

Collier County, Florida
Board of County Commissioners

Fiscal Year 2024-25
Adopted Budget

ADOPTED BUDGET
FY 2024-25
(10/01/2024 - 09/30/2025)

BOARD OF COUNTY COMMISSIONERS
COLLIER COUNTY, FLORIDA

BOARD OF COUNTY COMMISSIONERS

Chris Hall, Chairman
Burt L. Saunders, Vice Chairman
Dan Kowal
William L. McDaniel, Jr.
Rick LoCastro

CONSTITUTIONAL OFFICERS

Rob Stoneburner, Tax Collector
Abe Skinner, Property Appraiser
Crystal K. Kinzel, Clerk of Courts
Kevin Rambosk, Sheriff
Melissa Blazier, Supervisor of Elections

APPOINTED OFFICIALS

Amy Patterson, County Manager
Jeffrey Klatzkow, County Attorney

CORPORATE FINANCIAL AND MANAGEMENT SERVICES (CFMS)

Christopher Johnson, Director of Corporate Financial and Management Services
Maggie Lopez, Assistant Director CFMS – Budget Development and Grant Ops
Jennifer Reynolds, Assistant Director CFMS - County Financial Operations
Laura Zautcke, Budget Analyst III
Blanca Aquino, Budget Analyst III
Agnieszka Chudy, Budget Analyst III
Therese Stanley, Grants Compliance Manager
Debra Windsor, Operations Support Specialist I



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

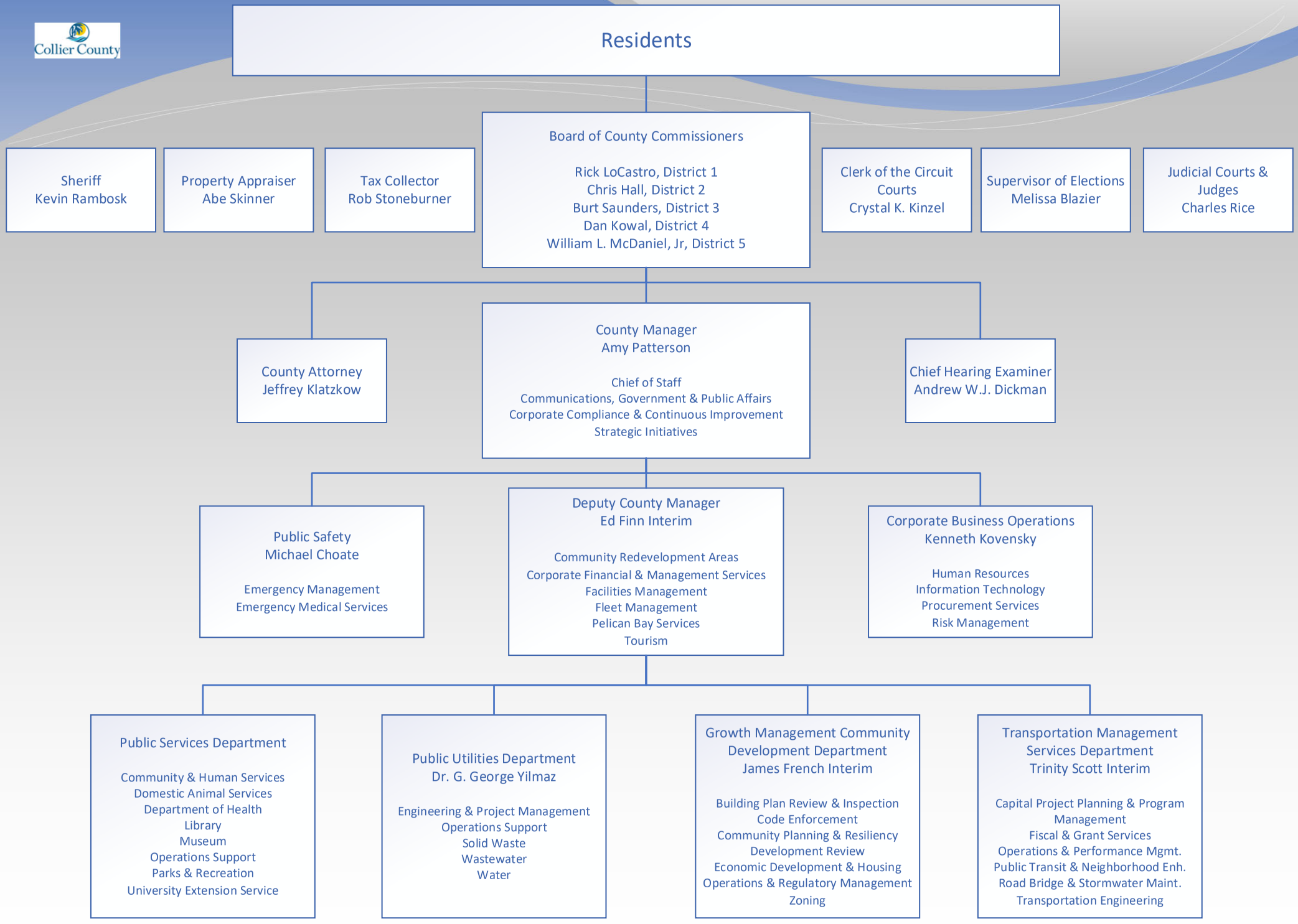
Collier County
Florida

For the Fiscal Year Beginning

October 01, 2023

Christopher P. Morrill

Executive Director


Residents
Board of County Commissioners
Rick LoCastro, District 1
Chris Hall, District 2
Burt Saunders, District 3
Dan Kowal, District 4
William L. McDaniel, Jr, District 5
Sheriff
Kevin Rambosk
Property Appraiser
Abe Skinner
Tax Collector
Rob Stoneburner
Clerk of the Circuit Courts
Crystal K. Kinzel
Supervisor of Elections
Melissa Blazier
Judicial Courts & Judges
Charles Rice
County Attorney
Jeffrey Klatzkow
County Manager
Amy Patterson
Chief of Staff
Communications, Government & Public Affairs
Corporate Compliance & Continuous Improvement
Strategic Initiatives
Chief Hearing Examiner
Andrew W.J. Dickman
Public Safety
Michael Choate
Emergency Management
Emergency Medical Services
Deputy County Manager
Ed Finn Interim
Community Redevelopment Areas
Corporate Financial & Management Services
Facilities Management
Fleet Management
Pelican Bay Services
Tourism
Corporate Business Operations
Kenneth Kovensky
Human Resources
Information Technology
Procurement Services
Risk Management
Public Services Department
Community & Human Services
Domestic Animal Services
Department of Health
Library
Museum
Operations Support
Parks & Recreation
University Extension Service
Public Utilities Department
Dr. G. George Yilmaz
Engineering & Project Management
Operations Support
Solid Waste
Wastewater
Water
Growth Management Community Development Department
James French Interim
Building Plan Review & Inspection
Code Enforcement
Community Planning & Resiliency
Development Review
Economic Development & Housing
Operations & Regulatory Management
Zoning
Transportation Management Services Department
Trinity Scott Interim
Capital Project Planning & Program Management
Fiscal & Grant Services
Operations & Performance Mgmt.
Public Transit & Neighborhood Enh.
Road Bridge & Stormwater Maint.
Transportation Engineering

Links underlined in blue

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Office of the County Manager
Amy Patterson
3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383

December 18, 2024

To the Honorable Board of County Commissioners, Citizens of Collier County and Consumers of the County's Financial information:

As County Manager, I am proud to provide the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2025.

The FY 2025 budget was developed utilizing a priority-based budgeting approach, which allocates resources based on the strategic importance and impact of individual programs. This approach ensures alignment of financial allocations with the organizational goals and community priorities outlined in the FY 2024 Strategic Plan.

This budget reflects the best efforts of all County Agencies and Constitutional Officers to maintain and where appropriate, enhance existing programs and services within funding guidance for the benefit of our residents, visitors, and the general community.

The budget remains a flexible fiscal expenditure plan consistent with the County's financial and budget philosophy. This flexible plan, along with sound financial and budget philosophy, positions the County to cash flow and expend appropriated dollars to restore the community from any natural disaster and to absorb unexpected economic impacts. County leadership remains committed to a value-added coordinated emergency management approach that coalesces all County Agencies and external District partners as natural disasters threaten Collier County.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to County bondholders, other County creditors, contractors, state agencies, federal agencies, interested citizens, and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the National Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend, and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies, and Directives are being accomplished.

Vision and Strategic Goals

The budget serves as a comprehensive road map guiding Collier County's endeavors to fulfill the Board's Vision Statement: **"To be the best community in America to live, work, and play"** and its Mission: **"To deliver high-quality and best-value public services, programs, and facilities to meet the needs of our**

residents, visitors, and businesses today and tomorrow". Moreover, the budget integrates with the County's four (4) strategic focus areas and associated strategic objectives providing a tangible link to the overarching agency priorities and goals which the Board of County Commissioners endorsed in February 2024.

I. Quality of Place (QP)
To preserve and enhance the health, safety, welfare, quality, character, and heritage of our neighborhoods and communities.

II. Infrastructure and Asset Management (IAM)
To plan, build, and maintain our critical infrastructure and assets to ensure their sustainability and resiliency for current and future needs.

III. Community Development (CD)
To balance the needs of community growth and development with the protection of our natural resources and environment.

IV. Responsible Governance (RG)
To maintain and strengthen public trust and confidence through open and transparent operations, ethical leadership, and proactive community engagement.

Collier County is continually striving to achieve its Vision and Mission, emblematic of the county's unwavering dedication to cultivating a top-tier organization that embraces innovation and adeptly navigates the intricacies of public sector management. Our overarching objective is to deliver "best value" amenities and services, while simultaneously enhancing and safeguarding the distinctive qualities that have made our community a world-renowned destination.

Public sector management must continue to be innovative and reinvent itself to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For these reasons, we continue to be one of the fastest-growing metropolitan communities in the nation.

Budget Development

The Board of County Commissioners annually provides guidance in the form of budget policy. For FY 2025, preliminary policy discussions occurred at the February AUIR/ Strategic Plan / Budget Policy Workshop and the budget policy was approved in March. Budget Policy includes direction covering tax policy, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. The policy emphasizes guided growth in General Fund reserves, fully funded and policy-compliant debt management, and a sustained focus on high-priority capital investment. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted and information on projected out-year tax rates, expenditure patterns, and programs was presented to the Board.

Additionally, per policy for FY 2025, the County employed a **Priority-Based Budgeting** approach that allocated resources based on the strategic importance and impact of individual programs. This method emphasized the alignment of financial allocations with the organizational goals and community priorities

outlined in the FY 2024 Strategic Plan. Identifying and ranking priorities ensures that limited resources are directed toward initiatives that deliver the greatest value to the community. Through this transparent and collaborative process involving stakeholders and community input, the priority-based budgeting approach enables informed decision-making, fosters accountability, and promotes the efficient use of available resources. In addition, this approach allows for flexibility to adapt to changing circumstances while maintaining a focus on achieving the County's strategic goals.

FY 2025 Budget Objectives and Outcomes

Staff presented a prioritized budget that met current program guidance while accomplishing the following noteworthy budget objectives and outcomes:

- Beginning year General Government cash balances protected by strong policy-driven reserve levels, conservative budget development principles, and active budget management.
- Rolled-back General Fund tax rate of $3.0107 generated $458 million in property tax with 47% of those dollars directed to fund Constitutional Office operations including the Sheriff.
- Sheriff represents 39% of the General Fund millage rate or $1.1742 per $1,000 of taxable value.
- General Fund reserves increased each year since FY 2011.
- Reserves across all funds and categories total $692 million or 23% of the gross County budget and this reserve number includes $166 million within the voter-approved local option infrastructure sales tax fund.
- Continue capital "pay-go" programming within the General Fund and Unincorporated Area General Fund supporting general governmental capital and infrastructure initiatives in the areas of transportation, stormwater, parks and recreation, museums, information technology, and the Constitutional Officers including the Sheriff's agency. FY 2025 general governmental capital transfers total $75.8 million for; Domestic Animal Services Facility renovations and upgrades; new voting machines for the Supervisor of Elections Office; campus security equipment upgrades; campus transformer replacement; County Manager agency and Constitutional Officer facility renovations, customary capital appropriations in the areas of parks and recreation, transportation and stormwater system improvements, governmental building repair and maintenance, libraries, museums and various administrative back office infrastructure.
- Strategic future capital funding through continued regular appropriations into the capital vehicle and equipment recovery fund; annual contributions to a separate reserve which is earmarked to replace the County's existing and substantial general governmental capital asset investments which totals $7.6 million in the FY 2025 budget; continued hardening of infrastructure to withstand natural disasters.
- Continued commitment to fund stormwater maintenance.
- Funding for compensation administration in alignment with the Board's strategic goal of enhancing employee recruitment and retention, positioning Collier County as an employer of choice.
- Maintained the County's exemplary investment quality credit rating.
- Allocate water, sewer, solid waste, and other public utility resources in a conservative approach which strikes a balance between maintaining sufficient policy driven operating and capital reserves, constructing new and replacement capital projects, and providing strong operational resources all while upholding strong cash position and debt coverage ratios.

- Growth management building and planning enterprise resources allocated in a customer focused approach and dedicated toward resourceful operation of all development activities in accordance with state and local regulations.

- All county principal debt and annual debt service is fully funded and policy compliant.

State of Taxable Property Valuation and Ad Valorem Taxes

Taxable value county-wide has increased for the thirteenth (13) consecutive year and is expected to increase once again for the 2025 tax year (FY 2026). Major general governmental revenue sources like sales tax, state shared revenues, gas taxes, and the local option infrastructure sales tax all exceeded the forecast for FY 2024 and are in line with the budget in FY 2025. Senior leadership regularly evaluates all economic indicators, and the organization is always positioned to respond, if, necessary, to any softening economic condition.

Overall property valuation trends as depicted by building permit activity, land development applications, site plan applications, and building inspections point to continued steady growth. New construction permitting is treading slightly lower than the past two years. Most of the new permits issued are for one-and two-family residential units.

The Board adopted budget policy was built around a modest increase to ad valorem attributed to net new taxable value for the three county-wide levied millage rates: the General Fund, Water Pollution Control, and Conservation Collier, as well as the Unincorporated Area General Fund. Accordingly, the General Fund property tax rate decreased from $3.2043 to $3.0107, the Water Pollution Control tax rate dropped from $0.0263 to $0.0246, the Conservation Collier tax rate saw a reduction from $0.2242 to $0.2096, and the Unincorporated Area General Fund tax rate decreased from $0.7280 to $0.6844. These reductions resulted in a reduction of ad valorem tax levy of approximately $36 million.

The adopted General Fund property tax rate of $3.0107 for FY 2025 is low compared with other Florida Counties, but is possible given the County's strong and stable tax base. The State of Florida Statutory General Fund tax rate ceiling is $10.0000 per $1,000 of taxable value. Overall, the County's aggregate adopted millage rate of $3.7672 is lower than the aggregate rolled back millage rate of $3.7702. The adopted aggregate millage rate is a product of all property taxes levied under the County's authority including twenty-four (24) MSTUs and other dependent districts levying taxes and does not include debt service levies.

Property taxes comprise 66% of all General Fund revenue sources and 27% of the County's total net budget. While property taxes are a flexible source of revenue, continued attempts at the state level to curtail local control of these taxes reduce predictability and consequently budget certainty. Going forward, diversification of the County's general revenue mix will continue to be a topic of conversation with policymakers. This discussion must center on unrestricted revenue streams that can be utilized for all general governmental programs or initiatives and not those that are statutorily controlled as to purpose and function.

Capital Investment

For FY 2025, the County has appropriated $704 million toward various general governmental, public utility, and other capital project initiatives. County leadership is mindful that maintaining current and future capital infrastructure is of critical importance and to that end, a careful balance of resources is annually; devoted to operations necessary to service an expanding customer base; allocated to maintain existing capital infrastructure; and reserved to maintain and replace new infrastructure coming online.

Six years after Collier County voters approved the local option infrastructure sales tax, the process and methodology required for budgeting, tracking, managing, and reporting on all facets related to the collection and expenditure of tax proceeds, as outlined in the enabling ordinance, remain in place. These funds are earmarked exclusively for capital projects and cannot be utilized for operational costs of infrastructure. Numerous transportation, general governmental, and community infrastructure projects are actively progressing, including the extension of Vanderbilt Beach Road east of Collier Boulevard, the construction of new and replacement bridges, the main campus chiller plant, a new EMS station, a mental health facility, a Sheriff's forensic and evidence facility, a State Veteran Nursing Home, and other community initiatives. Total collections through the sunset of the tax on December 31, 2023, have surpassed the $520 million mark.

Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long-term maintenance and replacement of the County's substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new prioritized capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors. Capturing the ad valorem revenue associated with new construction and potentially with taxable value increases to; fund asset and infrastructure replacement and maintenance; and maintain service levels expected by County residents and visitors continues to represent one of the most important policy decisions faced by the elected leadership, especially knowing the strong reliance upon this source of funding.

Short Term and Long-Term Debt

Issuing strategic short term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents.

As such the County has issued since April 2018, $513 million in general governmental and enterprise debt to fund several strategic initiatives including:

- April 2018 commercial paper draw of $12 million to purchase 60 acres for construction of an amateur sports complex
- Series 2018 Tourist Development Tax bonds totaling $62.9 million dated October 2018 to finance construction of amateur sports complex facilities
- Collier County Water/Sewer District revenue bonds dated April 2019 in the amount of $76.2 million to finance the acquisition, construction and equipping of various utility capital improvements servicing the northeast area of Collier County
- Strategic purchase in July 2019 of the Golden Gate Golf Course for $28 million through a taxable competitive bank loan
- Series 2020 A&B tax exempt and taxable debt in the amount of $115 million dated October 2020 for strategic eastern lands property acquisition, construction of stormwater facilities and improvements to various park and recreation aquatic facilities
- June 2021 authorization to borrow commercial paper in an amount not to exceed $10 million for infrastructure and facility improvements within the Pelican Bay MSTU&BU
- Collier County Water/Sewer District revenue bond dated July 2021 in the amount of $128.9 million to finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the northeast service area to serve future residents and business and provide funding for Government Operations Park facility for the Districts business and field operations

- July 2022 authorization to borrow commercial paper in an amount not to exceed $30 million for the construction of the extension of Vanderbilt Beach Road
- July 2023 authorization to borrow commercial paper in an amount not to exceed $50 million for the construction of the North Collier Water Reclamation Facility Pretreatment Facility and Public Utility Renewal Projects

The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date over $531.2 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by $3.1 million annually with this recurring savings applied toward high priority "pay as you go" operating and capital programs. Annual principal and interest payments servicing outstanding general governmental and enterprise debt totals $66.5 million and represent 3.3% of the County's net adopted FY 2025 budget. The County continually looks for strategic and economically feasible debt restructuring opportunities.

General Fund Reserves

The General Fund's budgeted reserve position (all reserve types) has grown by $59.5 million since FY 2012 to $77.6 million. This reserve position represents 12.5% of General Fund non-reserve expenses which is above the minimum policy threshold of 8.0% and below the 16% ceiling established within the FY 2025 adopted budget policy. Adequate General Fund reserves within policy levels are the cornerstone of general governmental financial flexibility and provide the County with options for responding to unexpected or changing public policy dynamics, natural disasters, and a buffer against other forms of external agency risk.

Compensation Administration

The strategic goal of Collier County Government is to provide a market-based compensation program that meets the following goals

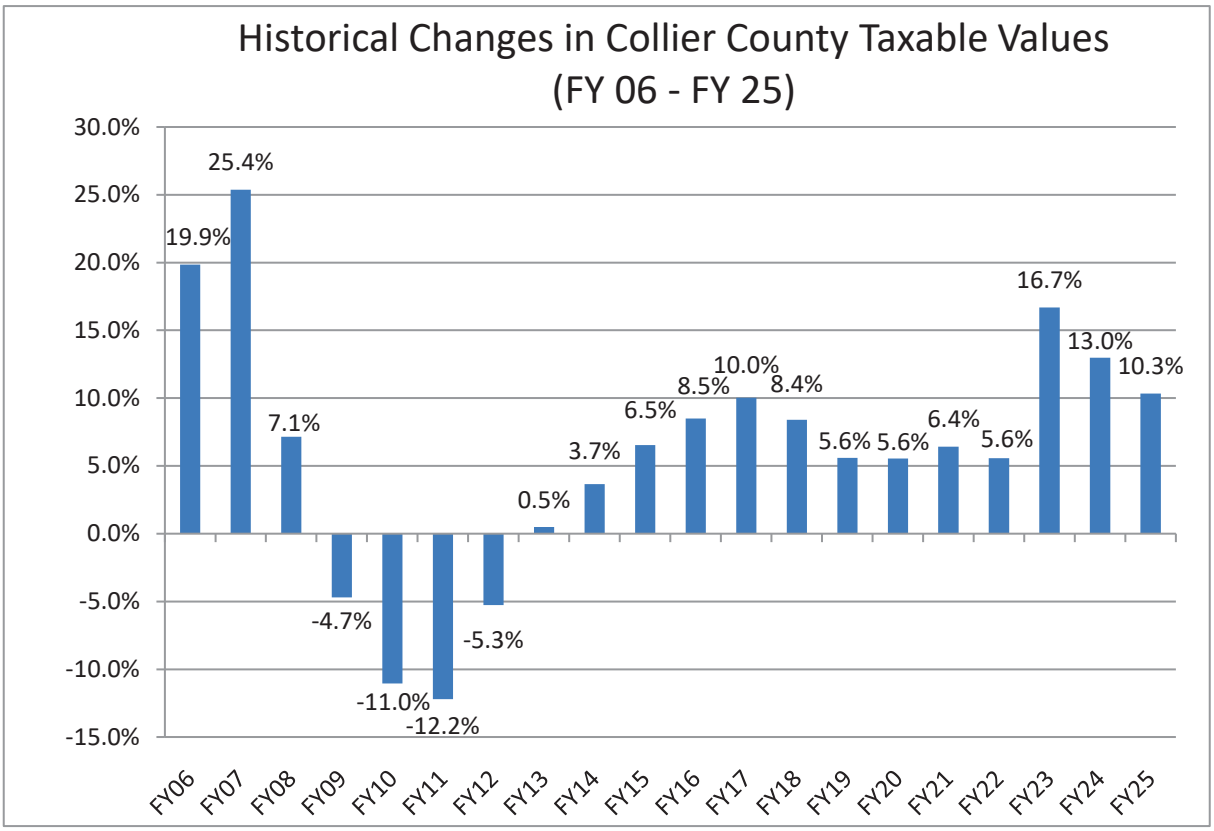
1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.

The following table provides a look at previous Board approved compensation plan adjustments.

Program Component	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY24	FY25
General Wage Adjustment	1.50% / $1,000	3.00%	2.90%	2.00%	$1,200 represents average of 2.2%	Greater of $1,200 or 2.00%	$1,000 @ 10/1/21; $1/HR @8/1/2022	8% Staff; 6.5% Directors; 5% Dept. Head and Above	5.00%	3.00%
Merit Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	1.50%	1.50%
Pay Plan Maintenance	1.50%	0.00%	0.60%	0.00%	0.50%	0.80%	Avg. 8.5% @1/1/22	0.00%	0.50%	0.50%
Total	**3.00%**	**3.00%**	**3.50%**	**2.00%**	**Average of 2.7%**	**Average of 2.8%**	**Average of ≈12.5%**	**See Above**	**Average of 7%**	**Average of 5%**

State and Local Economic Conditions/Outlook

Over the next two (2) years, Collier County's taxable value increases could slow to an average of roughly three (3) percent annually. Continual monitoring of tax base trends and tracking of leading community development and other economic indicators is important considering the County's heavy reliance upon property tax revenue. The following chart provides a twenty-year (20) historical account of taxable value changes.



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential revenue loss and or programmatic/service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscalstability.

The FY 2025 budget will continue to pose extreme challenges, given the need to maintain sufficient budgeted reserves; preserve the agency's superior investment credit rating and related cash positions; fund infrastructure maintenance and replacement; sustain public safety and high value public services; and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County. County staff will continue to shape the organization to deliver high quality best value services to residents and visitors of this wonderful community we call home.

Budget Priorities

Multi-year budget priorities will include an emphasis on funding dedicated to the maintenance and

replacement of the County's expansive infrastructure investments and operation of programs and facilities, aligning with the evolving service needs of a growing resident and visitor base. The budget framework underscores the significance of flexibility, anticipating adjustments in response to economic fluctuations, ensuring community resilience in the face of natural disasters, and adapting to new policy and operational standards through a priority-based budgeting lens. Moving forward the analysis of business operations and their alignment with the organizational structure utilizing internal and external resources will be crucial for achieving and maintaining operational efficiency. This evaluation will ensure that the county's activities are in line with its strategic priorities and objectives and allow for timely adjustments to optimize performance.

Summary

Collier County Government remains committed to achieving its Vision Statement "**To be the best community in America to live, work, and play.**" Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2025 budget.

Respectfully submitted,

Amy Patterson

Amy Patterson,
County Manager

Budget Book Format
(how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

Budget Summary Information

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials, and the Office of Management & Budget Staff at the time of budget adoption. The County Organizational Chart and the comprehensive Table of Contents will also be found.

This section also includes summary information for Collier County as follows:

Budget Book Format (how to use this book): This area describes the major sections of the Budget Book.

Budget Message from the County Manager (transmittal letter)*:* This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

Economic Overview: This section provides Collier County demographics, current economic conditions, projection growth, housing conditions as well as job market conditions.

Vision and Strategic Goals: This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes, and cycles, and how they affect the budget process.

Budget Policies and Procedures: These are essential frameworks that guide an organization or entity in planning, creating, implementing, and monitoring its financial plans. This section includes a narrative on the annual budget development process, budget calendar, budget policies regarding natural disaster planning, expanded positions, compensation administration, health care program, retirement rates, accrued salary savings, and financing new and replacement capital infrastructure. Revenue centric budgets, the Budget Review Process, the Budget Amendment Process, and the current Basis of Accounting and Budget information.

Adopted Budget Summaries: This section includes the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. FY 2025 Full Time Equivalent (FTE) Count Summary. A schedule that depicts the comparative revenue, expenditures, and changes in fund balance by functional area for all Governmental Funds.

Summary Budget by Fund: This section provides a snapshot of prior and current year adopted budget totals and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

Fund Structure, Fund Balance, and Description of Funds Subject to Appropriation: This section outlines the County's fund structure, defines fund balances, and summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. It also shows the relationship between major & non-major funds by department, estimated Changes in Fund Balance by Fund Type.

Major Areas of Spending: This section summarizes the County's major areas of expenditures by function and the corresponding percentage in relation to the total budget. List major projects by functional area. It also depicts historical expenditure by function.

Revenues: This section includes a detailed discussion of the major sources of revenues and historical trends. A Final Taxable Property Values, Property Tax Rate, and Property Tax Dollars historical charts are also depicted.

Employment Summary: This final section of the Summary provides information on the current staffing levels, changes to Authorized Full Time Equivalent (FTEs) Positions, and historical trends of the number of employees to the permanent population of Collier County.

Departmental Budgets

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by the appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full-time equivalent positions necessary to perform the program, FY 2025 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community's demand for high-quality services.

Performance measures are presented within the Departmental Budgets, linking each functional or programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 2023 actual results, forecasts for FY 2024, and budgets for FY 2025. Performance measures are re-evaluated in conjunction with the County's strategic planning process and the desire to measure outcomes based not only on available resources, but also on the one and five-year strategic planning objectives.

The appropriation unit presentations, i.e., personal services, operating expenses, and capital outlay, break out costs into two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY 2024. The FY 2025 Adopted Budget is compared in the "Percent Change" column to the budget adopted by the Board of County Commissioners for FY 2024. To illustrate projected activity, a forecast of estimated revenues and expenditures for FY 2024 is presented. The rationale for projecting FY 2024 activity is to improve carryforward (fund balance) estimates and reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included are FY 2023 actual revenues and expenses that represent one year's history of financial activity.

Debt Service

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

Capital Improvement Program

This section provides a description of the County's Capital Program, current year planned expenditures, five-year projections, and details on each capital project the County has planned and/or is underway.

Summary Budget by Fund

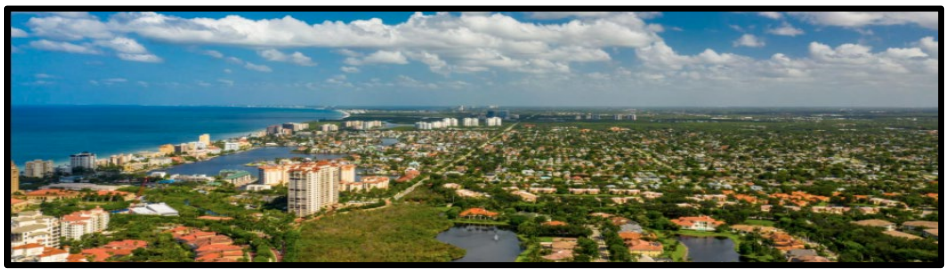
Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY 23, Adopted FY 24, Forecast FY 24, and Adopted FY 25.

Appendix

This section includes a glossary of commonly used terms and acronyms; the current year's adopted budget policy, and the Statistical data from the County's Annual Comprehensive Financial Report (ACFR).

Economic Overview

Demographics



Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County continues to experience population growth, as it has over the past several decades. The permanent population has increased from approximately 321,520 residents in 2010, to the July 1, 2023, countywide population of 404,310 (according to the United Sates Census Bureau and the Bureau of Economic and Business Research). According to the 2022-2023 Collier County Assessment, it is estimated that Collier County adds nearly 100,000 to the population throughout the county's "peak season" from December to April. Data from the BEBR indicates that the County's population will grow to 466,000 by 2035.

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population swells to approximately 479,000.

Current U.S. Census data shows Collier County's median age to be 54 years compared to the Florida median of 42.8 years. Collier County is a relatively older county, with over 34% of the county's population being the age of 65, compared to 22% for Florida state. The latest available figure from the U.S. Census Bureau for Collier County shows a median household income of $90,072, compared to the State median of $73,311. According to the Federal Reserve Economic Data (FRED), Collier County's unemployment rate for August 2024 was 3.7%. This rate is lower than the national unemployment rate (seasonally adjusted) of 4.2%. The statewide unemployment rate (seasonally adjusted) is 3.3 %. In 2022, the poverty rate was 10.4%.

According to Data USA, 88.2% of the population has health coverage, with 33.3% on employee plans, 10.7% on Medicaid, 25.6% on Medicare, 17.8% on non-group plans, and 0.791% on military or VA plans. Between 2021 and 2022, the percent of uninsured citizens in Collier County, FL declined by 0.3% from 12.1% to 11.8%.

Economic Conditions

According to the Economic Wealth Index, Collier County is the wealthiest county in Southwest Florida, far outpacing the second wealthiest county in the state of Florida topped only by Monroe County.

Collier County's gross regional product increased by 3% from 2015 to 2020 and is projected to increase by another 4% by 2025.

In FY 2013, the Office of Business & Economic Development (OBED) was created to work with state and local economic development organizations, assisting in the retention, relocation and/or expansion of existing businesses, in addition to the attraction of new business opportunities. A partnership between the County Office of Business & Economic Development and the chamber's Partnership for Collier's Economic Future, known as **Collier EDO**, has as its mission to be an effective force in improving the quality of life for all County residents and visitors. The partnership promotes economic development initiatives that will diversify the economy, create high value-added jobs, increase average wages, improve productivity and growth rate, facilitate capital formation, preserve and

enhance the natural environment, and enable all County residents to have a meaningful opportunity for upward mobility.

In FY 2021, a $15 million incentive was approved for the construction of Great Wolf Lodge. The first milestone was achieved on time, as well as the second milestone of 50% completion in May 2023. The resort opened on September 18, 2024.

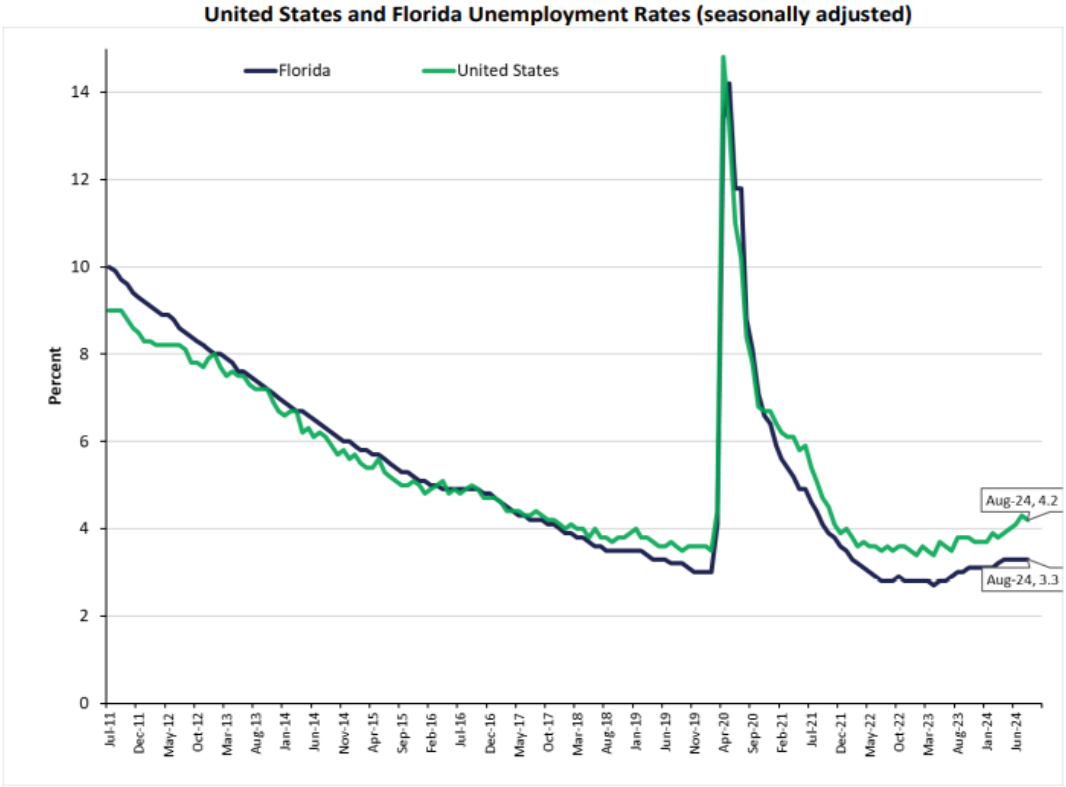
Collier County has a diverse economy primarily driven by tourism, real estate, and agriculture. Here are some key factors to consider:

1. **Population Growth**: Collier County has been experiencing steady population growth, particularly from retirees and seasonal residents, which boosts demand for housing, services, and amenities.
2. **Real Estate Market**: The real estate market is likely to remain strong, driven by demand for both residential and commercial properties. However, affordability may be a growing concern for some residents.
3. **Tourism Recovery**: With tourism being a major economic driver, the county is expected to see continued recovery post-pandemic, with increased visitors to its beaches and attractions.
4. **Job Market**: Employment opportunities are expected to grow, particularly in sectors such as hospitality, healthcare, and construction. However, competition for skilled labor may persist.
5. **Agriculture**: The agricultural sector will continue to play a role in the economy, particularly with the cultivation of crops like tomatoes and avocados.
6. **Infrastructure Investments**: Ongoing investments in infrastructure are anticipated to support economic development but may also create challenges related to traffic and development pressures.
7. **Sustainability Focus**: There is likely to be an increasing emphasis on sustainable growth and environmental conservation as the county balances development with preserving its natural resources.

Overall, Collier County is positioned for positive economic trends in 2025, though challenges such as housing affordability and environmental sustainability will need attention.

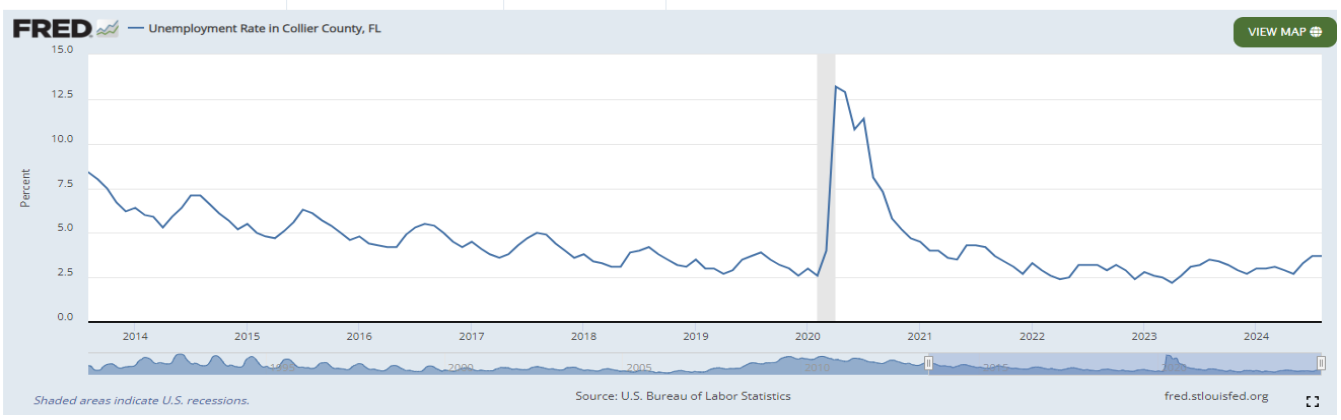
Collier County was recently hit by two hurricanes, Helene and Milton. To date, the County has expended over $353,000 in recovery damages for those recent hurricanes. While the County is continuing to recover from the impacts of the hurricanes and high inflation, the County's economy continues to exhibit growth. The County is seeing improved unemployment with a rate lower than state and national averages, bellwether industries performing well; median household income remaining one of the highest in the State; strong real estate market with median home values on the rise; robust new construction permitting and increasing taxable values for the twelfth consecutive year.

United States and Florida Unemployment Rates (seasonally adjusted)



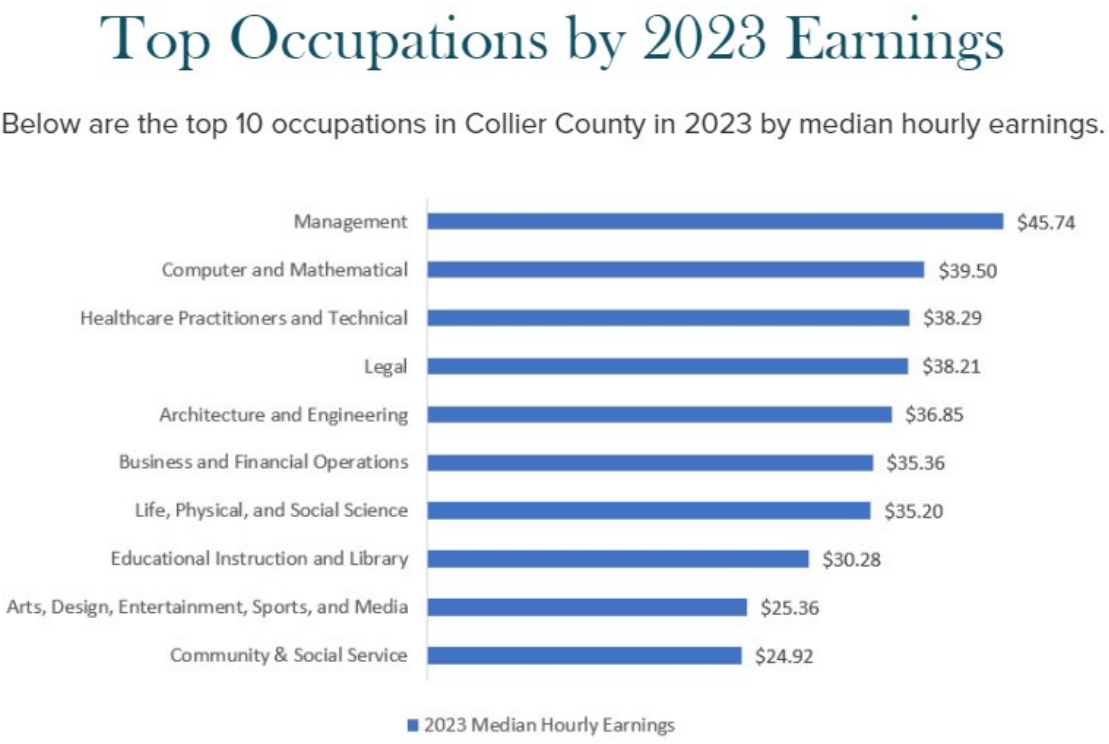
Source: U.S. Department of Labor, Bureau of Labor Statistics, Local Area Unemployment Statistics Program, in cooperation with the Florida Department of Commerce, Bureau of Workforce Statistics and Economic Research.

Unemployment Rate in Collier County, FL



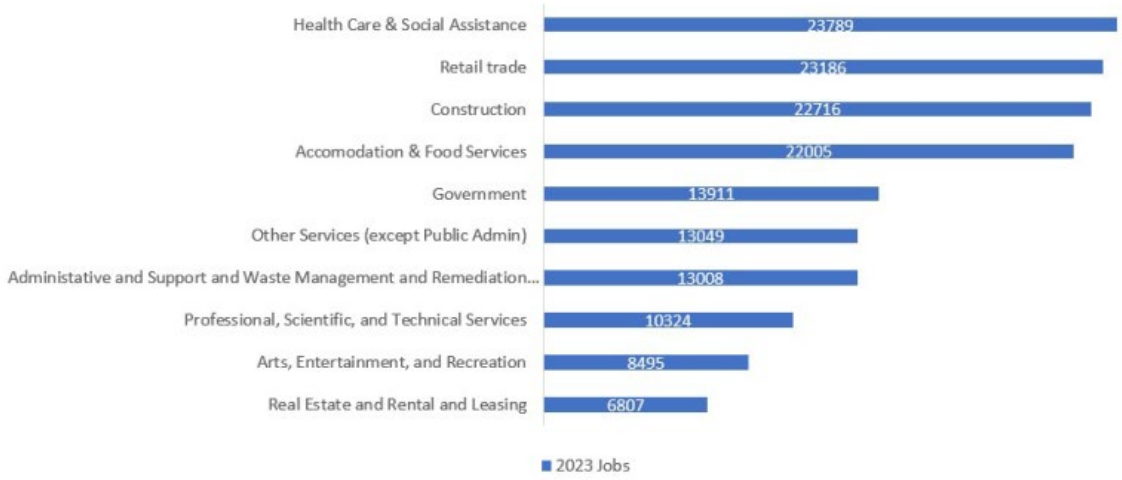
A strong resurgence of tourism within the County, increasing 46.7% year over year, has invigorated the local hospitality and restaurant sectors that were devastated by the 2020 economic shutdown. Similar impacts to local government revenues can be seen with increasing sales tax revenues, state shared revenues, gas tax revenues and tourism-development tax revenues. Senior leadership regularly evaluates all economic indicators, and the organization is always positioned to respond, if necessary, to any softening of economic conditions.

In addition, 100% of under construction properties are already preleased. The County's gross domestic products for all industries, grew from almost $19 billion in 2017 to over $28 billion in 2022. Naples is well-positioned to service both the outer Tampa and Miami metros and has started to develop a logistics and warehousing cluster. Collier County has easy access to I-75, which provides routes to Port Everglades and Southwest Florida International Airport. This is further evidenced by the Uline Corporations moved into a newly constructed 1 million square foot distribution center in the City Gate Commerce Park, in the Third Quarter of 2023, generating approximately 275 jobs. Amazon has also invested in a last mile distribution center in the area, expected to generate over 100 jobs.



Largest Industries

Below is a breakdown of the top 10 industries in Collier County ranked by 2023 employment.



Collier County Employment by Industry



Florida Gulf Coast University. (2022). Collier Fast Facts Community Profile.

To further promote economic growth, diversify the economy and encourage high-wage job creation, the Board of County Commissioners has placed increased focus on expanding and creating new Economic Innovation Zones. These zones encompass a specific geographic area and derive dedicated economic development funding through tax-increment revenues. The Ave Maria Innovation Zone was authorized in June 2015, the Interchange Activity Center No. 9 (IAC9) Innovation Zone was authorized in June 2018, and the Golden Gate City Economic Development Zone was authorized in November 2018. The County's Innovation Zone program has facilitated projects in all three Zones.

Further boosting economic incentives, in June 2018, five U.S. Census tracts in Collier County were among 427 areas statewide that were named federal low-tax Qualified Opportunity Zones— three areas in and around Immokalee, one in Naples Manor and one in Golden Gate City. Opportunity Zones are an economic and community development tax incentive program that provide a new impetus for private investors to support distressed communities through private equity investments in businesses and real estate ventures. The incentive is deferral, reduction, and potential elimination of certain federal capital gains taxes.

Sports tourism also is a burgeoning segment of the County's economy. The East Naples Welcome Center within the East Naples Community Park was completed in early 2022. The park continues to host the Minto U.S. Open Pickleball Championship.



Phase one of the new $100 million Paradise Coast Sports Complex opened in October of 2020 and an additional four fields were completed in October 2023. Additional phases will add more fields. At $150 million once complete, Paradise Coast Sports Complex currently includes five full-sized artificial turf fields capable of hosting soccer, football, lacrosse and field hockey – the most impressive of which is inside the 3,500-seat PCSC Stadium that sports a gigantic video board. The complex will not only attract national tournaments, but also fulfill a need for local field play for popular sports such as soccer and baseball.

Housing

Collier County faces affordability housing issues; however, in recent years the median listing price went down from $849,900 in April 2022 to $749,000 in October 2024. As of October 2024, the active listing count is 4,939; in February 2022 the active listing count was 1,024. The homeownership rate in Collier County went from 67.73% in 2017 to 72.12% in 2024.

In Summary

Collier County, Florida continues to maintain a stable superior investment quality credit rating from all three major rating agencies. In April 2023, Fitch affirmed Collier County's Florida Issuer Default Rating (IDR) as AAA. The IDR of 'AAA' reflects Fitch's expectations for the continuation of strong tax base, population and economic activity growth in the county, reflected in robust revenue, labor force and income gains. The IDR also reflects the county's historically solid operating performance characterized by high independent revenue raising ability, solid expenditure flexibility, and maintenance of sound reserve levels. Fitch Ratings affirmed the County's issuer credit rating (ICR) of AAA in April 2023. Likewise, Moody's Investor Services and Standard and Poor's have assigned issuer credit ratings of Aaa and AAA, respectively, to Collier County. Aaa/AAA are the highest ratings assigned by the major credit agencies and these ratings indicate that the obligor's capacity to meet its financial commitments is extremely strong. The County is one of only a handful of local governments in the State of Florida with the highest credit rating from Fitch, Standard and Poor's and Moody's Investor Services.


Minto US Open Pickleball Championships

Collier County boasts attractions and amenities which foster community and economic development. The Minto US Open Pickleball Championship continues to grow in both size and popularity, a documented sports tourism driver to the area. The amateur sports complex will only enhance the image of Collier County as a sports tourism destination. There are also numerous other recreation and educational opportunities which can be enjoyed by visitors due to our proximity to the Everglades and Ten Thousand Islands. Enjoy pristine natural wilderness perfect for bird watching or outdoor adventures within close proximity of white sand beaches, exceptional accommodations, family attractions, upscale shopping, arts, culture, and world-class dining throughout the County.

Collier County agencies ranking:

- Naples ranked 1st Best Place to Live in U.S. News & World Report, with an overall score of 7.1/10 (Source)
- Naples ranked 3rd best city in Florida to start a Business in 2023 (Source)
- Naples ranked 28th Best Place to Retire by U.S. News & World Report with an overall score of 6.8 and the #1 Safest City (Source)
- Collier county ranked as 5th in Florida for well-being (Source)
- Naples named best beach town to live in. (Source)
- In the American Lung Association's 2024 "State of the Air" report, Collier County in Florida received a grade of "A" for low levels of ozone pollution, indicating excellent air quality in that regard.(Source)
- Scholaroo ranked Naples as the best place to live based on factors including crime and safety, economy, quality of life, healthcare, and infrastructure. (Source)

Collier County is positioned to capture residential, commercial, and high technology opportunities through its strong infrastructure base, quality of life, natural amenities, transportation network and commitment to an organized public-private strategic economic development program. Collier County's blend of cultural and recreational amenities and unique quality of life are enjoyed by both those who visit this destination or call this extraordinary community home. The County, through its elected and appointed leadership, strives to be the best community in America to live, work, and play.

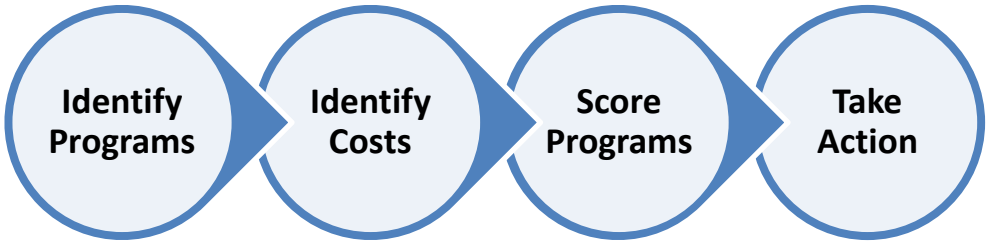

Gordon River Greenway

Prioritizing Budgets with the Strategic Policy Model

The annual budget document serves as a prioritized financial plan, allocating resources for one-year initiatives, activities, and projects to advance long-term policy objectives by incorporating strategic elements. The budgetary plan commences with a detailed overview of annual budget policies, outlining the prioritized issues slated for funding. In addition to addressing short-term goals, the budget strategically programs funds for reserves. These reserves are for future asset maintenance, replacement, and contingencies such as vehicle and equipment replacement, natural disasters, and unforeseen risks. The County's reserves support vital strategic positions, underscoring the importance of judicious resource allocation amid competing short-term and long-term funding priorities. As the County's general governmental and enterprise capital assets expand, consistent funding for long-term asset maintenance and replacement gains heightened significance. Notably, for FY 2025, capital projects and reserves account for $704 million, representing 24% of the County's $2.97 billion budget.

Priority-Based Budgeting

FY 2025 budget development included the implementation of Priority-Based Budgeting. This priority-based approach allocates resources based on the strategic importance and impact of individual programs. This process was implemented in the following four (4) steps.



Step 1: Identify Programs

By taking a comprehensive look at services offered by each department over 600 programs were identified and included in the County's initial program inventory. This program inventory serves as a foundation to evaluate cost, value, and alignment with strategic objects in subsequent steps of the priority-based budgeting process.

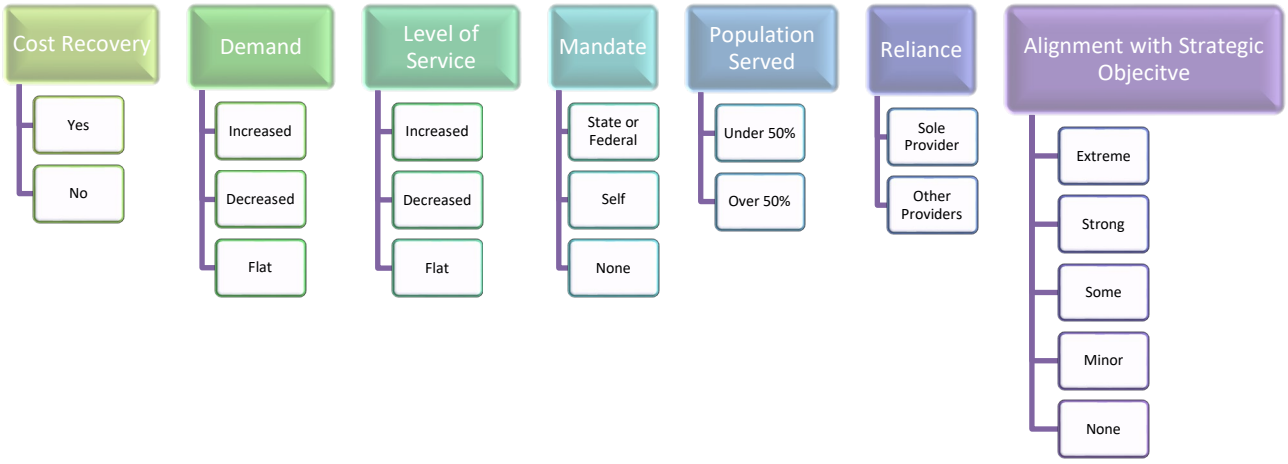
Step 2: Identify Costs

Traditionally the budget has been developed utilizing line-item revenues and expenses within specific funds and cost centers. The priority-based budgeting approach takes this a step further by breaking down line-item revenue and expense removing fund and cost center constraints and aligning the budget by program. Utilizing this analysis to identify program net cost provides a baseline to assess each program's financial efficiency.

Step 3: Score Programs

Each program was assessed against six (6) Basic Program Attributes as well as the program's alignment to corresponding strategic objectives identified in the Adopted 2024 Strategic Plan.

1. Cost Recovery – Does the program generate revenue?
2. Demand – Has demand for the program increased, decreased, or remained flat?
3. Level of Service – Has the program level of service increased, decreased, or remained flat?
4. Mandate – Is the program state or federally-mandated, self-mandated, or not mandated?
5. Population Served – What percentage of the population does the program serve?
6. Reliance – Is the County the sole provider of the program or are there other options?
7. Alignment with Strategic Objectives- What is the program's degree of correlation to the Strategic Objective?



This assessment results in a score for each program allowing for program ranking in a transparent and objective way. This step connects programs to the County's strategic goals and provides an assessment of their impact on the community. This evaluation gives a sense of which programs are essential and which may be lower in priority, providing a framework for budget recommendations.

Step 4: Take Action

Implementation of recommendations based on the analysis of program rankings and priorities results in high-priority programs receiving continued or increased funding, while lower-priority services face budget reductions, consolidations, or, in some cases, elimination. Other recommendations include reallocating resources, developing partnerships, identifying alternate funding sources such as grants, and identifying areas for service improvements. These actions ensure that budget allocations are aligned with strategic priorities, maximizing community impact and supporting long-term success in achieving the County's objectives.

Impact of County-Wide Planning Processes on the Budget Development

Throughout the year, several interconnected planning processes significantly shape the development of the annual budget document. Long-range planning initiatives play a pivotal role in budget development including the Long-Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Capital Improvement Element (CIE), the Annual Update and Inventory Report (AUIR), and concurrency planning. (These plans are explained in more detail further down.) These plans are formally submitted to the Board of County Commissioners (Board) for their review, consideration, and final approval, at the same time gathering valuable stakeholder input. These planning processes are fundamentally geared towards capital programs, budgets, and desired outcomes, establishing the bedrock for strategically planning budgeted capital expenditures.

Furthermore, the Agency's strategic planning process wields substantial influence over the development of both operational and capital budgets. The County's Strategic Plan, initially adopted by the Board for Fiscal Year 2007, was significantly revised for Fiscal Year 2012, and the strategic direction was reaffirmed during the Board's Strategic Planning Workshop in February 2014. A recent milestone in this ongoing process occurred on February 21, 2023, when the Collier County Board of Commissioners convened a workshop to discuss the results of the County's Strategic Plan Review Process. Spearheaded by the County Manager, county staff actively engaged in an extensive review of the existing Strategic Plan framework, conducting multiple strategic planning workshops and meetings. Core Values and Strategic Focus Areas were refined while preserving the existing Mission and Vision Statements. With valuable direction from the Board, staff developed a list of Board and County Manager priorities. During the Strategic Planning, AUIR, Budget Policy workshop on February 6, 2024, this framework was reviewed and further updated, and the Board and County Manager priorities were merged. This update established a clear roadmap for resource allocation, ensuring cohesive alignment between strategic goals and budget decisions throughout the year maintaining focus on fulfilling the County's overarching vision and the fiscal priorities.

Strategic Planning and Budget Integration

Strategic Plan Framework

The application of the Strategic Planning Pyramid as the foundational framework for strategic planning serves as a crucial mechanism to align the Board's values and overall vision for the County with identifiable, measurable priorities. This strategic alignment isn't confined to a theoretical construct; it permeates throughout the organizational structure. In the day-to-day operations, individual departments and divisions integrate this strategic framework as a guiding force when developing their annual operational plans. This ensures that the objectives and actions undertaken by each business unit resonate with the vision set by the Board.

To support this integration, the Budget Office assumes a pivotal role. It acts as the linchpin, ensuring a seamless connection between County priorities and the intricate budget development process. By diligently overseeing this alignment, the Budget Office plays a critical role in converting strategic aspirations into tangible fiscal plans. This comprehensive approach facilitates a unified trajectory where strategic goals are not just lofty ideals but are pragmatically embedded in the fabric of the County's day-to-day operations and fiscal decision-making.

The budget serves as a comprehensive road map guiding Collier County's endeavors to fulfill the Board's Vision Statement: **"To be the best community in America to live, work, and play."** and its Mission: **"To deliver high-quality and best-value public services, programs, and facilities to meet the needs of our residents, visitors, and businesses today and tomorrow."** Moreover, the budget integrates with the County's strategic focus areas and associated strategic objectives providing a tangible link to the overarching agency goals.

Strategic Focus Areas:

I. Quality of Place (QP)

To preserve and enhance the health, safety, welfare, quality, character, and heritage of our neighborhoods and communities.

Strategic Objectives:

- Support and enhance our commitment to robust public safety services.
- Support access to health, wellness, and human services.
- Preserve and enhance the character of our community.
- Protect our natural resources.
- Provide quality public amenities and recreational opportunities.



- Promote Collier County as an exceptional tourism destination.
- Maintain a fully responsive, best-in-class emergency management capability

II. Infrastructure and Asset Management (IAM)

To plan, build, and maintain our critical infrastructure and assets to ensure their sustainability and resiliency for current and future needs.

Strategic Objectives:

- Plan and build public infrastructure and facilities to effectively, efficiently, and sustainably meet the needs of our community.
- Optimize the useful life of all public infrastructure and resources through proper planning and preventative maintenance.
- Prepare for the impacts of natural disasters on our critical infrastructure and natural resources.
- Use the Annual Update and Inventory Report (AUIR) and other planning tools to establish and implement plans that concurrently provide public infrastructure.



- Develop and utilize partnerships to ensure that government facilities meet public expectations.

III. Community Development (CD)

To balance the needs of community growth and development with the protection of our natural resources and environment.

Strategic Objectives:

- Implement prudent and inclusive policy development through effective planning for transportation, land use, and growth management.
- Design and maintain an effective transportation system to reduce traffic congestion and improve the mobility of our residents and visitors.
- Encourage diverse economic opportunities by fostering a business-friendly environment.
- Support comprehensive affordable housing opportunities.



- Operate an efficient and customer-focused permitting process.
- Develop integrated and sustainable plans to protect and manage water resources.
- Provide services and programs that sustainably manage the County's waste.

IV. Responsible Governance (RG)

To maintain and strengthen public trust and confidence through open and transparent operations, ethical leadership, and proactive community engagement.

Strategic Objectives:

- Lead by example with positive and purpose-driven actions.
- Promote data-driven decision-making through performance management, continuous improvement, and measurable results.
- Safeguard taxpayer money by promoting fiscal stewardship and sound budget oversight.
- Encourage active community engagement and participation.
- Foster a high-performing work culture with transparency and accountability.
- Recruit, develop, assess, and retain a high-quality workforce.



- Support the Collier County Constitutional Officers in the execution of their responsibilities.

The interconnectivity between budget programs and the Strategic Plan along with specific program outcomes are identified throughout the budget book utilizing the acronyms (QP, IAM, CD, RG) associated with the four Strategic Focus Areas and specific Program Performance Measures as highlighted in the budget page example below.

Transportation Management Services Department

Coastal Zone Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185/1102)

Mission Statement

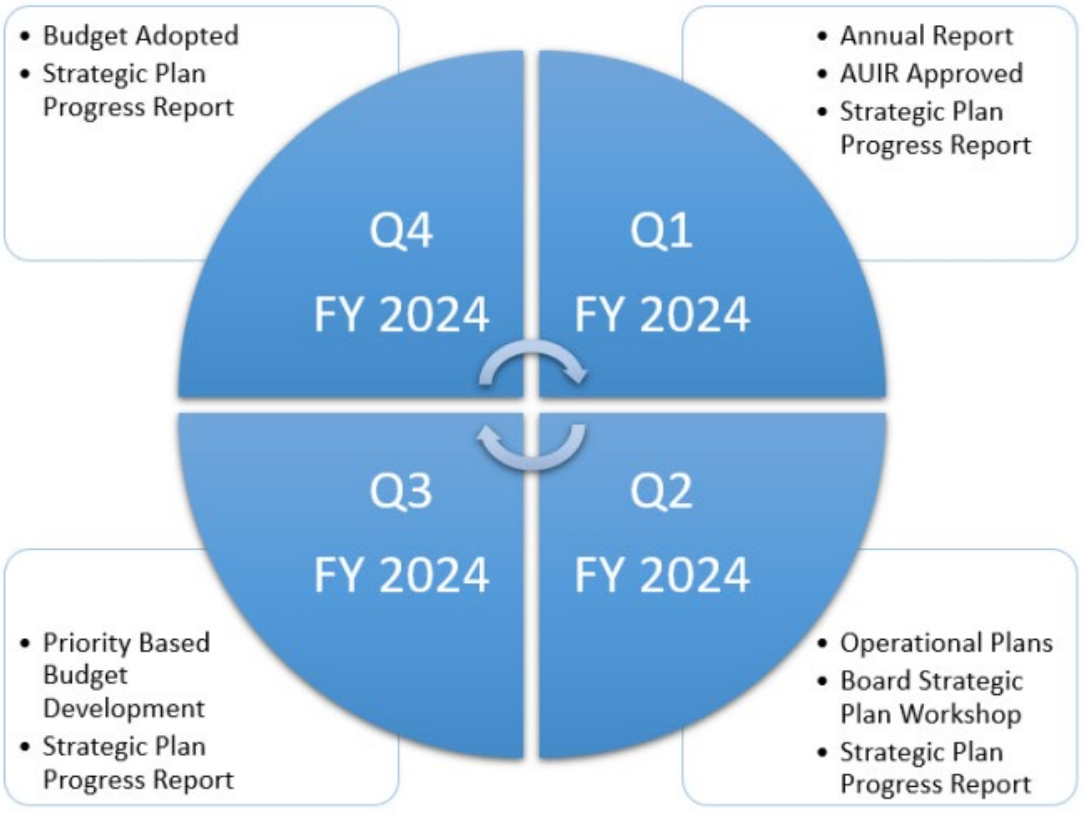
To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring, and project management.

Program Summary	FY 2024 Total FTE	FY 2024 Budget	FY 2024 Revenues	FY 2024 Net Cost
TDC Beach Engineering - QP, CD, IAM	**4.00**	**856,300**	**856,300**	**-**
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
Beach Maintenance - QP, IAM	**2.00**	**157,700**	**157,700**	**-**
Staffing for County and Marco Island beach maintenance.				
Reserves, Transfers, Interest - RG	**-**	**93,600**	**93,600**	**-**
Current Level of Service Budget	6.00	1,107,600	1,107,600	-

Program Performance Measures	2022 Actual	FY 2023 Budget	FY 2023 Forecast	FY 2024 Budget
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	6.09	9.65	7.08	8.44

Strategic Plan Annual Process

The following is the high-level view of the strategic plan annual approach, from a process perspective:



Utilizing this approach, the strategic planning cycle begins with ongoing feedback from senior staff and citizens. The proposed plan resulting from the stakeholder input is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated, and acted upon as necessary.

Copies of the current and prior Fiscal Year Strategic Plans can be found on the County's website by following the link www.colliercountyfl.gov/government/county-manager-operations/strategic-plan.

Long Range Planning

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

Master Mobility Plan (MMP)

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds

On an annual basis, the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends, and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE) (Website Link)

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development…" This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990, the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the prior Land Development Code (LDC). Ordinance No. 04-41, adopted the current LDC, and provides for the requirements of Adequate Public Facilities within Section 6.02.00.

Section 6.02.02 of the Land Development Code establishes a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 6.02.02 of the Land Development Code also requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners (BCC). The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 6.02.02 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 2011, each were separate processes. There were a few negative ramifications associated with the separate timing of these two capital improvement processes:

1. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
2. The CIE was adopted with 10-month-old population projections and 10-month-old seasonally adjusted transportation factors.
3. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes has allowed for:

1. CIE amendment in compliance with the Florida Statutes.
2. A decision-making process for capital improvements based on the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight-month, rather than a continuous 12-month capital improvement cycle.
7. Eliminates redundant preparation processes across the County organization.

The combination of the two processes continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.

Budget Policies and Procedures

The annual budget document is considered a single-use tactical financial plan that appropriates dollars toward one-year initiatives, activities, and projects in furtherance of longer-term policy strategic objectives embodied in the **2024 Strategic Plan**. This tactical budgetary plan begins with examining annual budget policies and describing the tactical issues to be funded in detail.

While the budget is a tactical tool, components of the budget also program dollars strategically. Multiyear capital project funding for key infrastructure often involves a phased approach and can span three to seven years to achieve project completion. Reserves designated for future asset maintenance and replacement, vehicle and equipment replacement, natural disasters, and unforeseen risks are considered critical strategic requirements that emphasize the need for careful resource allocation among competing short and long-term funding priorities.

As the County's general governmental and enterprise capital assets grow, repeatedly resourcing long-term asset maintenance and replacement becomes increasingly important.

For FY 2024, $706.8 million or 35.4% of the County's $1.995 billion net budget is for county-wide enterprise and general governmental capital projects and capital reserves. Planning numbers for FY 2025 within the General Fund allocate $71.4 million or 10.3% of the $690.6 million spending plan toward capital initiatives including projects, debt repayment, and capital reserves.

Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax-supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

An early budget workshop kicks off budget planning in February. The recommended budget policy is then presented to the Board of County Commissioners in late February or early March. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets, and position guidance) that govern the budget development, which are then incorporated into a budget instruction manual for staff.

Year-to-date financial information through January (four months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing and new programs and/or position requests. The Expanded Service column focuses on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due August 1. All dates are following Florida Statutes.

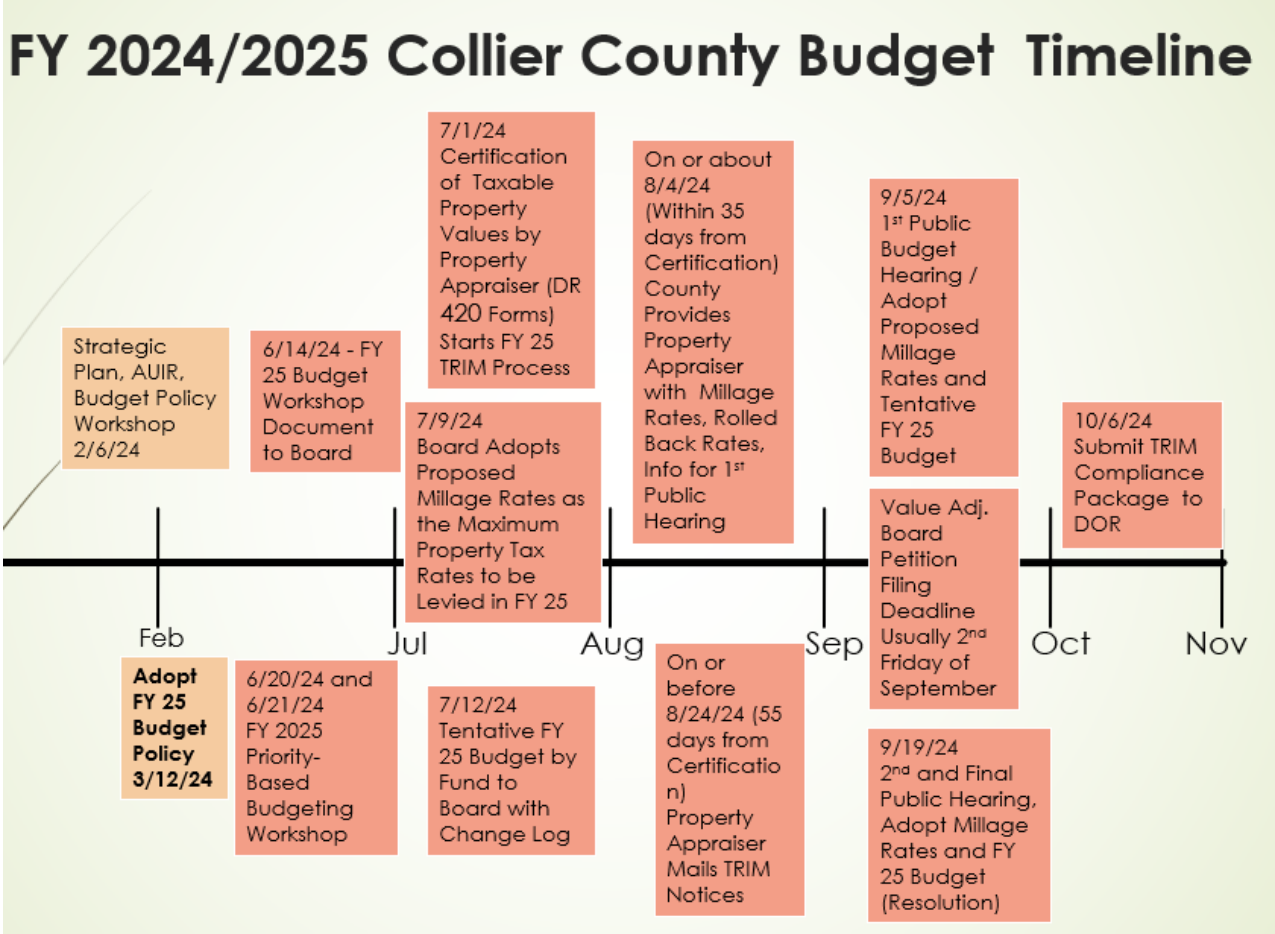
Internal budget reviews are conducted with the County Manager in May. The County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with important information for budget planning purposes. Tax-supported budgets are re-balanced to reflect this information. In June the Board conducts workshops to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners following State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units (County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearings on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted per State TRIM provisions. The public is allowed to speak on any topic before the final adoption of tax rates and the budget. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

Budget Calendar

Budget formulation, adoption, and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs and develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:



This schedule complies with the requirements outlined in Florida Statutes Chapter 200, “Determination of Millage”, and Chapter 129, County Annual Budget.

Budget Policies

Historically, the annual budget policy approved by the Board of County Commissioners (Board), has consisted of three (3) sections which are “annual budget policies to be adopted”, “continuing budget policies to be reaffirmed” and a “three-year forecast for the General Fund and the Unincorporated Area General Fund”. While it is suggested that this format continue, the policy document will also cover significant budget influences and discuss the strategies that may be utilized to address these influences as the budget document and budget planning evolve for FY 2025 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2025:

- A millage neutral General Fund tax rate budget (adopted rollback rate).
- A millage neutral Unincorporated Area General Fund tax rate budget (adopted rollback rate).
- Maintained the County’s exemplary credit rating among all their major rating agencies.
- Annual debt service is fully funded and policy compliant.
- Continued emphasis on capital facility repair and replacement.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- State and Federal mandates fully funded.
- Continue to focus on building reserves.

Natural Disaster Planning

Since Hurricane Ian landed in September 2022, the County has devoted substantial effort and resources to its recovery. As of March, the BCC has approved more than $130 million in recovery funding and has expended upward of $79 million on these efforts. The County has recovered $35 million in FEMA and insurance reimbursements.

The following summary table for FY 2024 shows the Hurricane Ian recovery budget and actuals by fund category as of March 1, 2024.

Fund Category	Budget	Actual
General Governmental	$34,777,000	$13,149,375
Enterprise	$67,045,000	$48,810,518
TDC	$29,076,220	$17,307,868
CATT Transit	$40,087	$40,087
Total	$130,938,307	$79,307,848

There will be a significant budgetary impact both in FY 2024 and FY 2025 from Hurricane Ian and this impact will largely depend upon when reimbursement revenue is received. The Office of Management and Budget (OMB) is closely monitoring the reimbursement stream with a keen eye toward implementing any necessary FY 2024 budget adjustments to ensure that sufficient cash balances are maintained in affected funds. Any necessary budget adjustments will mostly affect capital budgets through a reduction in capital transfers and deferring appropriate capital projects. Upon receipt of reimbursements, when possible, budgets utilized to fund Hurricane Ian's recovery efforts will be appropriately restored.

The County is prepared to cash flow the response necessary to restore the community from natural disasters utilizing three specific budget techniques:

- First, existing capital project budgets are reviewed, and funding is reallocated where appropriate.
- Second, general governmental and enterprise reserves are drawn down appropriately and prudently.
- Third, in funds where enough cash balance exists, FEMA revenue is budgeted, and the corresponding expense budget is appropriated anticipating some level of reimbursement in

the coming months/years. Planned revenue and existing fund balance are utilized for cash flow until the receipt of FEMA deposits.

County leadership is committed to a value-added coordinated emergency management approach that coalesces all County Agencies and external partners as future natural disasters threaten Collier County.

Millage Rates

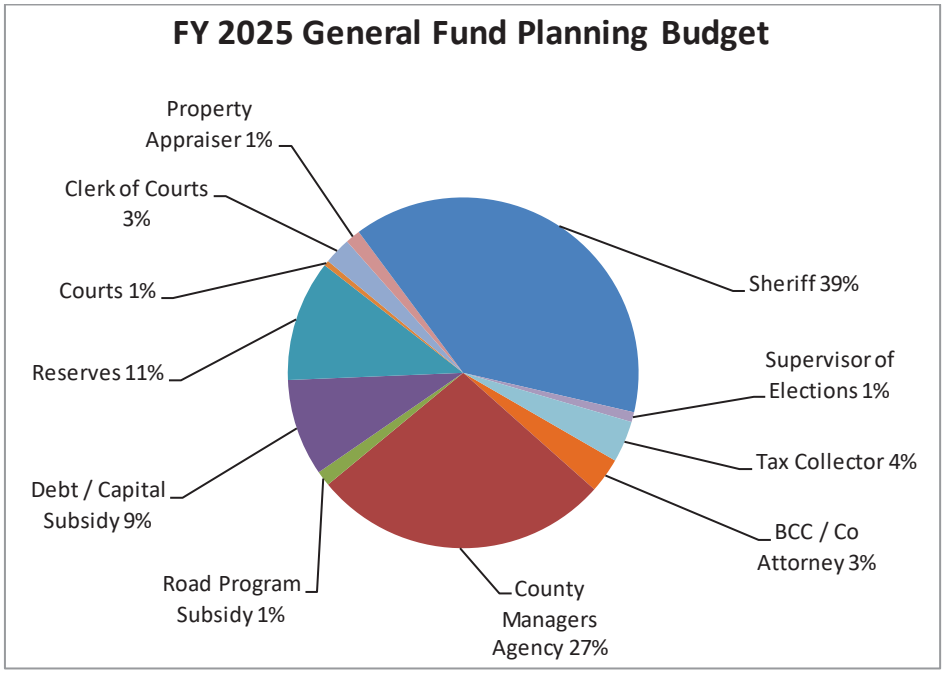
The General Fund and Unincorporated Area General Fund tax or "millage" rate has varied over the years and has been influenced by the taxable value environment and State legislation.

Tax or "millage" rates for the past eighteen (18) years are shown in table form below.

Millage Area	FY 07	FY 08	FY 09	FY10-FY16	FY17-FY23	FY 24	FY 25
General Fund	$3.5790	$3.1469	$3.1469	$3.5645	$3.5645	$3.2043	$3.0107
Unincorporated Area General Fund	$.8069	$.6912	$.6912	$.7161	$.8069	$.7280	$.6844

General Fund Allocations by Agency and Component

The purpose of this allocation is to identify those agency appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies would share in any budget reductions necessitated by new state tax reform initiatives, reductions in state shared revenue, and *unfunded mandates.*



Considering that planned transfers to the Constitutional Agencies in FY 2025 account for 48% of total General Fund budgeted expenses and 72% of the General Fund ad valorem budgeted revenue, their

participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls, tax rate reductions or unforeseen unfunded mandates is essential.

It should be noted that these expense percentages are gross figures and do not account for statutorily required year-ending constitutional officer turnback. This turnback revenue is budgeted and forecast conservatively each year. Constitutional turnback revenue was $12.9 million across all funds for FY 2024. The General Fund receives on average 91% to 96% of all turnback revenue.

Revenue Centric Budgets

It is generally recognized that all budgets and expense disbursements regardless of fund or activity are revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds, and other operational funds that rely solely on fee-for-service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue-centric guidelines dictated by cash on hand and anticipated receipts.

For FY 2025, revenue-centric budget parameters for enterprise operations will be tied to working capital guidelines established by GFOA; capital obligations from the capital improvement element (CIE); any rate or fee studies stipulations; priority agency-wide expansion initiatives; and statutory or ordinance spending limitations. A critical review of operating and capital reserve levels versus operating and capital appropriations will be discussed during County Manager budget deliberations with an expectation that enough recurring resources are devoted to maintaining the assets at a high standard while resources are set aside to protect cash and fulfill our fiduciary responsibility to public protection in the event of a natural disaster.

This concept also presumes continual monitoring of cash and receipts and, if necessary, subsequent operational adjustments dictated by cash flow. Therefore, general governmental departmental spending guidance will not apply.

Certain cost centers or functions have a net cost to the General Fund (0001) or Unincorporated Area General Fund (1011). In these instances where the fee for services offset the ad valorem impact, the budget reduction guidance should account for this positive impact upon the net cost to the General Fund (0001) or the Unincorporated Area General Fund (1011). Under this revenue-centric approach, Departments will be held to their fee for service projections and any negative fee variances will be addressed through expenditure cuts and not subsidized by Ad Valorem taxes. Department Head discretion upon guidance by the County Manager should be afforded in these scenarios.

Expanded Positions

For FY 2025, Departments will **carefully** consider program enhancement requests given ongoing elevated vacancy rates and operating expenditure guidance that will likely require a significant re-prioritization of the current budget. All program enhancement requests will be limited to new capital facility openings, priority-based service level adjustments, and/or historically strained mission-critical imperatives. These program enhancement requests must identify the strategic focus area(s) and strategic objective(s) that are being satisfied.

All budget-to-budget requests will be considered by the County Manager with recommendations presented as part of FY 2025 priority-based budget workshop discussions in June.

Compensation Administration

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

- Facilitates the hiring and retention of the most knowledgeable, skilled, and experienced employees available.
- Supports continuous training, professional development, and enhanced career mobility.
- Establish and maintain equity in the pay plan and rates paid to incumbents in those positions.

The Consumer Price Index 12-month percent change from December 2022 to December 2023 is 5.7% for the Miami-Fort Lauderdale area. It is generally expected that the inflation index will stabilize during the next 12 months. This is one of the indices that Collier County traditionally uses when considering a general wage adjustment. The annual Florida Relative Price Index, an index comparing the relative cost of living among the State's 67 counties, is also used as a basis for compensation plan recommendations. The most recently published Florida Relative Price Index lists Collier County as having the highest relative cost of living among the 67 counties in the State.

In consideration of current market conditions, for FY 2025 the County Manager is recommending a 3% increase to base salaries within each paygrade classification and an additional 1.5% allocation for a merit-based incentive program. In addition, a 0.5% allocation is recommended to strengthen certain targeted classification pay grades where market imbalances exist. Given the current average salary in the County Manager's Agency is $68,575, the collective recommended pay adjustments would result in an average of $3,429 per employee.

Appropriate dollars equivalent to a 3% base wage increase to all classifications plus 1.5% to implement a merit-based incentive program and a 0.5% pay plan maintenance component to strengthen certain targeted classification pay grades where market balance exists. The total cost for the County Manager's Agency is approximately $7.5 million for FY 2025. In previous years, the Board of County Commissioners has authorized adjustments to the compensation plan as shown in the following table:

Program Component	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 21	FY 22	FY 23	FY24	FY25
General Wage Adjustment	1.50% / $1,000	3.00%	2.90%	2.00%	$1,200 represents an average of 2.2%	Greater of $1,200 or 2.00%	Greater of $1,200 or 2.00%	$1,000 @ 10/1/21; $1/HR @8/1/2022	8% Staff; 6.5% Directors; 5% Dept. Head and Above	5.00%	3.00%
Merit Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	1.50%	1.50%
Pay Plan Maintenance	1.50%	0.00%	0.60%	0.00%	0.50%	0.80%	0.80%	Avg. 8.5% @1/1/22	0.00%	0.50%	0.50%
Total	**3.00%**	**3.00%**	**3.50%**	**2.00%**	**Average of 2.7%**	**Average of 2.8%**	**Average of 2.8%**	**Average of ≈12.5%**	**See Above**	**Average of 7%**	**Average of 5%**

Health Care Program Cost Sharing

The County Health Care Program is self-funded and seeks to operate the health plan with the same diligence as a small insurance company. Like an insurance company, the County faces a significant budget risk within the health plan due to the unpredictability of claim cost variances. Such variance is normal statistically and has its roots in the fact that total medical costs are extremely sensitive to the number of claimants who experience catastrophic losses. The expected number and size of large claimants is by nature extremely random and volatile. To manage and prevent this variability, the County reinsures catastrophic losses and maintains a prudent reserve to comply with Florida Department of Insurance requirements as well as to protect the General Fund from this volatility.

As of February 2024, 88% of the BCC population has elected health insurance coverage.

Several goals guide how the County operates the plan within the small insurance company context. These are:

1. Comply with all legal and regulatory requirements for plan operation.
2. Manage plan cost trends to be 30% or more below published trends.
3. Maintain overall controllable expenses, reinsurance costs, network fee arrangements, and

reserves at prudent levels.

4. Protect our employees from the economic impacts of illness or injury.
5. Prevent illness and stabilize chronic health states, when possible, by helping our employees and their spouses become aware of their health, and act on that knowledge.

Although the goals have been met and County costs have continued to show a favorable trend compared to national and state averages over the last twelve years, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County's medical plan has been similarly impacted by these rising costs and as a result, currently, there are two main challenges regarding the rates outlined in the health plan:

1. Current County and employee contributions to the fund will not cover future projected costs.
2. Though current reserves likely exceed what would be considered reasonable and have been used to cover past shortfalls in contributions to the fund, if rates are not changed, reserves may fall below required minimums as soon as FY 2026.

The longer rate action is deferred, the greater the imbalance becomes and the greater the needed increase will be. Assuming a 6.2% inflationary trend for health care costs, if rates are not increased, the fund reserve will be exhausted sometime during FY 2027 and the shortfall would be approximately $13 million.

Contributions (ER & EE)	10/23-9/24	10/24-9/25	10/25-9/26	10/26-9/27
Claims	$48,322,000	$51,295,000	$54,462,000	$57,839,000
Expenses	$4,629,000	$4,922,000	$5,252,000	$5,604,000
Total	$52,951,000	$56,217,000	$59,714,000	$63,443,000
Premium Income	$46,101,000	$46,651,000	$46,651,000	$46,651,000
Gain/(Loss)	($6,850,000)	($9,566,000)	($13,063,000)	($16,792,000)
Net Premium % (Loss)/Gain	-14.9%	-20.5%	-28.0%	-36.0%
Reserve	$26,375,000	$16,809,000	$3,746,000	($13,046,000)

The need for a dramatic rate increase can be avoided by modest action taken in FY 2025. **Therefore, it is recommended that there be a 7% program rate increase for FY 2025.** This increase would be the second consecutive annual increase required for multi-year program stabilization. Trends will be analyzed annually to adjust rate structures to ensure coverage of plan cost and maintenance of a reserve level that includes statutory reserves plus an amount to cover cost variances with 99% certainty. It should be noted that employer health insurance contribution increases are absorbed within operating appropriations and the 7% increase will result in approximately $2 million in employer contributions across the County Manager's Agency. The average employee will see bi-monthly cost increases between $4 and $7 for single coverage and $10 and $16 for family coverage.

Since 2009, the Collier County Government has invested in processes to heighten employees' and spouse's awareness of their health and make available resources to assist covered employees and spouses in improving and maintaining their health. These programs have achieved meaningful reductions in risk and improvements in outcomes for the covered participants. Employees and spouses have embraced the County's preventive educational and qualifier processes which have contributed greatly toward the financial strength of the health program. Over the last 14 years, participation has been consistently more than 90% for those meeting the necessary qualifiers. This rate far exceeds those of large employers nationwide.

To mitigate necessary increases to the plan, the County will continue to emphasize participation in an existing wellness program, proper structuring of reinsurance to manage adverse plan impacts, and prudent plan management.

Coverage under the Plan extends to all eligible County employees, except for the Sheriff's Office, which operates its self-funded plan. Historically, Board budget guidance has suggested that all agencies uniformly share health insurance contributions between employers and employees.

In FY 2025, a 7% rate increase to the existing rate structure is recommended. This rate increase will result in an employer portion funding increase of approximately $2.0 million for the County Manager's Agency. Bi-monthly employee cost increases will be between $4 and $7 for employees with single coverage and $10 and $16 for employees with family coverage. It is suggested that these rate adjustments and the associated employer and employee share be uniform across all participating agencies, including the Constitutional Officers. This policy treats all county employees equally in terms of cost-sharing for health insurance premiums.

Retirement Rates

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates at the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on proposed House and/or Senate Bills (Florida Statute Chapter 121).

Accrued Salary Savings

When employees leave, they are generally replaced, and the process of replacement takes varying lengths of time depending on the position being recruited. This fact, coupled with the full budgeted amounts for health insurance and worker's compensation being transferred to the self-insurance funds, impacts the amount of accrued salary savings due to position vacancies. A 2% attrition rate has been utilized since FY 2016. For FY 2025, it is suggested that the rate remains at 2%.

Financing New and Replacement Capital Infrastructure

The issuance of debt for capital improvements is generally considered a good alternative to pay as you go under the philosophy that future taxpayers who will also enjoy the capital improvements should participate in funding capital improvements rather than that burden falling solely on existing taxpayers. Further, the County's superior investment quality credit rating, a revenue to debt service ratio well below the self-imposed cap of 13%, and not raising the millage rate to pay debt service for world-class capital amenities provide further rationale for issuing strategic debt. Total unaudited general governmental and enterprise principal debt outstanding on 9/30/23 was $648.6 million and includes recent new debt issues from FY 2018, through FY 2022. Debt outstanding reached a high of $788 million in FY 2008.

Pursuant to the Collier County Debt Management Policy, several guiding principles have been identified that provide the framework within which the issuance, management, and continuing evaluation of and reporting on all debt obligations issued by the County takes place.

Asset Life: The County will consider long-term financing for the acquisition, maintenance, replacement, or expansion of physical assets (including land) only if they have a useful life of at least five (5) years. Debt will be used only to finance capital projects and equipment, except in case of emergency. County debt will generally not be issued for periods exceeding the useful life or average useful lives of the project or projects financed.

Capital Financing: Debt of longer amortization periods will be issued for capital projects when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries. Debt shall not, in general, be used for projects solely because insufficient funds are budgeted at the time of acquisition or construction.

To the degree possible, the County will rely on specifically generated funds and or grants and contributions from other governments to finance its capital needs on a pay-as-you-go basis. To achieve this, it may become necessary to secure short-term (not exceeding 5 years amortization) construction funding. Such financing is anticipated and allows maximum flexibility in CIP implementation.

A decision to issue some component of short or long-term debt is based upon the level of service standards, the timing of any capital improvement, the ability to execute, the credit market environment, and the cost of capital. The County had pursued a strategy in recent history (FY 2008 and prior years) by incurring short-term commercial paper loans for capital projects and refinancing that short-term debt with longer-term bonds or other long-term credit instruments that match the asset's useful life. Short-term commercial paper loans carry a low variable interest rate – with the February 2024 all-in rate currently at 4.78% - and funds can be accessed within about 30-45 days of approving the authorizing resolution.

The advantage of long-term competitively issued bonded debt, especially in a low-interest rate environment, is that budget certainty for the cost of credit is achieved. Generally, a project should be ready for construction and proceeds must reasonably be expected to be spent within a three-year window from debt issuance, or adverse tax consequences may occur. Long-term bonded debt or in the alternative competitively issued bank loans, can be issued normally within a ninety (90) day window. The County's current general governmental long-term debt portfolio is comprised of special obligation revenue bond debt under a covenant to budget and appropriate all legally available non-ad valorem revenue. It is anticipated that this type of long-term debt will be used under future new general governmental debt credit scenarios.

Interest rates have increased over the past year. If financing is needed for a capital project, then long-term bonded debt can still be considered knowing that when interest rates fall, there will be opportunities to refund the higher interest rate debt.

The County is always positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010, and to date over $531.2 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by $3.1 annually with this recurring savings applied toward high-priority pay-as-you-go operating and capital programs. Annual principal and interest payments servicing outstanding general governmental and enterprise debt totals $66.8 million and represent 3.3% of the County's net adopted FY 2024 budget. The County continually looks for strategic and economically feasible debt restructuring opportunities.

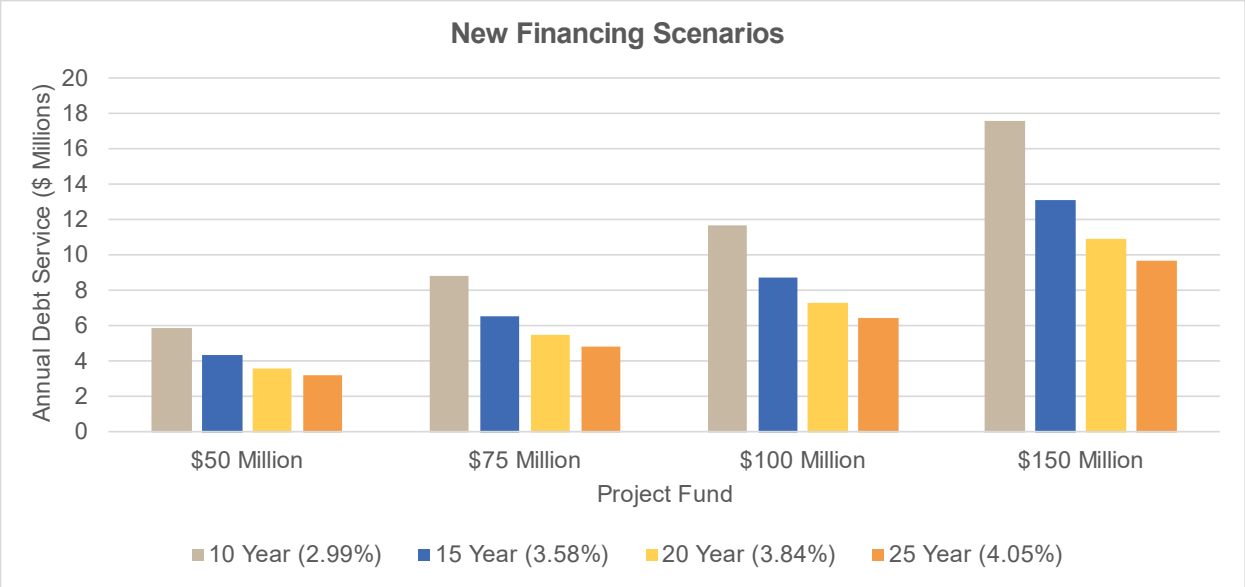
Through the County's finance committee and financial advisor, the debt portfolio is evaluated regularly for opportunities to generate savings through debt restructuring.

Countywide capital allocations have traditionally included new money components for general governmental capital projects as well as maintaining and replacing existing general governmental infrastructure.

Immediate Term New Debt Strategy: New debt will be considered as projects are engineered and progressing in the following circumstances:

- Financing for $157.9 million to construct the 4 MGD Central Collier Water Reclamation Facility (Golden Gate) and required DIW in Fiscal 2025. Additional financing of $153 million is anticipated in fiscal 2027 to construct the 4 MGD Northeast Water Reclamation Facility as well as a $238.3 million funding requirement in fiscal 2029 to construct the 10 MGD Northeast Water Treatment Plant, all included in the upcoming 10-year planning cycle.
- Any gap funding necessary to support water and wastewater system renewal and replacement projects.
- General Sheriff replacement capital improvements based upon a phased prioritized schedule.
- Gas Tax transportation network improvements.

The following illustrates various long-term financing scenarios, the annual debt service, and the respective interest rates.



Stormwater Management Funding

The budget planning model for FY 2025 allocates $19.2 million from the General Fund and Unincorporated Area General Fund toward cash and carry storm-water infrastructure replacement ($8.6 million); maintenance and operations ($8.4 million); and annual debt service on the November 2020 Special Obligation Revenue Bond Series A $60 million stormwater component ($2.2 million). Annual debt service will reduce the cash and carry capital allocation and project engineering and capital implementation is ongoing to spend down bond proceeds on strategic projects intended to update the County's stormwater system.

Use of Gas Taxes and Future Gas Tax Pledged Debt:

Gas tax dollars that align with the current gas tax ordinances not devoted to paying debt service will be available annually to support/supplement maintenance on the roadway network.

Large-scale projects and others identified for completion in the five-year CIE between FY 2024 and FY 2028 have a projected shortfall of over $295.8 million. Funding strategies including issuance of debt supported by gas tax revenues part of the long-term plan for transportation CIE funding Proceeds would fund identified Transportation system assets deemed "poor" in the inventory; capacity improvements not funded by the Local Option Infrastructure Sales Tax; and expansion of the eastern Collier County transportation grid. Large-scale projects identified in the five-year CIE that could be financed include Collier Boulevard (Green Boulevard to Main Golden Gate Canal), Vanderbilt Beach Road (16th Street NE to Everglades Boulevard), Goodlette Road (Vanderbilt Beach Road to Immokalee Road), Oil Well Rd (Everglades to Oil Well Grade) and Immokalee Road at Livingston and Immokalee Road (Livingston to Logan). Specific project engineering schedules will be reviewed, and the Finance Committee will continue to refine the concept and strategy.

In addition, a study conducted on the Immokalee Road Corridor Congestion plan has identified a potential need for a diverging diamond interchange to alleviate congestion. Although the interchange improvement isn't currently included in the Florida Department of Transportation's (FDOT) plan or the County's Annual Update and Inventory Report (AUIR), the County would like to expedite the project, and state funding may become available. With an estimated cost of $40 million, staff is working towards a funding strategy and there is a possibility of securing future state funding, especially considering historical data on congestion and traffic patterns in the area.

Gas taxes collected in FY 2023 from all sources totaled $25.2 million. Annual debt service is $13.6 million leaving the remaining $11.6 million program for construction and maintenance of the transportation network consistent with strict statutory guidelines.

Augmenting transportation network improvements budgeted in the Gas Tax Fund (3083) are regular general governmental transfers to the Transportation Capital Fund (3081). The General Fund Capital and Unincorporated Area General Fund Capital transfers planned for FY 2025 to Fund (3081) are $9.7 million and $14.3 million respectively which represents an increase of 5% from the FY 2024 budget. These dollars support maintenance on the roadway network including intersection improvements, resurfacing, sidewalks, pathways, medians, asset management, traffic control software, and other critical maintenance needs that are not eligible for gas tax funding by statute.

General Fund Debt Contribution and Debt Management

The following table identifies how General Governmental County Wide Capital contributions appropriated within the General Fund were programmed in FY 2024 and planned in FY 2025. General Fund transfers to Stormwater and Transportation System improvements are accounted for separately and not included in this General Capital programming scenario.

General Appropriation	FY 2022	FY 2023	FY 2024	FY 2025
Non-Growth Debt Service	$ 8,908,000	$ 7,774,700	$ 7,957,100	$ 8,189,100
Impact Fee Trust Fund Loans	1,832,000	757,700	1,383,900	1,285,700
General Governmental Capital Projects	20,743,600	29,918,600	29,883,300	38,972,600
Park, Museum, Airport, Sport Complex Transfers	7,505,000	9,805,800	3,200,000	3,360,000
Future Capital Replacement/Maintenance Reserve	7,500,000	18,300,000	21,667,300	5,000,000
Total	**$46,488,600**	**$66,556,800**	**$48,622,600**	**$48,622,600**

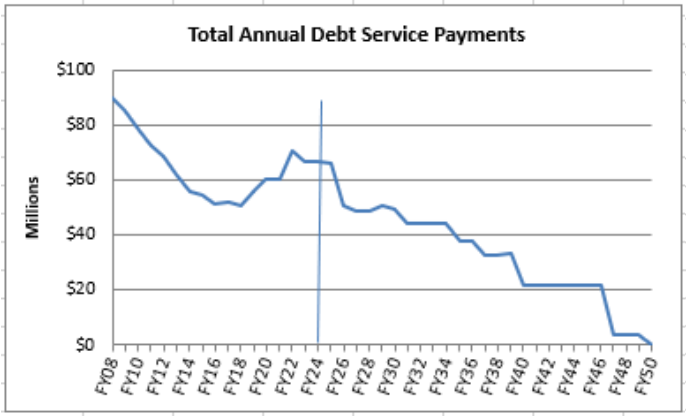
Planned contributions in FY 2025 represent a decrease from FY 2024 levels and this allocation may change depending on the Board's priority-based budgeting approach; Board-adopted operational service level changes; or other reprioritized initiatives.

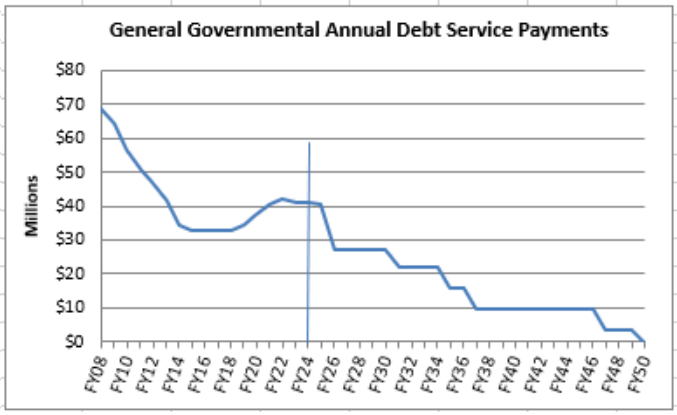
Total investment to the impact fee trust funds (i.e., EMS, Libraries, Corrections, Law Enforcement, and General Government Facilities) from the General Fund since inception (FY 2005) through planned FY 2025 totals $105.5 million. Going forward, the level of General Fund investment is heavily dependent upon the level of impact fee collections and any new eligible growth-related general governmental capital projects planned in the areas identified above that are not paid by the Local Option Infrastructure Sales Tax. Current general governmental growth debt, which is paid predominately from impact fees, expires in FY 2036.

General Fund loans to the Airports began on or about FY 1995 and to date various operational and capital subsidies total $29.8 million. In recent years, loans have not been necessary to subsidize operations or to support capital and the Airports have been making modest annual repayments to the General Fund.

Payment of debt is always a top priority. Under the FY 2025 budget planning scenario dollars allocated will cover all revenue bond debt service.

The principal and interest payments servicing all outstanding County debt (including enterprise debt) totals $66.8 million and represent 3.4% of the County's net adopted FY 2024 budget. General governmental debt service represents 2.1% of the County's net adopted FY 2024 budget. The following charts depict annual debt service payments servicing all debt and annual debt service connected with our general governmental credit.





Collier County's total unaudited principal debt outstanding at 9/30/23 totals $648.7 million of which $307 million relates to infrastructure improvements driven by population growth and related service demands. The County's principal debt is $139.3 million below the FY 2008 figure of $788 million.

Reserves

General Fund: Reserve is a budget/policy term referring to resources set aside to provide a financial barrier against risk. Likewise, reserves may also be referred to as a portion of the fund balance – only on the expense side of the equation. Reserves are the cornerstone of financial flexibility and provide the government with options for responding to unexpected issues and a buffer against shocks and other forms of risk. One such unplanned risk may, for example, include the potential for a grant award to be rescinded after work on the activity begins.

Grant revenues are appropriated at the time of award with the expectation of future cash inflows from the grantor agency. Until reimbursements are received, the General Fund and General Fund-supported agencies provide the cashflow for most general governmental grant-funded activities and are responsible for financing grant-related activities in full should the County default on any grant provisions or a grantor agency cancel, revoke, or de-obligate an award.

Governments must maintain adequate fund balance levels to mitigate current and future risks, such as revenue shortfalls, natural disasters, and unanticipated expenditures. As such, budgeted reserves serve to protect the beginning cash position in a fund and are an essential component of Collier County's overall financial management strategy and a key factor in external agency measurement of Collier County's financial strength.

Various bond rating agencies recognize that the best reserve policies provide both specificity and flexibility accomplishing one or more of at least the following three criteria:

- establishing a target level of reserves or a reserve floor
- specifying the appropriate circumstances for drawing down reserves
- directing the replenishment of reserves

In general, rating agencies view positively higher reserve levels, although local governments can maintain high credit ratings with lower reserve levels if other indicators of financial flexibility, such as revenue raising ability, stable diverse revenue structure, expenditure flexibility, and conservative budgeting practices are strong.

A reserve for contingency is typically budgeted in all operating funds, except for the Constitutional agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2016 as well as the percentage of reserves against total operating expenses.

Fiscal Year	General Fund Reserves	Unincorporated Area General Fund Reserves	% of General Fund Expenses	% of Unincorporated GF Expenses
2025	$77,072,000	$6,562,500	11.2%	8.3%
2024	$72,190,100	$6,759,700	10.5%	8.8%
2023	$68,366,400	$4,722,800	12.1%	6.2%
2022	$64,856,900	$4,189,100	13.7%	6.7%
2021	$56,798,900	$2,695,500	12.8%	4.4%
2020	$51,532,900	$2,340,600	12.1%	3.9%
2019	$44,481,200	$2,982,300	11.4%	5.3%
2018	$40,450,300	$3,255,000	10.8%	5.5%
2017	$33,899,700	$2,432,900	9.6%	4.8%
2016	$27,890,800	$1,905,600	8.4%	4.4%

Optimally, and to achieve a regular and sustained General Fund beginning fiscal year cash position, budgeted reserves should be a minimum of $70 million. Otherwise, expense-side budget management in the form of capital transfer reductions and/or reductions in operating transfers may become necessary.

Budget management is always ongoing and magnified when Hurricane events occur. Expenditures and revenues are monitored continually, and any budget adjustments are made accordingly. Likewise, execution patterns and transfer dollars—specifically out of the General Fund—are scrutinized to ensure that appropriations are properly executed and spent for the intended purpose.

Florida State Statutes: In all respects, budgeted reserves shall conform to the requirements of Florida State Statutes. The State establishes maximum limitations on certain reserves. The maximum limitations for contingency reserves and cash flow reserves are 10% and 20% of a fund's total budget respectively. There is no statutory limit on capital reserves.

Comparative Budget Data

Provide comparative budget data using FY 2023 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with Budget Submittals for Similar Sized Florida Counties.

Adopted Budget Policy: Counties for comparison purposes include:

- Sarasota County
- Lee County
- Charlotte County
- Manatee County
- Martin County

Regular Routine Budget Policies for FY 2025

Grant-Funded Positions: Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

Self-Insurance: To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding is to be based upon an actuarial confidence interval of 75%, except for group health which will be funded to include statutorily required reserves plus an amount equal to at least the expected cost variance with 99% certainty.

Contract Agency Funding: The Board will not fund any non-mandated social service agencies.

Carry forward (Fund Balance): All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry-forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are capital, debt service, and enterprise funds. In both the General Fund and Unincorporated Area General Fund, carry forward is maintained to provide cash flow for operations before the receipt of ad valorem taxes and other general revenue sources.

Proper General Fund carryforward is necessary to meet significant constitutional transfer, public safety, and priority operating needs for October and November, before the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 62% of the total FY 2024 General Fund adopted recurring operating revenues).

Carryforward balance is also an important measure used by bond rating agencies in determining the County's creditworthiness. Specific concerns for Florida communities are reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum cash balance of 15% of total General Fund expenditures was recommended by the rating agencies. Of course, this figure and recommendation were general and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

The recommended level of year-ending cash in the General Fund should be a **minimum of 15%** of actual expenditures. In the year ending September 30, 2023, the actual General Fund cash and cash equivalents balance totaled $161.6 million an increase of $2.8 million over the year ending September 30, 2022. The FY 2023 year-ending cash position represents approximately 29.3% of actual FY 2023 expenses.

Indirect Cost Allocation Plan: The policy of charging enterprise, special revenue, and grant funds for support services provided by General Fund departments will be used again in FY 2025. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real-time basis.

Impact Fees: Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners, and supported by impact fee studies.

Enterprise Fund Payment In lieu of Taxes: The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2024, the payment in lieu of taxes calculation was based upon a "franchise fee equivalent basis" commonly referred to as a percentage of gross receipts. Six percent (6.0%) of gross receipts of the Water/Sewer District were applied in FY 2024. This method and percentage will continue for FY 2025. One and three-quarter percent (1.75%) of Solid Waste tipping fees were applied in FY 2024 and this method and percentage are planned in FY 2025. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

Prior to FY 2013, PILT was based upon the prior year's General Fund millage rate multiplied by the prior year's gross (non-depreciated) value of property, plant, and equipment.

Debt Service: Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

Interim Financing: Collier County may also borrow funds on an interim basis to fund capital projects. In these cases, a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that debt restructuring for economic savings will be undertaken when a present value savings of at least 5% of the refunded debt can be achieved. The policy

also states that 5% savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case-by-case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

Ad Valorem Capital and Debt Funding: Continuation of a General Fund equivalent millage dedicated to ongoing regular general governmental capital projects, debt service, and investments for impact fee fund debt from the General Fund. The target rate is the equivalent of 0.3333 mills.

The General Fund continues to invest money into impact fee funds to pay their annual debt service payments. This of course is in addition to customary debt service on non-growth revenue bond debt. Investments from the General Fund to the impact fee trust funds began in FY 2006 and the value now exceeds $105 million.

Capital Improvement Program (CIP) Policies: On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is $25,000.

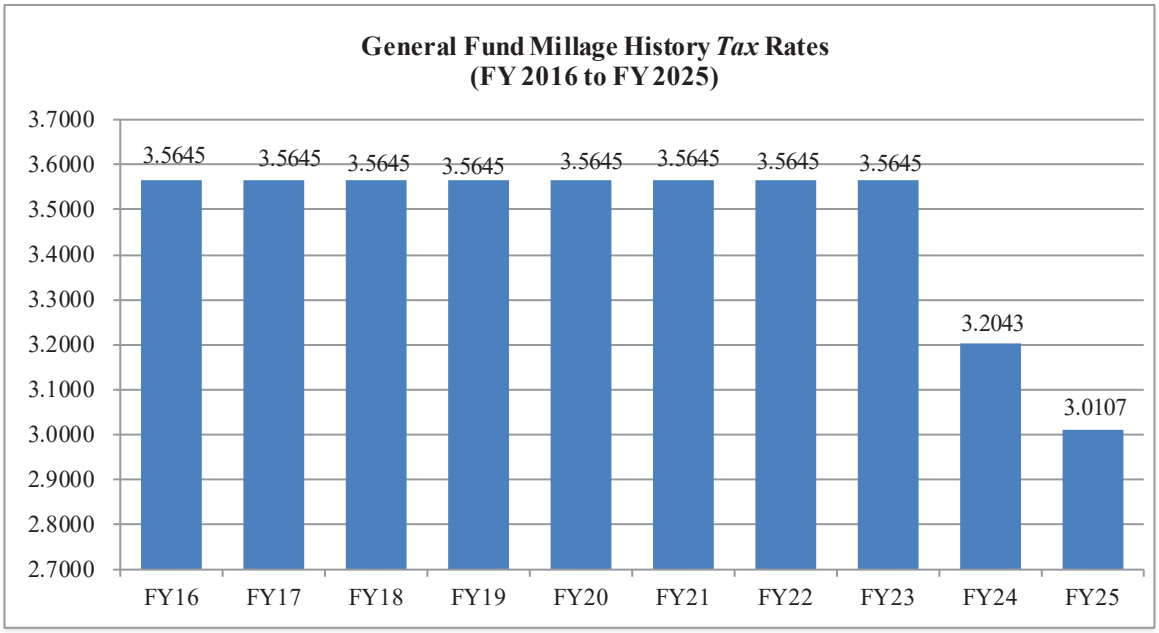
Three-Year Budget Projections Ad Valorem Tax Funds (FY 2025 - FY 2027)

OMB staff prepares annually a three-year projection of General Fund and Unincorporated Area General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a trend analysis of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (0001) and the MSTD General Fund (1011).

General Fund (0001) Millage History and Millage Rates

As a point of reference, the following graph plots the historical General Fund millage rate. Moving forward millage rates will be established by a priority-based budgeting approach.



While the County Manager will be recommending a General Fund ***priority-based operating budget*** in FY 2025 and while this budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our current and future asset maintenance responsibility, as well as significant new initiatives.

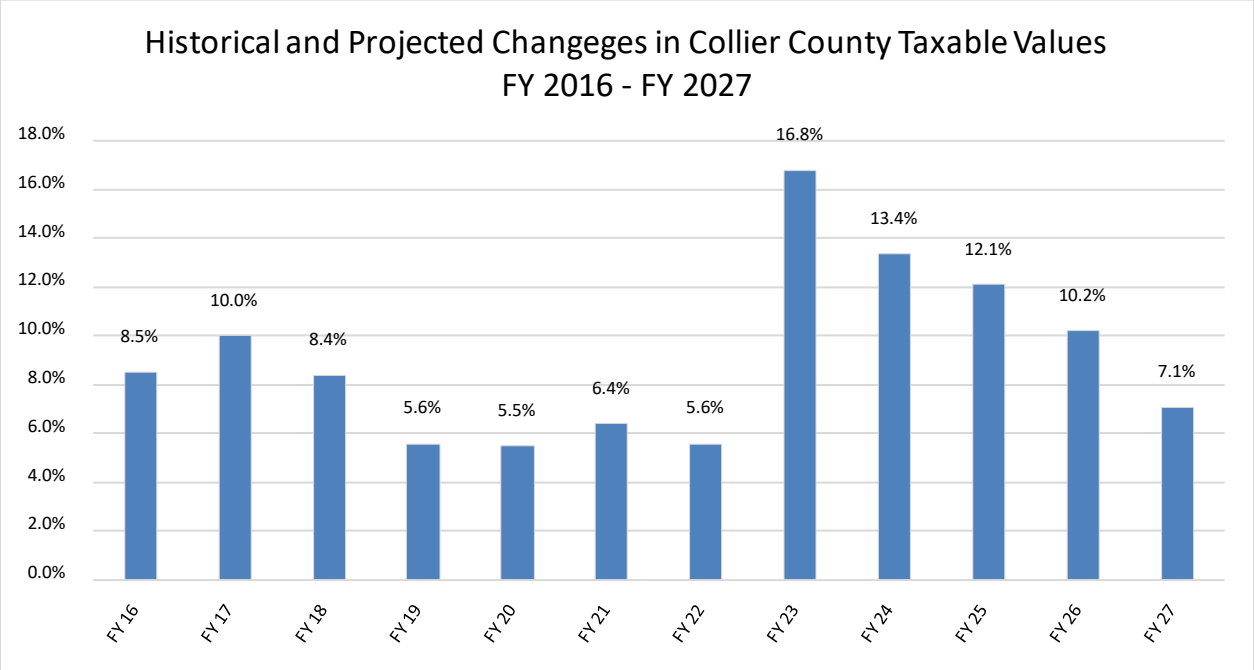
Diversifying the County's tax base means in large part attempting to reduce risk. Risk of an economic downturn which will surely stagnate resources and organizational risk where the risk of stagnating resources exponentially impacts operations and capital resource allocation. Significant future resources must be devoted to capital maintenance in numerous areas. We have addressed our future heavy equipment, public safety ambulance, and general vehicle replacement needs. But there remain substantial asset maintenance and replacement needs, not the least of which is general governmental building maintenance, park's system infrastructure, constitutional officer capital requirements, and other general governmental capital functions like information technology upgrades, accounting system replacement, and other soft infrastructure needs. Then there is the issue of maintaining existing storm-water infrastructure, which for FY 2025 will be funded through general governmental appropriations.

The Board directed a departure from the millage-neutral rate from FY 2024 and instead adopted the rolled-back rate of 3.2043. The table below illustrates the projected increase in growth-related ad valorem revenue for fiscal years 2025, 2026, and 2027 which is incorporated into the calculation of the rolled-back rate.

General Fund	Additional Budgeted Ad Valorem Revenue Projection Each Year
FY 25	$6,665,000 @ 1.5% Increase - Current Year Net New TV
FY 26	$6,765,000 @ 1.5% Increase - Current Year Net New TV
FY 27	$6,866,500 @ 1.5% Increase - Current Year Net New TV

For Collier County to continue providing high quality best value services; continue to address infrastructure maintenance and replacement; replace public safety and general governmental equipment and vehicles; and maintain its reserve and cash positions according to policy and representative of an investment quality credit rated organization, it is prudent to prioritize programs and work to diversify revenue sources. While reliance on property tax revenue has been a staple, there is growing recognition of the need to explore alternate revenue streams to maintain the extraordinary world-class infrastructure and programs that this community enjoys.

Based on estimates from the January 5, 2024, Ad Valorem Estimating Conference, the projected tax base increase for FY 2025 (the 2024 tax year) is 12.10%. Taxable value in FY 2026 is projected to increase 10.2% and taxable value in FY 2027 is projected to increase 7.1%. The Property Appraiser will provide preliminary taxable value estimates for FY 2025 on June 1, 2024, at which point a preliminary millage rate can be calculated based on budget requirements within the Board's established control lines. Actual and assumed changes in County taxable values are as follows:



FY 2025 Significant Expense Assumptions

A priority-based operating budget, assuming a 1.5% increase related to net new taxable value provides the County with the ad valorem dollars necessary to maintain our assets, invest in our personnel, and service those who live and visit Collier County. Significant expense assumptions include:

- Appropriate dollars equivalent to a 5% wage increase inclusive of a merit-based incentive program and pay plan maintenance component to strengthen certain targeted classification pay grades where market balance exists. The total allocation across the County Manager Agency is approximately $7.5 million.
- Appropriate dollars equivalent to a 7% increase in the employer health insurance cost.
- 2% attrition rate on regular salaries assumed in the County Manager's Agency.
- Motor pool replacement dollars for routine ambulance replacement on schedule.
- Planning capital transfer of $38.9 million for general governmental infrastructure replacement/maintenance and new capital improvement projects.
- $5 million allocation toward long-term general governmental asset maintenance reserve.
- Continued Social Service and Mental Health Funding.
- General Fund investment to the impact fee trust funds planned at $1.3 million.
- Stormwater maintenance, operations, and transfers for capital and debt service payments planned at $8.1 million.
- General Fund transfer dollars supporting road construction and maintenance funded at $9.7 million.
- General Fund support of EMS Operations established at $30.4 million.
- Full support for Transportation Operations from the General Fund (0001) exclusively for $28.6 million.
- Continued corporate IT capital funding.

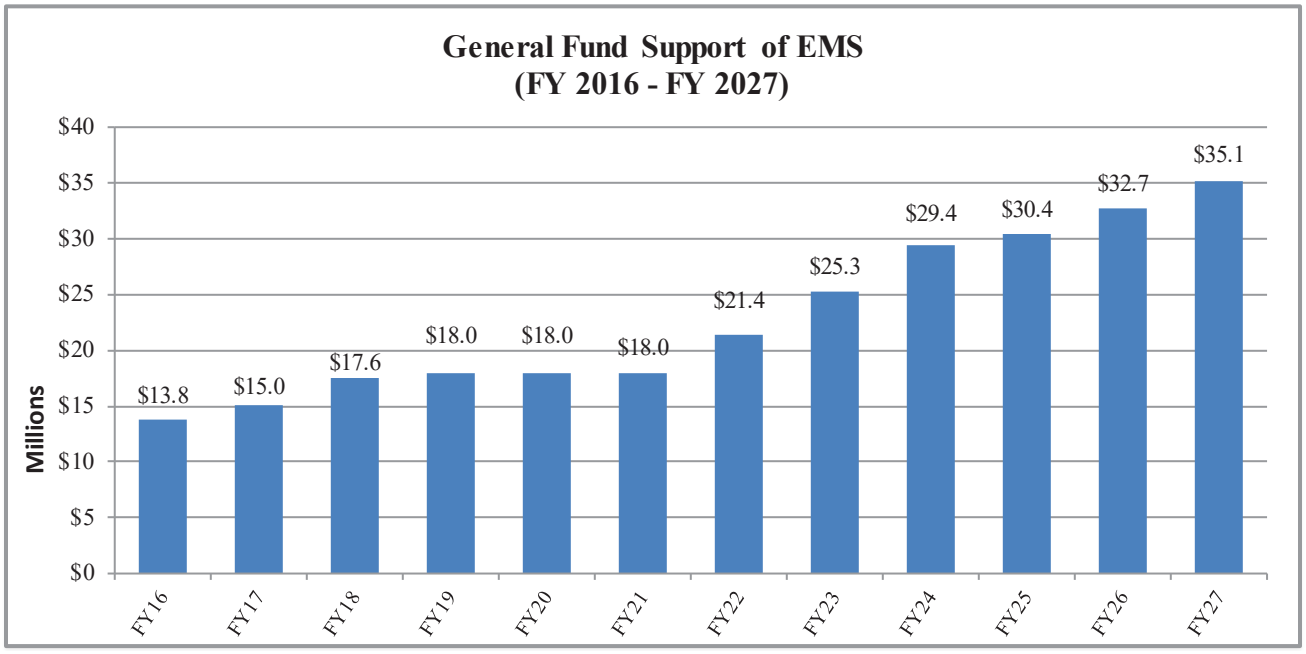
- Mandates to be absorbed, if possible, within operating budgets, including Constitutional Officers.

Significant Revenue Assumptions

- FY 2025 ad valorem tax revenue forecast is 95.5% of actual taxes levied. FY 2025 forecast totals $424.5 million – a reduction of $19.8 million from the adopted budget. Collections are within the 5% statutorily budgeted revenue reserve.
- Projected growth-related taxable value increase of 1.5% produces a levy of $451 million for FY 2025.
- Sales tax revenue forecast for FY 2025 is projected at $61 million, an increase of $9.3 million from the adopted budget. FY 2025 budgeted revenue is planned at $63 million aligned with Department of Revenue projections.
- State Revenue Sharing forecast for FY 2025 is projected conservatively at $16 million. The FY 2025 budget is projected at $16.4 million, which is in line with the Department of Revenue estimates.
- Property taxes, sales taxes, and revenue sharing deposited in the General Fund represent 97% of all recurring operating revenue which excludes carry-forward (fund balance).
- Constitutional Officer turn-back is a conservative budget estimate and for FY 2025 $7.6 million is planned. Turnback to the General Fund at the year ending 2024 totaled $13.7 million.
- Measures to maintain annual beginning cash balance are necessary and include continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and expense side budget management.
- Interest income for FY 2025 is conservatively planned at $650,000.

EMS Fund

EMS Operations Fund (4050) is another fund that impacts the General Fund. Typically, this ad valorem support in recent years accounted for 45% to 55% of total EMS operating revenues. The percentage varies given the instability in fee revenue collections and any Board policy directives. The General Fund subsidy planned for FY 2025 is up $1 million. Historical and projected General Fund support of EMS operations by fiscal year is as follows: (FY 2026 and FY 2027 – Growth Units for Old US 41 and Heritage Bay).



The use of General Fund dollars to support this life/safety function has been and continues to be a priority.

Road Construction Program

Board-approved budgets have recently supplemented funding for the transportation network with general governmental dollars transferred from the General Fund to the Transportation Capital Fund (3081). This transfer is sized annually based on the recurring need to fund other strategic capital commitments. For FY 2025, the General Fund contribution to road construction and maintenance is planned to total $9.7 million which equates to a 5% increase over the FY 2024 budgeted transfer of $9.2 million. This transfer is subject to change based on priority and budget year execution patterns.

As future budgets are planned, and scarce resources allocated, infrastructure maintenance and non-growth-related improvements will certainly require a dedicated commitment of general revenue to protect this investment. Capital obligations necessitated by state or federal agreements, like JPA's and DCA's will be funded.

FY 2026

An operating budget in FY 2026 with an estimated increase of 1.5% in taxable value related increase from the current year's net new taxable value will continue to allow for priority funding of public safety capital initiatives and general governmental capital programming referenced in this document with proper budget management. This of course is in addition to the many new initiatives and program enhancements, Board directed or otherwise required to support an expanding service base, all of which compete for limited general governmental resources.

In addition to annual inflationary cost increases, the following items were included in the FY 2026 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- Maintain Contingency reserves at policy levels.
- Maintain General Fund Road subsidy.
- Maintain General Fund support for park system maintenance and replacement.
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

In summary, the FY 2026 analysis signals caution especially when critical variables like market conditions, and general revenues are difficult to predict. Pursuing an operating budget reliant on net new taxable value growth in FY 2026 without a proper budgeted beginning fund balance would likely result in a $58.5 million budget planning deficit as depicted in the trend analysis below. Of course, regular annual budget management to eliminate any actual equity reduction would occur in real time.

FY 2027

An operating budget in FY 2027 coupled with a 1.5% increase from the current year's net new taxable value can allow for continued funding of asset maintenance and replacement while funding those programs and services enjoyed by an expanding population base. Once again, prioritization and management of the budget will be important to achieve an appropriate beginning fund balance.

The following items were included in the FY 2027 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund Road subsidy.
- Maintain General Fund support for park system maintenance and replacement.
- Maintain General Fund support for Transportation Operations expenses.

- Continue annual contribution to the long-term asset maintenance reserve.

The General Fund Trend Analysis model shown below is intended to offer a picture of very conservative revenue projections against operating and capital expenses which will likely be faced in the out years. Of course, the financial staff manages the budget in real time and will mitigate unplanned equity reductions. But imagine a scenario where major revenue sources like state shared revenues were cut or reduced. The obvious impact would be subsequent expense reductions possibly coupled with newly adopted revenue sources and thus the need for budget flexibility.

General Fund Trend Analysis

General Fund (0001) Trend Analysis

	Adopted Budget FY 2024	Forecast FY 2024		Projected FY 2025		Projected FY 2026		Projected FY 2027	
Revenues:									
Ad Valorem	444,334,400	424,470,000	-4.5%	430,837,000	1.5%	437,299,500	1.5%	443,859,100	1.5%
Sales Tax	52,000,000	61,275,000	17.8%	63,275,000	3.3%	65,173,300	3.0%	67,128,500	3.0%
Revenue Sharing	12,000,000	15,960,000	33.0%	16,438,800	3.0%	16,932,000	3.0%	17,440,000	3.0%
Transfer from Conservation Collier	46,710,800	46,710,800		0		0		0	
Other Revenues	38,959,200	39,139,900	0.5%	40,276,600	2.9%	39,623,700	-1.6%	39,981,200	0.9%
Less 5% Required by Law	(27,331,400)	0		0	N/A	0	N/A	0	N/A
Carryforward	120,712,600	161,567,900	33.8%	*146,767,100*	-9.2%	*88,286,900*	-39.8%	*17,319,700*	-80.4%
Total Revenues	687,385,600	749,123,600	9.0%	697,594,500	-6.9%	647,315,400	-7.2%	585,728,500	-9.5%
Expenditures:									
Departments/Divisions	111,841,900	107,848,600	-3.6%	111,126,300	3.0%	114,460,100	3.0%	117,893,900	3.0%
Operating Transfers	99,547,500	90,701,736	-8.9%	99,425,300	9.6%	102,296,600	2.9%	105,995,900	3.6%
Debt Service	7,957,100	7,957,100	0.0%	8,189,100	2.9%	8,360,000	2.1%	9,189,000	9.9%
Cap - Loans to Impact Fee Fds	1,383,900	1,383,900	0.0%	1,742,400	25.9%	2,325,700	33.5%	2,349,000	1.0%
Capital Transfers	83,389,700	83,389,700	0.0%	61,932,600	-25.7%	66,432,600	7.3%	64,822,600	-2.4%
Constitutional Officers	311,075,400	311,075,400	0.0%	326,891,900	5.1%	336,120,700	2.8%	356,711,000	6.1%
Reserves	72,190,100	0		0	N/A	0	N/A	0	N/A
Total Expenditures	687,385,600	602,356,436	-12.4%	609,307,600	1.2%	629,995,700	3.4%	656,961,400	4.3%
Revenues less Expenditures (Carryforward)		*146,767,164*		*88,286,900*		*17,319,700*		*(71,232,900)*	

Budget Review Process

Department Heads prepare program and line-item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustments, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content, and compliance with the previously determined priorities and policies. An additional key factor guiding budget development is Florida Statutes require the adoption of a balanced budget (total budgeted revenues=total budgeted expenses).

Each Department Head is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates, and the finalization of the policy statements. In July, the maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

Budget Amendment Process

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels of the department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.

2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that the BCC can approve on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.

3. Budget Amendments for $50,000 or less within the same fund and departments that do not affect revenues or reserves may be made administratively through County Manager approval. Budget Amendment requests under $50,000 when moving dollars among departments or decreases to reserves equal to or less than $25,000 that require individual Board action. Still, no executive summary (formal staff report) is presented twice monthly in a Budget Amendment report for approval. Budget Amendments requiring an executive summary and Board approval include withdrawals from reserves above $25,000; increase in an operating and/or capital budget over $50,000; requests for new positions and/or programs; and appropriating supplemental revenues.

Basis of Accounting and Budgeting

The basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues recorded when earned and expenditures recorded in the period incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, capital expenditure outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Annual Comprehensive Financial Report (ACFR) shows the status of the County's finances on a GAAP basis. In many cases, this conforms to how the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the ACFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted but are reflected in the ACFR as an outstanding liability. The Annual

Comprehensive Financial Report (ACFR) shows fund expenditures and revenues on both GAAP and budget bases for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis. Still, they are eliminated on a GAAP basis for financial reporting.

Adopted Budget Summaries

Collier County prepares a Budget Summary based upon the actual operations of the County, i.e. Divisional/Agency. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary, Comparative Revenues, Expenditures and Changes in Fund Balance by Functional Area for All Governmental Funds are prepared for Governmental Funds only. This summary is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

Finally, a third summary schedule is included that highlights the appropriations, by fund, compared to the prior year, and grouped by fund type.

Collier County FY 2025 Budget Summary

Operating Budget

Division/Agency	FY 23/24 Adopted	FY 24/25 Current	FY 24/25 Expanded	FY 24/25 Total	% Change
Board of County Commissioners Operations	1,496,300	1,625,300	0	1,625,300	8.62%
County Attorney	3,602,700	3,719,600	0	3,719,600	3.24%
Other General Administration	21,221,000	20,444,600	0	20,444,600	(3.66%)
Total Board of County Commissioners	**26,320,000**	**25,789,500**	**0**	**25,789,500**	**(2.02%)**
County Manager's Agency:					
Corporate Business Operations	139,011,000	152,803,900	300,700	153,104,600	10.14%
Public Safety	69,899,200	93,973,900	947,900	94,921,800	35.80%
Growth Management	205,718,400	209,914,200	909,400	210,823,600	2.48%
Office of the County Manager	109,723,900	128,335,100	1,069,800	129,404,900	17.94%
Public Services	76,512,600	74,489,300	355,100	74,844,400	(2.18%)
Public Utilities	331,856,600	401,592,400	0	401,592,400	21.01%
Transportation Management Services	97,024,500	100,402,600	0	100,402,600	3.48%
Total County Manager Operations	**1,029,746,200**	**1,161,511,400**	**3,582,900**	**1,165,094,300**	**13.14%**
Courts & Related Agencies	**7,133,200**	**7,041,300**	**0**	**7,041,300**	**(1.29%)**
Constitutional Officers:					
Property Appraiser	11,212,700	12,105,100	0	12,105,100	7.96%
Supervisor of Elections	6,106,500	5,507,800	0	5,507,800	(9.80%)
Clerk of Courts	18,698,600	19,417,400	208,800	19,626,200	4.96%
Sheriff	261,533,800	278,518,900	0	278,518,900	6.49%
Tax Collector	34,355,200	36,156,300	0	36,156,300	5.24%
Total Constitutional Officers	**331,906,800**	**351,705,500**	**208,800**	**351,914,300**	6.03%
Grand Total Operating	**1,395,106,200**	**1,546,047,700**	**3,791,700**	**1,549,839,400**	**11.09%**

Debt Service

	FY 23/24 Total	FY 24/25 Current	FY 24/25 Expanded	FY 24/25 Total	% Change
General Governmental Debt Service	46,599,300	46,999,800	0	46,999,800	0.86%
	0			0	N/A
Public Utilities Debt Service	54,033,000	53,614,500	0	53,614,500	(0.77%)
Grand Total Debt Service	**100,632,300**	**100,614,300**	**0**	**100,614,300**	**(0.02%)**

Capital Budget

	FY 23/24 Total	FY 24/25 Current	FY 24/25 Expanded	FY 24/25 Total	% Change
County Manager's Agency:					
Public Safety Capital Projects	8,979,500	4,033,900	0	4,033,900	(55.08%)
Office of the County Manager Capital Projects	326,658,700	280,935,900	430,000	281,365,900	(13.87%)
Public Services Capital Projects	44,876,600	51,145,600	0	51,145,600	13.97%
Public Utilities Capital Projects	112,384,200	165,068,300	0	165,068,300	46.88%
Transportation Mgt Services Capital Projects	230,363,400	173,645,400	0	173,645,400	(24.62%)
Growth Management Capital	89,500	5,611,900	0	5,611,900	6170.28%
Total County Manager Capital Projects	**723,351,900**	**680,441,000**	**430,000**	**680,871,000**	**(5.87%)**
Courts & Related Agencies Capital Projects	**4,040,800**	**4,280,400**	**0**	**4,280,400**	**5.93%**
Constitutional Officers:					
Property Appraiser Capital Projects	0	0	0	0	N/A
Constitutional Officers	5,215,000	9,822,000	0	9,822,000	88.34%
Sheriff Capital Projects	8,028,400	8,686,500	0	8,686,500	8.20%
Tax Collector Capital Projects	0	0	0	0	N/A
Total Constitutional Officers Capital Projects	**13,243,400**	**18,508,500**	**0**	**18,508,500**	**39.76%**
Grand Total Capital Budgets	**740,636,100**	**703,229,900**	**430,000**	**703,659,900**	**(4.99%)**
General Funds (001 & 111) Transfers & Reserves	**612,564,800**	**617,055,400**	**0**	**617,055,400**	**0.73%**
Total Gross County Budget	2,848,939,400	2,966,947,300	4,221,700	2,971,169,000	4.29%
Less: Interfund Transfers	853,761,900	860,454,100	638,800	861,092,900	**0.86%**
Total Net County Budget	**1,995,177,500**	**2,106,493,200**	**3,582,900**	**2,110,076,100**	**5.76%**

Collier County FY 2025 Budget Summary

Revenues	FY 23/24 Adopted	FY 24/25 Current	FY 24/25 Expanded	FY 24/25 Total	% Change
Property Taxes	554,728,300	573,558,700	0	573,558,700	3.39%
Gas & Sales Tax	74,603,100	88,375,000	0	88,375,000	18.46%
Local Option Infrastructure Sales Tax	30,313,400	0	0	0	(100.00%)
Permits, Fines & Assessments	78,272,200	85,944,800	0	85,944,800	9.80%
Intergovernmental	17,532,100	22,080,800	0	22,080,800	25.94%
Service Charges	346,953,400	381,013,700	0	381,013,700	9.82%
Impact Fees	59,868,000	61,011,000	0	61,011,000	1.91%
Interest/Misc	17,634,900	30,434,800	0	30,434,800	72.58%
Loan Proceeds	4,004,000	13,021,500	0	13,021,500	225.21%
Carry Forward	869,643,000	912,036,300	3,582,900	915,619,200	5.29%
Internals	128,597,200	133,061,500	0	133,061,500	3.47%
Transfers	725,164,700	727,392,600	638,800	728,031,400	0.40%
Less 5% Required by Law	(58,374,900)	(60,983,400)	0	(60,983,400)	4.47%
Total Gross County Budget - Revenues	2,848,939,400	2,966,947,300	4,221,700	2,971,169,000	4.29%
Less Interfund Transfers	853,761,900	860,454,100	638,800	861,092,900	0.86%
Total Net County Budget	**1,995,177,500**	**2,106,493,200**	**3,582,900**	**2,110,076,100**	**5.76%**

FY 2025 Full Time Equivalent (FTE) Count Summary

Division	FY 23/24 (Funded) Adopted	FY 23/24 (Funded) Forecast	FY 24/25 (Funded) Current	FY 24/25 (Funded) Expanded	FY 24/25 (Funded) Total	% Change
BCC	10.00	10.00	10.00	-	10.00	0.00%
County Attorney	18.00	18.00	18.00	-	18.00	0.00%
Total BCC	**28.00**	**28.00**	**28.00**	**-**	**28.00**	**0.00%**
Corporate Business Operations	110.00	110.00	141.00	3.00	144.00	30.91%
Office of the County Manager	230.00	230.00	227.50	1.00	228.50	(0.65%)
Public Safety	241.00	241.00	241.00	9.00	250.00	
Public Services	435.50	431.50	398.00	4.00	402.00	(7.69%)
Public Utilities	532.05	532.05	531.05	-	531.05	(0.19%)
Growth Management	316.00	322.00	332.00	10.00	342.00	
Transportation	315.00	314.00	310.00	-	310.00	(1.59%)
Total County Manager Agency	**2,179.55**	**2,180.55**	**2,180.55**	**27.00**	**2,207.55**	**1.28%**
Courts & Related Agencies	**35.00**	**35.00**	**35.00**	**-**	**35.00**	**0.00%**
Constitutional Officers:						
Property Appraiser	64.00	64.00	64.00	-	64.00	0.00%
Supervisor of Elections	24.00	24.00	24.00	-	24.00	0.00%
Clerk (Non-State Funded)	123.21	123.21	122.21	-	122.21	(0.81%)
Sheriff	1,435.00	1,435.00	1,453.00	-	1,453.00	1.25%
Tax Collector	167.00	167.00	166.00	-	166.00	(0.60%)
Total Constitutional Officers	**1,813.21**	**1,813.21**	**1,829.21**	**-**	**1,829.21**	**0.88%**
Total of Permanent FTE	**4,055.76**	**4,056.76**	**4,072.76**	**27.00**	**4,099.76**	**1.08%**
Grant Funded-MPO	5.00	4.00	4.00	-	4.00	(20.00%)
Grant Funded Positions-Housing Grants	29.00	29.00	29.00	-	29.00	0.00%
Grant Funded Positions-Human Service	18.80	18.80	18.80	-	18.80	0.00%
Grant Funded Positions-Sheriff	11.00	11.00	15.00	-	15.00	36.36%
Clerk (State Funded)	97.29	97.29	97.29	-	97.29	0.00%
Total Grant and State Funded Positions	**161.09**	**160.09**	**164.09**	**-**	**164.09**	**1.86%**
Grand Total	**4,216.85**	**4,216.85**	**4,236.85**	**27.00**	**4,263.85**	**1.11%**
Total excluding Clerk's State Funded Positio	**4,119.56**	**4,119.56**	**4,139.56**	**27.00**	**4,166.56**	
	-	-	-		-	
Clerk Position Reconciliation						
Clerk (County Funded)	123.21	123.21	122.21	-	122.21	(0.81%)
Clerk (State Funded)	97.29	97.29	97.29	-	97.29	0.00%
Total Clerk Positions	**220.50**	**220.50**	**219.50**	**-**	**219.50**	**(0.45%)**
Sheriff Position Reconciliation						
Law Enforcement	1,040.00	1,040.00	1,059.50	-	1,059.50	1.88%
Detention/Corrections	348.50	348.50	347.00	-	347.00	(0.43%)
Judicial (Bailiffs)	40.50	40.50	38.50	-	38.50	(4.94%)
Sheriff Grants Fund (1801)	11.00	11.00	15.00	-	15.00	36.36%
E-911 Wireless (1067)	6.00	6.00	8.00	-	8.00	33.33%
Other Funding Sources	-	-	-	-	-	N/A
Total Sheriff Positions	**1,446.00**	**1,446.00**	**1,468.00**	**-**	**1,468.00**	**1.52%**

The following schedule provides a view of the actual financial results for FY 2023 and the Adopted Budgets for FY 2024 and FY 2025. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BY FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS
FISCAL YEAR 2025
(Amounts expressed in thousands)

	FY 2023 Actual (Note 1)	FY 2024 Adopted Budget	FY 2025 Adopted Budget
Revenues			
Taxes	710,627		
Ad Valorem Taxes		554,728	573,559
Local Gas Taxes		46,605	18,120
Franchise Fees		38,426	41,848
Licenses, Permits & Impact Fees	74,882	71,940	75,343
Intergovernmental Revenue	155,491	75,320	91,812
Charges for Services	43,598	65,658	68,573
Fines & Forfeitures	2,705	2,253	2,377
Interest Earnings	58,191	9,273	15,434
Special Assessments	12,026	7,178	7,644
Miscellaneous Revenues	5,719	10,132	10,490
Total Revenue & Sources	1,063,239	881,513	905,200
Expenditures			
General Government	140,034	170,634	200,915
Public Safety	269,511	308,503	325,479
Physical Environment	40,098	89,470	104,993
Transportation	58,366	161,674	129,337
Economic Environment	42,700	17,074	18,301
Human Services	25,028	20,136	21,469
Culture & Recreation	64,120	104,265	104,863
Debt Service	43,380	41,559	41,930
Capital Outlay **(Note2)**	177,660		
Total Expenditures / Expenses	860,897	913,315	947,287
Excess (deficit) of revenues over (under) expenditures	202,342	(31,802)	(42,087)
Other Financing Sources	228,513	558,641	512,134
Other Financing Uses	(236,559)	(681,364)	(631,663)
Net Increas/Decrease in Fund Balance	194,296	(154,525)	(161,616)
Beginning Fund Balance 10/1	1,140,468	648,475	658,871
Actual/Recommended Ending Fund Balance at 9/30 **(Note3)**	1,334,764	493,950	497,255

Note (1): This data comes from the Collier County Annual Comprehensive Financial Report (ACFR) and uses accrual-based accounting.

Note (2): As discussed in the Basis of Accounting and Budgeting section, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

Note (3): As discussed in the Estimated Changes in Fund Balance, Recommended Ending Fund Balance assumes all budgeted appropriations will be expended and only 95% of budgeted revenues will be received.

Budget by Fund Summary

Fund Name	Fund No	FY 2024 Adopted	FY 2025 Adopted	FY 2025 Change
General Fund	0001	687,385,600	698,218,600	1.58%
Affordable Housing Impact Fee Deferral Program	0002	-	20,000	100.00%
Emergency Relief Fund	0003	505,000	542,300	7.39%
Economic Development	0004	463,600	216,000	-53.41%
Clerk of Courts	0011	18,158,200	18,740,900	3.21%
Sheriff	0040	250,246,100	266,452,100	6.48%
Property Appraiser	0060	10,968,400	11,835,000	7.90%
Tax Collector	0070	34,045,300	35,796,500	5.14%
Supervisor of Elections	0080	5,967,100	5,331,500	-10.65%
Subtotal General Fund Group		**1,007,739,300**	**1,037,152,900**	**2.92%**
Road and Bridge	1001	30,597,200	32,041,000	4.72%
Stormwater Operations	1005	9,903,800	11,884,300	20.00%
Pelican Bay Beautification MSTBU	1007	6,946,200	7,012,500	0.95%
Pelican Bay Light	1008	964,900	1,000,200	3.66%
Unincorp General Fund	1011	83,740,800	84,818,700	1.29%
Landscaping Projects	1012	5,139,600	278,200	-94.59%
Community Development	1013	35,149,500	33,981,100	-3.32%
Planning Services	1014	26,750,600	31,678,400	18.42%
Impact Fee Administration	1015	2,333,600	2,443,400	4.71%
Water Pollution Control	1017	6,498,700	6,712,900	3.30%
Bayshore/Gateway Tri	1020	3,835,700	4,891,700	27.53%
Bayshore CRA Project Fund	1021	2,670,900	3,999,100	49.73%
Immokalee Redevelop	1025	1,318,000	1,460,100	10.78%
Immokalee CRA Capital	1026	548,900	644,100	17.34%
Ave Maria Innovation Zone	1030	906,900	1,089,900	20.18%
I-75 & Collier Blvd Innovation Zone	1031	7,537,300	6,630,900	-12.03%
Golden Gate City Economic Development Zone	1032	9,143,500	12,277,800	34.28%
Ochopee Fire Control District	1040	5,070,300	5,631,100	11.06%
Goodland/Horr's Island Fire District	1041	177,200	200,900	13.37%
Court Innovations	1050	192,000	253,400	31.98%
Court Administration	1051	3,315,100	3,538,500	6.74%
Court IT Fee	1054	2,079,700	1,744,600	-16.11%
University Extension	1055	22,800	56,500	147.81%

Budget by Fund Summary

Fund Name	Fund No	FY 2024 Adopted	FY 2025 Adopted	FY 2025 Change
Court Maintenance	1056	4,040,800	4,280,400	5.93%
GAC Trust Land Sales	1057	1,710,500	2,450,100	43.24%
Utility Fee Trust	1059	1,380,700	1,120,300	-18.86%
800 MHz IRCP	1060	2,378,500	2,847,900	19.74%
Conservation Collier - Land Acqu	1061	51,989,700	50,251,300	-3.34%
Conservation Collier Maintenance	1062	50,154,100	47,857,000	-4.58%
Conservation Collier Projects	1063	691,100	1,098,600	58.96%
Combined 911 System	1067	3,445,700	3,648,100	5.87%
Sheriff Confiscated	1068	526,800	528,800	0.38%
Juvenile Cyber Safety	1069	2,700	2,900	7.41%
Crime Prevention	1070	739,600	723,700	-2.15%
Law Enforce Trust	1071	388,700	366,600	-5.69%
Domestic Violence	1072	499,100	507,300	1.64%
Affordable Housing	1075	1,007,400	1,671,800	65.95%
Housing Density Bonus	1076	-	44,200	100.00%
Affordable Housing	1077	954,200	1,116,400	17.00%
TDC Beach Park Facilities	1100	4,469,200	6,597,400	47.62%
Tourism Promotion	1101	25,690,100	34,134,100	32.87%
TDC Beach Renourishment and Inlet Project Mgt	1102	1,107,600	1,226,400	10.73%
TDC Museum (Non-County) Grants	1103	1,954,000	2,376,000	21.60%
TDC Office Management and Operations	1104	2,124,900	2,188,500	2.99%
TDC Beach Renourishment & Inlet Management	1105	56,823,600	68,218,000	20.05%
TDC Promotion Reserve	1106	2,069,300	2,637,000	27.43%
County Museums	1107	2,820,700	2,903,200	2.92%
Tourism Capital Projects Fund	1108	6,789,900	7,696,900	13.36%
Sports & Special Events Complex	1109	7,577,200	10,458,000	38.02%
Local Provider Participation	1130	2,215,400	113,800	-94.86%
Teen Court	1132	79,500	83,900	5.53%
Dori Slosberg Driver Education Safety Act Grant	1133	322,300	275,600	-14.49%
Domestic Animal Services Donations	1135	262,800	173,800	-33.87%
Misc Florida Statute	1136	42,900	43,900	2.33%
Euclid and Lakeland Assessment	1137	98,300	102,100	3.87%
Parks & Recreation Donations	1138	111,000	118,900	7.12%
Animal Control Neuter	1139	162,600	150,100	-7.69%

Budget by Fund Summary

Fund Name	Fund No	FY 2024 Adopted	FY 2025 Adopted	FY 2025 Change
Library Trust Fund	1140	219,000	285,400	30.32%
Co Drug Abuse Trust	1141	4,600	4,800	4.35%
Freedom Memorial	1143	26,000	41,500	59.62%
Law Library	1145	111,600	123,000	10.22%
Legal Aid Society	1146	193,000	193,000	0.00%
DAS Medical Treatment Donations	1149	-	13,800	100.00%
Collier County Light	1601	1,740,100	1,931,100	10.98%
Golden Gate Community Center	1605	2,628,400	2,937,000	11.74%
Victoria Park Drainage MSTU	1608	32,100	47,900	49.22%
Naples Production Park (Capital) MSTBU	1612	-	4,200	100.00%
Naples Park Drainage MSTBU	1613	161,700	175,100	8.29%
Naples Production Park MSTBU	1615	1,042,200	710,600	-31.82%
Pine Ridge Industrial Park MSTBU	1616	2,095,500	2,118,000	1.07%
Vanderbilt Beach MSTU	1617	6,475,200	6,775,500	4.64%
Sabal Palm Road Extension MSTBU	1619	46,900	16,000	-65.88%
Lely Golf Est Beautification MSTU	1620	816,700	792,600	-2.95%
Golden Gate Beautification MSTU	1621	2,355,200	2,738,100	16.26%
Hawksridge Stormwater MSTU	1622	80,200	97,400	21.45%
Radio Road Beautification	1625	176,200	234,100	32.86%
Forest Lakes Roadway & Drainage MSTU	1626	2,854,900	3,772,900	32.16%
Bayshore/Avalon Beautification	1627	2,294,300	2,684,600	17.01%
Immokalee Beautification	1629	1,582,500	2,143,900	35.48%
Bayshore Beautification MSTU	1630	2,388,000	3,539,700	48.23%
Haldeman Creek MSTU	1631	1,245,100	1,553,900	24.80%
Rock Road MSTU	1632	127,200	126,600	-0.47%
Vanderbilt Waterways MSTU	1635	1,334,500	1,858,700	39.28%
42nd Ave SE MSTU	1637	2,800	79,200	2728.57%
Palm River MSTU	1638	258,800	374,800	44.82%
Natural Resources	1802	-	7,100	100.00%
Sea Turtle Monitoring	1804	630,700	854,100	35.42%
Grant Program Support	1806	1,079,000	1,607,900	49.02%
MPO Grants	1809	15,400	11,700	-24.03%
Library Donation - Project Fund	1810	163,800	522,600	219.05%
Justice Federal Equitable Sharing	1811	199,600	204,400	2.40%

Budget by Fund Summary

Fund Name	Fund No	FY 2024 Adopted	FY 2025 Adopted	FY 2025 Change
Treasury Federal Equitable Sharing	1812	709,700	714,000	0.61%
Disaster Recovery Fund	1813	2,000,000	16,907,000	745.35%
Housing Grant Match	1836	125,000	142,700	14.16%
Human Services Grant	1837	330,000	330,000	0.00%
Deepwater Horizon Oil Spill Settlement	1847	2,206,400	2,310,800	4.73%
Subtotal Special Revenue Fund Group		**517,226,400**	**571,268,000**	**10.45%**
Gas Tax Revenue Ref Bonds 2012 and 2014	2005	14,878,800	14,830,100	-0.33%
Taxable Special Obligation Revenue Note, Series 2019	2013	2,938,400	2,862,600	-2.58%
TDT Revenue Bond, Series 2018	2017	6,235,100	6,262,600	0.44%
Special Obligation Bonds, Series 2010B, 2011, 2013,	2022	21,892,000	21,885,800	-0.03%
Commercial Loan	2023	655,000	1,158,700	76.90%
Subtotal Debt Service Funds		**46,599,300**	**46,999,800**	**0.86%**
County-Wide Cap Projects	3001	71,202,200	75,764,000	6.41%
Sports & Special Events Complex	3007	5,120,300	4,245,700	-17.08%
Infrastructure Sales Tax (1 Penny) Capital	3018	210,735,700	166,795,300	-20.85%
Growth Management Capital	3025	89,500	5,611,900	6170.28%
Museum Capital	3026	225,200	230,000	2.13%
EMS Impact Fees	3030	744,500	736,100	-1.13%
Library System Impact Fee	3031	1,155,000	1,128,100	-2.33%
Correctional Facilities Impact Fee	3032	3,182,600	3,536,100	11.11%
Law Enforce Impact	3033	4,845,800	5,150,400	6.29%
Govt Facility Imp Fe	3034	7,528,800	7,897,900	4.90%
Ochopee Fire Control Impact	3035	88,800	112,500	26.69%
Clam Bay Restoration	3040	203,700	203,700	0.00%
Pelican Bay Irr & Lndscp	3041	4,091,300	3,039,900	-25.70%
Stormwater Capital Proj	3050	13,248,500	11,223,200	-15.29%
Stormwater CIP Bond	3052	20,857,500	300	-100.00%
ATV Settlement	3060	3,021,100	3,123,900	3.40%
Boater Improvement	3061	172,400	944,800	448.03%
Parks Ad Valorem Capital Projects	3062	7,194,100	7,630,700	6.07%
Park CIP Bond	3063	8,195,500	8,593,100	4.85%
Regional Park Impact Fee - Incorporated Areas	3070	1,614,400	1,596,500	-1.11%

Budget by Fund Summary

Fund Name	Fund No	FY 2024 Adopted	FY 2025 Adopted	FY 2025 Change
Unin Comm & Reg Park Impact Fee	3071	17,829,700	16,319,100	-8.47%
Road Assessments - Rec	3080	443,300	452,200	2.01%
Transportation Capital	3081	39,283,600	25,400,500	-35.34%
Road Const - Gas Tax	3083	22,488,500	30,184,600	34.22%
Road Impact - District 1	3090	7,404,300	5,111,000	-30.97%
Road Impact - District 2	3091	7,550,300	5,076,100	-32.77%
Road Impact - District 3	3092	1,195,900	662,800	-44.58%
Road Impact - District 4	3093	19,631,100	4,510,700	-77.02%
Road Impact - District 6	3094	23,124,800	10,509,800	-54.55%
Road Impact - District 5	3095	8,567,900	8,689,300	1.42%
Subtotal Capital Projects Funds		**511,036,300**	**414,480,200**	**-18.89%**
Co Water/Sewer Op	4008	243,419,100	294,068,900	20.81%
Water/Sewer Motor Pool Capital & Spec Assessment	4009	7,356,400	7,189,800	-2.26%
Water/Sewer Debt	4010	54,033,000	53,614,500	-0.77%
County Water Impact Fees	4011	14,405,600	14,259,000	-1.02%
County Water User Fees Capital	4012	26,575,300	34,512,500	29.87%
County Sewer Impact Fees	4013	19,742,200	23,382,100	18.44%
County Sewer User Fees Capital	4014	39,129,000	62,980,900	60.96%
County Water Sewer Bond Proceeds	4015	446,900	398,000	-10.94%
PUD Special Assessment	4018	-	39,900	100.00%
County Water Sewer Bonds, Series 2021	4019	4,969,700	7,348,400	47.86%
County Water Sewer Bond Proceeds	4020	-	13,021,500	100.00%
CATT Transit Enhance	4030	4,860,100	4,116,100	-15.31%
Collier Area Transit (CAT) Grant Match	4032	654,700	623,200	-4.81%
Transportation Disadvantaged	4033	4,476,800	2,886,500	-35.52%
Transportation Disadvantaged Grant Match	4035	82,700	580,200	601.57%
EMS	4050	54,286,700	63,073,500	16.19%
EMS Motor Pool & Other Capital Fund	4051	6,427,700	4,284,800	-33.34%
EMS Grant Match	4054	484,700	624,700	28.88%
EMS Capital Fund	4055	2,146,200	3,185,300	48.42%
Solid Waste Disposal	4070	42,583,000	50,509,100	18.61%
Solid Waste - Landfill Closure and Debris Mission	4071	1,828,200	7,380,500	303.70%
Solid Waste Motor Pool Capital Fund	4072	895,500	827,100	-7.64%

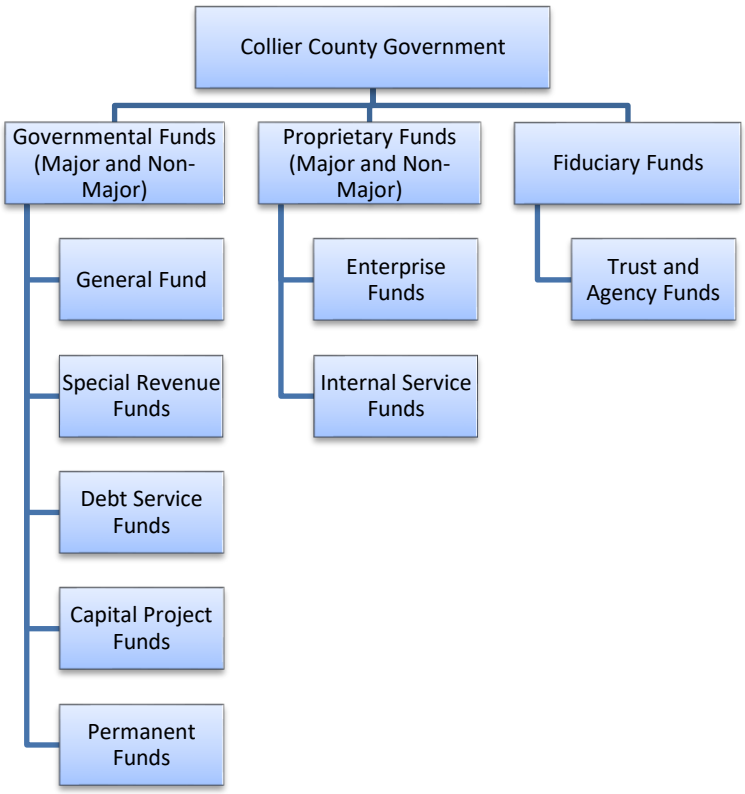
Budget by Fund Summary

Fund Name	Fund No	FY 2024 Adopted	FY 2025 Adopted	FY 2025 Change
Mandatory Trash Collection	4073	44,026,300	49,633,900	12.74%
Solid Waste Capital	4074	7,115,500	9,126,000	28.26%
Co County Airport	4090	12,248,800	11,323,500	-7.55%
Airport Capital	4091	3,923,800	2,424,600	-38.21%
Subtotal Enterprise Funds		**596,117,900**	**721,414,500**	**21.02%**
Information Technology	5005	11,598,200	12,783,100	10.22%
Information Technology Capital	5006	7,999,800	9,998,400	24.98%
Property & Casualty	5016	20,290,100	25,840,000	27.35%
Group Health & Life	5017	86,643,600	88,488,800	2.13%
Workers Compensation	5018	6,035,500	6,142,000	1.76%
Fleet Management	5021	16,272,400	16,668,000	2.43%
Motor Pool Capital Fund	5023	15,352,400	13,631,600	-11.21%
Subtotal Internal Service Funds		**164,192,000**	**173,551,900**	**5.70%**
Pepper Ranch Conservation Bank	0673	4,201,900	4,398,800	4.69%
Caracara Prairie Preserve	0674	1,826,300	1,902,900	4.19%
Subtotal Permanent (Trust) Funds (0673,0674)		**6,028,200**	**6,301,700**	**4.54%**
Total Budget by Fund		**2,848,939,400**	**2,971,169,000**	**4.29%**
Less:				
Internal Service Charges		128,597,200	133,061,500	3.47%
Transfers		725,164,700	728,031,400	0.40%
Net County Budget		**1,995,177,500**	**2,110,076,100**	**5.76%**

Fund Structure, Fund Balance, and Description of Funds Subject to Appropriation

Fund balance (Net Position) represents the net financial resources of a fund – in other words, assets minus liabilities – in simpler terms, dollars available to spend. If some of the funds' resources are not available to spend, this would be indicated by "restricting" or "reserving" a portion of the fund balance.

The Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions has been in effect for fiscal years beginning after June 15, 2010. The objective of this statement was to improve the usefulness and understandability of governmental fund balance information. GASB 54 classification is only required for governmental funds and therefore, no presentation is made for Proprietary or Agency Funds. All funds are appropriated annually except for Grant Funds, which are appropriated at the time grant awards are approved by the Board of County Commissioners. Collier County's funds can be divided into the following three categories: governmental, proprietary, and fiduciary.



A further designation is made between Major and Non-Major.

Major Funds and their descriptions are:

Governmental:

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes**.**
- **Bayshore/Gateway and Immokalee CRAs** are Community Redevelopment Agencies established for areas of the County to address the specific needs of those areas. The primary revenue source is the Tax Increment Financing (TIF) revenue transferred from the General Fund.
- **Disaster Recovery Fund** provides a centralized approach to capture FEMA related expenses.

- **Infrastructure Sales Tax Fund** is used to account for receipt and expenditure of public infrastructure expenditures funded by the one-cent local government infrastructure surtax approved by the voters. Collection of the local option infrastructure one-cent sales surtax started on January 1, 2019, and ended on December 31, 2023.

- **Grants and Shared Revenue Special Revenue Fund** is used to account for the receipt and expenditure of federal, state, and local grants.

Proprietary:

- **Collier County Water and Sewer Fund** is used to account for the day-to-day operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees.

- **Solid Waste Fund** is used to account for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.

- **Emergency Medical Services Fund** is used to account for the provision of emergency ambulance and paramedical services used throughout the County. Principal revenue sources are ad valorem taxes and ambulance user fees.

Non-Major Funds include:

Governmental:

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.

- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.

- **Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

- **Permanent Funds** are used to account for resources that are legally restricted.

Proprietary:

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the governing body is that all costs of providing goods or services to the general public be financed or recovered primarily through user charges.

- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

Fiduciary Funds:

- **Trust and Agency Funds** are used to account for resources held for the benefit of parties outside of Collier County government. They are assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

The table lists the Fund, Fund Type, if it's a Major or Minor Fund, and the Department the Fund is in.

Relationship Between Major & Non-Major Funds by Department

Major & Non-Major Funds By Fund Type	Fund	Fund Name	Board of County Commissioners	Constitutionals	County Manager	Corp. Bus. Ops	Court and Related Agencies	Debt	Growth Mgmt. Comm. Dev.	Public Safety	Public Services	Public Utilities	Transportation
Governmental													
General Fund - Major													
General Fund Group	0001	General Fund	X	X	X	X	X		X	X	X		X
General Fund Group	0002	Affordable Housing Impact Fee Deferral Prog.			X								
General Fund Group	0003	Emergency Relief Fund								X			
General Fund Group	0004	Economic Development							X				
Bayshore - Major													
Special Revenue Funds	1020	Bayshore/Gateway Tri			X								
Special Revenue Funds	1021	Bayshore CRA Project Fund			X								
Immokalee-Major													
Special Revenue Funds	1025	Immokalee Redevelop			X								
Special Revenue Funds	1026	Immokalee CRA Capital			X								
Disaster Recovery-Major													
Special Revenue Funds	1813	Disaster Recovery Fund								X			
Infrastructure-Major													
Capital Projects Funds	3018	Infrastructure Sales Tax (1 Penny) Capital			X							X	X
Grants & Shared Rev.-Major													
Special Revenue Funds	1802	Natural Resources											X
Special Revenue Funds	1804	Sea Turtle Monitoring											X
Special Revenue Funds	1806	Grant Program Support									X		
Special Revenue Funds	1809	MPO Grants											X
Special Revenue Funds	1810	Library Donation - Project Fund									X		
Special Revenue Funds	1811	Justice Federal Equitable Sharing		X									
Special Revenue Funds	1812	Treasury Federal Equitable Sharing		X									
Special Revenue Funds	1836	Housing Grant Match									X		
Special Revenue Funds	1837	Human Services Grant									X		
Special Revenue Funds	1847	Deepwater Horizon Oil Spill Settlement							X				
Constitutional Officers													
Constitutionals	0011	Clerk of Courts		X									
Constitutionals	0040	Sheriff		X									
Constitutionals	0060	Property Appraiser		X									
Constitutionals	0070	Tax Collector		X									
Constitutionals	0080	Supervisor of Elections		X									
NonMajor Capital, Debt, Special Revenue, & Permanent													
Capital Projects Funds	3001	County-Wide Cap Projects		X	X					X	X		X
Capital Projects Funds	3007	Sports & Special Events Complex			X								
Capital Projects Funds	3025	Growth Management Capital							X				
Capital Projects Funds	3026	Museum Capital									X		
Capital Projects Funds	3030	EMS Impact Fees								X			
Capital Projects Funds	3031	Library System Impact Fee									X		
Capital Projects Funds	3032	Correctional Facilities Impact Fee		X									
Capital Projects Funds	3033	Law Enforce Impact		X									
Capital Projects Funds	3034	Govt Facility Imp Fe			X								
Capital Projects Funds	3035	Ochopee Fire Control Impact								X			
Capital Projects Funds	3040	Clam Bay Restoration			X								
Capital Projects Funds	3041	Pelican Bay Irr & Lndscp			X								

Major & Non-Major Funds By Fund Type	Fund	Fund Name	Board of County Commissioners	Constitutionals	County Manager	Corp. Bus. Ops	Court and Related Agencies	Debt	Growth Mgmt. Comm. Dev.	Public Safety	Public Services	Public Utilities	Transportation
Capital Projects Funds	3042	Pelican Bay Commercial Paper			X								
Capital Projects Funds	3050	Stormwater Capital Proj											X
Capital Projects Funds	3052	Stormwater CIP Bond											X
Capital Projects Funds	3060	ATV Settlement									X		
Capital Projects Funds	3061	Boater Improvement									X		
Capital Projects Funds	3062	Parks Ad Valorem Capital Projects									X		
Capital Projects Funds	3063	Park CIP Bond									X		
Capital Projects Funds	3070	Regional Park Impact Fee - Incorp. Areas									X		
Capital Projects Funds	3071	Unin Comm & Reg Park Impact Fee									X		
Capital Projects Funds	3080	Road Assessments - Rec											X
Capital Projects Funds	3081	Transportation Capital											X
Capital Projects Funds	3083	Road Const - Gas Tax											X
Capital Projects Funds	3084	Transportation Debt Capital											X
Capital Projects Funds	3090	Road Impact - District 1											X
Capital Projects Funds	3091	Road Impact - District 2											X
Capital Projects Funds	3092	Road Impact - District 3											X
Capital Projects Funds	3093	Road Impact - District 4											X
Capital Projects Funds	3094	Road Impact - District 6											X
Capital Projects Funds	3095	Road Impact - District 5											X
Debt Service Funds	2005	Gas Tax Revenue Ref Bonds 2012 and 2014						X					
Debt Service Funds	2013	Taxable Special Obligation Revenue Note, Series 2019						X					
Debt Service Funds	2014	Forest Lakes Roadway Limited General Obligation Bonds						X					
Debt Service Funds	2017	TDT Revenue Bond, Series 2018						X					
Debt Service Funds	2022	Special Obligation Bonds, Series 2010B, 2011, 2013, 2017 and 2020 A & B						X					
Debt Service Funds	2023	Commercial Loan						X					
Special Revenue Funds	1001	Road and Bridge											X
Special Revenue Funds	1005	Stormwater Operations											X
Special Revenue Funds	1007	Pelican Bay Beautification MSTBU			X								
Special Revenue Funds	1008	Pelican Bay Light			X								
Special Revenue Funds	1011	Unincorp General Fund	X		X	X			X	X	X		X
Special Revenue Funds	1012	Landscaping Projects											X
Special Revenue Funds	1013	Community Development							X				
Special Revenue Funds	1014	Planning Services							X				
Special Revenue Funds	1015	Impact Fee Administration			X								
Special Revenue Funds	1017	Water Pollution Control											X
Special Revenue Funds	1027	Immokalee CRA Grant			X								
Special Revenue Funds	1030	Ave Maria Innovation Zone							X				
Special Revenue Funds	1031	I-75 & Collier Blvd Innovation Zone							X				
Special Revenue Funds	1032	Golden Gate City Economic Develop. Zone							X				
Special Revenue Funds	1040	Ochopee Fire Control District								X			
Special Revenue Funds	1041	Goodland/Horr's Island Fire District								X			
Special Revenue Funds	1050	Court Innovations					X						
Special Revenue Funds	1051	Court Administration					X						
Special Revenue Funds	1053	State Housing Incentive Partnership									X		
Special Revenue Funds	1054	Court IT Fee					X						
Special Revenue Funds	1055	University Extension									X		

Major & Non-Major Funds By Fund Type	Fund	Fund Name	Board of County Commissioners	Constitutionals	County Manager	Corp. Bus. Ops	Court and Related Agencies	Debt	Growth Mgmt. Comm. Dev.	Public Safety	Public Services	Public Utilities	Transportation
Special Revenue Funds	1057	GAC Trust Land Sales			X								
Special Revenue Funds	1059	Utility Fee Trust							X				
Special Revenue Funds	1060	800 MHz IRCP								X			
Special Revenue Funds	1061	Conservation Collier - Land Acqu							X				
Special Revenue Funds	1062	Conservation Collier Maintenance							X				
Special Revenue Funds	1063	Conservation Collier Projects							X				
Special Revenue Funds	1067	Combined 911 System		X									
Special Revenue Funds	1068	Sheriff Confiscated		X									
Special Revenue Funds	1069	Juvenile Cyber Safety		X									
Special Revenue Funds	1070	Crime Prevention		X									
Special Revenue Funds	1071	Law Enforce Trust		X									
Special Revenue Funds	1072	Domestic Violence		X									
Special Revenue Funds	1075	Affordable Housing							X				
Special Revenue Funds	1076	Housing Density Bonus							X				
Special Revenue Funds	1077	Affordable Housing									X		
Special Revenue Funds	1100	TDC Beach Park Facilities									X		
Special Revenue Funds	1101	Tourism Promotion			X								
Special Revenue Funds	1102	TDC Beach Renourishment & Inlet Project Mgt											X
Special Revenue Funds	1103	TDC Museum (Non-County) Grants			X								
Special Revenue Funds	1104	TDC Office Management and Operations			X								
Special Revenue Funds	1105	TDC Beach Renourishment & Inlet Mgmt.											X
Special Revenue Funds	1106	TDC Promotion Reserve			X								
Special Revenue Funds	1107	County Museums			X								
Special Revenue Funds	1108	Tourism Capital Projects Fund			X								
Special Revenue Funds	1109	Sports & Special Events Complex			X								
Special Revenue Funds	1130	Local Provider Participation									X		
Special Revenue Funds	1132	Teen Court					X						
Special Revenue Funds	1133	Driver Education Safety Act Grant Program			X								
Special Revenue Funds	1135	Domestic Animal Services Donations									X		
Special Revenue Funds	1136	Misc Florida Statute			X								
Special Revenue Funds	1137	Euclid and Lakeland Assessment											X
Special Revenue Funds	1138	Parks & Recreation Donations									X		
Special Revenue Funds	1139	Animal Control Neuter									X		
Special Revenue Funds	1140	Library Trust Fund									X		
Special Revenue Funds	1141	Co Drug Abuse Trust					X						
Special Revenue Funds	1143	Freedom Memorial			X								
Special Revenue Funds	1145	Law Library					X						
Special Revenue Funds	1146	Legal Aid Society	X										
Special Revenue Funds	1149	DAS Medical Treatment Donations									X		
Special Revenue Funds	1601	Collier County Light											X
Special Revenue Funds	1605	Golden Gate Community Center									X		
Special Revenue Funds	1608	Victoria Park Drainage MSTU											X
Special Revenue Funds	1612	Naples Production Park (Capital) MSTBU											X
Special Revenue Funds	1613	Naples Park Drainage MSTBU											X
Special Revenue Funds	1615	Naples Production Park MSTBU											X
Special Revenue Funds	1616	Pine Ridge Industrial Park MSTBU											X
Special Revenue Funds	1617	Vanderbilt Beach MSTU											X
Special Revenue Funds	1619	Sabal Palm Road Extension MSTBU											X
Special Revenue Funds	1620	Lely Golf Est Beautification MSTU											X

Major & Non-Major Funds By Fund Type	Fund	Fund Name	Board of County Commissioners	Constitutionals	County Manager	Corp. Bus. Ops	Court and Related Agencies	Debt	Growth Mgmt. Comm. Dev.	Public Safety	Public Services	Public Utilities	Transportation
Special Revenue Funds	1621	Golden Gate Beautification MSTU											X
Special Revenue Funds	1622	Hawksridge Stormwater MSTU											X
Special Revenue Funds	1625	Radio Road Beautification											X
Special Revenue Funds	1626	Forest Lakes Roadway & Drainage MSTU											X
Special Revenue Funds	1627	Bayshore/Avalon Beautification			X								
Special Revenue Funds	1629	Immokalee Beautification			X								
Special Revenue Funds	1630	Bayshore Beautification MSTU			X								
Special Revenue Funds	1631	Haldeman Creek MSTU			X								
Special Revenue Funds	1632	Rock Road MSTU											X
Special Revenue Funds	1635	Vanderbilt Waterways MSTU											X
Special Revenue Funds	1637	42nd Ave SE MSTU											X
Special Revenue Funds	1638	Palm River MSTU											X
Permanent (Trust) Funds	0673	Pepper Ranch Conservation Bank							X				
Permanent (Trust) Funds	0674	Caracara Prairie Preserve							X				
Proprietary													
County Water & Sewer District - Major													
Enterprise Funds	4008	Co Water/Sewer Op										X	
Enterprise Funds	4009	Water/Sewer Motor Pool Capital & Spec Assmt.			X								
Enterprise Funds	4010	Water/Sewer Debt						X					
Enterprise Funds	4011	County Water Impact Fees										X	
Enterprise Funds	4012	County Water User Fees Capital										X	
Enterprise Funds	4013	County Sewer Impact Fees										X	
Enterprise Funds	4014	County Sewer User Fees Capital										X	
Enterprise Funds	4015	County Water Sewer Bond Proceeds										X	
Enterprise Funds	4016	County Water Sewer Grants										X	
Enterprise Funds	4017	County Water Sewer Grant Match										X	
Enterprise Funds	4018	PUD Special Assessment										X	
Enterprise Funds	4019	County Water Sewer Bonds, Series 2021										X	
Enterprise Funds	4020	County Water Sewer Bond Proceeds										X	
Solid Waste Disposal-Major													
Enterprise Funds	4070	Solid Waste Disposal										X	
Enterprise Funds	4071	Solid Waste - Landfill Closure & Debris Mission Reserves										X	
Enterprise Funds	4072	Solid Waste Motor Pool Capital Fund			X								
Enterprise Funds	4073	Mandatory Trash Collection										X	
Enterprise Funds	4074	Solid Waste Capital										X	
Emergency Medical Services-Major													
Enterprise Funds	4050	EMS								X			
Enterprise Funds	4051	EMS Motor Pool & Other Capital Fund			X								
Enterprise Funds	4053	EMS Grant								X			
Enterprise Funds	4054	EMS Grant Match								X			
Enterprise Funds	4055	EMS Capital Fund								X			
Non-Major Proprietary													
Enterprise Funds	4030	CATT Transit Enhance											X
Enterprise Funds	4031	Collier Area Transit (CAT) Grant											X
Enterprise Funds	4032	Collier Area Transit (CAT) Grant Match											X
Enterprise Funds	4033	Transportation Disadvantaged											X

Major & Non-Major Funds By Fund Type	Fund	Fund Name	Board of County Commissioners	Constitutionals	County Manager	Corp. Bus. Ops	Court and Related Agencies	Debt	Growth Mgmt. Comm. Dev.	Public Safety	Public Services	Public Utilities	Transportation
Enterprise Funds	4034	Transportation Disadvantaged Grant											X
Enterprise Funds	4035	Transportation Disadvantaged Grant Match											X
Enterprise Funds	4090	Co County Airport											X
Enterprise Funds	4091	Airport Capital											X
Enterprise Funds	4093	Airport Grant											X
Enterprise Funds	4094	Airport Grant Match											X
Enterprise Funds	5005	Information Technology				X							
Internal Service Funds	5006	Information Technology Capital				X							
Internal Service Funds	5016	Property & Casualty				X							
Internal Service Funds	5017	Group Health & Life				X							
Internal Service Funds	5018	Workers Compensation				X							
Internal Service Funds	5021	Fleet Management			X								
Internal Service Funds	5023	Motor Pool Capital Fund			X								

Estimated Changes in Fund Balance by Fund Type

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Funds by fund type. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of the prior year-end fund balance plus budgeted revenue. The difference is the budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget-based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and, as a result, actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted (recommended) ending fund balances for all fund types. The ending fund balances are presented by undesignated reserves, designated reserves, and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, disasters, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning-of-the-year operations, as a large part of County revenues are received a few months after the start of each fiscal year.

BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL FUNDS
FISCAL YEAR 2025
(amounts expressed in thousands)

	MAJOR						NON-MAJOR		All Other Funds	
Description	General Fund Grouping (1)	Bayshore CRA	Immokalee CRA	Grants & Shared Revenue	Disaster Recovery	Infrastructure Sales Tax	Other Governmental Funds	Total Governmental Funds	Proprietary Funds	Total All Funds
Beginning Fund Balance 10/1/24	147,433	-	-	4,476	(17,635)	166,225	358,372	658,871	256,748	915,619
Budgeted Revenues:										
Taxes:										
Ad Valorem Taxes	458,379	-	-	-	-	-	115,180	573,559	-	573,559
Local Gas & Sales Taxes	-	-	-	-	-	-	18,120	18,120	-	18,120
Franchise Fees	-	-	-	-	-	-	41,848	41,848	2,404	44,252
Licenses, Permits & Impact Fees	242	-	-	-	-	-	75,101	75,343	17,250	92,593
Intergovernmental Revenue	81,455	-	-	3	-	-	10,354	91,812	524	92,336
Charges for Services	57,464	-	-	-	-	-	11,109	68,573	312,442	381,015
Fines & Forfeitures	519	-	-	-	-	-	1,858	2,377	39	2,416
Interest Income	2,733	45	14	151	-	600	11,891	15,434	7,844	23,278
Special Assessment	-	-	-	-	-	-	7,644	7,644	-	7,644
Miscellaneous Revenues	9,488	-	-	-	-	-	1,002	10,490	5,818	16,308
Other Financing Sources	279,441	8,846	2,090	2,076	34,542	(30)	185,169	512,134	291,895	804,029
Total Revenue & Sources	889,721	8,891	2,104	2,230	34,542	570	479,276	1,417,334	638,216	2,055,550
Total Revenue & Beginning Balance	1,037,154	8,891	2,104	6,706	16,907	166,795	837,648	2,076,205	894,964	2,971,169
Budgeted Expenditures/Expenses:										
General Government	131,112	-	-	12	-	-	69,791	200,915	1,235	202,150
Public Safety	272,429	-	-	918	542	-	51,590	325,479	56,851	382,330
Physical Environment	1,031	-	-	554	7,000	-	96,408	104,993	337,562	442,555
Transportation	579	-	-	-	-	-	128,758	129,337	19,358	148,695
Economic Environment	1,860	4,864	1,448	-	-	-	10,129	18,301	5	18,306
Human Services	15,834	-	-	1,463	-	-	4,172	21,469	189	21,658
Culture & Recreation	26,918	-	-	79	-	-	77,866	104,863	535	105,398
Debt Service	-	-	-	-	-	-	41,930	41,930	24,622	66,552
Other Financing Sources/Uses	509,828	3,976	638	185	-	377	116,659	631,663	260,332	891,995
Total Expenditures/Expenses	959,591	8,840	2,086	3,211	7,542	377	597,303	1,578,950	700,689	2,279,639
Recommended Ending Fund Balance at 9/30/25 - Reserves (2)	77,563	51	18	3,495	9,365	166,418	240,345	497,255	194,275	691,530
	-	-	-	-		-	-	-	-	-

(1) General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Emergency Relief, and Economic Development Funds.

(2) Reserves include a budgeted negative reserve for payroll attrition savings.

The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and, in order to present a reasonable analysis, the prior and current year planned fund balances are compared.

The following chart shows the budgeted change in Fund Balance from FY 2024 to FY 2025 along with a discussion of the significant changes.

SUMMARY OF CHANGES IN BUDGETED ENDING FUND BALANCES

(amounts expressed in thousands)

	MAJOR						NON-MAJOR	All Other Funds		
	General Fund Grouping	Bayshore CRA	Immokalee CRA	Grants & Shared Revenue	Disaster Recovery	Infrastructure Sales Tax	Aggregate Governmental Funds	All Governmental Funds Total	Proprietary Funds	Total All Funds
Estimated Fund Balance FY24	72,585	30	53	2,783	2,000	210,321	206,178	493,950	170,939	664,889
Recommended Fund Balance FY25	77,563	51	18	3,495	9,365	166,418	240,345	497,255	194,275	691,530
Dollar change in fund balance	4,978	21	(35)	712	7,365	(43,903)	34,167	3,305	23,336	26,641
% change in fund balance	7%	70%	-66%	26%	368%	-21%	17%	1%	14%	4%

Major Governmental Funds: Fund balance decreased by $30.8 million or 11% and includes the General Fund Grouping, Bayshore Community Redevelopment Area (CRA), Immokalee CRA, Grants & Shared Revenue, Disaster Recovery, and Infrastructure Sales Tax.

- **General Fund Grouping:** Fund balance increase of $5.0 million, or 7% is primarily attributable to increasing the reserve for contingencies.
- **Bayshore CRA:** Fund balance increase of $21 thousand, or 73% is attributable to increasing the reserve for capital.
- **Immokalee CRA:** Fund balance decrease of $35 thousand, or 65% is attributable to decreasing the reserve for contingencies.
- **Grants & Shared Revenue:** Fund balance increase of $712 thousand, or 26% is primarily attributable to increasing reserve for capital.
- **Disaster Recovery:** Fund Balance increase of $7.4 million, or 368% is attributable to increasing the reserve for catastrophic events to cash flow FEMA reimbursable events.
- **Infrastructure Sales Tax:** Fund balance decreased by $43.9 million, or 21% which is attributable to a reduction in the capital reserve. The collection of Infrastructure Sales Tax Funds ended on December 31, 2023. Projects have been approved by the infrastructure committee and contracts were awarded, which decreased the reserves and funds allocated to the appropriate projects.

Non-Major Aggregate Governmental Funds: Fund balance increased by $34.2 million, or 17% and this aggregate grouping includes Capital Projects, Debt Service, Special Revenue, and Permanent Funds.

- **Capital Projects Funds:** Fund balance decreased by $38.0 million, or 52%.
  - The reserve for capital outlay decreased by $20.9 million in Stormwater CIP Bond Fund (3052) and the capital cost recovery reserve in County-Wide Capital Fund (3001) for future asset maintenance obligations decreased by $14.9 million.

- **Debt Service Funds:** Fund balance decreased by $29 thousand, or 1%.

- **Special Revenue Funds:** Fund balance increased by $71.9 million or 59%.
  - TDC Beach Renourishment & Inlet Management Fund (1105) reserves increased by $17.7 million which funds future beach renourishment projects.
  - TDC Beach Park Facilities Fund (1100) & Tourism Promotion Fund (1101) increased $10.6 million.
  - Conservation Collier Maintenance Fund (1062) reserves increased $35.5 million. These additional reserves will support future land maintenance of conservation properties.
  - Golden Gate City Economic Development Zone Fund (1032) reserve increased by $3.1 million due to an increase in taxable value. This reserve can only be disbursed upon Board approval consistent with the Economic Development Plan.

- **Permanent Funds:** Fund balance increased by $274 thousand, or 5%.

All Other Proprietary Funds: Fund balance decreased by $23.3 million or 14% and include an aggregate of the following with changes of note:

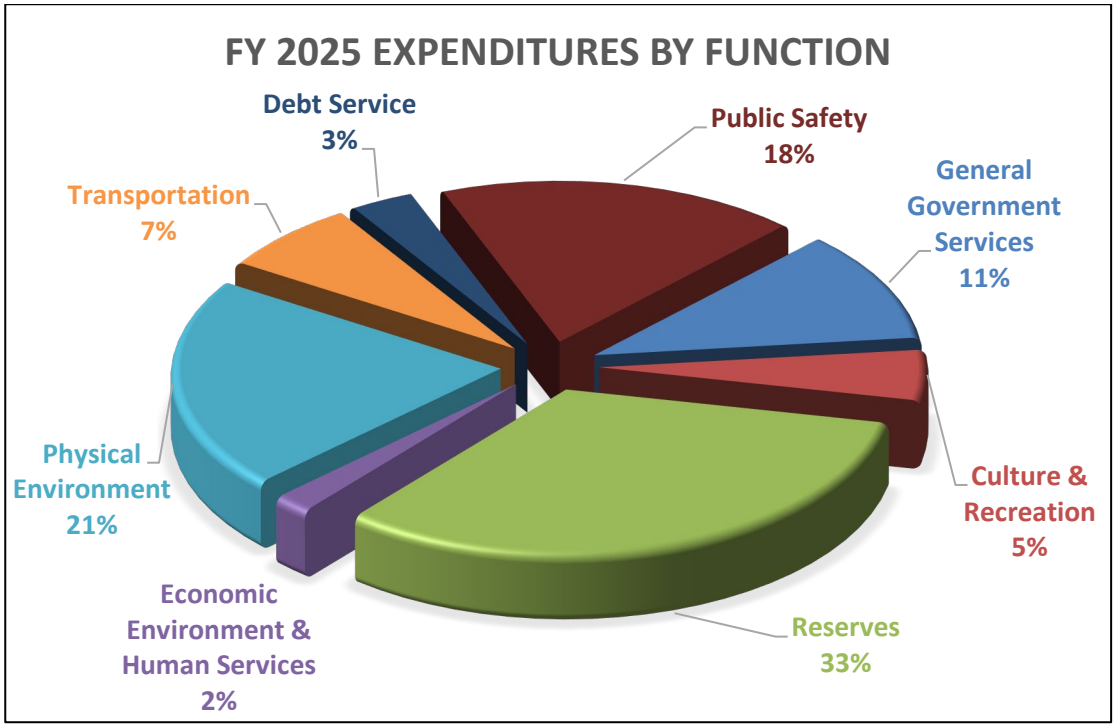
- **Enterprise Funds:** Fund balance increased by $23.0 million or 19%.
  - Airport reserves decreased by $804 thousand to fund operating priorities.
  - EMS fund balance increased by $3.0 million due to increasing the capital reserves.
  - The Solid Waste Fund Series decreased by $2.8 million primarily due to disaster relief reserves moving to Disaster Relief Fund (1813).
  - Water/Sewer reserves increased by $23.5 million primarily due to an increase of $13,0 million in Water/Wastewater Bond Fund (4020) reserve for capital outlay. When projects are awarded and/or need additional funding, reserves will be decreased and allocated to the appropriate projects. In addition, Water Operating Fund (4008) reserve for contingencies increased $5.7 million and Wastewater Impact Fee Fund capital reserves increased $4.2 million.
  - Mass Transit reserves remained relatively stable.

- **Internal Service Funds:** Fund balance decreased by $344 thousand, or 1%.

Major Areas of Spending

The following table and graph depict the major functional areas of spending within the Collier County budget:

Functional Area		FY 2025 Adopted Budget	Percent of Total Adopted Budget
General Government Services	$	233,053,300	11%
Public Safety		382,331,100	18%
Physical Environment		442,554,500	21%
Transportation		148,694,200	7%
Economic Environment & Human Services		39,963,400	2%
Culture & Recreation		105,398,300	5%
Debt Service		66,551,600	3%
Reserves		691,529,700	33%
Total Net Budget	**$**	**2,110,076,100**	**100%**

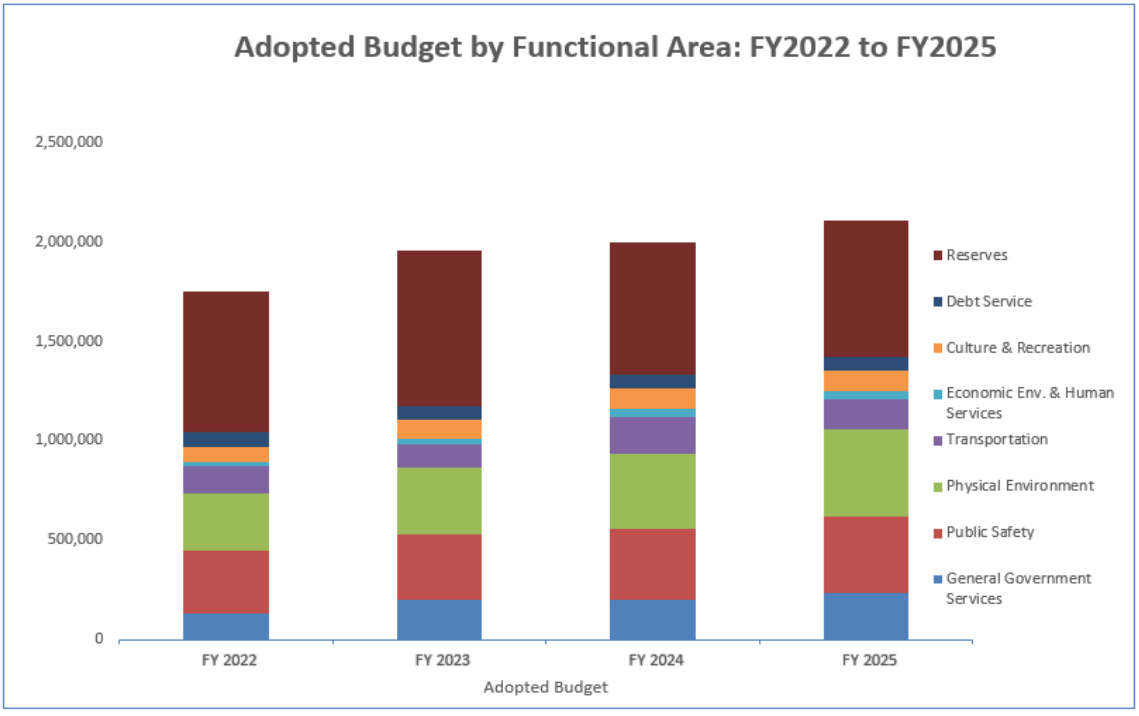


Summary of Adopted Revenue Sources: FY 2022 through FY 2025

Description (Revenues)	FY 2022 Adopted Budget	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2025 Adopted Budget	% Change FY24 - 25
Ad Valorem Taxes	$ 465,187,000	$ 542,947,100	554,728,300	573,558,700	3.4%
Local Gas & Infrastructure Sales Tax	103,638,400	124,945,700	52,916,500	18,120,000	-65.8%
Permits/Fines/Assessments	70,291,200	76,348,900	78,272,200	85,944,800	9.8%
Impact Fees	49,363,000	54,908,000	59,868,000	61,011,000	1.9%
Intergovernmental Revenue	17,200,900	19,092,800	17,532,100	22,080,800	25.9%
Intergovernmental Gas & Sales Tax	47,400,000	54,211,300	52,000,000	70,255,000	35.1%
Service Charges	293,139,300	313,062,700	346,953,400	381,013,700	9.8%
Debt Proceeds/Interest/Misc Revenue	23,056,700	15,523,700	21,638,900	43,456,300	100.8%
Carry Forward	737,221,700	817,849,400	869,643,000	915,619,200	5.3%
5% Revenue Reserve	(52,247,700)	(58,935,600)	(58,374,900)	(60,983,400)	4.5%
Total Revenue Budget	**$ 1,754,250,500**	**$ 1,959,954,000**	**$ 1,995,177,500**	**$ 2,110,076,100**	**5.8%**

Adopted Expense Budget by Functional Area: FY 2022 through FY 2025

Functional Area	FY 2022 Adopted Budget	FY 2023 Adopted Budget	FY 2024 Adopted Budget	FY 2025 Adopted Budget	% Change FY24 - 25
General Government Services	$ 133,339,400	$ 200,363,200	$ 198,843,000	233,053,300	17.2%
Public Safety	310,555,200	330,691,600	359,256,900	382,331,100	6.4%
Physical Environment	291,220,200	331,292,900	379,095,700	442,554,500	16.7%
Transportation	135,000,400	120,163,900	183,856,500	148,694,200	-19.1%
Economic Env. & Human Services	21,113,800	26,681,100	37,658,800	39,963,400	6.1%
Culture & Recreation	79,568,500	97,168,500	104,830,500	105,398,300	0.5%
Debt Service	70,836,700	66,524,400	66,748,600	66,551,600	-0.3%
Reserves	712,616,300	787,068,400	664,887,500	691,529,700	4.0%
Total Net Budget	**$ 1,754,250,500**	**$ 1,959,954,000**	**$ 1,995,177,500**	**$ 2,110,076,100**	**5.8%**



General Government

The Legislative, Executive, Financial, Administrative, Judicial and Planning branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services Department, and Comprehensive Planning. General Government is $233.1 million, comprising 11% of the entire County net budget. The General Government budget increased by 17% or approximately $34.2 million dollars over last year. The increase is mainly attributed to higher costs for property insurance, a new HVAC preventive maintenance program, and funding for capital improvement projects for new voting machines, parking lot repairs, HVAC repairs and fire alarms.

Public Safety

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, the 800MHz Radio System Operations, Medical Examiner, Emergency Medical Services (EMS), Building Review/Permitting and Code Enforcement. Public Safety amounts to approximately $382.3 million, consuming 18% of the FY 2025 County net budget, as this sector of spending remains a priority for Collier County. The public safety budget increased 6% or approximately $23 million dollars compared to last year. Personal Services costs rose due to additional funding for 22 FTEs in the Sheriff's Office to continue to ensure continued efficient and effective law enforcement services, as well as 10 FTEs in Code Enforcement to meet the growing program demands and maintain regulatory requirements throughout Collier County. On the capital side, there are increases for replacing equipment and radios for EMS operations, along with the replacement, repair, and design of various Collier County Sheriff's Office facilities.

Physical Environment

Services in this functional area provide for safe, healthy, and aesthetically clean-living conditions through the management of various elements of the environment. The Water & Wastewater Divisions, Solid Waste Division, Pollution Control Division, Stormwater Management Division, Conservation Collier, and Beach Renourishment/Pass Maintenance activities provide most of these services. Physical Environment amounts to approximately $442.6 million, comprising 21% of the FY 2025 County net budget over last year. The Physical Environment budget increased 17% or approximately $63.5 million dollars. Key drivers of the increase include:

- Replace existing headworks and pump stations at the North County Water Reclamation Facility (NCWR).
- Replace electrical services at the South County Water Reclamation Facility (SCWRF).
- Construction of a new Tamiami Wellfield and associated raw water piping.
- Pelican Bay Lake Bank Enhancements.
- Hurricane Debris Management Mission
- Replacement of the Golden Gate City Outfall System; including improvements to the existing aging infrastructure.

Transportation

This functional area includes maintenance, administration, planning, and construction for Collier County's transportation network. Other areas included are airports, MSTU improvement districts, and operating the public transit system. Transportation decreased 19% or approximately $35.2 million dollars over last year primarily due to utilizing reserves to fund multiyear projects in FY 2024 such as the Vanderbilt Beach Road Extension. Transportation amounts to $148.7 million which is 7% of the County net budget. Although FY 2025 funding for capital projects decreased, some of the projects receiving funding in FY 2025 include:

- Sidewalks and median maintenance.
  Transportation traffic signals and roadway lighting improvements include upgrades to the Traffic Management Center.
- Widening Vanderbilt Beach Road from four lanes to six lanes (mostly within the median), including stormwater drainage improvements.

- CR951, GG Blvd to Green Blvd. Project will add one lane in each direction, include a roadway alignment shift, access management, a revised signal, bridges, on-street bike lanes and pedestrian upgrades.
- Livingston Rd. at Entrada Ave to modify the intersection to restrict left turns from the side streets on Entrada Ave. Add a south bound U-turn.

Economic Environment and Human Services

Services that develop, diversify, expand, and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Collier Economic Development Office (Collier EDO); also included in this grouping are the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), Innovation Zones and the Veterans Services Department.
Human Services include health and welfare services provided primarily by the Collier County Public Health Division, Domestic Animal Services, and the Community and Human Services Division.

These sectors combined increased by 6% or approximately $2.3 million dollars over last year. Economic Environment and Human Services are approximately 2% of the total County net budget. Major increases are due to:

- Funding for a study to assess Domestic Animal Services facilities and a new facility on Rock Spring Site.
- Improvement of the Immokalee First Street Corridor by adding street lighting, sidewalks, landscaping, roadway improvements, and ROW acquisitions.
- Improvement of the Bayshore stormwater facility by increasing flood protection, water quality and resiliency.

Culture & Recreation

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Division, the Public Library system, Collier County Museums, and the Tourist Development Division. An increase in funding over the prior year of 1% or $567,800 brought the total budget to $105.4 million for this functional area. Culture & Recreation functions represent 5% of the total County net budget.

Debt Service

Debt Service is the payment of principal and interest on long term debt instruments. Debt service budgets in FY 2025 total $66.6 million or 3% of the total County net budget. This area decreased by 197,000.

Reserves

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that reserves be set at a minimum of 2.5% of operating expenses. By State Statute, reserve for contingencies cannot exceed 10%. Similarly, the Cashflow reserves should not exceed 20%.

Budgeted reserves of $691.5 million account for 33% of the total FY 2025 County net budget. Appropriations in this area increased by $26.6 million or 4% from prior year. The largest increases were due:

- Increase the Disaster Recovery Fund for catastrophic events by 7.4 million.
- Increase the Reserve for Capital Outlay for the TDC Beach Renourishment & Inlet Management Fund by 17.2 million
- Increase the reserve for Conservation Collier Maintenance Fund by 35.5 million.
- Increase the reserve for the Tourism Promotion Fund by 8.6 million.

Highlighted Summary Changes Between FY 2025 Tentative (July) Budget and the September 7th Adopted Tentative Budget

SUMMARY OF CHANGES TO THE FY 2025 TENTATIVE BUDGET

FUND TITLE/(NUMBER)	NET CHANGE TO FUND TOTAL	EXPLANATION
General Fund (0001) Major funding sources are Ad Valorem, Half Cent Sales Tax, and State Revenue Sharing	$ (31,144,000)	$ (29,475,600) Ad Valorem decreased to reflect levy at roll-back rate (1,668,400) Adjust for the 5% revenue reserve as required by law (31,144,000) Net change to Fund Balance - Revenue 180,400 Personal Services increased due to a reorganization (430,000) Capital Outlay expense for ten new Code Enforcement vehicles that moved to Motor Pool Capital Fund (5023) (464,800) Remittances to other organizations 430,000 Transfer to Motor Pool Capital Fund (5023) - new Code Enforcement vehicles 380,500 Transfer to Property Appraiser (0060) (346,100) Transfer to Tax Collector (0070) (243,900) Transfer to Bayshore CRA (1020) (71,300) Transfer to Immokalee CRA (1025) (8,400) Transfer to Ave Maria Zone (1030) (38,000) Transfer to I75 & 951 Innovation Zone (1031) (146,500) Transfer to Golden Gate Econ Dev Zone (1032) (30,171,100) Reserve for Capital Expenditures (214,800) Reserves for Cash Flow $ (31,144,000) Net change to Fund Balance - Expenditures
Property Appraiser Fund (0060) Major funding source is Transfer from General Fund (0001)	$ 482,700	Adjustment reflects the changes approved by the Florida Department of Revenue to the Property Appraiser's budget.
Tax Collector Fund (0070) Major funding sources are Commissions	$ 559,600	Adjustment reflects the proposed budget submitted by the Tax Collector to the Department of Revenue in accordance with state statutes on August 1, 2024, following the development of the FY 2025 (July) Tentative Budget.
Unincorporated General Fund MSTU (1011) Major funding sources are Ad Valorem and Communication Services Tax	$ (3,873,400)	On the revenue side, ad valorem tax revenue decreased by $4,207,400 due to the reduction of the millage rate to the rolled-back rate, less a $208,600 adjustment for the 5% revenue reserve. In addition, departmental reimbursements rose by $125,400 as Public Utilities reimbursed the Communications, Government & Public Affairs division due to an employee transfer. On the expense side, transfers to the Innovation Zones and CRAs, tied to the millage rate, dropped by $114,500. The Communications, Government & Public Affairs budget increased by $125,400 due to the transfer of a full-time employee from Public Utilities, while Reserves for Capital saw a decrease of $3,884,300.
Water Pollution Control Fund (1017) Major funding source is Ad Valorem	$ (245,800)	On the revenue side, reducing the millage rate from the millage neutral rate to the rollback rate resulted in a decrease of ad valorem taxes by $258,800, offset by a $13,000 adjustment to the 5% revenue reserve. On the expense side, the reserve for capital was reduced by $245,800.
Bayshore/Gateway Triangle Redevelopment CRA Fund (1020) Major funding source is Tax Increment Financing from General Fund (0001) and (1011)	$ (298,800)	On the revenue side, the reduction of the millage rate to the rolled-back rate decreased the Tax Increment Financing transfer from the General Fund (0001) by $243,900 and from the Unincorporated General Fund MSTU (1011) by $54,900. On the expense side, Reserves for capital decreased by $298,800.
Immokalee Redevelopment CRA Fund (1025) Major funding source is Tax Increment Financing from General Fund (0001) and (1011)	$ (87,400)	On the revenue side, the reduction of the millage rate to the rolled-back rate decreased the Tax Increment Financing transfer from the General Fund (0001) by $71,300 and from the Unincorporated General Fund MSTU (1011) by $16,100. On the expense side. Reserves for Capital decreased by $69,900 and capital outlay by $17,500.

SUMMARY OF CHANGES TO THE FY 2025 TENTATIVE BUDGET

FUND TITLE/(NUMBER)		NET CHANGE TO FUND TOTAL	EXPLANATION
Ave Maria Innovation Zone Fund (1030) Major funding source is Tax Increment Financing from General Fund (0001) and (1011)	$	(10,300)	On the revenue side, the reduction of the millage rate to the rollback rate decreased the Tax Increment Financing transfer from the General Fund (0001) by $8,400 and the Unincorporated General Fund (1011) by $1,900. On the expense side, restricted for unfunded requests were reduced by $10,300.
I-75 & Collier Blvd Innovation Zone Fund (1031) Major funding source is Tax Increment Financing from General Fund (0001) and (1011)	$	(46,600)	On the revenue side, the reduction of the millage rate to the rollback rate decreased the Tax Increment Financing transfer from the General Fund (0001) by $38,000 and the Unincorporated General Fund (1011) by $8,600. On the expense side, restricted for unfunded requests were reduced by $46,600.
Golden Gate City Economic Development Zone Fund (1032) Major funding source is Tax Increment Financing from General Fund (0001) and (1011)	$	(179,500)	On the revenue side, the reduction of the millage rate to the rollback rate decreased the Tax Increment Financing transfer from the General Fund (0001) by $146,500 and the Unincorporated General Fund (1011) by $33,000. On the expense side, restricted for unfunded requests were reduced by $179,500.
Ochopee Fire Control District Fund (1040) Major funding source is Ad Valorem	$	0	On the expense side, the Transfer to the Property Appraiser increased by $500, offset by a decrease in the Reserve for Cash Flow by $500, resulting in a net change of $0.
Conservation Collier Land Acquisition Fund (1061) Major funding source is Ad Valorem	$	(2,111,700)	On the revenue side, reducing the millage rate from millage neutral to the rollback rate decreased ad valorem taxes by $2,222,900 less a $111,200 adjustment to the 5% revenue reserve. On the expense side, capital outlay was reduced by $2,111,700.
Golden Gate Community Center Fund (1605) Major funding source is Ad Valorem	$	0	On the expense side, the Transfer to the Property Appraiser increased by $200, offset by a decrease in the Reserve for Capital of $200, resulting in a net change of $0.
Forest Lakes Roadway & Drainage MSTU Fund (1626) Major funding source is Ad Valorem	$	0	On the expense side, the Transfer to the Property Appraiser increased by $300, offset by a decrease in the Reserve for Capital of $300, resulting in a net change of $0.
Immokalee Beatification MSTU Fund (1629) Major funding source is Ad Valorem	$	0	On the expense side, the Transfer to the Property Appraiser increased by $100, offset by a decrease in the Reserve for Capital of $100, resulting in a net change of $0.
Bayshore/Avalon Beatification MSTU Fund (1630) Major funding source is Ad Valorem	$	0	On the expense side, the Transfer to the Property Appraiser increased by $600, offset by a decrease in the Reserve for Capital of $600, resulting in a net change of $0.
Haldeman Creek MSTU Fund (1631) Major funding source is Ad Valorem	$	0	On the expense side, the Transfer to the Property Appraiser increased by $100, offset by a decrease in the Reserve for Capital of $100, resulting in a net change of $0.
Private Road Emergency Repair MSTU Fund (1639) Major funding source is Ad Valorem	$	(36,800)	Adjustment reflects a decrease in the millage rate from 1.0000 to 0.0000.
County-wide Capital (3001) Major funding source is transfers from	$	1,300,000	On the revenue side, carryforward increased by $1,300,000 due to a project closeout. On the expense side, Field Lighting Project increased by $1,300,000.

SUMMARY OF CHANGES
TO THE FY 2025 TENTATIVE BUDGET

FUND TITLE/(NUMBER)	NET CHANGE TO FUND TOTAL	EXPLANATION
Water/Sewer Operations Fund (4008) Major funding source is User fees	$ 0	On the expense side, Personal Services decreased by $125,400 due to a transfer of one FTE to the Unincorporated General Fund (1011). This decrease was offset by an Interdepartmental charge of $125,400, resulting in a net cost of $0.
Motor Pool Capital Recovery Fund (5023) Major funding source is User fees	$ 430,000	On the revenue side, Transfers from the General Fund increased by $430,000 to move funding for expanded vehicle requests to the Motor Pool Fund. On the expense side, Capital Outlay increased by $430,000 to purchase ten new code enforcement vehicles.
Total	$ (35,262,000)	
Gross Budget at July Max Millage	$ 2,981,431,000	
Gross Tentative Budget	$ 2,946,169,000	

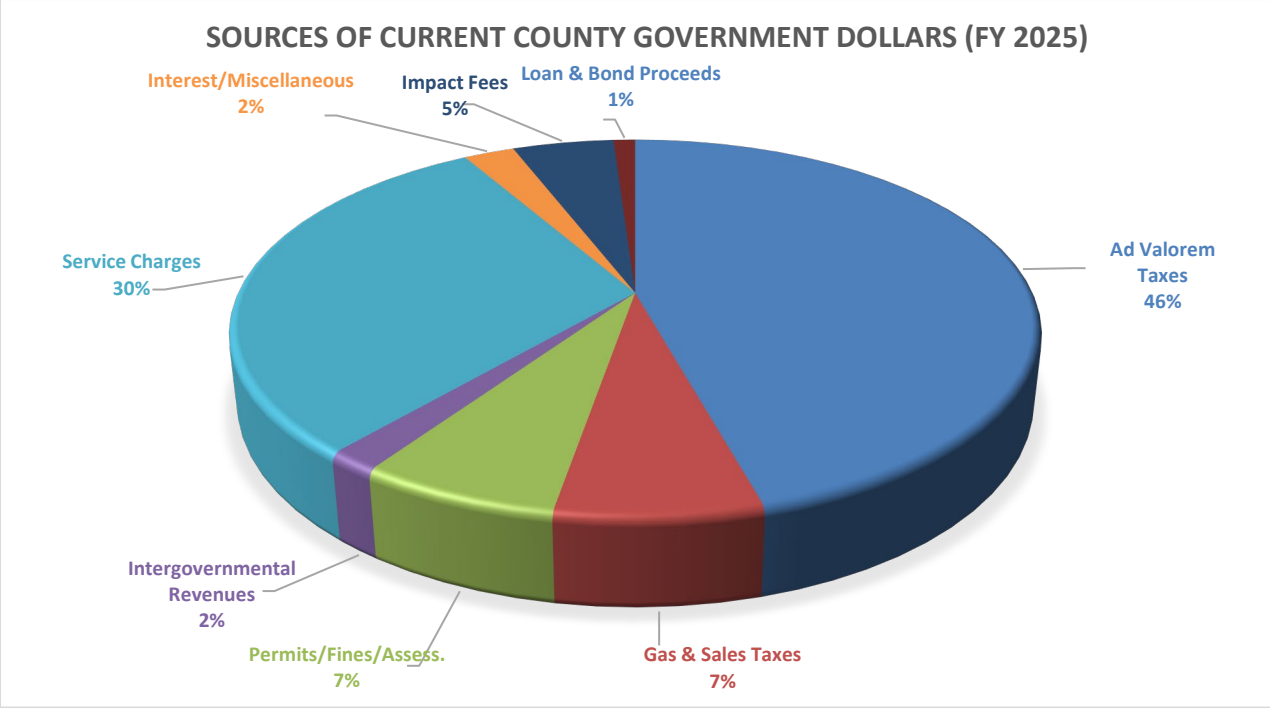
Highlighted Summary Changes Between September 7th Adopted Tentative Budget and the Final FY 2025 Adopted Budget

SUMMARY OF CHANGES TO THE FY 2025 TENTATIVE BUDGET

FUND TITLE/(NUMBER)	NET CHANGE TO FUND TOTAL	EXPLANATION
General Fund (0001) Major funding sources are Ad Valorem, Half Cent Sales Tax, and State Revenue Sharing	$ 10,000,000	On the revenue side, the FY 24 forecast loan to Disaster Recovery Fund (1813) decreased by $10 million, increasing FY 25 carryforward by a like amount. On the expense side, the $10 million loan to Disaster Recovery Fund (1813) was reappropriated for FY 25. Additionally, an increase in personal services of $49,500, resulting from reorganization and reclassification of positions, was offset by a reduction in reserves of a similar amount.
Haldeman Creek MSTU Fund (1631) Major funding source is Ad Valorem	$ 0	On the revenue side, the reduction in the millage rate resulted in an ad valorem decrease of $17,200, offset slightly by a reduction of $900 to the 5% revenue reserve. Additionally, the FY 24 forecast was reduced by $16,300 resulting in an increase to FY 25 carryforward by a like amount.
County-wide Capital (3001) Major funding source is transfers from General Fund (0001)	$ 15,000,000	On the revenue side, the FY 24 forecast loan to Disaster Recovery Fund (1813) was reduced by $15 million, which increased the FY 25 carryforward by a like amount. On the expenditure side, the $15 million loan was reappropriated in FY 25 to support ongoing recovery efforts.
Disaster Recovery Fund (1813) Major funding source is s transfer from the General Fund (0001) and FEMA Grants	$ 0	On the revenue side, forecast loans from the General Fund (0001) and County-wide Capital Fund (3001) were reduced by $25 million, reducing carryforward by a like amount. These loans were reappropriated in FY 25 to support ongoing recovery efforts.
Total	**$ 25,000,000**	
Gross Tentative Budget	**$ 2,946,169,000**	
Gross Amended Tentative Budget	**$ 2,971,169,000**	

Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County net budget exclusive of carryforward and the statutory required revenue reserve.



Description	Budgeted Amount
Current Revenues	
Ad Valorem Taxes	573,558,700
Gas & Sales Taxes	88,375,000
Permits / Assessments / Fines	85,944,800
Intergovernmental Revenues	22,080,800
Service Charges	381,013,700
Interest/Miscellaneous	30,434,800
Impact Fees	61,011,000
Loan & Bond Proceeds	13,021,500
Revenue Reserve Required by Law	(60,983,400)
Sub-total Current Revenues	$1,194,456,900
Carry forward	915,619,200
Net Total County Revenue Budget	**$ 2,110,076,100**
Transfers – Constitutional Officers and Board	$ 306,619,200
Transfers from General Fund (0001)	151,992,400
Transfers from County Water / Sewer (4008)	96,592,400
Transfers from Other Funds	172,827,400
Health / Dental / Life / Disability / WC Insurance Billings	53,028,300
Property and Casualty Billings	18,431,500
Fleet and Fuel Billings	20,529,900
Other Internal Billings	41,071,800
Sub – Total Internal Money Shifts	**$861,092,900**
Gross Total County Revenue Budget	**$ 2,971,169,000**

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

Property Taxes

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to $50,000 on the assessed value of their property (residents only receive a $25,000 exemption applied to Public School Board taxes). There are several other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens aged 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund (0001), pollution control programs in the County Pollution Control Fund (1017) and land preservation in the Conservation Collier Fund (1061). On November 3, 2020, the Collier County electors approved a referendum to reestablish a not to exceed .25 mil ad valorem levy for ten (10) years to fund Conservation Collier's acquisition and management of environmentally sensitive lands.

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a county millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM," and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes ("TRIM notice"). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

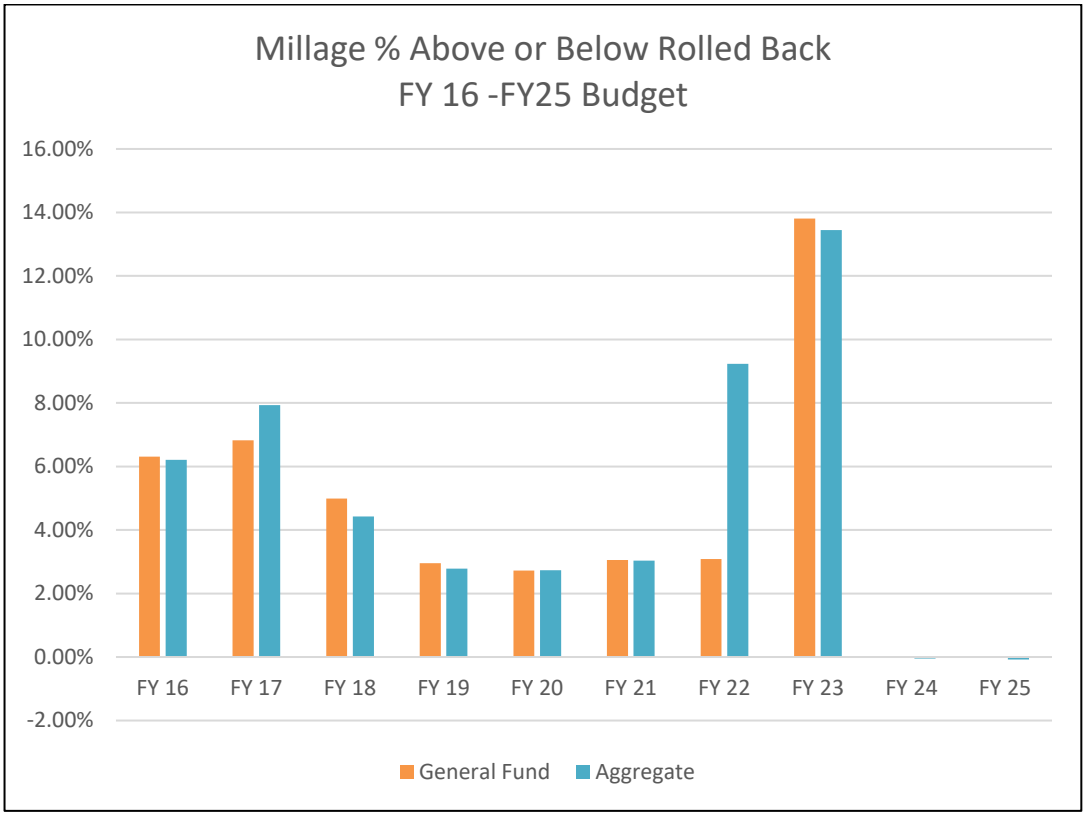
The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

Millage History

The schedule and graph below show the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 14 through FY 25. (Note: A "mill" is equivalent to one dollar per thousand dollars of taxable property value). In FY 22, a voter approved tax of .2500 mills for the reinstated Conservation Collier Program drives the aggregate increase.

Millage Percent Above / (Below) Rolled Back Rate

Fiscal Year	General Fund	Aggregate
FY 16	6.31%	6.21%
FY 17	6.82%	7.93%
FY 18	4.99%	4.43%
FY 19	2.95%	2.78%
FY 20	2.72%	2.73%
FY 21	3.06%	3.04%
FY 22	3.09%	9.23%
FY 23	13.81%	13.45%
FY 24	0.00%	-0.05%
FY 25	0.00%	-0.08%



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services provided through MSTU have a similar 10-mill limit. Voter approved millage rates specifically for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10-mill cap.

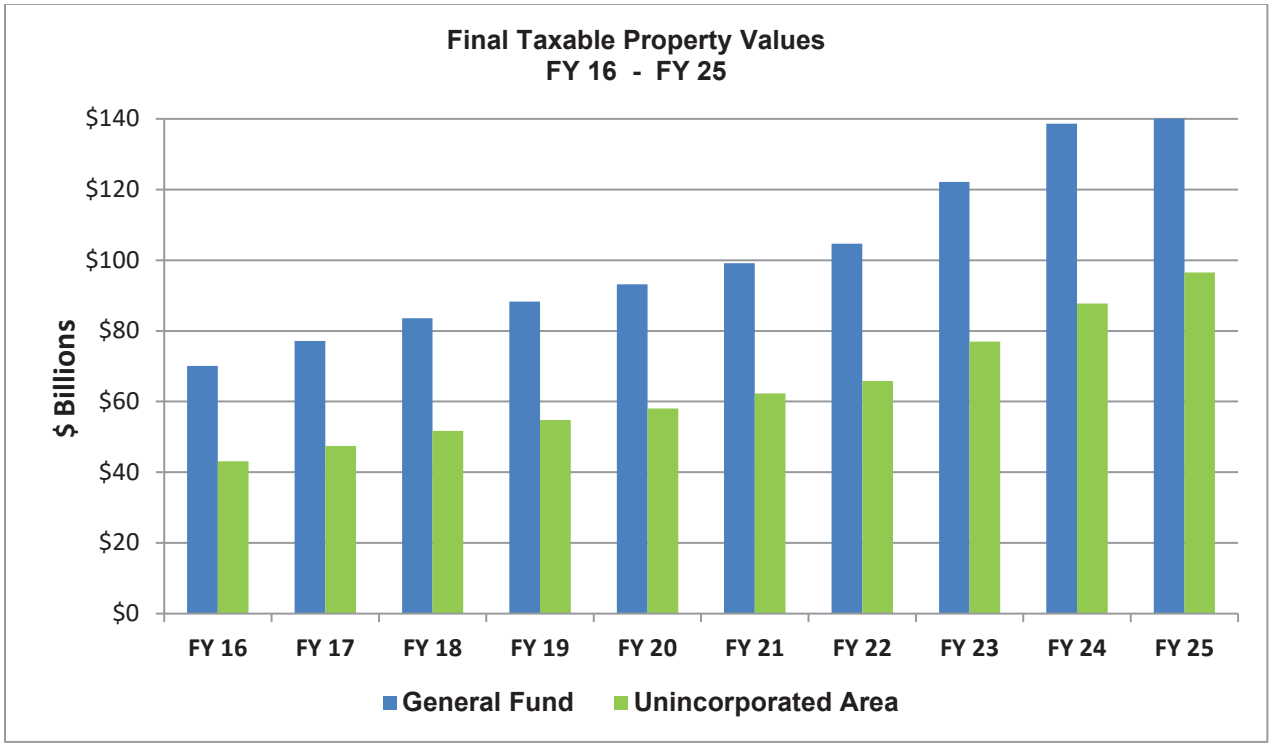
The County has historically collected almost 96% of ad valorem taxes levied. For FY 2025, taxes become due and payable in November 2024 with the tax considered delinquent if not paid by April 1, 2024. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this collection rate indicates an excellent record.

The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability, which went into effect for 2008, allows homestead property owners to apply for a transfer up to $500,000 of "Save Our Homes" exempt value to their next homestead property.

Final Taxable Property Values (000's Omitted)

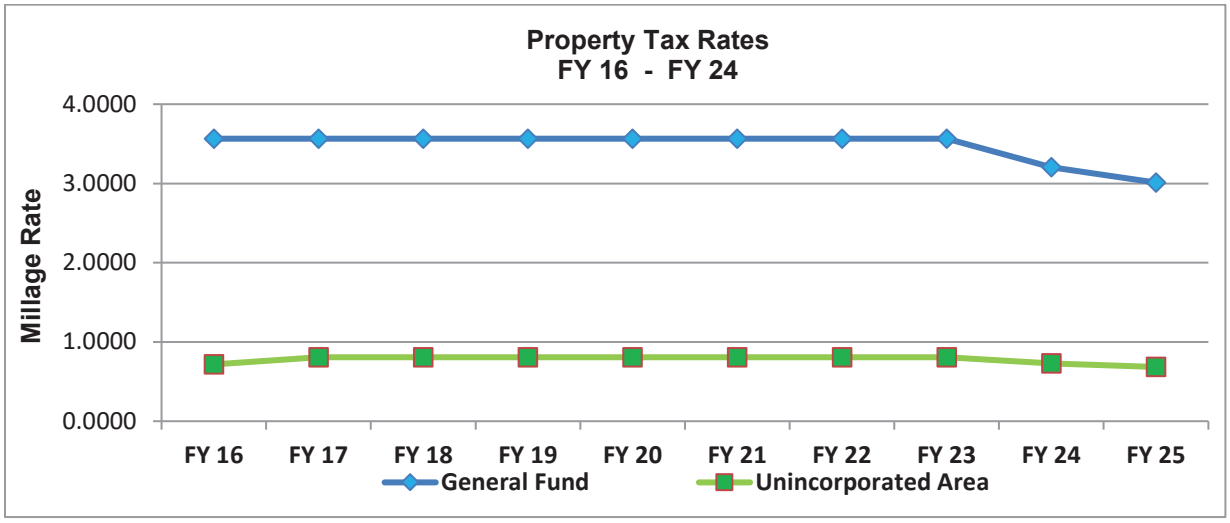
Millage Area	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
General Fund	70,086	77,115	83,598	88,275	93,175	99,160	104,677	122,150	137,990	152,250
Unincorp. Area	43,076	47,455	51,754	54,773	58,038	62,321	65,864	77,006	87,324	96,502

Note: FY 25 values are from the October 2024 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.



Property Tax Rates

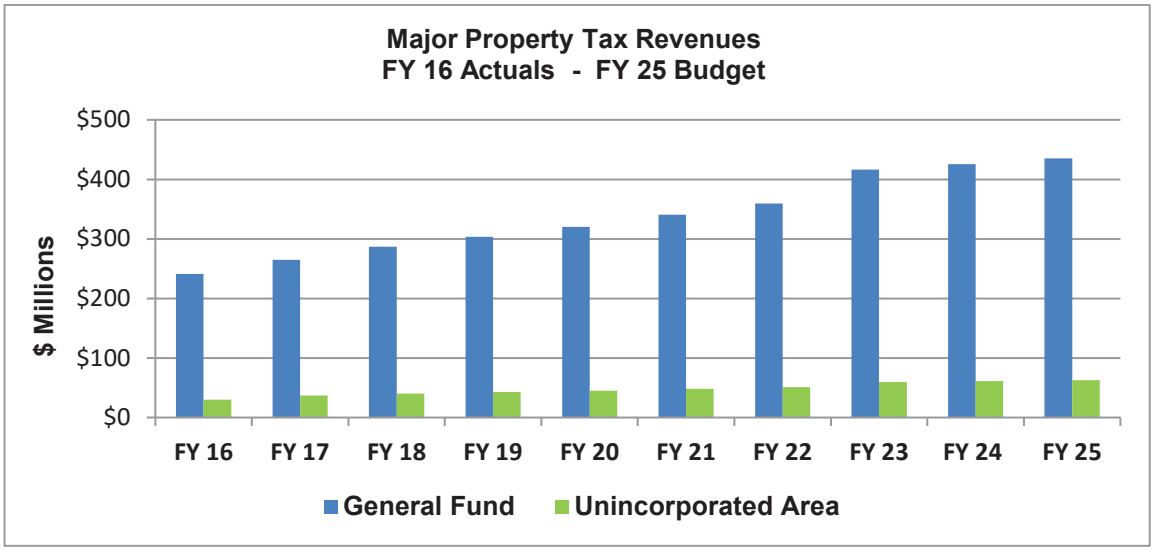
Millage Area	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
General Fund	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.2043	3.0107
Unincorp. Area	0.7161	0.8069	0.8069	0.8069	0.8069	0.8069	0.8069	0.8069	0.7280	0.6844



Major Property Tax Revenues (000's Omitted)

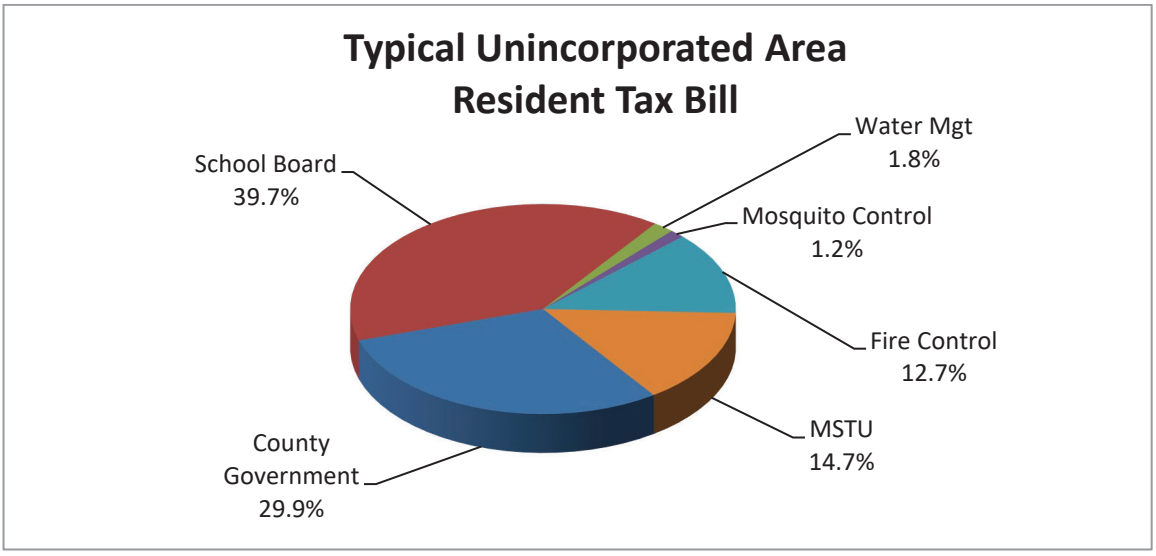
Millage Area	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
General Fund	241,040	265,025	287,105	303,469	320,238	340,698	359,507	416,503	425,692	435,508
Unincorp. Area	29,762	36,930	40,227	42,634	45,172	48,464	51,207	59,546	61,269	62,744

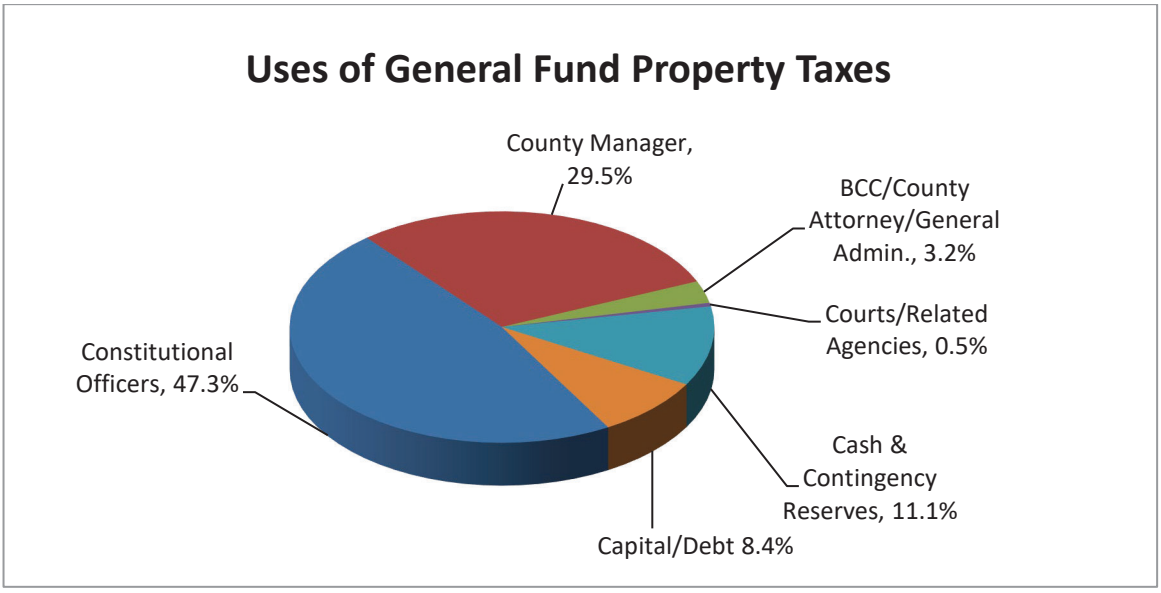
Note: FY 2016 to FY 2024 amounts are actual collections -- FY 2025 is budget amount (less 5% revenue reserve).

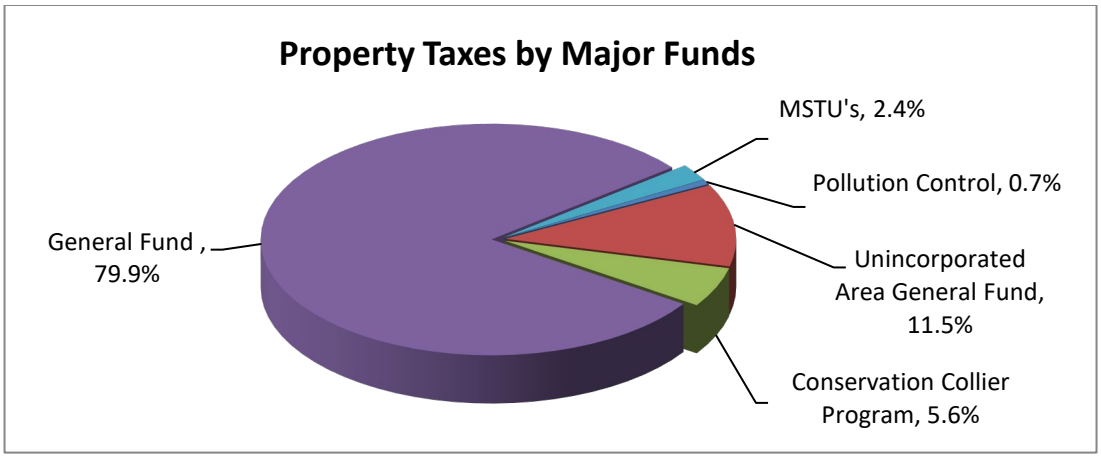


A Typical 2024 Tax Bill (for FY 2025)
Per $100,000 Taxable Value
(Ad Valorem Tax Levies)

Taxing Authority	Millage Rate	Assessed Tax
County Government (County-wide)	3.2449	$ 324.49
School Board	4.3132	$ 431.32
Water Management (SFWMD/BCBB)	0.1926	$ 19.26
Mosquito Control	0.1349	$ 13.49
Fire Control	1.3812	$ 138.12
MSTU's (County levied)	1.5919	$ 159.19
Total Ad Valorem Taxes	10.8587	$1,085.87







Other Major Funding Sources

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, local option infrastructure sales tax, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 2025 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

Carry Forward

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 30.82% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Bond/Loan Proceeds, Interest and Miscellaneous Revenue

Bond/Loan proceeds, interest, and miscellaneous revenues amount to 1.46% of gross county revenues or $43,456,300.

(000's) Omitted	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
Bond/Loan Proceeds, Interest and Misc Revenues	7,312	6,493	7,068	25,023	24,164	32,580	23,057	15,524	21,639	43,456

The above amounts reflect the adopted budget

State Shared Revenues

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. The Florida Department of Revenue projections are also considered in the budget projections proposed by OMB.

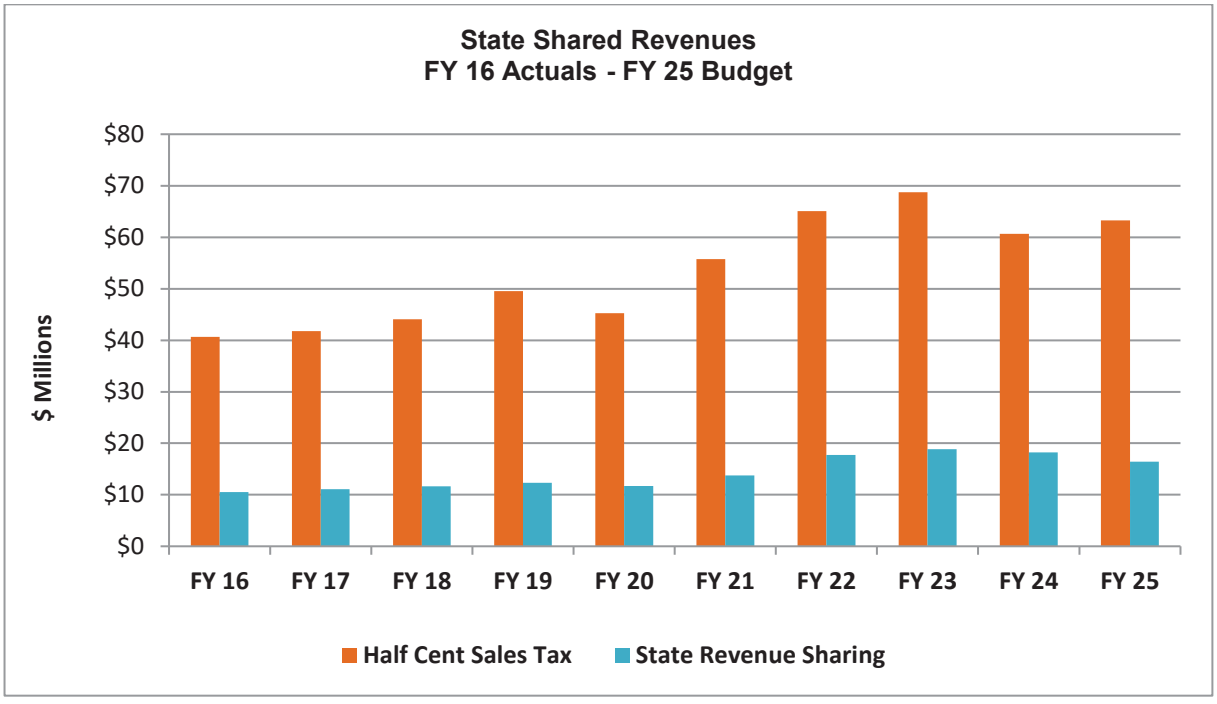
The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a specific redistribution formula. Local regular half cent sales tax revenue is the largest non-property tax general governmental revenue source in the General Fund and may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY 25, the County is expected to receive a total of $16,438,800 in State Revenue Sharing proceeds.

State Shared Revenues (000's omitted)

Source	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
Half-Cent Sales Tax	40,659	41,799	44,093	49,550	45,228	55,732	65,043	68,747	60,668	63,275
State Revenue Sharing	10,517	11,092	11,674	12,315	11,707	13,776	17,758	18,831	18,251	16,439
Total	**51,176**	**52,891**	**55,767**	**61,865**	**56,935**	**69,508**	**82,801**	**87,578**	**78,919**	**79,714**

FY 16 to FY 24 amounts are actual collections - FY 25 is a budget amount.
**Half-Cent Sales Tax in FY 19 actuals include 13 months of revenue.*

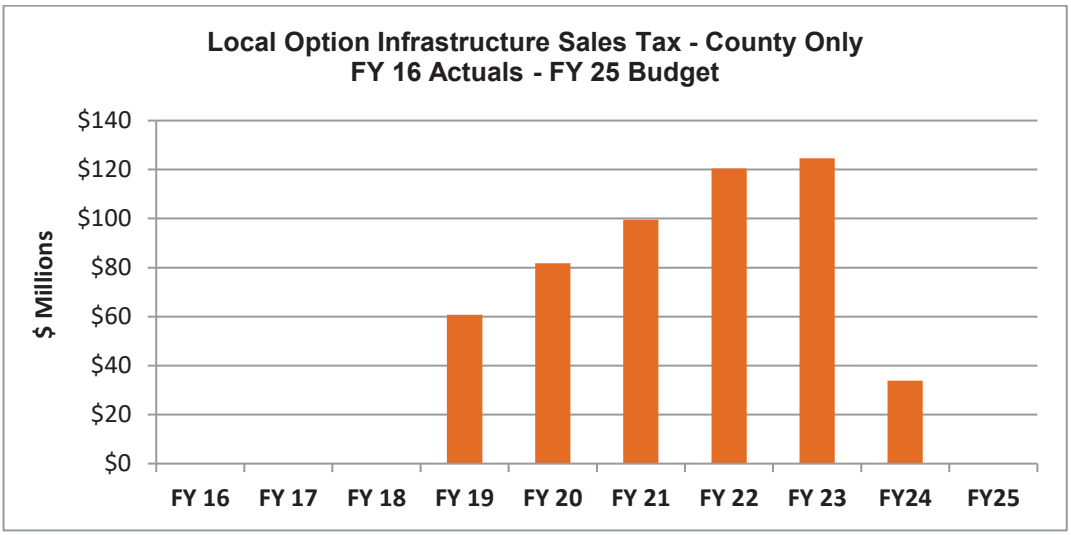


Collier County Local Option Infrastructure Sales Tax:

The infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019, and it did sunset on December 31st, 2023, since the 490 million have been collected. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

(000's) Omitted	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
Infrastructure Sales Tax	0	0	0	60,787	81,735	99,588	120,375	124,563	33,851	0

FY 16 to FY 24 amounts are actual collections.
**FY 19 are total collections between Jan 2019 – Sept 2019, 9 months*



Infrastructure Sales Tax collections (County and Cities)

(000's) Omitted	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
Collier County	0	0	0	60,787	81,735	99,588	120,376	124,563	33,851	0
City of Naples**	0	0	0	3,545	4,690	5,707	6,692	6,429	1,722	0
City of Marco Island**	0	0	0	2,988	3,933	4,738	5,593	5,388	1,439	0
City of Everglades**	0	0	0	76	94	117	135	122	34	0
Total	0	0	0	67,396	90,452	110,150	132,796	136,502	37,046	0

**FY 19 to FY 24 amounts are actual collections. FY 19 total reflects collections between Jan 2019 – Sept 2019, 9 months – the Cities dollar amounts were provided by the Florida Department of Revenue.*

Collier County Gas Tax Revenue

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7th Cent Gas Tax, and the balance of the County 9th Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 25 gas tax at $25,100,000 The State of Florida's Department of Revenue's Office of Tax Research provides FY 25 gas tax estimates, and these estimates are considered as budget projection proposed by OMB.

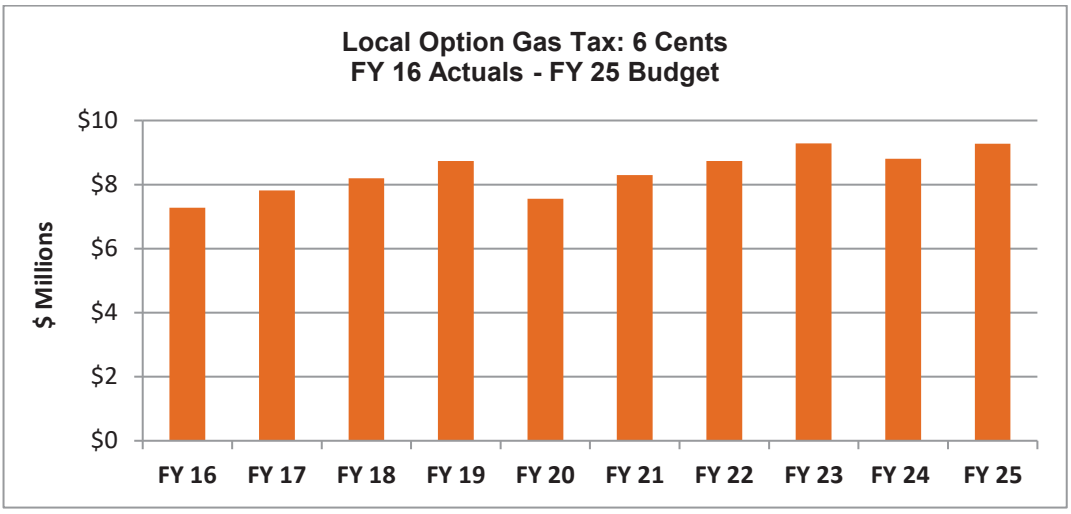
Collier County Gas Tax Revenue (000's omitted)

Source	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
Local Option Gas Tax (620)	7,275	7,818	8,201	8,733	7,561	8,296	8,731	9,288	8,805	9,272
Constitutional Gas Tax (20%)	857	887	918	1,019	855	919	969	997	938	900
Constitutional Gas Tax (80%)	3,428	3,549	3,674	4,077	3,418	3,675	3,874	3,989	3,752	3,980
County Gas Tax (7th Cent)	1,894	1,954	2,017	2,230	1,864	2,033	2,111	2,051	2,034	2,100
Voted Gas Tax (9th Cent)	1,531	1,645	1,725	1,836	1,594	1,744	1,853	1,938	1,787	1,923
Local Option Gas Tax (5 Cents)	5,494	5,946	6,214	6,590	5,712	6,252	6,659	6,926	6,601	6,925
Total	**20,479**	**21,799**	**22,749**	**24,485**	**21,004**	**22,919**	**24,197**	**25,189**	**23,917**	**25,100**

FY 16 to FY 24 amounts are actual collections--FY 25 is budget amount.
**FY 19 actuals include 13 months of revenue.*

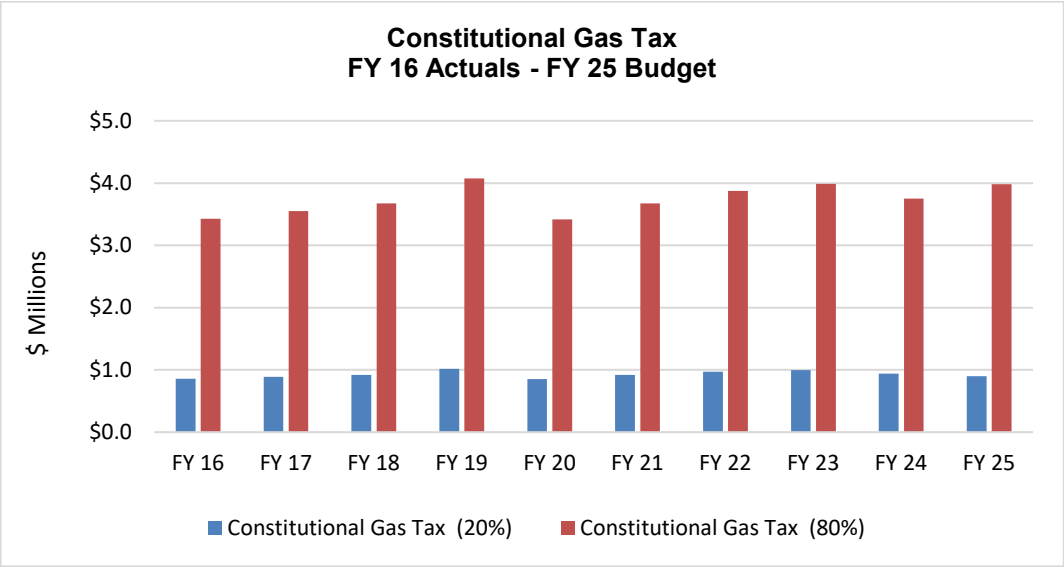
Local Option 6 Cents Gas Tax

The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-31 extending the levy of an additional six-cent local option gas now expiring on December 31, 2055. In FY 25, the County anticipates receiving $9,271,600 from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



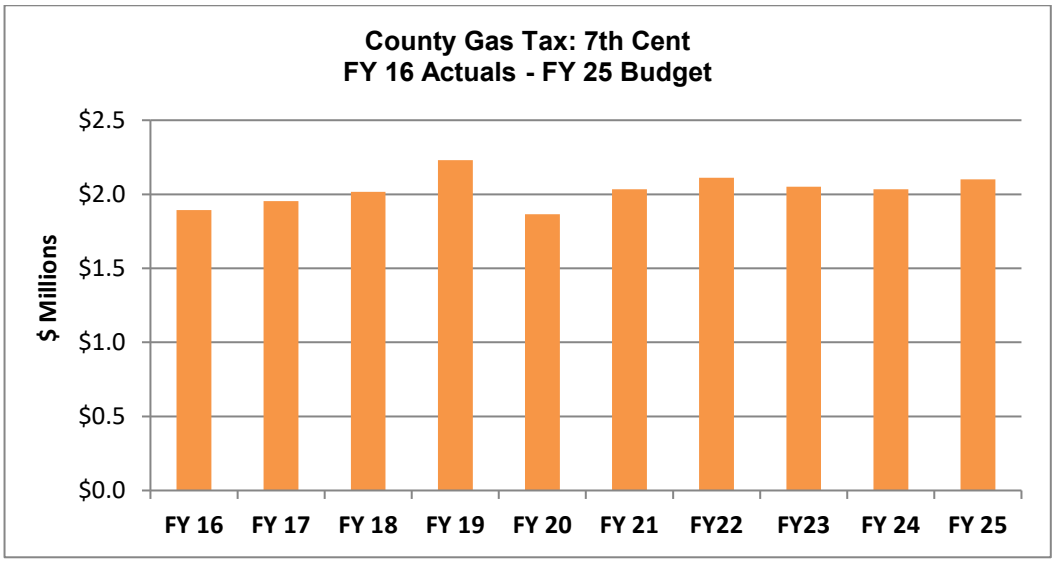
Constitutional Gas Tax 20% and 80%

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. Collier County anticipates receiving $3,980,000 from the 80% portion and $900,000 from the 20% portion in FY 25 and will utilize the proceeds to support the road construction program.



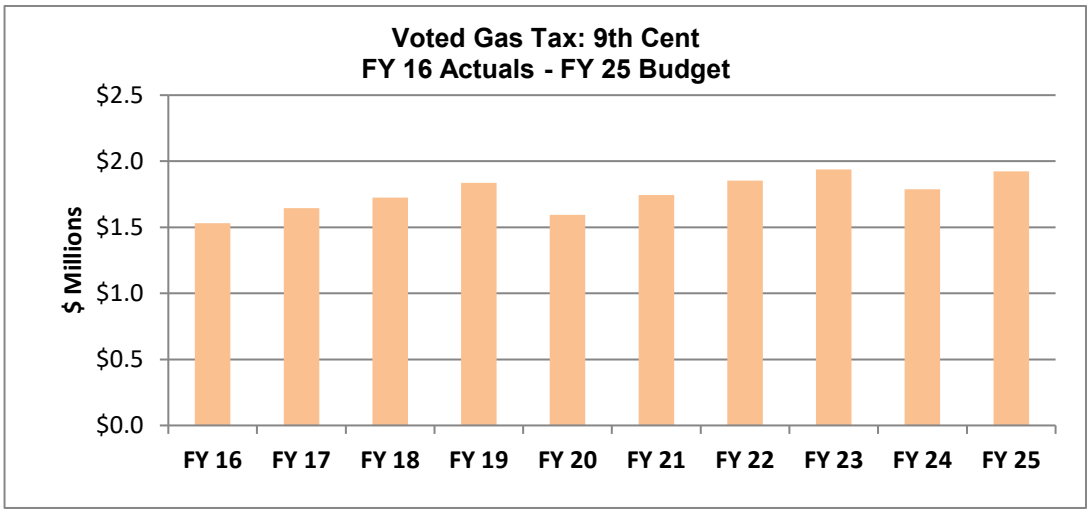
County 7th Cent Gas Tax

Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving $2,100,000 from this revenue source in FY 25 and will utilize the proceeds for debt service payments, depositing the money directly into the debt service fund.



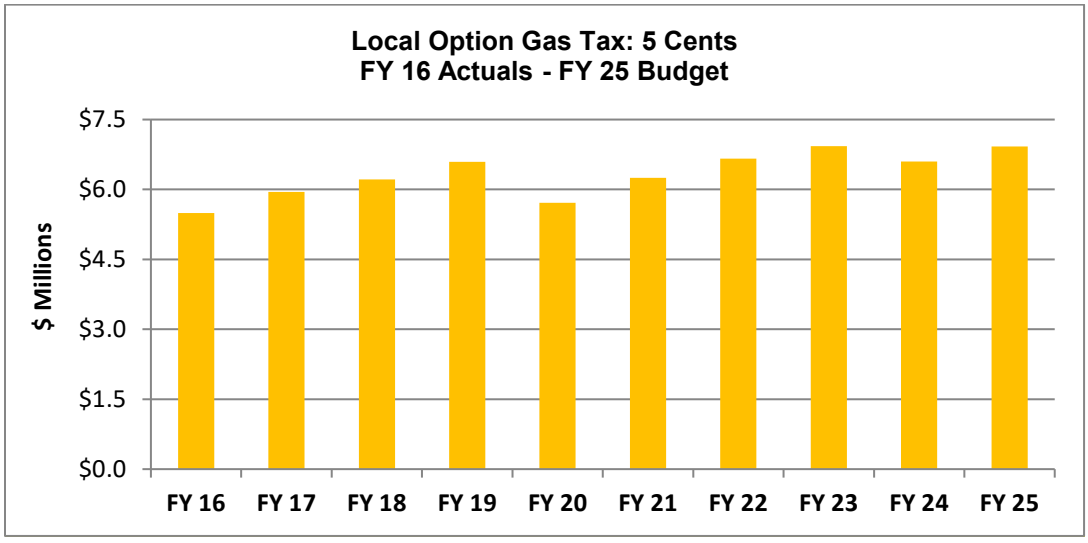
County 9th Cent Gas Tax

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-32 extending the levy of an additional ninth-cent local option gas tax now expiring on December 31, 2055. In FY 25, there is $1,923,400 budgeted from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



Local Option 5 Cents Gas Tax

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-30 extending the levy of an additional ninth-cent local option gas tax now expiring on December 31, 2055. This tax is expected to generate $6,925,000 in FY 25 and will be used for debt service payments and other allowable transportation related expenses.



Collier County Impact Fees

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer services, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e. residential, commercial, industrial).

Total impact fee collections (all sources) are estimated to be $61,011,000 in FY 25.

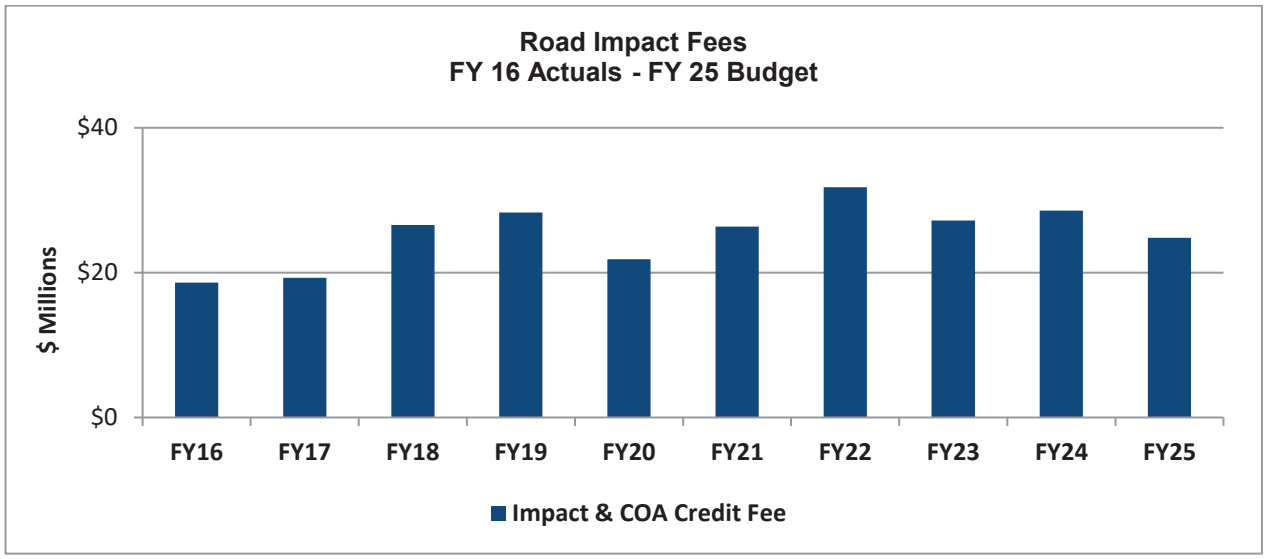
Collier County Impact Fee Revenues (000's omitted)

Source	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
Road Impact Fees	18,633	19,274	26,579	28,306	21,831	26,361	31,793	27,196	28,564	24,827
Regional Parks Incorporated	343	350	330	350	255	726	586	313	360	260
Reg./Comm. Parks – Unincorp.	8,767	8,703	10,490	11,598	11,174	10,885	13,031	11,332	10,304	10,500
EMS	452	371	464	529	532	517	575	487	532	475
Library	1,002	918	1,054	1,109	1,068	1,075	1,230	1,057	1,055	950
Correctional Facilities	1,799	1,518	1,808	1,948	1,893	1,821	2,036	1,720	1,849	1,800
Law Enforcement	1,647	1,404	1,843	2,161	2,141	2,006	2,262	1,922	2,156	1,900
Government Facilities	2,955	2,555	3,097	3,633	3,343	3,206	3,782	3,202	3,505	3,040
Water	6,718	6,387	7,065	7,611	7,936	8,141	9,911	8,526	8,702	8,250
Sewer	6,928	6,071	7,014	7,900	8,393	8,132	9,903	9,061	8,647	9,000
Isle of Capri Fire	2.9	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0
Ochopee Fire	2.6	6.4	8.5	11.5	14.6	38.7	19.5	20.8	12.0	9
Total	**49,249**	**47,558**	**59,753**	**65,157**	**58,581**	**62,909**	**75,129**	**64,837**	**65,686**	**61,011**

FY 16 to FY 24 amounts are actual collections--FY 25 is a budget amount.

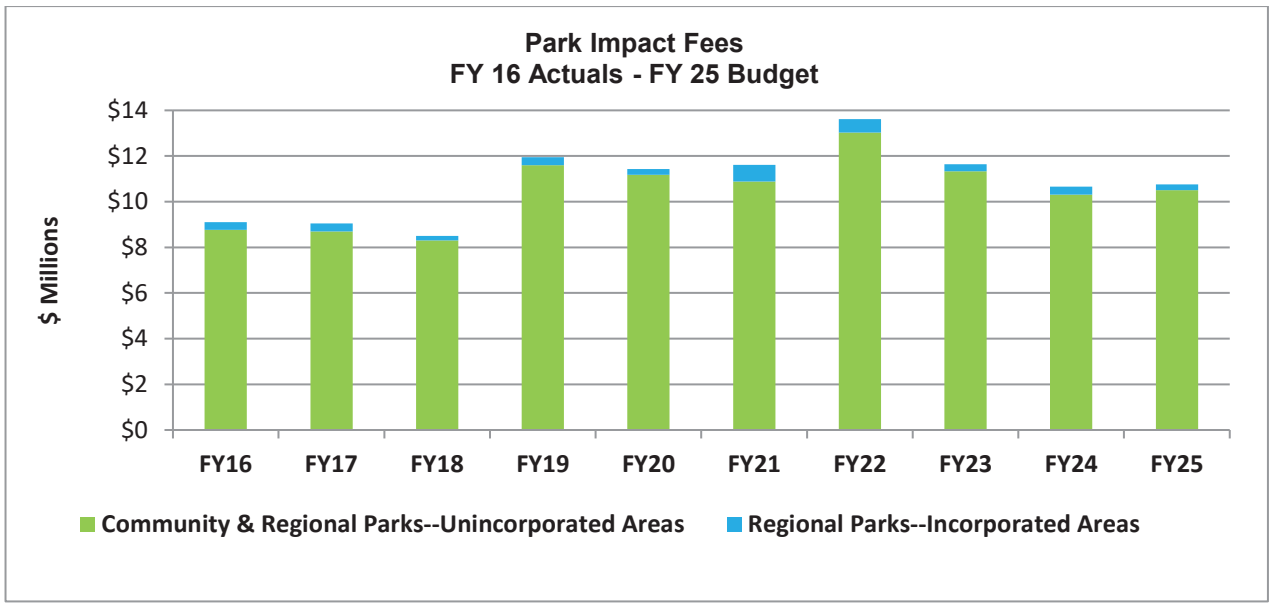
Road Impact Fees

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. Starting with FY 20, per Florida Statutes 163.31801(3)(e), the County could no longer request upfront (COA) funding. In FY 25, road impact fee revenue is budgeted at a total of $24,827,000.



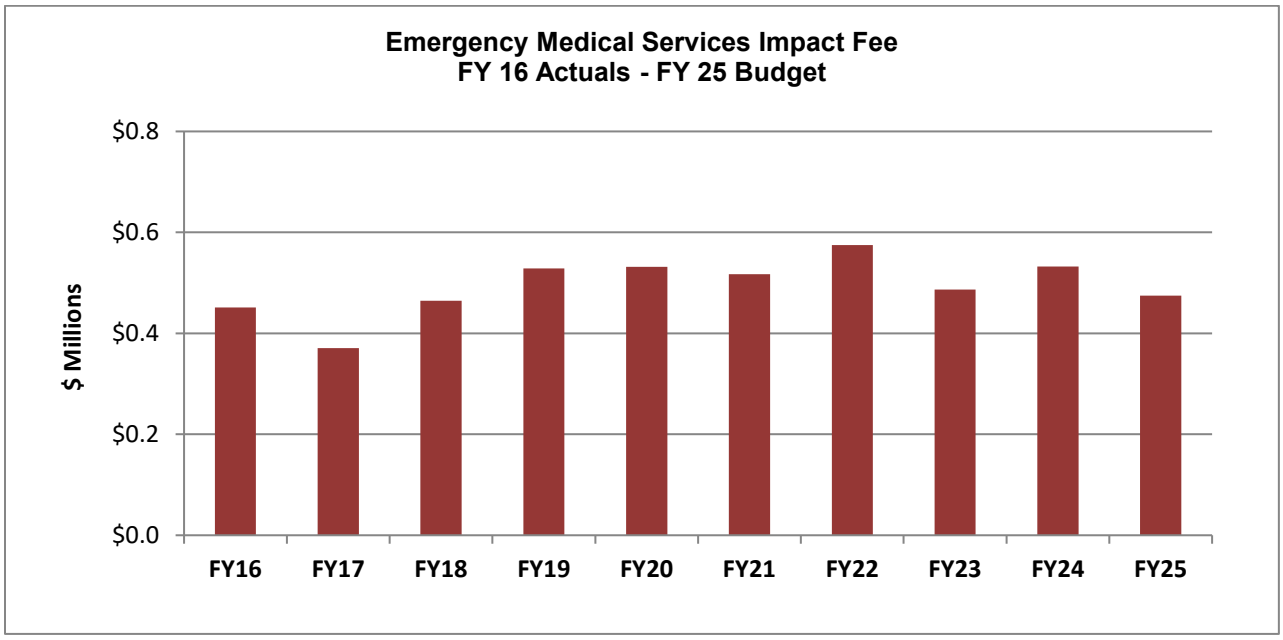
Park Impact Fees

Parks capital improvements were likewise categorized into regional and community park projects. Parks impact fees are assessed only on residential construction. For FY 25, Regional Parks - Incorporated Areas impact fee revenue is estimated to be $260,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at $10,500,000.



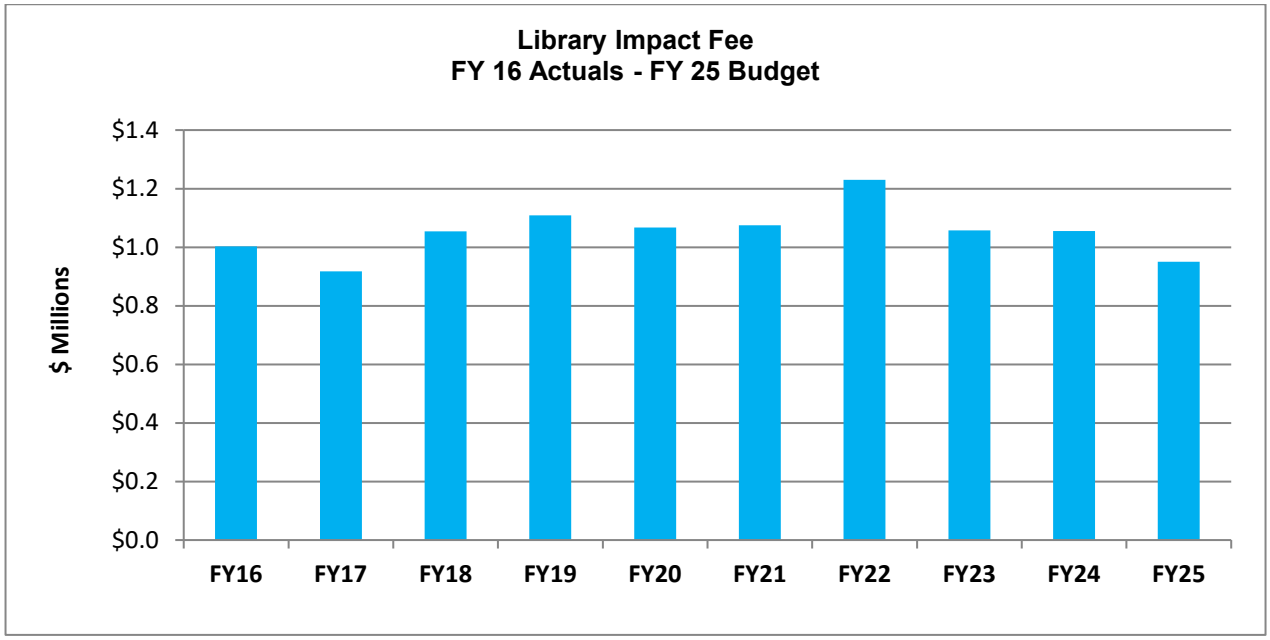
EMS Impact Fees

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 25, EMS impact fee revenue is budgeted at a total of $475,000. EMS impact fee revenue is particularly sensitive to the types of permits issued.



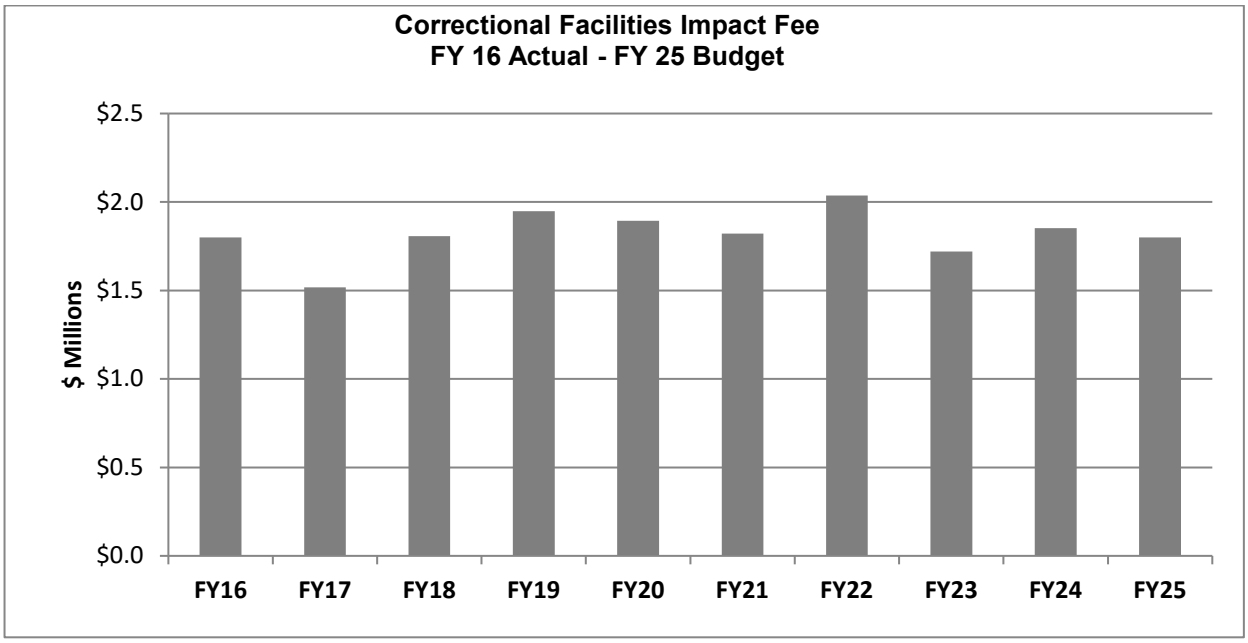
Library Impact Fees

Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 25, there is $950,000 budgeted for library impact fee revenue.



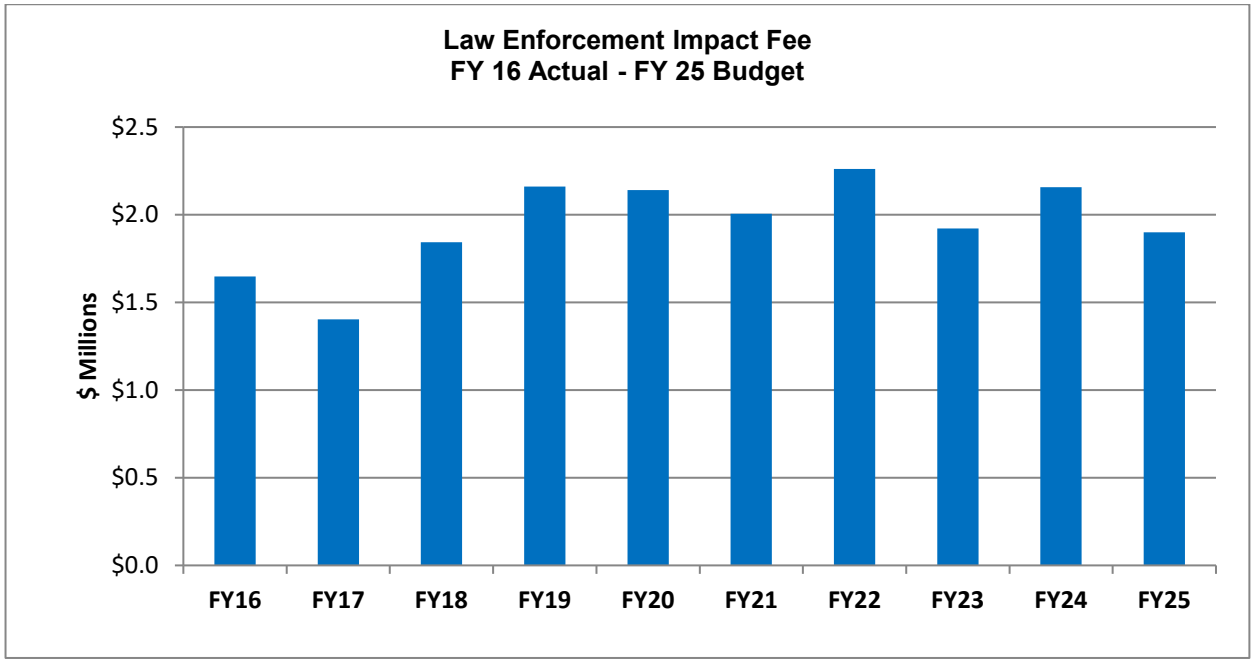
Correctional Facilities Impact Fee

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansion/additions. For FY 25, $1,800,000 is budgeted in the Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



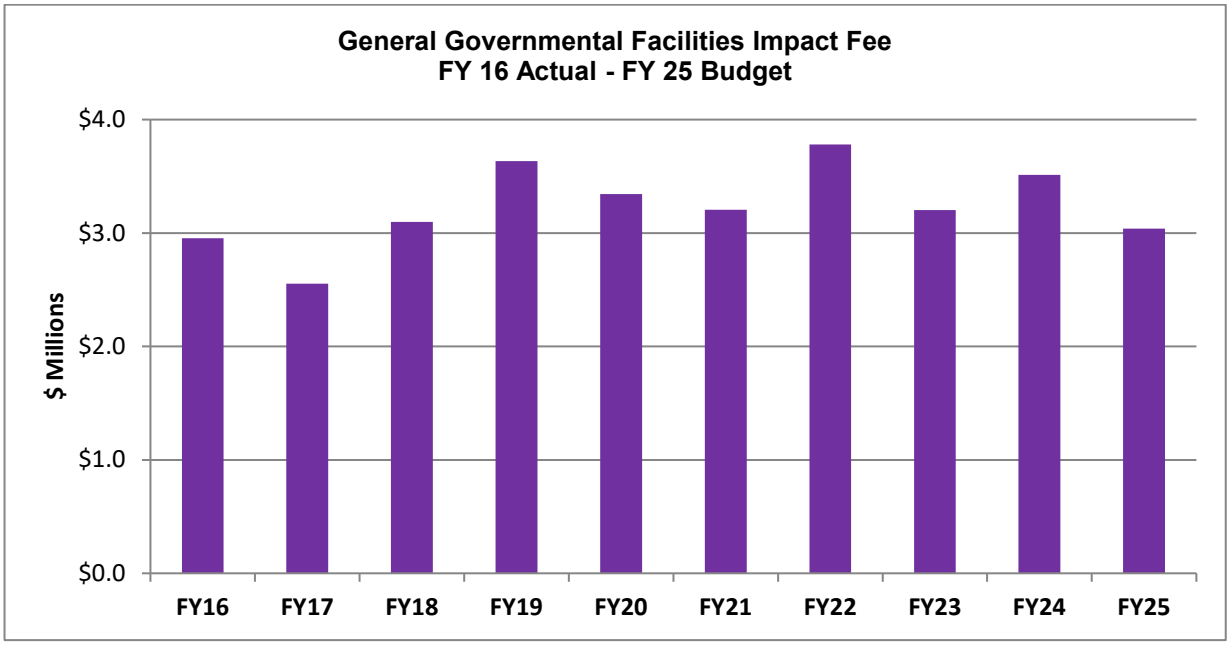
Law Enforcement Impact Fee

The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 25, Law Enforcement impact fee is revenue estimated at $1,900.000.



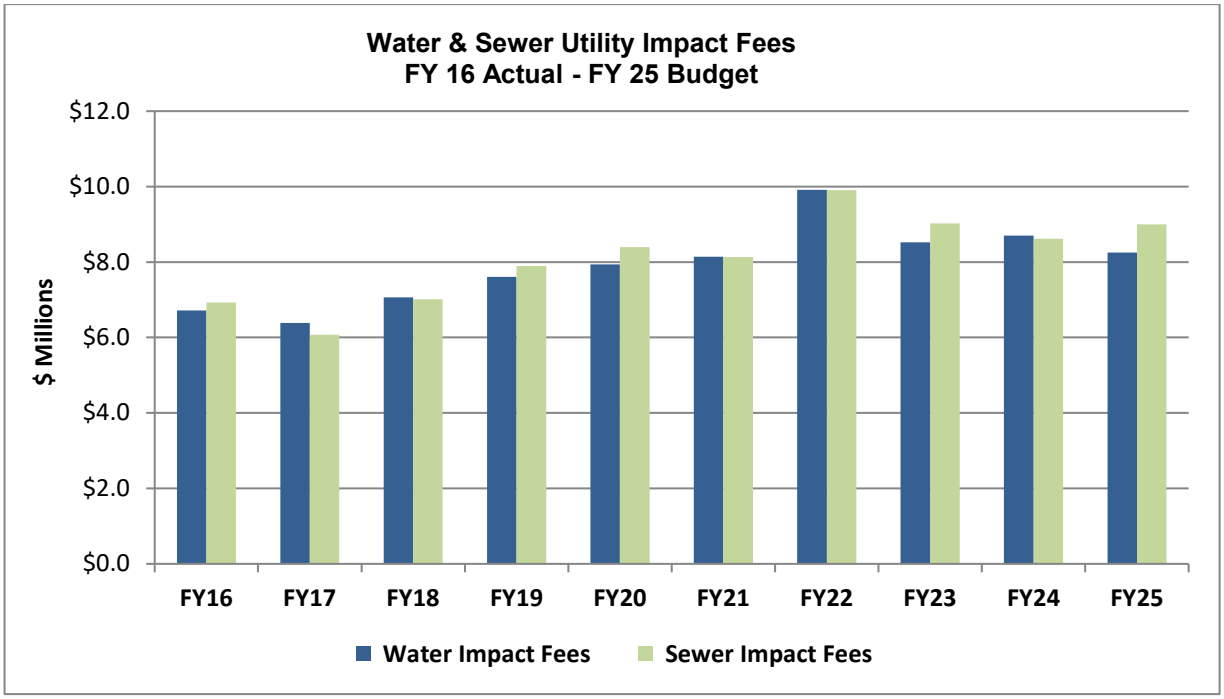
General Governmental Facilities Impact Fee

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 25, General Governmental Facilities impact fee revenue is estimated at $3,040,000. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



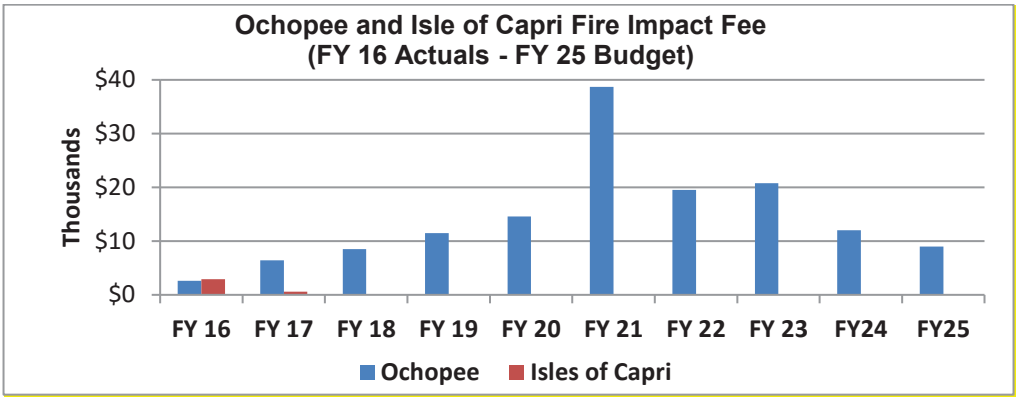
Water & Sewer Utility Impact Fees

Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 25, water impact fees are estimated at $8,250,000 and sewer impact fees are estimated at $9,000,000.



Ochopee/Isles of Capri Fire Impact Fees

These fees were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 25, there is $9,000 budgeted in Ochopee Fire impact fee revenue; there is $0 budgeted in the Isles of Capri impact fee district.



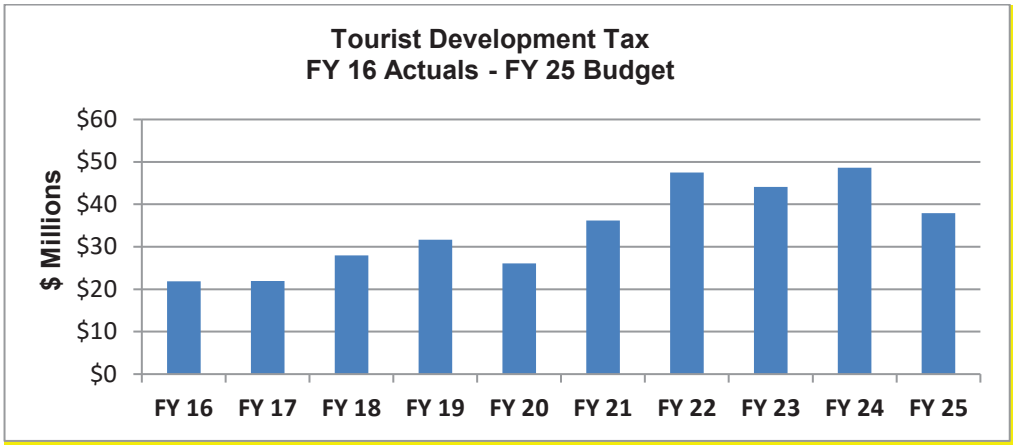
Tourist Development Tax Revenue

Collier County levies a five (5) percent tax on short-term lodging rentals pursuant to State Statute. The following provides a history of the Tourist Development Tax (TDT). In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion. Effective September 2017, the tax was increased by 1% pursuant to an overall Tourist Development Plan setting forth authorized uses of the TDT including but not limited to the promotion of tourism, financing beach improvements and facilities, the providing of museums and amateur sports complex.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 25 budgeted revenue is $37,924,000 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

(000's) Omitted	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
Tourist Development Tax	21,838	21,961	27,962	31,652	26,062	36,192	47,471	44,108	48,637	37,924

FY 16 to FY 24 amounts are actual collections--FY 25 is a budget amount.
** FY 19 actuals include 13 months of revenue.*



Service Charges/Enterprise Fund Revenues

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks & Recreation Division charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility, and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

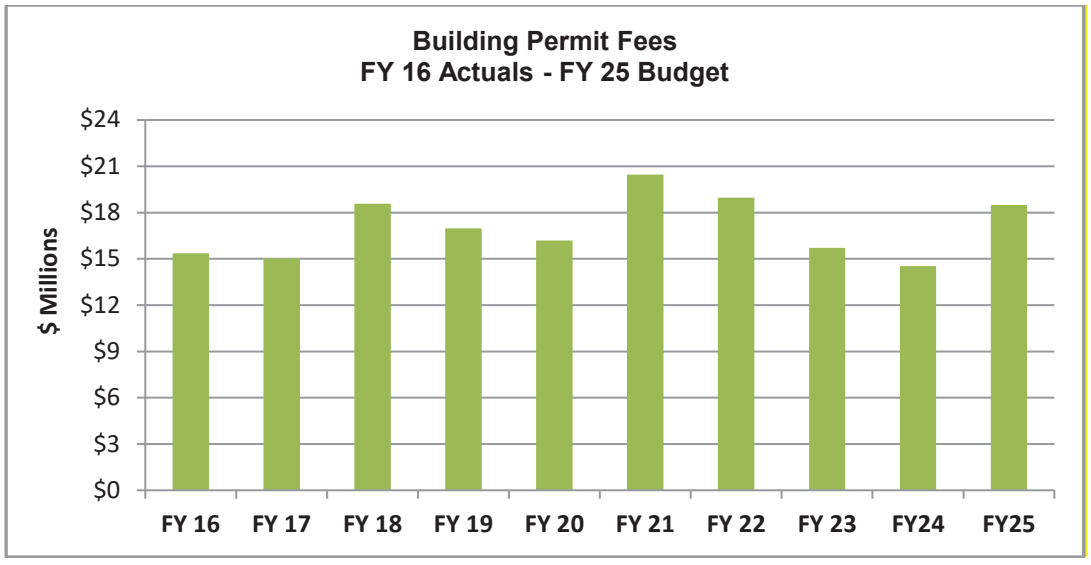
Service Charges/Enterprise Fund Revenues (000's omitted)

Source	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
Building Permits	15,367	15,020	18,568	16,981	16,189	20,454	18,973	15,713	14,521	18,500
Water Revenue	54,653	59,644	63,899	67,987	72,270	74,411	79,198	87,409	97,318	101,907
Sewer Revenue	62,944	68,904	73,736	78,865	82,380	84,613	88,703	96,078	110,165	118,800
Landfill Tipping	11,445	12,866	15,382	15,036	14,479	16,337	16,536	19,021	19,779	20,707
Mandatory Fees	21,553	22,362	25,051	26,242	27,456	28,652	29,903	31,337	34,867	36,089
Ambulance Fees	12,049	12,239	12,812	13,389	12,891	13,416	15,685	17,052	17,669	13,000
Airport Revenue	3,078	3,776	3,972	4,722	5,096	7,373	9,766	9,840	10,581	9,732
Total	**181,089**	**194,811**	**213,420**	**223,222**	**230,761**	**245,256**	**258,764**	**276,450**	**304,900**	**318,735**

Note: FY 16 to FY 24 amounts are actual collections--FY 25 is a budget amount.

Building Permit Fees

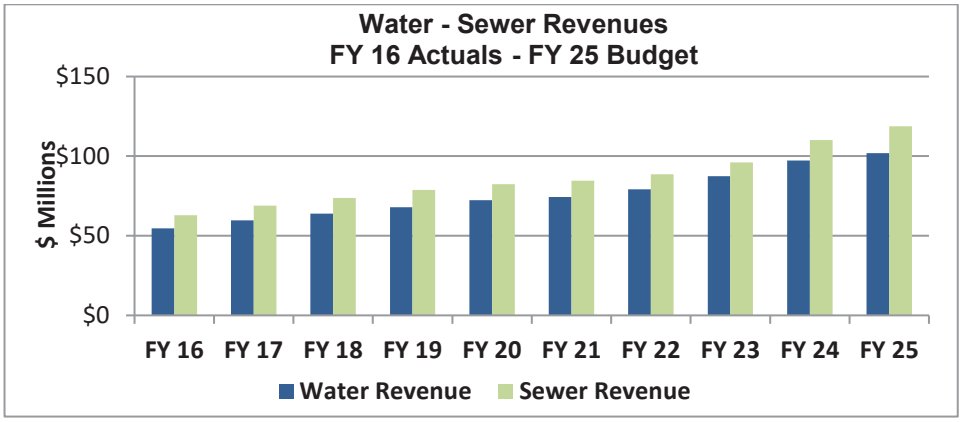
The Community Development Division charges for building and various other permits required of the construction and development industry. Permitting activities have begun to level-off when looking at a year over year comparison, with the exception of a spike during FY 18 due to Hurricane Irma and Hurricane Ian repairs. Based on typical permitting trends, FY 25 building permit revenue was conservatively budgeted at $18,500,000.



Water-Sewer District Revenue

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

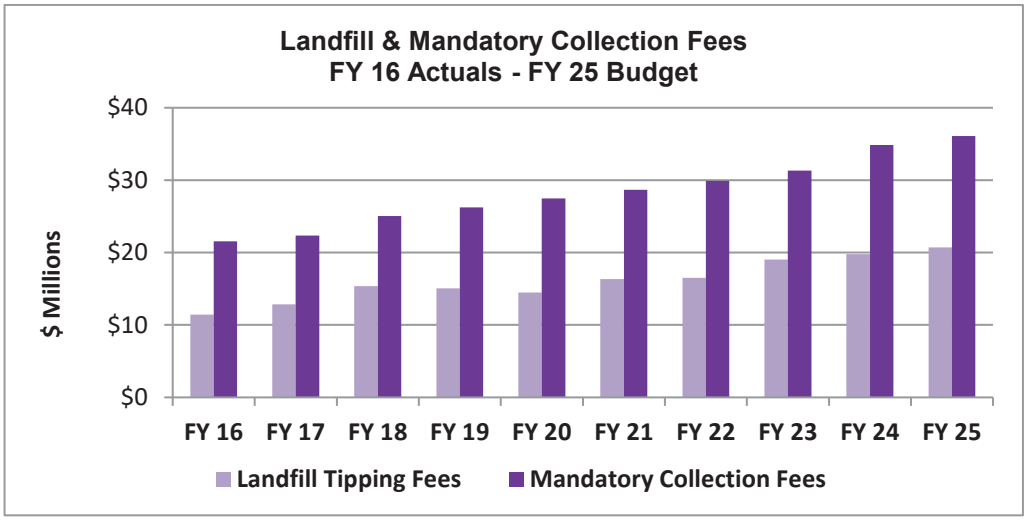
Projected FY 25 water and wastewater revenues are $101,907,400 and $118,800,000, respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation. The FY 25 includes a rate increase of 9.00% for Water, Wastewater, and IQ Water.



Landfill/Mandatory Collection Fees

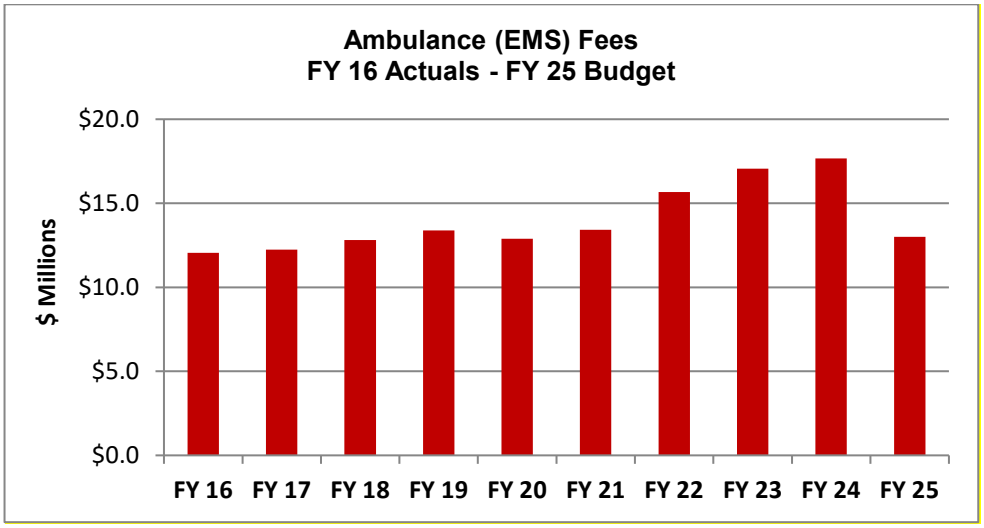
Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at $20,706,600 in FY 25. The budget is based on a Landfill tipping fee increase of 2.5% over FY 2024.

Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately $36,088,800 in FY 25. To keep pace with contractual Consumer Price Index (CPI) increases to collection franchise contracts, landfill tipping fee increases, and general operational cost increases, the mandatory collection fee rates increased by $6.23 to $255.52 in Collier County (District 1) and Immokalee (District II). Additionally, 800 new customer accounts are budgeted in FY 25.



Ambulance (EMS) Fees

The Emergency Medical Services Division (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at $13,000,000 in FY 25 based estimated collections projected by the billing service provider.



Airport Authority Revenue

Airport Authority operations primary sources of revenues are from fuel sales, T-hangar leases, aircraft tie-downs, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be $8,104,600 in FY 25. Revenues at the Immokalee Regional Airport are planned to be $1,551,400 while revenue generated at Everglades Airpark is expected to be $52,400.

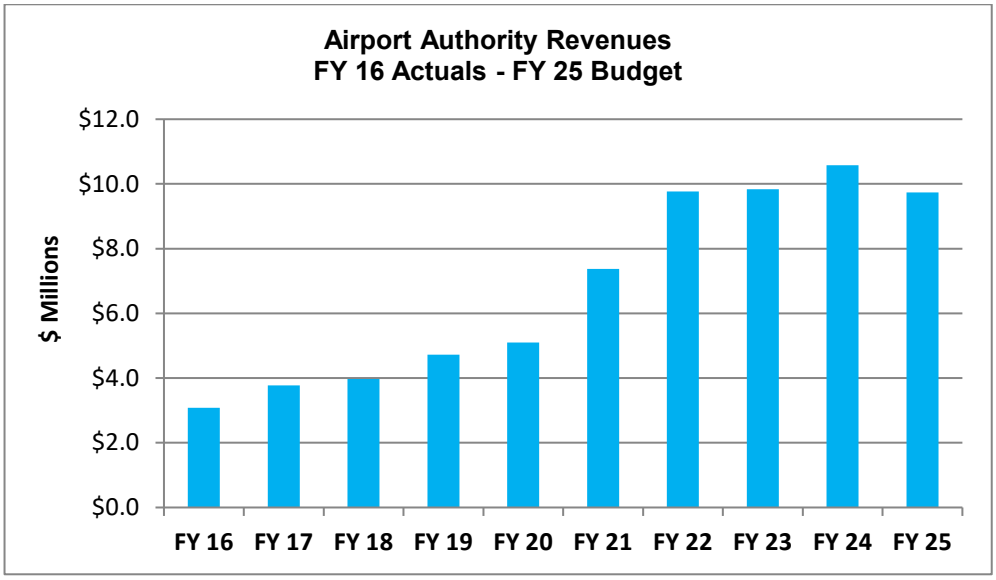


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Collier County, Florida
Property Tax Rates
FY 2025 Adopted

Fund Title	Fund No.	Prior Year Millage Rate	Rolled Back Millage Rate	Proposed Millage Rate	% Change From Rolled Back
County Wide					
General Fund	0001	3.2043	3.0107	3.0107	0.00%
Water Pollution Control	1017	0.0263	0.0246	0.0246	0.00%
Conservation Collier	1061	0.2242	0.2096	0.2096	0.00%
Subtotal County Wide		**3.4548**	**3.2449**	**3.2449**	**0.00%**
Dependent Districts and MSTU's					
Unincorporated Area General Fund	1011	0.7280	0.6844	0.6844	0.00%
Golden Gate Community Center	1605	0.1862	0.1756	0.1862	6.04%
Victoria Park Drainage	1608	0.3814	0.3567	0.3814	6.92%
Naples Park Drainage	1613	0.0041	0.0038	0.0041	7.89%
Vanderbilt Beach MSTU	1617	0.5000	0.4650	0.4650	0.00%
Ochopee Fire Control	1040	4.0000	3.7079	4.0000	7.88%
Goodland/Horr's Island Fire MSTU	1041	1.2760	1.1955	1.2760	6.73%
Sabal Palm Road MSTU	1619	0.0000	0.0000	0.0000	n/a
Lely Golf Estates Beautification	1620	2.0000	1.8994	2.0000	5.30%
Golden Gate Parkway Beautification	1621	0.5000	0.4644	0.5000	7.67%
Hawksridge Stormwater Pumping MSTU	1622	0.0318	0.0298	0.0318	6.71%
Radio Road Beautification	1625	0.0000	0.0000	0.1000	n/a
Forest Lakes Roadway & Drainage MSTU	1626	4.0000	3.7201	4.0000	7.52%
Immokalee Beautification MSTU	1629	1.0000	0.9521	1.0000	5.03%
Bayshore Avalon Beautification	1630	2.1104	1.8030	2.1104	17.05%
Haldeman Creek Dredging	1631	1.0000	0.8154	0.9480	16.26%
Rock Road	1632	0.2847	0.7224	0.7224	0.00%
Vanderbilt Waterways MSTU	1635	0.3000	0.2798	0.3000	7.22%
Forest Lakes Debt Service	2014	0.0000	0.0000	0.0000	n/a
Blue Sage MSTU	3080	3.0000	2.8690	3.0000	4.57%
Collier County Lighting	1601	0.1025	0.0960	0.1025	6.77%
42nd Ave SE MSTU	1637	1.0000	0.9858	1.0000	1.44%
Palm River Sidewalk MSTU	1638	0.5000	0.4777	0.5000	4.67%
Private Road Emerg Repair MSTU	1639	0.0000	0.0000	0.0000	n/a
Pelican Bay MSTBU	1008	0.0857	0.0792	0.0857	8.21%
Aggregate Millage Rate		**0.0000**	**3.7702**	**3.7672**	**-0.08%**

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Collier County, Florida
Property Tax Dollars
FY 2025 Adopted

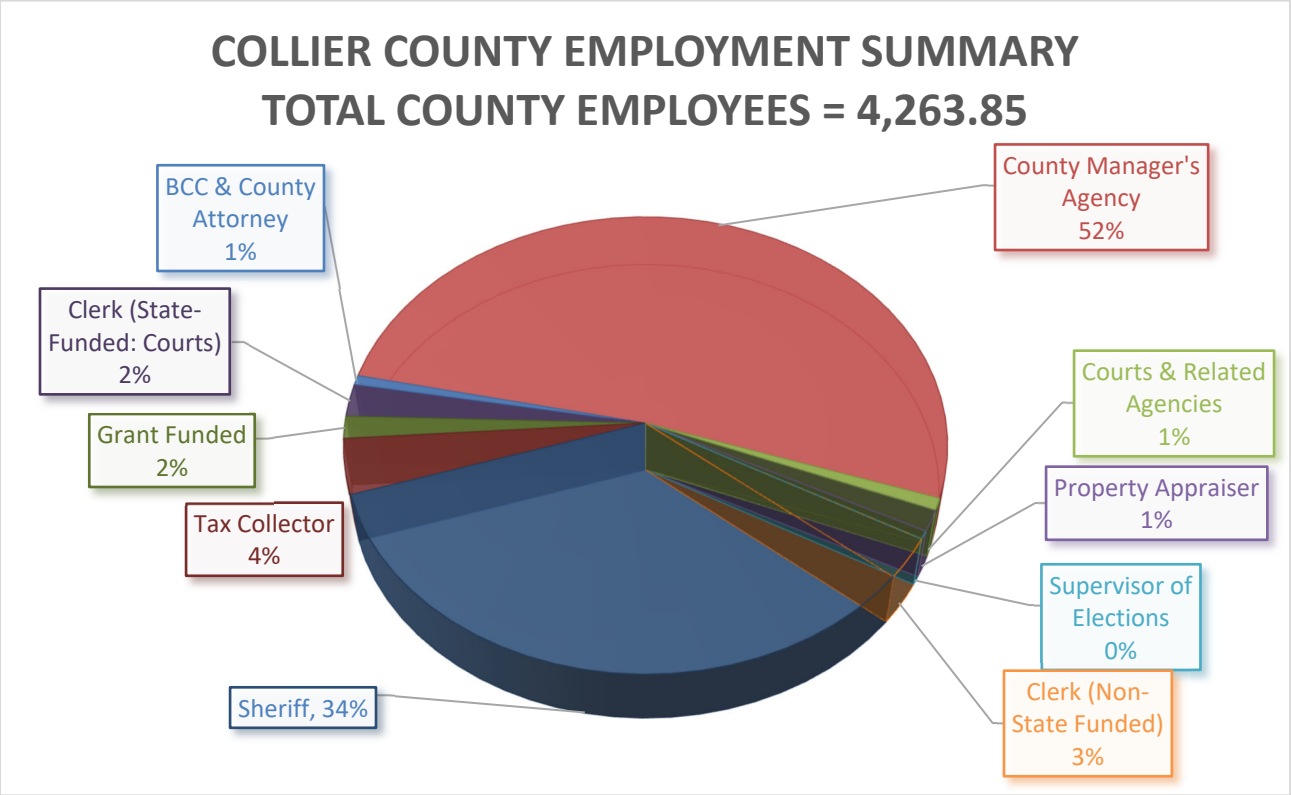
Fund Title	Fund No.	Prior Year Tax Dollars	Current Year Rolled Back Tax Dollars	Proposed Tax Dollars	% Change From Rolled Back
County Wide					
General Fund	0001	442,161,521	458,379,156	458,379,156	0.00%
Water Pollution Control	1017	3,629,138	3,745,351	3,745,351	0.00%
Conservation Collier	1061	30,937,369	31,911,606	31,911,606	0.00%
Subtotal County Wide		**476,728,028**	**494,036,113**	**494,036,113**	**0.00%**
Dependent Districts and MSTU's					
Unincorporated Area General Fund	1011	63,572,083	66,045,761	66,045,761	0.00%
Golden Gate Community Center	1605	664,694	680,164	721,222	6.04%
Victoria Park Drainage	1608	22,224	22,253	23,794	6.92%
Naples Park Drainage	1613	10,119	10,292	11,105	7.90%
Vanderbilt Beach MSTU	1617	1,727,743	1,786,285	1,786,285	0.00%
Ochopee Fire Control	1040	1,769,940	1,799,962	1,941,759	7.88%
Goodland/Horr's Island Fire MSTU	1041	171,049	173,585	185,274	6.73%
Sabal Palm Road MSTU	1619	0	0	0	n/a
Lely Golf Estates Beautification	1620	407,581	408,075	429,689	5.30%
Golden Gate Parkway Beautification	1621	676,205	684,236	736,688	7.67%
Hawksridge Stormwater Pumping MSTU	1622	3,269	3,271	3,491	6.73%
Radio Road Beautification	1625	0	0	197,594	n/a
Forest Lakes Roadway & Drainage MSTU	1626	1,175,897	1,177,228	1,265,802	7.52%
Immokalee Beautification MSTU	1629	564,710	599,257	629,405	5.03%
Bayshore Avalon Beautification	1630	1,751,308	2,113,318	2,473,625	17.05%
Haldeman Creek Dredging	1631	201,165	268,565	312,239	16.26%
Rock Road	1632	24,352	25,075	25,075	0.00%
Vanderbilt Waterway's MSTU	1635	491,855	515,119	552,308	7.22%
Forest Lakes Debt Service	2014	0	0	0	n/a
Blue Sage MSTU	3080	17,123	17,345	18,137	4.57%
Collier County Lighting	1601	908,421	924,916	987,540	6.77%
42nd Ave SE MSTU	1637	3,031	3,048	3,092	1.44%
Palm River Sidewalk MSTU	1638	272,447	280,089	293,164	4.67%
Private Rd Emerg Repair MSTU	1639	0	0	0	n/a
Pelican Bay MSTBU	1008	793,789	812,685	879,382	8.21%
Total Taxes Levied		551,957,033	572,386,642	573,558,544	
Aggregate Taxes		**551,957,033**	**572,386,642**	**573,558,544**	

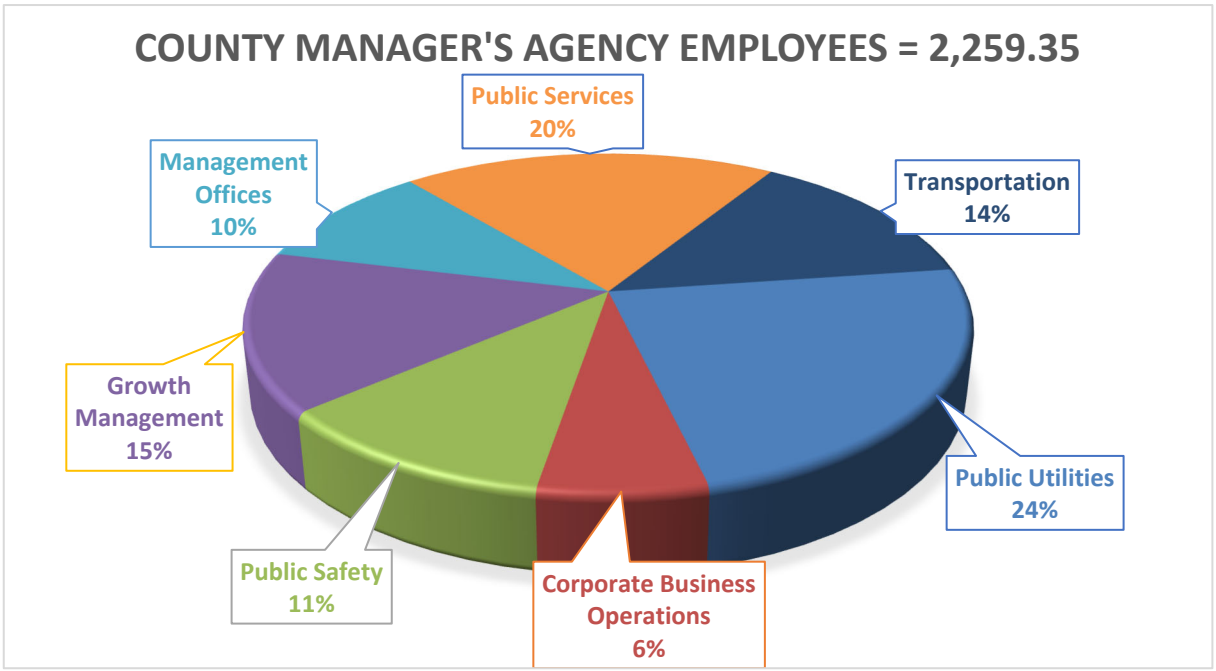
Collier County, Florida
Taxable Property Values
For FY 2025

Fund Title	Fund No.	Prior Year Final Gross Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change From Prior Year
County Wide					
General Fund	0001	137,990,051,102	147,619,372,860	152,250,026,928	10.33%
Water Pollution Control	1017	137,990,051,102	147,619,372,860	152,250,026,928	10.33%
Conservation Collier	1061	137,990,051,102	147,619,372,860	152,250,026,928	10.33%
Dependent Districts and MSTU's					
Unincorporated Area General Fund	1011	87,324,290,475	93,330,285,688	96,501,695,704	10.51%
Golden Gate Community Center	1605	3,569,784,080	3,785,528,531	3,873,370,393	8.50%
Victoria Park Drainage	1608	58,268,262	62,306,147	62,385,821	7.07%
Naples Park Drainage	1613	2,468,090,811	2,646,082,397	2,708,543,326	9.74%
Vanderbilt Beach MSTU	1617	3,455,486,277	3,715,533,709	3,841,472,517	11.17%
Ochopee Fire Control	1040	442,484,878	477,348,217	485,439,841	9.71%
Goodland/Horr's Island Fire MSTU	1041	134,051,163	143,076,232	145,198,986	8.32%
Sabal Palm Road MSTU	1619	164,867,643	6,714,052	7,007,908	-95.75%
Lely Golf Estates Beautification	1620	203,790,747	214,584,164	214,844,295	5.42%
Golden Gate Parkway Beautification	1621	1,352,409,476	1,455,977,085	1,473,376,239	8.94%
Hawksridge Stormwater Pumping MSTU	1622	102,783,410	109,756,935	109,781,505	6.81%
Radio Road Beautification	1625	1,956,167,145	1,972,461,633	1,975,936,056	1.01%
Forest Lakes Roadway & Drainage MSTU	1626	293,974,198	316,094,554	316,450,549	7.65%
Immokalee Beautification MSTU	1629	564,709,761	593,121,352	629,405,341	11.46%
Bayshore Avalon Beautification	1630	829,846,536	971,338,673	1,172,111,839	41.24%
Haldeman Creek Dredging	1631	201,165,215	246,701,627	329,366,513	63.73%
Rock Road	1632	85,535,542	33,711,127	34,710,100	-59.42%
Vanderbilt Waterways MSTU	1635	1,639,517,256	1,758,098,248	1,841,025,884	12.29%
Forest Lakes Debt Service	2014	293,974,198	316,094,554	316,450,549	7.65%
Blue Sage MSTU	3080	5,707,668	5,968,188	6,045,740	5.92%
Collier County Lighting	1601	8,862,645,675	9,459,874,530	9,634,540,693	8.71%
42nd Ave SE MSTU	1637	3,031,005	3,074,671	3,092,143	2.02%
Palm River Sidewalk MSTU	1638	544,894,479	570,355,426	586,328,998	7.60%
Private Road Emerg Repair MSTU	1639	0	36,690,166	38,720,413	n/a
Pelican Bay MSTBU	1008	9,262,410,885	10,017,451,855	10,261,168,640	10.78%

Employment Summary

The charts below provide a breakdown of the 4,263.85 FTE's funded in the FY 2025 budget, of which, 2,259.35 are employed within the County Manager's Agency. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded positions and Clerk related operations funded by the State. Personal Services total $525 million or 25% of the net budget. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.





FY 2025 Full Time Equivalent (FTE) Count Summary

Division	FY 23/24 (Funded) Adopted	FY 23/24 (Funded) Forecast	FY 24/25 (Funded) Current	FY 24/25 (Funded) Expanded	FY 24/25 (Funded) Total	Position Change FY24-FY25
BCC	10.00	10.00	10.00	0.00	10.00	0.00
County Attorney	18.00	18.00	18.00	0.00	18.00	0.00
Total BCC	**28.00**	**28.00**	**28.00**	**0.00**	**28.00**	**0.00**
Corporate Business Operations	110.00	110.00	141.00	3.00	144.00	34.00
Office of the County Manager	230.00	230.00	227.50	1.00	228.50	(1.50)
Public Safety	241.00	241.00	241.00	9.00	250.00	9.00
Public Services	435.50	431.50	398.00	4.00	402.00	(33.50)
Public Utilities	532.05	532.05	531.05	-	531.05	(1.00)
Growth Management	316.00	322.00	332.00	10.00	342.00	26.00
Transportation	315.00	314.00	310.00	0.00	310.00	(5.00)
Total County Manager Agency	**2,179.55**	**2,180.55**	**2,180.55**	**27.00**	**2,207.55**	**28.00**
Courts & Related Agencies	**35.00**	**35.00**	**35.00**	**0.00**	**35.00**	**0.00**
Constitutional Officers:						
Property Appraiser	64.00	64.00	64.00	0.00	64.00	0.00
Supervisor of Elections	24.00	24.00	24.00	0.00	24.00	0.00
Clerk (Non-State Funded)	123.21	123.21	122.21	0.00	122.21	(1.00)
Sheriff	1,435.00	1,435.00	1,453.00	0.00	1,453.00	18.00
Tax Collector	167.00	167.00	166.00	0.00	166.00	(1.00)
Total Constitutional Officers	**1,813.21**	**1,813.21**	**1,829.21**	**0.00**	**1,829.21**	**16.00**
Total of Permanent FTE	**4,055.76**	**4,056.76**	**4,072.76**	**27.00**	**4,099.76**	**44.00**
Grant Funded-MPO	5.00	4.00	4.00	0.00	4.00	(1.00)
Grant Funded Positions-Housing Grants	29.00	29.00	29.00	0.00	29.00	0.00
Grant Funded Positions-Human Service	18.80	18.80	18.80	0.00	18.80	0.00
Grant Funded Positions-Sheriff	11.00	11.00	15.00	0.00	15.00	4.00
Clerk (State Funded)	97.29	97.29	97.29	0.00	97.29	0.00
Total Grant and State Funded FTE	**161.09**	**160.09**	**164.09**	**0.00**	**164.09**	**3.00**
Grand Total	**4,216.85**	**4,216.85**	**4,236.85**	**27.00**	**4,263.85**	**47.00**

Changes to Authorized Full Time Equivalent (FTE's) Positions*

Board of County Commissioners (BCC) & County Attorney – no changes from FY24 to FY25.

Corporate Business Operations – had a net increase of +34 FTE's

- Added (+3) positions to Human Resources.
- Decrease (-3) positions to Office of County Manager
- Transferred (+34) vacant positions to Workforce Prioritization Pool within Human Resources.
  - Public Services: (20.5) positions transferred
  - Office of County Manager: (8.5) positions transferred
  - Transportation: (5) positions transferred

Office of the County Manager – h**ad a net decrease of (-1.50) FTE's:**

- Added (+1) position to Immokalee CRA.
- Increase of (+3) positions from to Corporate Business Operations
- Increase of (+1) from Public Safety

- Increase of (+2) position from Public Services
- Increase of (+1) positions from Public Utilities
- Increase (+2) positions from Transportation
- Decrease (-8.5) positions to Corporate Business Operations
- Decrease (-2) positions to Growth Management
- Decrease (-1) position to Public Safety

Public Safety – had a net increase of +9.0 FTE's

- Added (+9) position to Emergency Medical Services
- Increase (+1) position from Office of County Manager
- Decrease (-1) position from Office of County Manager

Public Services Department – had a net decrease of (-33.50) FTE's:

- Added (+4) positions to Domestic Animal Services Division.
- Decrease (-20.5) positions to Corporate Business Operations.
- Decrease (-15) positions to Growth Management
- Decreased (-2) position to Office of County Manager

Public Utilities Department – had a net decrease of (-1.0) FTE's:

- Decreased (-1) to Office of County Manager Office

Growth Management Department – had a net increase of +26.00 FTE's:

- Added (+10) positions to Code Enforcement.
- Increased (+15) positions from Public Services Department
- Increased (+2) positions from Office of County Manager
- Decrease (-1) position to Transportation

Transportation Department – had a net decrease of -5.0 FTE's:

- Increase of (+1) position from Growth Management
- Increase of (+1) position from Growth Management
- Decrease of (-5) position to Corporate Business Operations
- Decrease of (-2) positions to Office of County Manager

Constitutional Officers – had a net increase of +16.0 FTE's:

- Budgeted FTE's remained at FY 2024 levels for the Property Appraiser and the Supervisor of Elections.
- The Clerk of Courts (non-state funded) decreased (-1.0) new position
- The Sheriff's Office non-grant funded added (+18.0) positions
- Tax Collectors decreased by (-1) position

Grant and State Funded positions – had a net increase of +3.0 FTE's:

- Decrease (-1) positions from MPO (Grant funded)
- Budgeted FTE's for Housing and Human Services (Grant Funded) remained at FY 2024 levels.
- Added (+4) positions to Sheriff (Grant Funded)
- Budgeted FTE's for Clerk (State Funded) remained at FY 2024 levels.

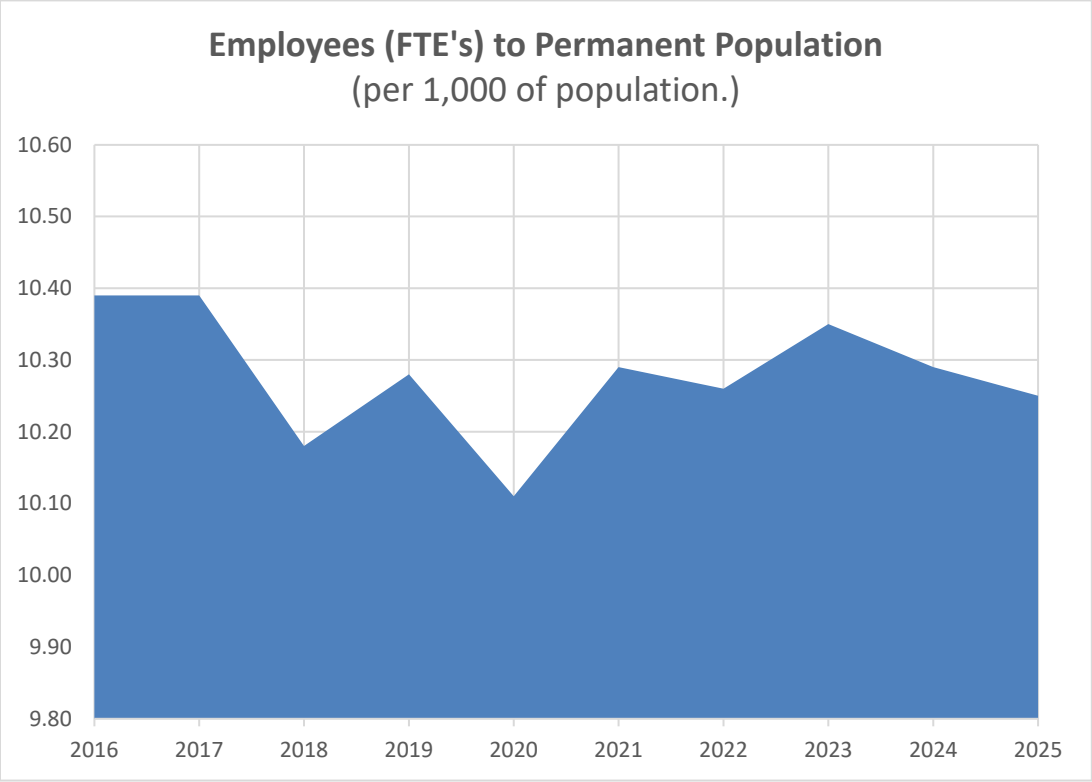
*Detailed information on position changes can be found within each of the Departmental budgets

Employees to Permanent Population

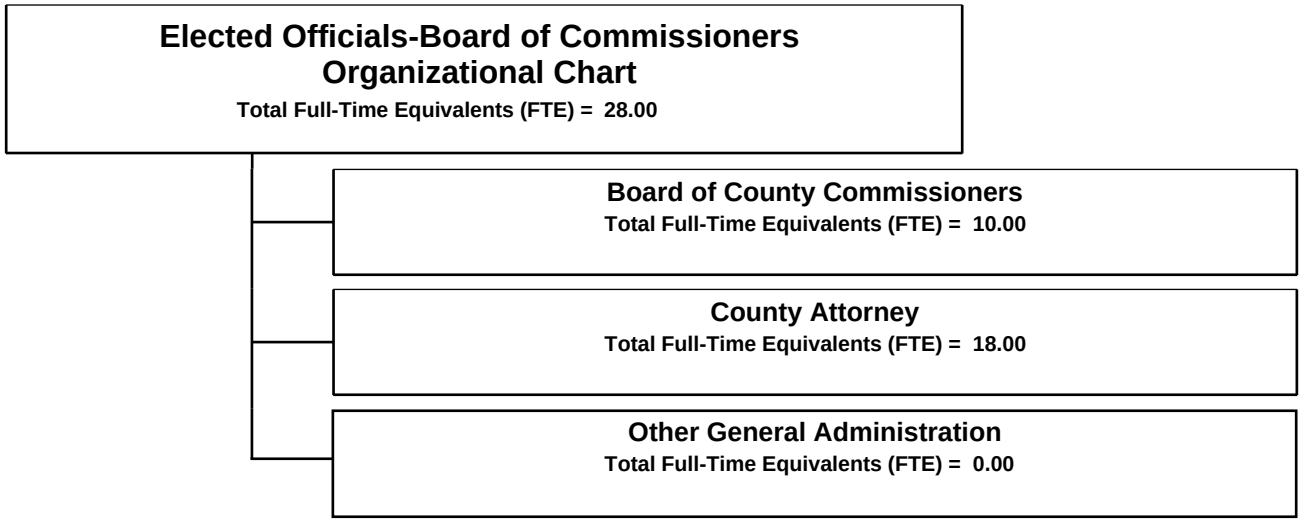
The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size; the graph and chart below illustrate that ratio for the last eleven years.

Fiscal Year	County Employees Funded FTE's	Permanent Population*	Employees (FTE's) Per 1,000 Population
2016	3,677	353,836	10.39
2017	3,764	362,409	10.39
2018	3,789	372,027	10.18
2019	3,869	376,229	10.28
2020	3,923	379,216	10.11
2021	3,979	386,796	10.29
2022	4,056	395,196	10.26
2023	4,172	402,906	10.35
2024	4,217	409,816	10.29
2025	4,264	416,188	10.25

* Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section: Estimates and Projections for County-Wide Permanent Population for October 1st.



Elected Officials-Board of Commissioners



Elected Officials-Board of Commissioners

Board of County Commissioners

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare, and quality of life for Collier County citizens.

District 1 Rick LoCastro
District 2 Chris Hall
District 3 Burt L. Saunders
District 4 Dan Kowal
District 5 William L. McDaniel, Jr.

In addition to the elected officials, there are five (5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners
252-8400 - County Attorney

Elected Officials-Board of Commissioners

Department Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	4,010,470	4,706,200	4,402,000	4,787,900	-	4,787,900	1.7%
Operating Expense	4,252,457	9,508,600	8,311,300	9,826,800	-	9,826,800	3.3%
Indirect Cost Reimburs	1,367,700	1,430,100	1,430,100	1,597,900	-	1,597,900	11.7%
Capital Outlay	-	10,000	10,000	10,000	-	10,000	0.0%
Remittances	7,816,614	10,665,100	9,319,900	9,566,900	-	9,566,900	(10.3)%
Total Net Budget	**17,447,241**	**26,320,000**	**23,473,300**	**25,789,500**	**-**	**25,789,500**	**(2.0)%**
Total Budget	**17,447,241**	**26,320,000**	**23,473,300**	**25,789,500**	**-**	**25,789,500**	**(2.0)%**

Appropriations by Division	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Board of County Commissioners	1,443,367	1,496,300	1,487,400	1,625,300	-	1,625,300	8.6%
County Attorney	3,004,003	3,602,700	3,463,500	3,719,600	-	3,719,600	3.2%
Other General Administration	12,999,871	21,221,000	18,522,400	20,444,600	-	20,444,600	(3.7)%
Total Net Budget	**17,447,241**	**26,320,000**	**23,473,300**	**25,789,500**	**-**	**25,789,500**	**(2.0)%**
Total Budget	**17,447,241**	**26,320,000**	**23,473,300**	**25,789,500**	**-**	**25,789,500**	**(2.0)%**

Elected Officials-Board of Commissioners

Department Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	51,602	40,000	40,000	40,000	-	40,000	0.0%
Miscellaneous Revenues	55,935	-	-	-	-	-	na
Interest/Misc	3,054	-	4,600	-	-	-	na
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	14,588,620	21,273,400	20,235,400	21,693,100	-	21,693,100	2.0%
Net Cost Unincorp General Fund	2,319,539	4,563,600	2,754,900	3,613,400	-	3,613,400	(20.8)%
Trans fm 0001 General Fund	145,600	143,800	143,800	138,900	-	138,900	(3.4)%
Carry Forward	13,600	11,200	20,700	16,100	-	16,100	43.8%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	**17,467,951**	**26,320,000**	**23,489,400**	**25,789,500**	**-**	**25,789,500**	**(2.0)%**

Department Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Board of County Commissioners	10.00	10.00	10.00	10.00	-	10.00	0.0%
County Attorney	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	**28.00**	**28.00**	**28.00**	**28.00**	**-**	**28.00**	**0.0%**

Elected Officials-Board of Commissioners

Board of County Commissioners

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,337,411	1,447,200	1,382,100	1,509,600	-	1,509,600	4.3%
Operating Expense	105,956	49,100	105,300	115,700	-	115,700	135.6%
Net Operating Budget	**1,443,367**	**1,496,300**	**1,487,400**	**1,625,300**	**-**	**1,625,300**	**8.6%**
Total Budget	**1,443,367**	**1,496,300**	**1,487,400**	**1,625,300**	**-**	**1,625,300**	**8.6%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Board of County Commissioners (0001)	1,443,367	1,496,300	1,487,400	1,625,300	-	1,625,300	8.6%
Total Net Budget	**1,443,367**	**1,496,300**	**1,487,400**	**1,625,300**	**-**	**1,625,300**	**8.6%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**1,443,367**	**1,496,300**	**1,487,400**	**1,625,300**	**-**	**1,625,300**	**8.6%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	1,443,367	1,496,300	1,487,400	1,625,300	-	1,625,300	8.6%
Total Funding	**1,443,367**	**1,496,300**	**1,487,400**	**1,625,300**	**-**	**1,625,300**	**8.6%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Board of County Commissioners (0001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	**10.00**	**10.00**	**10.00**	**10.00**	**-**	**10.00**	**0.0%**

Elected Officials-Board of Commissioners

Board of County Commissioners

Board of County Commissioners (0001)

Mission Statement

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
BCC Administration Operation Support - RG	**5.00**	**626,900**	**-**	**626,900**
Funding for administrative office costs of elected leadership serving the public.				
Community Relations - QP, IAM, CD, RG	**5.00**	**998,400**	**-**	**998,400**
Funding for the Commissioners to respond to community and citizenry needs.				
Current Level of Service Budget	**10.00**	**1,625,300**	**-**	**1,625,300**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,337,411	1,447,200	1,382,100	1,509,600	-	1,509,600	4.3%
Operating Expense	105,956	49,100	105,300	115,700	-	115,700	135.6%
Net Operating Budget	**1,443,367**	**1,496,300**	**1,487,400**	**1,625,300**	**-**	**1,625,300**	**8.6%**
Total Budget	**1,443,367**	**1,496,300**	**1,487,400**	**1,625,300**	**-**	**1,625,300**	**8.6%**
Total FTE	**10.00**	**10.00**	**10.00**	**10.00**	**-**	**10.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	1,443,367	1,496,300	1,487,400	1,625,300	-	1,625,300	8.6%
Total Funding	**1,443,367**	**1,496,300**	**1,487,400**	**1,625,300**	**-**	**1,625,300**	**8.6%**

Current FY 2025:

Operating expenses are higher than last year mainly due to IT related costs.

Elected Officials-Board of Commissioners

County Attorney

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,655,273	3,059,000	2,924,900	3,178,300	-	3,178,300	3.9%
Operating Expense	348,731	533,700	528,600	531,300	-	531,300	(0.4)%
Capital Outlay	-	10,000	10,000	10,000	-	10,000	0.0%
Net Operating Budget	**3,004,003**	**3,602,700**	**3,463,500**	**3,719,600**	**-**	**3,719,600**	**3.2%**
Total Budget	**3,004,003**	**3,602,700**	**3,463,500**	**3,719,600**	**-**	**3,719,600**	**3.2%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Attorney (0001)	2,811,157	3,409,700	3,270,500	3,526,600	-	3,526,600	3.4%
Legal Aid Society (1146)	192,847	193,000	193,000	193,000	-	193,000	0.0%
Total Net Budget	**3,004,003**	**3,602,700**	**3,463,500**	**3,719,600**	**-**	**3,719,600**	**3.2%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**3,004,003**	**3,602,700**	**3,463,500**	**3,719,600**	**-**	**3,719,600**	**3.2%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	51,602	40,000	40,000	40,000	-	40,000	0.0%
Interest/Misc	3,054	-	4,600	-	-	-	na
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	2,520,857	3,119,700	2,980,500	3,236,600	-	3,236,600	3.7%
Trans fm 0001 General Fund	145,600	143,800	143,800	138,900	-	138,900	(3.4)%
Carry Forward	13,600	11,200	20,700	16,100	-	16,100	43.8%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	**3,024,713**	**3,602,700**	**3,479,600**	**3,719,600**	**-**	**3,719,600**	**3.2%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Attorney (0001)	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	**18.00**	**18.00**	**18.00**	**18.00**	**-**	**18.00**	**0.0%**

Elected Officials-Board of Commissioners

County Attorney

County Attorney (0001)

Mission Statement

To provide quality legal services in a timely, efficient, and cost-effective manner to the Board of County Commissioners and the County Manager, and all County divisions, departments, and appointive committees under the Board of County Commissioners. Also, to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily required matters.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Legal Support Services - RG	**9.00**	**1,050,900**	**-**	**1,050,900**
Paralegal/Legal Assistant and Legal Secretary Services to support County departments and Board.				
Divisional Administration/Overhead - RG	**2.35**	**712,500**	**-**	**712,500**
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
Ordinances, Resos, Other Legal Documents, & Legal Opinions - RG	**1.55**	**349,800**	**-**	**349,800**
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
Attendance at Board Meetings - RG	**2.20**	**585,800**	**-**	**585,800**
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
Resolve Legal Issues - RG	**1.65**	**522,400**	**290,000**	**232,400**
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
Advisory Boards - RG	**1.25**	**305,200**	**-**	**305,200**
Provide legal assistance to the various advisory boards and committees upon request.				
Current Level of Service Budget	**18.00**	**3,526,600**	**290,000**	**3,236,600**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,655,273	3,059,000	2,924,900	3,178,300	-	3,178,300	3.9%
Operating Expense	155,884	340,700	335,600	338,300	-	338,300	(0.7)%
Capital Outlay	-	10,000	10,000	10,000	-	10,000	0.0%
Net Operating Budget	**2,811,157**	**3,409,700**	**3,270,500**	**3,526,600**	**-**	**3,526,600**	**3.4%**
Total Budget	**2,811,157**	**3,409,700**	**3,270,500**	**3,526,600**	**-**	**3,526,600**	**3.4%**
Total FTE	**18.00**	**18.00**	**18.00**	**18.00**	**-**	**18.00**	**0.0%**

Elected Officials-Board of Commissioners

County Attorney

County Attorney (0001)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	300	-	-	-	-	-	na
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	2,520,857	3,119,700	2,980,500	3,236,600	-	3,236,600	3.7%
Total Funding	**2,811,157**	**3,409,700**	**3,270,500**	**3,526,600**	**-**	**3,526,600**	**3.4%**

Forecast FY 2024:

Forecast costs for personal services are lower than the total adopted budget due to two vacancies.

Current FY 2025:

Personal Services are 90% of the County Attorney's budget, the increase is a result of the mid-year salary adjustment.

Operating expenses are lower due to savings in Information Technology allocations.

Capital expenses are needed to cover the replacement of printers, scanners, and laptop computers.

Revenues:

Revenues include reimbursements for legal services from Risk Management $290,000.

Elected Officials-Board of Commissioners

County Attorney

Legal Aid Society (1146)

Mission Statement

To provide financial support of the Legal Aid Society operations.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Legal Aid Society - RG	**-**	**193,000**	**193,000**	**-**
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	**-**	**193,000**	**193,000**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	192,847	193,000	193,000	193,000	-	193,000	0.0%
Net Operating Budget	**192,847**	**193,000**	**193,000**	**193,000**	**-**	**193,000**	**0.0%**
Total Budget	**192,847**	**193,000**	**193,000**	**193,000**	**-**	**193,000**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	51,302	40,000	40,000	40,000	-	40,000	0.0%
Interest/Misc	3,054	-	4,600	-	-	-	na
Trans fm 0001 General Fund	145,600	143,800	143,800	138,900	-	138,900	(3.4)%
Carry Forward	13,600	11,200	20,700	16,100	-	16,100	43.8%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	**213,557**	**193,000**	**209,100**	**193,000**	**-**	**193,000**	**0.0%**

Elected Officials-Board of Commissioners

County Attorney

Legal Aid Society (1146)

Notes:

Article V legislation provided for the imposition of $65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was $108,309.66. Collections from the $65 fee continue to be below the agreed-upon payment and require a transfer from the General Fund to make up the shortfall.

Current FY 2025:

Operating Expenses include $108,400 and an additional $84,600 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

Revenues:

Revenue for the fees generated is based on average monthly collections of $3,333. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003.

Elected Officials-Board of Commissioners

Other General Administration

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	17,786	200,000	95,000	100,000	-	100,000	(50.0)%
Operating Expense	3,797,770	8,925,800	7,677,400	9,179,800	-	9,179,800	2.8%
Indirect Cost Reimburs	1,367,700	1,430,100	1,430,100	1,597,900	-	1,597,900	11.7%
Remittances	7,816,614	10,665,100	9,319,900	9,566,900	-	9,566,900	(10.3)%
Net Operating Budget	**12,999,871**	**21,221,000**	**18,522,400**	**20,444,600**	**-**	**20,444,600**	**(3.7)%**
Total Budget	**12,999,871**	**21,221,000**	**18,522,400**	**20,444,600**	**-**	**20,444,600**	**(3.7)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Other General Administration (0001)	10,680,332	16,657,400	15,767,500	16,831,200	-	16,831,200	1.0%
Other General Administration (1011)	2,319,539	4,563,600	2,754,900	3,613,400	-	3,613,400	(20.8)%
Total Net Budget	**12,999,871**	**21,221,000**	**18,522,400**	**20,444,600**	**-**	**20,444,600**	**(3.7)%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**12,999,871**	**21,221,000**	**18,522,400**	**20,444,600**	**-**	**20,444,600**	**(3.7)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	55,935	-	-	-	-	-	na
Net Cost General Fund	10,624,397	16,657,400	15,767,500	16,831,200	-	16,831,200	1.0%
Net Cost Unincorp General Fund	2,319,539	4,563,600	2,754,900	3,613,400	-	3,613,400	(20.8)%
Total Funding	**12,999,871**	**21,221,000**	**18,522,400**	**20,444,600**	**-**	**20,444,600**	**(3.7)%**

Elected Officials-Board of Commissioners

Other General Administration

Other General Administration (0001)

Mission Statement

To account for expenses not attributable to a division but the County as a whole.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Naples CRA - QP, CD, RG	**-**	**7,226,900**	**-**	**7,226,900**
Remittance to the Naples Community Redevelopment Agency (CRA).				
Juvenile Detention Centers - RG	**-**	**1,090,000**	**-**	**1,090,000**
Remittance for housing juvenile offenders in state detention centers.				
Beach Parking - QP	**-**	**750,000**	**-**	**750,000**
Provides for use of beach parking within the City of Naples for residents outside of city limits.				
County Administration - QP, IAM, CD, RG	**-**	**7,764,300**	**-**	**7,764,300**
Strategic, operational, administrative, and technical support to the agency.				
Current Level of Service Budget	**-**	**16,831,200**	**-**	**16,831,200**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	17,786	200,000	95,000	100,000	-	100,000	(50.0)%
Operating Expense	3,345,932	6,792,300	6,852,600	7,664,300	-	7,664,300	12.8%
Remittances	7,316,614	9,665,100	8,819,900	9,066,900	-	9,066,900	(6.2)%
Net Operating Budget	**10,680,332**	**16,657,400**	**15,767,500**	**16,831,200**	**-**	**16,831,200**	**1.0%**
Total Budget	**10,680,332**	**16,657,400**	**15,767,500**	**16,831,200**	**-**	**16,831,200**	**1.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	55,935	-	-	-	-	-	na
Net Cost General Fund	10,624,397	16,657,400	15,767,500	16,831,200	-	16,831,200	1.0%
Total Funding	**10,680,332**	**16,657,400**	**15,767,500**	**16,831,200**	**-**	**16,831,200**	**1.0%**

Forecast FY 2024:

Personal services are forecast lower than budgeted due to less unemployment claims during the year.

Current FY 2025:

Budgeted Remittances include payments to the Naples CRA, City of Naples beach parking, and Collier County's share of the cost of housing and feeding juveniles being held in state-run Department of Juvenile Justice (DJJ) Detention Centers. Current operating expenses are higher than the prior year mainly due to the increase in property insurance.

Elected Officials-Board of Commissioners

Other General Administration

Other General Administration (1011)

Mission Statement

To account for expenses not attributable to a division but to the unincorporated area of the County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Beach Parking - QP	**-**	**500,000**	**-**	**500,000**
Provides for use of beach parking within the City of Naples for residents outside of city limits.				
County Administration - QP, IAM, CD, RG	**-**	**3,113,400**	**-**	**3,113,400**
Strategic, operational, administrative, and technical support to the agency.				
Current Level of Service Budget	**-**	**3,613,400**	**-**	**3,613,400**

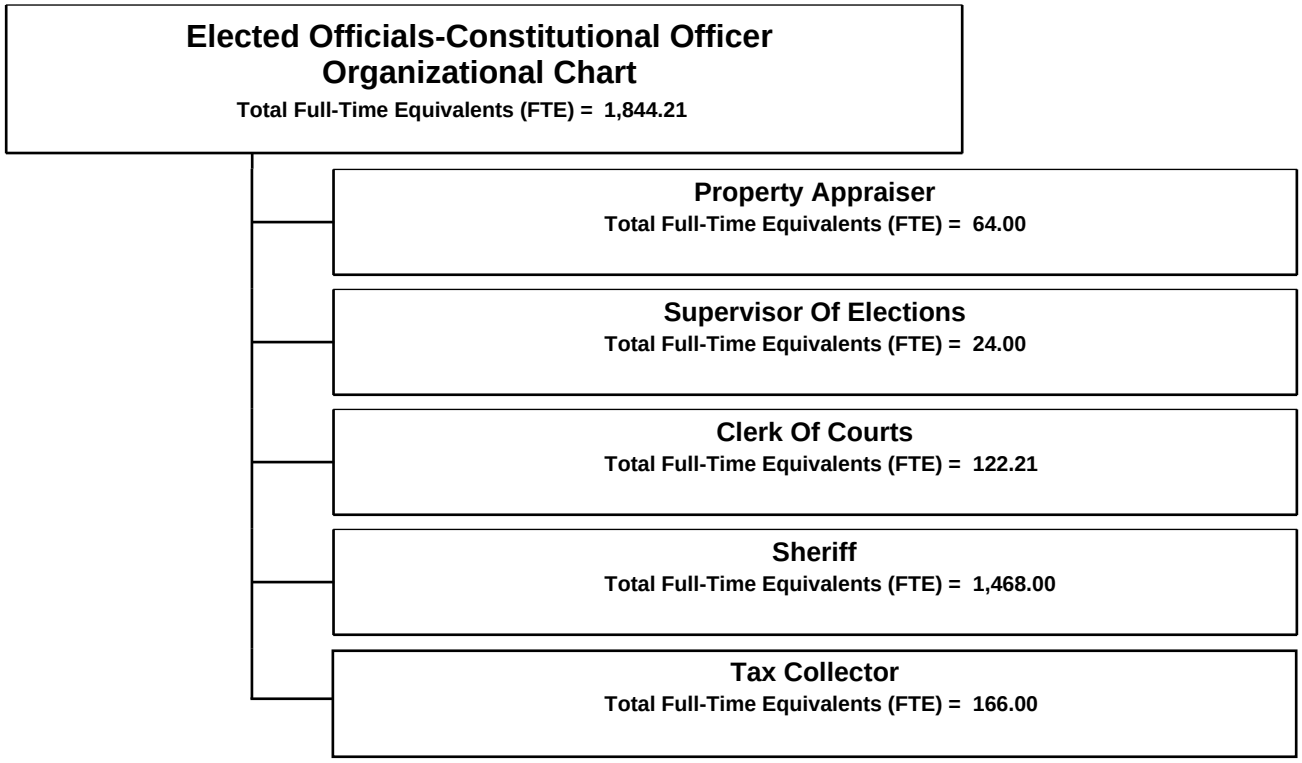
Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	451,839	2,133,500	824,800	1,515,500	-	1,515,500	(29.0)%
Indirect Cost Reimburs	1,367,700	1,430,100	1,430,100	1,597,900	-	1,597,900	11.7%
Remittances	500,000	1,000,000	500,000	500,000	-	500,000	(50.0)%
Net Operating Budget	**2,319,539**	**4,563,600**	**2,754,900**	**3,613,400**	**-**	**3,613,400**	**(20.8)%**
Total Budget	**2,319,539**	**4,563,600**	**2,754,900**	**3,613,400**	**-**	**3,613,400**	**(20.8)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	2,319,539	4,563,600	2,754,900	3,613,400	-	3,613,400	(20.8)%
Total Funding	**2,319,539**	**4,563,600**	**2,754,900**	**3,613,400**	**-**	**3,613,400**	**(20.8)%**

Current FY 2025:

Budgeted remittances reflect the estimated Fund 1011 park system contribution of $500,000 to the City of Naples.

Elected Officials-Constitutional Officer



Elected Officials-Constitutional Officer

Sheriff

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its support operations including data processing, finance, and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

Property Appraiser

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

Tax Collector

Rob Stoneburner is the elected Tax Collector. He is responsible for the collection of ad valorem and non-ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, business tax receipts, concealed weapons permits, motor vehicle licenses, and registrations, and collects tourist development taxes. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone number for the Tax Collector's Office is 252-8171.

Supervisor of Elections

Melissa Blazier is the elected Supervisor of Elections. She administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans, coordinates, and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements. The Supervisor's agency is primarily funded through the General Fund.

The Supervisor of Elections Office is located at 3750 Enterprise Avenue. For information regarding voter registration or elections, telephone 252-8683.

Clerk of the Circuit Court

Crystal Kinzel is the elected Collier County Clerk. She performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder, and custodian of all County funds. The Clerk's agency is funded by a combination of service fees and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

Elected Officials-Constitutional Officer

Department Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	15,577,733	245,920,400	242,671,900	257,194,500	-	257,194,500	4.6%
Operating Expense	9,608,845	58,393,600	61,194,500	65,270,700	208,800	65,479,500	12.1%
Capital Outlay	151,603	6,881,000	6,503,100	8,852,200	-	8,852,200	28.6%
Remittances	2,332,123	3,860,500	2,361,500	3,989,100	-	3,989,100	3.3%
Total Net Budget	**27,670,305**	**315,055,500**	**312,731,000**	**335,306,500**	**208,800**	**335,515,300**	**6.5%**
Distribution of excess fees to Gov't Agencies	-	12,924,900	15,239,300	12,572,300	-	12,572,300	(2.7)%
Trans to 0001 General Fund	420,213	-	416,700	-	-	-	na
Trans to 1091 Clerk Court Fund	-	1,275,000	1,275,000	1,120,000	-	1,120,000	(12.2)%
Reserve for Contingencies	-	261,100	-	261,100	-	261,100	0.0%
Reserve for Capital	-	2,390,300	-	2,445,600	-	2,445,600	2.3%
Total Budget	**28,090,518**	**331,906,800**	**329,662,000**	**351,705,500**	**208,800**	**351,914,300**	**6.0%**

Appropriations by Division	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Property Appraiser	217,749	11,212,700	12,073,700	12,105,100	-	12,105,100	8.0%
Supervisor Of Elections	4,921,530	6,106,500	5,445,100	5,507,800	-	5,507,800	(9.8)%
Clerk Of Courts	16,350,617	17,423,600	17,490,000	18,297,400	208,800	18,506,200	6.2%
Sheriff	5,903,762	258,882,400	257,474,300	275,812,200	-	275,812,200	6.5%
Tax Collector	276,648	21,430,300	20,247,900	23,584,000	-	23,584,000	10.0%
Total Net Budget	**27,670,305**	**315,055,500**	**312,731,000**	**335,306,500**	**208,800**	**335,515,300**	**6.5%**
Clerk Of Courts	420,213	1,275,000	1,654,500	1,120,000	-	1,120,000	(12.2)%
Sheriff	-	2,651,400	37,200	2,706,700	-	2,706,700	2.1%
Tax Collector	-	12,924,900	15,239,300	12,572,300	-	12,572,300	(2.7)%
Total Transfers and Reserves	**420,213**	**16,851,300**	**16,931,000**	**16,399,000**	**-**	**16,399,000**	**(2.7)%**
Total Budget	**28,090,518**	**331,906,800**	**329,662,000**	**351,705,500**	**208,800**	**351,914,300**	**6.0%**

Elected Officials-Constitutional Officer

Department Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	2,448,611	2,077,600	2,006,000	2,106,000	-	2,106,000	1.4%
Charges For Services	4,084,575	37,507,700	37,574,200	38,655,200	-	38,655,200	3.1%
Fines & Forfeitures	348,444	379,800	439,200	427,700	-	427,700	12.6%
Miscellaneous Revenues	531,126	-	300	500	-	500	na
Interest/Misc	1,577,131	671,000	2,561,000	2,058,000	-	2,058,000	206.7%
Trans frm Board	16,996,800	280,696,500	280,858,300	297,291,300	208,800	297,500,100	6.0%
Trans frm Independ Special District	-	1,166,100	1,166,100	1,313,300	-	1,313,300	12.6%
Net Cost General Fund	2,778,583	5,337,100	4,924,800	5,616,300	-	5,616,300	5.2%
Carry Forward	4,284,200	4,363,200	4,646,200	4,514,100	-	4,514,100	3.5%
Less 5% Required By Law	-	(292,200)	-	(276,900)	-	(276,900)	(5.2)%
Total Funding	**33,049,469**	**331,906,800**	**334,176,100**	**351,705,500**	**208,800**	**351,914,300**	**6.0%**

Department Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Property Appraiser	64.00	64.00	64.00	64.00	-	64.00	0.0%
Supervisor Of Elections	24.00	24.00	24.00	24.00	-	24.00	0.0%
Clerk Of Courts	123.21	123.21	123.21	122.21	-	122.21	(0.8)%
Sheriff	1,446.00	1,446.00	1,446.00	1,468.00	-	1,468.00	1.5%
Tax Collector	167.00	167.00	167.00	166.00	-	166.00	(0.6)%
Total FTE	**1,824.21**	**1,824.21**	**1,824.21**	**1,844.21**	**-**	**1,844.21**	**1.1%**

Elected Officials-Constitutional Officer

Property Appraiser

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	8,535,800	9,150,100	9,178,600	-	9,178,600	7.5%
Operating Expense	217,749	2,636,900	2,893,600	2,886,500	-	2,886,500	9.5%
Capital Outlay	-	40,000	30,000	40,000	-	40,000	0.0%
Net Operating Budget	**217,749**	**11,212,700**	**12,073,700**	**12,105,100**	**-**	**12,105,100**	**8.0%**
Total Budget	**217,749**	**11,212,700**	**12,073,700**	**12,105,100**	**-**	**12,105,100**	**8.0%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Property Appraiser Fund (0060)	-	10,968,400	11,796,500	11,835,000	-	11,835,000	7.9%
Property Appr-Charges Paid By BCC (0001)	217,749	244,300	277,200	270,100	-	270,100	10.6%
Total Net Budget	**217,749**	**11,212,700**	**12,073,700**	**12,105,100**	**-**	**12,105,100**	**8.0%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**217,749**	**11,212,700**	**12,073,700**	**12,105,100**	**-**	**12,105,100**	**8.0%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans frm Board	-	9,802,300	10,630,400	10,521,700	-	10,521,700	7.3%
Trans frm Independ Special District	-	1,166,100	1,166,100	1,313,300	-	1,313,300	12.6%
Net Cost General Fund	217,749	244,300	277,200	270,100	-	270,100	10.6%
Total Funding	**217,749**	**11,212,700**	**12,073,700**	**12,105,100**	**-**	**12,105,100**	**8.0%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Property Appraiser Fund (0060)	64.00	64.00	64.00	64.00	-	64.00	0.0%
Total FTE	**64.00**	**64.00**	**64.00**	**64.00**	**-**	**64.00**	**0.0%**

Elected Officials-Constitutional Officer

Property Appraiser

Property Appraiser Fund (0060)

Mission Statement

To assess all real and personal property in Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Property Appraiser	**64.00**	**11,835,000**	**11,835,000**	**-**
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications.				
Current Level of Service Budget	**64.00**	**11,835,000**	**11,835,000**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	8,535,800	9,150,100	9,178,600	-	9,178,600	7.5%
Operating Expense	-	2,392,600	2,616,400	2,616,400	-	2,616,400	9.4%
Capital Outlay	-	40,000	30,000	40,000	-	40,000	0.0%
Net Operating Budget	**-**	**10,968,400**	**11,796,500**	**11,835,000**	**-**	**11,835,000**	**7.9%**
Total Budget	**-**	**10,968,400**	**11,796,500**	**11,835,000**	**-**	**11,835,000**	**7.9%**
Total FTE	**64.00**	**64.00**	**64.00**	**64.00**	**-**	**64.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans frm Board	-	9,802,300	10,630,400	10,521,700	-	10,521,700	7.3%
Trans frm Independ Special District	-	1,166,100	1,166,100	1,313,300	-	1,313,300	12.6%
Total Funding	**-**	**10,968,400**	**11,796,500**	**11,835,000**	**-**	**11,835,000**	**7.9%**

Current FY 2025:

Personal services include appropriations for a planned compensation adjustment and an increase in salaries.

Operating expenses increased due to other contractual and legal services, postage, printing & binding, office supplies, and subscriptions.

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

Revenues:

The transfer from the Board and the transfer from independent special districts increased.

Elected Officials-Constitutional Officer

Property Appraiser

Property Appr-Charges Paid By BCC (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
BCC Paid Expenses	**-**	**270,100**	**-**	**270,100**
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	**-**	**270,100**	**-**	**270,100**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	217,749	244,300	277,200	270,100	-	270,100	10.6%
Net Operating Budget	**217,749**	**244,300**	**277,200**	**270,100**	**-**	**270,100**	**10.6%**
Total Budget	**217,749**	**244,300**	**277,200**	**270,100**	**-**	**270,100**	**10.6%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	217,749	244,300	277,200	270,100	-	270,100	10.6%
Total Funding	**217,749**	**244,300**	**277,200**	**270,100**	**-**	**270,100**	**10.6%**

Forecast FY 2024:

Forecast operating expenditures increased due to the cost of utilities, insurance, and maintenance.

Current FY 2025:

The increase in operating expenses is due to Info-Tech automation allocation, and general insurance.

Elected Officials-Constitutional Officer

Supervisor Of Elections

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,914,460	3,515,300	3,074,300	3,298,900	-	3,298,900	(6.2)%
Operating Expense	1,979,817	2,561,200	2,340,800	2,178,900	-	2,178,900	(14.9)%
Capital Outlay	27,253	30,000	30,000	30,000	-	30,000	0.0%
Net Operating Budget	**4,921,530**	**6,106,500**	**5,445,100**	**5,507,800**	**-**	**5,507,800**	**(9.8)%**
Total Budget	**4,921,530**	**6,106,500**	**5,445,100**	**5,507,800**	**-**	**5,507,800**	**(9.8)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Supervisor Of Elections - Admin (0080)	3,129,504	3,487,500	3,259,300	3,328,500	-	3,328,500	(4.6)%
Supervisor of Elections Grants (1800)	118,610	-	-	-	-	-	na
Supervisor of Elections-Elections (0080)	1,591,031	2,479,600	2,041,500	2,003,000	-	2,003,000	(19.2)%
Supervisor of Elections-Expenses Paid By BCC (0001)	82,385	139,400	144,300	176,300	-	176,300	26.5%
Total Net Budget	**4,921,530**	**6,106,500**	**5,445,100**	**5,507,800**	**-**	**5,507,800**	**(9.8)%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**4,921,530**	**6,106,500**	**5,445,100**	**5,507,800**	**-**	**5,507,800**	**(9.8)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	118,610	-	-	-	-	-	na
Charges For Services	6,711	-	-	-	-	-	na
Miscellaneous Revenues	9,770	-	-	-	-	-	na
Trans frm Board	4,916,800	5,967,100	5,300,800	5,331,500	-	5,331,500	(10.7)%
Net Cost General Fund	65,904	139,400	144,300	176,300	-	176,300	26.5%
Total Funding	**5,117,795**	**6,106,500**	**5,445,100**	**5,507,800**	**-**	**5,507,800**	**(9.8)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Supervisor Of Elections - Admin (0080)	24.00	24.00	24.00	24.00	-	24.00	0.0%
Total FTE	**24.00**	**24.00**	**24.00**	**24.00**	**-**	**24.00**	**0.0%**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Supervisor Of Elections - Admin (0080)

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

The Supervisor of Elections is responsible for administering all elections in Collier County, conducting voter registration, maintaining the voter registration system, voter education and outreach, qualifying candidates, and providing vote-by-mail and in-person voting according to federal and Florida law.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Administration - RG	**24.00**	**3,328,500**	**5,331,500**	**-2,003,000**
Operational costs associated with personal services, contractual agreements, general office administration, insurance, legal fees, and building operations.				
Current Level of Service Budget	**24.00**	**3,328,500**	**5,331,500**	**-2,003,000**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,670,171	2,976,600	2,760,400	2,829,700	-	2,829,700	(4.9)%
Operating Expense	432,080	480,900	468,900	468,800	-	468,800	(2.5)%
Capital Outlay	27,253	30,000	30,000	30,000	-	30,000	0.0%
Net Operating Budget	**3,129,504**	**3,487,500**	**3,259,300**	**3,328,500**	**-**	**3,328,500**	**(4.6)%**
Total Budget	**3,129,504**	**3,487,500**	**3,259,300**	**3,328,500**	**-**	**3,328,500**	**(4.6)%**
Total FTE	**24.00**	**24.00**	**24.00**	**24.00**	**-**	**24.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans frm Board	4,916,800	5,967,100	5,300,800	5,331,500	-	5,331,500	(10.7)%
Total Funding	**4,916,800**	**5,967,100**	**5,300,800**	**5,331,500**	**-**	**5,331,500**	**(10.7)%**

Notes:

The Supervisor of Elections “Administration” cost center is not affected by fluctuations in the number of elections conducted each fiscal year.

Current FY 2025:

The Administration cost center Personal Services program decreased due to reorganization. Capital Outlay program expenditures include funding for replacement network hardware devices.

Elected Officials-Constitutional Officer

Supervisor Of Elections

Supervisor of Elections-Expenses Paid By BCC (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
BCC Paid Expenses - RG	**-**	**176,300**	**-**	**176,300**
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance, and maintenance.				
Current Level of Service Budget	**-**	**176,300**	**-**	**176,300**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	82,385	139,400	144,300	176,300	-	176,300	26.5%
Net Operating Budget	**82,385**	**139,400**	**144,300**	**176,300**	**-**	**176,300**	**26.5%**
Total Budget	**82,385**	**139,400**	**144,300**	**176,300**	**-**	**176,300**	**26.5%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	6,711	-	-	-	-	-	na
Miscellaneous Revenues	9,770	-	-	-	-	-	na
Net Cost General Fund	65,904	139,400	144,300	176,300	-	176,300	26.5%
Total Funding	**82,385**	**139,400**	**144,300**	**176,300**	**-**	**176,300**	**26.5%**

Notes:

The Board of County Commissioners is required to pay for insurance, information technology, and some utilities for the Supervisor of Elections. These costs are included here.

Forecast FY 2024:

Forecast operating expenditures increased due to the higher cost of utilities, insurance, and maintenance.

Current FY 2025:

The increase in operating expenses is due to Info-Tech automation allocation, and general insurance.

Elected Officials-Constitutional Officer

Supervisor Of Elections

Supervisor of Elections-Elections (0080)

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

The Supervisor of Elections is responsible for administering all elections in Collier County, conducting voter registration, maintaining the voter registration system, voter education and outreach, qualifying candidates, and providing vote-by-mail and in-person voting according to federal and Florida law.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Election Services - RG	**-**	**1,612,045**	**-**	**1,612,045**
Appoint and train the required number of election workers to adequately staff all precincts and early voting sites. Select, evaluate, and contract with facilities to use as polling locations. Procure, prepare, and maintain equipment and supplies necessary to conduct elections. Provide vote-by-mail services to eligible voters. Send notices of election and sample ballots. Provide election qualifying information and services for local candidates. Process candidate and initiative petitions. Comply with all required elections, candidate and committee reporting, and records retention.				
Voter Services - RG	**-**	**390,955**	**-**	**390,955**
Serve as official custodian for voter registration documents received in the county. Process new and updated voter registration applications. Conduct voter education for county residents, assisted living centers, universities, colleges and high schools. Communicate voter registration and election information to voters through a variety of channels. Maintain a list of valid street addresses for verifying voter eligibility. Conduct mandated list maintenance procedures. Comply with all required voter registration reporting and records retention.				
Current Level of Service Budget	**-**	**2,003,000**	**-**	**2,003,000**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	244,289	538,700	313,900	469,200	-	469,200	(12.9)%
Operating Expense	1,346,741	1,940,900	1,727,600	1,533,800	-	1,533,800	(21.0)%
Net Operating Budget	**1,591,031**	**2,479,600**	**2,041,500**	**2,003,000**	**-**	**2,003,000**	**(19.2)%**
Total Budget	**1,591,031**	**2,479,600**	**2,041,500**	**2,003,000**	**-**	**2,003,000**	**(19.2)%**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Supervisor of Elections-Elections (0080)

Notes:

The Supervisor of Elections “Elections” cost center is affected by fluctuations in the number of elections conducted each fiscal year.

Current FY 2025:

The Elections cost center Personal Services program funds the election worker payroll for the November General Election. Operating expenses decreased due to funding one countywide election, rather than two, which resulted in decreased mailings, postage, ballots, and other associated costs.

Elected Officials-Constitutional Officer

Supervisor Of Elections

Supervisor of Elections Grants (1800)

Mission Statement

To account for the funds received from federal and state grants.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	118,610	-	-	-	-	-	na
Net Operating Budget	**118,610**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**118,610**	**-**	**-**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	118,610	-	-	-	-	-	na
Total Funding	**118,610**	**-**	**-**	**-**	**-**	**-**	na

Forecast FY 2024:

The forecast includes the continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

Elected Officials-Constitutional Officer

Clerk Of Courts

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	12,663,273	13,552,900	13,212,700	13,917,100	-	13,917,100	2.7%
Operating Expense	3,562,994	3,773,900	4,006,800	4,117,900	208,800	4,326,700	14.6%
Capital Outlay	124,350	96,800	270,500	262,400	-	262,400	171.1%
Net Operating Budget	**16,350,617**	**17,423,600**	**17,490,000**	**18,297,400**	**208,800**	**18,506,200**	**6.2%**
Trans to 0001 General Fund	420,213	-	379,500	-	-	-	na
Trans to 1091 Clerk Court Fund	-	1,275,000	1,275,000	1,120,000	-	1,120,000	(12.2)%
Total Budget	**16,770,830**	**18,698,600**	**19,144,500**	**19,417,400**	**208,800**	**19,626,200**	**5.0%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Accounting, Recording and Satellites (0011)	3,094,530	3,312,000	3,236,200	3,393,300	-	3,393,300	2.5%
Administration (0011)	964,292	902,200	899,400	950,000	-	950,000	5.3%
Clerk of County Courts (0011)	14,700	32,100	27,400	33,800	-	33,800	5.3%
Clerk of Courts-Expenses Paid By The BCC (0001)	656,914	540,400	833,200	885,300	-	885,300	63.8%
Clerk to The Board (0011)	6,758,800	7,521,600	7,274,700	7,781,400	-	7,781,400	3.5%
Clerk to The Circuit Court (0011)	171,432	204,300	193,600	214,900	-	214,900	5.2%
Management Information Systems MIS (0011)	4,689,949	4,911,000	5,025,500	5,038,700	208,800	5,247,500	6.9%
Total Net Budget	**16,350,617**	**17,423,600**	**17,490,000**	**18,297,400**	**208,800**	**18,506,200**	**6.2%**
Total Transfers and Reserves	**420,213**	**1,275,000**	**1,654,500**	**1,120,000**	**-**	**1,120,000**	**(12.2)%**
Total Budget	**16,770,830**	**18,698,600**	**19,144,500**	**19,417,400**	**208,800**	**19,626,200**	**5.0%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	3,738,459	3,529,800	3,150,800	3,167,200	-	3,167,200	(10.3)%
Fines & Forfeitures	61,348	46,500	64,700	70,700	-	70,700	52.0%
Miscellaneous Revenues	8,261	-	300	500	-	500	na
Interest/Misc	433,994	79,700	414,500	469,600	-	469,600	489.2%
Trans frm Board	12,080,000	14,681,000	14,681,000	14,986,000	208,800	15,194,800	3.5%
Net Cost General Fund	656,914	540,400	833,200	885,300	-	885,300	63.8%
Less 5% Required By Law	-	(178,800)	-	(161,900)	-	(161,900)	(9.5)%
Total Funding	**16,978,975**	**18,698,600**	**19,144,500**	**19,417,400**	**208,800**	**19,626,200**	**5.0%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Clerk to The Board (0011)	63.94	63.94	63.94	63.94	-	63.94	0.0%
Clerk to The Circuit Court (0011)	2.50	2.50	2.50	2.50	-	2.50	0.0%
Accounting, Recording and Satellites (0011)	31.30	31.30	31.30	31.30	-	31.30	0.0%
Administration (0011)	5.17	5.17	5.17	5.17	-	5.17	0.0%
Management Information Systems MIS (0011)	20.30	20.30	20.30	19.30	-	19.30	(4.9)%
Total FTE	**123.21**	**123.21**	**123.21**	**122.21**	**-**	**122.21**	**(0.8)%**

Elected Officials-Constitutional Officer

Clerk Of Courts

Clerk to The Board (0011)

Mission Statement

To provide full accounting and maintenance of BCC minutes and records services to the Board of County Commissioners.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Operations Finance - RG	**23.44**	**2,515,800**	**25,000**	**2,490,800**
The Florida Constitution provides that the Clerk of the Courts shall serve as the County Auditor. To process accounts payable in accordance Florida Prompt Payment Act requirements, as well as payroll and revenue transactions, for the Board of County Commissioners, Water and Sewer District, Community Redevelopment Agency, Clerk of Courts and the Supervisor of Elections.				
Finance and Accounting - RG	**28.00**	**3,521,400**	**-**	**3,521,400**
The Florida Constitution provides that the Clerk of the Courts shall serve as the County Comptroller/Treasurer. This function requires reporting of relevant financial information to the general public, managers, elected officials, and financial markets on a timely basis, including management of debt, cash, and investments, implementation of Generally Accepted Accounting Principles (GAAP), grant monitoring and compliance, preparation of statutorily required annual financial statements and management of the annual audit.				
Minutes and Records - RG	**5.00**	**637,400**	**131,500**	**505,900**
Maintain Board generated minutes and records for the benefit of the general public, administer the Value Adjustment Board process, maintain a legal notices website, the Board lobbyist registration and coordinate minute taking for various County advisory boards.				
Inspector General (Internal Audit) - RG	**7.50**	**1,106,800**	**-**	**1,106,800**
The Florida Constitution provides that the Clerk of the Courts shall serve as the County Auditor. To prepare audits of county financial transactions and contracts; to investigate fraud, waste, and abuse complaints for potential referral to law enforcement; to audit and investigate findings related to financial filings of wards of the court as required by statute; and to review the compliance of local contracts and programs.				
Current Level of Service Budget	**63.94**	**7,781,400**	**156,500**	**7,624,900**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	6,375,612	6,953,300	6,806,300	7,214,500	-	7,214,500	3.8%
Operating Expense	383,188	568,300	468,400	566,900	-	566,900	(0.2)%
Net Operating Budget	**6,758,800**	**7,521,600**	**7,274,700**	**7,781,400**	**-**	**7,781,400**	**3.5%**
Total Budget	**6,758,800**	**7,521,600**	**7,274,700**	**7,781,400**	**-**	**7,781,400**	**3.5%**
Total FTE	**63.94**	**63.94**	**63.94**	**63.94**	**-**	**63.94**	**0.0%**

Elected Officials-Constitutional Officer

Clerk Of Courts

Clerk to The Board (0011)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	140,767	105,250	120,700	156,500	-	156,500	48.7%
Total Funding	**140,767**	**105,250**	**120,700**	**156,500**	**-**	**156,500**	**48.7%**

Notes:

This budget includes Finance, Operations, Inspector General, and Minutes and Records Divisions.

The Finance functions include accounting for the debt, banking, fund accounting for 222 funds, the preparation of financial statements, treasury management, and other financial reporting.

In FY2025 it is estimated that over 63,000 payroll checks or direct deposits and over 130,000 invoices will be audited and processed for payment.

Board Minutes and Records include contracts for court reporting and transcription services for Board sessions.

Forecast FY 2024:

Expenditures are forecast to be $246,900 or approximately 3.28% less than appropriated. This variance is attributable to reductions in personnel expenses which are forecast to be under due to temporary vacancies in the Operations and Finance departments. Operating expenses supporting county operations of the accounts payable, revenue, and payroll functions are forecasted to be under budget by $99,900 less than budget due to reductions in travel expenditures.

Current FY 2025:

The fiscal year 2025 reflects an increase of $259,800 (3.45%). The increase of $261,200 or 3.76% in Personal Services is due to the Board adopted budget guidance for the wage adjustment, planned training, and educational opportunities for new FTEs and the rest of the department, and the remaining increase is in the additional revenues and expenditures projected for FY25. Operating costs decreased by $1,400 or 0.25% due primarily to the completion of projects from the prior FY.

Elected Officials-Constitutional Officer

Clerk Of Courts

Clerk to The Circuit Court (0011)

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, legal community, and public.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Circuit Civil	**2.50**	**-**	**-**	**-**
Circuit Civil	**-**	**188,400**	**-**	**188,400**
Circuit Felony	**-**	**13,500**	**-**	**13,500**
Jury	**-**	**5,300**	**-**	**5,300**
Circuit Probate	**-**	**5,600**	**-**	**5,600**
Circuit Juvenile	**-**	**2,100**	**-**	**2,100**
Current Level of Service Budget	**2.50**	**214,900**	**-**	**214,900**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	153,600	160,600	160,600	168,600	-	168,600	5.0%
Operating Expense	17,832	43,700	33,000	46,300	-	46,300	5.9%
Net Operating Budget	**171,432**	**204,300**	**193,600**	**214,900**	**-**	**214,900**	**5.2%**
Total Budget	**171,432**	**204,300**	**193,600**	**214,900**	**-**	**214,900**	**5.2%**
Total FTE	**2.50**	**2.50**	**2.50**	**2.50**	**-**	**2.50**	**0.0%**

Elected Officials-Constitutional Officer

Clerk Of Courts

Clerk to The Circuit Court (0011)

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Expenses are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. These costs include equipment and furnishing, office space, structures, and communication services. This budget also covers 2.5 FTEs for the BOCC's request of court clerks for the hearing officers.

Forecast FY 2024:

Expenditures are forecast to be $10,700 less than budget due to fewer travel expenses.

Current FY 2025:

The FY2025 budget reflects an increase of $10,600 due to the suggested cost of living adjustment.

Elected Officials-Constitutional Officer

Clerk Of Courts

Clerk of County Courts (0011)

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
County Misdemeanor	**-**	**100**	**-**	**100**
County Traffic	**-**	**6,100**	**-**	**6,100**
County Misdemeanor	**-**	**15,800**	**-**	**15,800**
County Civil/Small Claims	**-**	**11,800**	**-**	**11,800**
Current Level of Service Budget	**-**	**33,800**	**-**	**33,800**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	14,700	32,100	27,400	33,800	-	33,800	5.3%
Net Operating Budget	**14,700**	**32,100**	**27,400**	**33,800**	**-**	**33,800**	**5.3%**
Total Budget	**14,700**	**32,100**	**27,400**	**33,800**	**-**	**33,800**	**5.3%**

Notes:

This budget reflects the County Court - Misdemeanor, County Civil, and County Traffic. Expenses are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

Forecast FY 2024:

Based on historical trends and current year patterns, total expenditures are forecast to be $4,700 or 14.64% less than budget.

Current FY 2025:

The fiscal year 2025 budget reflects an increase of $1,700 or 5.3% when compared with the fiscal year 2024 budget. The increase is due to suggested cost of living adjustments.

Elected Officials-Constitutional Officer

Clerk Of Courts

Accounting, Recording and Satellites (0011)

Mission Statement

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, provide efficient access to needed information, dispose of obsolete records, provide documentation of compliance with laws, ordinances, and other regulations, and to maintain and archive historical records.

To maintain reporting of relevant financial and performance information to management and the preparation of budgets and financial reports for the Clerk's office.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
County Satellite Offices	**6.60**	**-**	**-**	**-**
Clerk's Accounting - RG	**3.10**	**402,100**	**-**	**402,100**
To coordinate the financial activities of the Clerk's Office including budgeting, transaction processing, compliance reporting and financial statement preparation in accordance with statutes.				
Recording - RG	**20.00**	**2,054,600**	**2,937,100**	**-882,500**
The Florida Constitution provides that the Clerk of the Courts shall serve as the County Recorder. To receive, record, index, and maintain all documents, which by Florida Law may be recorded in the Official Records through mail, in person, and online. Provide public services such as marriage licenses, ceremonies, and passport submissions in the courthouse location, Satellite office locations throughout the county, and online.				
Records Management - RG	**1.60**	**236,800**	**-**	**236,800**
To provide a systematic approach to all phases of records retention and disposal of obsolete records and documentation in compliance with laws, ordinances, and other regulations.				
County Satellite Offices - QP, RG	**-**	**699,800**	**70,700**	**629,100**
Current Level of Service Budget	**31.30**	**3,393,300**	**3,007,800**	**385,500**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,776,231	2,939,800	2,861,600	3,005,400	-	3,005,400	2.2%
Operating Expense	318,299	372,200	374,600	387,900	-	387,900	4.2%
Net Operating Budget	**3,094,530**	**3,312,000**	**3,236,200**	**3,393,300**	**-**	**3,393,300**	**2.5%**
Total Budget	**3,094,530**	**3,312,000**	**3,236,200**	**3,393,300**	**-**	**3,393,300**	**2.5%**
Total FTE	**31.30**	**31.30**	**31.30**	**31.30**	**-**	**31.30**	**0.0%**

Elected Officials-Constitutional Officer

Clerk Of Courts

Accounting, Recording and Satellites (0011)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	3,515,883	3,346,750	2,950,500	2,937,100	-	2,937,100	(12.2)%
Fines & Forfeitures	61,348	46,500	64,700	70,700	-	70,700	52.0%
Total Funding	**3,577,231**	**3,393,250**	**3,015,200**	**3,007,800**	**-**	**3,007,800**	**(11.4)%**

Notes:

This budget is for the operations of the Clerk's Accounting, Recording, Records Management, and Satellite departments. A re-organization of the departments occurred in FY2022.

Clerk's Accounting is allocated based upon FTE allocations between the County and the State budgets. The Clerk's Accounting Department handles all financial reporting for the Clerk's Agency including budget preparation, preparation of the Clerk's financial statements, Clerk's procurement, and supervision of satellite locations.

All Recording FTEs are funded by fees collected from activities of the Recording Division. This staffing level of 20 FTEs remains significantly below pre-recession levels of over 30 FTEs. The recording of documents directly relates to the commercial and housing industry activity - including the off-site storage contract, which we are required to protect the county's documents.

This budget covers 60% of the cost of the Satellite offices based on activity levels. The remaining costs are covered by the court budget. As the number of offices has expanded in the last several years, the amount of business has increased at these locations requiring more supplies to operate.

Forecast FY 2024:

Based on historical trends and current year spending patterns, total expenditures are forecast to decrease. This is due largely to reduced personnel costs because of vacancies from retirements within the current fiscal year.

Current FY 2025:

The proposed FY2025 budget is an increase of $81,300 or 2.4% compared to the FY2024 budget. This increase is attributed to a $65,600 difference in personnel cost due to the BOCC suggested pay plan adjustment. The operating cost difference of $15,700 is due to the implementation of enhanced services with passports that will be offered to the public.

Revenues:

The revenues are projected to be down when compared to FY2024 due to the fluctuation of the housing market, fewer physical copies produced due to online e-recording enhancements, and passports requested returning to pre-COVID levels. There is a decrease expected in documentary stamps and legal instrument fees for FY2025.

The recording department's revenues fund the department 100% and the additional revenues generated help fund other agency expenses. The reduction of $385,450 in projected revenues is a result of the housing market's return to pre-pandemic levels.

Elected Officials-Constitutional Officer

Clerk Of Courts

Administration (0011)

Mission Statement

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Court's legal and constitutional duties.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Clerk's Administration - RG	**4.14**	**728,200**	**533,700**	**194,500**
To provide services required by the State Constitution, including Clerk of the Circuit and County Courts, County Comptroller and Treasurer, County Auditor, Recorder and Secretary/Ex-Officio Clerk of the County Commissioners, Water and Sewer District, and Community Redevelopment Agency.				
Human Resources - RG	**1.03**	**221,800**	**-**	**221,800**
To provide employee services for the recruitment, training, and retention of staff within the Clerk's Office.				
Reserves, Transfers, Interest - RG	**-**	**1,120,000**	**-**	**1,120,000**
Current Level of Service Budget	**5.17**	**2,070,000**	**533,700**	**1,536,300**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	768,115	803,300	680,900	841,800	-	841,800	4.8%
Operating Expense	155,888	98,900	218,500	108,200	-	108,200	9.4%
Capital Outlay	40,289	-	-	-	-	-	na
Net Operating Budget	**964,292**	**902,200**	**899,400**	**950,000**	**-**	**950,000**	**5.3%**
Trans to 0001 General Fund	420,213	-	379,500	-	-	-	na
Trans to 1091 Clerk Court Fund	-	1,275,000	1,275,000	1,120,000	-	1,120,000	(12.2)%
Total Budget	**1,384,504**	**2,177,200**	**2,553,900**	**2,070,000**	**-**	**2,070,000**	**(4.9)%**
Total FTE	**5.17**	**5.17**	**5.17**	**5.17**	**-**	**5.17**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	70,575	67,800	69,300	63,600	-	63,600	(6.2)%
Miscellaneous Revenues	8,261	-	300	500	-	500	na
Interest/Misc	433,994	79,700	414,500	469,600	-	469,600	489.2%
Total Funding	**512,830**	**147,500**	**484,100**	**533,700**	**-**	**533,700**	**261.8%**

Elected Officials-Constitutional Officer

Clerk Of Courts
Administration (0011)

Notes:

This budget includes the Administrative Offices of the Clerk's operations including the Administration and Human Resources departments. Costs are allocated between the court and non-court funding sources based on FTEs served. For FY2025 only 55% is Board funded for Administration and Human Resources with the remaining funding provided by court funds.

The Clerk funds 25% of the courier services for satellites and Board of County Commissioners remote pickups through an agreement with the Tax Collector. The Clerk is routinely involved as defendant, plaintiff, and as a "party in interest" in carrying out its statutorily and constitutionally assigned tasks. The Clerk is involved in over 12,000 collection cases, more than 201 bond forfeiture cases, and foreclosure cases.

Forecast FY 2024:

The forecast expenditures for the FY2024 year are expected to be approximately $2,800 (0.31%) more than the 2024 budget. Personnel services are forecasted to be less than the budget due to temporary vacancies.

Current FY 2025:

The FY2025 budget in total reflects of $47,800 (5.3%) when compared to the FY2024 budget and includes changes for personnel services pay plan maintenance, and re-allocations based on FTEs served between court and non-court. The proposed charges for services increase of $386,200 is due to interest revenue projections being higher than FY24.

Operating expenses for Human Resources include $12,200 in legal fees for HR related issues and $8,000 in computer software dedicated to NeoGov HR application tracking, reporting, and monitoring.

Revenues:

The revenues are expected to have increases when compared to FY 2024 budget figures due to the increase of interest funds. Legal expenses are 100% funded through Recording Fees.

Elected Officials-Constitutional Officer

Clerk Of Courts

Management Information Systems MIS (0011)

Mission Statement

To provide data processing software, hardware, and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court, and the Supervisor of Elections for SAP financial systems and other processes integrated with SAP.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Information Technology (MIS) - RG	**19.30**	**5,038,700**	**10,000**	**5,028,700**
To provide cost-effective, innovative, secure, and reliable data and communication platforms for the County and Clerk of Court's user divisions. These platforms include the County's Financial Management System (SAP), the Clerk's Recording System (COR), the Value Adjustment Board (VAB) database, and the repository of Board Minutes and Records for the County. Operate a Help Desk to provide support for all platforms.				
Current Level of Service Budget	**19.30**	**5,038,700**	**10,000**	**5,028,700**

Program Enhancements	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
SAP Software Enhancement	**-**	**208,800**	**-**	**208,800**
Maintenance for the SAP time Attendance/Success Factors enhancement for the county.				
Expanded Services Budget	**-**	**208,800**	**-**	**208,800**
Total Adopted Budget	**19.30**	**5,247,500**	**10,000**	**5,237,500**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,589,716	2,695,900	2,703,300	2,686,800	-	2,686,800	(0.3)%
Operating Expense	2,016,172	2,118,300	2,051,700	2,089,500	208,800	2,298,300	8.5%
Capital Outlay	84,061	96,800	270,500	262,400	-	262,400	171.1%
Net Operating Budget	**4,689,949**	**4,911,000**	**5,025,500**	**5,038,700**	**208,800**	**5,247,500**	**6.9%**
Total Budget	**4,689,949**	**4,911,000**	**5,025,500**	**5,038,700**	**208,800**	**5,247,500**	**6.9%**
Total FTE	**20.30**	**20.30**	**20.30**	**19.30**	**-**	**19.30**	**(4.9)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	11,234	10,000	10,300	10,000	-	10,000	0.0%
Total Funding	**11,234**	**10,000**	**10,300**	**10,000**	**-**	**10,000**	**0.0%**

Elected Officials-Constitutional Officer

Clerk Of Courts

Management Information Systems MIS (0011)

Notes:

The Clerk's Office has lowered the FTE headcount by 1 FTE in FY2025 within the Clerk Information Technologies division. There are no expanded positions for the 2025 fiscal year. The $208,800 is the maintenance for the SAP time Attendance/Success Factors enhancement for the entire county.

Forecast FY 2024:

Based on historical trends and current year spending patterns, total expenditures are forecast to be $114,500 more than budget. This represents 2.33% of the total budget for this department.

Capital Outlay is forecast to be over budget by $173,700 due to IT enhancing online security.

Current FY 2025:

The cost for current services is budgeted to increase by $336,500 or 6.85% when compared to the prior year's appropriation as a result of the payroll implementation offset by the shared costs for software purchases that will be made in conjunction with our cyber security compliance.

Revenues:

The revenue generated by the Clerk Information Technologies Division is for the data extracts performed by the department for official records and courts, downloadable by the public through a subscription service.

Elected Officials-Constitutional Officer

Clerk Of Courts

Clerk of Courts-Expenses Paid By The BCC (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
BCC Paid Expenses - RG	**-**	**885,300**	**-**	**885,300**
The Board of County Commissioners is required by statute to fund expenditures associated with County-owned facilities for the Constitutional Officers along with the associated utilities, maintenance, insurance, and communication services.				
Current Level of Service Budget	**-**	**885,300**	**-**	**885,300**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	656,914	540,400	833,200	885,300	-	885,300	63.8%
Net Operating Budget	**656,914**	**540,400**	**833,200**	**885,300**	**-**	**885,300**	**63.8%**
Total Budget	**656,914**	**540,400**	**833,200**	**885,300**	**-**	**885,300**	**63.8%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	656,914	540,400	833,200	885,300	-	885,300	63.8%
Total Funding	**656,914**	**540,400**	**833,200**	**885,300**	**-**	**885,300**	**63.8%**

Forecast FY 2024:

Forecast operating expenditures are increased by $292,800.

Current FY 2025:

Current operating expenses have increased by $344,900, primarily due to adjustments reflecting the rise in the Consumer Price Index (CPI).

Elected Officials-Constitutional Officer

Clerk Of Courts

Clerk of Courts (0011)

Mission Statement

To perform the statutory and constitutional responsibilities of the Office of the Clerk of the Circuit Court most efficiently and effectively.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**-**	**14,824,100**	**-14,824,100**
Current Level of Service Budget	**-**	**-**	**14,824,100**	**-14,824,100**

Program Enhancements	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
SAP Software Enhancement	**-**	**-**	**208,800**	**-208,800**
Maintenance for the SAP time Attendance/Success Factors enhancement for the county.				
Expanded Services Budget	**-**	**-**	**208,800**	**-208,800**
Total Adopted Budget	**-**	**-**	**15,032,900**	**-15,032,900**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans frm Board	12,080,000	14,681,000	14,681,000	14,986,000	208,800	15,194,800	3.5%
Less 5% Required By Law	-	(178,800)	-	(161,900)	-	(161,900)	(9.5)%
Total Funding	**12,080,000**	**14,502,200**	**14,681,000**	**14,824,100**	**208,800**	**15,032,900**	**3.7%**

Forecast FY 2024:

The transfer from the Board consists with the adopted budget.

Current FY 2025:

The current transfer from the Board is increased by $305,000. Additionally, the $208,800 expanded request is for the initial year of annual maintenance services for the SAP time Attendance/Success Factors enhancement project that was implemented this fiscal year for the entire county.

Elected Officials-Constitutional Officer

Sheriff

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	203,258,800	200,681,500	213,395,800	-	213,395,800	5.0%
Operating Expense	3,571,639	45,725,800	48,387,400	52,388,100	-	52,388,100	14.6%
Capital Outlay	-	6,037,300	6,043,900	6,039,200	-	6,039,200	0.0%
Remittances	2,332,123	3,860,500	2,361,500	3,989,100	-	3,989,100	3.3%
Net Operating Budget	**5,903,762**	**258,882,400**	**257,474,300**	**275,812,200**	**-**	**275,812,200**	**6.5%**
Trans to 0001 General Fund	-	-	37,200	-	-	-	na
Reserve for Contingencies	-	261,100	-	261,100	-	261,100	0.0%
Reserve for Capital	-	2,390,300	-	2,445,600	-	2,445,600	2.3%
Total Budget	**5,903,762**	**261,533,800**	**257,511,500**	**278,518,900**	**-**	**278,518,900**	**6.5%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Bailiffs (0040)	-	6,096,700	5,877,600	6,525,300	-	6,525,300	7.0%
Confiscated Property Trust Fund (1068)	22,500	11,500	16,500	12,500	-	12,500	8.7%
Crime Prevention (1070)	85,740	450,000	122,000	475,000	-	475,000	5.6%
Detention & Correction (0040)	-	61,950,500	61,078,900	64,783,800	-	64,783,800	4.6%
Domestic Violence Trust Fund (1072)	5,627	50,000	23,600	50,000	-	50,000	0.0%
Emergency 911 Phone System (1067)	2,218,256	2,237,000	2,099,400	2,330,300	-	2,330,300	4.2%
Justice Federal Equitable Sharing (1811)	-	199,600	-	204,400	-	204,400	2.4%
Juvenile Cyber Safety (1069)	-	2,700	-	2,900	-	2,900	7.4%
Law Enforcement (0040)	-	182,198,900	183,252,400	195,143,000	-	195,143,000	7.1%
Law Enforcement-Expenses Pd By BCC (0001)	3,571,639	4,775,800	4,903,900	5,371,000	-	5,371,000	12.5%
Second Dollar Training (1071)	-	200,000	100,000	200,000	-	200,000	0.0%
Treasury Federal Equitable Sharing (1812)	-	709,700	-	714,000	-	714,000	0.6%
Total Net Budget	**5,903,762**	**258,882,400**	**257,474,300**	**275,812,200**	**-**	**275,812,200**	**6.5%**
Total Transfers and Reserves	**-**	**2,651,400**	**37,200**	**2,706,700**	**-**	**2,706,700**	**2.1%**
Total Budget	**5,903,762**	**261,533,800**	**257,511,500**	**278,518,900**	**-**	**278,518,900**	**6.5%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	2,330,001	2,077,600	2,006,000	2,106,000	-	2,106,000	1.4%
Charges For Services	339,405	330,200	353,500	341,200	-	341,200	3.3%
Fines & Forfeitures	287,097	333,300	374,500	357,000	-	357,000	7.1%
Miscellaneous Revenues	513,095	-	-	-	-	-	na
Interest/Misc	1,143,136	193,700	1,076,700	938,700	-	938,700	384.6%
Trans frm Board	-	250,246,100	250,246,100	266,452,100	-	266,452,100	6.5%
Net Cost General Fund	1,561,368	4,103,100	3,322,600	3,924,800	-	3,924,800	(4.3)%
Carry Forward	4,284,200	4,363,200	4,646,200	4,514,100	-	4,514,100	3.5%
Less 5% Required By Law	-	(113,400)	-	(115,000)	-	(115,000)	1.4%
Total Funding	**10,458,302**	**261,533,800**	**262,025,600**	**278,518,900**	**-**	**278,518,900**	**6.5%**

Elected Officials-Constitutional Officer

Sheriff

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Law Enforcement (0040)	1,040.00	1,040.00	1,040.00	1,059.50	-	1,059.50	1.9%
Detention & Correction (0040)	348.50	348.50	348.50	347.00	-	347.00	(0.4)%
Bailiffs (0040)	40.50	40.50	40.50	38.50	-	38.50	(4.9)%
Sheriff's Grants Fund (1801)	11.00	11.00	11.00	15.00	-	15.00	36.4%
Emergency 911 Phone System (1067)	6.00	6.00	6.00	8.00	-	8.00	33.3%
Total FTE	**1,446.00**	**1,446.00**	**1,446.00**	**1,468.00**	**-**	**1,468.00**	**1.5%**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement (0040)

Mission Statement

To provide efficient and effective law enforcement services to Collier County, keeping the crime rate low and preserving our current quality of life. To continue employing innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while maintaining low costs. To deliver ethical, experienced, and proactive services to Collier County effectively and efficiently. To promote the efficient acquisition and application of appropriate financial and human resources. To utilize technology to its fullest advantage, ensuring the CCSO is an intelligent, rapid, proactive, and results-oriented agency.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Law Enforcement	**1,059.50**	**195,143,000**	**-**	**195,143,000**
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	**1,059.50**	**195,143,000**	**-**	**195,143,000**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	146,661,800	145,781,700	155,492,700	-	155,492,700	6.0%
Operating Expense	-	29,499,800	31,464,600	33,611,100	-	33,611,100	13.9%
Capital Outlay	-	6,037,300	6,006,100	6,039,200	-	6,039,200	0.0%
Net Operating Budget	**-**	**182,198,900**	**183,252,400**	**195,143,000**	**-**	**195,143,000**	**7.1%**
Total Budget	**-**	**182,198,900**	**183,252,400**	**195,143,000**	**-**	**195,143,000**	**7.1%**
Total FTE	**1,040.00**	**1,040.00**	**1,040.00**	**1,059.50**	**-**	**1,059.50**	**1.9%**

Forecast FY 2024:

Personal Services forecast is lower than the adopted budget due to challenges in filling vacant funded positions.

Operating Expense forecast is higher than the adopted budget.

Capital Outlay is lower than the adopted budget.

Current FY 2025:

Personal services in the FY25 budget have increased due to the addition of new FTEs, higher retirement rates, and pay plan maintenance adjustments.

Operating Expenses for the FY25 budget are higher due to uniform standardization roll-out, continued radio capability, necessary changes in phone landlines, normalization of telecommunications base cost, and building repair and maintenance.

Capital Outlay for the FY25 budget is for vehicles, patrol boats, specialized law enforcement vehicles, and computer hardware.

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Expenses Paid by the BCC	**-**	**5,371,000**	**-**	**5,371,000**
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Law Enforcement Revenues	**-**	**-**	**1,321,200**	**-1,321,200**
Revenues received from various charges, fines, and fees charged by the Law Enforcement operations of the Sheriff Office. These include Child Support Enforcement, Witness Fees, Filing Fees, and Investigation Costs.				
Detention and Correction Revenues	**-**	**-**	**125,000**	**-125,000**
Revenues received from Jail Admission fees charged by the Correction operations of the Sheriff's Office.				
Current Level of Service Budget	**-**	**5,371,000**	**1,446,200**	**3,924,800**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	3,571,639	4,775,800	4,903,900	5,371,000	-	5,371,000	12.5%
Net Operating Budget	**3,571,639**	**4,775,800**	**4,903,900**	**5,371,000**	**-**	**5,371,000**	**12.5%**
Total Budget	**3,571,639**	**4,775,800**	**4,903,900**	**5,371,000**	**-**	**5,371,000**	**12.5%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	10,012	7,500	6,000	6,000	-	6,000	(20.0)%
Charges For Services	262,728	255,200	275,300	265,200	-	265,200	3.9%
Fines & Forfeitures	196,125	250,000	300,000	275,000	-	275,000	10.0%
Miscellaneous Revenues	513,095	-	-	-	-	-	na
Interest/Misc	1,028,311	160,000	1,000,000	900,000	-	900,000	462.5%
Net Cost General Fund	1,561,368	4,103,100	3,322,600	3,924,800	-	3,924,800	(4.3)%
Total Funding	**3,571,639**	**4,775,800**	**4,903,900**	**5,371,000**	**-**	**5,371,000**	**12.5%**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (0001)

Forecast FY 2024:

Forecast operating expenditures are higher than the adopted budget.

Current FY 2025:

The increase in operating expenses is due to property insurance increase.

Revenues:

The revenues are from various charges, fines, and forfeitures charged by the Law Enforcement and Correctional operations of the Sheriff and serve to offset the General Fund contribution.

Elected Officials-Constitutional Officer

Sheriff

Detention & Correction (0040)

Mission Statement

Provide detention and correctional facilities for the incarceration of inmates. Maintain security for sentenced and non-sentenced county, state, and federal inmates. Ensure sufficient staffing levels to monitor, classify, and provide mandated care to inmates. Transport inmates to and from state and federal institutions as required. Continue to modernize and expand the jail facilities to meet the increasing demand for space with minimal manpower. Increase the use of non-certified clerical positions when possible and utilize flexible manpower through dual certification where available. Reduce the population of non-violent misdemeanor offenders through the Pre-Trial Release and Working Weekend programs. Continue to offer educational and rehabilitative programs.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Detention & Corrections	**347.00**	**64,783,800**	**-**	**64,783,800**
Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.				
Current Level of Service Budget	**347.00**	**64,783,800**	**-**	**64,783,800**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	50,682,100	49,184,500	51,560,400	-	51,560,400	1.7%
Operating Expense	-	11,268,400	11,856,600	13,223,400	-	13,223,400	17.3%
Capital Outlay	-	-	37,800	-	-	-	na
Net Operating Budget	**-**	**61,950,500**	**61,078,900**	**64,783,800**	**-**	**64,783,800**	**4.6%**
Total Budget	**-**	**61,950,500**	**61,078,900**	**64,783,800**	**-**	**64,783,800**	**4.6%**
Total FTE	**348.50**	**348.50**	**348.50**	**347.00**	**-**	**347.00**	**(0.4)%**

Forecast FY 2024:

Personal Services forecast is lower than the adopted budget due to challenges in filling vacant funded positions.

Current FY 2025:

Personal Services for the FY25 budget are higher due to wage adjustments and the implementation of cost-of-living increases (COLA), increased retirement rates, and pay plan maintenance.

Operating expenses are higher due to medical contracts.

Elected Officials-Constitutional Officer

Sheriff

Bailiffs (0040)

Mission Statement

To maintain courtroom decorum and security, make arrests for ordinance or statute violations, monitor prisoner courtroom appearances, and provide support to Road Patrol, Fugitive Warrants, Civil Process, and other agency units during non-court hours, including weekends and holidays.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Bailiffs	**38.50**	**6,525,300**	**-**	**6,525,300**
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	**38.50**	**6,525,300**	**-**	**6,525,300**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	5,914,900	5,715,300	6,342,700	-	6,342,700	7.2%
Operating Expense	-	181,800	162,300	182,600	-	182,600	0.4%
Net Operating Budget	**-**	**6,096,700**	**5,877,600**	**6,525,300**	**-**	**6,525,300**	**7.0%**
Total Budget	**-**	**6,096,700**	**5,877,600**	**6,525,300**	**-**	**6,525,300**	**7.0%**
Total FTE	**40.50**	**40.50**	**40.50**	**38.50**	**-**	**38.50**	**(4.9)%**

Forecast FY 2024:

Personal Services forecast is lower due to a lower-than-anticipated vacancy rate.

Current FY 2025:

Personal Services for the FY25 budget are higher due to wage adjustments and the implementation of cost-of-living increases (COLA), increased retirement rates, and pay plan maintenance.

Elected Officials-Constitutional Officer

Sheriff

Sheriff (0040)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Transfers	**-**	**-**	**266,452,100**	**-266,452,100**
Current Level of Service Budget	**-**	**-**	**266,452,100**	**-266,452,100**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 0001 General Fund	-	-	37,200	-	-	-	na
Total Budget	**-**	**-**	**37,200**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans frm Board	-	250,246,100	250,246,100	266,452,100	-	266,452,100	6.5%
Total Funding	**-**	**250,246,100**	**250,246,100**	**266,452,100**	**-**	**266,452,100**	**6.5%**

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (1801)

Mission Statement

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Grants	**15.00**	**-**	**-**	**-**
Various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	**15.00**	**-**	**-**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
No Data Found.							
Total FTE	**11.00**	**11.00**	**11.00**	**15.00**	**-**	**15.00**	**36.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	-	-	-	-	-	-	na
Carry Forward	100	-	-	-	-	-	na
Total Funding	**100**	**-**	**-**	**-**	**-**	**-**	na

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (1801)

Notes:

The Sheriff's Office has been extremely successful in obtaining state and federal grant funds to support critical law enforcement programs. Grant dollars also reduce the local tax burden, in turn bringing federal and state dollars back to the local community. Grant funds pay for the various positions and equipment that would not be funded without these specialized resources.

CCSO continues to receive Homeland Security funding to assist in procuring equipment for the agency. Homeland Security Issues 1 & 22 will provide equipment for the agency's EOD unit.

The Operation Stone Garden (OSPG) program supports enhanced cooperation and coordination among Customs and Border Protection, United States Border Patrol, and local law enforcement agencies. The OPSG program fund investments in joint efforts to secure the United States borders.

The High Intensity Drug Trafficking Areas (HIDTA) program's purpose is to reduce drug trafficking and production by facilitating cooperation among federal, state, and local agencies to share information and implement coordinated activities. The program supports the use of available resources to reduce the supply of illegal drugs in designated areas in the United States as a whole.

The Florida Department of Transportation (FDOT) Interstate Speed Program supports speeding enforcement of the interstate to assist Florida Highway Patrol (FHP) efforts in addressing speeding-related fatalities and injuries.

The BJA Discretionary Community Allocation and the COPS Technology and Equipment (TEP) Allocation funding will assist with policing equipment and law enforcement vehicle upgrades.

Current FY 2025:

Any new grants will be presented to the Board of County Commissioners for approval and the budget appropriated at that time. In FY 2025, the Sheriff's office hopes to fund critical programs, positions, and equipment through grant funds of $4.7 million.

Elected Officials-Constitutional Officer

Sheriff

E-911 Emergency Phone System (1066)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for the operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 1067.

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (1067)

Mission Statement

Continued participation in a cohesive statewide emergency telephone number 9-1-1 plan providing citizens with direct access to public safety agencies by dialing 9-1-1 from land wireless lines. Through education, reduce the number of non-emergency calls to 9-1-1. The objectives are to facilitate wireless carrier compliance with state guidelines for wireless 9-1-1 implementation and continue educational seminars and school presentations regarding the use of the 9-1-1 system; to ensure that Collier County keeps pace with the ever-growing demand for emergency services and coordinate with the County on EOC services.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
E-911 Phone System	**8.00**	**3,648,100**	**3,648,100**	**-**
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	**8.00**	**3,648,100**	**3,648,100**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	2,218,256	2,237,000	2,099,400	2,330,300	-	2,330,300	4.2%
Net Operating Budget	**2,218,256**	**2,237,000**	**2,099,400**	**2,330,300**	**-**	**2,330,300**	**4.2%**
Reserve for Contingencies	-	200,000	-	200,000	-	200,000	0.0%
Reserve for Capital	-	1,008,700	-	1,117,800	-	1,117,800	10.8%
Total Budget	**2,218,256**	**3,445,700**	**2,099,400**	**3,648,100**	**-**	**3,648,100**	**5.9%**
Total FTE	**6.00**	**6.00**	**6.00**	**8.00**	**-**	**8.00**	**33.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	2,271,451	2,070,100	2,000,000	2,100,000	-	2,100,000	1.4%
Interest/Misc	45,791	12,000	10,000	12,000	-	12,000	0.0%
Carry Forward	1,451,100	1,467,800	1,731,100	1,641,700	-	1,641,700	11.8%
Less 5% Required By Law	-	(104,200)	-	(105,600)	-	(105,600)	1.3%
Total Funding	**3,768,342**	**3,445,700**	**3,741,100**	**3,648,100**	**-**	**3,648,100**	**5.9%**

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (1067)

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for the operation of the Emergency 911 phone system are now in a consolidated fund. The 9-1-1 fees were instituted statewide to establish and operate emergency call systems. The Board of County Commissioners approves the 9-1-1 fee in May of each year.

Current FY 2025:

Remittances to the Sheriff of $2,330,300 are to reimburse the Sheriff's Office for Personal Service ($600,800) and Operating ($1,729,500) expenditures.

Elected Officials-Constitutional Officer

Sheriff

Confiscated Property Trust Fund (1068)

Mission Statement

According to Florida Statutes 932.7055, the proceeds from the confiscated property shall be used for school resource officers, crime prevention, safe neighborhood initiatives, drug abuse education and prevention programs, or other law enforcement purposes. These purposes include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, and providing matching funds to obtain federal grants.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Confiscated Property	**-**	**528,800**	**528,800**	**-**
To provide funding for various initiatives as listed under Florida Statutes 932.7055.				
Current Level of Service Budget	**-**	**528,800**	**528,800**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	22,500	11,500	16,500	12,500	-	12,500	8.7%
Net Operating Budget	**22,500**	**11,500**	**16,500**	**12,500**	**-**	**12,500**	**8.7%**
Reserve for Contingencies	-	1,100	-	1,100	-	1,100	0.0%
Reserve for Capital	-	514,200	-	515,200	-	515,200	0.2%
Total Budget	**22,500**	**526,800**	**16,500**	**528,800**	**-**	**528,800**	**0.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	5,000	-	-	-	-	-	na
Interest/Misc	12,575	5,000	17,200	6,000	-	6,000	20.0%
Carry Forward	526,500	522,100	522,400	523,100	-	523,100	0.2%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	**544,075**	**526,800**	**539,600**	**528,800**	**-**	**528,800**	**0.4%**

Notes:

A remittance budget is provided to reimburse the Sheriff's Office for any allowable expenses including donations to various organizations and the use of confiscated Trust Funds to match grant funds where permissible.

Current FY 2025:

The Remittances to the Sheriff's Office of $12,500 includes anticipated donations to the following organizations:
- Boy Scouts of America
- Project Graduation
- Florida Missing Children Foundation

Any Transfer to the Sheriff's Grant Fund (1801) will be processed once new grants are presented to the Board of County Commissioners for approval.

Elected Officials-Constitutional Officer

Sheriff

Crime Prevention (1070)

Mission Statement

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed are $50 for a felony and $20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Crime Prevention Fund	**-**	**723,700**	**723,700**	**-**
To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.				
Current Level of Service Budget	**-**	**723,700**	**723,700**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	85,740	450,000	122,000	475,000	-	475,000	5.6%
Net Operating Budget	**85,740**	**450,000**	**122,000**	**475,000**	**-**	**475,000**	**5.6%**
Reserve for Contingencies	-	45,000	-	45,000	-	45,000	0.0%
Reserve for Capital	-	244,600	-	203,700	-	203,700	(16.7)%
Total Budget	**85,740**	**739,600**	**122,000**	**723,700**	**-**	**723,700**	**(2.1)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	76,582	75,000	78,200	76,000	-	76,000	1.3%
Interest/Misc	15,929	5,000	22,000	6,000	-	6,000	20.0%
Carry Forward	668,200	663,600	667,600	645,800	-	645,800	(2.7)%
Less 5% Required By Law	-	(4,000)	-	(4,100)	-	(4,100)	2.5%
Total Funding	**760,710**	**739,600**	**767,800**	**723,700**	**-**	**723,700**	**(2.1)%**

Elected Officials-Constitutional Officer

Sheriff

Crime Prevention (1070)

Notes:

A budget is provided to reimburse the Sheriff's Office for any allowable expenses related to crime prevention programs and positive outreach programs in the county, including safe neighborhood initiatives. These expenses support equipment costs for crime prevention programs. The Sheriff's Office is active in positive outreach programs such as Deputy Clubs, County Fair, Junior Deputy Camp, Youth Leadership Academy, Adult and Youth Citizens Academy programs, Teen Driver Challenge Program, Traffic Safety Academy, Boating Safety Academy, Gun Safety Program, and the Civil Citation Program.

Current FY 2025:

Remittances to the Sheriff of $475,000 are to reimburse the Sheriff's Office for Personal Service ($175,000), Operation ($200,000), and Capital Outlay ($100,000) expenditures.

Any Transfer to the Sheriff's Grant Fund (1801) will be processed once new grants are presented to the Board of County Commissioners for approval.

The objective of Crime Prevention funds is to support equipment costs for crime prevention programs, including safe neighborhood programs, in Collier County.

Revenues:

Budgeted revenues assume $6,300 in monthly collections totaling $76,000.

Elected Officials-Constitutional Officer

Sheriff

Second Dollar Training (1071)

Mission Statement

Pursuant to Florida Statutes 943.25, Criminal Justice Trust Fund, two dollars of each three-dollar cost assessment from any fine or other penalty shall be set aside to provide criminal justice advanced and specialized criminal justice training school enhancement. In reference to this statute, the Sheriff's Office aims to provide maximum training to all members of the Collier County Sheriff's Office, maintain high professional standards, use funds provided by Florida Statute 943.25 to relieve taxpayers from the burden of training costs and provide the most cost-effective level of training possible.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Second Dollar Training	**-**	**210,000**	**366,600**	**-156,600**
To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible.				
Reserves, Transfers, Interest - RG	**-**	**156,600**	**-**	**156,600**
Current Level of Service Budget	**-**	**366,600**	**366,600**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	-	200,000	100,000	200,000	-	200,000	0.0%
Net Operating Budget	**-**	**200,000**	**100,000**	**200,000**	**-**	**200,000**	**0.0%**
Reserve for Contingencies	-	10,000	-	10,000	-	10,000	0.0%
Reserve for Capital	-	178,700	-	156,600	-	156,600	(12.4)%
Total Budget	**-**	**388,700**	**100,000**	**366,600**	**-**	**366,600**	**(5.7)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	64,334	63,300	60,500	62,000	-	62,000	(2.1)%
Interest/Misc	8,464	2,500	13,300	5,000	-	5,000	100.0%
Carry Forward	326,200	326,200	329,200	303,000	-	303,000	(7.1)%
Less 5% Required By Law	-	(3,300)	-	(3,400)	-	(3,400)	3.0%
Total Funding	**398,998**	**388,700**	**403,000**	**366,600**	**-**	**366,600**	**(5.7)%**

Notes:

Training Fund is to adhere to criminal standards and training commission training requirements; to evaluate agency wide training needs and provide training required to minimize agency liability; to evaluate agency-wide training requests and to utilize in-house instructors to minimize training costs.

Current FY 2025:

Remittances to the Sheriff's Office of $200,000 are for specialized training programs.

Budgeted revenues assume $5,200 in monthly collections.

Elected Officials-Constitutional Officer

Sheriff

Domestic Violence Trust Fund (1072)

Mission Statement

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Domestic Violence	**-**	**507,300**	**507,300**	**-**
To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S.				
Current Level of Service Budget	**-**	**507,300**	**507,300**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	5,627	50,000	23,600	50,000	-	50,000	0.0%
Net Operating Budget	**5,627**	**50,000**	**23,600**	**50,000**	**-**	**50,000**	**0.0%**
Reserve for Contingencies	-	5,000	-	5,000	-	5,000	0.0%
Reserve for Capital	-	444,100	-	452,300	-	452,300	1.8%
Total Budget	**5,627**	**499,100**	**23,600**	**507,300**	**-**	**507,300**	**1.6%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	21,638	20,000	14,000	20,000	-	20,000	0.0%
Interest/Misc	11,243	5,000	5,000	5,000	-	5,000	0.0%
Carry Forward	460,900	475,400	488,200	483,600	-	483,600	1.7%
Less 5% Required By Law	-	(1,300)	-	(1,300)	-	(1,300)	0.0%
Total Funding	**493,780**	**499,100**	**507,200**	**507,300**	**-**	**507,300**	**1.6%**

Current FY 2025:

A budget is provided to reimburse the Sheriff's Office in the event a request is made for training needs in domestic violence.

Elected Officials-Constitutional Officer

Sheriff

Juvenile Cyber Safety (1069)

Mission Statement

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court according to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Juvenile Cyber Safety	**-**	**2,900**	**2,900**	**-**
Training program on cyber-safety for minors.				
Current Level of Service Budget	**-**	**2,900**	**2,900**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	-	2,700	-	2,900	-	2,900	7.4%
Net Operating Budget	**-**	**2,700**	**-**	**2,900**	**-**	**2,900**	**7.4%**
Total Budget	**-**	**2,700**	**-**	**2,900**	**-**	**2,900**	**7.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	96	-	-	-	-	-	na
Interest/Misc	68	-	-	-	-	-	na
Carry Forward	2,700	2,700	2,900	2,900	-	2,900	7.4%
Total Funding	**2,864**	**2,700**	**2,900**	**2,900**	**-**	**2,900**	**7.4%**

Current FY 2025:

A budget is provided to reimburse the Sheriff's Office in the event a request is made.

Elected Officials-Constitutional Officer

Sheriff

Justice Federal Equitable Sharing (1811)

Mission Statement

In a letter dated July 15, 2020, signed by Section Chief Deborah Connor with the Department of Justice's Money Laundering and Asset Recovery Section (MLARS), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Justice Federal Equitable Sharing	**-**	**204,400**	**204,400**	**-**
Maintenance and Administration of Federal Equitable Sharing Funds.				
Current Level of Service Budget	**-**	**204,400**	**204,400**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	-	199,600	-	204,400	-	204,400	2.4%
Net Operating Budget	**-**	**199,600**	**-**	**204,400**	**-**	**204,400**	**2.4%**
Total Budget	**-**	**199,600**	**-**	**204,400**	**-**	**204,400**	**2.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	4,739	1,200	1,200	1,200	-	1,200	0.0%
Carry Forward	197,300	198,500	202,100	203,300	-	203,300	2.4%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	**202,039**	**199,600**	**203,300**	**204,400**	**-**	**204,400**	**2.4%**

Current FY 2025:

A budget is provided to reimburse the Sheriff's Office.

Elected Officials-Constitutional Officer

Sheriff

Treasury Federal Equitable Sharing (1812)

Mission Statement

In a letter dated July 15, 2020, signed by Director John Farley with the Department of the Treasury's Executive Office for Asset Forfeiture (TEOAF), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Treasury Federal Equitable Sharing	**-**	**714,000**	**714,000**	**-**
Maintenance and Administration of Federal Equitable Sharing Funds.				
Current Level of Service Budget	**-**	**714,000**	**714,000**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	-	709,700	-	714,000	-	714,000	0.6%
Net Operating Budget	**-**	**709,700**	**-**	**714,000**	**-**	**714,000**	**0.6%**
Total Budget	**-**	**709,700**	**-**	**714,000**	**-**	**714,000**	**0.6%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	48,537	-	-	-	-	-	na
Interest/Misc	16,017	3,000	8,000	3,500	-	3,500	16.7%
Carry Forward	651,200	706,900	702,700	710,700	-	710,700	0.5%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	**715,754**	**709,700**	**710,700**	**714,000**	**-**	**714,000**	**0.6%**

Current FY 2025:

A budget is provided to reimburse the Sheriff's Office.

Elected Officials-Constitutional Officer

Tax Collector

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	17,057,600	16,553,300	17,404,100	-	17,404,100	2.0%
Operating Expense	276,648	3,695,800	3,565,900	3,699,300	-	3,699,300	0.1%
Capital Outlay	-	676,900	128,700	2,480,600	-	2,480,600	266.5%
Net Operating Budget	**276,648**	**21,430,300**	**20,247,900**	**23,584,000**	**-**	**23,584,000**	**10.0%**
Distribution of excess fees to Gov't Agencies	-	12,924,900	15,239,300	12,572,300	-	12,572,300	(2.7)%
Total Budget	**276,648**	**34,355,200**	**35,487,200**	**36,156,300**	**-**	**36,156,300**	**5.2%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tax Collector Fund (0070)	-	21,120,400	19,900,400	23,224,200	-	23,224,200	10.0%
Tax Collector-Charges Paid By BCC (0001)	276,648	309,900	347,500	359,800	-	359,800	16.1%
Total Net Budget	**276,648**	**21,430,300**	**20,247,900**	**23,584,000**	**-**	**23,584,000**	**10.0%**
Total Transfers and Reserves	**-**	**12,924,900**	**15,239,300**	**12,572,300**	**-**	**12,572,300**	**(2.7)%**
Total Budget	**276,648**	**34,355,200**	**35,487,200**	**36,156,300**	**-**	**36,156,300**	**5.2%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	-	33,647,700	34,069,900	35,146,800	-	35,146,800	4.5%
Interest/Misc	-	397,600	1,069,800	649,700	-	649,700	63.4%
Net Cost General Fund	276,648	309,900	347,500	359,800	-	359,800	16.1%
Total Funding	**276,648**	**34,355,200**	**35,487,200**	**36,156,300**	**-**	**36,156,300**	**5.2%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tax Collector Fund (0070)	167.00	167.00	167.00	166.00	-	166.00	(0.6)%
Total FTE	**167.00**	**167.00**	**167.00**	**166.00**	**-**	**166.00**	**(0.6)%**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector Fund (0070)

Mission Statement

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County. The Collier County Tax Collector's budget complies with Section 195.087 Florida Statutes.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Tax Collector	**166.00**	**23,224,200**	**23,224,200**	**-**
The Tax Collector collects all property taxes and non-ad valorem assessments within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, concealed weapons permits, business tax receipts, and tourist development taxes.				
Excess Fee Distribution	**-**	**12,572,300**	**12,572,300**	**-**
Projected excess fee distribution.				
Current Level of Service Budget	**166.00**	**35,796,500**	**35,796,500**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	17,057,600	16,553,300	17,404,100	-	17,404,100	2.0%
Operating Expense	-	3,385,900	3,218,400	3,339,500	-	3,339,500	(1.4)%
Capital Outlay	-	676,900	128,700	2,480,600	-	2,480,600	266.5%
Net Operating Budget	**-**	**21,120,400**	**19,900,400**	**23,224,200**	**-**	**23,224,200**	**10.0%**
Distribution of excess fees to Gov't Agencies	-	12,924,900	15,239,300	12,572,300	-	12,572,300	(2.7)%
Total Budget	**-**	**34,045,300**	**35,139,700**	**35,796,500**	**-**	**35,796,500**	**5.1%**
Total FTE	**167.00**	**167.00**	**167.00**	**166.00**	**-**	**166.00**	**(0.6)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	-	33,647,700	34,069,900	35,146,800	-	35,146,800	4.5%
Interest/Misc	-	397,600	1,069,800	649,700	-	649,700	63.4%
Total Funding	**-**	**34,045,300**	**35,139,700**	**35,796,500**	**-**	**35,796,500**	**5.1%**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector Fund (0070)

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year per Florida Statutes.

The Tax Collector's FY25 proposed budget, as adopted by the Board of County Commissioners at the FY25 Final Budget Public Hearing on September 19th, 2024, was amended and approved by the Department of Revenue on October 1, 2024. These adjustments resulted in an increase in personnel services and a reduction in operating capital outlay, yielding a slight overall increase in the budgeted excess fee distribution to government agencies.

Current FY 2025:

Personal Services include Collier County pay increase, 457 contributions, planned retirement, and paid time off sell-back. Additionally, the Tax Collector's office successfully absorbed the responsibilities following an employee resignation, thanks to significant efficiencies achieved through several process improvements over the past few years.

Operating Expenses include all requested items, contracts, leases, operating furniture and equipment, and temporary office space necessary during the Immokalee office renovation.

Capital Expenditures include typical asset acquisitions, plus main office and airport office generators. The primary contributor to the capital expenditure budget increase is the additional planned cost of the Immokalee Government Center Renovation, which is $1,709,540.

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector-Charges Paid By BCC (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
BCC Paid Expenses	**-**	**359,800**	**-**	**359,800**
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Current Level of Service Budget	**-**	**359,800**	**-**	**359,800**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	276,648	309,900	347,500	359,800	-	359,800	16.1%
Net Operating Budget	**276,648**	**309,900**	**347,500**	**359,800**	**-**	**359,800**	**16.1%**
Total Budget	**276,648**	**309,900**	**347,500**	**359,800**	**-**	**359,800**	**16.1%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	276,648	309,900	347,500	359,800	-	359,800	16.1%
Total Funding	**276,648**	**309,900**	**347,500**	**359,800**	**-**	**359,800**	**16.1%**

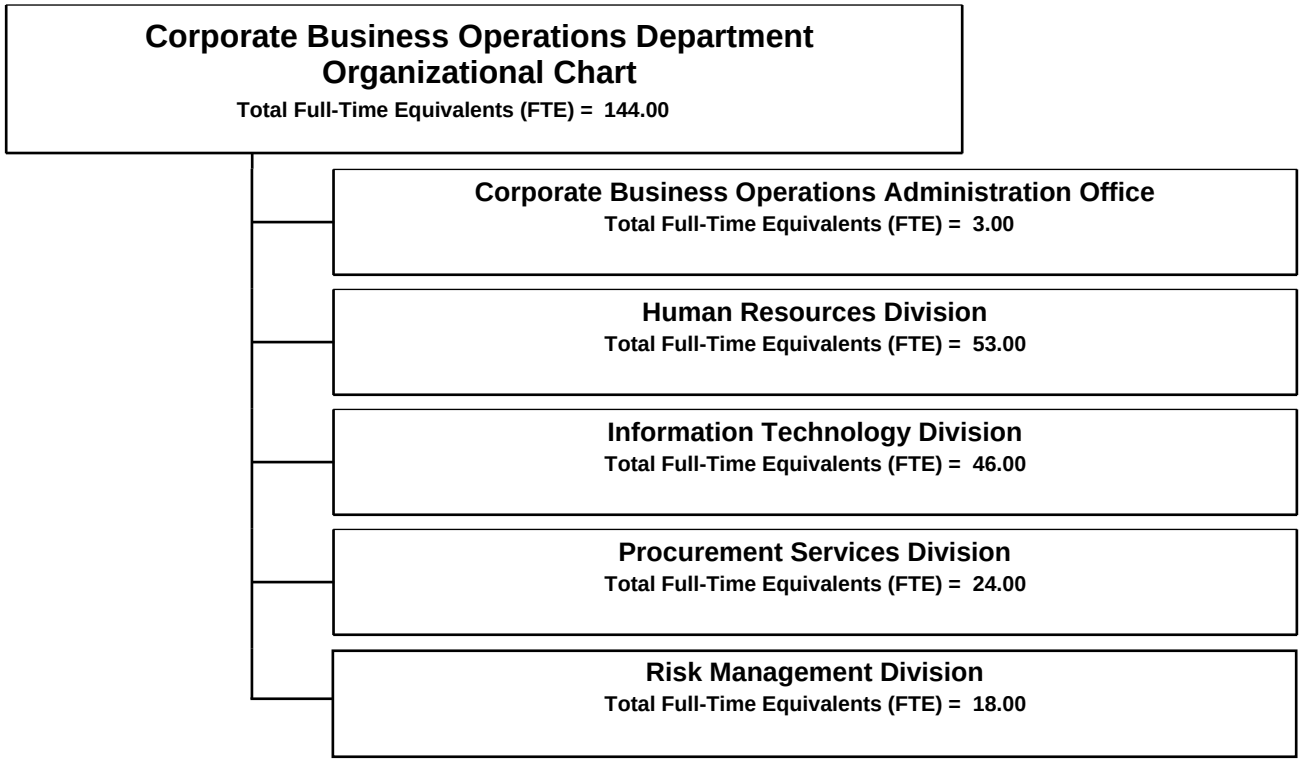
Forecast FY 2024:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2025:

The increase in operating expenses is due to the cost of utilities, inflation, and general insurance.

Corporate Business Operations Department



Corporate Business Operations Department

Kenneth Kovensky

The Corporate Business Operations Department is comprised of four internal service divisions: Human Resources, Information Technology, Procurement Services, and Risk Management.

The Human Resources Division (HR) is comprised of seven organizational sections, including Administration, HR Information Systems, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development, and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization in the areas of compensation, retention, employee recognition, employee relations, performance management, motivation, development, and training.

To meet the Board strategic priority of positioning Collier County as an employer of choice, HR will continue to design and deliver strategies to recruit, develop, assess, and retain a high-quality workforce. These efforts include the development of a branded recruitment program along with on-boarding processes that reflect a positive, quality experience for new employees. Additionally, HR will design, communicate, implement, and administer an integrated, comprehensive approach to compensation that management can use to attract and retain employees and drive performance that exceeds expectations, and provide professional development programs and opportunities to meet the employees' needs.

The Information Technology Division (IT) provides efficient, reliable, and secure customer-oriented information technology services for Collier County Government, which include the County's data network, telephone system, software applications, and data.

As a County Manager strategic priority, providing cybersecurity in today's environment is imperative. As cybersecurity threats become more sophisticated, ways to combat the threat of malware, ransomware, and viruses must also be kept up to date. Deploying an immutable back-up system provides enhanced and longer archived back-ups and will aid in the recovery in the event of a cyberattack. Several layers of security have been added to the existing security infrastructure. Implementing a Security Operations Center to the cybersecurity apparatus, along with extended monitoring, will add to the existing layers already provided. Additionally, IT will be working towards a "Zero Trust" environment.

Developing an IT Master Plan is another strategic priority of the County Manager. As technology initiatives advance throughout the County, IT continues to provide a more cutting-edge and nimble infrastructure. IT will transition to cloud applications where it is deemed a good fit, upgrade older technology to faster and smarter equipment, provide project support for internal customers through collaboration software, and expand support hours.

The Procurement Services Division provides centralized procurement support to internal and external County customers. The Division procures goods and services through a variety of procurement methods and services, ensures proper safeguards are in place to maintain a procurement system of quality and integrity, and promotes fiscal stewardship and sound budget oversight. It administers the County's purchasing card program and coordinates the transfer and disposal of surplus property through sales and public auctions.

The division supports business needs throughout the County, educates customers and the vendor community, and ensures fair, transparent, and ethical competitive purchasing processes. Strategic initiatives that have been recently completed include the replacement of the bidding platform and the automation of processes through software implementation.

The Risk Management Division develops, manages, and improves the County's finance risk, group benefit insurance, and safety and occupational health programs to provide quality, cost-effective support to County employees and to protect the County interests against frequent and catastrophic loss.

Through responsible governance, the division identifies, manages, mitigates, and finances risks; reduces the frequency, severity, and associated costs of claims; and serves as a resource for the health, safety, and well-being of Collier County employees.

The division is comprised of three sections: Property & Casualty Insurance, Group Health & Life Insurance, and Worker's Compensation.

Corporate Business Operations Department

Department Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	11,867,200	13,182,100	11,967,800	16,721,000	291,700	17,012,700	29.1%
Operating Expense	74,753,192	83,704,800	84,959,500	89,560,000	9,000	89,569,000	7.0%
Capital Outlay	2,639,060	4,567,000	8,708,100	5,900,000	-	5,900,000	29.2%
Total Net Budget	**89,259,452**	**101,453,900**	**105,635,400**	**112,181,000**	**300,700**	**112,481,700**	**10.9%**
Trans to 0001 General Fund	76,600	-	-	-	-	-	na
Reserve for Contingencies	-	117,100	-	483,600	-	483,600	313.0%
Reserve for Capital	-	1,032,800	-	6,409,000	-	6,409,000	520.5%
Reserve for Insurance	-	35,294,600	-	31,979,300	-	31,979,300	(9.4)%
Reserve for Cash Flow	-	1,213,500	-	1,870,400	-	1,870,400	54.1%
Reserve for Attrition	-	(100,900)	-	(119,400)	-	(119,400)	18.3%
Total Budget	**89,336,052**	**139,011,000**	**105,635,400**	**152,803,900**	**300,700**	**153,104,600**	**10.1%**

Appropriations by Division	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Corporate Business Operations Administration Office	485,561	437,100	410,500	541,300	-	541,300	23.8%
Human Resources Division	2,235,358	2,865,300	2,397,300	5,960,400	300,700	6,261,100	118.5%
Information Technology Division	17,089,346	17,335,500	21,707,800	19,343,000	-	19,343,000	11.6%
Procurement Services Division	2,740,600	3,141,400	2,807,700	3,049,900	-	3,049,900	(2.9)%
Risk Management Division	66,708,586	77,674,600	78,312,100	83,286,400	-	83,286,400	7.2%
Total Net Budget	**89,259,452**	**101,453,900**	**105,635,400**	**112,181,000**	**300,700**	**112,481,700**	**10.9%**
Information Technology Division	-	2,262,500	-	3,438,500	-	3,438,500	52.0%
Risk Management Division	76,600	35,294,600	-	37,184,400	-	37,184,400	5.4%
Total Transfers and Reserves	**76,600**	**37,557,100**	**-**	**40,622,900**	**-**	**40,622,900**	**8.2%**
Total Budget	**89,336,052**	**139,011,000**	**105,635,400**	**152,803,900**	**300,700**	**153,104,600**	**10.1%**

Corporate Business Operations Department

Department Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	112	-	300	-	-	-	na
Miscellaneous Revenues	3,396,550	1,433,200	5,330,700	5,329,000	-	5,329,000	271.8%
Interest/Misc	1,512,437	1,476,300	1,727,800	1,573,600	-	1,573,600	6.6%
Reimb From Other Depts	10,230,754	9,544,700	9,828,500	10,430,100	-	10,430,100	9.3%
Property & Casualty Billings	9,956,400	14,469,600	14,469,600	18,431,500	-	18,431,500	27.4%
Group Health Billings	43,709,753	44,272,800	44,272,000	46,487,000	-	46,487,000	5.0%
Dental & Vision Billings	2,385,720	2,220,000	2,209,000	2,220,000	-	2,220,000	0.0%
Life Insurance Billings	503,363	646,000	636,000	680,000	-	680,000	5.3%
Short Term Disability Billings	780,334	825,000	808,000	825,000	-	825,000	0.0%
Long Term Disability Billings	868,942	775,000	800,000	800,000	-	800,000	3.2%
Workers Comp Billings	1,916,000	2,032,400	2,026,900	2,016,300	-	2,016,300	(0.8)%
Net Cost General Fund	5,352,013	6,152,900	5,313,600	8,845,100	300,700	9,145,800	48.6%
Net Cost Unincorp General Fund	-	-	-	532,900	-	532,900	na
Trans fm 0001 General Fund	7,981,600	5,301,100	5,301,100	4,279,200	-	4,279,200	(19.3)%
Trans fm 1007 PB Beaut MSTBU	37,100	28,000	28,000	28,500	-	28,500	1.8%
Trans fm 1011 Unincorp GenFd	658,800	594,200	594,200	748,500	-	748,500	26.0%
Trans fm 1013 Com Dev	891,700	863,300	863,300	970,900	-	970,900	12.5%
Trans fm 1014 Plan Serv	177,200	183,300	183,300	221,800	-	221,800	21.0%
Trans fm 1017 Wtr Poll Ctrl	121,700	106,700	106,700	122,300	-	122,300	14.6%
Trans fm 1059 Utility Fee Trust	8,600	10,200	10,200	12,700	-	12,700	24.5%
Trans fm 1062 ConsrvCollr Maint	31,100	25,500	25,500	28,500	-	28,500	11.8%
Trans fm 1102 TDC Bch&Inlet Adm	17,800	15,300	15,300	15,800	-	15,800	3.3%
Trans fm 1104 TDC Mgt & Ops	59,300	61,100	61,100	69,700	-	69,700	14.1%
Trans fm 1605 GGate Comm Ctr	42,900	40,800	40,800	47,500	-	47,500	16.4%
Trans fm 4008 W/S Ops	1,844,000	1,649,800	1,649,800	1,862,800	-	1,862,800	12.9%
Trans fm 4070 SWaste Ops	197,000	249,400	249,400	269,000	-	269,000	7.9%
Trans fm 4073 SWaste Mand	33,500	51,500	51,500	55,600	-	55,600	8.0%
Trans fm 4090 Airport Ops	48,400	40,700	40,700	56,900	-	56,900	39.8%
Carry Forward	51,399,800	46,083,300	55,176,100	46,184,000	-	46,184,000	0.2%
Less 5% Required By Law	-	(141,100)	-	(340,300)	-	(340,300)	141.2%
Total Funding	**144,162,877**	**139,011,000**	**151,819,400**	**152,803,900**	**300,700**	**153,104,600**	**10.1%**

Department Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Corporate Business Operations	3.00	3.00	3.00	3.00	-	3.00	0.0%
Human Resources Division	19.00	19.00	19.00	50.00	3.00	53.00	178.9%
Information Technology Division	46.00	46.00	46.00	46.00	-	46.00	0.0%
Procurement Services Division	24.00	24.00	24.00	24.00	-	24.00	0.0%
Risk Management Division	17.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	**109.00**	**110.00**	**110.00**	**141.00**	**3.00**	**144.00**	**30.9%**

Corporate Business Operations Department

Corporate Business Operations Administration Office

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	446,478	350,200	334,900	534,600	-	534,600	52.7%
Operating Expense	39,083	86,900	75,600	6,700	-	6,700	(92.3)%
Net Operating Budget	**485,561**	**437,100**	**410,500**	**541,300**	**-**	**541,300**	**23.8%**
Total Budget	**485,561**	**437,100**	**410,500**	**541,300**	**-**	**541,300**	**23.8%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Corporate Business Operations Admin (0001)	485,561	437,100	410,500	541,300	-	541,300	23.8%
Total Net Budget	**485,561**	**437,100**	**410,500**	**541,300**	**-**	**541,300**	**23.8%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**485,561**	**437,100**	**410,500**	**541,300**	**-**	**541,300**	**23.8%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Reimb From Other Depts	-	124,300	124,300	-	-	-	(100.0)%
Net Cost General Fund	485,561	312,800	286,200	541,300	-	541,300	73.0%
Total Funding	**485,561**	**437,100**	**410,500**	**541,300**	**-**	**541,300**	**23.8%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Corporate Business Operations Admin (0001)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**3.00**	**0.0%**

Corporate Business Operations Department

Corporate Business Operations Administration Office

Corporate Business Operations Admin (0001)

Mission Statement

To provide executive level management and administrative support to all divisions within the Corporate Business Operations Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead - RG	**1.00**	**275,800**	**-**	**275,800**
Provide strategic and operational planning, budgeting, financial management, staff policy development, and administrative support to the Corporate Business Operations Divisions.				
Operations Management - RG	**2.00**	**265,500**	**-**	**265,500**
Provide analytical and management support to the Department Administration, conduct business process mapping and analysis on department operations and activities, and develop and review department plans for operations, budget activity and performance measurement efforts.				
Current Level of Service Budget	**3.00**	**541,300**	**-**	**541,300**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	446,478	350,200	334,900	534,600	-	534,600	52.7%
Operating Expense	39,083	86,900	75,600	6,700	-	6,700	(92.3)%
Net Operating Budget	**485,561**	**437,100**	**410,500**	**541,300**	**-**	**541,300**	**23.8%**
Total Budget	**485,561**	**437,100**	**410,500**	**541,300**	**-**	**541,300**	**23.8%**
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**3.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Reimb From Other Depts	-	124,300	124,300	-	-	-	(100.0)%
Net Cost General Fund	485,561	312,800	286,200	541,300	-	541,300	73.0%
Total Funding	**485,561**	**437,100**	**410,500**	**541,300**	**-**	**541,300**	**23.8%**

Corporate Business Operations Department

Corporate Business Operations Administration Office

Corporate Business Operations Admin (0001)

Forecast FY 2024:

Personal services are forecast below budgeted amounts resulting from a vacancy in the Division during the current fiscal year.

Operating expenses are forecast to decrease due to savings in training and travel.

Current FY 2025:

Personal services are anticipated to increase due to the movement of two higher level positions (Executive Director and Applications Analyst II) moving into this section, replacing lower paid positions (Budget Analyst II, and Accounting Technician I).

Operating expenses are expected to decrease due to the reorganization of this area. Expenditures in previous years were centralized to support both the administration and other cost centers. Expenditures in FY 2025 will support only the administration cost center.

Corporate Business Operations Department

Human Resources Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,838,408	2,187,300	1,989,300	5,299,300	291,700	5,591,000	155.6%
Operating Expense	396,951	678,000	408,000	661,100	9,000	670,100	(1.2)%
Net Operating Budget	**2,235,358**	**2,865,300**	**2,397,300**	**5,960,400**	**300,700**	**6,261,100**	**118.5%**
Total Budget	**2,235,358**	**2,865,300**	**2,397,300**	**5,960,400**	**300,700**	**6,261,100**	**118.5%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Human Resources (0001)	2,235,358	2,865,300	2,397,300	2,943,100	300,700	3,243,800	13.2%
Workforce Prioritization Pool (0001/1011)	-	-	-	3,017,300	-	3,017,300	na
Total Net Budget	**2,235,358**	**2,865,300**	**2,397,300**	**5,960,400**	**300,700**	**6,261,100**	**118.5%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**2,235,358**	**2,865,300**	**2,397,300**	**5,960,400**	**300,700**	**6,261,100**	**118.5%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	-	-	300	-	-	-	na
Miscellaneous Revenues	332	-	700	-	-	-	na
Net Cost General Fund	2,235,027	2,865,300	2,396,300	5,427,500	300,700	5,728,200	99.9%
Net Cost Unincorp General Fund	-	-	-	532,900	-	532,900	na
Total Funding	**2,235,358**	**2,865,300**	**2,397,300**	**5,960,400**	**300,700**	**6,261,100**	**118.5%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Human Resources (0001)	19.00	19.00	19.00	19.00	3.00	22.00	15.8%
Workforce Prioritization Pool (0001/1011)	-	-	-	31.00	-	31.00	na
Total FTE	**19.00**	**19.00**	**19.00**	**50.00**	**3.00**	**53.00**	**178.9%**

Corporate Business Operations Department

Human Resources Division

Human Resources (0001)

Mission Statement

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that "Exceeds the Expectations" of our customers, supports our employees, and demonstrates unquestionable ethical values.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Administration - RG	**1.00**	**409,300**	**-**	**409,300**
Plan, organize, and direct the activities, staff, and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.				
Employee Relations - RG	**1.00**	**122,000**	**-**	**122,000**
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
Talent Acquisition - RG	**4.00**	**493,700**	**-**	**493,700**
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, track, qualify, and refer applicants, negotiate wages and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
Operations - RG	**6.00**	**849,900**	**-**	**849,900**
Provide the following Human Resources functions: process employment transactions, manage temporary staff services, maintain employee personnel records, respond to public information requests, facilitate Equal Employment Opportunity (EEO) compliance and reporting, administer the Family Medical Leave Act (FMLA) and other leaves of absence, ensure compliance with ADA, facilitate employee verification requests, administer unemployment claims, process wage garnishments, and facilitate fingerprinting in accordance with County ordinance to re-screen existing employees. Review and validate invoices and process payments for HR expenditures consistent with Procurement guidelines.				
Talent Development - RG	**2.00**	**328,500**	**-**	**328,500**
Develop and promote training programs for County staff to meet employee needs, provide professional growth and development opportunities, and provide guidance for succession planning. Coordinate onboarding and orientation for new hires. Develop and manage staff recognition programs. Administer the employee evaluation process. Manage the tuition reimbursement program.				
Total Rewards - RG	**3.00**	**474,000**	**-**	**474,000**
Design, communicate, implement, and administer a comprehensive approach to compensation to attract and retain employees. Manage and review positions to ensure they are classified and compensated correctly. Perform compensation market analysis and salary surveys. Provide oversight for Florida Retirement System (FRS) enrollment and changes for new and current employees; coordinate education and training opportunities for staff to learn about FRS. Partner with the Deferred Compensation program providers to educate and help enroll employees and process payroll deferrals.				

Corporate Business Operations Department

Human Resources Division

Human Resources (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
HR Information Systems - IAM	**2.00**	**265,700**	**-**	**265,700**
Provides oversight for and management of the Human Resources Information Systems, including internal, hosted, and third-party technology resources necessary to administer Division functions.				
Current Level of Service Budget	**19.00**	**2,943,100**	**-**	**2,943,100**

Program Enhancements	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
3 FTE's Human Resources	**3.00**	**300,700**	**-**	**300,700**
Applications Analyst I Adding SuccessFactors Employee Central and WFS for timekeeping will increase the necessity for increased testing, maintenance, and troubleshooting of the newly deployed/additional software. Moving HR requests functionality to JIRA will demand ongoing support, monitoring, and maintenance of the system.				
Human Resources Business Partner The County's employee relations program is currently staffed with an HR Manager, who is also responsible for overseeing all of HR Operations activities, as well as an HRBP position that has been vacant for an extended time but is under recruitment as of March 2024. To effectively handle employee relations issues for the entire County of over 2,000 employees as well as train and educate supervisors in the critical aspects of this function, there is the need for an additional long-term resource in order to sustain operations and maintain compliance with county practices and Federal/state laws.				
Management Analyst I Payroll and leave management are understaffed and the increase in activity has led to the need for additional long-term resources in order to sustain operations.				
Expanded Services Budget	**3.00**	**300,700**	**-**	**300,700**
Total Adopted Budget	**22.00**	**3,243,800**	**-**	**3,243,800**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Cost per hour for County-sponsored training	24.58	16	17.66	18
Number of days to fill positions	71.3	62	77.7	62
Percent of external new hires here at one year of employment	85.4	84	73.8	84
Percent of positions filled internally vs. externally	51.6	45	51.2	45

Corporate Business Operations Department

Human Resources Division

Human Resources (0001)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,838,408	2,187,300	1,989,300	2,282,000	291,700	2,573,700	17.7%
Operating Expense	396,951	678,000	408,000	661,100	9,000	670,100	(1.2)%
Net Operating Budget	**2,235,358**	**2,865,300**	**2,397,300**	**2,943,100**	**300,700**	**3,243,800**	**13.2%**
Total Budget	**2,235,358**	**2,865,300**	**2,397,300**	**2,943,100**	**300,700**	**3,243,800**	**13.2%**
Total FTE	**19.00**	**19.00**	**19.00**	**19.00**	**3.00**	**22.00**	**15.8%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	-	-	300	-	-	-	na
Miscellaneous Revenues	332	-	700	-	-	-	na
Net Cost General Fund	2,235,027	2,865,300	2,396,300	2,943,100	300,700	3,243,800	13.2%
Total Funding	**2,235,358**	**2,865,300**	**2,397,300**	**2,943,100**	**300,700**	**3,243,800**	**13.2%**

Corporate Business Operations Department

Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, HR Information Systems, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development, and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of compensation, retention, employee recognition, employee relations, performance management, motivation, development and training.

The Human Resources team continues to adapt operational processes and practices to make sure the needs of the organization are supported. The County's continuing and crucial objectives of attracting, retaining, and developing a highly skilled workforce are a key focus for the division.

In Talent Development, the New Employee Orientation (NEO) program that had been provided on-line since the middle of 2020 returned to a classroom-based format as of December 2023. Individuals joining the organization now have a classroom-based component to learn the important aspects of employment and benefits of the County, combined with an assigned training curriculum through our Performance and Learning Management/Collier University LMS. Between April 2023 and March 2024, Human Resources engaged with over 275 new and returning employees through the NEO process at the start of their employment with the County.

The County's web-based learning and performance management system, branded as PALM (Performance and Learning Management) offers nearly 2,300 virtual professional development and technical courses that build the knowledge, skills and abilities of employees to accomplish their work and achieve their potential. The Performance Management side of the portal has automated the new hire and annual evaluation processes, and the first full performance cycle for the entire organization with a new format concluded in early April 2024.

With openings resulting from expanded positions as well as attrition and retirements, employees in the Talent Acquisition section coordinated recruitment for 525 position openings between April 2023 and March 2024, which is approximately the same as the prior year's recruitment activity, working closely with hiring divisions to select candidates to fill the openings. The number of applicants submitting for consideration was nearly equal to the number received for the same period the previous year, at around 9,400 compared to 9,500 applications. The job seekers today have many options available to them in the current labor market. Coupled with the ongoing difficulty of finding affordable local housing, it continues to be challenging to fill some positions in the agency.

At the direction of the County Manager, with support of the Board of County Commissioners, the Total Rewards team implemented a General Wage Adjustment of 5% at the start of FY 2024, which took effect October 7, 2023. The Human Resources Total Rewards team continues to survey the external market on an annual basis with the purpose of maintaining sound pay practices that will allow the County to realize an effective, market-based compensation structure for future years.

The Service Award choice program recognizes employees for their dedication to the County as they achieve each five-year milestone of their career in local government service. The start of 2024 saw changes to the recognition program format from a monthly breakfast to quarterly awards luncheon. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program.

Forecast FY 2024:

Personal services are forecast below budgeted amounts resulting from vacancies in the Division during the current fiscal year.

Operating expenses are forecast to decrease due to savings in professional services, training, educational expenditures, and food operating supplies.

Current FY 2025:

Personal services are anticipated to increase due to planned compensation adjustments that will be applied to employees across the organization and the addition of three expanded positions (Applications Analyst I, Human Resources Business Partner, and Management Analyst I) described under Program Enhancements.

Operating expenses are expected to decrease slightly due to less funding allocated to costs for training and lower expenditures for professional and contractual services.

Corporate Business Operations Department

Human Resources Division

Workforce Prioritization Pool (0001/1011)

Mission Statement

The Workforce Prioritization Pool (WPP) is a strategic tool that comprises a pool of Full-Time Equivalents (FTEs) to be utilized for resourcing organizational priorities.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Workforce Prioritization Pool	**31.00**	**3,017,300**	**-**	**3,017,300**
The Workforce Prioritization Pool (WPP) is a strategic tool that comprises a pool of Full-Time Equivalents (FTEs) to be utilized effectively for resourcing organizational priorities. This approach aims to enhance efficiency and productivity by aligning workforce availability with the most critical needs of the organization.				
Current Level of Service Budget	**31.00**	**3,017,300**	**-**	**3,017,300**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	-	-	3,017,300	-	3,017,300	na
Net Operating Budget	**-**	**-**	**-**	**3,017,300**	**-**	**3,017,300**	**na**
Total Budget	**-**	**-**	**-**	**3,017,300**	**-**	**3,017,300**	**na**
Total FTE	**-**	**-**	**-**	**31.00**	**-**	**31.00**	na

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	-	-	-	2,484,400	-	2,484,400	na
Net Cost Unincorp General Fund	-	-	-	532,900	-	532,900	na
Total Funding	**-**	**-**	**-**	**3,017,300**	**-**	**3,017,300**	na

Notes:

Established in FY2025, the Workforce Prioritization Pool includes vacant departmental positions funded by the General Fund (0001) and Unincorporated General Fund (1011).

Current FY 2025:

The personal services budget includes funding for thirty-one (31) vacant FTEs.

Corporate Business Operations Department

Information Technology Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	5,166,896	5,732,300	5,258,600	5,971,300	-	5,971,300	4.2%
Operating Expense	9,283,390	7,066,200	7,741,100	7,486,700	-	7,486,700	6.0%
Capital Outlay	2,639,060	4,537,000	8,708,100	5,885,000	-	5,885,000	29.7%
Net Operating Budget	**17,089,346**	**17,335,500**	**21,707,800**	**19,343,000**	**-**	**19,343,000**	**11.6%**
Reserve for Contingencies	-	117,100	-	483,600	-	483,600	313.0%
Reserve for Capital	-	1,032,800	-	1,203,900	-	1,203,900	16.6%
Reserve for Cash Flow	-	1,213,500	-	1,870,400	-	1,870,400	54.1%
Reserve for Attrition	-	(100,900)	-	(119,400)	-	(119,400)	18.3%
Total Budget	**17,089,346**	**19,598,000**	**21,707,800**	**22,781,500**	**-**	**22,781,500**	**16.2%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Information Technology Capital (5006)	7,471,545	6,967,000	12,192,400	8,580,000	-	8,580,000	23.2%
Information Technology Division (5005)	9,617,801	10,368,500	9,515,400	10,763,000	-	10,763,000	3.8%
Total Net Budget	**17,089,346**	**17,335,500**	**21,707,800**	**19,343,000**	**-**	**19,343,000**	**11.6%**
Total Transfers and Reserves	**-**	**2,262,500**	**-**	**3,438,500**	**-**	**3,438,500**	**52.0%**
Total Budget	**17,089,346**	**19,598,000**	**21,707,800**	**22,781,500**	**-**	**22,781,500**	**16.2%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	5,419	3,200	2,000	2,000	-	2,000	(37.5)%
Interest/Misc	264,413	172,000	335,500	176,000	-	176,000	2.3%
Reimb From Other Depts	10,230,754	9,343,800	9,627,600	10,353,500	-	10,353,500	10.8%
Net Cost General Fund	(3,322)	-	-	-	-	-	na
Trans fm 0001 General Fund	3,981,600	3,301,100	3,301,100	4,279,200	-	4,279,200	29.6%
Trans fm 1007 PB Beaut MSTBU	37,100	28,000	28,000	28,500	-	28,500	1.8%
Trans fm 1011 Unincorp GenFd	658,800	594,200	594,200	748,500	-	748,500	26.0%
Trans fm 1013 Com Dev	891,700	863,300	863,300	970,900	-	970,900	12.5%
Trans fm 1014 Plan Serv	177,200	183,300	183,300	221,800	-	221,800	21.0%
Trans fm 1017 Wtr Poll Ctrl	121,700	106,700	106,700	122,300	-	122,300	14.6%
Trans fm 1059 Utility Fee Trust	8,600	10,200	10,200	12,700	-	12,700	24.5%
Trans fm 1062 ConsrvCollr Maint	31,100	25,500	25,500	28,500	-	28,500	11.8%
Trans fm 1102 TDC Bch&Inlet Adm	17,800	15,300	15,300	15,800	-	15,800	3.3%
Trans fm 1104 TDC Mgt & Ops	59,300	61,100	61,100	69,700	-	69,700	14.1%
Trans fm 1605 GGate Comm Ctr	42,900	40,800	40,800	47,500	-	47,500	16.4%
Trans fm 4008 W/S Ops	1,844,000	1,649,800	1,649,800	1,862,800	-	1,862,800	12.9%
Trans fm 4070 SWaste Ops	197,000	249,400	249,400	269,000	-	269,000	7.9%
Trans fm 4073 SWaste Mand	33,500	51,500	51,500	55,600	-	55,600	8.0%
Trans fm 4090 Airport Ops	48,400	40,700	40,700	56,900	-	56,900	39.8%
Carry Forward	6,432,500	2,866,900	7,991,000	3,469,200	-	3,469,200	21.0%
Less 5% Required By Law	-	(8,800)	-	(8,900)	-	(8,900)	1.1%
Total Funding	**25,080,464**	**19,598,000**	**25,177,000**	**22,781,500**	**-**	**22,781,500**	**16.2%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Information Technology Division (5005)	46.00	46.00	46.00	46.00	-	46.00	0.0%
Total FTE	**46.00**	**46.00**	**46.00**	**46.00**	**-**	**46.00**	**0.0%**

Corporate Business Operations Department

Information Technology Division

Information Technology Division (5005)

Mission Statement

To provide efficient, reliable, secure customer-oriented information technology services for Collier County Government which include the agency's data network, telephone system and software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead - RG	**3.00**	**578,600**	**578,600**	**-**
Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.				
Security Administration - RG	**3.00**	**389,000**	**389,000**	**-**
Define security standards and policies necessary to protect the information assets of Collier County, to ensure confidentiality of information, integrity of data, systems and operations, technical compliance for HIPAA, and to maintain business continuity plan for the BCC. Develop strategies for the protection of information assets; establish proactive programs to meet the division's regulatory, legal, and fiduciary responsibilities.				
IT Service Desk - IAM	**8.00**	**1,081,400**	**1,081,400**	**-**
The IT Service Desk is the first point of contact for the Information Technology Division. The IT Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices and maintains inventory control of technology related equipment and assets.				
Applications - IAM	**10.00**	**1,416,700**	**1,416,700**	**-**
The IT Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects.				
Development - IAM	**9.00**	**1,241,800**	**1,241,800**	**-**
Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focused on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications.				
Maintenance And Renewal - IAM	**1.00**	**4,182,000**	**4,182,000**	**-**
All maintenance, software licensing and renewal contracts to support the Agency's IT infrastructure, including but not limited to Microsoft Enterprise Agreements, Cisco Enterprise Agreements, etc.				

Corporate Business Operations Department

Information Technology Division

Information Technology Division (5005)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Hosting - IAM	**7.00**	**1,075,400**	**1,075,400**	**-**
Provides BCC customers support for Exchange, Enterprise Vault, AD, Servers, Data Storage, Backups (servers and data), Faxing, Skype/Teams, VDI, Email Security, DNS, RDS, Account Archiving etc. Manages Public Records and DA requests etc.				
Cybersecurity - IAM	**5.00**	**798,100**	**798,100**	**-**
Cybersecurity programs designed to identify, protect against, enhance resiliency in the face of, and counter cyberthreats to Collier County's information systems and interests.				
Reserves, Transfers, Interest - RG	**-**	**2,020,100**	**2,020,100**	**-**
Current Level of Service Budget	**46.00**	**12,783,100**	**12,783,100**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
QA/QC (Scale 5 Best 1 Worst)	4.94	4.89	4.9	4.95
Spot Resolution %	76	72	74.5	77
Total Enterprise Incidents	16	27	35	20
Total Work Orders Processed	11,601	19,900	16,381	17,000

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	5,166,896	5,732,300	5,258,600	5,971,300	-	5,971,300	4.2%
Operating Expense	4,450,905	4,624,200	4,256,800	4,781,700	-	4,781,700	3.4%
Capital Outlay	-	12,000	-	10,000	-	10,000	(16.7)%
Net Operating Budget	**9,617,801**	**10,368,500**	**9,515,400**	**10,763,000**	**-**	**10,763,000**	**3.8%**
Reserve for Contingencies	-	117,100	-	269,100	-	269,100	129.8%
Reserve for Cash Flow	-	1,213,500	-	1,870,400	-	1,870,400	54.1%
Reserve for Attrition	-	(100,900)	-	(119,400)	-	(119,400)	18.3%
Total Budget	**9,617,801**	**11,598,200**	**9,515,400**	**12,783,100**	**-**	**12,783,100**	**10.2%**
Total FTE	**46.00**	**46.00**	**46.00**	**46.00**	**-**	**46.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	4,743	2,000	2,000	2,000	-	2,000	0.0%
Interest/Misc	62,148	53,900	68,500	55,000	-	55,000	2.0%
Reimb From Other Depts	10,230,754	9,343,800	9,627,600	10,353,500	-	10,353,500	10.8%
Net Cost General Fund	(3,322)	-	-	-	-	-	na
Carry Forward	1,516,400	2,201,300	2,192,800	2,375,500	-	2,375,500	7.9%
Less 5% Required By Law	-	(2,800)	-	(2,900)	-	(2,900)	3.6%
Total Funding	**11,810,723**	**11,598,200**	**11,890,900**	**12,783,100**	**-**	**12,783,100**	**10.2%**

Corporate Business Operations Department

Information Technology Division

Information Technology Division (5005)

Notes:

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption-based unit costs. Specialty professional services for each Division are funded directly. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

Forecast FY 2024:

Personal services are forecast to be lower due to employee vacancies during the fiscal year.

Operating expenses are forecast to be lower than budgeted due to staff performing phone upgrades in-house instead of contracting with a vendor and favorably renegotiating a cybersecurity contract for networking and hosting enhancements.

Current FY 2025:

Personal services are anticipated to increase due to planned compensation adjustments that will be applied to employees across the organization.

Operating expenses are budgeted to increase due to the rise in costs for equipment, repair, maintenance, Microsoft support, cybersecurity software, servers and storage, and expanded email archives.

Capital Outlay is lower than the prior fiscal year.

Revenues:

Charges to the various departments within the County are consistent with desired/requested service levels and expectations.

Corporate Business Operations Department

Information Technology Division

Information Technology Capital (5006)

Mission Statement

To fund the replacement and or enhancements of existing IT capital computer system infrastructure and to fund that infrastructure to accommodate growth, new requirements (cybersecurity) and services.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Applications - IAM	**-**	**2,545,000**	**2,545,000**	**-**
The IT Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects.				
Hosting - IAM	**-**	**5,085,000**	**5,085,000**	**-**
Provides BCC customers support for Exchange, Enterprise Vault, AD, Servers, Data Storage, Backups (servers and data), Faxing, Skype/Teams, VDI, Email Security, DNS, RDS, Account Archiving etc. Manages Public Records and DA requests etc.				
Cybersecurity - IAM	**-**	**950,000**	**950,000**	**-**
Cybersecurity programs designed to identify, protect against, enhance resiliency in the face of, and counter cyberthreats to Collier County's information systems and interests.				
Reserves, Transfers, Interest - RG	**-**	**1,418,400**	**1,418,400**	**-**
Current Level of Service Budget	**-**	**9,998,400**	**9,998,400**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	4,832,485	2,442,000	3,484,300	2,705,000	-	2,705,000	10.8%
Capital Outlay	2,639,060	4,525,000	8,708,100	5,875,000	-	5,875,000	29.8%
Net Operating Budget	**7,471,545**	**6,967,000**	**12,192,400**	**8,580,000**	**-**	**8,580,000**	**23.2%**
Reserve for Contingencies	-	-	-	214,500	-	214,500	na
Reserve for Capital	-	1,032,800	-	1,203,900	-	1,203,900	16.6%
Total Budget	**7,471,545**	**7,999,800**	**12,192,400**	**9,998,400**	**-**	**9,998,400**	**25.0%**

Corporate Business Operations Department

Information Technology Division

Information Technology Capital (5006)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	676	1,200	-	-	-	-	(100.0)%
Interest/Misc	202,265	118,100	267,000	121,000	-	121,000	2.5%
Trans fm 0001 General Fund	3,981,600	3,301,100	3,301,100	4,279,200	-	4,279,200	29.6%
Trans fm 1007 PB Beaut MSTBU	37,100	28,000	28,000	28,500	-	28,500	1.8%
Trans fm 1011 Unincorp GenFd	658,800	594,200	594,200	748,500	-	748,500	26.0%
Trans fm 1013 Com Dev	891,700	863,300	863,300	970,900	-	970,900	12.5%
Trans fm 1014 Plan Serv	177,200	183,300	183,300	221,800	-	221,800	21.0%
Trans fm 1017 Wtr Poll Ctrl	121,700	106,700	106,700	122,300	-	122,300	14.6%
Trans fm 1059 Utility Fee Trust	8,600	10,200	10,200	12,700	-	12,700	24.5%
Trans fm 1062 ConsrvCollr Maint	31,100	25,500	25,500	28,500	-	28,500	11.8%
Trans fm 1102 TDC Bch&Inlet Adm	17,800	15,300	15,300	15,800	-	15,800	3.3%
Trans fm 1104 TDC Mgt & Ops	59,300	61,100	61,100	69,700	-	69,700	14.1%
Trans fm 1605 GGate Comm Ctr	42,900	40,800	40,800	47,500	-	47,500	16.4%
Trans fm 4008 W/S Ops	1,844,000	1,649,800	1,649,800	1,862,800	-	1,862,800	12.9%
Trans fm 4070 SWaste Ops	197,000	249,400	249,400	269,000	-	269,000	7.9%
Trans fm 4073 SWaste Mand	33,500	51,500	51,500	55,600	-	55,600	8.0%
Trans fm 4090 Airport Ops	48,400	40,700	40,700	56,900	-	56,900	39.8%
Carry Forward	4,916,100	665,600	5,798,200	1,093,700	-	1,093,700	64.3%
Less 5% Required By Law	-	(6,000)	-	(6,000)	-	(6,000)	0.0%
Total Funding	**13,269,741**	**7,999,800**	**13,286,100**	**9,998,400**	**-**	**9,998,400**	**25.0%**

Corporate Business Operations Department

Forecast FY 2024:

The IT Division has numerous capital projects underway, including an immutable backup system, snapshot immutable backups, Cisco DNA and ISE deployment, battery backup/AC units, new disk shelves, agency network Edge replacements, Jira implementation, web filtering and endpoint upgrades, SIEM implementation, SOC implementation, Cisco phone project completion, and full migration of Exchange services to the cloud.

Operating expenses are forecast to be higher due to cybersecurity initiatives being implemented to combat malware and ransomware attacks.

Capital expenses are forecast to be higher due to purchased equipment such as the immutable backup system and the identity services engine. Potential cyber threats to the County's network have created a need to add layers to the cybersecurity apparatus within the county. IT is required to secure all of our network, computer, camera and server systems and infrastructure.

Current FY 2025:

Operating expenses are expected to increase due to the replacement of old network storage devices at a cost of $1.5 million dollars. This initiative will increase capacity and speed. Other expenses include an APC Symetra data center UPS, AC equipment and data center battery replacement, APC warranty extension - monitors, Fiber MAN locates, change auditor/workstation auditing, Cisco Smartnet, endpoint protection subscription/identity protections, conduit installation, mobile device management, cybersecurity training system, password management, security penetration test, multi-factor authentication, network backup maintenance, and internet filtering.

Capital projects include:

$1,500,000 - Virtual Servers Host
$750,000 - Cisco Smartnet
$700,000 - VSAN PAAS
$640,000 - Backup hardware and software system and maintenance
$500,000 - FY 2025 Network Edge replacements
$500,000 - County Manager initiatives
$450,000 - Enterprise project management and organization
$420,000 - Locates
$360,000 - Cybersecurity Endpoint subscription/identity protection
$300,000 - Hosting outsourcing monitoring
$300,000 - Patch Management as a Service (PMaaS)
$200,000 - Conduit/fiber installation
$200,000 - OTDR
$175,000 - Cloud Access Security Broker (CASB)
$175,000 - Cybersecurity professional services
$175,000 - Cybersecurity zero trust assessment
$160,000 - One Cloud
$150,000 - Contract Net Admin
$150,000 - Cybersecurity incident response
$100,000 - Backup power units
$100,000 - NetOps professional services
$100,000 - Next Generation Firewalls (NGFW)
$100,000 - New backup AC unit, building F
$100,000 - New disk shelves
$55,000 - Change auditor/workstation auditing
$50,000 - Mobile device management
$50,000 - Cybersecurity training services
$50,000 - SAN storage
$30,000 - Multi-Factor Authentication
$25,000 - Large AC extension monitors
$15,000 - Password management

$8,580,000 - Total

Corporate Business Operations Department

Procurement Services Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,505,304	2,830,500	2,436,100	2,747,800	-	2,747,800	(2.9)%
Operating Expense	235,296	295,900	371,600	287,100	-	287,100	(3.0)%
Capital Outlay	-	15,000	-	15,000	-	15,000	0.0%
Net Operating Budget	**2,740,600**	**3,141,400**	**2,807,700**	**3,049,900**	**-**	**3,049,900**	**(2.9)%**
Total Budget	**2,740,600**	**3,141,400**	**2,807,700**	**3,049,900**	**-**	**3,049,900**	**(2.9)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Purchasing Division (0001)	2,740,600	3,141,400	2,807,700	3,049,900	-	3,049,900	(2.9)%
Total Net Budget	**2,740,600**	**3,141,400**	**2,807,700**	**3,049,900**	**-**	**3,049,900**	**(2.9)%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**2,740,600**	**3,141,400**	**2,807,700**	**3,049,900**	**-**	**3,049,900**	**(2.9)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	112	-	-	-	-	-	na
Miscellaneous Revenues	105,742	90,000	100,000	97,000	-	97,000	7.8%
Reimb From Other Depts	-	76,600	76,600	76,600	-	76,600	0.0%
Net Cost General Fund	2,634,747	2,974,800	2,631,100	2,876,300	-	2,876,300	(3.3)%
Total Funding	**2,740,600**	**3,141,400**	**2,807,700**	**3,049,900**	**-**	**3,049,900**	**(2.9)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Purchasing Division (0001)	24.00	24.00	24.00	24.00	-	24.00	0.0%
Total FTE	**24.00**	**24.00**	**24.00**	**24.00**	**-**	**24.00**	**0.0%**

Corporate Business Operations Department

Procurement Services Division

Purchasing Division (0001)

Mission Statement

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Sourcing Support Services - RG	**9.00**	**1,133,300**	**76,600**	**1,056,700**
Provide competitive bid and purchasing assistance and advisement; assist in the development and maintenance of acquisition planning and sourcing activities; provide outreach to vendor community through the County's online bidding system; conduct training; review and approve executive summaries; and attend trade fairs. Facilitate intergovernmental purchasing cooperation, contract piggybacks, and share bids and specifications. Coordinate negotiations and bidding protests.				
Operations Support Services - RG	**6.00**	**670,900**	**-**	**670,900**
Manage purchase order processing, provide SAP production training and support, conduct spend analysis to ensure compliance with the Procurement ordinance, manual, and rules, identify new bid opportunities, and administer Countywide mail pick-up and delivery process.				
Contract Support Services -RG	**6.00**	**546,100**	**-**	**546,100**
Create and maintain vendor contracts. Assist with negotiations and resolve disputes. Facilitate vendor performance evaluations. Answer vendor questions, monitor vendor performance, facilitate problem resolution on behalf of departments to ensure receipt of quality goods/services. Assist with renewal or extension efforts or start new competitive purchasing process.				
County P-Card Administration - RG	**0.50**	**56,000**	**-**	**56,000**
Administer and maintain the County's P-card programs, including opening and closing accounts, setting credit and MCC limits, and working with credit card vendors.				
Divisional Administration/Overhead - RG	**2.00**	**587,700**	**97,000**	**490,700**
Plan, organize, and direct the activities, staff, and resources of the Procurement Services Division. Oversee all operations within the Division and ensure adherence to best practices.				
Surplus and Auctioning - RG	**0.50**	**55,900**	**-**	**55,900**
Coordinate surplus and scrap disposal, sales, auctions, recycling, and transfers of tangible personal property and assets across County departments.				
Current Level of Service Budget	**24.00**	**3,049,900**	**173,600**	**2,876,300**

Corporate Business Operations Department

Procurement Services Division

Purchasing Division (0001)

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Average number of days to process a purchase order	2	2	2	2
Number of contracts awarded	125	300	280	300
Number of protests	2	1	1	1
Number of purchase orders issued	5,140	7,900	7,900	8,000
Number of solicitations issued	94	200	160	180

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,505,304	2,830,500	2,436,100	2,747,800	-	2,747,800	(2.9)%
Operating Expense	235,296	295,900	371,600	287,100	-	287,100	(3.0)%
Capital Outlay	-	15,000	-	15,000	-	15,000	0.0%
Net Operating Budget	**2,740,600**	**3,141,400**	**2,807,700**	**3,049,900**	**-**	**3,049,900**	**(2.9)%**
Total Budget	**2,740,600**	**3,141,400**	**2,807,700**	**3,049,900**	**-**	**3,049,900**	**(2.9)%**
Total FTE	**24.00**	**24.00**	**24.00**	**24.00**	**-**	**24.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	112	-	-	-	-	-	na
Miscellaneous Revenues	105,742	90,000	100,000	97,000	-	97,000	7.8%
Reimb From Other Depts	-	76,600	76,600	76,600	-	76,600	0.0%
Net Cost General Fund	2,634,747	2,974,800	2,631,100	2,876,300	-	2,876,300	(3.3)%
Total Funding	**2,740,600**	**3,141,400**	**2,807,700**	**3,049,900**	**-**	**3,049,900**	**(2.9)%**

Forecast FY 2024:

Personal services are forecast to decrease due to vacancies in the division during the current fiscal year.

Operating expenses are forecast to increase due to a purchase order for a new bidding platform (OpenGov software) that was rolled from FY 2023 to FY 2024.

Current FY 2025:

Personal services are anticipated to decrease due to employees at higher salaries separating from the County in FY 2024. Salaries for these vacant positions are budgeted at base pay in FY 2025.

Operating expenses are expected to decrease due to reductions in minor office equipment purchases and lower training costs.

Revenues:

The transfer from the Property & Casualty Insurance Fund (5016) for $76,600 is budgeted to fund the management of the certificate of insurance tracking system to ensure compliance by vendors with contractual insurance requirements.

Corporate Business Operations Department

Risk Management Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,910,114	2,081,800	1,948,900	2,168,000	-	2,168,000	4.1%
Operating Expense	64,798,472	75,577,800	76,363,200	81,118,400	-	81,118,400	7.3%
Capital Outlay	-	15,000	-	-	-	-	(100.0)%
Net Operating Budget	**66,708,586**	**77,674,600**	**78,312,100**	**83,286,400**	**-**	**83,286,400**	**7.2%**
Trans to 0001 General Fund	76,600	-	-	-	-	-	na
Reserve for Capital	-	-	-	5,205,100	-	5,205,100	na
Reserve for Insurance	-	35,294,600	-	31,979,300	-	31,979,300	(9.4)%
Total Budget	**66,785,186**	**112,969,200**	**78,312,100**	**120,470,800**	**-**	**120,470,800**	**6.6%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Group Health & Life Insurance Fund (5017)	52,402,493	57,141,300	61,823,100	62,356,600	-	62,356,600	9.1%
Property & Casualty Insurance Fund (5016)	12,508,254	18,290,100	14,376,500	18,634,900	-	18,634,900	1.9%
Worker's Compensation Fund (5018)	1,797,838	2,243,200	2,112,500	2,294,900	-	2,294,900	2.3%
Total Net Budget	**66,708,586**	**77,674,600**	**78,312,100**	**83,286,400**	**-**	**83,286,400**	**7.2%**
Total Transfers and Reserves	**76,600**	**35,294,600**	**-**	**37,184,400**	**-**	**37,184,400**	**5.4%**
Total Budget	**66,785,186**	**112,969,200**	**78,312,100**	**120,470,800**	**-**	**120,470,800**	**6.6%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	3,285,057	1,340,000	5,228,000	5,230,000	-	5,230,000	290.3%
Interest/Misc	1,248,025	1,304,300	1,392,300	1,397,600	-	1,397,600	7.2%
Property & Casualty Billings	9,956,400	14,469,600	14,469,600	18,431,500	-	18,431,500	27.4%
Group Health Billings	43,709,753	44,272,800	44,272,000	46,487,000	-	46,487,000	5.0%
Dental & Vision Billings	2,385,720	2,220,000	2,209,000	2,220,000	-	2,220,000	0.0%
Life Insurance Billings	503,363	646,000	636,000	680,000	-	680,000	5.3%
Short Term Disability Billings	780,334	825,000	808,000	825,000	-	825,000	0.0%
Long Term Disability Billings	868,942	775,000	800,000	800,000	-	800,000	3.2%
Workers Comp Billings	1,916,000	2,032,400	2,026,900	2,016,300	-	2,016,300	(0.8)%
Trans fm 0001 General Fund	4,000,000	2,000,000	2,000,000	-	-	-	(100.0)%
Carry Forward	44,967,300	43,216,400	47,185,100	42,714,800	-	42,714,800	(1.2)%
Less 5% Required By Law	-	(132,300)	-	(331,400)	-	(331,400)	150.5%
Total Funding	**113,620,894**	**112,969,200**	**121,026,900**	**120,470,800**	**-**	**120,470,800**	**6.6%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Property & Casualty Insurance Fund (5016)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Group Health & Life Insurance Fund (5017)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Worker's Compensation Fund (5018)	5.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	**17.00**	**18.00**	**18.00**	**18.00**	**-**	**18.00**	**0.0%**

Corporate Business Operations Department

Risk Management Division

Property & Casualty Insurance Fund (5016)

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Property and Casualty Insurance Program - RG	**2.00**	**23,403,100**	**23,403,100**	**-**
Provide property and casualty insurance, risk financing services, claims management, and loss control services to County Divisions and constitutional agencies pursuant to Florida Statutes Chapter 768.28. File insurance claims, implement safety programs, provide training, assist in annual insurance evaluations and renewals, and ensure our assets are fully insured. Manage property, liability, and worker's compensation claim costs.				
Property and Casualty Safety and Loss Control Program - RG	**2.00**	**310,200**	**310,200**	**-**
Develop occupational safety and health programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928 and Florida Department of Transportation Maintenance of Traffic requirements.				
Divisional Administration/Overhead - RG	**1.00**	**126,700**	**126,700**	**-**
Plan, organize, and direct the activities, staff, and resources of the Risk Management Division. Oversee all operations within the Division, as well as ensure adherence to best practice Risk Management standards.				
Reserves, Transfers, Interest - RG	**-**	**2,000,000**	**2,000,000**	**-**
Current Level of Service Budget	**5.00**	**25,840,000**	**25,840,000**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Subrogation Dollars Collected	129,510	300,000	183,457	400,000

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	531,258	578,200	551,600	600,900	-	600,900	3.9%
Operating Expense	11,976,996	17,696,900	13,824,900	18,034,000	-	18,034,000	1.9%
Capital Outlay	-	15,000	-	-	-	-	(100.0)%
Net Operating Budget	**12,508,254**	**18,290,100**	**14,376,500**	**18,634,900**	**-**	**18,634,900**	**1.9%**
Trans to 0001 General Fund	76,600	-	-	-	-	-	na
Reserve for Capital	-	-	-	5,205,100	-	5,205,100	na
Reserve for Insurance	-	2,000,000	-	2,000,000	-	2,000,000	0.0%
Total Budget	**12,584,854**	**20,290,100**	**14,376,500**	**25,840,000**	**-**	**25,840,000**	**27.4%**
Total FTE	**5.00**	**5.00**	**5.00**	**5.00**	**-**	**5.00**	**0.0%**

Corporate Business Operations Department

Risk Management Division

Property & Casualty Insurance Fund (5016)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	86,633	40,000	27,500	30,000	-	30,000	(25.0)%
Interest/Misc	147,039	110,000	142,000	147,000	-	147,000	33.6%
Property & Casualty Billings	9,956,400	14,469,600	14,469,600	18,431,500	-	18,431,500	27.4%
Trans fm 0001 General Fund	2,000,000	2,000,000	2,000,000	-	-	-	(100.0)%
Carry Forward	5,376,600	3,678,000	4,977,800	7,240,400	-	7,240,400	96.9%
Less 5% Required By Law	-	(7,500)	-	(8,900)	-	(8,900)	18.7%
Total Funding	**17,566,672**	**20,290,100**	**21,616,900**	**25,840,000**	**-**	**25,840,000**	**27.4%**

Forecast FY 2024:

Personal services are forecast to be lower than the FY 2024 adopted budget.

Operating expenses are forecast to be lower than budgeted due to a favorable property insurance renewal and a stable claims experience.

Current FY 2025:

Personal services are anticipated to increase due to planned compensation adjustments that will be applied to employees across the organization.

Operating expenses are budgeted to be moderately higher due to an increase in reinsurance premiums.

Revenues:

Allocated property and casualty premiums are budgeted to increase significantly due to expected growth in ratable exposures and potential rate increases in all insurance coverage lines.

Carryforward is significantly higher due to a substantial decrease in property insurance premiums. Recoveries from reinsurance are expected to decrease due to changes in policy terms.

Corporate Business Operations Department

Risk Management Division

Group Health & Life Insurance Fund (5017)

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Group Health Insurance Program - RG	**3.00**	**58,626,300**	**58,051,600**	**574,700**
Provide group health insurance benefits to eligible employees and their dependents.				
Group Disability Insurance Program - RG	**-**	**1,503,000**	**1,625,000**	**-122,000**
Provide an income replacement safety net in the form of Short and Long Term Disability Insurance.				
Group Life Insurance Program - RG	**-**	**680,000**	**680,000**	**-**
Provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.				
Group Dental Insurance Program - RG	**-**	**81,100**	**533,800**	**-452,700**
Provide dental insurance benefits to eligible employees and their dependents.				
Wellness Program - RG	**3.00**	**942,600**	**942,600**	**-**
Identify and educate employees who are at risk for chronic health conditions, promote participation in programs to prevent illness, enhance quality of life, and improve productivity.				
Divisional Administration/Overhead - RG	**1.00**	**523,600**	**523,600**	**-**
Plan, organize, and direct the activities, staff, and resources of the Risk Management Division. Oversee all operations within the Division, as well as ensure adherence to best practice Risk Management standards.				
Reserves, Transfers, Interest - RG	**-**	**26,132,200**	**26,132,200**	**-**
Current Level of Service Budget	**7.00**	**88,488,800**	**88,488,800**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Members Exceeding $25,000 in Claims per 100 Employees	0.4	0.55	0.27	0.25
Number of Healthy Bucks Participants	777	750	800	800
Percent of Members who met Select Plan Qualifiers	92	95	93	94

Corporate Business Operations Department

Risk Management Division

Group Health & Life Insurance Fund (5017)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	863,107	870,500	790,800	906,100	-	906,100	4.1%
Operating Expense	51,539,386	56,270,800	61,032,300	61,450,500	-	61,450,500	9.2%
Net Operating Budget	**52,402,493**	**57,141,300**	**61,823,100**	**62,356,600**	**-**	**62,356,600**	**9.1%**
Reserve for Insurance	-	29,502,300	-	26,132,200	-	26,132,200	(11.4)%
Total Budget	**52,402,493**	**86,643,600**	**61,823,100**	**88,488,800**	**-**	**88,488,800**	**2.1%**
Total FTE	**7.00**	**7.00**	**7.00**	**7.00**	**-**	**7.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	3,197,614	1,300,000	5,200,100	5,200,000	-	5,200,000	300.0%
Interest/Misc	1,004,048	1,079,500	1,130,000	1,130,000	-	1,130,000	4.7%
Group Health Billings	43,709,753	44,272,800	44,272,000	46,487,000	-	46,487,000	5.0%
Dental & Vision Billings	2,385,720	2,220,000	2,209,000	2,220,000	-	2,220,000	0.0%
Life Insurance Billings	503,363	646,000	636,000	680,000	-	680,000	5.3%
Short Term Disability Billings	780,334	825,000	808,000	825,000	-	825,000	0.0%
Long Term Disability Billings	868,942	775,000	800,000	800,000	-	800,000	3.2%
Trans fm 0001 General Fund	2,000,000	-	-	-	-	-	na
Carry Forward	35,794,200	35,644,300	38,231,300	31,463,300	-	31,463,300	(11.7)%
Less 5% Required By Law	-	(119,000)	-	(316,500)	-	(316,500)	166.0%
Total Funding	**90,243,975**	**86,643,600**	**93,286,400**	**88,488,800**	**-**	**88,488,800**	**2.1%**

Forecast FY 2024:

Personal services are forecast to be lowered than the FY 2024 adopted budget.

Operating expenses are forecast to increase due to higher medical and pharmacy insurance claims.

Current FY 2025:

Personal services are anticipated to increase due to planned compensation adjustments that will be applied to employees across the organization.

Operating expenses are budgeted to increase due to an increase in expected health claims costs.

Revenues:

Revenues from premiums for Group Health billings are budgeted to increase, reflecting a 7% increase for both the employee and employer portion of the Health Plan for FY 2025. This increase is in addition to the 5% increase assessed in FY 2024. The County's actuarial firm recommended these increases to stabilize declining reserves. However, these increases do not entirely meet the health plan reserve needs.

Allocated premium rates across the organization for dental and short-term disability remain unchanged in FY 2025. Life insurance, and long-term disability programs were marketed in early FY 2024; rates are expected to slightly increase in FY 2025.

Carryforward is expected to decrease due to higher claims, specifically related to the pharmacy benefit.

Corporate Business Operations Department

Risk Management Division

Worker's Compensation Fund (5018)

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Wellness Program - RG	**1.00**	**85,600**	**85,600**	**-**
Identify and educate employees who are at risk for chronic health conditions, promote participation in programs to prevent illness, enhance quality of life, and improve productivity.				
Workers' Compensation Insurance & Subrogation Program - RG	**1.00**	**1,496,100**	**1,496,100**	**-**
Provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440 and provide financial recovery services to divisions through the collection of funds expended by the County for damage to property.				
Workers' Compensation Safety and Loss Control Program - RG	**2.00**	**395,700**	**395,700**	**-**
Develop occupational safety and health programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
Occupational Health Program - RG	**1.00**	**245,900**	**245,900**	**-**
Coordinate pre-employment physicals and drug testing services; triage injured employees; provide medical care to injured employees within protocols; assist in case management.				
Divisional Administration/Overhead - RG	**1.00**	**71,600**	**71,600**	**-**
Plan, organize, and direct the activities, staff, and resources of the Risk Management Division. Oversee all operations within the Division, as well as ensure adherence to best practice Risk Management standards.				
Reserves, Transfers, Interest - RG	**-**	**3,847,100**	**3,847,100**	**-**
Current Level of Service Budget	**6.00**	**6,142,000**	**6,142,000**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
# of OSHA/EHS Compliance Audits Completed			24	143
% of Employees Participating in Monthly Safety Training	94	95	93	94
% of Root Cause Analyses Completed			100	100
Accidents per 100 Employees	5	4	3	3
Lost Time Claims Exceeding 7 Days	8	5	4	5
Total Workers' Compensation Premium as a Percentage of Reportable Payroll	1.09	1.12	1.87	0.99

Corporate Business Operations Department

Risk Management Division

Worker's Compensation Fund (5018)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	515,748	633,100	606,500	661,000	-	661,000	4.4%
Operating Expense	1,282,090	1,610,100	1,506,000	1,633,900	-	1,633,900	1.5%
Net Operating Budget	**1,797,838**	**2,243,200**	**2,112,500**	**2,294,900**	**-**	**2,294,900**	**2.3%**
Reserve for Insurance	-	3,792,300	-	3,847,100	-	3,847,100	1.4%
Total Budget	**1,797,838**	**6,035,500**	**2,112,500**	**6,142,000**	**-**	**6,142,000**	**1.8%**
Total FTE	**5.00**	**6.00**	**6.00**	**6.00**	**-**	**6.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	809	-	400	-	-	-	na
Interest/Misc	96,938	114,800	120,300	120,600	-	120,600	5.1%
Workers Comp Billings	1,916,000	2,032,400	2,026,900	2,016,300	-	2,016,300	(0.8)%
Carry Forward	3,796,500	3,894,100	3,976,000	4,011,100	-	4,011,100	3.0%
Less 5% Required By Law	-	(5,800)	-	(6,000)	-	(6,000)	3.4%
Total Funding	**5,810,247**	**6,035,500**	**6,123,600**	**6,142,000**	**-**	**6,142,000**	**1.8%**

Forecast FY 2024:

Personal services are forecast to be lowered than the FY 2024 adopted budget.

Operating expenses are forecast to decrease due to fewer workers' compensation claims than expected.

Current FY 2025:

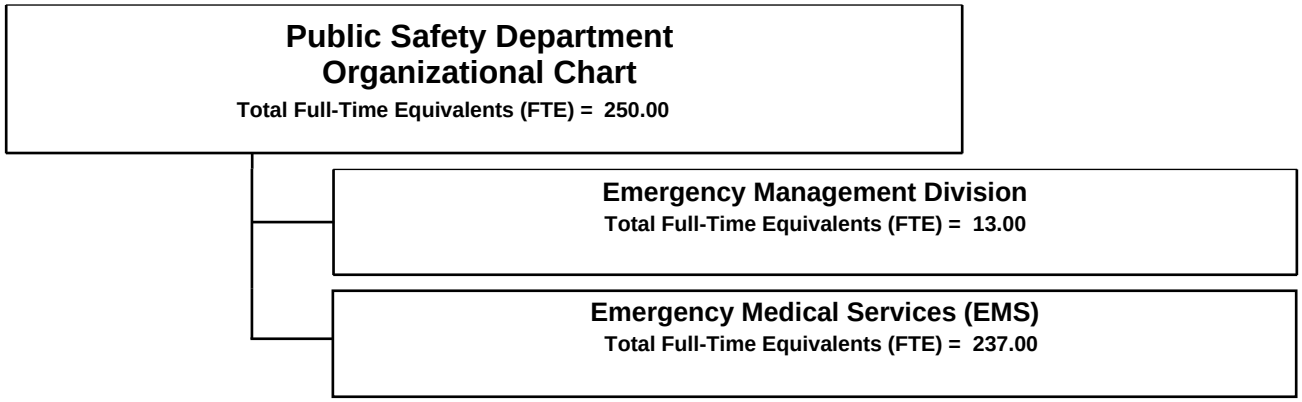
Personal services are anticipated to increase due to planned compensation adjustments that will be applied to employees across the organization.

Operating expenses are expected to increase due to higher ratable payroll resulting in a moderate increase in reinsurance premiums.

Revenues:

Workers' compensation billings are budgeted to increase due to higher reinsurance costs as a result of higher ratable payroll. Premiums reflect an experience modification rate of .55, which is 45% below manual rates, including overhead.

Public Safety Department



Public Safety Department

Michael Choate

The Department of Public Safety is comprised of five (5) internal areas working collaboratively and dedicated to the health, safety and well-being of our citizens and visitors alike. They include the Emergency Medical Services Division (EMS), the Division of Emergency Management, the Telecommunications Section, the Ochopee Fire Control and Rescue District, and finally the Goodland/Horr's Island Fire Control District.

Emergency Medical Services:
The Emergency Medical Services Division within our county is a testament to the power of dedication, innovation, and community service. Our highly trained EMTs and paramedics, supported by state-of-the-art equipment, training and strategic deployment, ensure that our community receives the best possible pre-hospital care. Despite the heavy workload and constant demands, our team remains unwavering in their professionalism and commitment to saving lives.

Our commitment to excellence doesn't stop at training and equipment. We actively engage with our community through outreach programs, public health initiatives, and educational efforts. By fostering strong relationships with the public, we enhance our understanding of community needs and improve our service delivery. Additionally, we regularly review and refine our operational protocols to incorporate the latest research and feedback, ensuring we remain at the cutting edge of emergency medical care. We are proud to serve Collier County with excellence, compassion, and the highest standards of interventions and medical care.

Emergency Management:
Collaboration is at the heart of our success. Our Emergency Management Division works hand-in-hand with all emergency response agencies county-wide, including fire departments, law enforcement, healthcare providers, and public works. This integrated approach ensures a cohesive and coordinated response to any disaster.

The Emergency Management Division of our county exemplifies leadership in preparedness and response to disasters. Our relentless commitment to training, community outreach, and inter-agency collaboration sets us apart as a model of excellence in the state. By fostering a culture of readiness and self-sufficiency, we ensure that both our staff and our citizens are well-prepared to face any challenge. Our innovative use of technology and comprehensive emergency plans further enhance our ability to protect and serve Collier County, making us a leader in the field of emergency management.

Telecommunications Section
Within our emergency services, the Telecommunications Section stands as one of the most crucial, yet often overlooked components. This section ensures seamless communication for a vast network of users, operating tirelessly in the background to support first responders, public works, and public schools. Whether managing emergency radio traffic or facilitating daily communications, our Telecommunications section is the linchpin that keeps our systems running smoothly.

The Telecommunications section is undoubtedly one of the most important sections within our emergency services. By ensuring seamless and reliable communication for a vast network of users, this section plays a crucial role in maintaining the safety and efficiency of our operations. With fifteen tower sites, over 10,000 users, and managing a staggering 60,000 push-to-talks daily, all handled by just two dedicated FTEs, the Telecommunications Section exemplifies excellence in behind-the-scenes support. Their work is the backbone of our emergency response efforts, providing the vital communication links that keep our community connected and safe.

Ochopee Fire Control and Rescue District
The Ochopee Fire Control and Rescue District covers an impressive and expansive area of approximately 1,704 square miles. The Ochopee Fire District encompasses a vast and varied geographical area, encompassing a mix of rural communities, protected lands, and significant portions of the Everglades. The district is responsible for protecting natural preserves and ensuring the safety of rural communities such Everglades City and Port of the Isles and major transportation routes in southeastern Collier County.

The Greater Naples Fire Control and Rescue District is under a management agreement with Collier County, this is a model of effective collaboration in emergency services. Through this partnership, the district provides comprehensive fire suppression, emergency medical services, rescue operations, hazardous materials response, and disaster preparedness. Unified command structures, shared resources, and a focus on training and community engagement ensure that the district is well-equipped to meet the needs of the community and respond to any emergency with professionalism and expertise. The County maintains all responsibilities for capital needs and replacement.

This agreement underscores the commitment of both the district and the county to protect and serve their residents with the highest level of dedication and efficiency.

Goodland / Horr's Island Fire Control District
In the case of fire rescue services provided to Goodland and Horr's Island, a portion of the tax revenue collected by Collier

Public Safety Department

County is allocated to the City of Marco Island. Marco Island Fire Rescue provides fire prevention, fire suppression, and emergency medical services to these areas of the county through an interlocal agreement with the Goodland/Horr's Island Fire Control District.

Overall, this arrangement allows for efficient delivery of fire rescue services to the residents and visitors of Goodland and Horr's Island while ensuring that the necessary funding is available to support these vital public safety functions.

Public Safety Department

Department Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	32,418,360	38,802,900	36,513,100	41,477,900	947,900	42,425,800	9.3%
Operating Expense	35,603,472	16,522,300	44,904,000	25,215,300	-	25,215,300	52.6%
Indirect Cost Reimburs	30,600	21,000	21,000	30,900	-	30,900	47.1%
Capital Outlay	2,521,766	1,020,300	11,408,500	850,300	-	850,300	(16.7)%
Remittances	3,911,046	3,894,800	4,245,200	4,096,100	-	4,096,100	5.2%
Total Net Budget	**74,485,244**	**60,261,300**	**97,091,800**	**71,670,500**	**947,900**	**72,618,400**	**20.5%**
Trans to Property Appraiser	13,076	15,200	15,200	15,800	-	15,800	3.9%
Trans to Tax Collector	35,850	49,000	49,000	43,800	-	43,800	(10.6)%
Trans to 1813 FEMA Events	-	-	-	542,300	-	542,300	na
Trans to 4051 EMS MP	500,000	-	-	-	-	-	na
Trans to 4054 EMS Grant Match	50,345	55,000	81,200	195,000	-	195,000	254.5%
Trans to 4055 EMS Capital Fund	-	500,000	2,000,000	1,200,000	-	1,200,000	140.0%
Reserve for Contingencies	-	1,564,600	-	2,330,900	-	2,330,900	49.0%
Reserve for Capital	-	4,530,900	-	7,768,400	-	7,768,400	71.5%
Reserve for Catastrophic Event	-	2,395,100	-	9,364,700	-	9,364,700	291.0%
Reserve for Cash Flow	-	1,027,500	-	1,449,100	-	1,449,100	41.0%
Reserve for Attrition	-	(499,400)	-	(606,600)	-	(606,600)	21.5%
Total Budget	**75,084,515**	**69,899,200**	**99,237,200**	**93,973,900**	**947,900**	**94,921,800**	**35.8%**

Appropriations by Division	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Emergency Management Division	6,642,107	7,436,000	6,975,300	7,871,500	-	7,871,500	5.9%
Emergency Services & Fire District Grants	24,714,946	-	36,228,300	7,542,300	-	7,542,300	na
Emergency Medical Services (EMS)	39,485,989	48,149,400	48,761,900	51,335,900	947,900	52,283,800	8.6%
Fire Districts	3,642,203	4,675,900	5,126,300	4,920,800	-	4,920,800	5.2%
Total Net Budget	**74,485,244**	**60,261,300**	**97,091,800**	**71,670,500**	**947,900**	**72,618,400**	**20.5%**
Emergency Management Division	-	444,300	-	613,100	-	613,100	38.0%
Emergency Services & Fire District Grants	-	2,000,000	-	9,364,700	-	9,364,700	368.2%
Emergency Medical Services (EMS)	550,345	6,622,000	2,081,200	11,414,400	-	11,414,400	72.4%
Fire Districts	48,925	571,600	64,200	911,200	-	911,200	59.4%
Total Transfers and Reserves	**599,271**	**9,637,900**	**2,145,400**	**22,303,400**	**-**	**22,303,400**	**131.4%**
Total Budget	**75,084,515**	**69,899,200**	**99,237,200**	**93,973,900**	**947,900**	**94,921,800**	**35.8%**

Public Safety Department

Department Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	1,606,670	1,989,200	1,909,600	2,127,100	-	2,127,100	6.9%
Delinquent Ad Valorem Taxes	53,911	-	-	-	-	-	na
Intergovernmental Revenues	1,938,957	429,700	1,198,800	429,700	-	429,700	0.0%
State Revenue Sharing	-	-	700	-	-	-	na
FEMA - Fed Emerg Mgt Agency	13,677	-	-	-	-	-	na
Charges For Services	306,967	308,600	308,600	335,300	-	335,300	8.7%
Ambulance Fees	25,856,363	12,700,000	12,700,000	13,000,000	-	13,000,000	2.4%
Miscellaneous Revenues	5,338,745	206,000	211,600	212,700	-	212,700	3.3%
Interest/Misc	635,634	274,900	863,300	288,900	-	288,900	5.1%
Reimb From Other Depts	3,740,869	631,400	3,331,400	543,300	-	543,300	(14.0)%
Trans frm Property Appraiser	1,627	-	-	4,100	-	4,100	na
Trans frm Tax Collector	21,068	-	-	1,700	-	1,700	na
Net Cost General Fund	4,360,527	4,925,000	4,797,800	5,022,100	-	5,022,100	2.0%
Net Cost Unincorp General Fund	20,953	21,000	21,000	21,000	-	21,000	0.0%
Trans fm 0001 General Fund	29,472,167	33,626,400	33,640,800	34,650,100	-	34,650,100	3.0%
Trans fm 0003 Emerg Relief	-	-	-	542,300	-	542,300	na
Trans fm 1011 Unincorp GenFd	1,511,364	2,338,500	2,338,500	2,216,800	-	2,216,800	(5.2)%
Trans fm 4050 EMS	50,345	55,000	81,200	195,000	-	195,000	254.5%
Adv/Repay fm 0001 Gen Fd	-	10,000,000	-	10,000,000	-	10,000,000	0.0%
Adv/Repay fm 3001 CoWide Cap	20,000,000	15,000,000	-	15,000,000	-	15,000,000	0.0%
Adv/Repay fm 4012 W UserFee Cap	3,219,200	-	-	-	-	-	na
Adv/Repay fm 4014 S UserFee Cap	9,280,800	-	-	-	-	-	na
Adv/Repay fm 4071 Lndfill Close	-	-	-	7,000,000	-	7,000,000	na
Carry Forward	15,337,000	(11,834,900)	41,961,400	3,179,600	947,900	4,127,500	(134.9)%
Less 5% Required By Law	-	(771,600)	-	(795,800)	-	(795,800)	3.1%
Total Funding	**122,766,844**	**69,899,200**	**103,364,700**	**93,973,900**	**947,900**	**94,921,800**	**35.8%**

Department Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Emergency Management Division	13.00	13.00	13.00	13.00	-	13.00	0.0%
Emergency Medical Services (EMS)	228.00	228.00	228.00	228.00	9.00	237.00	3.9%
Total FTE	**241.00**	**241.00**	**241.00**	**241.00**	**9.00**	**250.00**	**3.7%**

Public Safety Department

Emergency Management Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,685,972	1,817,300	1,690,500	1,791,700	-	1,791,700	(1.4)%
Operating Expense	4,753,733	5,388,800	5,194,900	6,041,300	-	6,041,300	12.1%
Indirect Cost Reimburs	22,900	12,200	12,200	9,700	-	9,700	(20.5)%
Capital Outlay	152,959	190,000	50,000	-	-	-	(100.0)%
Remittances	26,543	27,700	27,700	28,800	-	28,800	4.0%
Net Operating Budget	**6,642,107**	**7,436,000**	**6,975,300**	**7,871,500**	**-**	**7,871,500**	**5.9%**
Trans to 1813 FEMA Events	-	-	-	542,300	-	542,300	na
Reserve for Contingencies	-	49,200	-	70,800	-	70,800	43.9%
Reserve for Catastrophic Event	-	395,100	-	-	-	-	(100.0)%
Total Budget	**6,642,107**	**7,880,300**	**6,975,300**	**8,484,600**	**-**	**8,484,600**	**7.7%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
800 MHz Radio System Fund (1060)	2,166,796	2,329,300	2,105,200	2,777,100	-	2,777,100	19.2%
Division of Forestry Services (1011)	20,953	21,000	21,000	21,000	-	21,000	0.0%
Emergency Management Operating (0001)	2,348,063	2,812,000	2,687,100	2,825,000	-	2,825,000	0.5%
Emergency Relief (0003)	44,287	109,900	-	-	-	-	(100.0)%
Medical Examiner (0001)	2,062,008	2,163,800	2,162,000	2,248,400	-	2,248,400	3.9%
Total Net Budget	**6,642,107**	**7,436,000**	**6,975,300**	**7,871,500**	**-**	**7,871,500**	**5.9%**
Total Transfers and Reserves	**-**	**444,300**	**-**	**613,100**	**-**	**613,100**	**38.0%**
Total Budget	**6,642,107**	**7,880,300**	**6,975,300**	**8,484,600**	**-**	**8,484,600**	**7.7%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
FEMA - Fed Emerg Mgt Agency	1,988	-	-	-	-	-	na
Charges For Services	306,967	308,600	308,600	335,300	-	335,300	8.7%
Miscellaneous Revenues	219,131	206,000	211,600	212,700	-	212,700	3.3%
Interest/Misc	24,019	10,800	14,400	14,900	-	14,900	38.0%
Reimb From Other Depts	136,995	631,400	631,400	543,300	-	543,300	(14.0)%
Net Cost General Fund	4,360,527	4,925,000	4,797,800	5,022,100	-	5,022,100	2.0%
Net Cost Unincorp General Fund	20,953	21,000	21,000	21,000	-	21,000	0.0%
Trans fm 0001 General Fund	1,433,360	1,278,900	1,278,900	1,323,700	-	1,323,700	3.5%
Carry Forward	955,500	522,400	748,900	1,037,300	-	1,037,300	98.6%
Less 5% Required By Law	-	(23,800)	-	(25,700)	-	(25,700)	8.0%
Total Funding	**7,459,439**	**7,880,300**	**8,012,600**	**8,484,600**	**-**	**8,484,600**	**7.7%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Emergency Management Operating (0001)	11.00	11.00	11.00	11.00	-	11.00	0.0%
800 MHz Radio System Fund (1060)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	**13.00**	**13.00**	**13.00**	**13.00**	**-**	**13.00**	**0.0%**

Public Safety Department

Emergency Management Division

Emergency Management Operating (0001)

Mission Statement

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home, and other critical infrastructure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise, and training resources, and state-mandated registration and case-need evaluation for persons with special needs. The Division Director oversees the 800mhz program and telecommunications staff.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Special Needs Administration - RG	**1.00**	**136,900**	**-**	**136,900**
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
Emergency Operations and Planning - RG	**-**	**542,200**	**-**	**542,200**
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
National Incident Management Systems - RG	**-**	**51,300**	**51,300**	**-**
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				

Public Safety Department

Emergency Management Division

Emergency Management Operating (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead - RG	**2.00**	**947,000**	**-**	**947,000**
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. Medical Examiners in Florida are typically contractors of the Board of County Commissioners legally appointed by the Governor. EM Director works directly with the medical examiner for contract services and support funding. EM and Facilities work to maintain facilities and resources for that operation. EM staff also engages in routing planning, training, and operations for mass fatality and surge events. Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner.				
Crisis Response (Volunteer Management) - QP, RG	**1.00**	**136,200**	**-**	**136,200**
Emergencies almost always involve volunteers - those that are requested to respond and those that just show up to help. The unrequested "spontaneous volunteers" need to be registered, assigned, trained, supervised, and equipped to be safe, effective.				
Disaster Reimbursement Administration - RG	**1.00**	**118,000**	**-**	**118,000**
All state and federal disaster aid programs and related tasks/reports/reimbursements is channeled through the county EM office.				
Early Warning System Management - QP, RG	**1.00**	**116,300**	**-**	**116,300**
Coordinator of the mass notification system				
Emergency Crisis Shelter - QP, RG	**1.00**	**126,200**	**-**	**126,200**
Works with Non-Governmental Organizations (non-profit volunteers) and other county agencies in planning and setting up shelters. EM validates all non-governmental emergency response activities by non-governmental agencies to better serve disaster survivors in immediate to long-term recovery efforts. The Volunteer Coordinator is mission critical to working with FEMA Individual Assistance programs to ensure registration and meet the mission requests of FEMA's philosophical mission efforts. EM also engages in planning and training for local NGOs in the National Incident Management System and Commodity distribution planning and mission execution.				
Emergency Logistics - QP, IAM, RG	**1.00**	**137,700**	**-**	**137,700**
Coordinates needed resources to the private sector, non-profits, and government agencies for emergency situations.				
Emergency Management Plan - QP	**1.00**	**126,300**	**-**	**126,300**
Develop and administer plans to respond to an emergency to ensure that the proper protocols and processes are in place to minimize harm to persons or property and administer the Emergency Management Performance Grant through a Plan of Work.				
Homeland Security Training Courses - QP	**1.00**	**140,600**	**-**	**140,600**
FEMA and State training courses				

Public Safety Department

Emergency Management Division

Emergency Management Operating (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Incident Management - QP	**1.00**	**246,300**	**-**	**246,300**
The head of emergency management for the county directs and coordinates emergency management activities during a state of emergency.				
Current Level of Service Budget	**11.00**	**2,825,000**	**51,300**	**2,773,700**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% Increase in Alert Collier subscribers	100	100	100	100
% Met recent refresh/reset of Fed. mandated NIMS training requirements per EMPA/EMPG Grants	92	92	92	95
Nursing/Assisted Living Fac	92	92	92	92

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,424,739	1,551,800	1,435,300	1,515,200	-	1,515,200	(2.4)%
Operating Expense	896,781	1,232,500	1,224,100	1,281,000	-	1,281,000	3.9%
Remittances	26,543	27,700	27,700	28,800	-	28,800	4.0%
Net Operating Budget	**2,348,063**	**2,812,000**	**2,687,100**	**2,825,000**	**-**	**2,825,000**	**0.5%**
Total Budget	**2,348,063**	**2,812,000**	**2,687,100**	**2,825,000**	**-**	**2,825,000**	**0.5%**
Total FTE	**11.00**	**11.00**	**11.00**	**11.00**	**-**	**11.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	49,544	50,800	51,300	51,300	-	51,300	1.0%
Net Cost General Fund	2,298,519	2,761,200	2,635,800	2,773,700	-	2,773,700	0.5%
Total Funding	**2,348,063**	**2,812,000**	**2,687,100**	**2,825,000**	**-**	**2,825,000**	**0.5%**

Public Safety Department

Emergency Management Division

Emergency Management Operating (0001)

Notes:

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from the effects of local emergencies and regional and national threats. The program is established with the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, Public Assistance Coordination, and Administration. Emergency Management staff has also been tasked with grant research, project formulation, and grant management, working toward strengthening disaster resistance via mitigation efforts.

Forecast FY 2024:

Personal Services and Operating Expenses are expected to remain within the adopted FY2024 budgets.

Current FY 2025:

Operating Expenses are higher due to the need to replace existing aging computers in the EOC as well as the Special Needs call center. This cost will be offset slightly by the temporary storage space no longer being needed.

Public Safety Department

Emergency Management Division

Emergency Relief (0003)

Mission Statement

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**542,300**	**542,300**	**-**
Current Level of Service Budget	**-**	**542,300**	**542,300**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	44,287	109,900	-	-	-	-	(100.0)%
Net Operating Budget	**44,287**	**109,900**	**-**	**-**	**-**	**-**	**(100.0)%**
Trans to 1813 FEMA Events	-	-	-	542,300	-	542,300	na
Reserve for Catastrophic Event	-	395,100	-	-	-	-	(100.0)%
Total Budget	**44,287**	**505,000**	**-**	**542,300**	**-**	**542,300**	**7.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
FEMA - Fed Emerg Mgt Agency	1,988	-	-	-	-	-	na
Miscellaneous Revenues	758	-	-	-	-	-	na
Interest/Misc	12,865	8,800	12,000	-	-	-	(100.0)%
Carry Forward	598,100	496,700	530,300	542,300	-	542,300	9.2%
Less 5% Required By Law	-	(500)	-	-	-	-	(100.0)%
Total Funding	**613,710**	**505,000**	**542,300**	**542,300**	**-**	**542,300**	**7.4%**

Current FY 2025:

A transfer of $542,300 is budgeted to consolidate emergency funding into the Disaster Recovery Fund (1813).

Public Safety Department

Emergency Management Division

800 MHz Radio System Fund (1060)

Mission Statement

To provide funding for operation and maintenance of the 800 MHz Inter-government Radio System. The system provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools operating a total of 6,000 radios.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
800 MHz Radio System Maintenance - RG	**-**	**125,300**	**125,300**	**-**
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
Communications System Maintenance - IAM	**2.00**	**2,651,800**	**2,651,800**	**-**
Collier County's 800mhz System Management team within the Emergency Management Division ensures that 12 tower sites are fully operational to cover over 2000 square miles for high quality voice and data services for over 2,000 public safety and local government radio users. Services include backhaul communications, internet connectivity, backup battery, and generation, along with lighting protection, site security, stable HVAC environments and failsafe operations.				
Reserves, Transfers, Interest - RG	**-**	**70,800**	**70,800**	**-**
Current Level of Service Budget	**2.00**	**2,847,900**	**2,847,900**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	261,233	265,500	255,200	276,500	-	276,500	4.1%
Operating Expense	1,729,705	1,861,600	1,787,800	2,490,900	-	2,490,900	33.8%
Indirect Cost Reimburs	22,900	12,200	12,200	9,700	-	9,700	(20.5)%
Capital Outlay	152,959	190,000	50,000	-	-	-	(100.0)%
Net Operating Budget	**2,166,796**	**2,329,300**	**2,105,200**	**2,777,100**	**-**	**2,777,100**	**19.2%**
Reserve for Contingencies	-	49,200	-	70,800	-	70,800	43.9%
Total Budget	**2,166,796**	**2,378,500**	**2,105,200**	**2,847,900**	**-**	**2,847,900**	**19.7%**
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**-**	**2.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	306,967	308,600	308,600	335,300	-	335,300	8.7%
Miscellaneous Revenues	168,829	155,200	160,300	161,400	-	161,400	4.0%
Interest/Misc	11,154	2,000	2,400	14,900	-	14,900	645.0%
Reimb From Other Depts	136,995	631,400	631,400	543,300	-	543,300	(14.0)%
Trans fm 0001 General Fund	1,433,360	1,278,900	1,278,900	1,323,700	-	1,323,700	3.5%
Carry Forward	357,400	25,700	218,600	495,000	-	495,000	1,826.1%
Less 5% Required By Law	-	(23,300)	-	(25,700)	-	(25,700)	10.3%
Total Funding	**2,414,705**	**2,378,500**	**2,600,200**	**2,847,900**	**-**	**2,847,900**	**19.7%**

Public Safety Department

Emergency Management Division

800 MHz Radio System Fund (1060)

Forecast FY 2024:

Personal services forecast is in line with the FY 2024 Budget.

Radio system maintenance costs reflect the expiration of the final warranty phases for the P25 system upgrade and the addition of enhanced 24/7/365 system monitoring and service assurance, including recently offered cybersecurity monitoring by the system vendor. The radio system maintenance and repair category amounts to $662,200, with approximately 60% related to cybersecurity services and 40% to license expenses for the core radio system, which are paid once every seven years. Mandated by SB 7055, the Cybersecurity bill requires state agencies and local governments to report cybersecurity and ransomware incidents, provides cybersecurity training requirements, mandates after-action and other reports, prohibits certain entities from paying or otherwise complying with ransom demands, revises the purpose and duties of the Florida Cybersecurity Advisory Council, provides criminal penalties, and requires individuals convicted of certain offenses to pay specific fines (House Bill 7055, 2022, by the Florida State).

Capital outlay reflects replacing ancillary radio system infrastructure related to physical security, power hardening, and climate control, which was not included in the P25 upgrade.

Tower lease payments increase annually based on lease terms.

Current FY 2025:

Personal services budget increased based on planned compensation adjustments that will be applied to employees across the organization.

FY 2025 P25 system maintenance expenses reflect costs outlined in contract 15-6409 approved in 2015 for the P25 system. The contract included 10 years of warranty/maintenance cover for core system components. Expenses for maintenance services provided to divisions for terminal equipment (mobile and portable radios) are offset with revenue from divisions and external agencies on the system. Tower lease payments increase annually based on lease terms. Service Assurance services to provide 24/7/365 system monitoring are being expanded, with the addition of real-time cybersecurity event monitoring and mitigation services.

Capital outlay reflects replacing ancillary radio system components not included in the P25 upgrade.

Revenues:

Revenues include reimbursement from other departments totaling $543,300, service charges of $65,300 for mobile and portable radio maintenance provided to non-BCC customers, and $270,000 in proceeds from a $12.50 surcharge on traffic moving violation fines.

Miscellaneous revenue of $161,400 consists of income from radio tower lease agreements (a 3% increase from the previous year). Tower lease revenue includes an annual payment for shared use of County sites for the State of Florida radio system and an annual payment from T-Mobile for the rental of an equipment room and roof space for a cellular base station and antennas, located on the rooftop of Building L. The lease agreement with L3 Harris expired in March 2022. The Florida Department of Management Services has assumed responsibility for this lease agreement.

Transfer from the General Fund (0001) is to support the 800 MHz Radio System program.

Public Safety Department

Emergency Management Division

Division of Forestry Services (1011)

Mission Statement

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Forestry Services - RG	**-**	**21,000**	**-**	**21,000**
To make provision for fire protection, based on $.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	**-**	**21,000**	**-**	**21,000**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	20,953	21,000	21,000	21,000	-	21,000	0.0%
Net Operating Budget	**20,953**	**21,000**	**21,000**	**21,000**	**-**	**21,000**	**0.0%**
Total Budget	**20,953**	**21,000**	**21,000**	**21,000**	**-**	**21,000**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	20,953	21,000	21,000	21,000	-	21,000	0.0%
Total Funding	**20,953**	**21,000**	**21,000**	**21,000**	**-**	**21,000**	**0.0%**

Current FY 2025:

Operating expenses represent a State of Florida mandated charge of $ .07 per acre assessment on 299,330 acres of property (for a total of $20,953.10 -amended and approved by the BCC on 5/12/22) that require fire equipment and personnel to suppress and contain brush fires thereon.

Public Safety Department

Emergency Management Division

Medical Examiner (0001)

Mission Statement

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead - RG	**-**	**2,248,400**	**-**	**2,248,400**
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. Medical Examiners in Florida are typically contractors of the Board of County Commissioners legally appointed by the Governor. EM Director works directly with the medical examiner for contract services and support funding. EM and Facilities work to maintain facilities and resources for that operation. EM staff also engages in routing planning, training, and operations for mass fatality and surge events. Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner.				
Current Level of Service Budget	**-**	**2,248,400**	**-**	**2,248,400**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	2,062,008	2,163,800	2,162,000	2,248,400	-	2,248,400	3.9%
Net Operating Budget	**2,062,008**	**2,163,800**	**2,162,000**	**2,248,400**	**-**	**2,248,400**	**3.9%**
Total Budget	**2,062,008**	**2,163,800**	**2,162,000**	**2,248,400**	**-**	**2,248,400**	**3.9%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	2,062,008	2,163,800	2,162,000	2,248,400	-	2,248,400	3.9%
Total Funding	**2,062,008**	**2,163,800**	**2,162,000**	**2,248,400**	**-**	**2,248,400**	**3.9%**

Public Safety Department

Emergency Management Division

Medical Examiner (0001)

Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred, or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

The contractual agreement between the Board of County Commissioners and the District Twenty Medical Examiner provides for 24 equal bi-monthly payments of the approved fiscal year budget over a period of twelve consecutive months.

Florida Statute 406.12 requires that each county provide liability insurance for its Medical Examiners. These fees are paid directly by Collier County to the providers.

Forecast FY 2024:

The Medical Examiner's Office investigated 5,316 cases in the 2023 calendar year.

Cost increases due to supply shortages and the price of fuel continue to drive up the prices of PPE and autopsy supplies significantly. Lab costs continue to rise due to additional testing requirements from synthetic opioid analogs and drug use patterns. The number of cases requiring toxicology testing is anticipated to continue to increase. Toxicology tests are required by Florida law in all cases of violent deaths, suspected drug intoxications, homicide, suicide, deaths involving children, drowning, motor vehicle, and other accidental deaths, deaths from unknown causes, in all unidentified individuals, and certain natural deaths.

Services and costs of operational and administrative services and supplies, costs associated with the performance of autopsies and cause of death determinations, and all other costs and fees are continuously negotiated to achieve cost reductions while maintaining or improving standards.

Current FY 2025:

The proposed budget reflects a total budget increase of 3.9% over the previous fiscal year and includes projected increases in staff salary adjustments and corresponding taxes and benefits, body transport increases, toxicology, and other operational costs.

Operational expenses of $710,663 include increases in toxicology testing, body transport, histology, additional laboratory tests (microbiology), FPL and other utilities, morgue, and office supplies, janitorial and maintenance services, IT services, communications services, landscaping, irrigation and maintenance, facility service agreements, shipping fees, postage, state registration, small equipment replacement and maintenance, furniture, accounting, neuropathology and cardio pathology consultant's fees, legal fees, professional organizations, and miscellaneous costs and fees.

Payroll, taxes, and benefits total $1,454,937. Physicians and full-time employees receive health insurance, retirement, accrued paid time off, and paid holidays.

The Medical Examiner's office is constantly scrutinizing services, policies, procedures statutory-mandated operational duties, autopsy and administrative supplies, costs, and fees and continues to negotiate reductions in costs wherever possible.

Public Safety Department

Emergency Services & Fire District Grants

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	493	-	-	-	-	-	na
Operating Expense	22,095,646	-	28,503,900	7,542,300	-	7,542,300	na
Capital Outlay	2,368,807	-	7,724,400	-	-	-	na
Remittances	250,000	-	-	-	-	-	na
Net Operating Budget	**24,714,946**	**-**	**36,228,300**	**7,542,300**	**-**	**7,542,300**	**na**
Reserve for Catastrophic Event	-	2,000,000	-	9,364,700	-	9,364,700	368.2%
Total Budget	**24,714,946**	**2,000,000**	**36,228,300**	**16,907,000**	**-**	**16,907,000**	**745.4%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Disaster Recovery Fund (1813)	24,519,658	-	35,980,600	7,542,300	-	7,542,300	na
Emergency Management Grants (1833-1834)	195,287	-	247,700	-	-	-	na
Total Net Budget	**24,714,946**	**-**	**36,228,300**	**7,542,300**	**-**	**7,542,300**	**na**
Total Transfers and Reserves	**-**	**2,000,000**	**-**	**9,364,700**	**-**	**9,364,700**	**368.2%**
Total Budget	**24,714,946**	**2,000,000**	**36,228,300**	**16,907,000**	**-**	**16,907,000**	**745.4%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	141,287	-	233,300	-	-	-	na
Miscellaneous Revenues	5,055,548	-	-	-	-	-	na
Interest/Misc	115,801	-	193,600	-	-	-	na
Trans fm 0001 General Fund	2,000,000	2,000,000	2,014,400	2,000,000	-	2,000,000	0.0%
Trans fm 0003 Emerg Relief	-	-	-	542,300	-	542,300	na
Adv/Repay fm 0001 Gen Fd	-	10,000,000	-	10,000,000	-	10,000,000	0.0%
Adv/Repay fm 3001 CoWide Cap	20,000,000	15,000,000	-	15,000,000	-	15,000,000	0.0%
Adv/Repay fm 4012 W UserFee Cap	3,219,200	-	-	-	-	-	na
Adv/Repay fm 4014 S UserFee Cap	9,280,800	-	-	-	-	-	na
Adv/Repay fm 4071 Lndfill Close	-	-	-	7,000,000	-	7,000,000	na
Carry Forward	-	(25,000,000)	16,151,700	(17,635,300)	-	(17,635,300)	(29.5)%
Total Funding	**39,812,637**	**2,000,000**	**18,593,000**	**16,907,000**	**-**	**16,907,000**	**745.4%**

Public Safety Department

Emergency Services & Fire District Grants

Emergency Management Grants (1833-1834)

Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development, and delivery, Special Needs programs, and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	43,939	-	28,600	-	-	-	na
Capital Outlay	151,348	-	219,100	-	-	-	na
Net Operating Budget	**195,287**	**-**	**247,700**	**-**	**-**	**-**	**na**
Total Budget	**195,287**	**-**	**247,700**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	141,287	-	233,300	-	-	-	na
Trans fm 0001 General Fund	-	-	14,400	-	-	-	na
Total Funding	**141,287**	**-**	**247,700**	**-**	**-**	**-**	na

Public Safety Department

Emergency Services & Fire District Grants

Emergency Management Grants (1833-1834)

Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

Forecast FY 2024:

Currently, the Department of Emergency Management executes grants awarded by the State of Florida Division of Emergency Management (FDEM). These grants have the specific purpose of improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience, and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant award balances during FY 2024:
$105,800 EMPA 2023-2024 A0345- 33869
$15,300 EMPG 2022-2023 G0380 – 33820
$112,200 EMPG 2023-2025 G0449 - 33877
$ 8,000 EMPG Match 2022-2023 G0380 – 33820
$6,400 EMPG Match 2023-2025 G0449 - 33877

Grand Total: $247,700

Revenues:

A General Fund (0001) transfer of $8,000 has been forecast to meet the required local share of EMPG 2022-2023 which is set at 100%. A General Fund (0001) transfer of $6,400 has been forecast to meet the required local share of EMPG 2023-2025 which is set at 100%. The State EMPA program is used as a match to the Federal EMPG program.

Public Safety Department

Emergency Services & Fire District Grants

Disaster Recovery Fund (1813)

Mission Statement

To account for FEMA-related events.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**16,907,000**	**16,907,000**	**-**
Current Level of Service Budget	**-**	**16,907,000**	**16,907,000**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	493	-	-	-	-	-	na
Operating Expense	22,051,706	-	28,475,300	7,542,300	-	7,542,300	na
Capital Outlay	2,217,459	-	7,505,300	-	-	-	na
Remittances	250,000	-	-	-	-	-	na
Net Operating Budget	**24,519,658**	**-**	**35,980,600**	**7,542,300**	**-**	**7,542,300**	**na**
Reserve for Catastrophic Event	-	2,000,000	-	9,364,700	-	9,364,700	368.2%
Total Budget	**24,519,658**	**2,000,000**	**35,980,600**	**16,907,000**	**-**	**16,907,000**	**745.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	5,055,548	-	-	-	-	-	na
Interest/Misc	115,801	-	193,600	-	-	-	na
Trans fm 0001 General Fund	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Trans fm 0003 Emerg Relief	-	-	-	542,300	-	542,300	na
Adv/Repay fm 0001 Gen Fd	-	10,000,000	-	10,000,000	-	10,000,000	0.0%
Adv/Repay fm 3001 CoWide Cap	20,000,000	15,000,000	-	15,000,000	-	15,000,000	0.0%
Adv/Repay fm 4012 W UserFee Cap	3,219,200	-	-	-	-	-	na
Adv/Repay fm 4014 S UserFee Cap	9,280,800	-	-	-	-	-	na
Adv/Repay fm 4071 Lndfill Close	-	-	-	7,000,000	-	7,000,000	na
Carry Forward	-	(25,000,000)	16,151,700	(17,635,300)	-	(17,635,300)	(29.5)%
Total Funding	**39,671,349**	**2,000,000**	**18,345,300**	**16,907,000**	**-**	**16,907,000**	**745.4%**

Public Safety Department

Emergency Services & Fire District Grants

Disaster Recovery Fund (1813)

Notes:

Budgets within this fund are prepositioned so that all the Divisions within the Departments have funding to prepare for an event and make necessary repairs.

Forecast FY 2024:

The forecast reflects the amended budget of $35,980,600 from Hurricane Ian and Hurricane Idalia. At year-end, unspent budget within project/grant funds are automatically rolled forward into the new year (2025), the standard budget procedure is to forecast the entire existing budget.

Current FY 2025:

The FY 2025 budget includes an appropriation of $7,000,000 for a Solid Waste debris mission and an appropriation of $542,300 for preliminary disaster readiness and recovery.

Public Safety Department

Emergency Medical Services (EMS)

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	30,731,895	36,985,600	34,822,600	39,686,200	947,900	40,634,100	9.9%
Operating Expense	8,754,093	11,133,500	11,205,200	11,631,700	-	11,631,700	4.5%
Capital Outlay	-	30,300	2,734,100	18,000	-	18,000	(40.6)%
Net Operating Budget	**39,485,989**	**48,149,400**	**48,761,900**	**51,335,900**	**947,900**	**52,283,800**	**8.6%**
Trans to 4051 EMS MP	500,000	-	-	-	-	-	na
Trans to 4054 EMS Grant Match	50,345	55,000	81,200	195,000	-	195,000	254.5%
Trans to 4055 EMS Capital Fund	-	500,000	2,000,000	1,200,000	-	1,200,000	140.0%
Reserve for Contingencies	-	1,165,000	-	1,817,600	-	1,817,600	56.0%
Reserve for Capital	-	4,530,900	-	7,768,400	-	7,768,400	71.5%
Reserve for Cash Flow	-	870,500	-	1,040,000	-	1,040,000	19.5%
Reserve for Attrition	-	(499,400)	-	(606,600)	-	(606,600)	21.5%
Total Budget	**40,036,334**	**54,771,400**	**50,843,100**	**62,750,300**	**947,900**	**63,698,200**	**16.3%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Emergency Medical Services (4050)	36,833,028	45,346,700	42,717,200	48,258,400	947,900	49,206,300	8.5%
EMS Grant Trust Fund (4053-4054)	503,691	484,700	3,758,000	624,700	-	624,700	28.9%
Helicopter Operations (4050)	2,149,270	2,318,000	2,286,700	2,452,800	-	2,452,800	5.8%
Total Net Budget	**39,485,989**	**48,149,400**	**48,761,900**	**51,335,900**	**947,900**	**52,283,800**	**8.6%**
Total Transfers and Reserves	**550,345**	**6,622,000**	**2,081,200**	**11,414,400**	**-**	**11,414,400**	**72.4%**
Total Budget	**40,036,334**	**54,771,400**	**50,843,100**	**62,750,300**	**947,900**	**63,698,200**	**16.3%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	1,797,670	429,700	965,500	429,700	-	429,700	0.0%
FEMA - Fed Emerg Mgt Agency	11,689	-	-	-	-	-	na
Ambulance Fees	25,856,363	12,700,000	12,700,000	13,000,000	-	13,000,000	2.4%
Miscellaneous Revenues	64,067	-	-	-	-	-	na
Interest/Misc	475,712	262,100	641,300	270,000	-	270,000	3.0%
Reimb From Other Depts	3,603,874	-	2,700,000	-	-	-	na
Trans fm 0001 General Fund	25,429,400	29,392,300	29,392,300	30,421,000	-	30,421,000	3.5%
Trans fm 4050 EMS	50,345	55,000	81,200	195,000	-	195,000	254.5%
Carry Forward	13,862,600	12,580,500	24,408,800	19,098,100	947,900	20,046,000	59.3%
Less 5% Required By Law	-	(648,200)	-	(663,500)	-	(663,500)	2.4%
Total Funding	**71,151,720**	**54,771,400**	**70,889,100**	**62,750,300**	**947,900**	**63,698,200**	**16.3%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Emergency Medical Services (4050)	222.00	222.00	222.00	222.00	9.00	231.00	4.1%
Helicopter Operations (4050)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	**228.00**	**228.00**	**228.00**	**228.00**	**9.00**	**237.00**	**3.9%**

Public Safety Department

Emergency Medical Services (EMS)

Emergency Medical Services (4050)

Mission Statement

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. Collier County Emergency Medical Services (EMS) is committed to bringing compassionate and timely life-saving emergency medical care to the streets, homes, and workplaces, making Collier County a safer and healthier place to live and visit. Collier EMS strives to continuously improve the EMS System with the changing needs of our community in pursuit of pre-hospital emergency medical care excellence.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Emergency Medical Services - QP, IAM, RG	**205.00**	**35,358,800**	**-**	**35,358,800**
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
EMS Billing and Collection Services - RG	**2.00**	**2,151,800**	**13,000,000**	**-10,848,200**
Includes two and one-half billing staff plus EMS billing and collections contract and bank fees.				
EMS Equipment and Maintenance - QP, CD, IAM, RG	**-**	**2,835,300**	**-**	**2,835,300**
Purchase and maintenance of EMS vehicles and equipment.				
Emergency Medical Services Division Administration - QP, RG	**14.00**	**3,619,300**	**-**	**3,619,300**
Office and administrative support for EMS stations				
Emergency Medical Services Outreach - QP, RG	**1.00**	**115,700**	**-**	**115,700**
Community outreach in the form of training or presentations relating to emergency medical services				
Emergency Medical Services Training - QP, RG	**-**	**177,500**	**-**	**177,500**
Directs emergency medical services training to improve upon and assess competency levels, and identify areas for improvement.				
Reserves, Transfers, Interest - RG	**-**	**15,414,400**	**49,125,600**	**-33,711,200**
Current Level of Service Budget	**222.00**	**59,672,800**	**62,125,600**	**-2,452,800**

Program Enhancements	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
9 EMS Field Personnel	**9.00**	**947,900**	**947,900**	**-**
Add nine (9) FTEs to plan and prepare for growth units as the community continues to grow in population. Increased population continues to drive call volume upward. As the population of the community increases, additional stations and FTE's are needed to ensure public safety.				
Expanded Services Budget	**9.00**	**947,900**	**947,900**	**-**
Total Adopted Budget	**231.00**	**60,620,700**	**63,073,500**	**-2,452,800**

Public Safety Department

Emergency Medical Services (EMS)

Emergency Medical Services (4050)

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% of patients found to be in full cardiac arrest that have a pulse upon delivery to the hospital	48	48	48	48
% of response times within 12 min. (Rural-EMS)	90	90	85	90
% of response times within 8 min. (Urban-EMS)	90	90	86	90
Number of calls for service	49,956	50,500	56,100	58,000
Number of patient transports	34,698	36,000	36,000	37,000

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	29,025,219	35,469,800	32,841,300	37,903,900	947,900	38,851,800	9.5%
Operating Expense	7,807,809	9,861,600	9,860,600	10,354,500	-	10,354,500	5.0%
Capital Outlay	-	15,300	15,300	-	-	-	(100.0)%
Net Operating Budget	**36,833,028**	**45,346,700**	**42,717,200**	**48,258,400**	**947,900**	**49,206,300**	**8.5%**
Trans to 4051 EMS MP	500,000	-	-	-	-	-	na
Trans to 4054 EMS Grant Match	50,345	55,000	81,200	195,000	-	195,000	254.5%
Trans to 4055 EMS Capital Fund	-	500,000	2,000,000	1,200,000	-	1,200,000	140.0%
Reserve for Contingencies	-	1,165,000	-	1,817,600	-	1,817,600	56.0%
Reserve for Capital	-	4,530,900	-	7,768,400	-	7,768,400	71.5%
Reserve for Cash Flow	-	870,500	-	1,040,000	-	1,040,000	19.5%
Reserve for Attrition	-	(499,400)	-	(606,600)	-	(606,600)	21.5%
Total Budget	**37,383,374**	**51,968,700**	**44,798,400**	**59,672,800**	**947,900**	**60,620,700**	**16.6%**
Total FTE	**222.00**	**222.00**	**222.00**	**222.00**	**9.00**	**231.00**	**4.1%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	1,252,925	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	11,689	-	-	-	-	-	na
Ambulance Fees	25,856,363	12,700,000	12,700,000	13,000,000	-	13,000,000	2.4%
Miscellaneous Revenues	64,067	-	-	-	-	-	na
Interest/Misc	468,995	262,100	630,000	270,000	-	270,000	3.0%
Reimb From Other Depts	3,603,874	-	-	-	-	-	na
Trans fm 0001 General Fund	25,429,400	29,392,300	29,392,300	30,421,000	-	30,421,000	3.5%
Carry Forward	13,862,600	12,580,500	24,408,800	19,098,100	947,900	20,046,000	59.3%
Less 5% Required By Law	-	(648,200)	-	(663,500)	-	(663,500)	2.4%
Total Funding	**70,549,913**	**54,286,700**	**67,131,100**	**62,125,600**	**947,900**	**63,073,500**	**16.2%**

Public Safety Department

Emergency Medical Services (EMS)

Emergency Medical Services (4050)

Notes:

Collier County EMS experienced a nearly 11% increase in call volume from 2022-2023 and a nearly 9% increase in patient transports to the hospital.

Forecast FY 2024:

Personal Services are projected to be lower in FY 2024 due to several vacant positions throughout the year. These savings will be offset by wage increases in the updated step pay plan approved by amendments to the Collective Bargaining Agreements.

Operating expenses and Capital Outlay are projected to be in line with the FY 2024 budget.

Current FY 2025:

The budgeted increase in personal services is due to the aforementioned wage increases along with the addition of nine (9) expanded Paramedic I FTEs.

Operating expense increases are due to computer expenses and professional service fees offset slightly by savings in motor pool capital recovery charges.

A transfer of $1,200,000 is budgeted to the EMS Capital Fund (4055).

Revenues:

Ambulance fee revenue is anticipated to increase due to a new billing contract starting March 2024 that reduces the collection rate from 3.95% to 3.65% of net revenues. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what the Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on the level of service. Nearly 60% of our charges are Medicare patients and 10% are Medicaid patients.

A transfer from the General Fund (0001) is the primary source of revenue for EMS. This transfer is programmed at $30,421,000 for FY 2025.

Public Safety Department

Emergency Medical Services (EMS)

Helicopter Operations (4050)

Mission Statement

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Emergency Helicopter Air Ambulance - QO, IAM, RG	**6.00**	**2,371,200**	**-**	**2,371,200**
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Emergency Helicopter Administration - QP, RG	**-**	**81,600**	**-**	**81,600**
Administrative functions for Helicopter Operations				
Current Level of Service Budget	**6.00**	**2,452,800**	**-**	**2,452,800**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% completed flight without a safety issue (mech. or oper.)	98	98	98	98
% on scene time 15 minutes or less	98	95	98	98
Program In-Service %	95	98	98	98
Total flight hours	240	350	350	350
Total helicopter flights	345	445	445	410
Total helicopter flights - administrative	20	15	15	15
Total helicopter flights - maintenance	15	20	20	20
Total helicopter flights - medical	250	350	350	315
Total helicopter flights - training	60	60	60	60

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,203,224	1,031,100	1,216,200	1,157,600	-	1,157,600	12.3%
Operating Expense	946,045	1,271,900	1,051,700	1,277,200	-	1,277,200	0.4%
Capital Outlay	-	15,000	18,800	18,000	-	18,000	20.0%
Net Operating Budget	**2,149,270**	**2,318,000**	**2,286,700**	**2,452,800**	**-**	**2,452,800**	**5.8%**
Total Budget	**2,149,270**	**2,318,000**	**2,286,700**	**2,452,800**	**-**	**2,452,800**	**5.8%**
Total FTE	**6.00**	**6.00**	**6.00**	**6.00**	**-**	**6.00**	**0.0%**

Public Safety Department

Emergency Medical Services (EMS)

Helicopter Operations (4050)

Forecast FY 2024:

Personal services forecast is higher than adopted due to overtime needs and the hiring of a mechanic position that had been vacant.

Operating expenses are forecast to be lower than the adopted budget.

Current FY 2025:

Personal services budget increases due to projected FY25 salary increases and the addition of an additional overtime budget.

Due to rising inflation, MedFlight is experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

It must be noted that helicopter maintenance is a constant expenditure. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, reserves will be utilized.

Public Safety Department

Emergency Medical Services (EMS)

EMS Grant Trust Fund (4053-4054)

Mission Statement

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Mile Marker 63 Fire Station - RG	**-**	**624,700**	**624,700**	**-**
Operation expenses and reimbursements from the Florida Department of Transportation for the operation of the fire station at MM 63 in Collier County. The FTEs consist up to 3.5 Fire/Medics.				
Current Level of Service Budget	**-**	**624,700**	**624,700**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	503,452	484,700	765,100	624,700	-	624,700	28.9%
Operating Expense	239	-	292,900	-	-	-	na
Capital Outlay	-	-	2,700,000	-	-	-	na
Net Operating Budget	**503,691**	**484,700**	**3,758,000**	**624,700**	**-**	**624,700**	**28.9%**
Total Budget	**503,691**	**484,700**	**3,758,000**	**624,700**	**-**	**624,700**	**28.9%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	544,745	429,700	965,500	429,700	-	429,700	0.0%
Interest/Misc	6,717	-	11,300	-	-	-	na
Reimb From Other Depts	-	-	2,700,000	-	-	-	na
Trans fm 4050 EMS	50,345	55,000	81,200	195,000	-	195,000	254.5%
Total Funding	**601,807**	**484,700**	**3,758,000**	**624,700**	**-**	**624,700**	**28.9%**

Public Safety Department

Emergency Medical Services (EMS)

EMS Grant Trust Fund (4053-4054)

Notes:

This fund is used for annual and discretionary EMS grant programs as well as one-time purchases approved by the Board. At such time notifications are received from the grantor agency indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

Forecast FY 2024:

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

$ 293,000 EMS Cnty Grant Pgrm – 33655
$ 765,100 FDOT Fire Station - 33356
$2,700,000 CHS ARP21-23 - 33848
Grand Total - $3,758,100

Current FY 2025:

FDOT successfully executed an interlocal (funding) agreement with GNFD. Collier County continues to provide EMS services associated with the mile marker 63 fire station and is reimbursed for associated costs through coordination with GNFD henceforth the need to budget personal services and misc. revenue to segregate costs.

Revenues:

Transfer from Fund (4050) EMS is for the 10% local match required by Florida Statute Section 338.26(3), Chapter 2019-153 for EMS services associated with Mile Marker 63 as well as required additional funding due to the exhaustion of grant funding in FY23.

Public Safety Department

Fire Districts

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	7,700	8,800	8,800	21,200	-	21,200	140.9%
Capital Outlay	-	800,000	900,000	832,300	-	832,300	4.0%
Remittances	3,634,503	3,867,100	4,217,500	4,067,300	-	4,067,300	5.2%
Net Operating Budget	**3,642,203**	**4,675,900**	**5,126,300**	**4,920,800**	**-**	**4,920,800**	**5.2%**
Trans to Property Appraiser	13,076	15,200	15,200	15,800	-	15,800	3.9%
Trans to Tax Collector	35,850	49,000	49,000	43,800	-	43,800	(10.6)%
Reserve for Contingencies	-	350,400	-	442,500	-	442,500	26.3%
Reserve for Cash Flow	-	157,000	-	409,100	-	409,100	160.6%
Total Budget	**3,691,128**	**5,247,500**	**5,190,500**	**5,832,000**	**-**	**5,832,000**	**11.1%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Goodland Fire District (1041)	131,719	171,500	171,500	194,900	-	194,900	13.6%
Ochopee Fire Control District MSTU (1040)	3,510,484	4,504,400	4,954,800	4,725,900	-	4,725,900	4.9%
Total Net Budget	**3,642,203**	**4,675,900**	**5,126,300**	**4,920,800**	**-**	**4,920,800**	**5.2%**
Total Transfers and Reserves	**48,925**	**571,600**	**64,200**	**911,200**	**-**	**911,200**	**59.4%**
Total Budget	**3,691,128**	**5,247,500**	**5,190,500**	**5,832,000**	**-**	**5,832,000**	**11.1%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	1,606,670	1,989,200	1,909,600	2,127,100	-	2,127,100	6.9%
Delinquent Ad Valorem Taxes	53,911	-	-	-	-	-	na
State Revenue Sharing	-	-	700	-	-	-	na
Interest/Misc	20,101	2,000	14,000	4,000	-	4,000	100.0%
Trans frm Property Appraiser	1,627	-	-	4,100	-	4,100	na
Trans frm Tax Collector	21,068	-	-	1,700	-	1,700	na
Trans fm 0001 General Fund	609,407	955,200	955,200	905,400	-	905,400	(5.2)%
Trans fm 1011 Unincorp GenFd	1,511,364	2,338,500	2,338,500	2,216,800	-	2,216,800	(5.2)%
Carry Forward	518,900	62,200	652,000	679,500	-	679,500	992.4%
Less 5% Required By Law	-	(99,600)	-	(106,600)	-	(106,600)	7.0%
Total Funding	**4,343,048**	**5,247,500**	**5,870,000**	**5,832,000**	**-**	**5,832,000**	**11.1%**

Public Safety Department

Fire Districts

Ochopee Fire Control District MSTU (1040)

Mission Statement

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Ochopee Fire Protection Services - RG	**-**	**4,725,900**	**4,725,900**	**-**
Per an intergovernmental management agreement between the Board and Greater Naples Fire District, Greater Naples is to provide management services over Chokoloskee Island, Plantation Island, Everglades City, Ochopee, Copeland, Lee Cypress, Port of the Islands, Alligator Alley, U.S. 41 and the contract area (Collier County Fire Control District) until the end of the agreement or until Ochopee is consolidated into Greater Naples. The fire rescue service is to be delivered by a combination paid/volunteer division.				
Reserves, Transfers, Interest - RG	**-**	**905,200**	**905,200**	**-**
Current Level of Service Budget	**-**	**5,631,100**	**5,631,100**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	6,700	7,800	7,800	20,200	-	20,200	159.0%
Capital Outlay	-	800,000	900,000	832,300	-	832,300	4.0%
Remittances	3,503,784	3,696,600	4,047,000	3,873,400	-	3,873,400	4.8%
Net Operating Budget	**3,510,484**	**4,504,400**	**4,954,800**	**4,725,900**	**-**	**4,725,900**	**4.9%**
Trans to Property Appraiser	11,940	13,500	13,500	14,100	-	14,100	4.4%
Trans to Tax Collector	32,377	45,000	45,000	39,500	-	39,500	(12.2)%
Reserve for Contingencies	-	350,400	-	442,500	-	442,500	26.3%
Reserve for Cash Flow	-	157,000	-	409,100	-	409,100	160.6%
Total Budget	**3,554,800**	**5,070,300**	**5,013,300**	**5,631,100**	**-**	**5,631,100**	**11.1%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	1,468,222	1,819,700	1,746,900	1,941,800	-	1,941,800	6.7%
Delinquent Ad Valorem Taxes	50,610	-	-	-	-	-	na
Interest/Misc	18,294	2,000	14,000	4,000	-	4,000	100.0%
Trans frm Property Appraiser	1,484	-	-	-	-	-	na
Trans frm Tax Collector	19,027	-	-	-	-	-	na
Trans fm 0001 General Fund	609,407	955,200	955,200	905,400	-	905,400	(5.2)%
Trans fm 1011 Unincorp GenFd	1,511,364	2,338,500	2,338,500	2,216,800	-	2,216,800	(5.2)%
Carry Forward	495,400	46,000	619,100	660,400	-	660,400	1,335.7%
Less 5% Required By Law	-	(91,100)	-	(97,300)	-	(97,300)	6.8%
Total Funding	**4,173,808**	**5,070,300**	**5,673,700**	**5,631,100**	**-**	**5,631,100**	**11.1%**

Public Safety Department

Fire Districts

Ochopee Fire Control District MSTU (1040)

Notes:

It remains the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process is governed by an intergovernmental management agreement which the BCC originally adopted on 9/13/16 Item 11B effective 11/1/16. This original management agreement was extended through 9/30/19. Primarily due to challenges in securing a permanent funding source for Station 63 the Greater Naples and Ochopee Fire District did not consolidate by 09/30/19. The BCC adopted on 03/24/20 Item 16.E.3 a new agreement effective 03/10/20. Greater Naples agrees to initiate legislation to expand the Greater Naples' boundaries to include the Ochopee Fire Control District ("consolidation") no later than the 2022 Florida legislative session. In FY 2022 Greater Naples attempted to take legislation to expand the Greater Naples boundaries to include the Ochopee Fire Control District (consolidation) but it did not pass.

Currently, discussions are ongoing between the parties to revise the legislative timelines because an annexation and consolidation bill was not introduced in the 2021 legislative session and was attempted in the 2022 legislative session but failed to pass.

Further changes to the management agreement covering service were adopted by the BCC on 4/11/2023 Item 11.D. This agreement is good through 09/30/2032.

Forecast FY 2024:

Increases to forecast are a result of payment of the true-up and management fees as well as increases in the cost of the Class-A fire apparatus.

Current FY 2025:

Remittances are budgeted to include quarterly payments to the Greater Naples Fire Rescue District along with the 5% management fee. The reserve for contingency is established per contract at 10% of the total quarterly payments.

Capital Outlay includes the replacement of one Class-A fire apparatus.

Revenues:

Transfers from the General Fund and the Unincorporated General Fund of $905,400 and $2,216,800, respectively are necessary to fulfill this agreement.

Ad valorem taxes for $1,941,800, an increase of 7.88% from the prior year, are based on the proposed neutral millage tax rate of 4.0000.

Public Safety Department

Fire Districts

Goodland Fire District (1041)

Mission Statement

To provide basic fire protection to the residents of Goodland.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Goodland Fire Protection Services - RG	**-**	**194,900**	**194,900**	**-**
This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.				
Reserves, Transfers, Interest - RG	**-**	**6,000**	**6,000**	**-**
Current Level of Service Budget	**-**	**200,900**	**200,900**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.0%
Remittances	130,719	170,500	170,500	193,900	-	193,900	13.7%
Net Operating Budget	**131,719**	**171,500**	**171,500**	**194,900**	**-**	**194,900**	**13.6%**
Trans to Property Appraiser	1,136	1,700	1,700	1,700	-	1,700	0.0%
Trans to Tax Collector	3,473	4,000	4,000	4,300	-	4,300	7.5%
Total Budget	**136,328**	**177,200**	**177,200**	**200,900**	**-**	**200,900**	**13.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	138,449	169,500	162,700	185,300	-	185,300	9.3%
Delinquent Ad Valorem Taxes	3,301	-	-	-	-	-	na
State Revenue Sharing	-	-	700	-	-	-	na
Interest/Misc	1,807	-	-	-	-	-	na
Trans frm Property Appraiser	142	-	-	4,100	-	4,100	na
Trans frm Tax Collector	2,041	-	-	1,700	-	1,700	na
Carry Forward	23,500	16,200	32,900	19,100	-	19,100	17.9%
Less 5% Required By Law	-	(8,500)	-	(9,300)	-	(9,300)	9.4%
Total Funding	**169,240**	**177,200**	**196,300**	**200,900**	**-**	**200,900**	**13.4%**

Public Safety Department

Fire Districts

Goodland Fire District (1041)

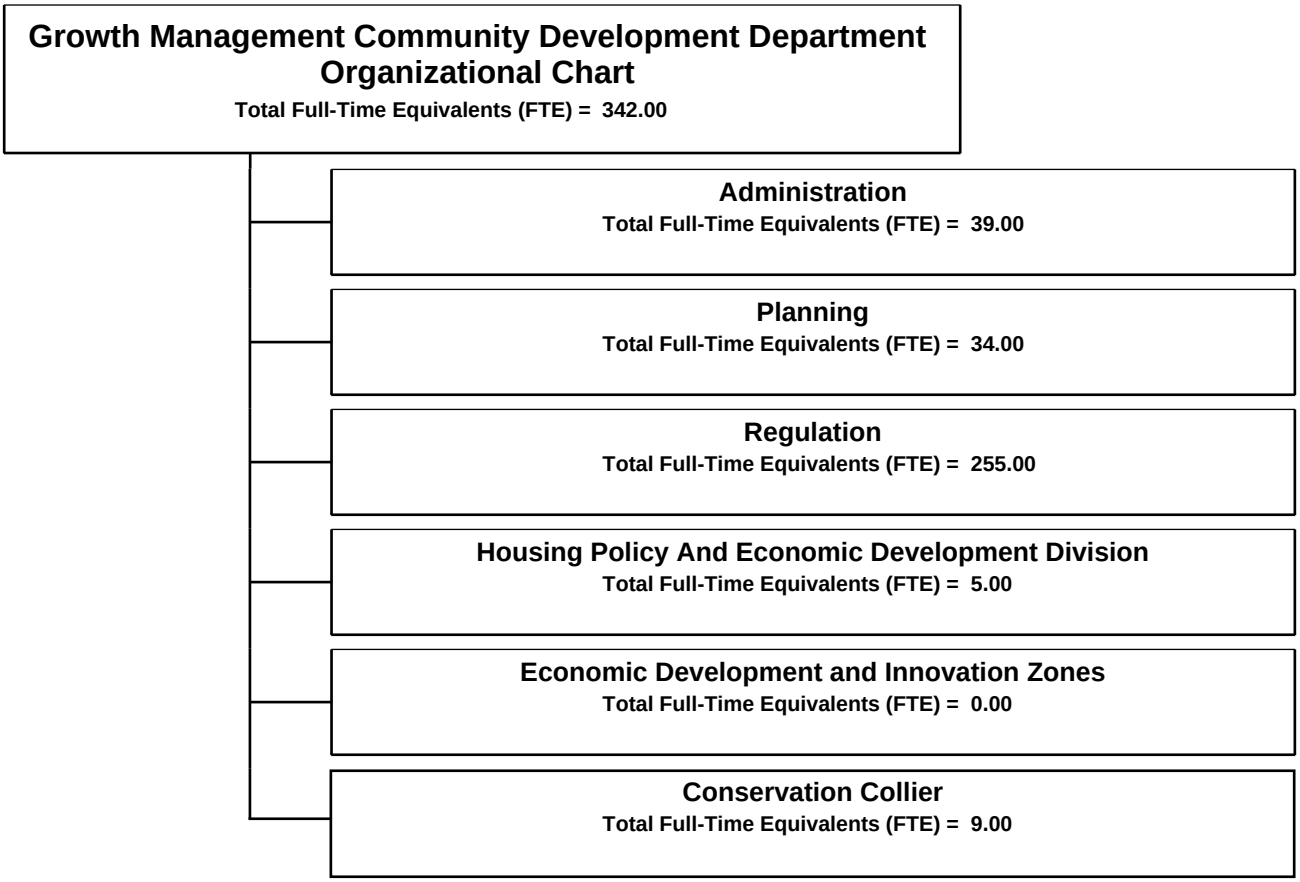
Current FY 2025:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY 2023, it is estimated that the contract amount will be $140,900. There are no reserves for contingencies.

Revenues:

Budgeted ad valorem tax revenue of $185,300, an increase of 6.73% from the prior year, is based on Goodland/Hoor's Island Fire District taxable value (millage neutral 1.2760).

Growth Management Community Development Department



Growth Management Community Development Department

Jamie French

As Collier County's population and service expectations rise, the Growth Management Community Development Department (GMCD) continues to leverage technologies and best practices to balance livability, economic vitality, and environmental sensitivity through sustainable planning and regulation programs.

GMCD is currently comprised of eight divisions: Building Plan Review and Inspections, Code Enforcement, Community Planning & Resiliency, Development Review, Housing Policy & Economic Development, Conservation Collier, Operations Support & Regulatory Management, and Planning & Zoning. The GMCD budget is approximately $211 million. Those sections funded by the General Fund have met the budget guidance outlined by the County Manager's Office and the Board of County Commissioners (Board). Reserves in the GMCD enterprise funds are accounted for market fluctuations and regulatory requirements. They include appropriate allowances for fees prepaid for future services owed to the client.

GMCD's primary operations are located at the 2800 North Horseshoe Drive office with four satellite locations (Orange Blossom, Heritage Bay, Immokalee, and Everglades City) that each provides support to walk-in customers while performing all necessary permitting and plan review activities. GMCD provides a full suite of online offerings, covering approximately 90% of our activities. The department continues to leverage a combination of customer, staff, advisory committee, and vendor feedback to plan, implement, and evaluate initiatives to improve the client experience through the GMCD Public Portal.

Much like the industry served, GMCD is anticipating further challenges in FY 2025, including increased costs in available skilled labor. Staff continuously monitors costs and uses this data to strategically budget resources throughout the fiscal year. Along with County staff labor costs, the availability of qualified contract staff remains a challenge, as other local governments and private industry have copied the GMCD model (2010), increasing and lowering contract staff with demand fluctuations.

Our colleagues remain dedicated to complying with the minimum State Laws and County Ordinances while promoting the client's ability to seek the highest and best use for their property without unnecessary delay. To best consider potential natural disaster response and recovery, GMCD remains a model community with expedited assessments, responsible build-back, and long-term planning efforts that conform with State Law with a focus on maintaining our local economy.

In coordination with the community, we appreciate the continued support of the Board and the Manager's Office. Our commitment to delivering high-quality and best-value services is within everything we do.

Growth Management Community Development Department

Department Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	31,068,559	35,754,500	33,505,000	38,112,800	722,000	38,834,800	8.6%
Operating Expense	11,704,220	20,566,800	20,906,700	19,534,700	187,400	19,722,100	(4.1)%
Indirect Cost Reimburs	970,500	1,001,000	1,001,000	1,122,600	-	1,122,600	12.1%
Capital Outlay	4,687,553	27,488,600	12,129,700	40,906,200	-	40,906,200	48.8%
Grants and Aid	111,112	100	305,600	100	-	100	0.0%
Remittances	2,740,818	9,489,700	3,210,000	9,465,500	-	9,465,500	(0.3)%
Total Net Budget	**51,282,763**	**94,300,700**	**71,058,000**	**109,141,900**	**909,400**	**110,051,300**	**16.7%**
Trans to Property Appraiser	170,007	243,000	243,000	298,400	-	298,400	22.8%
Trans to Tax Collector	595,183	970,000	970,000	946,700	-	946,700	(2.4)%
Trans to 0001 General Fund	329,700	46,710,800	29,619,400	-	-	-	(100.0)%
Trans to 1011 Unincorp Gen Fd	193,700	6,416,300	-	-	-	-	(100.0)%
Trans to 1013 Comm Dev	100,000	-	-	-	-	-	na
Trans to 1017 Water Polltn Ctrl	-	395,200	-	-	-	-	(100.0)%
Trans to 1062 ConservCollr Maint	7,262,200	7,383,700	-	6,900,000	-	6,900,000	(6.6)%
Trans to 1063 ConservCollr Proj	244,100	675,000	675,000	1,077,000	-	1,077,000	59.6%
Trans to 1840 Public Serv GrntM	-	-	10,000	-	-	-	na
Trans to 3001 Co-Wide Cap Proj	121,400	-	-	-	-	-	na
Trans to 3025 Growth Mgt Cap	-	-	-	3,122,600	-	3,122,600	na
Trans to 5006 Info Tech Cap	1,108,600	1,082,300	1,082,300	1,233,900	-	1,233,900	14.0%
Reserve for Contingencies	-	770,400	-	1,023,400	-	1,023,400	32.8%
Reserve for Prepaid Services	-	7,077,000	-	6,619,500	-	6,619,500	(6.5)%
Reserve for Escrow	-	5,941,000	-	6,214,500	-	6,214,500	4.6%
Reserve for Capital	-	7,185,400	-	8,376,800	-	8,376,800	16.6%
Restricted for Unfunded Requests	-	22,089,100	-	60,630,900	-	60,630,900	174.5%
Reserve for Cash Flow	-	4,946,100	-	4,811,100	-	4,811,100	(2.7)%
Reserve for Attrition	-	(467,600)	-	(482,500)	-	(482,500)	3.2%
Total Budget	**61,407,653**	**205,718,400**	**103,657,700**	**209,914,200**	**909,400**	**210,823,600**	**2.5%**

Appropriations by Division	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Administration	10,438,107	12,731,600	12,949,700	12,501,200	-	12,501,200	(1.8)%
Planning	3,644,554	7,563,400	7,828,500	8,088,300	-	8,088,300	6.9%
Regulation	27,421,281	33,516,000	31,019,900	33,755,600	909,400	34,665,000	3.4%
Housing Policy And Economic Development Division	1,412,228	2,770,100	1,655,300	3,157,800	-	3,157,800	14.0%
Economic Development and Innovation Zones	2,040,273	7,796,900	3,000,000	7,296,800	-	7,296,800	(6.4)%
Conservation Collier	6,326,320	29,922,700	14,604,600	44,342,200	-	44,342,200	48.2%
Total Net Budget	**51,282,763**	**94,300,700**	**71,058,000**	**109,141,900**	**909,400**	**110,051,300**	**16.7%**
Regulation	8,600	974,800	10,200	710,500	-	710,500	(27.1)%
Housing Policy And Economic Development Division	126,200	2,206,400	-	2,310,800	-	2,310,800	4.7%
Economic Development and Innovation Zones	-	9,790,800	-	12,701,800	-	12,701,800	29.7%
Conservation Collier	8,350,591	78,940,400	31,542,900	61,166,400	-	61,166,400	(22.5)%
Reserves and Transfers	1,639,500	19,505,300	1,046,600	23,882,800	-	23,882,800	22.4%
Total Transfers and Reserves	**10,124,891**	**111,417,700**	**32,599,700**	**100,772,300**	**-**	**100,772,300**	**(9.6)%**
Total Budget	**61,407,653**	**205,718,400**	**103,657,700**	**209,914,200**	**909,400**	**210,823,600**	**2.5%**

Growth Management Community Development Department

Department Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	28,924,071	31,089,400	29,845,800	31,911,600	-	31,911,600	2.6%
Delinquent Ad Valorem Taxes	285,091	-	2,600	2,600	-	2,600	na
Franchise Fees	163,506	150,000	134,200	124,000	-	124,000	(17.3)%
Licenses & Permits	7,168,517	6,953,700	7,602,600	6,963,500	-	6,963,500	0.1%
Building Permits	15,712,584	16,000,000	15,000,000	18,500,000	-	18,500,000	15.6%
Reinspection Fees	3,360,311	3,500,000	3,500,000	4,500,000	-	4,500,000	28.6%
Special Assessments	38,980	16,000	40,000	16,000	-	16,000	0.0%
Intergovernmental Revenues	306,074	-	46,700	-	-	-	na
State Revenue Sharing	-	-	186,000	-	-	-	na
Charges For Services	3,525,930	3,152,800	3,851,500	2,520,000	-	2,520,000	(20.1)%
Fines & Forfeitures	506,915	172,000	484,100	285,800	-	285,800	66.2%
Miscellaneous Revenues	161,472	169,900	163,500	163,200	-	163,200	(3.9)%
Interest/Misc	3,203,609	3,044,500	2,838,500	2,848,200	-	2,848,200	(6.4)%
Reimb From Other Depts	1,616	1,073,000	1,247,800	1,469,100	-	1,469,100	36.9%
Trans frm Property Appraiser	28,250	-	-	-	-	-	na
Trans frm Tax Collector	349,776	-	-	-	-	-	na
Net Cost General Fund	977,052	2,595,800	2,065,900	3,878,100	909,400	4,787,500	84.4%
Net Cost Unincorp General Fund	5,986,158	8,961,100	8,590,400	8,727,700	-	8,727,700	(2.6)%
Net Cost Community Development	(15,610,949)	-	(7,700,200)	-	-	-	na
Net Cost Planning Services	(20,780,265)	-	(23,132,100)	-	-	-	na
Trans fm 0001 General Fund	2,906,300	3,169,700	3,169,700	3,500,800	-	3,500,800	10.4%
Trans fm 1001 Rd & Bridge	28,700	-	-	-	-	-	na
Trans fm 1005 Stormwtr Ops	28,800	-	-	-	-	-	na
Trans fm 1011 Unincorp GenFd	1,117,900	606,700	606,700	682,200	-	682,200	12.4%
Trans fm 1014 Plan Serv	100,000	-	-	-	-	-	na
Trans fm 1017 Wtr Poll Ctrl	44,400	-	-	-	-	-	na
Trans fm 1061 ConsrvCollr-Land	7,262,200	8,058,700	675,000	7,977,000	-	7,977,000	(1.0)%
Trans fm 1062 ConsrvCollr Maint	244,100	-	-	-	-	-	na
Trans fm 1102 TDC Bch&Inlet Adm	28,700	-	-	-	-	-	na
Trans fm 3025 GMgt Cap	-	-	-	2,242,200	-	2,242,200	na
Adv/Repay fm 0001 Gen Fd	2,000,000	5,500,000	5,500,000	1,356,800	-	1,356,800	(75.3)%
Adv/Repay fm 4090 Airport Ops	1,616,090	-	-	-	-	-	na
Carry Forward	104,915,700	114,723,500	133,765,700	115,659,000	-	115,659,000	0.8%
Less 5% Required By Law	-	(3,218,400)	-	(3,413,600)	-	(3,413,600)	6.1%
Total Funding	**154,601,590**	**205,718,400**	**188,484,400**	**209,914,200**	**909,400**	**210,823,600**	**2.5%**

Department Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Administration	39.00	39.00	40.00	39.00	-	39.00	0.0%
Planning	24.00	24.00	27.00	34.00	-	34.00	41.7%
Regulation	242.00	242.00	241.00	245.00	10.00	255.00	5.4%
Housing Policy And Economic	3.00	3.00	5.00	5.00	-	5.00	66.7%
Conservation Collier	8.00	8.00	9.00	9.00	-	9.00	12.5%
Total FTE	**316.00**	**316.00**	**322.00**	**332.00**	**10.00**	**342.00**	**8.2%**

Growth Management Community Development Department

Administration

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	3,919,679	4,482,300	4,271,700	4,634,900	-	4,634,900	3.4%
Operating Expense	5,651,128	7,369,500	7,798,200	6,884,500	-	6,884,500	(6.6)%
Indirect Cost Reimburs	867,300	879,800	879,800	981,800	-	981,800	11.6%
Net Operating Budget	**10,438,107**	**12,731,600**	**12,949,700**	**12,501,200**	**-**	**12,501,200**	**(1.8)%**
Total Budget	**10,438,107**	**12,731,600**	**12,949,700**	**12,501,200**	**-**	**12,501,200**	**(1.8)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Addressing and GIS (1013)	421,856	528,100	434,200	615,600	-	615,600	16.6%
Planning & Regulatory Admin/FEMA Expenses (1011)	348,851	592,300	484,200	375,900	-	375,900	(36.5)%
Planning & Regulatory Administration (1013)	8,891,853	10,237,600	10,621,400	10,089,500	-	10,089,500	(1.4)%
Planning & Regulatory Administration (1014)	338,702	905,300	890,100	936,700	-	936,700	3.5%
Records Management (1013)	436,845	468,300	519,800	483,500	-	483,500	3.2%
Total Net Budget	**10,438,107**	**12,731,600**	**12,949,700**	**12,501,200**	**-**	**12,501,200**	**(1.8)%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**10,438,107**	**12,731,600**	**12,949,700**	**12,501,200**	**-**	**12,501,200**	**(1.8)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	1,917,740	1,854,000	2,068,300	2,080,300	-	2,080,300	12.2%
Building Permits	15,712,584	16,000,000	15,000,000	18,500,000	-	18,500,000	15.6%
Reinspection Fees	2,354,566	2,500,000	2,500,000	3,500,000	-	3,500,000	40.0%
Charges For Services	242,386	331,100	672,700	256,000	-	256,000	(22.7)%
Miscellaneous Revenues	57,554	52,000	51,600	51,400	-	51,400	(1.2)%
Reimb From Other Depts	-	973,000	1,042,100	1,369,100	-	1,369,100	40.7%
Net Cost Unincorp General Fund	348,851	592,300	484,200	375,900	-	375,900	(36.5)%
Net Cost Community Development	(9,998,553)	(9,627,700)	(8,562,500)	(13,836,900)	-	(13,836,900)	43.7%
Net Cost Planning Services	(197,021)	56,900	(306,700)	205,400	-	205,400	261.0%
Total Funding	**10,438,107**	**12,731,600**	**12,949,700**	**12,501,200**	**-**	**12,501,200**	**(1.8)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Planning & Regulatory Administration (1013)	29.00	29.00	30.00	30.00	-	30.00	3.4%
Planning & Regulatory Admin/FEMA Expenses (1011)	1.00	1.00	1.00	-	-	-	(100.0)%
Records Management (1013)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Addressing and GIS (1013)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	**39.00**	**39.00**	**40.00**	**39.00**	**-**	**39.00**	**0.0%**

Growth Management Community Development Department

Administration

Planning & Regulatory Administration (1013)

Mission Statement

The primary function of this section is to provide executive-level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Community Development Department (GMCD). This section also provides planning and regulatory administrative support to the Board of County Commissioners, the County Manager's Office, Advisory Boards, and guidance to other constitutional agencies.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration - QP, CD, IAM, RG	**1.00**	**6,559,500**	**24,984,500**	**-18,425,000**
This section includes the funding for the Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities, and building repair & maintenance.				
Divisional Financial and Systems Management - QP, CD, RG	**24.00**	**3,029,300**	**-**	**3,029,300**
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, acting as liaison to GMD Planning & Regulatory advisory boards, and operation of the GMD Planning & Regulation Building including the associated direct and indirect costs.				
Cash Management - CD, RG	**5.00**	**500,700**	**41,000**	**459,700**
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.				
Current Level of Service Budget	**30.00**	**10,089,500**	**25,025,500**	**-14,936,000**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	100	100	100	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	100	100	100	100

Growth Management Community Development Department

Administration

Planning & Regulatory Administration (1013)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	3,060,014	3,524,100	3,397,200	3,788,300	-	3,788,300	7.5%
Operating Expense	5,208,438	6,076,200	6,586,900	5,595,700	-	5,595,700	(7.9)%
Indirect Cost Reimburs	623,400	637,300	637,300	705,500	-	705,500	10.7%
Net Operating Budget	**8,891,853**	**10,237,600**	**10,621,400**	**10,089,500**	**-**	**10,089,500**	**(1.4)%**
Total Budget	**8,891,853**	**10,237,600**	**10,621,400**	**10,089,500**	**-**	**10,089,500**	**(1.4)%**
Total FTE	**29.00**	**29.00**	**30.00**	**30.00**	**-**	**30.00**	**3.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	1,575,716	1,504,000	1,718,300	1,780,300	-	1,780,300	18.4%
Building Permits	15,712,584	16,000,000	15,000,000	18,500,000	-	18,500,000	15.6%
Reinspection Fees	2,354,566	2,500,000	2,500,000	3,500,000	-	3,500,000	40.0%
Charges For Services	49,018	52,200	45,800	44,600	-	44,600	(14.6)%
Miscellaneous Revenues	57,039	52,000	51,200	51,000	-	51,000	(1.9)%
Reimb From Other Depts	-	753,500	822,600	1,149,600	-	1,149,600	52.6%
Net Cost Community Development	(10,857,072)	(10,624,100)	(9,516,500)	(14,936,000)	-	(14,936,000)	40.6%
Total Funding	**8,891,853**	**10,237,600**	**10,621,400**	**10,089,500**	**-**	**10,089,500**	**(1.4)%**

Forecast FY 2024:

Personal Services are forecast to be lower than the FY 2024 adopted budget due to position vacancies. Organization changes during the year include the transfer out of one (1) position to Building Review & Permitting (1013) and the transfer in of one (1) position from Building Review & Permitting (1013) and one (1) from the Public Services Department, Libraries (0001).

Operating Expenses are forecast to be higher due to required building maintenance, utilities, digital record conversion of permits and plans, and external vendor support for enhancements to the CityView Software Application.

Current FY 2025:

Personal Services are budgeted to be higher due to the aforementioned organizational changes which increased the FTE count by one, the proposed general wage adjustment, implementation of a merit-based incentive program, and health insurance costs.

Operating Expenses are budgeted to be lower due to conservative measures taken to reduce other contractual services and temporary labor to account for a projected decrease in building permits. This budget funds direct and indirect expenses for the Geographic Information Systems (GIS) & Addressing, Technical Systems Operations, Financial Operations, Cashiering, and the CityView Software Application technical teams which are critical to managing an effective building permit process.

Revenues:

Revenue is budgeted to increase in FY 2025 due to a fee increase for permit inspections, extensions, re-inspections, time-specific inspections, private provider fees, and FEMA reviews as approved by the Board on 6/25/24, Agenda Item 16.A.1.

Growth Management Community Development Department

Administration

Planning & Regulatory Administration (1014)

Mission Statement

The principal function is to provide executive-level management to all the divisions within the planning and regulatory element of the Growth Management Community Development Department (GMCD).

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration – CD, IAM, RG	**-**	**660,400**	**731,300**	**-70,900**
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services.				
Fund Level Control - QP, CD, IAM, RG	**-**	**276,300**	**-**	**276,300**
This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.				
Current Level of Service Budget	**-**	**936,700**	**731,300**	**205,400**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	94,802	662,800	647,600	660,400	-	660,400	(0.4)%
Indirect Cost Reimburs	243,900	242,500	242,500	276,300	-	276,300	13.9%
Net Operating Budget	**338,702**	**905,300**	**890,100**	**936,700**	**-**	**936,700**	**3.5%**
Total Budget	**338,702**	**905,300**	**890,100**	**936,700**	**-**	**936,700**	**3.5%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	342,024	350,000	350,000	300,000	-	300,000	(14.3)%
Charges For Services	193,367	278,900	626,900	211,400	-	211,400	(24.2)%
Miscellaneous Revenues	332	-	400	400	-	400	na
Reimb From Other Depts	-	219,500	219,500	219,500	-	219,500	0.0%
Net Cost Planning Services	(197,021)	56,900	(306,700)	205,400	-	205,400	261.0%
Total Funding	**338,702**	**905,300**	**890,100**	**936,700**	**-**	**936,700**	**3.5%**

Growth Management Community Development Department

Administration

Planning & Regulatory Administration (1014)

Forecast FY 2024:

Operating Expenses are forecast to be marginally lower due to conservative measures taken to reduce office supplies, copying charges, and minor office equipment.

Current FY 2025:

Operating Expenses are budgeted to be marginally lower due to conservative measures taken to reduce miscellaneous services, office supplies, and minor data processing equipment.

Revenues:

Revenue is budgeted to decrease in FY 2025 due to a projected decline in the number of growth management plan amendments and PUD monitoring.

Growth Management Community Development Department

Administration

Planning & Regulatory Admin/FEMA Expenses (1011)

Mission Statement

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific, and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead - QP, CD, IAM, RG	**-**	**375,900**	**-**	**375,900**
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
Current Level of Service Budget	**-**	**375,900**	**-**	**375,900**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• Update County Physical/Map Revisions	100	100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	166,720	173,900	173,900	300	-	300	(99.8)%
Operating Expense	182,131	418,400	310,300	375,600	-	375,600	(10.2)%
Net Operating Budget	**348,851**	**592,300**	**484,200**	**375,900**	**-**	**375,900**	**(36.5)%**
Total Budget	**348,851**	**592,300**	**484,200**	**375,900**	**-**	**375,900**	**(36.5)%**
Total FTE	**1.00**	**1.00**	**1.00**	**-**	**-**	**-**	**(100.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	348,851	592,300	484,200	375,900	-	375,900	(36.5)%
Total Funding	**348,851**	**592,300**	**484,200**	**375,900**	**-**	**375,900**	**(36.5)%**

Growth Management Community Development Department

Administration

Planning & Regulatory Admin/FEMA Expenses (1011)

Notes:

This section assists with maintaining the Community Rating System (CRS) program, contract expenses related to the continuation of Physical Map Revisions 1 and 2, FEMA's Southwest Florida Coastal Flood Study, and responding to comments from FEMA.

This budget also provides funding for the update to the Floodplain Management Plan, which is a requirement of the CRS program and needs to be done every five years. The spending in this budget depends on FEMA's ability to complete their reviews submitted by County staff for the Physical Map Revisions and the Coastal Flood Study.

Forecast FY 2024:

Personal Services are forecast to be in line with the FY 2024 budget.

Operating Expenses are forecast to be lower due to conservative measures taken to reduce other contractual services and temporary labor.

Current FY 2025:

Personal Services are budgeted to be significantly lower due to the transfer of the Project Manager Supervisor (Licensed) to the Transportation Management Services Department, Stormwater & Engineering Operations (1005).

Operating Expenses are budgeted to be lower due to conservative measures taken to reduce other contractual services and temporary labor.

Growth Management Community Development Department

Administration

Records Management (1013)

Mission Statement

This section primarily supports the Growth Management Community Department (GMCD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statutes, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Records Management/Information Desk/Digital Conv - IAM	**4.00**	**483,500**	**-**	**483,500**
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	**4.00**	**483,500**	**-**	**483,500**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 95% of Archived Records Request will have files available to the customer within 5 business days	70	75	75	75
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	70	75	75	75

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	315,057	332,000	330,700	349,000	-	349,000	5.1%
Operating Expense	121,788	136,300	189,100	134,500	-	134,500	(1.3)%
Net Operating Budget	**436,845**	**468,300**	**519,800**	**483,500**	**-**	**483,500**	**3.2%**
Total Budget	**436,845**	**468,300**	**519,800**	**483,500**	**-**	**483,500**	**3.2%**
Total FTE	**4.00**	**4.00**	**4.00**	**4.00**	**-**	**4.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	183	-	-	-	-	-	na
Net Cost Community Development	436,662	468,300	519,800	483,500	-	483,500	3.2%
Total Funding	**436,845**	**468,300**	**519,800**	**483,500**	**-**	**483,500**	**3.2%**

Growth Management Community Development Department

Administration

Records Management (1013)

Forecast FY 2024:

Personal Services are forecast in line with the FY 2024 adopted budget.

Operating Expenses are forecast to be higher due to costs associated with the digital records conversion program and copying charges.

Current FY 2025:

Personal Services are budgeted to be higher due to a general wage adjustment, implementation of a merit-based incentive program, and the addition of minimal overtime.

Operating Expenses are budgeted to be marginally lower due to reductions in information technology automation allocation and telephone access charges.

Growth Management Community Development Department

Administration

Addressing and GIS (1013)

Mission Statement

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Community Development Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
GIS/Mapping - CD, IAM, RG	**3.00**	**460,800**	**-**	**460,800**
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as-needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
Petition Support & Addressing Compliance Enforcement - CD, IAM	**2.00**	**154,800**	**-**	**154,800**
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	**5.00**	**615,600**	**-**	**615,600**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	377,888	452,300	369,900	497,300	-	497,300	9.9%
Operating Expense	43,968	75,800	64,300	118,300	-	118,300	56.1%
Net Operating Budget	**421,856**	**528,100**	**434,200**	**615,600**	**-**	**615,600**	**16.6%**
Total Budget	**421,856**	**528,100**	**434,200**	**615,600**	**-**	**615,600**	**16.6%**
Total FTE	**5.00**	**5.00**	**5.00**	**5.00**	**-**	**5.00**	**0.0%**

Growth Management Community Development Department

Administration

Addressing and GIS (1013)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Community Development	421,856	528,100	434,200	615,600	-	615,600	16.6%
Total Funding	**421,856**	**528,100**	**434,200**	**615,600**	**-**	**615,600**	**16.6%**

Forecast FY 2024:

Personal Services are forecast to be lower due to position vacancies and conservative measures taken to reduce overtime.

Operating Expenses are forecast to be lower due to computer software expenses being less than anticipated.

Current FY 2025:

Personal Services are budgeted to be higher due to a general wage adjustment, implementation of a merit-based incentive program, and health insurance costs.

Operating Expenses are budgeted to be higher due to increases in information technology, other contractual services, and required computer software purchases.

Growth Management Community Development Department

Planning

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,658,038	3,555,700	3,555,800	4,581,200	-	4,581,200	28.8%
Operating Expense	986,516	4,007,700	4,272,700	3,507,100	-	3,507,100	(12.5)%
Net Operating Budget	**3,644,554**	**7,563,400**	**7,828,500**	**8,088,300**	**-**	**8,088,300**	**6.9%**
Total Budget	**3,644,554**	**7,563,400**	**7,828,500**	**8,088,300**	**-**	**8,088,300**	**6.9%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Community Planning & Resiliency (0001)	-	1,296,700	1,218,700	1,525,200	-	1,525,200	17.6%
General Planning Services (1011)	1,705,107	2,215,600	2,401,500	1,962,600	-	1,962,600	(11.4)%
GMD Community Development Grants (1829-1830)	-	-	46,700	-	-	-	na
Land Use Hearing Officer (1014)	117,008	315,500	248,300	309,300	-	309,300	(2.0)%
Zoning & Land Development Review (1011)	96,396	176,600	176,600	179,700	-	179,700	1.8%
Zoning & Land Development Review (1014)	1,726,043	3,559,000	3,736,700	4,111,500	-	4,111,500	15.5%
Total Net Budget	**3,644,554**	**7,563,400**	**7,828,500**	**8,088,300**	**-**	**8,088,300**	**6.9%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**3,644,554**	**7,563,400**	**7,828,500**	**8,088,300**	**-**	**8,088,300**	**6.9%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	1,207,954	1,089,000	1,240,500	1,074,500	-	1,074,500	(1.3)%
Intergovernmental Revenues	-	-	46,700	-	-	-	na
Charges For Services	2,550,621	2,111,600	2,431,100	1,586,600	-	1,586,600	(24.9)%
Miscellaneous Revenues	-	-	300	-	-	-	na
Net Cost General Fund	-	1,296,700	1,218,700	1,525,200	-	1,525,200	17.6%
Net Cost Unincorp General Fund	1,789,253	2,370,200	2,555,500	2,124,800	-	2,124,800	(10.4)%
Net Cost Planning Services	(1,903,274)	695,900	335,700	1,777,200	-	1,777,200	155.4%
Total Funding	**3,644,554**	**7,563,400**	**7,828,500**	**8,088,300**	**-**	**8,088,300**	**6.9%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
General Planning Services (1011)	12.00	8.00	8.00	8.00	-	8.00	0.0%
Community Planning & Resiliency (0001)	-	4.00	7.00	7.00	-	7.00	75.0%
Zoning & Land Development Review (1011)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Zoning & Land Development Review (1014)	11.00	11.00	11.00	18.00	-	18.00	63.6%
Total FTE	**24.00**	**24.00**	**27.00**	**34.00**	**-**	**34.00**	**41.7%**

Growth Management Community Development Department

Planning

General Planning Services (1011)

Mission Statement

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead - QP, CD, IAM, RG	**2.00**	**641,600**	**17,500**	**624,100**
Division administrative functions including general clerical, secretarial, technical support; office management, customer service standards, and fixed operating expenses.				
Growth Mgmt. Plan (GMP) Preparation & Updates - QP, CD, IAM, RG	**3.00**	**471,600**	**-**	**471,600**
Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).				
Special Planning Projects and Studies - QP, CD, IAM, RG	**3.00**	**849,400**	**-**	**849,400**
Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.				
Current Level of Service Budget	**8.00**	**1,962,600**	**17,500**	**1,945,100**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 90% of Comprehensive Planning reviews will be completed within established target dates	85	85	85	85

Growth Management Community Development Department

Planning

General Planning Services (1011)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,372,499	1,202,800	1,202,700	1,219,700	-	1,219,700	1.4%
Operating Expense	332,608	1,012,800	1,198,800	742,900	-	742,900	(26.6)%
Net Operating Budget	**1,705,107**	**2,215,600**	**2,401,500**	**1,962,600**	**-**	**1,962,600**	**(11.4)%**
Total Budget	**1,705,107**	**2,215,600**	**2,401,500**	**1,962,600**	**-**	**1,962,600**	**(11.4)%**
Total FTE	**12.00**	**8.00**	**8.00**	**8.00**	**-**	**8.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	-	17,000	12,500	12,500	-	12,500	(26.5)%
Charges For Services	12,250	5,000	10,000	5,000	-	5,000	0.0%
Miscellaneous Revenues	-	-	100	-	-	-	na
Net Cost Unincorp General Fund	1,692,857	2,193,600	2,378,900	1,945,100	-	1,945,100	(11.3)%
Total Funding	**1,705,107**	**2,215,600**	**2,401,500**	**1,962,600**	**-**	**1,962,600**	**(11.4)%**

Forecast FY 2024:

Personal Services are forecast to be in line with the FY 2024 budget.

Operating Expenses are forecast to be higher due to increases in legal fees, other contractual services, and court reporter services.

Current FY 2025:

Personal Services are budgeted to be marginally higher due to a general wage adjustment, implementation of a merit-based incentive program, and health insurance costs.

Operating Expenses are budgeted to be lower due to conservative measures taken to reduce other contractual services.

Revenues:

Revenue is budgeted to be lower than the FY 2024 budget due to a decrease in regulatory impact fees.

Growth Management Community Development Department

Planning

Community Planning & Resiliency (0001)

Mission Statement

The Community Planning & Resiliency Division's mission is to lead Collier County to a resilient and environmentally sustainable future by identifying vulnerabilities, coordinating stakeholders and facilitating innovative solutions. The Community Planning & Resiliency Division works to ensure that Collier County remains a great place to live, work, and play while addressing the physical and economic challenges of balancing community growth and a changing environment.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Community Planning & Resiliency - QP, CD, IAM, RG	**7.00**	**1,525,200**	**-**	**1,525,200**
The Community Planning & Resiliency Division performs technical studies relating to the various needs of neighborhoods and larger unique geographic designations throughout the County. The Division oversees and contributes to the development needs of the community through capital needs planning, level of service analysis, special studies, neighborhood, and business community interactions to make recommendations on amendments to the Collier County Growth Management Plan (GMP), Land Development Code (LDC), and policies of the County to the Board of County Commissioners based upon the results of the various studies and Community planning efforts.				
Current Level of Service Budget	**7.00**	**1,525,200**	**-**	**1,525,200**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
•100% Community Rating System annual recertification progress report compliance maintaining the County's Class 5 ranking		100	100	100
•100% Community Rating System triennial verification progress report compliance maintaining the County's Class 5 ranking		100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	826,200	826,200	1,039,000	-	1,039,000	25.8%
Operating Expense	-	470,500	392,500	486,200	-	486,200	3.3%
Net Operating Budget	**-**	**1,296,700**	**1,218,700**	**1,525,200**	**-**	**1,525,200**	**17.6%**
Total Budget	**-**	**1,296,700**	**1,218,700**	**1,525,200**	**-**	**1,525,200**	**17.6%**
Total FTE	**-**	**4.00**	**7.00**	**7.00**	**-**	**7.00**	**75.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	-	1,296,700	1,218,700	1,525,200	-	1,525,200	17.6%
Total Funding	**-**	**1,296,700**	**1,218,700**	**1,525,200**	**-**	**1,525,200**	**17.6%**

Growth Management Community Development Department

Planning

Community Planning & Resiliency (0001)

Forecast FY 2024:

Personal Services are forecast to be in line with the FY 2024 budget. Organizational mid-year changes include the transfer in of two (2) positions from the Public Services Department, Libraries (0001) and one (1) position from the County Manager's Department, Facilities Capital Project Management (0001).

Operating Expenses are forecast to be lower due to conservative measures taken to reduce other contractual services, legal advertising, and court reporter services.

Current FY 2025:

Personal Services are budgeted to be higher primarily due to the transfer in of two (2) positions from the Public Services Department, Libraries (0001) and one (1) position from the County Manager's Department, Facilities Capital Project Management (0001).

Budgeted Operating Expenses are expected to rise slightly, primarily driven by increased interdepartmental service charges for rent payments.

Growth Management Community Development Department

Planning

Zoning & Land Development Review (1011)

Mission Statement

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Community Development Department (GMCD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statutes and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and the resources of Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Plan Review and Petition Processing - QP, CD, RG	**1.00**	**179,700**	**-**	**179,700**
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	**1.00**	**179,700**	**-**	**179,700**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 90% of Planning reviews will be completed within established target dates	85	85	85	85

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	88,893	106,400	106,400	110,700	-	110,700	4.0%
Operating Expense	7,503	70,200	70,200	69,000	-	69,000	(1.7)%
Net Operating Budget	**96,396**	**176,600**	**176,600**	**179,700**	**-**	**179,700**	**1.8%**
Total Budget	**96,396**	**176,600**	**176,600**	**179,700**	**-**	**179,700**	**1.8%**
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**	**1.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	96,396	176,600	176,600	179,700	-	179,700	1.8%
Total Funding	**96,396**	**176,600**	**176,600**	**179,700**	**-**	**179,700**	**1.8%**

Growth Management Community Development Department

Planning

Zoning & Land Development Review (1011)

Forecast FY 2024:

Personal Services and Operating Expenses are forecast to be in line with the FY 2024 budget.

Current FY 2025:

Personal Services are budgeted to be higher due to a general wage adjustment, implementation of a merit-based incentive program, and health insurance costs.

Operating Expenses are budgeted to be slightly lower than the FY 2024 budget due to a decrease in IT-related expenditures.

Growth Management Community Development Department

Planning

Zoning & Land Development Review (1014)

Mission Statement

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Client Service Support - CD, RG	**4.00**	**433,101**	**-**	**433,101**
Provide professional planner and technical assistance for petitioners at pre-application conferences, commissioner constituent inquiries and the Public on a “walk-in” contingent daily demand basis. Provide routing distribution of plan reviews and support to the Business Center.				
Zoning Support to the Business Center - QP, CD, RG	**3.00**	**295,195**	**-**	**295,195**
Assist general public at the Customer Service Counter in the Growth Management Department Business Center, providing information related to land use requirements, Land Development Code requirements, and general descriptions of land use related requests to the approval processes. Assistance in reviewing and issuing zoning certificates and temporary use permits.				
Zoning Petitions Review and Processing - QP, CD, RG	**9.00**	**1,590,700**	**589,100**	**1,001,600**
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
Site Plan Review - QP, CD	**1.00**	**127,000**	**2,034,500**	**-1,907,500**
Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code.				
Divisional Administration/Overhead - CD, RG	**1.00**	**1,665,504**	**20,000**	**1,645,504**
Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.				
Current Level of Service Budget	**18.00**	**4,111,500**	**2,643,600**	**1,467,900**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 90% of Planning reviews will be completed within established target dates	90	90	90	90

Growth Management Community Development Department

Planning

Zoning & Land Development Review (1014)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,182,498	1,420,300	1,420,500	2,211,800	-	2,211,800	55.7%
Operating Expense	543,545	2,138,700	2,316,200	1,899,700	-	1,899,700	(11.2)%
Net Operating Budget	**1,726,043**	**3,559,000**	**3,736,700**	**4,111,500**	**-**	**4,111,500**	**15.5%**
Total Budget	**1,726,043**	**3,559,000**	**3,736,700**	**4,111,500**	**-**	**4,111,500**	**15.5%**
Total FTE	**11.00**	**11.00**	**11.00**	**18.00**	**-**	**18.00**	**63.6%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	1,207,954	1,072,000	1,228,000	1,062,000	-	1,062,000	(0.9)%
Charges For Services	2,538,371	2,106,600	2,421,100	1,581,600	-	1,581,600	(24.9)%
Miscellaneous Revenues	-	-	200	-	-	-	na
Net Cost Planning Services	(2,020,282)	380,400	87,400	1,467,900	-	1,467,900	285.9%
Total Funding	**1,726,043**	**3,559,000**	**3,736,700**	**4,111,500**	**-**	**4,111,500**	**15.5%**

Forecast FY 2024:

Personal Services are forecast to be in line with the FY 2024 budget.

Operating Expenses are forecast to be higher due to increases in other contractual services, postage, and legal advertising costs.

Current FY 2025:

Personal Services are budgeted to be higher primarily due to the transfer in of seven (7) positions from Building Review & Permitting (1013).

Operating Expenses are budgeted to be higher due to an increase in interdepartmental reimbursements which is partially offset by a decrease in consulting services.

Revenues:

Revenue is budgeted to be lower than FY 2024 budget due to a decrease in Petitions to Vacate, Provisional Use Permits, Property Owner notifications, and Development Plan Approval Conceptual fees.

Growth Management Community Development Department

Planning

Land Use Hearing Officer (1014)

Mission Statement

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Land Use Hearing Officer - QP, CD, IAM, RG	**-**	**309,300**	**-**	**309,300**
This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.				
Current Level of Service Budget	**-**	**309,300**	**-**	**309,300**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	14,148	-	-	-	-	-	na
Operating Expense	102,860	315,500	248,300	309,300	-	309,300	(2.0)%
Net Operating Budget	**117,008**	**315,500**	**248,300**	**309,300**	**-**	**309,300**	**(2.0)%**
Total Budget	**117,008**	**315,500**	**248,300**	**309,300**	**-**	**309,300**	**(2.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Planning Services	117,008	315,500	248,300	309,300	-	309,300	(2.0)%
Total Funding	**117,008**	**315,500**	**248,300**	**309,300**	**-**	**309,300**	**(2.0)%**

Forecast FY 2024:

Operating Expenses are forecast to be lower due to conservative measures to decrease other contractual services, temporary labor, and legal advertising costs. This positive variance is partially offset by an increase in interdepartmental payments for services (rent).

Current FY 2025:

Operating Expenses are budgeted to be lower due to corrective measures to decrease other contractual services and temporary labor. This positive variance is partially offset by increases in interdepartmental payment for services (rent).

Growth Management Community Development Department

Planning

GMD Community Development Grants (1829-1830)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	46,700	-	-	-	na
Net Operating Budget	**-**	**-**	**46,700**	**-**	**-**	**-**	**na**
Total Budget	**-**	**-**	**46,700**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	-	-	46,700	-	-	-	na
Total Funding	**-**	**-**	**46,700**	**-**	**-**	**-**	na

Forecast FY 2024:

The County was awarded a grant of $46,700 from the Florida Department of Environmental Protection (FDEP) for the Resilient Florida Planning Grant Program.

Growth Management Community Development Department

Regulation

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	23,324,565	26,268,500	24,209,000	27,208,300	722,000	27,930,300	6.3%
Operating Expense	4,042,107	7,234,000	6,797,400	6,532,400	187,400	6,719,800	(7.1)%
Indirect Cost Reimburs	19,600	13,500	13,500	14,900	-	14,900	10.4%
Capital Outlay	35,010	-	-	-	-	-	na
Net Operating Budget	**27,421,281**	**33,516,000**	**31,019,900**	**33,755,600**	**909,400**	**34,665,000**	**3.4%**
Trans to 5006 Info Tech Cap	8,600	10,200	10,200	12,700	-	12,700	24.5%
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserve for Capital	-	915,200	-	648,000	-	648,000	(29.2)%
Reserve for Cash Flow	-	34,700	-	35,200	-	35,200	1.4%
Reserve for Attrition	-	(5,300)	-	(5,400)	-	(5,400)	1.9%
Total Budget	**27,429,881**	**34,490,800**	**31,030,100**	**34,466,100**	**909,400**	**35,375,500**	**2.6%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Building Review & Permitting (1013)	15,965,008	18,099,700	16,038,100	17,247,800	-	17,247,800	(4.7)%
Business Franchise Administration Element (1011)	110,458	903,700	922,200	953,200	-	953,200	5.5%
Code Enforcement (0001)	-	-	-	1,148,700	909,400	2,058,100	na
Code Enforcement (1011)	4,655,042	5,555,500	5,392,500	5,725,200	-	5,725,200	3.1%
Engineering Services (1014)	4,165,086	5,768,800	5,706,300	5,455,000	-	5,455,000	(5.4)%
Environmental Services (1011)	178,192	269,900	273,900	288,100	-	288,100	6.7%
Planning / Environmental Services (1014)	1,609,039	2,050,200	1,814,000	2,049,300	-	2,049,300	0.0%
Right-of-way Permit & Inspections (1014)	430,449	462,300	467,200	478,500	-	478,500	3.5%
Utility Regulations Fund (1059)	308,008	405,900	405,700	409,800	-	409,800	1.0%
Total Net Budget	**27,421,281**	**33,516,000**	**31,019,900**	**33,755,600**	**909,400**	**34,665,000**	**3.4%**
Total Transfers and Reserves	**8,600**	**974,800**	**10,200**	**710,500**	**-**	**710,500**	**(27.1)%**
Total Budget	**27,429,881**	**34,490,800**	**31,030,100**	**34,466,100**	**909,400**	**35,375,500**	**2.6%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Franchise Fees	163,506	150,000	134,200	124,000	-	124,000	(17.3)%
Licenses & Permits	4,042,824	4,010,700	4,293,800	3,808,700	-	3,808,700	(5.0)%
Reinspection Fees	1,005,745	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Special Assessments	38,980	16,000	40,000	16,000	-	16,000	0.0%
Charges For Services	692,354	655,500	687,500	631,000	-	631,000	(3.7)%
Fines & Forfeitures	506,915	172,000	484,100	285,800	-	285,800	66.2%
Miscellaneous Revenues	41,001	37,700	25,900	23,200	-	23,200	(38.5)%
Interest/Misc	25,684	18,800	25,700	25,900	-	25,900	37.8%
Reimb From Other Depts	1,616	100,000	100,000	100,000	-	100,000	0.0%
Net Cost General Fund	-	-	-	1,082,900	909,400	1,992,300	na
Net Cost Unincorp General Fund	3,848,054	5,998,600	5,550,700	6,227,000	-	6,227,000	3.8%
Net Cost Community Development	15,962,221	18,099,700	16,038,000	17,247,800	-	17,247,800	(4.7)%
Net Cost Planning Services	973,564	3,119,900	2,494,200	3,023,400	-	3,023,400	(3.1)%
Carry Forward	1,166,500	1,125,400	1,038,900	882,900	-	882,900	(21.5)%
Less 5% Required By Law	-	(13,500)	-	(12,500)	-	(12,500)	(7.4)%
Total Funding	**28,468,963**	**34,490,800**	**31,913,000**	**34,466,100**	**909,400**	**35,375,500**	**2.6%**

Growth Management Community Development Department

Regulation

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Building Review & Permitting (1013)	152.00	152.00	149.00	142.00	-	142.00	(6.6)%
Code Enforcement (0001)	-	-	-	11.00	10.00	21.00	na
Code Enforcement (1011)	42.00	42.00	42.00	42.00	-	42.00	0.0%
Right-of-way Permit & Inspections (1014)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Business Franchise Administration Element (1011)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Utility Regulations Fund (1059)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Engineering Services (1014)	27.00	27.00	29.00	29.00	-	29.00	7.4%
Environmental Services (1011)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Planning / Environmental Services (1014)	13.00	13.00	13.00	13.00	-	13.00	0.0%
Total FTE	**242.00**	**242.00**	**241.00**	**245.00**	**10.00**	**255.00**	**5.4%**

Growth Management Community Development Department

Regulation

Building Review & Permitting (1013)

Mission Statement

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Client Service Support - CD, RG	**1.00**	**270,895**	**-**	**270,895**
Provide professional planner and technical assistance for petitioners at pre-application conferences, commissioner constituent inquiries and the Public on a “walk-in” contingent daily demand basis. Provide routing distribution of plan reviews and support to the Business Center.				
Zoning Support to the Business Center - QP, CD, RG	**-**	**5**	**-**	**5**
Assist general public at the Customer Service Counter in the Growth Management Department Business Center, providing information related to land use requirements, Land Development Code requirements, and general descriptions of land use related requests to the approval processes. Assistance in reviewing and issuing zoning certificates and temporary use permits.				
Building Permit Processing - QP, CD, IAM, RG	**20.00**	**1,731,500**	**-**	**1,731,500**
Provide review and assistance to customers with the processing of building permits and related building code inquiries.				
Inspections and Plans Review - QP, CD, IAM, RG	**110.00**	**13,866,600**	**-**	**13,866,600**
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
Contractor Licensing - QP, CD, IAM, RG	**9.00**	**914,100**	**-**	**914,100**
Regulate local and state licensing requirements, investigate complaints, and cite unlicensed contractors.				
Divisional Administration/Overhead - QP, RG	**2.00**	**464,700**	**-**	**464,700**
Provides administrative oversight to the Growth Management Division Business Center and Building Plan Review and Inspection Section. Interact with consumer groups and recommend and implement business continuity measures based on consumer requirements and risk assessments.				
Current Level of Service Budget	**142.00**	**17,247,800**	**-**	**17,247,800**

Growth Management Community Development Department

Regulation

Building Review & Permitting (1013)

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	90	90	90	90
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concern, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	70	70	70	70
• 85% of licensing officers conduct 12 site inspections per day	50	50	50	50
• 90% of Land Use applications shall be processed within the established timelines	100	100	100	100
• 90% of licensed activity/complaint requests are addressed within three business days	100	100	100	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractors one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	80	80	80	80
• 95% of building inspections will be inspected within the next business day	90	90	90	90
• 95% of building permit applications and reviews shall be completed by the required target date	60	60	60	60

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	14,211,401	16,044,700	14,046,700	15,327,500	-	15,327,500	(4.5)%
Operating Expense	1,753,607	2,055,000	1,991,400	1,920,300	-	1,920,300	(6.6)%
Net Operating Budget	**15,965,008**	**18,099,700**	**16,038,100**	**17,247,800**	**-**	**17,247,800**	**(4.7)%**
Total Budget	**15,965,008**	**18,099,700**	**16,038,100**	**17,247,800**	**-**	**17,247,800**	**(4.7)%**
Total FTE	**152.00**	**152.00**	**149.00**	**142.00**	**-**	**142.00**	**(6.6)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	13	-	-	-	-	-	na
Miscellaneous Revenues	1,157	-	100	-	-	-	na
Reimb From Other Depts	1,616	-	-	-	-	-	na
Net Cost Community Development	15,962,221	18,099,700	16,038,000	17,247,800	-	17,247,800	(4.7)%
Total Funding	**15,965,008**	**18,099,700**	**16,038,100**	**17,247,800**	**-**	**17,247,800**	**(4.7)%**

Growth Management Community Development Department

Regulation

Building Review & Permitting (1013)

Forecast FY 2024:

Personal Services are forecast to be lower due to the mid-year transfer of two (2) positions to Engineering Services (1014), one (1) position to Planning & Regulatory Administration (1013), and employee vacancies for Building Inspectors and Plans Reviewers.

Operating Expenses are forecast to be lower primarily due to a less than anticipated fuel expenditures.

Current FY 2025:

Personal Services are budgeted lower due to the mid-year transfer of two (2) positions to Engineering Services (1014) and one (1) position to Planning & Regulatory Administration (1013). In addition, seven (7) positions will transfer to Zoning & Land Development Review (1014) in FY 2025.

Operating Expenses are budgeted to be lower due to a decrease in motor pool capital recovery charges, fuel, cellular telephones, minor data equipment, and building code books purchased in FY 2024.

Growth Management Community Development Department

Regulation

Code Enforcement (0001)

Mission Statement

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
DAS Code Enforcement - QP, CD, RG	**11.00**	**1,148,700**	**65,800**	**1,082,900**
Dispatch, and investigate animal-related complaints, dangerous dog investigations, animal cruelty and neglect, and nuisance complaints. Inspect animal-related businesses, organizations, and breeders, and issue permits. Verify compliance, issue penalties for violations, process and coordinate Division's citations for payment, appeals, and record liens and orders with Collier County Clerk of Circuit Court.				
Current Level of Service Budget	**11.00**	**1,148,700**	**65,800**	**1,082,900**

Program Enhancements	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
10 FTEs - Code Enforcement	**10.00**	**899,400**	**-**	**899,400**
The Department is requesting ten (10) FTEs to effectively meet the growing program demands to maintain regulatory requirements throughout the County. This expanded request is funded through the general fund to support the fiscal needs for expanded positions, vehicles and equipment, and technology, to manage the policy direction of the Board of County Commissioners related to the administration of Florida Statutes and Rules, and local planning initiatives. These positions provide for weekday, evening, and weekend coverage intended to improve the level of service for education and enforcement activities. The Department has experienced a higher volume of requests based on the growth of the community. Code Enforcement Officers receive, investigate, and validate complaints of violations to the County's ordinances, codes, and regulations concerning common violations regarding operational and tag requirements of all vehicles, parking and storage requirements of recreational vehicles, prohibition of weeds, litter and exotics, fence permits, prohibited uses of unimproved property, vertical construction requirements, canopy tents and/or shade permit requirements as well as regulations on the number and type of animals in residential areas; obtains witness and/or complainant statements. The addition of these positions, vehicles, and equipment for the Code Enforcement Division would cover larger geographic sections and increase the frequency of patrols around Collier County promoting the health, welfare, and safety of our community.				
10 Vehicles for Code Enforcement Officers	**-**	**10,000**	**-**	**10,000**
Insurance for Ford F-150, 4x4 regular cab pickup trucks				
Expanded Services Budget	**10.00**	**909,400**	**-**	**909,400**
Total Adopted Budget	**21.00**	**2,058,100**	**65,800**	**1,992,300**

Growth Management Community Development Department

Regulation

Code Enforcement (0001)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	-	-	1,007,700	722,000	1,729,700	na
Operating Expense	-	-	-	141,000	187,400	328,400	na
Net Operating Budget	**-**	**-**	**-**	**1,148,700**	**909,400**	**2,058,100**	**na**
Total Budget	**-**	**-**	**-**	**1,148,700**	**909,400**	**2,058,100**	**na**
Total FTE	**-**	**-**	**-**	**11.00**	**10.00**	**21.00**	na

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	-	-	-	65,800	-	65,800	na
Net Cost General Fund	-	-	-	1,082,900	909,400	1,992,300	na
Total Funding	**-**	**-**	**-**	**1,148,700**	**909,400**	**2,058,100**	na

Current FY 2025:

Personal Services includes the recently established cost center, which received ten (10) DAS animal control officers and one (1) animal services dispatcher from the Public Services Department.

In addition, ten (10) code enforcement officers and vehicles for the officers are part of an expanded request.

Growth Management Community Development Department

Regulation

Code Enforcement (1011)

Mission Statement

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Code Enforcement Administration - QP, CD, RG	**5.00**	**1,661,000**	**331,500**	**1,329,500**
Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.				
Code Enforcement Area Investigators - QP, CD, RG	**27.00**	**2,840,300**	**-**	**2,840,300**
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
Operations Section - QP, CD, RG	**6.00**	**734,700**	**-**	**734,700**
Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors.				
Code Enforcement Board & Special Magistrate Hearings - QP, RG	**2.00**	**315,800**	**50,000**	**265,800**
Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.				
Citations Office/Lien Search - QP, CD, RG	**2.00**	**173,400**	**335,000**	**-161,600**
Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.				
Current Level of Service Budget	**42.00**	**5,725,200**	**716,500**	**5,008,700**

Growth Management Community Development Department

Regulation

Code Enforcement (1011)

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	90	90	90
• 100% of lien search and payoff requests processed within 3 business days	90	90	90	90
• 40% (= or >) of Code cases closed with voluntary compliance	40	40	40	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps, and participate in the Summer High School Internship program by hosting at least one intern.	100	100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	3,695,698	4,093,500	4,093,600	4,357,100	-	4,357,100	6.4%
Operating Expense	959,344	1,462,000	1,298,900	1,368,100	-	1,368,100	(6.4)%
Net Operating Budget	**4,655,042**	**5,555,500**	**5,392,500**	**5,725,200**	**-**	**5,725,200**	**3.1%**
Total Budget	**4,655,042**	**5,555,500**	**5,392,500**	**5,725,200**	**-**	**5,725,200**	**3.1%**
Total FTE	**42.00**	**42.00**	**42.00**	**42.00**	**-**	**42.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	750	300	1,200	300	-	300	0.0%
Special Assessments	38,980	16,000	40,000	16,000	-	16,000	0.0%
Charges For Services	509,650	504,500	488,000	480,000	-	480,000	(4.9)%
Fines & Forfeitures	506,915	172,000	484,100	220,000	-	220,000	27.9%
Miscellaneous Revenues	990	200	1,600	200	-	200	0.0%
Net Cost Unincorp General Fund	3,597,758	4,862,500	4,377,600	5,008,700	-	5,008,700	3.0%
Total Funding	**4,655,042**	**5,555,500**	**5,392,500**	**5,725,200**	**-**	**5,725,200**	**3.1%**

Growth Management Community Development Department

Regulation

Code Enforcement (1011)

Notes:

Code Enforcement is a community health, safety, and welfare-focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2024:

Personal Services are forecast to be in line with the FY 2024 budget.

Operating Expenses are forecast to be marginally lower due to conservative measures taken to reduce temporary labor and office supplies.

Current FY 2025:

Personal Services are budgeted to be higher due to a general wage adjustment, implementation of a merit-based incentive program, and health insurance costs.

Operating Expenses are budgeted to be marginally lower due to conservative measures taken to reduce other contractual services, temporary labor, office supplies, and minor data processing equipment. Meanwhile, interdepartmental payments have increased for CityView Licenses and reimbursement for staff time to the Community Development Fund (1013).

Revenues:

Revenue is forecast to be higher than the adopted FY 2024 budget due to an increase in the number of Special Master Fines and Code Enforcement Board Fines.

Revenue is budgeted to be higher than the adopted FY 2024 budget due to an increase in lien search fees and Code Enforcement Board actions.

Growth Management Community Development Department

Regulation

Right-of-way Permit & Inspections (1014)

Mission Statement

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Section Administration/Overhead - QP, CD, RG	**-**	**41,400**	**-**	**41,400**
Funding for administration, processing of right-of-way permits and fixed divisional overhead.				
Right-of-Way Permit Processing and Inspections - QP, CD	**3.00**	**437,100**	**900,000**	**-462,900**
This section provides review, issuance and inspection of all right-of-way permit applications to ensure compliance with all applicable codes and regulations including Maintenance of Traffic for all permits as needed.				
Current Level of Service Budget	**3.00**	**478,500**	**900,000**	**-421,500**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• Percent of right-of-way inspections will be completed	90	90	90	90
• Percent of right-of-way reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	396,102	423,500	428,100	439,200	-	439,200	3.7%
Operating Expense	34,347	38,800	39,100	39,300	-	39,300	1.3%
Net Operating Budget	**430,449**	**462,300**	**467,200**	**478,500**	**-**	**478,500**	**3.5%**
Total Budget	**430,449**	**462,300**	**467,200**	**478,500**	**-**	**478,500**	**3.5%**
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**3.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	917,430	900,000	1,050,000	900,000	-	900,000	0.0%
Net Cost Planning Services	(486,981)	(437,700)	(582,800)	(421,500)	-	(421,500)	(3.7)%
Total Funding	**430,449**	**462,300**	**467,200**	**478,500**	**-**	**478,500**	**3.5%**

Growth Management Community Development Department

Regulation

Right-of-way Permit & Inspections (1014)

Forecast FY 2024:

Personal Services and Operating Expenses are forecast to be in line with the FY 2024 Budget.

Current FY 2025:

Personal Services are budgeted to be higher due to a general wage adjustment, implementation of a merit-based incentive program, and health insurance costs.

Operating Expenses are budgeted to be in line with the adopted FY 2024 budget.

Revenues:

Revenue is budgeted to be in line with the adopted FY 2024 budget for right-of-way permits.

Growth Management Community Development Department

Regulation

Business Franchise Administration Element (1011)

Mission Statement

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Business Franchise Administration	**1.00**	**953,200**	**23,000**	**930,200**
Coordination with State agencies regarding annual audit of Communication Sales Tax (CST) and cable service provider quality of service.				
Current Level of Service Budget	**1.00**	**953,200**	**23,000**	**930,200**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day	100	100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	70,351	78,300	73,000	80,000	-	80,000	2.2%
Operating Expense	40,107	825,400	849,200	873,200	-	873,200	5.8%
Net Operating Budget	**110,458**	**903,700**	**922,200**	**953,200**	**-**	**953,200**	**5.5%**
Total Budget	**110,458**	**903,700**	**922,200**	**953,200**	**-**	**953,200**	**5.5%**
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**	**1.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	38,354	37,500	23,000	23,000	-	23,000	(38.7)%
Net Cost Unincorp General Fund	72,105	866,200	899,200	930,200	-	930,200	7.4%
Total Funding	**110,458**	**903,700**	**922,200**	**953,200**	**-**	**953,200**	**5.5%**

Growth Management Community Development Department

Regulation

Business Franchise Administration Element (1011)

Forecast FY 2024:

Personal Services are forecast to be lower due to conservative measures taken to reduce overtime.

Operating Expenses are forecast to be higher than the adopted FY 2024 budget due to the increased need for temporary labor staffing services.

Current FY 2025:

Personal Services are budgeted to be higher due to a general wage adjustment, implementation of a merit-based incentive program, and health insurance costs.

Operating Expenses are budgeted higher than the FY 2024 adopted budget due to a marginal increase in rent and temporary labor staffing services.

Revenues:

Lease radio tower revenue is forecasted and budgeted to be less than the adopted FY2024 budget.

Growth Management Community Development Department

Regulation

Utility Regulations Fund (1059)

Mission Statement

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Utility Regulation Administration - QP, IAM, RG	**1.50**	**344,800**	**344,800**	**-**
Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.				
Customer Service - RG	**0.50**	**65,000**	**65,000**	**-**
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.				
Reserves, Transfers, Interest - RG	**-**	**710,500**	**710,500**	**-**
Current Level of Service Budget	**2.00**	**1,120,300**	**1,120,300**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	272,778	305,600	305,100	303,100	-	303,100	(0.8)%
Operating Expense	15,630	86,800	87,100	91,800	-	91,800	5.8%
Indirect Cost Reimburs	19,600	13,500	13,500	14,900	-	14,900	10.4%
Net Operating Budget	**308,008**	**405,900**	**405,700**	**409,800**	**-**	**409,800**	**1.0%**
Trans to 5006 Info Tech Cap	8,600	10,200	10,200	12,700	-	12,700	24.5%
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.0%
Reserve for Capital	-	915,200	-	648,000	-	648,000	(29.2)%
Reserve for Cash Flow	-	34,700	-	35,200	-	35,200	1.4%
Reserve for Attrition	-	(5,300)	-	(5,400)	-	(5,400)	1.9%
Total Budget	**316,608**	**1,380,700**	**415,900**	**1,120,300**	**-**	**1,120,300**	**(18.9)%**
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**-**	**2.00**	**0.0%**

Growth Management Community Development Department

Regulation

Utility Regulations Fund (1059)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Franchise Fees	163,506	150,000	134,200	124,000	-	124,000	(17.3)%
Interest/Misc	25,684	18,800	25,700	25,900	-	25,900	37.8%
Reimb From Other Depts	-	100,000	100,000	100,000	-	100,000	0.0%
Carry Forward	1,166,500	1,125,400	1,038,900	882,900	-	882,900	(21.5)%
Less 5% Required By Law	-	(13,500)	-	(12,500)	-	(12,500)	(7.4)%
Total Funding	**1,355,689**	**1,380,700**	**1,298,800**	**1,120,300**	**-**	**1,120,300**	**(18.9)%**

Forecast FY 2024:

Personal Services and Operating Expenses are forecast to be in line with the adopted FY 2024 budget.

Current FY 2025:

Personal Services are budgeted to be in line with the adopted FY 2024 budget.

Operating Expenses are budgeted to be marginally higher than the FY 2024 adopted budget due to increases in IT billing hours, building rent, fleet charges, and computer software.

Revenues:

Revenue is budgeted to be marginally lower due to a decrease in North Marco Utility Company water sewer franchise fees.

Growth Management Community Development Department

Regulation

Engineering Services (1014)

Mission Statement

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead - QP, CD, IAM, RG	**-**	**1,596,300**	**380,000**	**1,216,300**
Fund for division administration and fixed divisional overhead.				
Engineering Review - QP, CD, RG	**22.00**	**2,908,300**	**470,000**	**2,438,300**
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
Engineering Inspections - QP, CD	**7.00**	**950,400**	**3,050,000**	**-2,099,600**
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget	**29.00**	**5,455,000**	**3,900,000**	**1,555,000**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 90% of Engineering Building Inspections will be inspected within the next business day	90	90	90	90
• 95% of Engineering reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	3,093,440	3,496,300	3,440,900	3,836,000	-	3,836,000	9.7%
Operating Expense	1,036,637	2,272,500	2,265,400	1,619,000	-	1,619,000	(28.8)%
Capital Outlay	35,010	-	-	-	-	-	na
Net Operating Budget	**4,165,086**	**5,768,800**	**5,706,300**	**5,455,000**	**-**	**5,455,000**	**(5.4)%**
Total Budget	**4,165,086**	**5,768,800**	**5,706,300**	**5,455,000**	**-**	**5,455,000**	**(5.4)%**
Total FTE	**27.00**	**27.00**	**29.00**	**29.00**	**-**	**29.00**	**7.4%**

Growth Management Community Development Department

Regulation

Engineering Services (1014)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	3,110,344	3,095,000	3,227,600	2,895,000	-	2,895,000	(6.5)%
Reinspection Fees	1,005,745	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Charges For Services	5,191	5,000	6,000	5,000	-	5,000	0.0%
Miscellaneous Revenues	500	-	1,200	-	-	-	na
Net Cost Planning Services	43,307	1,668,800	1,471,500	1,555,000	-	1,555,000	(6.8)%
Total Funding	**4,165,086**	**5,768,800**	**5,706,300**	**5,455,000**	**-**	**5,455,000**	**(5.4)%**

Forecast FY 2024:

Personal Services are forecast to be lower due to vacancies. This is partially offset by a mid-year transfer in of two (2) positions from Building Review and Permitting (1013).

Operating Expenses are forecast to be marginally lower than the adopted FY 2024 budget due to a reduction in legal advertising, uniform purchases, operating equipment, and supplies. However, there are increases in interdepartmental payment for services (rent), cellular telephones, and dues and memberships.

Current FY 2025:

Personal Services are budgeted to be higher due to the transfer in of two (2) positions from Building Review and Permitting (1013), general wage adjustment, implementation of a merit-based incentive program, and health insurance costs.

Operating Expenses are budgeted lower than the adopted FY 2024 budget due to conservative measures to reduce other contractual services and temporary labor. However, there are increases in IT costs, interdepartmental payment for services (rent), fuel, and due and memberships.

Revenues:

Revenue is budgeted to be lower in FY 2025 due to a decrease in subdivision inspection fees and utility permit inspection fees.

Growth Management Community Development Department

Regulation

Environmental Services (1011)

Mission Statement

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities such as waterway and artificial reef monitoring.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Environmental Planning and Permitting Support - QP, CD	**2.00**	**288,100**	**-**	**288,100**
This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.				
Current Level of Service Budget	**2.00**	**288,100**	**-**	**288,100**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	170,553	228,000	236,800	260,200	-	260,200	14.1%
Operating Expense	7,639	41,900	37,100	27,900	-	27,900	(33.4)%
Net Operating Budget	**178,192**	**269,900**	**273,900**	**288,100**	**-**	**288,100**	**6.7%**
Total Budget	**178,192**	**269,900**	**273,900**	**288,100**	**-**	**288,100**	**6.7%**
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**-**	**2.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	178,192	269,900	273,900	288,100	-	288,100	6.7%
Total Funding	**178,192**	**269,900**	**273,900**	**288,100**	**-**	**288,100**	**6.7%**

Forecast FY 2024:

Personal Services are forecast slightly higher than the adopted FY 2024.

Operating Expenses are forecast lower than the adopted FY 2024 budget due to conservative measures to reduce postage and freight, office supplies, minor office equipment, and minor data processing equipment.

Current FY 2025:

Personal Services are budgeted to be higher due to a general wage adjustment, implementation of a merit-based incentive program, and health insurance.

Operating Expenses are budgeted lower than the FY 2024 adopted budget due to conservative measures to reduce other contractual services, postage and freight, office supplies, and operating supply costs.

Growth Management Community Development Department

Regulation

Planning / Environmental Services (1014)

Mission Statement

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead - QP, CD, IAM, RG	**1.00**	**274,100**	**-**	**274,100**
Fund for division administration and fixed divisional overhead.				
Planning / Environmental Review and Permitting - QP, CD	**9.00**	**1,454,400**	**159,400**	**1,295,000**
This section provides issuance of various land development and environmental permits; Review of land use petitions and site development plans for planning and environmental compliance with the LDC and GMP; Provides technical support and coordination for the respective public hearings.				
Environmental Planning and Support Services - QP, CD	**3.00**	**320,800**	**-**	**320,800**
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data, and support to the Environmental Review Section as necessary.				
Current Level of Service Budget	**13.00**	**2,049,300**	**159,400**	**1,889,900**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
95% of reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,414,242	1,598,600	1,584,800	1,597,500	-	1,597,500	(0.1)%
Operating Expense	194,796	451,600	229,200	451,800	-	451,800	0.0%
Net Operating Budget	**1,609,039**	**2,050,200**	**1,814,000**	**2,049,300**	**-**	**2,049,300**	**0.0%**
Total Budget	**1,609,039**	**2,050,200**	**1,814,000**	**2,049,300**	**-**	**2,049,300**	**0.0%**
Total FTE	**13.00**	**13.00**	**13.00**	**13.00**	**-**	**13.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	14,300	15,400	15,000	13,400	-	13,400	(13.0)%
Charges For Services	177,500	146,000	193,500	146,000	-	146,000	0.0%
Net Cost Planning Services	1,417,239	1,888,800	1,605,500	1,889,900	-	1,889,900	0.1%
Total Funding	**1,609,039**	**2,050,200**	**1,814,000**	**2,049,300**	**-**	**2,049,300**	**0.0%**

Growth Management Community Development Department

Regulation

Planning / Environmental Services (1014)

Forecast FY 2024:

Personal Services are forecast lower than the adopted FY 2024 budget due to conservative measures to reduce overtime.

Operating Expenses are forecast lower than the adopted FY 2024 budget due to conservative measures to reduce other contractual costs, leased equipment, minor office furniture, and computer software.

Current FY 2025:

Personal Services are budgeted in line with the adopted FY 2024 budget with a marginal increase in health insurance and a conservative decrease in overtime.

Operating Expenses are budgeted to be in line with the adopted FY 2024 budget.

Revenues:

Revenue is budgeted slightly lower than the adopted FY 2024 budget due to a decrease in conservation easement permits.

Growth Management Community Development Department

Housing Policy And Economic Development Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	361,509	584,800	600,300	693,300	-	693,300	18.6%
Operating Expense	217,161	466,700	521,700	277,300	-	277,300	(40.6)%
Indirect Cost Reimburs	21,900	17,700	17,700	10,600	-	10,600	(40.1)%
Grants and Aid	111,112	100	305,600	100	-	100	0.0%
Remittances	700,546	1,700,800	210,000	2,176,500	-	2,176,500	28.0%
Net Operating Budget	**1,412,228**	**2,770,100**	**1,655,300**	**3,157,800**	**-**	**3,157,800**	**14.0%**
Trans to 0001 General Fund	126,200	-	-	-	-	-	na
Restricted for Unfunded Requests	-	2,206,400	-	2,310,800	-	2,310,800	4.7%
Total Budget	**1,538,428**	**4,976,500**	**1,655,300**	**5,468,600**	**-**	**5,468,600**	**9.9%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Affordable Workforce Housing (1075)	-	1,007,400	-	1,671,800	-	1,671,800	66.0%
Economic Development (0004)	435,176	463,600	808,100	216,000	-	216,000	(53.4)%
Economic Development Promotional Tools (0001)	688,546	782,300	310,000	604,800	-	604,800	(22.7)%
Housing Policy & Economic Development (0001)	288,506	516,800	537,200	665,200	-	665,200	28.7%
Total Net Budget	**1,412,228**	**2,770,100**	**1,655,300**	**3,157,800**	**-**	**3,157,800**	**14.0%**
Total Transfers and Reserves	**126,200**	**2,206,400**	**-**	**2,310,800**	**-**	**2,310,800**	**4.7%**
Total Budget	**1,538,428**	**4,976,500**	**1,655,300**	**5,468,600**	**-**	**5,468,600**	**9.9%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	306,074	-	-	-	-	-	na
Charges For Services	40,551	46,400	46,400	46,400	-	46,400	0.0%
Interest/Misc	84,778	50,200	104,100	86,100	-	86,100	71.5%
Net Cost General Fund	977,052	1,299,100	847,200	1,270,000	-	1,270,000	(2.2)%
Trans fm 0001 General Fund	500,000	500,000	500,000	500,000	-	500,000	0.0%
Carry Forward	3,366,400	3,085,800	3,730,500	3,572,900	-	3,572,900	15.8%
Less 5% Required By Law	-	(5,000)	-	(6,800)	-	(6,800)	36.0%
Total Funding	**5,274,855**	**4,976,500**	**5,228,200**	**5,468,600**	**-**	**5,468,600**	**9.9%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Housing Policy & Economic Development (0001)	2.00	2.00	4.00	4.00	-	4.00	100.0%
Economic Development (0004)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	**3.00**	**3.00**	**5.00**	**5.00**	**-**	**5.00**	**66.7%**

Growth Management Community Development Department

Housing Policy And Economic Development Division

Housing Policy & Economic Development (0001)

Mission Statement

The Housing Policy and Economic Development Division (HED) focuses on the Board's priorities of housing affordability and diversification of the local economy. HED works to implement the Board's economic development policy and functions as the primary County interface for economic development including effective management of related programs and incentives.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead - QP, CD, IAM, RG	**1.00**	**208,000**	**-**	**208,000**
Fund for division administration and fixed divisional overhead.				
Office of Economic Development Operations - QP, CD, IAM, RG	**3.00**	**457,200**	**-**	**457,200**
The recently created Economic Development & Housing (ED&H) Division focuses on the Board's priorities of housing affordability and diversification of the local economy. ED&H works to implement the Board's economic development policy and functions as the primary County interface for economic development including effective management of related programs and incentives.				
Current Level of Service Budget	**4.00**	**665,200**	**-**	**665,200**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	229,150	440,800	450,900	543,900	-	543,900	23.4%
Operating Expense	59,357	76,000	86,300	121,300	-	121,300	59.6%
Net Operating Budget	**288,506**	**516,800**	**537,200**	**665,200**	**-**	**665,200**	**28.7%**
Total Budget	**288,506**	**516,800**	**537,200**	**665,200**	**-**	**665,200**	**28.7%**
Total FTE	**2.00**	**2.00**	**4.00**	**4.00**	**-**	**4.00**	**100.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	288,506	516,800	537,200	665,200	-	665,200	28.7%
Total Funding	**288,506**	**516,800**	**537,200**	**665,200**	**-**	**665,200**	**28.7%**

Growth Management Community Development Department

Housing Policy And Economic Development Division

Housing Policy & Economic Development (0001)

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, and business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

The Housing Policy & Economic Development Division accomplishes Board directed policy and the design of programs to incentivize the establishment and availability of affordable housing through the promotion of strategic community partnerships. The division collaborates both internally with the Public Services Department and externally with residents, advisory boards, non-profit organizations, governmental agencies, and public-private partnerships to support quality of life and contributions to a healthy local economy aligned with the Growth Management Plan. In addition, the County has established the 20 million dollar surtax land trust fund to hold land in perpetuity and incentivize the construction of homes for workforce housing, seniors, and people with disabilities.

Forecast FY 2024:

Personal Services are forecast slightly higher than the adopted FY 2024 budget due to the transfer in of one (1) position from Planning & Regulatory Administration (1013) and one (1) position from the Public Services Department, Library (0001). This increase is slightly offset by a vacancy.

Operating Expenses are forecast higher than the adopted FY 2024 budget due to an increase in other contractual services and other miscellaneous services. There are decreases in office supplies and computer software.

Current FY 2025:

Personal Services are budgeted higher than the adopted FY 2024 budget due to the aforementioned mid-year transfer in of one (1) position from Planning & Regulatory Administration (1013) and one (1) position from the Public Services Department, Library (0001). In addition, the general wage adjustment, implementation of a merit-based incentive program, and health insurance costs contributed to the increase.

Operating Expenses are budgeted higher primarily due to an increase in IT costs and interdepartmental payments (rent).

Growth Management Community Development Department

Housing Policy And Economic Development Division

Economic Development Promotional Tools (0001)

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives that will diversify the economy, create high-value-added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Economic Development Partnerships - QP, CD, IAM, RG	**-**	**427,300**	**-**	**427,300**
Provides for payments to economic development partners including the Early Learning Coalition.				
Economic Development Incentives - QP, CD, IAM, RG	**-**	**177,500**	**-**	**177,500**
Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County.				
Current Level of Service Budget	**-**	**604,800**	**-**	**604,800**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	98,800	100,000	100,000	-	100,000	1.2%
Remittances	688,546	683,500	210,000	504,800	-	504,800	(26.1)%
Net Operating Budget	**688,546**	**782,300**	**310,000**	**604,800**	**-**	**604,800**	**(22.7)%**
Total Budget	**688,546**	**782,300**	**310,000**	**604,800**	**-**	**604,800**	**(22.7)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	688,546	782,300	310,000	604,800	-	604,800	(22.7)%
Total Funding	**688,546**	**782,300**	**310,000**	**604,800**	**-**	**604,800**	**(22.7)%**

Growth Management Community Development Department

Housing Policy And Economic Development Division

Economic Development Promotional Tools (0001)

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for new incentives. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

FY 2025 Economic development incentive payments:

Arthrex QTI - $12,500
Arthrex QACF - $90,000
Early Learning Coalition - $75,000
Incentive Allowance - $327,300
Partnership for Collier's Future - $100,000

Total: $604,800

Forecast FY 2024:

Operating Expenses are forecast marginally higher than the adopted FY 2024 budget.

Remittances are forecast lower than the FY 2024 adopted budget.

Current FY 2025:

Operating Expenses are budgeted marginally higher than the adopted FY 2024 budget.

Remittances are budgeted to be lower due to the approved Board of County Commissioners' economic incentive agreements.

Growth Management Community Development Department

Housing Policy And Economic Development Division

Economic Development (0004)

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Collier County Economic Development Program - QP, CD, IAM, RG	**1.00**	**216,000**	**216,000**	**-**
Promotes economic development initiatives to improve the quality of life for all people in Collier County.				
Current Level of Service Budget	**1.00**	**216,000**	**216,000**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	132,359	144,000	149,400	149,400	-	149,400	3.8%
Operating Expense	157,805	291,900	335,400	56,000	-	56,000	(80.8)%
Indirect Cost Reimburs	21,900	17,700	17,700	10,600	-	10,600	(40.1)%
Grants and Aid	111,112	-	305,600	-	-	-	na
Remittances	12,000	10,000	-	-	-	-	(100.0)%
Net Operating Budget	**435,176**	**463,600**	**808,100**	**216,000**	**-**	**216,000**	**(53.4)%**
Trans to 0001 General Fund	126,200	-	-	-	-	-	na
Total Budget	**561,376**	**463,600**	**808,100**	**216,000**	**-**	**216,000**	**(53.4)%**
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**	**1.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	306,074	-	-	-	-	-	na
Charges For Services	40,551	46,400	46,400	46,400	-	46,400	0.0%
Interest/Misc	20,598	-	20,000	-	-	-	na
Carry Forward	1,113,800	419,600	913,700	172,000	-	172,000	(59.0)%
Less 5% Required By Law	-	(2,400)	-	(2,400)	-	(2,400)	0.0%
Total Funding	**1,481,024**	**463,600**	**980,100**	**216,000**	**-**	**216,000**	**(53.4)%**

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 2012 was the first year for the distribution of proceeds. Other funding sources accounted for in this fund include charges related to the Accelerator program.

Forecast FY 2024:

Personal Services are forecast to be in line with the FY 2024 budget.

Operating Expenses are forecast higher than the adopted FY 2024 budget due to other contractual services, temporary labor, utility costs, building maintenance, and operating supplies.

Growth Management Community Development Department

Indirect Cost Reimbursements are forecast in line with the adopted FY 2024 budget.

Grants and Aid (Payment In Lieu of Impact Fees) are forecast higher than the adopted FY 2024 budget due to the Career Pathway impact fee payment program.

Current FY 2025:

Personal Services are budgeted to be higher due to a general wage adjustment, implementation of a merit-based incentive program, retirement costs, and health insurance.

Operating Expenses are budgeted lower than the adopted FY 2024 budget due to conservative measures to decrease IT costs and other contractual services. Interdepartmental payments (rent) have increased.

Indirect Cost Reimbursements are budgeted lower than the adopted FY 2024 budget.

Revenues:

Below is a history of payments received as a result of the Gaming Compact between the Seminole Tribe and the State of Florida.

FY 2012 - $265,088
FY 2013 - $313,631
FY 2014 - $491,171
FY 2015 - $504,510
FY 2016 - $582,788
FY 2017 - $510,122
FY 2018 - $890,584
FY 2019 - $879,700
FY 2020 - $635,490
FY 2021 - $0
FY 2022 - $0
FY 2023 - $306,074

Total - $5,879,158

On April 7, 2010, Florida's Governor and the Seminole Tribe of Florida executed a gaming compact, which was subsequently ratified by the Legislature and later approved by the U.S. Secretary of the Interior. The compact allows for select gaming activity in tribal facilities and requires the Tribe to make payments to the State for the privilege of conducting gaming activity in seven facilities located in Broward, Collier, Glades, Hendry, and Hillsborough counties. Three percent of the monies paid by the Tribe to the State are designated as the local government share and distributed to select county and municipal governments in those counties where the tribal gaming facilities are located.

The 2010 gaming compact expired, and the Tribe ceased revenue sharing with the state after making its April 2020 payment.

A new gaming compact, executed by the Governor and the Tribe on April 23, 2021, as amended on May 17, 2021, was ratified by the Legislature and later approved by the U.S. Department of the Interior. The new compact was struck down in federal court in November 2021 and was in litigation. A payment of $306,074 was received in July 2023 for the period of 10/1/21 through 6/30/22. All monies paid by the Tribe to the State are deposited into the State General Revenue Fund, with three percent of those monies designated as the local government share, Collier's share is split between the Immokalee Fire District receiving 25% and the Board received 75% derived from the Seminole Indian Casino in Immokalee.

The Seminole Tribe formally launched the statewide reactivation of its sports betting program in December 2023. A revenue share payment was received by the State in January 2024 for December activity.

Growth Management Community Development Department

Housing Policy And Economic Development Division

Affordable Workforce Housing (1075)

Mission Statement

This fund was established to further affordable workforce housing initiatives.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Affordable Housing Policy - QP, CD, IAM, RG	**-**	**1,671,800**	**1,671,800**	**-**
Prepare plans (including the Housing Element of the Local Comprehensive Plan) for community projects, land use decision-making, and development strategies. Track and monitor housing trends, housing affordability, new affordable unit construction, and overall market conditions to guide future policy and program development and implementation.				
Current Level of Service Budget	**-**	**1,671,800**	**1,671,800**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Grants and Aid	-	100	-	100	-	100	0.0%
Remittances	-	1,007,300	-	1,671,700	-	1,671,700	66.0%
Net Operating Budget	**-**	**1,007,400**	**-**	**1,671,800**	**-**	**1,671,800**	**66.0%**
Total Budget	**-**	**1,007,400**	**-**	**1,671,800**	**-**	**1,671,800**	**66.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	13,012	7,100	19,100	19,100	-	19,100	169.0%
Trans fm 0001 General Fund	500,000	500,000	500,000	500,000	-	500,000	0.0%
Carry Forward	121,600	500,700	634,600	1,153,700	-	1,153,700	130.4%
Less 5% Required By Law	-	(400)	-	(1,000)	-	(1,000)	150.0%
Total Funding	**634,612**	**1,007,400**	**1,153,700**	**1,671,800**	**-**	**1,671,800**	**66.0%**

Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs (Planned Urban Developments), Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

Current FY 2025:

The FY 2025 budget includes $1,671,700 for affordable housing incentives.

Growth Management Community Development Department

Housing Policy And Economic Development Division

Deepwater Horizon Oil Spill Settlement (1847)

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives that will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**2,310,800**	**2,310,800**	**-**
Current Level of Service Budget	**-**	**2,310,800**	**2,310,800**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Restricted for Unfunded Requests	-	2,206,400	-	2,310,800	-	2,310,800	4.7%
Total Budget	**-**	**2,206,400**	**-**	**2,310,800**	**-**	**2,310,800**	**4.7%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	51,167	43,100	65,000	67,000	-	67,000	55.5%
Carry Forward	2,131,000	2,165,500	2,182,200	2,247,200	-	2,247,200	3.8%
Less 5% Required By Law	-	(2,200)	-	(3,400)	-	(3,400)	54.5%
Total Funding	**2,182,167**	**2,206,400**	**2,247,200**	**2,310,800**	**-**	**2,310,800**	**4.7%**

Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shorelines and the development of strategies to implement restoration measures suggested by such research; Environmental restoration of coastal areas damaged by the oil spill; Economic incentives; and Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts. The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

House Bill 7077 (Chapter 2017-63 Laws of FL) repealed Section 377.43, F.S., relating to the disbursement of funds received for damages caused by the Deepwater Horizon oil spill. Now the spending provisions are under Section 288.80 F.S.

Growth Management Community Development Department

Economic Development and Innovation Zones

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	8,000	-	7,800	-	7,800	(2.5)%
Remittances	2,040,273	7,788,900	3,000,000	7,289,000	-	7,289,000	(6.4)%
Net Operating Budget	**2,040,273**	**7,796,900**	**3,000,000**	**7,296,800**	**-**	**7,296,800**	**(6.4)%**
Restricted for Unfunded Requests	-	9,790,800	-	12,701,800	-	12,701,800	29.7%
Total Budget	**2,040,273**	**17,587,700**	**3,000,000**	**19,998,600**	**-**	**19,998,600**	**13.7%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ave Maria Innovation Zone (1030)	-	6,000	-	505,800	-	505,800	8,330.0%
Golden Gate City Economic Development Zone (1032)	-	789,900	-	790,000	-	790,000	0.0%
I-75 & Collier Blvd Innovation Zone (1031)	2,040,273	7,001,000	3,000,000	6,001,000	-	6,001,000	(14.3)%
Total Net Budget	**2,040,273**	**7,796,900**	**3,000,000**	**7,296,800**	**-**	**7,296,800**	**(6.4)%**
Total Transfers and Reserves	**-**	**9,790,800**	**-**	**12,701,800**	**-**	**12,701,800**	**29.7%**
Total Budget	**2,040,273**	**17,587,700**	**3,000,000**	**19,998,600**	**-**	**19,998,600**	**13.7%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	183,320	172,500	259,500	289,300	-	289,300	67.7%
Trans fm 0001 General Fund	2,406,300	2,669,700	2,669,700	3,000,800	-	3,000,800	12.4%
Trans fm 1011 Unincorp GenFd	544,900	606,700	606,700	682,200	-	682,200	12.4%
Adv/Repay fm 0001 Gen Fd	2,000,000	5,500,000	5,500,000	1,356,800	-	1,356,800	(75.3)%
Carry Forward	5,553,800	8,647,600	8,648,200	14,684,100	-	14,684,100	69.8%
Less 5% Required By Law	-	(8,800)	-	(14,600)	-	(14,600)	65.9%
Total Funding	**10,688,320**	**17,587,700**	**17,684,100**	**19,998,600**	**-**	**19,998,600**	**13.7%**

Growth Management Community Development Department

Economic Development and Innovation Zones

Ave Maria Innovation Zone (1030)

Mission Statement

Created pursuant to Ordinance 2010-20 on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 within the defined Ave Maria unincorporated area of Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Economic Development Plan Implementation (1030)- QP, CD, IAM	**-**	**505,800**	**505,800**	**-**
Reserves, Transfers, Interest - RG	**-**	**584,100**	**584,100**	**-**
Current Level of Service Budget	**-**	**1,089,900**	**1,089,900**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	6,000	-	5,800	-	5,800	(3.3)%
Remittances	-	-	-	500,000	-	500,000	na
Net Operating Budget	**-**	**6,000**	**-**	**505,800**	**-**	**505,800**	**8,330.0%**
Restricted for Unfunded Requests	-	900,900	-	584,100	-	584,100	(35.2)%
Total Budget	**-**	**906,900**	**-**	**1,089,900**	**-**	**1,089,900**	**20.2%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	16,298	14,500	21,900	13,000	-	13,000	(10.3)%
Trans fm 0001 General Fund	119,400	136,300	136,300	130,100	-	130,100	(4.5)%
Trans fm 1011 Unincorp GenFd	27,100	31,000	31,000	29,600	-	29,600	(4.5)%
Carry Forward	565,900	725,800	728,700	917,900	-	917,900	26.5%
Less 5% Required By Law	-	(700)	-	(700)	-	(700)	0.0%
Total Funding	**728,698**	**906,900**	**917,900**	**1,089,900**	**-**	**1,089,900**	**20.2%**

Growth Management Community Development Department

Economic Development and Innovation Zones

Ave Maria Innovation Zone (1030)

Notes:

The Ave Maria Innovation Zone was established on June 23, 2015, by Resolution 2015-133 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve a new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to the construction of structures to serve targeted business. Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. All payments must be approved in advance by the Board.

Current FY 2025:

Remittances include the initial economic development incentive payment of $500,000 to Dialum Glass for an advanced manufacturing and processing facility. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. The taxable value within the Innovation Zone is $72,118,030 a 16.53% increase, and the related tax increment value by which the tax increment revenue is derived is $45,470,811. The TIF transfers from the General Fund and the Unincorporated Area General Fund represent 95% of the increment total of $130,100 and $29,600 respectively. Year over year TIF revenue increased by $13,200 or 9.0% to $159,700.

Growth Management Community Development Department

Economic Development and Innovation Zones

Golden Gate City Economic Development Zone (1032)

Mission Statement

Created pursuant to Ordinance 2018-56 on November 13, 2018, the Golden Gate City Economic Development Zone is established to attract and retain qualified targeted industries as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Golden Gate City unincorporated area of Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Economic Development Plan Implementation (1032)- QP, CD, IA	**-**	**790,000**	**790,000**	**-**
Reserves, Transfers, Interest - RG	**-**	**11,487,800**	**11,487,800**	**-**
Current Level of Service Budget	**-**	**12,277,800**	**12,277,800**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.0%
Remittances	-	788,900	-	789,000	-	789,000	0.0%
Net Operating Budget	**-**	**789,900**	**-**	**790,000**	**-**	**790,000**	**0.0%**
Restricted for Unfunded Requests	-	8,353,600	-	11,487,800	-	11,487,800	37.5%
Total Budget	**-**	**9,143,500**	**-**	**12,277,800**	**-**	**12,277,800**	**34.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	139,955	154,000	194,900	272,300	-	272,300	76.8%
Trans fm 0001 General Fund	1,867,600	2,063,200	2,063,200	2,279,000	-	2,279,000	10.5%
Trans fm 1011 Unincorp GenFd	422,800	468,800	468,800	518,100	-	518,100	10.5%
Carry Forward	4,064,800	6,465,400	6,495,200	9,222,100	-	9,222,100	42.6%
Less 5% Required By Law	-	(7,900)	-	(13,700)	-	(13,700)	73.4%
Total Funding	**6,495,155**	**9,143,500**	**9,222,100**	**12,277,800**	**-**	**12,277,800**	**34.3%**

Growth Management Community Development Department

Economic Development and Innovation Zones

Golden Gate City Economic Development Zone (1032)

Notes:

The Golden Gate City Innovation Zone was established on November 13, 2018, by Ordinance 2018-56 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve a new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. All payments must be approved in advance by the Board.

Forecast FY 2024:

The projected remittance budget allocates $146,500 for sewer installation as part of the "CENTRO" project.

Current FY 2025:

The tax increment payment is subject to annual appropriation by the Board and all payments must be approved in advance by the Board.

Remittances include a reimbursement of $789,000 to PFPI OZ, LLC, (Pikus) for sewer installation, drainage, impact fees, and building permit fees as part of the "CENTRO" project to construct its corporate headquarters within the Golden Gate Economic Development Zone. In addition, a modest operating expense allowance is provided for administrative and other services as needed.

The reserve for unfunded requests totals $11,487,800 and can only be disbursed upon Board approval consistent with the Economic Development Plan. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone’s tax increment and fund carryforward. The taxable value within the Innovation Zone is $1,341,737,934, a 22.67% increase, and the related tax increment value by which the tax increment revenue is derived is $796,784,396. The TIF transfers from the General Fund and the Unincorporated Area General Fund represent 95% of the increment total of $2,279,000 and $518,100 respectively. Year over year TIF revenue increased by $506,700 or 22.1% to $2,797,100.

Growth Management Community Development Department

Economic Development and Innovation Zones

I-75 & Collier Blvd Innovation Zone (1031)

Mission Statement

Created pursuant to Ordinance 2018-39 on July 10, 2018, the Interchange Activity Center No. 9 Innovation Zone is established to attract and retain qualified targeted industries as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Interchange Activity Center No. 9 unincorporated area of Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Economic Development Plan Implementation (1031)- QP, CD, IAM	**-**	**6,001,000**	**6,001,000**	**-**
Reserves, Transfers, Interest - RG	**-**	**629,900**	**629,900**	**-**
Current Level of Service Budget	**-**	**6,630,900**	**6,630,900**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.0%
Remittances	2,040,273	7,000,000	3,000,000	6,000,000	-	6,000,000	(14.3)%
Net Operating Budget	**2,040,273**	**7,001,000**	**3,000,000**	**6,001,000**	**-**	**6,001,000**	**(14.3)%**
Restricted for Unfunded Requests	-	536,300	-	629,900	-	629,900	17.5%
Total Budget	**2,040,273**	**7,537,300**	**3,000,000**	**6,630,900**	**-**	**6,630,900**	**(12.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	27,068	4,000	42,700	4,000	-	4,000	0.0%
Trans fm 0001 General Fund	419,300	470,200	470,200	591,700	-	591,700	25.8%
Trans fm 1011 Unincorp GenFd	95,000	106,900	106,900	134,500	-	134,500	25.8%
Adv/Repay fm 0001 Gen Fd	2,000,000	5,500,000	5,500,000	1,356,800	-	1,356,800	(75.3)%
Carry Forward	923,100	1,456,400	1,424,300	4,544,100	-	4,544,100	212.0%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	**3,464,468**	**7,537,300**	**7,544,100**	**6,630,900**	**-**	**6,630,900**	**(12.0)%**

Growth Management Community Development Department

Economic Development and Innovation Zones

I-75 & Collier Blvd Innovation Zone (1031)

Notes:

The Interchange Activity Center No. 9 Innovation Zone was established on July 10, 2018, by Ordinance 2018-39 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve a new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. Ordinance 2018-39 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County All payments must be approved in advance by the Board.

Forecast FY 2024:

Remittances of $3,000,000 include a payment to the Great Wolf Lodge Water Park due at 50% completion.

Current FY 2025:

Remittances of $6,000,000 include a $4,000,000 payment due when the certificate of occupancy is issued. During the operational phase of the project, $2,000,000 per year will be paid to Great Wolf for a total of three years, with the first installment due on the first anniversary of the Facility's opening to the public. A remittance of $2,000,000 is budgeted for the first installment in FY 2025. Operating expenses include a modest allowance for administrative services and funding. Disbursement of reserves for unfunded requests is contingent upon Board approval, consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are from Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. The taxable value within the Innovation Zone is $395,900,917, a 26.38% increase, and the related tax increment value by which the tax increment revenue is derived is $206,851,272. The TIF transfers from the General Fund and the Unincorporated Area General Fund represent 95% of the increment total of $591,700 and $134,500 respectively. Year over year TIF revenue increased by $211,900 or 41.2% to $726,200.

Growth Management Community Development Department

Conservation Collier

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	804,768	863,200	868,200	995,100	-	995,100	15.3%
Operating Expense	807,309	1,480,900	1,516,700	2,325,600	-	2,325,600	57.0%
Indirect Cost Reimburs	61,700	90,000	90,000	115,300	-	115,300	28.1%
Capital Outlay	4,652,543	27,488,600	12,129,700	40,906,200	-	40,906,200	48.8%
Net Operating Budget	**6,326,320**	**29,922,700**	**14,604,600**	**44,342,200**	**-**	**44,342,200**	**48.2%**
Trans to Property Appraiser	170,007	243,000	243,000	298,400	-	298,400	22.8%
Trans to Tax Collector	595,183	970,000	970,000	946,700	-	946,700	(2.4)%
Trans to 0001 General Fund	-	46,710,800	29,619,400	-	-	-	(100.0)%
Trans to 1011 Unincorp Gen Fd	48,000	6,416,300	-	-	-	-	(100.0)%
Trans to 1017 Water Polltn Ctrl	-	395,200	-	-	-	-	(100.0)%
Trans to 1062 ConservCollr Maint	7,262,200	7,383,700	-	6,900,000	-	6,900,000	(6.6)%
Trans to 1063 ConservCollr Proj	244,100	675,000	675,000	1,077,000	-	1,077,000	59.6%
Trans to 1840 Public Serv GrntM	-	-	10,000	-	-	-	na
Trans to 5006 Info Tech Cap	31,100	25,500	25,500	28,500	-	28,500	11.8%
Reserve for Contingencies	-	71,900	-	56,900	-	56,900	(20.9)%
Reserve for Escrow	-	5,941,000	-	6,214,500	-	6,214,500	4.6%
Reserve for Capital	-	16,100	-	26,100	-	26,100	62.1%
Restricted for Unfunded Requests	-	10,091,900	-	45,618,300	-	45,618,300	352.0%
Total Budget	**14,676,911**	**108,863,100**	**46,147,500**	**105,508,600**	**-**	**105,508,600**	**(3.1)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Caracara Prairie Management Fund (0674)	2,067	43,000	43,000	43,000	-	43,000	0.0%
Conservation Collier Fund (1061)	5,148,970	27,708,600	11,961,700	41,029,200	-	41,029,200	48.1%
Conservation Collier Maintenance (1062)	1,069,642	1,454,900	1,517,800	2,156,300	-	2,156,300	48.2%
Conservation Collier Projects (1063)	70,142	675,000	1,040,900	1,072,500	-	1,072,500	58.9%
Pepper Ranch Conservation Bank (0673)	35,499	41,200	41,200	41,200	-	41,200	0.0%
Total Net Budget	**6,326,320**	**29,922,700**	**14,604,600**	**44,342,200**	**-**	**44,342,200**	**48.2%**
Total Transfers and Reserves	**8,350,591**	**78,940,400**	**31,542,900**	**61,166,400**	**-**	**61,166,400**	**(22.5)%**
Total Budget	**14,676,911**	**108,863,100**	**46,147,500**	**105,508,600**	**-**	**105,508,600**	**(3.1)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	28,924,071	31,089,400	29,845,800	31,911,600	-	31,911,600	2.6%
Delinquent Ad Valorem Taxes	285,091	-	2,600	2,600	-	2,600	na
State Revenue Sharing	-	-	186,000	-	-	-	na
Charges For Services	18	8,200	13,800	-	-	-	(100.0)%
Miscellaneous Revenues	62,917	80,200	85,700	88,600	-	88,600	10.5%
Interest/Misc	1,828,267	1,834,600	1,149,300	1,518,200	-	1,518,200	(17.2)%
Reimb From Other Depts	-	-	105,700	-	-	-	na
Trans frm Property Appraiser	28,250	-	-	-	-	-	na
Trans frm Tax Collector	349,776	-	-	-	-	-	na
Trans fm 1061 ConsrvCollr-Land	7,262,200	8,058,700	675,000	7,977,000	-	7,977,000	(1.0)%
Trans fm 1062 ConsrvCollr Maint	244,100	-	-	-	-	-	na
Carry Forward	55,462,600	69,443,000	79,770,400	65,686,800	-	65,686,800	(5.4)%
Less 5% Required By Law	-	(1,651,000)	-	(1,676,200)	-	(1,676,200)	1.5%
Total Funding	**94,447,291**	**108,863,100**	**111,834,300**	**105,508,600**	**-**	**105,508,600**	**(3.1)%**

Growth Management Community Development Department

Conservation Collier

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Conservation Collier Fund (1061)	3.00	3.00	4.00	4.00	-	4.00	33.3%
Conservation Collier Maintenance (1062)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	**8.00**	**8.00**	**9.00**	**9.00**	**-**	**9.00**	**12.5%**

Growth Management Community Development Department

Conservation Collier

Conservation Collier Fund (1061)

Mission Statement

To acquire and preserve vital and significant environmentally sensitive lands including upland and wetland communities located in Collier County, for the benefit of present and future generations.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Conservation Collier Land Acquisition QP, CD, IAM, RG	**4.00**	**40,953,300**	**40,953,300**	**-**
Oversee and administer the acquisition of environmentally sensitive land through acceptance of applications from willing sellers, land evaluations, environmental reports, appraisals, monthly Advisory Board meetings, and Advisory Board sub-committee meetings. Provide capital funds for acquisition of environmentally sensitive land.				
Divisional Administration - RG	**-**	**75,900**	**75,900**	**-**
General overhead expenses such as insurance, office automation costs and indirect cost reimbursement.				
Reserves, Transfers, Interest - RG	**-**	**9,222,100**	**9,222,100**	**-**
Current Level of Service Budget	**4.00**	**50,251,300**	**50,251,300**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	335,818	350,300	355,000	484,500	-	484,500	38.3%
Operating Expense	200,716	411,400	231,700	298,700	-	298,700	(27.4)%
Indirect Cost Reimburs	19,000	38,300	38,300	66,800	-	66,800	74.4%
Capital Outlay	4,593,435	26,908,600	11,336,700	40,179,200	-	40,179,200	49.3%
Net Operating Budget	**5,148,970**	**27,708,600**	**11,961,700**	**41,029,200**	**-**	**41,029,200**	**48.1%**
Trans to Property Appraiser	170,007	243,000	243,000	298,400	-	298,400	22.8%
Trans to Tax Collector	595,183	970,000	970,000	946,700	-	946,700	(2.4)%
Trans to 0001 General Fund	-	8,560,600	28,895,900	-	-	-	(100.0)%
Trans to 1011 Unincorp Gen Fd	48,000	6,416,300	-	-	-	-	(100.0)%
Trans to 1062 ConservCollr Maint	7,262,200	7,383,700	-	6,900,000	-	6,900,000	(6.6)%
Trans to 1063 ConservCollr Proj	-	675,000	675,000	1,077,000	-	1,077,000	59.6%
Reserve for Contingencies	-	32,500	-	-	-	-	(100.0)%
Total Budget	**13,224,360**	**51,989,700**	**42,745,600**	**50,251,300**	**-**	**50,251,300**	**(3.3)%**
Total FTE	**3.00**	**3.00**	**4.00**	**4.00**	**-**	**4.00**	**33.3%**

Growth Management Community Development Department

Conservation Collier

Conservation Collier Fund (1061)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	28,924,071	31,089,400	29,845,800	31,911,600	-	31,911,600	2.6%
Delinquent Ad Valorem Taxes	285,091	-	2,500	2,600	-	2,600	na
State Revenue Sharing	-	-	186,000	-	-	-	na
Miscellaneous Revenues	15,277	30,000	30,000	31,000	-	31,000	3.3%
Interest/Misc	679,055	654,200	935,100	504,100	-	504,100	(22.9)%
Trans frm Property Appraiser	28,250	-	-	-	-	-	na
Trans frm Tax Collector	349,776	-	-	-	-	-	na
Carry Forward	14,113,800	21,804,900	31,170,700	19,424,500	-	19,424,500	(10.9)%
Less 5% Required By Law	-	(1,588,800)	-	(1,622,500)	-	(1,622,500)	2.1%
Total Funding	**44,395,320**	**51,989,700**	**62,170,100**	**50,251,300**	**-**	**50,251,300**	**(3.3)%**

Notes:

Per Ordinance No. 2002-63, as amended, the Conservation Collier Program (Program) is responsible for implementing the mandate of the electorate of Collier County as provided by public referendum votes in November 2002 and November 2006 confirming that mandate, to levy a 0.25 mill ad valorem property tax for a period not to exceed 10 years for acquisition. Once acquired, protection, restoration, and management of environmentally sensitive lands in Collier County for the benefit of present and future generations. Most recently, on November 3, 2020, the electorate voted to implement another ad valorem tax for 10 years. Specifically, the voters were asked to approve or disapprove reestablishing a county-wide millage rate not to exceed $.2500 mills for ten (10) years to fund Conservation Collier's acquisition and management of environmentally sensitive lands. On November 3, 2020, the Collier County electors approved the Conservation Collier Reestablishment referendum with a 76.5% majority. The implementation of this ad valorem started in FY 2022 (October 2022).

Forecast FY 2024:

Personal Services are forecast to be higher due to a mid-year transfer in of one (1) position from the County Manager's Department, Tourism Development Council. This positive variance is partially offset by a vacancy.

Operating Expenses are forecast lower than the adopted FY 2024 budget due to a decrease in abstract fees, other contractual services, and consultant fees.

The capital outlay forecast reflects estimated land purchases in FY 2024.

Transfer to the General Fund (0001) is lower than adopted FY 2024 budget to reflect funds collected between 10/10/23 and 3/26/24.

Current FY 2025:

Personal Services are budgeted to be higher due to a mid-year transfer in of one (1) position from the County Manager's Department - Tourism Development Council, the general wage adjustment, implementation of a merit-based incentive program, and health insurance.

Operating Expenses are budgeted lower than the FY 2024 adopted budget primarily due to conservative measures to reduce abstract fees and other contractual services.

Capital outlay budget will be utilized to acquire properties in BCC-approved cycles.

Revenues:

The FY 2025 budget has been developed to include the rolled-back millage rate of 0.2096 mil which is anticipated to generate property taxes of $31,911,600

Growth Management Community Development Department

Conservation Collier

Conservation Collier Maintenance (1062)

Mission Statement

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with the perpetual management of Conservation Collier lands.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration - RG	**-**	**199,100**	**199,100**	**-**
General overhead expenses such as insurance, office automation costs and indirect cost reimbursement.				
Land Management - QP, CD, IAM, RG	**5.00**	**1,957,200**	**1,957,200**	**-**
Land management activities necessary to manage 4,350 acres in 21 different locations. Activities include: fencing, exotic plant treatment and control, prescribed fire, trail maintenance, and other restoration activities that are specified by land management plans developed for each of the properties acquired.				
Reserves, Transfers, Interest - RG	**-**	**45,700,700**	**45,700,700**	**-**
Current Level of Service Budget	**5.00**	**47,857,000**	**47,857,000**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Acres Managed	4,822	8,418	5,238	7,230
Acres Treated for Exotics	1,491	6,799	2,092	2,008
Maintained Miles Trails/Firebreaks	30	30	42	454
Preserves Open to Public	13	14	13	14
Public Hunt Events	7	8	7	8

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	468,951	512,900	513,200	510,600	-	510,600	(0.4)%
Operating Expense	498,883	835,300	897,900	1,512,200	-	1,512,200	81.0%
Indirect Cost Reimburs	42,700	51,700	51,700	48,500	-	48,500	(6.2)%
Capital Outlay	59,108	55,000	55,000	85,000	-	85,000	54.5%
Net Operating Budget	**1,069,642**	**1,454,900**	**1,517,800**	**2,156,300**	**-**	**2,156,300**	**48.2%**
Trans to 0001 General Fund	-	38,150,200	723,500	-	-	-	(100.0)%
Trans to 1017 Water Polltn Ctrl	-	395,200	-	-	-	-	(100.0)%
Trans to 1063 ConservCollr Proj	244,100	-	-	-	-	-	na
Trans to 1840 Public Serv GrntM	-	-	10,000	-	-	-	na
Trans to 5006 Info Tech Cap	31,100	25,500	25,500	28,500	-	28,500	11.8%
Reserve for Contingencies	-	36,400	-	53,900	-	53,900	48.1%
Restricted for Unfunded Requests	-	10,091,900	-	45,618,300	-	45,618,300	352.0%
Total Budget	**1,344,842**	**50,154,100**	**2,276,800**	**47,857,000**	**-**	**47,857,000**	**(4.6)%**
Total FTE	**5.00**	**5.00**	**5.00**	**5.00**	**-**	**5.00**	**0.0%**

Growth Management Community Development Department

Conservation Collier

Conservation Collier Maintenance (1062)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Delinquent Ad Valorem Taxes	-	-	100	-	-	-	na
Charges For Services	18	-	-	-	-	-	na
Miscellaneous Revenues	6,441	9,000	14,500	16,400	-	16,400	82.2%
Interest/Misc	1,001,220	1,061,300	24,700	830,800	-	830,800	(21.7)%
Reimb From Other Depts	-	-	105,700	-	-	-	na
Trans fm 1061 ConsrvCollr-Land	7,262,200	7,383,700	-	6,900,000	-	6,900,000	(6.6)%
Carry Forward	35,358,800	41,753,700	42,284,000	40,152,200	-	40,152,200	(3.8)%
Less 5% Required By Law	-	(53,600)	-	(42,400)	-	(42,400)	(20.9)%
Total Funding	**43,628,678**	**50,154,100**	**42,429,000**	**47,857,000**	**-**	**47,857,000**	**(4.6)%**

Forecast FY 2024:

Personal Services are forecast to be in line with the adopted FY 2024 budget.

Operating Expenses are forecast higher than the adopted FY 2024 budget due to an increase in other contractual services, utilities, building maintenance, and other operating supplies.

Capital outlay is forecast in line with the adopted FY 2024 budget.

Transfer to the General Fund (0001) is lower than adopted FY 2024 budget to reflect funds collected between 10/10/23 and 3/26/24.

Current FY 2025:

Personal Services are budgeted lower than the adopted FY2024 budget due to a vacant position being budgeted at a lower salary than that of the previous employee.

Operating Expenses are budgeted higher than the FY 2024 adopted budget primarily due to increases in other contractual services, as additional parcels are purchased the maintenance expenses increase.

Capital outlay is budgeted higher than the adopted FY 2024 budget for general capital improvements.

Revenues:

The most significant source of funding is the carry-forward of Conservation Collier Management Trust Fund (1062) with a total amount of $40,152,200, followed by the transfer of $6,900,000 from Conservation Collier Land Acquisition Fund (1061) for long-term management of lands acquired through, or managed by, the Conservation Collier Program.

Growth Management Community Development Department

Conservation Collier

Conservation Collier Projects (1063)

Mission Statement

This fund was originally established in FY 2013 to account for Conservation Collier Capital Improvement Projects to allow for public access.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Projects - QP, CD, IAM	**-**	**1,072,500**	**1,072,500**	**-**
Provide improvements within Conservation Collier Preserves in accordance with the 5-year Capital Project Plan.				
Reserves, Transfers, Interest - RG	**-**	**26,100**	**26,100**	**-**
Current Level of Service Budget	**-**	**1,098,600**	**1,098,600**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	70,142	150,000	302,900	430,500	-	430,500	187.0%
Capital Outlay	-	525,000	738,000	642,000	-	642,000	22.3%
Net Operating Budget	**70,142**	**675,000**	**1,040,900**	**1,072,500**	**-**	**1,072,500**	**58.9%**
Reserve for Capital	-	16,100	-	26,100	-	26,100	62.1%
Total Budget	**70,142**	**691,100**	**1,040,900**	**1,098,600**	**-**	**1,098,600**	**59.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	8,520	8,000	11,300	600	-	600	(92.5)%
Trans fm 1061 ConsrvCollr-Land	-	675,000	675,000	1,077,000	-	1,077,000	59.6%
Trans fm 1062 ConsrvCollr Maint	244,100	-	-	-	-	-	na
Carry Forward	193,200	8,500	375,700	21,100	-	21,100	148.2%
Less 5% Required By Law	-	(400)	-	(100)	-	(100)	(75.0)%
Total Funding	**445,820**	**691,100**	**1,062,000**	**1,098,600**	**-**	**1,098,600**	**59.0%**

Growth Management Community Development Department

Conservation Collier

Conservation Collier Projects (1063)

Notes:

The Conservation Collier Capital Projects Fund (1063) is utilized to account for capital improvements at Conservation Collier Preserves.

Forecast FY 2024:

Operating Expenses & Capital Outlay are forecast higher than the adopted FY 2024 budget due to carryforward of multi-year project budgets.

Current FY 2025:

New Funding for Projects in FY 2025:

Caracara Pedestrian Bridge - $90,000
CC Preserve Amenities - $35,000
Freedom Park Boardwalk - $27,500
Gore Preserve Parking - $85,000
Marco Island Parcels & Amenities - $484,600
Pepper Ranch Pole Barn & Facilities - $270,400
Rattlesnake Hammock Parking Lot - $80,000

Total = $1,072,500

Revenues:

The most significant funding source is a transfer from the Conservation Collier Acquisition Fund (1061). Other sources include a modest carryforward and interest revenue.

Growth Management Community Development Department

Conservation Collier

Pepper Ranch Conservation Bank (0673)

Mission Statement

To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for various County development projects.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Preserve Management - QP, CD, IAM	**-**	**41,200**	**41,200**	**-**
Funds annual management activities necessary to manage the Preserve in compliance with the US Fish and Wildlife Service requirements to allow for panther mitigation.				
Reserves, Transfers, Interest - RG	**-**	**4,357,600**	**4,357,600**	**-**
Current Level of Service Budget	**-**	**4,398,800**	**4,398,800**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	35,499	41,200	41,200	41,200	-	41,200	0.0%
Net Operating Budget	**35,499**	**41,200**	**41,200**	**41,200**	**-**	**41,200**	**0.0%**
Reserve for Contingencies	-	3,000	-	3,000	-	3,000	0.0%
Reserve for Escrow	-	4,157,700	-	4,354,600	-	4,354,600	4.7%
Total Budget	**35,499**	**4,201,900**	**41,200**	**4,398,800**	**-**	**4,398,800**	**4.7%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	41,200	41,200	41,200	41,200	-	41,200	0.0%
Interest/Misc	96,639	76,900	123,500	127,200	-	127,200	65.4%
Carry Forward	4,012,900	4,089,800	4,115,300	4,238,800	-	4,238,800	3.6%
Less 5% Required By Law	-	(6,000)	-	(8,400)	-	(8,400)	40.0%
Total Funding	**4,150,739**	**4,201,900**	**4,280,000**	**4,398,800**	**-**	**4,398,800**	**4.7%**

Growth Management Community Development Department

Conservation Collier

Pepper Ranch Conservation Bank (0673)

Notes:

Pepper Ranch Conservation Bank Fund (0673) is utilized to maintain this preserve under its Conservation Bank status. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated perpetual management account with a principal balance of $3,940,000.

Forecast FY 2024:

Operating Expenses are in line with the adopted FY 2024 budget.

Current FY 2025:

Operating Expenses are budgeted in line with the adopted FY 2024 budget.

Revenues:

This fund is supported by endowment funds with a total of $4,238,800 carryforward which is supplemented by $127,200 of interest earned on those funds as well as $41,200 of cattle lease revenue.

Growth Management Community Development Department

Conservation Collier

Caracara Prairie Management Fund (0674)

Mission Statement

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for the Collier County Resource Recovery Park.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Caracara Prairie Preserve Land Management - QP	**-**	**43,000**	**43,000**	**-**
Operating funds for management activities occurring within Caracara Prairie Preserve. USFWS panther habitat unit mitigation credits will be generated from the Caracara Prairie Preserve. These operating funds, as well as a portion of reserve funds, are segregated within Fund 1062 to assure the USFWS that sufficient funding has been put in place to properly cover the management costs associated with the property.				
Reserves, Transfers, Interest - RG	**-**	**1,859,900**	**1,859,900**	**-**
Current Level of Service Budget	**-**	**1,902,900**	**1,902,900**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	2,067	43,000	43,000	43,000	-	43,000	0.0%
Net Operating Budget	**2,067**	**43,000**	**43,000**	**43,000**	**-**	**43,000**	**0.0%**
Reserve for Escrow	-	1,783,300	-	1,859,900	-	1,859,900	4.3%
Total Budget	**2,067**	**1,826,300**	**43,000**	**1,902,900**	**-**	**1,902,900**	**4.2%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	-	8,200	13,800	-	-	-	(100.0)%
Interest/Misc	42,833	34,200	54,700	55,500	-	55,500	62.3%
Carry Forward	1,783,900	1,786,100	1,824,700	1,850,200	-	1,850,200	3.6%
Less 5% Required By Law	-	(2,200)	-	(2,800)	-	(2,800)	27.3%
Total Funding	**1,826,733**	**1,826,300**	**1,893,200**	**1,902,900**	**-**	**1,902,900**	**4.2%**

Growth Management Community Development Department

Conservation Collier

Caracara Prairie Management Fund (0674)

Notes:

Caracara Prairie Fund (0674) is utilized to maintain this preserve under its Conservation Bank status. Escrow funding was deposited into the Caracara Prairie Trust Fund (0674) prior to release of Panther Habitat Units (PHUs) in FY 2015. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division. US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at $1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount.

Forecast FY 2024:

Operating Expenses are in line with the adopted FY 2024 budget.

Current FY 2025:

Operating Expenses are budgeted in line with the adopted FY 2024 budget.

Revenues:

This fund is supported by endowment funds with a total of $1,850,200 carryforward with $55,500 interest earned on those funds.

Growth Management Community Development Department

Reserves and Transfers

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 0001 General Fund	203,500	-	-	-	-	-	na
Trans to 1011 Unincorp Gen Fd	145,700	-	-	-	-	-	na
Trans to 1013 Comm Dev	100,000	-	-	-	-	-	na
Trans to 3001 Co-Wide Cap Proj	121,400	-	-	-	-	-	na
Trans to 3025 Growth Mgt Cap	-	-	-	3,122,600	-	3,122,600	na
Trans to 5006 Info Tech Cap	1,068,900	1,046,600	1,046,600	1,192,700	-	1,192,700	14.0%
Reserve for Contingencies	-	678,500	-	946,500	-	946,500	39.5%
Reserve for Prepaid Services	-	7,077,000	-	6,619,500	-	6,619,500	(6.5)%
Reserve for Capital	-	6,254,100	-	7,702,700	-	7,702,700	23.2%
Reserve for Cash Flow	-	4,911,400	-	4,775,900	-	4,775,900	(2.8)%
Reserve for Attrition	-	(462,300)	-	(477,100)	-	(477,100)	3.2%
Total Budget	**1,639,500**	**19,505,300**	**1,046,600**	**23,882,800**	**-**	**23,882,800**	**22.4%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Total Net Budget	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Transfers and Reserves	**1,639,500**	**19,505,300**	**1,046,600**	**23,882,800**	**-**	**23,882,800**	**22.4%**
Total Budget	**1,639,500**	**19,505,300**	**1,046,600**	**23,882,800**	**-**	**23,882,800**	**22.4%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	1,081,561	968,400	1,299,900	928,700	-	928,700	(4.1)%
Net Cost Community Development	(21,574,617)	(8,472,000)	(15,175,700)	(3,410,900)	-	(3,410,900)	(59.7)%
Net Cost Planning Services	(19,653,534)	(3,872,700)	(25,655,300)	(5,006,000)	-	(5,006,000)	29.3%
Trans fm 1001 Rd & Bridge	28,700	-	-	-	-	-	na
Trans fm 1005 Stormwtr Ops	28,800	-	-	-	-	-	na
Trans fm 1011 Unincorp GenFd	573,000	-	-	-	-	-	na
Trans fm 1014 Plan Serv	100,000	-	-	-	-	-	na
Trans fm 1017 Wtr Poll Ctrl	44,400	-	-	-	-	-	na
Trans fm 1102 TDC Bch&Inlet Adm	28,700	-	-	-	-	-	na
Trans fm 3025 GMgt Cap	-	-	-	2,242,200	-	2,242,200	na
Adv/Repay fm 4090 Airport Ops	1,616,090	-	-	-	-	-	na
Carry Forward	39,366,400	32,421,700	40,577,700	30,832,300	-	30,832,300	(4.9)%
Less 5% Required By Law	-	(1,540,100)	-	(1,703,500)	-	(1,703,500)	10.6%
Total Funding	**1,639,500**	**19,505,300**	**1,046,600**	**23,882,800**	**-**	**23,882,800**	**22.4%**

Growth Management Community Development Department

Reserves and Transfers

Community Development Fund (1013)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**5,544,700**	**8,955,600**	**-3,410,900**
Current Level of Service Budget	**-**	**5,544,700**	**8,955,600**	**-3,410,900**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 0001 General Fund	189,900	-	-	-	-	-	na
Trans to 3001 Co-Wide Cap Proj	121,400	-	-	-	-	-	na
Trans to 5006 Info Tech Cap	891,700	863,300	863,300	970,900	-	970,900	12.5%
Reserve for Contingencies	-	352,000	-	613,300	-	613,300	74.2%
Reserve for Prepaid Services	-	2,257,500	-	1,800,000	-	1,800,000	(20.3)%
Reserve for Cash Flow	-	2,691,000	-	2,510,100	-	2,510,100	(6.7)%
Reserve for Attrition	-	(348,000)	-	(349,600)	-	(349,600)	0.5%
Total Budget	**1,203,000**	**5,815,800**	**863,300**	**5,544,700**	**-**	**5,544,700**	**(4.7)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	511,817	468,400	547,300	278,400	-	278,400	(40.6)%
Net Cost Community Development	(21,574,617)	(8,472,000)	(15,175,700)	(3,410,900)	-	(3,410,900)	(59.7)%
Trans fm 1001 Rd & Bridge	28,700	-	-	-	-	-	na
Trans fm 1005 Stormwtr Ops	28,800	-	-	-	-	-	na
Trans fm 1011 Unincorp GenFd	353,500	-	-	-	-	-	na
Trans fm 1014 Plan Serv	100,000	-	-	-	-	-	na
Trans fm 1017 Wtr Poll Ctrl	44,400	-	-	-	-	-	na
Trans fm 1102 TDC Bch&Inlet Adm	28,700	-	-	-	-	-	na
Trans fm 3025 GMgt Cap	-	-	-	2,242,200	-	2,242,200	na
Carry Forward	21,681,700	14,886,000	15,491,700	7,700,200	-	7,700,200	(48.3)%
Less 5% Required By Law	-	(1,066,600)	-	(1,265,200)	-	(1,265,200)	18.6%
Total Funding	**1,203,000**	**5,815,800**	**863,300**	**5,544,700**	**-**	**5,544,700**	**(4.7)%**

Growth Management Community Development Department

Reserves and Transfers

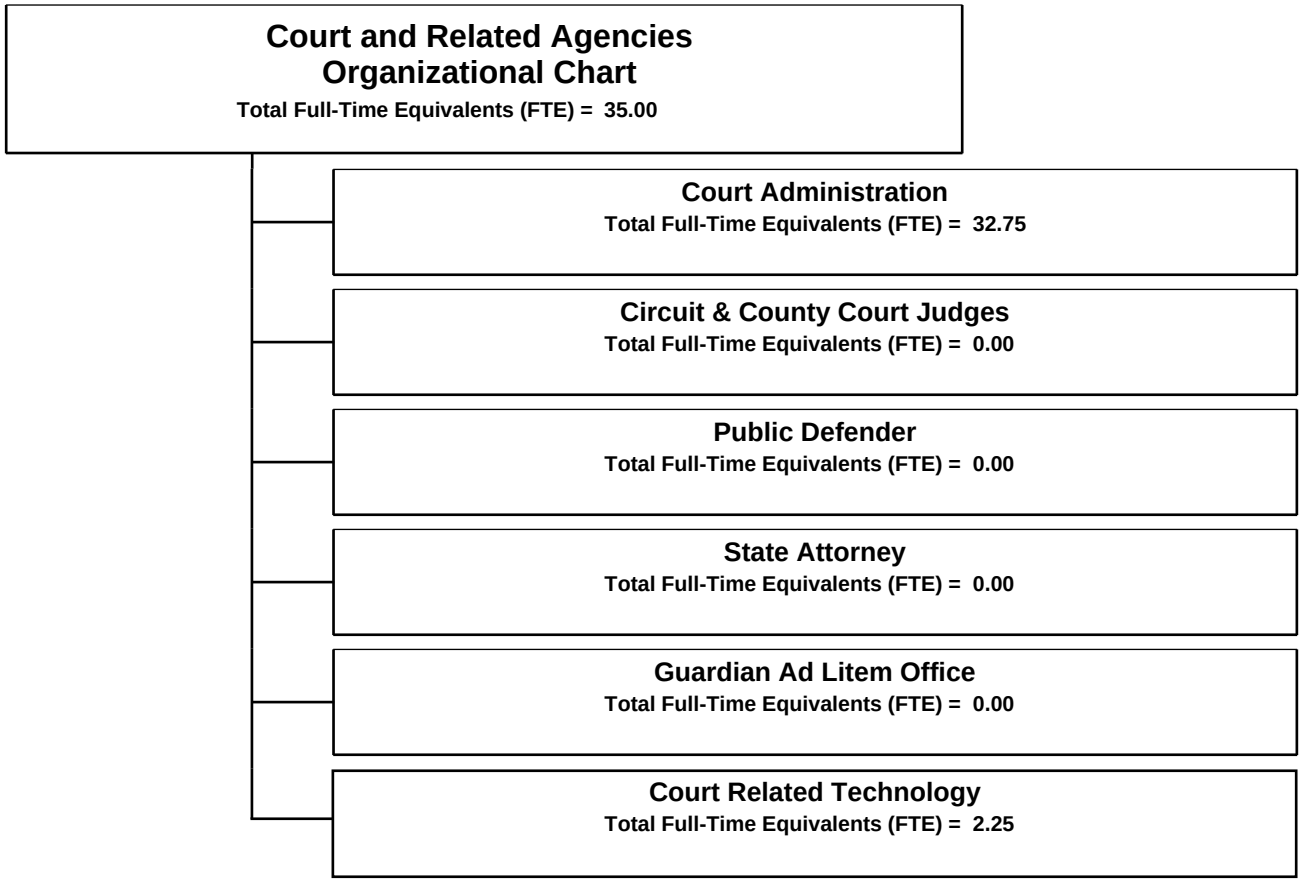
Developer Services Fund (1014)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**18,338,100**	**23,344,100**	**-5,006,000**
Current Level of Service Budget	**-**	**18,338,100**	**23,344,100**	**-5,006,000**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 0001 General Fund	13,600	-	-	-	-	-	na
Trans to 1011 Unincorp Gen Fd	145,700	-	-	-	-	-	na
Trans to 1013 Comm Dev	100,000	-	-	-	-	-	na
Trans to 3025 Growth Mgt Cap	-	-	-	3,122,600	-	3,122,600	na
Trans to 5006 Info Tech Cap	177,200	183,300	183,300	221,800	-	221,800	21.0%
Reserve for Contingencies	-	326,500	-	333,200	-	333,200	2.1%
Reserve for Prepaid Services	-	4,819,500	-	4,819,500	-	4,819,500	0.0%
Reserve for Capital	-	6,254,100	-	7,702,700	-	7,702,700	23.2%
Reserve for Cash Flow	-	2,220,400	-	2,265,800	-	2,265,800	2.0%
Reserve for Attrition	-	(114,300)	-	(127,500)	-	(127,500)	11.5%
Total Budget	**436,500**	**13,689,500**	**183,300**	**18,338,100**	**-**	**18,338,100**	**34.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	569,744	500,000	752,600	650,300	-	650,300	30.1%
Net Cost Planning Services	(19,653,534)	(3,872,700)	(25,655,300)	(5,006,000)	-	(5,006,000)	29.3%
Trans fm 1011 Unincorp GenFd	219,500	-	-	-	-	-	na
Adv/Repay fm 4090 Airport Ops	1,616,090	-	-	-	-	-	na
Carry Forward	17,684,700	17,535,700	25,086,000	23,132,100	-	23,132,100	31.9%
Less 5% Required By Law	-	(473,500)	-	(438,300)	-	(438,300)	(7.4)%
Total Funding	**436,500**	**13,689,500**	**183,300**	**18,338,100**	**-**	**18,338,100**	**34.0%**

Court and Related Agencies



Court and Related Agencies

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, and Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2025 including transfers and reserves, is $7,041,300.

Court costs are funded with a general fund transfer, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. Facilities – construction, lease, maintenance, and security of buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.

2. Utilities – electricity, gas, water and wastewater services, and systems, stormwater services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.

3. Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges, local carrier service, and local and long-distance toll charges.

4. Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.

5. Courier messenger and subpoena services.

6. Auxiliary aids and services are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009, as authorized by s. 318.18(13)(a) F.S., provides for a $30 surcharge for those non-criminal traffic infractions outlined in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated $900,000 in revenue for FY 2025. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004, as authorized by s. 939.185 F.S., provides for a $65 court cost fee when a person pleads guilty or nolo contendere to or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated $170,000 ($42,500 each) in revenue for FY 2025. This revenue will be divided equally among four (4) court-related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (1054) receives a $2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2025 budget is anticipated to provide $815,600 in revenues.

Court and Related Agencies

Department Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,627,164	3,013,300	2,962,900	3,229,400	-	3,229,400	7.2%
Operating Expense	2,667,505	3,243,100	3,049,600	3,119,800	-	3,119,800	(3.8)%
Indirect Cost Reimburs	20,500	19,900	19,900	16,500	-	16,500	(17.1)%
Capital Outlay	-	81,000	81,000	70,000	-	70,000	(13.6)%
Remittances	-	3,000	3,000	3,000	-	3,000	0.0%
Total Net Budget	**5,315,169**	**6,360,300**	**6,116,400**	**6,438,700**	**-**	**6,438,700**	**1.2%**
Trans to 1050 Court Innovations	142,900	145,800	15,800	-	-	-	(100.0)%
Trans to 1051 Court Admin	-	-	-	253,400	-	253,400	na
Trans to 1054 Court IT Fee	-	-	-	130,000	-	130,000	na
Trans to 1132 Teen Court	6,000	11,300	11,300	36,900	-	36,900	226.5%
Trans to 1145 Law Library	42,100	64,400	64,400	68,500	-	68,500	6.4%
Reserve for Contingencies	-	93,100	-	40,700	-	40,700	(56.3)%
Reserve for Capital	-	502,500	-	73,100	-	73,100	(85.5)%
Reserve for Attrition	-	(44,200)	-	-	-	-	(100.0)%
Total Budget	**5,506,169**	**7,133,200**	**6,207,900**	**7,041,300**	**-**	**7,041,300**	**(1.3)%**

Appropriations by Division	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Court Administration	2,883,980	3,470,900	3,381,500	3,514,800	-	3,514,800	1.3%
Circuit & County Court Judges	38,582	69,700	53,000	71,700	-	71,700	2.9%
Public Defender	379,833	486,800	486,800	486,800	-	486,800	0.0%
State Attorney	822,352	789,600	657,400	730,000	-	730,000	(7.5)%
Guardian Ad Litem Office	1,590	4,600	4,600	4,600	-	4,600	0.0%
Court Related Technology	1,188,833	1,538,700	1,533,100	1,630,800	-	1,630,800	6.0%
Total Net Budget	**5,315,169**	**6,360,300**	**6,116,400**	**6,438,700**	**-**	**6,438,700**	**1.2%**
Court Administration	191,000	231,900	91,500	488,800	-	488,800	110.8%
Court Related Technology	-	541,000	-	113,800	-	113,800	(79.0)%
Total Transfers and Reserves	**191,000**	**772,900**	**91,500**	**602,600**	**-**	**602,600**	**(22.0)%**
Total Budget	**5,506,169**	**7,133,200**	**6,207,900**	**7,041,300**	**-**	**7,041,300**	**(1.3)%**

Court and Related Agencies

Department Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	1,037,955	990,000	987,200	1,010,900	-	1,010,900	2.1%
Fines & Forfeitures	735,234	651,900	626,500	655,800	-	655,800	0.6%
Interest/Misc	67,027	6,300	53,100	10,000	-	10,000	58.7%
Net Cost General Fund	1,242,357	1,350,700	1,201,800	1,293,100	-	1,293,100	(4.3)%
Trans fm 0001 General Fund	2,208,000	1,907,600	1,907,600	2,401,700	-	2,401,700	25.9%
Trans fm 1050 Court Innov	-	-	-	253,400	-	253,400	na
Trans fm 1051 Court Admin	191,000	221,500	91,500	235,400	-	235,400	6.3%
Carry Forward	2,629,500	2,087,600	2,605,300	1,265,100	-	1,265,100	(39.4)%
Less 5% Required By Law	-	(82,400)	-	(84,100)	-	(84,100)	2.1%
Total Funding	**8,111,073**	**7,133,200**	**7,473,000**	**7,041,300**	**-**	**7,041,300**	**(1.3)%**

Department Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Court Administration	32.75	32.75	32.75	32.75	-	32.75	0.0%
Court Related Technology	2.25	2.25	2.25	2.25	-	2.25	0.0%
Total FTE	**35.00**	**35.00**	**35.00**	**35.00**	**-**	**35.00**	**0.0%**

Court and Related Agencies

Court Administration

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,473,229	2,821,400	2,782,700	3,030,000	-	3,030,000	7.4%
Operating Expense	410,750	640,500	589,800	475,800	-	475,800	(25.7)%
Capital Outlay	-	6,000	6,000	6,000	-	6,000	0.0%
Remittances	-	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	**2,883,980**	**3,470,900**	**3,381,500**	**3,514,800**	**-**	**3,514,800**	**1.3%**
Trans to 1050 Court Innovations	142,900	145,800	15,800	-	-	-	(100.0)%
Trans to 1051 Court Admin	-	-	-	253,400	-	253,400	na
Trans to 1054 Court IT Fee	-	-	-	130,000	-	130,000	na
Trans to 1132 Teen Court	6,000	11,300	11,300	36,900	-	36,900	226.5%
Trans to 1145 Law Library	42,100	64,400	64,400	68,500	-	68,500	6.4%
Reserve for Contingencies	-	54,600	-	-	-	-	(100.0)%
Reserve for Attrition	-	(44,200)	-	-	-	-	(100.0)%
Total Budget	**3,074,980**	**3,702,800**	**3,473,000**	**4,003,600**	**-**	**4,003,600**	**8.1%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Court Innovations (1050)	-	192,000	62,000	-	-	-	(100.0)%
Court Operations (1051)	1,079,217	1,266,600	1,243,300	1,338,300	-	1,338,300	5.7%
Drug Abuse Trust Fund (1141)	-	-	-	4,800	-	4,800	na
Law Library Fund (1145)	93,500	111,600	111,600	123,000	-	123,000	10.2%
Parole & Probation (1051)	1,651,517	1,821,200	1,876,800	1,964,800	-	1,964,800	7.9%
Teen Court Fund (1132)	59,746	79,500	87,800	83,900	-	83,900	5.5%
Total Net Budget	**2,883,980**	**3,470,900**	**3,381,500**	**3,514,800**	**-**	**3,514,800**	**1.3%**
Total Transfers and Reserves	**191,000**	**231,900**	**91,500**	**488,800**	**-**	**488,800**	**110.8%**
Total Budget	**3,074,980**	**3,702,800**	**3,473,000**	**4,003,600**	**-**	**4,003,600**	**8.1%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	207,847	190,000	187,200	195,300	-	195,300	2.8%
Fines & Forfeitures	735,234	651,900	626,500	655,800	-	655,800	0.6%
Interest/Misc	27,094	2,000	23,500	5,000	-	5,000	150.0%
Trans fm 0001 General Fund	2,208,000	1,907,600	1,907,600	2,401,700	-	2,401,700	25.9%
Trans fm 1050 Court Innov	-	-	-	253,400	-	253,400	na
Trans fm 1051 Court Admin	191,000	221,500	91,500	105,400	-	105,400	(52.4)%
Carry Forward	772,400	771,900	1,066,700	430,000	-	430,000	(44.3)%
Less 5% Required By Law	-	(42,100)	-	(43,000)	-	(43,000)	2.1%
Total Funding	**4,141,576**	**3,702,800**	**3,903,000**	**4,003,600**	**-**	**4,003,600**	**8.1%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Court Operations (1051)	11.75	11.75	11.75	11.75	-	11.75	0.0%
Parole & Probation (1051)	20.00	20.00	20.00	20.00	-	20.00	0.0%
Teen Court Fund (1132)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	**32.75**	**32.75**	**32.75**	**32.75**	**-**	**32.75**	**0.0%**

Court and Related Agencies

Court Administration

Court Operations (1051)

Mission Statement

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead	**9.75**	**1,179,200**	**-**	**1,179,200**
Court Administration staff is required to administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the court administration needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.				
Court Related Programs	**2.00**	**159,100**	**-**	**159,100**
These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.				
Reserves, Transfers, Interest - RG	**-**	**235,400**	**2,814,900**	**-2,579,500**
Current Level of Service Budget	**11.75**	**1,573,700**	**2,814,900**	**-1,241,200**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	838,527	1,005,300	979,800	1,066,600	-	1,066,600	6.1%
Operating Expense	240,690	255,300	257,500	265,700	-	265,700	4.1%
Capital Outlay	-	6,000	6,000	6,000	-	6,000	0.0%
Net Operating Budget	**1,079,217**	**1,266,600**	**1,243,300**	**1,338,300**	**-**	**1,338,300**	**5.7%**
Trans to 1050 Court Innovations	142,900	145,800	15,800	-	-	-	(100.0)%
Trans to 1054 Court IT Fee	-	-	-	130,000	-	130,000	na
Trans to 1132 Teen Court	6,000	11,300	11,300	36,900	-	36,900	226.5%
Trans to 1145 Law Library	42,100	64,400	64,400	68,500	-	68,500	6.4%
Reserve for Contingencies	-	50,000	-	-	-	-	(100.0)%
Reserve for Attrition	-	(44,200)	-	-	-	-	(100.0)%
Total Budget	**1,270,217**	**1,493,900**	**1,334,800**	**1,573,700**	**-**	**1,573,700**	**5.3%**
Total FTE	**11.75**	**11.75**	**11.75**	**11.75**	**-**	**11.75**	**0.0%**

Court and Related Agencies

Court Administration

Court Operations (1051)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	22,039	2,000	16,700	5,000	-	5,000	150.0%
Trans fm 0001 General Fund	2,208,000	1,907,600	1,907,600	2,401,700	-	2,401,700	25.9%
Trans fm 1050 Court Innov	-	-	-	253,400	-	253,400	na
Carry Forward	693,300	724,200	790,800	191,200	-	191,200	(73.6)%
Less 5% Required By Law	-	(35,900)	-	(36,400)	-	(36,400)	1.4%
Total Funding	**2,923,339**	**2,597,900**	**2,715,100**	**2,814,900**	**-**	**2,814,900**	**8.4%**

Forecast FY 2024:

Court Administration has been providing financial support to Teen Court, Court Innovations (including the Public Guardianship Program), and the Law Library. All planned transfers will proceed as budgeted, except for Court Innovations, as the Guardianship Program is closing.

Current FY 2025:

Personal Services increase is due to a general wage adjustment and a merit-based incentive program implementation.

The Operating Expense increased due to other operating supplies and utilities.

Transfer to (1132) Teen Court for $36,900 and a transfer to Law Library Fund (1145) for $68,500 during the current year cover the shortfall in funding due to continued insufficient receipts of the $65 (Article V) revenues. There is no need for transfer to (1050) Court Innovations because the Guardianship program is ending.

Revenues:

The FY 2025 transfer from the General Fund (0001) has increased significantly to $2,401,700.

Transfer History:

Year from 0001 Transfer

2024 $1,907,600.00
2023 $2,208,000.00
2022 $2,269,300.00

Court and Related Agencies

Court Administration

Parole & Probation (1051)

Mission Statement

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court-imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary and abiding by established case law and Florida Statutes in the performance of duties.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead	**12.00**	**1,269,700**	**723,600**	**546,100**
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
Support Services	**8.00**	**695,100**	**-**	**695,100**
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
Current Level of Service Budget	**20.00**	**1,964,800**	**723,600**	**1,241,200**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Average Monthly Cases on Diversion	786	800	800	215
Average People on Supervised Probation per Month	764	800	764	800
Average Probation Cases Supervised Monthly	786	600	600	800
VOP Affidavits Issued (Annual)	724	500	700	800

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,575,601	1,743,200	1,720,900	1,886,200	-	1,886,200	8.2%
Operating Expense	75,916	78,000	155,900	78,600	-	78,600	0.8%
Net Operating Budget	**1,651,517**	**1,821,200**	**1,876,800**	**1,964,800**	**-**	**1,964,800**	**7.9%**
Total Budget	**1,651,517**	**1,821,200**	**1,876,800**	**1,964,800**	**-**	**1,964,800**	**7.9%**
Total FTE	**20.00**	**20.00**	**20.00**	**20.00**	**-**	**20.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	156,545	150,000	145,200	152,800	-	152,800	1.9%
Fines & Forfeitures	632,629	567,200	542,500	570,800	-	570,800	0.6%
Total Funding	**789,174**	**717,200**	**687,700**	**723,600**	**-**	**723,600**	**0.9%**

Court and Related Agencies

Court Administration

Parole & Probation (1051)

Forecast FY 2024:

Personal Services forecast is in line with the FY 2024 budget.

Operating Expenses increased significantly due to technology upgrades and upgrades to the existing facilities.

Current FY 2025:

Personal Services increase is due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses remain consistent with last year's expenses.

Revenues:

Revenue has increased slightly due to more arrests; more people being placed on probation and backlogged cases getting resolved.

Court and Related Agencies

Court Administration

Court Innovations (1050)

Mission Statement

Provide guardianship services to indigent, incapacitated adults.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**253,400**	**253,400**	**-**
Current Level of Service Budget	**-**	**253,400**	**253,400**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	192,000	62,000	-	-	-	(100.0)%
Net Operating Budget	**-**	**192,000**	**62,000**	**-**	**-**	**-**	**(100.0)%**
Trans to 1051 Court Admin	-	-	-	253,400	-	253,400	na
Total Budget	**-**	**192,000**	**62,000**	**253,400**	**-**	**253,400**	**32.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	51,302	40,000	42,000	42,500	-	42,500	6.3%
Interest/Misc	2,965	-	5,100	-	-	-	na
Trans fm 1051 Court Admin	142,900	145,800	15,800	-	-	-	(100.0)%
Carry Forward	15,000	8,200	212,200	213,100	-	213,100	2,498.8%
Less 5% Required By Law	-	(2,000)	-	(2,200)	-	(2,200)	10.0%
Total Funding	**212,167**	**192,000**	**275,100**	**253,400**	**-**	**253,400**	**32.0%**

Court and Related Agencies

Court Administration

Court Innovations (1050)

Notes:

This revenue source was created effective July 1, 2004, when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of $65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program implemented by the Chief Judge. This program will be discontinued.

Forecast FY 2024:

Revenue is based on actual collections received through April 2024.

Per County Ordinance 04-42, any funds remaining in Teen Court (1132), Law Library (1145), and the Legal Aid Society (1146) are to be returned to the Court Innovations Fund (1050). There are no planned residual transfers from any of these funds, as current revenues are not sufficient to support the ongoing level of service.

Current FY 2025:

The Public Guardianship program has ended. The residual funding will be transferred to the Court Administration.

Revenues:

FY 2025 budget revenue related to the $65 fee is $42,500. The remainder of the budget is supported by carryforward.

Court and Related Agencies

Court Administration

Teen Court Fund (1132)

Mission Statement

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead	**1.00**	**80,900**	**80,900**	**-**
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
Scholarships	**-**	**3,000**	**3,000**	**-**
College scholarships in the amount of $1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
Current Level of Service Budget	**1.00**	**83,900**	**83,900**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Number of Adult Volunteer Hours	57	100	57	100
Number of Adult Volunteers	5	10	5	20
Number of Cases Conducted by Teen Court	30	30	30	50
Number of Cases Declined by Teen Court	5	5	5	1
Number of Law Student Mentors	4	5	5	6
Number of Student Volunteer Hours	1,065	1,000	1,000	3,000
Number of Student Volunteers	46	50	50	150

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	59,101	72,900	82,000	77,200	-	77,200	5.9%
Operating Expense	645	3,600	2,800	3,700	-	3,700	2.8%
Remittances	-	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	**59,746**	**79,500**	**87,800**	**83,900**	**-**	**83,900**	**5.5%**
Total Budget	**59,746**	**79,500**	**87,800**	**83,900**	**-**	**83,900**	**5.5%**
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**	**1.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	51,302	44,700	42,000	42,500	-	42,500	(4.9)%
Interest/Misc	954	-	800	-	-	-	na
Trans fm 1051 Court Admin	6,000	11,300	11,300	36,900	-	36,900	226.5%
Carry Forward	41,900	25,700	40,400	6,700	-	6,700	(73.9)%
Less 5% Required By Law	-	(2,200)	-	(2,200)	-	(2,200)	0.0%
Total Funding	**100,156**	**79,500**	**94,500**	**83,900**	**-**	**83,900**	**5.5%**

Court and Related Agencies

Court Administration

Teen Court Fund (1132)

Notes:

This revenue source was created effective July 1, 2004, when the Board of County Commissioners adopted Ordinance 04-42 under s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of $65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010, via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

Forecast FY 2024:

Revenue is based on actual collections received through April 2024.

Personal Services are forecast to be above the FY 2024 budget due to salary increases within the teen court.

Current FY 2025:

Personal Services increase is due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expense includes funding for the Teen Court coordinator, minimal operating costs for maintenance of the program, and three $1,000 Scholarships to be awarded to program participants.

Revenues:

The current revenue budget constitutes a full 25% of the $65 Fee, with a supplemental transfer of $36,900 from Court Administration (1051) to sustain the program's operation. Insufficient fee collections, attributed to the ongoing decline in revenue, have necessitated this additional support. Revenues funding the Court Administration Fund (1051) include probation fees and a transfer from the General Fund (0001).

Court and Related Agencies

Court Administration

Drug Abuse Trust Fund (1141)

Mission Statement

Imposition by the courts of additional assessment against drug offenders, under F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**4,800**	**4,800**	**-**
Current Level of Service Budget	**-**	**4,800**	**4,800**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	-	4,800	-	4,800	na
Net Operating Budget	**-**	**-**	**-**	**4,800**	**-**	**4,800**	**na**
Reserve for Contingencies	-	4,600	-	-	-	-	(100.0)%
Total Budget	**-**	**4,600**	**-**	**4,800**	**-**	**4,800**	**4.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	111	-	100	-	-	-	na
Carry Forward	4,600	4,600	4,700	4,800	-	4,800	4.3%
Total Funding	**4,711**	**4,600**	**4,800**	**4,800**	**-**	**4,800**	**4.3%**

Forecast FY 2024:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2025:

Residual cash contained in this fund is budgeted in reserves.

Court and Related Agencies

Court Administration

Law Library Fund (1145)

Mission Statement

To provide legal materials to the legal community and the public.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Law Library	**-**	**123,000**	**123,000**	**-**
Current Level of Service Budget	**-**	**123,000**	**123,000**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	93,500	111,600	111,600	123,000	-	123,000	10.2%
Net Operating Budget	**93,500**	**111,600**	**111,600**	**123,000**	**-**	**123,000**	**10.2%**
Total Budget	**93,500**	**111,600**	**111,600**	**123,000**	**-**	**123,000**	**10.2%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	51,302	40,000	42,000	42,500	-	42,500	6.3%
Interest/Misc	1,025	-	800	-	-	-	na
Trans fm 1051 Court Admin	42,100	64,400	64,400	68,500	-	68,500	6.4%
Carry Forward	17,600	9,200	18,600	14,200	-	14,200	54.3%
Less 5% Required By Law	-	(2,000)	-	(2,200)	-	(2,200)	10.0%
Total Funding	**112,027**	**111,600**	**125,800**	**123,000**	**-**	**123,000**	**10.2%**

Court and Related Agencies

Court Administration

Law Library Fund (1145)

Notes:

This revenue source was created effective July 1, 2004, when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund its operations.

Forecast FY 2024:

Revenues from the $65 court cost fee are based upon actual collections received through April 2024.

Current FY 2025:

The request from the Law Library for operating costs of $123,000 will be fully funded as the Court Administration will provide a transfer for $68,500 to supplement the $65 court cost fee that supports this function.

The costs include funding for staff, books, utilities, and electronic Westlaw access. The Law Library expanded its collection of legal resources and databases and subscriptions to legal databases and online services.

Revenues:

Since FY 2007, revenues from Article V have been insufficient, primarily due to the ongoing decline in this revenue source. To counteract the decrease, a budgeted transfer of $68,500 from the Court Administration Fund (1051) is planned. Revenues funding the Court Administration Fund (1051) include probation fees and a transfer from the General Fund (0001).

Court and Related Agencies

Circuit & County Court Judges

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	38,582	69,700	53,000	71,700	-	71,700	2.9%
Net Operating Budget	**38,582**	**69,700**	**53,000**	**71,700**	**-**	**71,700**	**2.9%**
Total Budget	**38,582**	**69,700**	**53,000**	**71,700**	**-**	**71,700**	**2.9%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Circuit Court Judges (0001)	23,333	40,000	39,700	41,000	-	41,000	2.5%
County Court Judges (0001)	15,249	29,700	13,300	30,700	-	30,700	3.4%
Total Net Budget	**38,582**	**69,700**	**53,000**	**71,700**	**-**	**71,700**	**2.9%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**38,582**	**69,700**	**53,000**	**71,700**	**-**	**71,700**	**2.9%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	38,582	69,700	53,000	71,700	-	71,700	2.9%
Total Funding	**38,582**	**69,700**	**53,000**	**71,700**	**-**	**71,700**	**2.9%**

Court and Related Agencies

Circuit & County Court Judges

Circuit Court Judges (0001)

Mission Statement

Judge McGowan handles 45% and Judge Krier handles 55% of Criminal cases. Judge Brodie, Judge Foster, and Judge Kirshy handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge Chris Brown and Judge McGowan both preside over 50% each of Circuit Domestic Violence, Domestic Relations. Judge Leontiev presides over 100% of Juvenile Dependency/Delinquency and Truancy Court cases. Judge McGowan also presides over 100% of Veterans Court and Mental Health Court cases.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Operating Costs	**-**	**41,000**	**-**	**41,000**
Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.				
Current Level of Service Budget	**-**	**41,000**	**-**	**41,000**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	23,333	40,000	39,700	41,000	-	41,000	2.5%
Net Operating Budget	**23,333**	**40,000**	**39,700**	**41,000**	**-**	**41,000**	**2.5%**
Total Budget	**23,333**	**40,000**	**39,700**	**41,000**	**-**	**41,000**	**2.5%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	23,333	40,000	39,700	41,000	-	41,000	2.5%
Total Funding	**23,333**	**40,000**	**39,700**	**41,000**	**-**	**41,000**	**2.5%**

Current FY 2025:

Operating Expenses for the Circuit Court Judges include minor operating items split among the various judges.

All other costs, such as office space, utilities, communication services, and security are paid for by the Collier County Facilities Management Division.

Court and Related Agencies

Circuit & County Court Judges

County Court Judges (0001)

Mission Statement

Judge Blake Adams, Judge Michael Brown, and Judge Robert Crown handle 33.3% each of misdemeanors, ordinances, criminal traffic, and civil traffic infractions. Judge Tamara Nicola handles 33.3% each of county civil, small claims, and evictions. Judge Janeice Martin handles the remaining 33.3% of county civil, small claims, and evictions and 100% of Drug Court cases. There is currently a vacant position for the remaining 33.3% of county civil, small claims, and evictions which will be filled by a Gubernatorial assignment.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Operating Costs	**-**	**30,700**	**-**	**30,700**
Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.				
Current Level of Service Budget	**-**	**30,700**	**-**	**30,700**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	15,249	29,700	13,300	30,700	-	30,700	3.4%
Net Operating Budget	**15,249**	**29,700**	**13,300**	**30,700**	**-**	**30,700**	**3.4%**
Total Budget	**15,249**	**29,700**	**13,300**	**30,700**	**-**	**30,700**	**3.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	15,249	29,700	13,300	30,700	-	30,700	3.4%
Total Funding	**15,249**	**29,700**	**13,300**	**30,700**	**-**	**30,700**	**3.4%**

Current FY 2025:

Operating Expenses for the County Court Judges include minor operating items split among the various judges.

All other costs such as office space, utilities, communication services, and security are paid for by the Collier County Facilities Management Division.

Court and Related Agencies

Public Defender

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	379,833	486,800	486,800	486,800	-	486,800	0.0%
Net Operating Budget	**379,833**	**486,800**	**486,800**	**486,800**	**-**	**486,800**	**0.0%**
Total Budget	**379,833**	**486,800**	**486,800**	**486,800**	**-**	**486,800**	**0.0%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Public Defender (0001)	379,833	486,800	486,800	486,800	-	486,800	0.0%
Total Net Budget	**379,833**	**486,800**	**486,800**	**486,800**	**-**	**486,800**	**0.0%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**379,833**	**486,800**	**486,800**	**486,800**	**-**	**486,800**	**0.0%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	379,833	486,800	486,800	486,800	-	486,800	0.0%
Total Funding	**379,833**	**486,800**	**486,800**	**486,800**	**-**	**486,800**	**0.0%**

Court and Related Agencies

Public Defender

Public Defender (0001)

Mission Statement

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Public Defender	**-**	**486,800**	**-**	**486,800**
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	**-**	**486,800**	**-**	**486,800**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	379,833	486,800	486,800	486,800	-	486,800	0.0%
Net Operating Budget	**379,833**	**486,800**	**486,800**	**486,800**	**-**	**486,800**	**0.0%**
Total Budget	**379,833**	**486,800**	**486,800**	**486,800**	**-**	**486,800**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	379,833	486,800	486,800	486,800	-	486,800	0.0%
Total Funding	**379,833**	**486,800**	**486,800**	**486,800**	**-**	**486,800**	**0.0%**

Notes:

Under the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2025:

A large portion of the budget is fixed costs which the Public Defender has no control over, such as water, electricity, building repairs and maintenance, etc. The remaining budget is for two Attorneys, one Support Staff Position, and one Specialty Courts Coordinator professional fees. The Public Defender is fully utilizing these positions to provide early representation of clients to move their cases efficiently and effectively through the judicial system in Collier County.

Court and Related Agencies

State Attorney

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	822,352	789,600	657,400	730,000	-	730,000	(7.5)%
Net Operating Budget	**822,352**	**789,600**	**657,400**	**730,000**	**-**	**730,000**	**(7.5)%**
Total Budget	**822,352**	**789,600**	**657,400**	**730,000**	**-**	**730,000**	**(7.5)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
State Attorney (0001)	822,352	789,600	657,400	730,000	-	730,000	(7.5)%
Total Net Budget	**822,352**	**789,600**	**657,400**	**730,000**	**-**	**730,000**	**(7.5)%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**822,352**	**789,600**	**657,400**	**730,000**	**-**	**730,000**	**(7.5)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	822,352	789,600	657,400	730,000	-	730,000	(7.5)%
Total Funding	**822,352**	**789,600**	**657,400**	**730,000**	**-**	**730,000**	**(7.5)%**

Court and Related Agencies

State Attorney

State Attorney (0001)

Mission Statement

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
State Attorney	**-**	**730,000**	**-**	**730,000**
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	**-**	**730,000**	**-**	**730,000**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	822,352	789,600	657,400	730,000	-	730,000	(7.5)%
Net Operating Budget	**822,352**	**789,600**	**657,400**	**730,000**	**-**	**730,000**	**(7.5)%**
Total Budget	**822,352**	**789,600**	**657,400**	**730,000**	**-**	**730,000**	**(7.5)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	822,352	789,600	657,400	730,000	-	730,000	(7.5)%
Total Funding	**822,352**	**789,600**	**657,400**	**730,000**	**-**	**730,000**	**(7.5)%**

Notes:

Under the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Current FY 2025:

The funding for operating expenses for the State Attorney's Office located in Collier County includes funding for two jail reduction personnel, an Assistant State Attorney and a Clerk; two Specialty Courts personnel, an Assistant State Attorney and a Clerk; and three Narcotics Unit personnel consisting of an Assistant State Attorney, Investigator, and a Clerk.

Court and Related Agencies

Guardian Ad Litem Office

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,590	4,600	4,600	4,600	-	4,600	0.0%
Net Operating Budget	**1,590**	**4,600**	**4,600**	**4,600**	**-**	**4,600**	**0.0%**
Total Budget	**1,590**	**4,600**	**4,600**	**4,600**	**-**	**4,600**	**0.0%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Guardian Ad Litem Program (0001)	1,590	4,600	4,600	4,600	-	4,600	0.0%
Total Net Budget	**1,590**	**4,600**	**4,600**	**4,600**	**-**	**4,600**	**0.0%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**1,590**	**4,600**	**4,600**	**4,600**	**-**	**4,600**	**0.0%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	1,590	4,600	4,600	4,600	-	4,600	0.0%
Total Funding	**1,590**	**4,600**	**4,600**	**4,600**	**-**	**4,600**	**0.0%**

Court and Related Agencies

Guardian Ad Litem Office

Guardian Ad Litem Program (0001)

Mission Statement

To provide the most vulnerable children in Florida with an adult from their community who will be a consistent, positive presence in the child's life as part of a multi-disciplinary team that includes an attorney, child welfare professional, and hopefully, a community volunteer providing the highest quality community advocacy and legal representation to protect each child's legal interests. To provide dependency judges with thorough and accurate information regarding the children under the court's jurisdiction.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Guardian Ad Litem	**-**	**4,600**	**-**	**4,600**
Current Level of Service Budget	**-**	**4,600**	**-**	**4,600**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,590	4,600	4,600	4,600	-	4,600	0.0%
Net Operating Budget	**1,590**	**4,600**	**4,600**	**4,600**	**-**	**4,600**	**0.0%**
Total Budget	**1,590**	**4,600**	**4,600**	**4,600**	**-**	**4,600**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	1,590	4,600	4,600	4,600	-	4,600	0.0%
Total Funding	**1,590**	**4,600**	**4,600**	**4,600**	**-**	**4,600**	**0.0%**

Notes:

Under the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2025:

Rent, utilities, security, and facility maintenance are paid for Guardian Ad Litem by the Facilities Management Division, which is funded by the General Fund (0001). Technology needs are paid for by the Court IT Fee Fund (1054).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

Court and Related Agencies

Court Related Technology

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	153,935	191,900	180,200	199,400	-	199,400	3.9%
Operating Expense	1,014,398	1,251,900	1,258,000	1,350,900	-	1,350,900	7.9%
Indirect Cost Reimburs	20,500	19,900	19,900	16,500	-	16,500	(17.1)%
Capital Outlay	-	75,000	75,000	64,000	-	64,000	(14.7)%
Net Operating Budget	**1,188,833**	**1,538,700**	**1,533,100**	**1,630,800**	**-**	**1,630,800**	**6.0%**
Reserve for Contingencies	-	38,500	-	40,700	-	40,700	5.7%
Reserve for Capital	-	502,500	-	73,100	-	73,100	(85.5)%
Total Budget	**1,188,833**	**2,079,700**	**1,533,100**	**1,744,600**	**-**	**1,744,600**	**(16.1)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Court Information Technology (IT) Fee (1054)	1,188,833	1,538,700	1,533,100	1,630,800	-	1,630,800	6.0%
Total Net Budget	**1,188,833**	**1,538,700**	**1,533,100**	**1,630,800**	**-**	**1,630,800**	**6.0%**
Total Transfers and Reserves	**-**	**541,000**	**-**	**113,800**	**-**	**113,800**	**(79.0)%**
Total Budget	**1,188,833**	**2,079,700**	**1,533,100**	**1,744,600**	**-**	**1,744,600**	**(16.1)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	830,108	800,000	800,000	815,600	-	815,600	2.0%
Interest/Misc	39,932	4,300	29,600	5,000	-	5,000	16.3%
Trans fm 1051 Court Admin	-	-	-	130,000	-	130,000	na
Carry Forward	1,857,100	1,315,700	1,538,600	835,100	-	835,100	(36.5)%
Less 5% Required By Law	-	(40,300)	-	(41,100)	-	(41,100)	2.0%
Total Funding	**2,727,140**	**2,079,700**	**2,368,200**	**1,744,600**	**-**	**1,744,600**	**(16.1)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Court Information Technology (IT) Fee (1054)	2.25	2.25	2.25	2.25	-	2.25	0.0%
Total FTE	**2.25**	**2.25**	**2.25**	**2.25**	**-**	**2.25**	**0.0%**

Court and Related Agencies

Court Related Technology

Court Information Technology (IT) Fee (1054)

Mission Statement

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney, and public defender by s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
CJIS Cost Sharing	**-**	**399,900**	**399,900**	**-**
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
Court Administration IT Costs	**2.25**	**699,800**	**699,800**	**-**
IT related costs for Collier County Court Administration				
Probation Department IT Costs	**-**	**27,400**	**27,400**	**-**
IT related costs for the Parole Division in Collier County.				
Circuit and County Court Judges IT Costs	**-**	**42,000**	**42,000**	**-**
IT related costs for the Circuit Court and Collier County Court Judges.				
State Attorney IT Costs	**-**	**181,500**	**181,500**	**-**
IT related costs for the State Attorney's offices.				
Public Defender IT Costs	**-**	**244,100**	**244,100**	**-**
IT related costs for the Public Defender's office.				
Guardian Ad Litem IT Costs	**-**	**36,100**	**36,100**	**-**
IT related costs for the Guardian Ad Litem office.				
Reserves, Transfers, Interest - RG	**-**	**113,800**	**113,800**	**-**
Current Level of Service Budget	**2.25**	**1,744,600**	**1,744,600**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	153,935	191,900	180,200	199,400	-	199,400	3.9%
Operating Expense	1,014,398	1,251,900	1,258,000	1,350,900	-	1,350,900	7.9%
Indirect Cost Reimburs	20,500	19,900	19,900	16,500	-	16,500	(17.1)%
Capital Outlay	-	75,000	75,000	64,000	-	64,000	(14.7)%
Net Operating Budget	**1,188,833**	**1,538,700**	**1,533,100**	**1,630,800**	**-**	**1,630,800**	**6.0%**
Reserve for Contingencies	-	38,500	-	40,700	-	40,700	5.7%
Reserve for Capital	-	502,500	-	73,100	-	73,100	(85.5)%
Total Budget	**1,188,833**	**2,079,700**	**1,533,100**	**1,744,600**	**-**	**1,744,600**	**(16.1)%**
Total FTE	**2.25**	**2.25**	**2.25**	**2.25**	**-**	**2.25**	**0.0%**

Court and Related Agencies

Court Related Technology

Court Information Technology (IT) Fee (1054)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	830,108	800,000	800,000	815,600	-	815,600	2.0%
Interest/Misc	39,932	4,300	29,600	5,000	-	5,000	16.3%
Trans fm 1051 Court Admin	-	-	-	130,000	-	130,000	na
Carry Forward	1,857,100	1,315,700	1,538,600	835,100	-	835,100	(36.5)%
Less 5% Required By Law	-	(40,300)	-	(41,100)	-	(41,100)	2.0%
Total Funding	**2,727,140**	**2,079,700**	**2,368,200**	**1,744,600**	**-**	**1,744,600**	**(16.1)%**

Notes:

Revenues reflect collections of $2 per page of a $4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2024:

Personal Services decreased due to a more conservative approach to staffing.

Revenues are based on actual collections through April 2024.

Current FY 2025:

Personal Service increase is a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses increase is attributed to a reduction in other contractual services offset by increases in tech supplies and software.

Capital Outlay has decreased due to an annual reduction in required data processing equipment.

FY 2025 capital reserves increased modestly over FY 2024.

Revenues:

ICDTF collections, which are funds received from a portion of various fees and fines, are slightly increased.

Office of the County Manager

Office of the County Manager Organizational Chart

Total Full-Time Equivalents (FTE) = 227.50

- **County Manager Operations**
  Total Full-Time Equivalents (FTE) = 10.00
- **Office of Management & Budget**
  Total Full-Time Equivalents (FTE) = 21.00
- **Communications, Government & Public Affairs**
  Total Full-Time Equivalents (FTE) = 17.50
- **Pelican Bay Services Division**
  Total Full-Time Equivalents (FTE) = 27.00
- **Dori Slosberg Driver Education**
  Total Full-Time Equivalents (FTE) = 0.00
- **Corporate Compliance & Continuous Improvement (CCCI)**
  Total Full-Time Equivalents (FTE) = 5.00
- **Office of the County Manager Grants**
  Total Full-Time Equivalents (FTE) = 0.00
- **Tourism Development Council (TDC)**
  Total Full-Time Equivalents (FTE) = 11.00
- **Sports & Special Events Complex**
  Total Full-Time Equivalents (FTE) = 6.00
- **Bayshore Community Redevelopment Agency (CRA)**
  Total Full-Time Equivalents (FTE) = 4.00
- **Immokalee Community Redevelopment Agency (CRA)**
  Total Full-Time Equivalents (FTE) = 3.00
- **Fleet Management Division**
  Total Full-Time Equivalents (FTE) = 31.00

Office of the County Manager

Facilities Management Division

Total Full-Time Equivalents (FTE) = 92.00

Office of the County Manager

Management Offices
The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section, the Office of Management and Budget, the Grants Compliance Section and the Impact Fee Administration. In addition, Pelican Bay Services, Tourism, and Community Redevelopment Agencies (CRA) report directly to the County Manager's Office.
To reach this office, please call 252-8383 - County Manager's Office

Office of Management and Budget
The Office of Management and Budget oversees the development, implementation, and monitoring of Collier County budgets, ensuring funding is available to safeguard public services and protect community assets. They set the budget policy each year to promote fiscal stewardship over taxpayer funds. To reach the Office of Management and Budget, please call 252-8973.

Communications, Government & Public Affairs
The Division of Communications, Government & Public Affairs is the public's direct access to open government. We provide information on County services, facilities, projects, meetings and events, and programs. We facilitate public record transparency and provide access for the public to review records at their request. We operate Collier 311 for non-emergency service requests from residents and visitors. We also coordinate state and federal legislative efforts to maximize County project funding and to educate legislators on County processes and programs that could be impacted by changes in state and federal law, rule and regulation. For more information on the Communications, Government & Public Affairs Division, please call 252-8999.

Pelican Bay Services
Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements. Aligning with the County Managers office strategic objectives, the division will preserve and enhance the character of Pelican Bay Community. Protecting natural resources in the Clam Bay NRPA. Utilize partnerships to ensure that government facilities meet Pelican Bay expectations. Encourage active community engagement and participation with the Pelican Bay services board. For more information on Pelican Bay Services, please call 252-1355.

Corporate Compliance and Continuous Improvement Division
Provides responsible governance for county-wide operations through leading by example for compliance with policies, procedures, and requirements. Additionally, proactive recommendations are made in order to help facilitate change to remain compliant with all types of requirements. Analysis to support recommendations are completed through research, exploratory data analysis, red flag reviews, statistical comparisons, trending analysis, data analytics, investigation, and reviews to ensure that all potential analysis is supported and has proper documentation to safeguard taxpayer dollars.

Tourism
The Naples, Marco Island Everglades Convention & Visitors Bureau (CVB) is the official source for area travel and tourism information about Florida's Paradise Coast. Through its efforts globally, the CVB promotes Collier County as an exceptional vacation and meeting tourism destination by highlighting key assets of the County, including 30 miles of white sand beaches, eco-adventures, shopping, arts and culture offerings, world-renowned dining plus exceptional sporting activities and venues. Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 5% tourist tax (TDT) levied on hotel rooms and short-term rentals in Collier County. The TDT is reinvested within the County's core tourism assets ensuring and enhancing the quality of place for both residents and visitors alike.
For more information on Tourism, please call 239-252-6292.

Sports & Special Events Complex
The Paradise Coast Sports Complex, a 180 acre state-of-the-art sports and entertainment facility, features professional-level synthetic turf fields, as well as on-site recreation and entertainment options. This world-class facility allows Collier County to promote the region as an exceptional sports tourism destination, attracting athletes and attendees from across the globe while at the same time providing an incredible recreational amenity for the enjoyment and use by local residents. The complex is a newly aligned business focus within the Tourism Division and yet another testament to the quality of place that sets Collier County apart for residents and visitors alike.
For more information, please call 239-252-4386

Community Redevelopment Agency
In accordance with Chapter 163, Part III, Florida Statutes, the Community Redevelopment Agency carries out the redevelopment of two Community Redevelopment Areas (Immokalee and the Bayshore/Gateway Triangle) pursuant to an

Office of the County Manager

adopted Community Redevelopment Plan ("the Plan"). The primary source of funding for the implementation of the Plan is tax increment revenue deposited into a Redevelopment Trust Fund.

The County's redevelopment efforts are led by a Board (the BCC sitting in a separate legal capacity), informed by Local Redevelopment Advisory Boards served by citizen volunteers appointed by the BCC, and administered by professional staff led by the County Manager, all of whom work together with each other and with the private sector, other public sector institutions, citizens, and all interested stakeholders to implement the Plan.

While the Plan authorizes many projects and programs for each of the Community Redevelopment Areas, and Florida Statutes authorize many more, the Plan prioritizes public safety, infrastructure, economic development, and housing. As a result, the Plan is very closely aligned with the Collier County Strategic Plan 2023. In fact, the Community Redevelopment Agency is a champion for the County's values, vision, mission, objectives, and priorities within the Community Redevelopment Areas and is proud to be focused on the following Collier County Strategic Plan Priorities in FY 2025: Transportation Improvements; Water, Wastewater, and Stormwater Improvements and Partnerships; Affordable Housing; Strategic Real Estate Management; Parks Improvements; and Communication Initiatives.

For more information about Collier County's Community Redevelopment Agency, please call (239) 252-8844.

Fleet Management
Division is responsible for the complete life cycle asset management for over 3800 pieces of equipment. This includes purchasing, in-servicing, preventative, predictive, emergency maintenance, and repairs. The services we perform adds to the quality of place supporting other agencies so they can provide robust services; to include safety sensitive emergency services and community development in CAT transportation services. The Fleet Management Division incorporates data driven decision making, with measurable key performance indicators which helps the division operate efficiently and effectively which is responsible governance. To reach the Fleet Management Division, please call 252-2277.

Facilities Management Division

The Facilities Management Division Fiscal Year 2025 budget is prepared in alignment with the Collier County Strategic Plan particularly the focus areas of Infrastructure and Asset Management, Quality of Place and Responsible Governance. Facilities Management also has responsibility for several Strategic Plan Board and County Manager Priorities. The Division's proposed budget is consistent with the Board of County Commissioners Budget Policy and guidance.

The Division provides secure, clean, and comfortable facilities for our citizens, visitors, and staff. All buildings, offices, grounds, and property acquisitions are managed and maintained to the highest standards through operational excellence and preventative and predictive maintenance. Regular maintenance functions include electrical, plumbing, heating, ventilation and air conditioning, structural repairs, physical energy plant, fire systems compliance, pest control, and landscaping for the County's 956 structures with an estimated value of $945 million in vertical assets. The Division maintains a total of 4,900,000 square feet of building space while completing approximately 26,000 work orders per year.

The Division's Government Security section protects the assets, both physical and human, at posts throughout the County. Security provides the necessary resources to detect contraband entering secured locations, a physical security presence, and overall employee/official protection services.

The Facilities Management Division also provides for the capital maintenance, construction, and renovation for the County's facilities and structures including three Government Services Centers, Collier County Sheriff's Office (CCSO) substations, two Jail Detention Centers, the Emergency Services Center, two Courthouses, EMS Stations, Parks facilities, museums, libraries, and general office space for the Board of County Commissioners, Judiciary, and the Constitutional Officers.

Board Strategic Priority Projects managed by Facilities Management project delivery team include:

- Mental Health Central Receiving Facility (Quality of Place, Responsible Governance, Infrastructure and Asset Management, Responsible Governance): This facility, located near the David Lawrence Center Complex on Golden Gate Parkway, will increase crisis support and will function as the Central Receiving Center for those receiving services under both the Baker and the Marchman Acts.

- CCSO Forensic Building (Quality of Place, Responsible Governance, Infrastructure and Asset Management, Responsible Governance): This facility will house crime scene, evidence and technical services bureau and include storage for evidence, vehicles as well as large equipment. The facility is designed to accommodate the relocation of Sheriff's CID operations currently located on Horseshoe Drive.

- Master Space Planning and Utilization, County Facility Master Planning, and Asset Management and Preventative Maintenance Planning and Integration (Infrastructure and Asset Management, Responsible Governance, Quality of Place):

Office of the County Manager

Conduct strategic government facility planning updates, timely stand-alone planning efforts and integration and continued development of systematic asset management and maintenance.

The Facilities Management Division is dedicated to providing secure, clean and comfortable facilities for our citizens, visitors and staff. The Division looks forward to successfully meeting those requirements and the other important objectives embodied in the Strategic Plan.

Office of the County Manager

Department Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	23,721,607	27,479,500	24,889,000	27,863,200	69,800	27,933,000	1.7%
Operating Expense	37,258,520	57,630,200	46,390,300	59,852,300	1,000,000	60,852,300	5.6%
Indirect Cost Reimburs	504,200	538,000	538,000	502,000	-	502,000	(6.7)%
Capital Outlay	1,559,683	3,323,600	4,472,100	4,395,400	-	4,395,400	32.2%
Remittances	1,013,430	1,042,000	1,158,500	1,042,000	-	1,042,000	0.0%
Total Net Budget	**64,057,439**	**90,013,300**	**77,447,900**	**93,654,900**	**1,069,800**	**94,724,700**	**5.2%**
Trans to Property Appraiser	32,502	107,400	47,400	45,200	-	45,200	(57.9)%
Trans to Tax Collector	476,588	591,000	581,000	616,800	-	616,800	4.4%
Trans to 0001 General Fund	310,917	-	-	20,000	-	20,000	na
Trans to 1020 Bayshore CRA	221,700	-	-	-	-	-	na
Trans to 1021 Bayshore Projects	3,741,327	2,647,500	2,647,500	3,975,700	-	3,975,700	50.2%
Trans to 1025 Immok CRA	92,800	-	-	-	-	-	na
Trans to 1026 Immok CRA Capital	1,667,699	542,700	542,700	637,900	-	637,900	17.5%
Trans to 1104 TDC Mgt & Ops	1,784,400	2,022,300	2,022,300	1,622,900	-	1,622,900	(19.7)%
Trans to 1109 Sports Complx	478,100	498,400	498,400	515,800	-	515,800	3.5%
Trans to 1627 Bayshore Beaut	557,300	977,000	977,000	2,597,800	-	2,597,800	165.9%
Trans to 3001 Co-Wide Cap Proj	127,200	-	-	-	-	-	na
Trans to 3041 PB Irr & Lndscp	397,700	473,400	473,400	524,900	-	524,900	10.9%
Trans to 4008 W/S Ops	17,600	-	-	-	-	-	na
Trans to 5006 Info Tech Cap	96,400	89,100	89,100	98,200	-	98,200	10.2%
Reserve for Contingencies	-	1,069,900	-	1,137,400	-	1,137,400	6.3%
Reserve for Capital	-	5,221,800	-	7,191,600	-	7,191,600	37.7%
Reserve for Future Capital Replacements	-	883,400	-	1,250,500	-	1,250,500	41.6%
Reserve for Motor Pool Cap	-	197,000	-	237,100	-	237,100	20.4%
Restricted for Unfunded Requests	-	1,210,700	-	10,837,900	-	10,837,900	795.2%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,509,300	-	1,509,300	0.6%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.0%
Reserve for Cash Flow	-	1,106,700	-	1,299,200	-	1,299,200	17.4%
Reserve for Attrition	-	(127,700)	-	(138,000)	-	(138,000)	8.1%
Total Budget	**74,059,673**	**109,723,900**	**85,326,700**	**128,335,100**	**1,069,800**	**129,404,900**	**17.9%**

Office of the County Manager

Appropriations by Division	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Manager Operations	2,152,498	2,367,000	2,447,200	2,319,100	-	2,319,100	(2.0)%
Office of Management & Budget	2,156,792	2,940,200	2,438,200	4,003,000	-	4,003,000	36.1%
Communications, Government & Public Affairs	1,985,894	2,380,000	2,083,500	2,542,500	-	2,542,500	6.8%
Pelican Bay Services Division	5,341,947	5,799,900	5,841,600	5,944,200	-	5,944,200	2.5%
Dori Slosberg Driver Education	175,800	193,000	193,000	193,000	-	193,000	0.0%
Corporate Compliance & Continuous Improvement (CCCI)	583,751	890,800	736,000	831,800	-	831,800	(6.6)%
Tourism Development Council (TDC)	11,108,713	25,951,000	12,503,300	26,089,000	-	26,089,000	0.5%
Sports & Special Events Complex	4,129,256	6,369,300	6,863,300	8,213,100	-	8,213,100	28.9%
Bayshore Community Redevelopment Agency (CRA)	1,947,020	4,469,900	4,526,100	4,400,800	-	4,400,800	(1.5)%
Immokalee Community Redevelopment Agency (CRA)	1,121,696	1,623,400	2,786,300	1,791,400	69,800	1,861,200	14.6%
Fleet Management Division	12,678,978	15,714,700	15,755,100	15,765,400	-	15,765,400	0.3%
Facilities Management Division	20,675,096	21,314,100	21,274,300	21,561,600	1,000,000	22,561,600	5.9%
Total Net Budget	**64,057,439**	**90,013,300**	**77,447,900**	**93,654,900**	**1,069,800**	**94,724,700**	**5.2%**
Office of Management & Budget	33,017	1,155,500	-	1,284,100	-	1,284,100	11.1%
Pelican Bay Services Division	583,385	2,267,500	647,300	2,224,800	-	2,224,800	(1.9)%
Dori Slosberg Driver Education	-	129,300	-	82,600	-	82,600	(36.1)%
Tourism Development Council (TDC)	2,817,834	5,887,300	2,968,300	15,246,600	-	15,246,600	159.0%
Sports & Special Events Complex	-	1,207,900	-	2,244,900	-	2,244,900	85.9%
Bayshore Community Redevelopment Agency (CRA)	4,540,934	5,293,200	3,699,800	8,269,100	-	8,269,100	56.2%
Immokalee Community Redevelopment Agency (CRA)	1,913,664	1,506,700	563,400	1,980,400	-	1,980,400	31.4%
Fleet Management Division	113,400	557,700	-	902,600	-	902,600	61.8%
Facilities Management Division	-	1,705,500	-	2,445,100	-	2,445,100	43.4%
Total Transfers and Reserves	**10,002,233**	**19,710,600**	**7,878,800**	**34,680,200**	**-**	**34,680,200**	**75.9%**
Total Budget	**74,059,673**	**109,723,900**	**85,326,700**	**128,335,100**	**1,069,800**	**129,404,900**	**17.9%**

Office of the County Manager

Department Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	2,969,627	3,336,300	3,194,900	4,294,600	-	4,294,600	28.7%
Delinquent Ad Valorem Taxes	63,199	-	400	-	-	-	na
Tax Deed Sales	-	-	500	-	-	-	na
Tourist Devel Tax	17,035,581	12,880,000	15,175,000	14,368,000	-	14,368,000	11.6%
Licenses & Permits	412,226	235,000	265,000	235,000	-	235,000	0.0%
Special Assessments	4,726,626	5,215,600	4,749,100	5,380,000	-	5,380,000	3.2%
Intergovernmental Revenues	-	-	987,000	-	-	-	na
State Revenue Sharing	-	-	2,800	-	-	-	na
Charges For Services	2,984,152	3,423,300	3,541,400	4,884,100	-	4,884,100	42.7%
Miscellaneous Revenues	1,405,052	107,200	279,900	198,300	-	198,300	85.0%
Interest/Misc	1,021,574	392,200	1,059,700	518,100	-	518,100	32.1%
Indirect Service Charge	-	-	600	-	-	-	na
Impact Fees	12,701	-	7,000	-	-	-	na
Reimb From Other Depts	824,596	1,556,200	2,007,200	1,830,100	-	1,830,100	17.6%
Fleet Revenue Billings	7,440,701	7,392,000	8,067,200	7,570,400	-	7,570,400	2.4%
Fuel Sale Rev Billings	4,992,045	6,780,000	6,780,000	6,800,000	-	6,800,000	0.3%
Trans frm Property Appraiser	2,915	-	-	-	-	-	na
Trans frm Tax Collector	92,151	-	-	-	-	-	na
Net Cost General Fund	23,859,852	25,288,900	24,397,700	26,175,100	1,000,000	27,175,100	7.5%
Net Cost Unincorp General Fund	2,335,501	2,764,900	2,467,400	2,810,000	-	2,810,000	1.6%
Trans fm 0001 General Fund	6,789,600	6,942,600	6,942,600	7,881,500	-	7,881,500	13.5%
Trans fm 1011 Unincorp GenFd	891,200	889,000	889,000	1,114,400	-	1,114,400	25.4%
Trans fm 1025 Immok CRA	84,900	-	-	-	-	-	na
Trans fm 1101 Tourism Promo	2,262,500	2,520,700	2,520,700	2,138,700	-	2,138,700	(15.2)%
Trans fm 1629 Immok Beaut	92,800	-	-	-	-	-	na
Trans fm 1630 Bayshore Beaut	682,800	977,000	977,000	2,597,800	-	2,597,800	165.9%
Trans fm 1631 Haldeman Creek	11,300	-	-	-	-	-	na
Trans fm 3040 Clam Bay Restor	34,100	-	-	-	-	-	na
Trans fm 4008 W/S Ops	218,500	-	-	-	-	-	na
Carry Forward	36,501,500	30,319,300	42,122,200	41,107,600	-	41,107,600	35.6%
Less 5% Required By Law	-	(1,296,300)	-	(1,498,800)	-	(1,498,800)	15.6%
Total Funding	**117,747,698**	**109,723,900**	**126,434,300**	**128,404,900**	**1,000,000**	**129,404,900**	**17.9%**

Department Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Manager Operations	9.00	9.00	11.00	10.00	-	10.00	11.1%
Office of Management & Budget	16.00	16.00	18.00	21.00	-	21.00	31.3%
Communications, Government & Public	18.00	18.00	17.00	17.50	-	17.50	(2.8)%
Pelican Bay Services Division	27.00	27.00	27.00	27.00	-	27.00	0.0%
Corporate Compliance & Continuous	6.00	6.00	5.00	5.00	-	5.00	(16.7)%
Tourism Development Council (TDC)	13.00	13.00	11.00	11.00	-	11.00	(15.4)%
Sports & Special Events Complex	6.00	6.00	6.00	6.00	-	6.00	0.0%
Bayshore Community Redevelopment	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee Community Redevelopment	2.00	2.00	2.00	2.00	1.00	3.00	50.0%
Fleet Management Division	31.00	31.00	31.00	31.00	-	31.00	0.0%
Facilities Management Division	97.00	97.00	97.00	92.00	-	92.00	(5.2)%
Total FTE	**229.00**	**229.00**	**229.00**	**226.50**	**1.00**	**227.50**	**(0.7)%**

Office of the County Manager

County Manager Operations

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,827,190	1,931,000	2,015,700	1,853,100	-	1,853,100	(4.0)%
Operating Expense	325,308	436,000	431,500	466,000	-	466,000	6.9%
Net Operating Budget	**2,152,498**	**2,367,000**	**2,447,200**	**2,319,100**	**-**	**2,319,100**	**(2.0)%**
Total Budget	**2,152,498**	**2,367,000**	**2,447,200**	**2,319,100**	**-**	**2,319,100**	**(2.0)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Manager (0001)	1,909,278	2,039,000	2,123,700	1,985,100	-	1,985,100	(2.6)%
County Manager-Board Related Costs (0001)	243,219	328,000	323,500	334,000	-	334,000	1.8%
Total Net Budget	**2,152,498**	**2,367,000**	**2,447,200**	**2,319,100**	**-**	**2,319,100**	**(2.0)%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**2,152,498**	**2,367,000**	**2,447,200**	**2,319,100**	**-**	**2,319,100**	**(2.0)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	2,152,498	2,367,000	2,447,200	2,319,100	-	2,319,100	(2.0)%
Total Funding	**2,152,498**	**2,367,000**	**2,447,200**	**2,319,100**	**-**	**2,319,100**	**(2.0)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Manager (0001)	9.00	9.00	11.00	10.00	-	10.00	11.1%
Total FTE	**9.00**	**9.00**	**11.00**	**10.00**	**-**	**10.00**	**11.1%**

Office of the County Manager

County Manager Operations

County Manager (0001)

Mission Statement

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Executive Management - RG	**3.00**	**1,015,900**	**-**	**1,015,900**
Carry out directives and policies of the BCC.				
Communications, Government and Public Affairs - RG	**1.00**	**193,600**	**-**	**193,600**
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners.				
Agenda Management - RG	**1.00**	**190,900**	**-**	**190,900**
Monitor and print the bi-weekly Board of County Commissioners agenda, ensuring all items properly attached. Facilitates County Productivity Committee and County Manager Office software and processes.				
Operation Support - RG	**5.00**	**584,700**	**-**	**584,700**
Provides for the operational staff and administrative support to the County Manager Office.				
Current Level of Service Budget	**10.00**	**1,985,100**	**-**	**1,985,100**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,827,190	1,931,000	2,015,700	1,853,100	-	1,853,100	(4.0)%
Operating Expense	82,088	108,000	108,000	132,000	-	132,000	22.2%
Net Operating Budget	**1,909,278**	**2,039,000**	**2,123,700**	**1,985,100**	**-**	**1,985,100**	**(2.6)%**
Total Budget	**1,909,278**	**2,039,000**	**2,123,700**	**1,985,100**	**-**	**1,985,100**	**(2.6)%**
Total FTE	**9.00**	**9.00**	**11.00**	**10.00**	**-**	**10.00**	**11.1%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	1,909,278	2,039,000	2,123,700	1,985,100	-	1,985,100	(2.6)%
Total Funding	**1,909,278**	**2,039,000**	**2,123,700**	**1,985,100**	**-**	**1,985,100**	**(2.6)%**

Office of the County Manager

County Manager Operations

County Manager (0001)

Forecast FY 2024:

Personal service forecast is higher than the adopted budget due to the transfer of two (2) FTEs from Communications, Government, & Public Affairs, offset by a vacancy throughout the year. Operating expenditures are in line with the adopted budget.

Current FY 2025:

Personal services are lower due to the transfer out of two (2.0) FTEs to Corporate Business Operations administration, slightly offset by the addition of one (1.0) FTE for Operating Support from Communications. Operating expenditures are generally consistent with budget policy.

Office of the County Manager

County Manager Operations

County Manager-Board Related Costs (0001)

Mission Statement

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Executive Management - RG	**-**	**65,500**	**-**	**65,500**
Carry out directives and policies of the BCC.				
Communications, Government and Public Affairs - RG	**-**	**218,500**	**-**	**218,500**
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners.				
Operation Support - RG	**-**	**50,000**	**-**	**50,000**
Provides for the operational staff and administrative support to the County Manager Office.				
Current Level of Service Budget	**-**	**334,000**	**-**	**334,000**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	243,219	328,000	323,500	334,000	-	334,000	1.8%
Net Operating Budget	**243,219**	**328,000**	**323,500**	**334,000**	**-**	**334,000**	**1.8%**
Total Budget	**243,219**	**328,000**	**323,500**	**334,000**	**-**	**334,000**	**1.8%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	243,219	328,000	323,500	334,000	-	334,000	1.8%
Total Funding	**243,219**	**328,000**	**323,500**	**334,000**	**-**	**334,000**	**1.8%**

Current FY 2025:

The budget supports County-Wide initiatives such as lobbyist activities, membership and dues.

Office of the County Manager

Office of Management & Budget

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,817,648	2,231,900	1,963,900	2,825,900	-	2,825,900	26.6%
Operating Expense	256,644	651,400	417,400	1,123,600	-	1,123,600	72.5%
Indirect Cost Reimburs	82,500	56,900	56,900	53,500	-	53,500	(6.0)%
Net Operating Budget	**2,156,792**	**2,940,200**	**2,438,200**	**4,003,000**	**-**	**4,003,000**	**36.1%**
Trans to 0001 General Fund	33,017	-	-	20,000	-	20,000	na
Reserve for Contingencies	-	75,100	-	74,800	-	74,800	(0.4)%
Reserve for Capital	-	880,400	-	989,300	-	989,300	12.4%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Total Budget	**2,189,809**	**4,095,700**	**2,438,200**	**5,287,100**	**-**	**5,287,100**	**29.1%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Grant Compliance (0001)	478,623	589,500	482,600	606,800	-	606,800	2.9%
Impact Fee Administration (1015)	786,426	1,178,100	905,000	1,179,300	-	1,179,300	0.1%
Office of Management & Budget (0001)	891,743	1,172,600	1,050,600	2,216,900	-	2,216,900	89.1%
Total Net Budget	**2,156,792**	**2,940,200**	**2,438,200**	**4,003,000**	**-**	**4,003,000**	**36.1%**
Total Transfers and Reserves	**33,017**	**1,155,500**	**-**	**1,284,100**	**-**	**1,284,100**	**11.1%**
Total Budget	**2,189,809**	**4,095,700**	**2,438,200**	**5,287,100**	**-**	**5,287,100**	**29.1%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	412,226	235,000	265,000	235,000	-	235,000	0.0%
Charges For Services	188,228	100,000	141,800	100,000	-	100,000	0.0%
Miscellaneous Revenues	84	-	-	-	-	-	na
Interest/Misc	50,064	33,200	45,400	36,700	-	36,700	10.5%
Impact Fees	8,940	-	7,000	-	-	-	na
Reimb From Other Depts	50,000	268,500	268,500	562,600	-	562,600	109.5%
Trans frm Tax Collector	3	-	-	-	-	-	na
Net Cost General Fund	1,370,282	1,762,100	1,533,200	2,529,600	-	2,529,600	43.6%
Trans fm 1011 Unincorp GenFd	50,000	-	-	-	-	-	na
Trans fm 4008 W/S Ops	218,500	-	-	-	-	-	na
Carry Forward	3,366,800	1,732,100	2,032,600	1,855,300	-	1,855,300	7.1%
Less 5% Required By Law	-	(35,200)	-	(32,100)	-	(32,100)	(8.8)%
Total Funding	**5,715,126**	**4,095,700**	**4,293,500**	**5,287,100**	**-**	**5,287,100**	**29.1%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Office of Management & Budget (0001)	6.00	7.00	9.00	12.00	-	12.00	71.4%
Grant Compliance (0001)	5.00	4.00	4.00	4.00	-	4.00	0.0%
Impact Fee Administration (1015)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	**16.00**	**16.00**	**18.00**	**21.00**	**-**	**21.00**	**31.3%**

Office of the County Manager

Office of Management & Budget

Office of Management & Budget (0001)

Mission Statement

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration - RG	**1.00**	**171,400**	**-**	**171,400**
Provides for the administrative functions of the Office of Management and Budget.				
Priority-Based Budget Preparation/Administration - RG	**6.00**	**1,389,800**	**-**	**1,389,800**
Development, implementation and administration of the Collier County priority-based budget in compliance with the Florida Truth in Millage Act.				
Financial Consulting - RG	**-**	**16,200**	**-**	**16,200**
Provides for the County's Financial Advisor services and for the preparation of the annual indirect cost allocation plan.				
Operations Support - RG	**4.00**	**501,100**	**294,100**	**207,000**
Provides a centralized management structure specializing in financial and transactional management for Communications, Government and Public Affairs, Paradise Coast Sports Complex, Bayshore & Immokalee CRAs, County Manager Office, Tourism, Emergency Medical Services, Corporate Compliance, Office of Management and Budget and the Board of County Commissioners.				
Strategic Planning - QP, IAM, CD, RG	**1.00**	**138,400**	**-**	**138,400**
Responsible for developing, implementing, and overseeing the strategic planning process within an organization.				
Current Level of Service Budget	**12.00**	**2,216,900**	**294,100**	**1,922,800**

Office of the County Manager

Office of Management & Budget

Office of Management & Budget (0001)

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Financial Support - # of Contracts renewed/resolved by End Date	7	10	21	25
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	5.3	5.3	5.3	5
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses	27.5	18.2	26.9	22.4
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses	17.1	10.8	21	16.5
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	2.7	2.5	2.5	2.6
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	2.3	2.5	2.5	2.5
• Maintain General Corporate Bond Rating of at Least AA+	100	100	100	100
Operations Support - # of Pcard transactions processed	1,095	800	763	800
Operations Support # of days to get invoice paid	10.3	10	14.4	10
Operations Support # of P-Reqs processed	181	150	261	300
Total Grant Dollars Expended (in millions)				

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	830,265	1,100,200	978,700	1,671,600	-	1,671,600	51.9%
Operating Expense	61,478	72,400	71,900	545,300	-	545,300	653.2%
Net Operating Budget	**891,743**	**1,172,600**	**1,050,600**	**2,216,900**	**-**	**2,216,900**	**89.1%**
Total Budget	**891,743**	**1,172,600**	**1,050,600**	**2,216,900**	**-**	**2,216,900**	**89.1%**
Total FTE	**6.00**	**7.00**	**9.00**	**12.00**	**-**	**12.00**	**71.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Reimb From Other Depts	-	-	-	294,100	-	294,100	na
Net Cost General Fund	891,743	1,172,600	1,050,600	1,922,800	-	1,922,800	64.0%
Total Funding	**891,743**	**1,172,600**	**1,050,600**	**2,216,900**	**-**	**2,216,900**	**89.1%**

Office of the County Manager

Office of Management & Budget

Office of Management & Budget (0001)

Forecast FY 2024:

Personal Service expense is forecast lower than the adopted budget due to vacancies throughout the year offset by the transfer of one (1) FTE from Corporate Compliance and Continuous Improvement and one (1) FTE from Tourism. Operating expense is in line with FY24 budget policy.

Current FY 2025:

Personal services are budgeted higher due to a reorganization within the Office of Management & Budget that included the transfer in of three (3) FTEs to create the CMO Financial Support Group from Corporate Business Operations. This group provides financial support for the County Manager Office and its divisions, including Tourism, CRAs, Communications, Government & Public Affairs, Sports and Special Events Complex, and Corporate Compliance and Continuous Improvement. Operating expenses have increased due to the implementation of the County-wide priority based budgeting to include the software contract with Resource X.

Revenues:

Divisions supported by the CMO Financial Support Group that have dedicated revenue sources provide funding support through transfers into the General Fund.

Office of the County Manager

Office of Management & Budget

Grant Compliance (0001)

Mission Statement

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Grant Coordination and Compliance - RG	**4.00**	**606,800**	**-**	**606,800**
To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.				
Current Level of Service Budget	**4.00**	**606,800**	**-**	**606,800**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Number of Active Grants per Audit Schedule	140	150	145	150
Number of Grant Programs with Audit Findings	3	-	1	-

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	411,542	520,100	413,200	534,200	-	534,200	2.7%
Operating Expense	67,081	69,400	69,400	72,600	-	72,600	4.6%
Net Operating Budget	**478,623**	**589,500**	**482,600**	**606,800**	**-**	**606,800**	**2.9%**
Total Budget	**478,623**	**589,500**	**482,600**	**606,800**	**-**	**606,800**	**2.9%**
Total FTE	**5.00**	**4.00**	**4.00**	**4.00**	**-**	**4.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	84	-	-	-	-	-	na
Net Cost General Fund	478,539	589,500	482,600	606,800	-	606,800	2.9%
Total Funding	**478,623**	**589,500**	**482,600**	**606,800**	**-**	**606,800**	**2.9%**

Office of the County Manager

Office of Management & Budget

Grant Compliance (0001)

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

Forecast FY 2024:

Personal service forecast is lower due to vacancies throughout the year.

Current FY 2025:

Personal services are budgeted higher due to planned general wage adjustment and implementation of a merit-based incentive program. Operating expenses are budgeted in line with budget guidelines.

Office of the County Manager

Office of Management & Budget

Impact Fee Administration (1015)

Mission Statement

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Impact Fee Administration - QP, RG	**5.00**	**1,179,300**	**1,179,300**	**-**
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, affordable housing impact fee deferral program, and all other impact fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
Reserves, Transfers, Interest - RG	**-**	**1,264,100**	**1,264,100**	**-**
Current Level of Service Budget	**5.00**	**2,443,400**	**2,443,400**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Impact Fee Reviews - Commercial	1,579	1,375	1,400	1,300
Impact Fees Reviews - Residential	4,925	4,125	4,400	4,200
Utility Impact Fee Reviews - Commercial	996	850	1,150	1,100
Utility Impact Fee Reviews - Residential	4,681	4,000	3,900	3,700

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	575,842	611,600	572,000	620,100	-	620,100	1.4%
Operating Expense	128,085	509,600	276,100	505,700	-	505,700	(0.8)%
Indirect Cost Reimburs	82,500	56,900	56,900	53,500	-	53,500	(6.0)%
Net Operating Budget	**786,426**	**1,178,100**	**905,000**	**1,179,300**	**-**	**1,179,300**	**0.1%**
Reserve for Contingencies	-	75,100	-	74,800	-	74,800	(0.4)%
Reserve for Capital	-	880,400	-	989,300	-	989,300	12.4%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Total Budget	**786,426**	**2,333,600**	**905,000**	**2,443,400**	**-**	**2,443,400**	**4.7%**
Total FTE	**5.00**	**5.00**	**5.00**	**5.00**	**-**	**5.00**	**0.0%**

Office of the County Manager

Office of Management & Budget

Impact Fee Administration (1015)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	412,226	235,000	265,000	235,000	-	235,000	0.0%
Charges For Services	188,228	100,000	141,800	100,000	-	100,000	0.0%
Interest/Misc	47,768	33,200	43,600	36,700	-	36,700	10.5%
Reimb From Other Depts	50,000	268,500	268,500	268,500	-	268,500	0.0%
Trans frm Tax Collector	3	-	-	-	-	-	na
Trans fm 1011 Unincorp GenFd	50,000	-	-	-	-	-	na
Trans fm 4008 W/S Ops	218,500	-	-	-	-	-	na
Carry Forward	1,841,000	1,732,100	2,021,400	1,835,300	-	1,835,300	6.0%
Less 5% Required By Law	-	(35,200)	-	(32,100)	-	(32,100)	(8.8)%
Total Funding	**2,807,724**	**2,333,600**	**2,740,300**	**2,443,400**	**-**	**2,443,400**	**4.7%**

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations, this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds and Certificate of Public Facility Adequacy Fees (COA fees).

Forecast FY 2024:

Personal services forecast reflects savings from a vacancy within the division. Operating expense decreased due to savings in professional services.

Current FY 2025:

Increase in personal services is the result of a general wage adjustment and the implementation of a merit-based incentive program. Operating expenses are slightly decreased for FY25.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the fiscal year until operating and transfer revenue is received. Additionally, funding has been set aside to specifically address future office space planning, should the need arise.

Office of the County Manager

Office of Management & Budget

Impact Fee Deferral Program (0002)

Mission Statement

A program set up to help qualified homebuyers with the payment of water and sewer impact fees.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**20,000**	**20,000**	**-**
Current Level of Service Budget	**-**	**20,000**	**20,000**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 0001 General Fund	33,017	-	-	20,000	-	20,000	na
Total Budget	**33,017**	**-**	**-**	**20,000**	**-**	**20,000**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	2,296	-	1,800	-	-	-	na
Impact Fees	8,940	-	7,000	-	-	-	na
Carry Forward	1,525,800	-	11,200	20,000	-	20,000	na
Total Funding	**1,537,036**	**-**	**20,000**	**20,000**	**-**	**20,000**	na

Office of the County Manager

Office of Management & Budget

Impact Fee Deferral Program (0002)

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed $750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2024:

On September 30, 2023, the audited balance of outstanding Impact Fee Deferrals was $1,490,838.60
This represents 247 owner occupied dwellings made up of 228 condo units and 19 single family homes that are still in the program.

For owner occupied units, the deferred impact fees shall become due and payable when the dwelling is sold, refinanced, or the owner loses the homestead exemption. This program also was offered to rental dwelling units; however deferred impact fees had to be paid off 6-years and 9-months after the execution of the impact fee deferral agreement by the County. There are no outstanding rental dwelling unit impact fee deferrals remaining in the program.

Current FY 2025:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2024. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.

Office of the County Manager

Communications, Government & Public Affairs

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,666,248	1,896,700	1,604,600	2,015,800	-	2,015,800	6.3%
Operating Expense	319,646	453,300	448,900	486,700	-	486,700	7.4%
Capital Outlay	-	30,000	30,000	40,000	-	40,000	33.3%
Net Operating Budget	**1,985,894**	**2,380,000**	**2,083,500**	**2,542,500**	**-**	**2,542,500**	**6.8%**
Total Budget	**1,985,894**	**2,380,000**	**2,083,500**	**2,542,500**	**-**	**2,542,500**	**6.8%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Communications, Government & Public Affairs (1011)	1,985,894	2,380,000	2,083,500	2,542,500	-	2,542,500	6.8%
Total Net Budget	**1,985,894**	**2,380,000**	**2,083,500**	**2,542,500**	**-**	**2,542,500**	**6.8%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**1,985,894**	**2,380,000**	**2,083,500**	**2,542,500**	**-**	**2,542,500**	**6.8%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	555	1,000	-	-	-	-	(100.0)%
Miscellaneous Revenues	84	-	2,000	1,000	-	1,000	na
Reimb From Other Depts	-	-	-	125,400	-	125,400	na
Net Cost Unincorp General Fund	1,985,255	2,379,000	2,081,500	2,416,100	-	2,416,100	1.6%
Total Funding	**1,985,894**	**2,380,000**	**2,083,500**	**2,542,500**	**-**	**2,542,500**	**6.8%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Communications, Government & Public Affairs (1011)	18.00	18.00	17.00	17.50	-	17.50	(2.8)%
Total FTE	**18.00**	**18.00**	**17.00**	**17.50**	**-**	**17.50**	**(2.8)%**

Office of the County Manager

Communications, Government & Public Affairs

Communications, Government & Public Affairs (1011)

Mission Statement

To serve the public by providing accurate, useful, and timely information about County services, programs, meetings, events, and emergencies through a variety of communicative means that include the website, social media, news releases, printed material, television, neighborhood outreach, and the Collier 311 system; to provide access to public records that have been thoroughly reviewed and redacted according to state law; to coordinate efforts to brand and market County projects for state and/or federal funding and to communicate to legislators, the Board, and other entities potential impacts to County operations of proposed changes to state and federal law, rule, and regulation.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Operation Support - RG	**-**	**84,500**	**-**	**84,500**
Provides for the administrative office functions of the Communications, Government, & Public Affairs Office.				
Legislative Affairs - RG	**1.00**	**121,500**	**-**	**121,500**
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners.				
Collier 311 Operations - RG	**6.50**	**674,600**	**-**	**674,600**
The Collier County Government Center switchboard operation responds to citizen telephone and e-mail inquiries, and walk-ins.				
Public Records - RG	**1.00**	**136,100**	**1,000**	**135,100**
Provide Document and Records Management Systems that assures compliance with public records law and reduces costs associated with records creations, storage, retrieval, and disposition. Accept and fill requests for public information.				
BCC Board Room Meetings and Other Public Meetings - RG	**2.00**	**443,000**	**-**	**443,000**
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings. Provide closed captioning of meetings. Audio/visual service for other county depts.				
Communications/Community Outreach - QP, RG	**7.00**	**1,082,800**	**125,400**	**957,400**
Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Emergency information distribution.				
Current Level of Service Budget	**17.50**	**2,542,500**	**126,400**	**2,416,100**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Appropriation Project Funding	10,055,500	82,251,756	26,200,000	8,000,000
Number of 311 Information Calls	40,029	45,000	43,600	47,750
Number of Public Record Requests processed	350	620	310	1,500
Social Media Impressions (in millions)	24.6	40	40	45
Website Visitors (in millions)	3.5	5.5	4.2	4.5

Office of the County Manager

Communications, Government & Public Affairs

Communications, Government & Public Affairs (1011)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,666,248	1,896,700	1,604,600	2,015,800	-	2,015,800	6.3%
Operating Expense	319,646	453,300	448,900	486,700	-	486,700	7.4%
Capital Outlay	-	30,000	30,000	40,000	-	40,000	33.3%
Net Operating Budget	**1,985,894**	**2,380,000**	**2,083,500**	**2,542,500**	**-**	**2,542,500**	**6.8%**
Total Budget	**1,985,894**	**2,380,000**	**2,083,500**	**2,542,500**	**-**	**2,542,500**	**6.8%**
Total FTE	**18.00**	**18.00**	**17.00**	**17.50**	**-**	**17.50**	**(2.8)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	555	1,000	-	-	-	-	(100.0)%
Miscellaneous Revenues	84	-	2,000	1,000	-	1,000	na
Reimb From Other Depts	-	-	-	125,400	-	125,400	na
Net Cost Unincorp General Fund	1,985,255	2,379,000	2,081,500	2,416,100	-	2,416,100	1.6%
Total Funding	**1,985,894**	**2,380,000**	**2,083,500**	**2,542,500**	**-**	**2,542,500**	**6.8%**

Forecast FY 2024:

During FY24, two (2) FTEs were transferred into the County Manager's Office. This decrease in Personal expenses is partially offset by a transfer of one (1) FTE from Transportation Management. Operating expenses fall within the County budget guidelines.

Current FY 2025:

Personal services budget increased due to the general wage adjustment and implementation of a merit-based incentive program. This is offset by the transfer of a 0.5 FTE to the new Workforce Prioritization Pool (0001/1011) within Human Resources. Operating expenses are modestly increased for other contractual services and replacement of outdated computers. Capital Outlay budget is to replace equipment in the BCC meeting room.

Office of the County Manager

Pelican Bay Services Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,420,428	2,718,500	2,623,100	2,811,900	-	2,811,900	3.4%
Operating Expense	2,560,728	2,744,900	2,751,000	2,835,400	-	2,835,400	3.3%
Indirect Cost Reimburs	159,400	151,500	151,500	139,900	-	139,900	(7.7)%
Capital Outlay	201,392	185,000	316,000	157,000	-	157,000	(15.1)%
Net Operating Budget	**5,341,947**	**5,799,900**	**5,841,600**	**5,944,200**	**-**	**5,944,200**	**2.5%**
Trans to Property Appraiser	14,990	88,000	28,000	25,000	-	25,000	(71.6)%
Trans to Tax Collector	107,295	127,900	117,900	117,300	-	117,300	(8.3)%
Trans to 3001 Co-Wide Cap Proj	8,700	-	-	-	-	-	na
Trans to 3041 PB Irr & Lndscp	397,700	473,400	473,400	524,900	-	524,900	10.9%
Trans to 4008 W/S Ops	17,600	-	-	-	-	-	na
Trans to 5006 Info Tech Cap	37,100	28,000	28,000	28,500	-	28,500	1.8%
Reserve for Contingencies	-	195,800	-	195,400	-	195,400	(0.2)%
Reserve for Capital	-	178,700	-	158,000	-	158,000	(11.6)%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.0%
Reserve for Cash Flow	-	515,000	-	515,000	-	515,000	0.0%
Reserve for Attrition	-	(39,300)	-	(39,300)	-	(39,300)	0.0%
Total Budget	**5,925,332**	**8,067,400**	**6,488,900**	**8,169,000**	**-**	**8,169,000**	**1.3%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Pelican Bay - Clam Pass Ecosystem Enhancement (1011)	146,341	156,300	156,300	156,300	-	156,300	0.0%
Pelican Bay Community Beautification (1007)	3,527,103	3,961,800	3,814,400	4,091,900	-	4,091,900	3.3%
Pelican Bay Street Lighting (1008)	324,575	364,600	495,600	373,100	-	373,100	2.3%
Pelican Bay Water Management (1007)	1,343,928	1,317,200	1,375,300	1,322,900	-	1,322,900	0.4%
Total Net Budget	**5,341,947**	**5,799,900**	**5,841,600**	**5,944,200**	**-**	**5,944,200**	**2.5%**
Total Transfers and Reserves	**583,385**	**2,267,500**	**647,300**	**2,224,800**	**-**	**2,224,800**	**(1.9)%**
Total Budget	**5,925,332**	**8,067,400**	**6,488,900**	**8,169,000**	**-**	**8,169,000**	**1.3%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	705,289	800,000	760,000	879,400	-	879,400	9.9%
Delinquent Ad Valorem Taxes	3,561	-	-	-	-	-	na
Special Assessments	4,726,626	5,215,600	4,749,100	5,380,000	-	5,380,000	3.2%
Miscellaneous Revenues	97,596	61,200	64,900	65,600	-	65,600	7.2%
Interest/Misc	108,142	31,400	65,900	61,200	-	61,200	94.9%
Reimb From Other Depts	-	34,100	34,100	34,100	-	34,100	0.0%
Trans frm Property Appraiser	713	-	-	-	-	-	na
Trans frm Tax Collector	63,552	-	-	-	-	-	na
Net Cost Unincorp General Fund	146,341	156,300	156,300	156,300	-	156,300	0.0%
Trans fm 3040 Clam Bay Restor	34,100	-	-	-	-	-	na
Carry Forward	2,609,700	2,075,900	2,570,400	1,911,800	-	1,911,800	(7.9)%
Less 5% Required By Law	-	(307,100)	-	(319,400)	-	(319,400)	4.0%
Total Funding	**8,495,621**	**8,067,400**	**8,400,700**	**8,169,000**	**-**	**8,169,000**	**1.3%**

Office of the County Manager

Pelican Bay Services Division

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Pelican Bay Water Management (1007)	3.86	3.86	3.86	3.86	-	3.86	0.0%
Pelican Bay Community Beautification (1007)	22.08	22.08	22.08	22.08	-	22.08	0.0%
Pelican Bay Street Lighting (1008)	1.06	1.06	1.06	1.06	-	1.06	0.0%
Total FTE	**27.00**	**27.00**	**27.00**	**27.00**	**-**	**27.00**	**0.0%**

Office of the County Manager

Pelican Bay Services Division

Pelican Bay Water Management (1007)

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to ensure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Water Management Program - QP, IAM, RG	**3.86**	**1,322,900**	**1,795,200**	**-472,300**
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	**3.86**	**1,322,900**	**1,795,200**	**-472,300**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Forty-three lakes maintained/treated - times per year	52	52	52	52
Inspection & Repair of Pipes and Structures - times per year	4	4	4	4
Water quality testing - number of parameters	52	52	52	52

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	469,818	484,700	497,800	498,800	-	498,800	2.9%
Operating Expense	716,133	646,000	691,500	670,300	-	670,300	3.8%
Indirect Cost Reimburs	150,000	141,000	141,000	133,300	-	133,300	(5.5)%
Capital Outlay	7,977	45,500	45,000	20,500	-	20,500	(54.9)%
Net Operating Budget	**1,343,928**	**1,317,200**	**1,375,300**	**1,322,900**	**-**	**1,322,900**	**0.4%**
Total Budget	**1,343,928**	**1,317,200**	**1,375,300**	**1,322,900**	**-**	**1,322,900**	**0.4%**
Total FTE	**3.86**	**3.86**	**3.86**	**3.86**	**-**	**3.86**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	1,377,689	1,423,100	1,100,300	1,740,000	-	1,740,000	22.3%
Miscellaneous Revenues	21,644	20,400	21,100	21,100	-	21,100	3.4%
Interest/Misc	764	-	1,100	-	-	-	na
Reimb From Other Depts	-	34,100	34,100	34,100	-	34,100	0.0%
Total Funding	**1,400,097**	**1,477,600**	**1,156,600**	**1,795,200**	**-**	**1,795,200**	**21.5%**

Office of the County Manager

Pelican Bay Services Division

Pelican Bay Water Management (1007)

Forecast FY 2024:

Personal Services are forecasted to be higher due to a position being filled at a slightly higher salary than budgeted.

Operating Expense forecast is higher than budget primarily due to engineering fees being higher than anticipated.

Current FY 2025:

Personal Services are budgeted to be higher due to the proposed general wage adjustment and the implementation of a merit-based incentive program.

Operating Expenses are higher than FY 2024 primarily due to increases in goods and services.

Revenues:

Special assessment revenue funding water management activities increased from $185.79 to $227.15 per equivalent which will raise $1,740,000. There are 7,659.90 total equivalent residential units in FY25.

Miscellaneous revenues include sublease revenue from the Pelican Bay Foundation.

Office of the County Manager

Pelican Bay Services Division

Pelican Bay Community Beautification (1007)

Mission Statement

The Division strives to maintain the highest aesthetic appearance, while responsibly maintaining the delicate balance of the ecosystem. This includes mowing, trimming, plantings, seasonal flowers and holiday decorations.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Beautification Program - QP, IAM	**22.08**	**4,091,900**	**3,663,400**	**428,500**
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also, annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds two times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	**22.08**	**4,091,900**	**3,663,400**	**428,500**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	2	2	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	12	12	12	12
Mulch application - times per year	2	2	2	2

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,831,252	2,101,100	1,996,400	2,175,500	-	2,175,500	3.5%
Operating Expense	1,502,435	1,721,700	1,698,000	1,780,400	-	1,780,400	3.4%
Capital Outlay	193,415	139,000	120,000	136,000	-	136,000	(2.2)%
Net Operating Budget	**3,527,103**	**3,961,800**	**3,814,400**	**4,091,900**	**-**	**4,091,900**	**3.3%**
Total Budget	**3,527,103**	**3,961,800**	**3,814,400**	**4,091,900**	**-**	**4,091,900**	**3.3%**
Total FTE	**22.08**	**22.08**	**22.08**	**22.08**	**-**	**22.08**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	3,348,937	3,792,500	3,648,800	3,640,000	-	3,640,000	(4.0)%
Miscellaneous Revenues	54,084	20,400	22,700	23,400	-	23,400	14.7%
Interest/Misc	2,413	-	2,900	-	-	-	na
Total Funding	**3,405,434**	**3,812,900**	**3,674,400**	**3,663,400**	**-**	**3,663,400**	**(3.9)%**

Office of the County Manager

Pelican Bay Services Division

Pelican Bay Community Beautification (1007)

Forecast FY 2024:

Personal Services are forecasted slightly lower, due to not having a full staff.

Operating Expenses are forecasted to be lower primarily due to chemicals, fuel, and engineering fees being less than anticipated.

Capital Outlay is forecasted to be lower than budget.

Current FY 2025:

Personal Services are higher due to the proposed general wage adjustment and the implementation of a merit based incentive program.

Operating Expenses are budgeted higher due to anticipated increases in fleet, traffic signs, utilities, and temporary labor related to inflation and increases in the costs of goods and services.

Capital outlay for FY 2025 includes the replacement of a two-utility vehicle, two riding mowers, a pull-behind aerial lift, Ventrax mower attachments. This Division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division's recommendations of replacement.

Revenues:

Special assessment revenue funding for community beautification decreased from $495.11 to $475.20 which raises $3,640,000. There are 7,659.90 equivalent residential units (ERUs) in FY 2025.

Miscellaneous revenues include office space sublease revenue from the Pelican Bay Foundation.

Office of the County Manager

Pelican Bay Services Division
Reserves & Transfers (1007)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**1,597,700**	**1,553,900**	**43,800**
Current Level of Service Budget	**-**	**1,597,700**	**1,553,900**	**43,800**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to Property Appraiser	14,990	80,000	20,000	20,000	-	20,000	(75.0)%
Trans to Tax Collector	93,075	110,000	100,000	100,000	-	100,000	(9.1)%
Trans to 3001 Co-Wide Cap Proj	8,700	-	-	-	-	-	na
Trans to 4008 W/S Ops	17,600	-	-	-	-	-	na
Trans to 5006 Info Tech Cap	37,100	28,000	28,000	28,500	-	28,500	1.8%
Reserve for Contingencies	-	184,400	-	184,400	-	184,400	0.0%
Reserve for Capital	-	129,100	-	129,100	-	129,100	0.0%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.0%
Reserve for Cash Flow	-	475,000	-	475,000	-	475,000	0.0%
Reserve for Attrition	-	(39,300)	-	(39,300)	-	(39,300)	0.0%
Total Budget	**171,465**	**1,667,200**	**148,000**	**1,597,700**	**-**	**1,597,700**	**(4.2)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	92,990	26,000	53,700	53,000	-	53,000	103.8%
Trans frm Property Appraiser	713	-	-	-	-	-	na
Trans frm Tax Collector	63,552	-	-	-	-	-	na
Trans fm 3040 Clam Bay Restor	34,100	-	-	-	-	-	na
Carry Forward	2,273,300	1,895,500	2,227,800	1,774,800	-	1,774,800	(6.4)%
Less 5% Required By Law	-	(265,800)	-	(273,900)	-	(273,900)	3.0%
Total Funding	**2,464,655**	**1,655,700**	**2,281,500**	**1,553,900**	**-**	**1,553,900**	**(6.1)%**

Current FY 2025:

Overall, special assessment revenue budgeted within this Fund increased from $680.90 to $702.35 per equivalent residential unit. Available fund reserves remained at $1,488,500 in FY 2025 (not including reserve for attrition).

Office of the County Manager

Pelican Bay Services Division

Pelican Bay Street Lighting (1008)

Mission Statement

To maintain the Pelican Bay Street Lighting system as a well-balanced, functional system that provides a consistently lighted roadway for safety and appearance within the community.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Street Lighting Program - QP, IAM, RG	**1.06**	**373,100**	**866,400**	**-493,300**
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
Reserves, Transfers, Interest - RG	**-**	**627,100**	**133,800**	**493,300**
Current Level of Service Budget	**1.06**	**1,000,200**	**1,000,200**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% of Light posts inspected weekly	90	100	100	100
% of Lights repaired within 24 hours	100	100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	119,357	132,700	128,900	137,600	-	137,600	3.7%
Operating Expense	195,818	220,900	205,200	228,400	-	228,400	3.4%
Indirect Cost Reimburs	9,400	10,500	10,500	6,600	-	6,600	(37.1)%
Capital Outlay	-	500	151,000	500	-	500	0.0%
Net Operating Budget	**324,575**	**364,600**	**495,600**	**373,100**	**-**	**373,100**	**2.3%**
Trans to Property Appraiser	-	8,000	8,000	5,000	-	5,000	(37.5)%
Trans to Tax Collector	14,220	17,900	17,900	17,300	-	17,300	(3.4)%
Trans to 3041 PB Irr & Lndscp	397,700	473,400	473,400	524,900	-	524,900	10.9%
Reserve for Contingencies	-	11,400	-	11,000	-	11,000	(3.5)%
Reserve for Capital	-	49,600	-	28,900	-	28,900	(41.7)%
Reserve for Cash Flow	-	40,000	-	40,000	-	40,000	0.0%
Total Budget	**736,495**	**964,900**	**994,900**	**1,000,200**	**-**	**1,000,200**	**3.7%**
Total FTE	**1.06**	**1.06**	**1.06**	**1.06**	**-**	**1.06**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	705,289	800,000	760,000	879,400	-	879,400	9.9%
Delinquent Ad Valorem Taxes	3,561	-	-	-	-	-	na
Miscellaneous Revenues	21,868	20,400	21,100	21,100	-	21,100	3.4%
Interest/Misc	11,975	5,400	8,200	8,200	-	8,200	51.9%
Carry Forward	336,400	180,400	342,600	137,000	-	137,000	(24.1)%
Less 5% Required By Law	-	(41,300)	-	(45,500)	-	(45,500)	10.2%
Total Funding	**1,079,093**	**964,900**	**1,131,900**	**1,000,200**	**-**	**1,000,200**	**3.7%**

Office of the County Manager

Pelican Bay Services Division

Pelican Bay Street Lighting (1008)

Forecast FY 2024:

Personal Services are forecasted to be in-line with budget.

Operating Expenses are forecasted lower than the FY 2024 Budget primarily due to electrical contractor expenses being lower than anticipated.

Capital Outlay is forecasted higher due to a delay in purchases that were anticipated in FY 2023 but will be purchased in FY 2024.

Current FY 2025:

Personal Services are budgeted to be higher due to the proposed general wage adjustment and the implementation of a merit-based incentive program.

Operating Expenses are budgeted slightly higher than FY 2024 due to increased costs of goods and services. Excess dollars are transferred to the Capital Project Fund (3041) to fund various projects. The streetlights have LED bulbs which require less frequent maintenance and replacement.

Revenues:

This fund had a millage rate of .0857 in FY 2024 and the rate remains unchanged for FY 2025 in accordance with the advisory committee recommendation. Taxable value for this district totals $10,261,168,640 which represents a 10.78% increase over last year. Property taxes total $879,400.

Miscellaneous revenues include office space sublease revenue from the Pelican Bay Foundation.

Office of the County Manager

Pelican Bay Services Division

Pelican Bay - Clam Pass Ecosystem Enhancement (1011)

Mission Statement

To provide funding assistance towards the management of the Clam Bay Estuary.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Clam Pass Ecosystem Enhancement - QP, IAM, RG	**-**	**156,300**	**-**	**156,300**
Clam Pass Enhancement				
Current Level of Service Budget	**-**	**156,300**	**-**	**156,300**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	146,341	156,300	156,300	156,300	-	156,300	0.0%
Net Operating Budget	**146,341**	**156,300**	**156,300**	**156,300**	**-**	**156,300**	**0.0%**
Total Budget	**146,341**	**156,300**	**156,300**	**156,300**	**-**	**156,300**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	146,341	156,300	156,300	156,300	-	156,300	0.0%
Total Funding	**146,341**	**156,300**	**156,300**	**156,300**	**-**	**156,300**	**0.0%**

Notes:

Beginning mid-year FY 2015, a separate cost center was created and funds were appropriated by budget amendment to assist with the management of the Clam Bay Estuary. Previously budgeted as a transfer from the Unincorporated Area General Fund (1011) to Pelican Bay Capital Fund (3040), funds to assist with the management of the Clam Bay Estuary are now directly budgeted in a separate cost center within Fund (1011) with direct signature authority by Pelican Bay MSTBU management.

Current FY 2025:

In FY 2025 hand-dug channels are budgeted which will commence and continue over several years.

Office of the County Manager

Dori Slosberg Driver Education

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	800	1,000	1,000	1,000	-	1,000	0.0%
Remittances	175,000	192,000	192,000	192,000	-	192,000	0.0%
Net Operating Budget	**175,800**	**193,000**	**193,000**	**193,000**	**-**	**193,000**	**0.0%**
Restricted for Unfunded Requests	-	129,300	-	82,600	-	82,600	(36.1)%
Total Budget	**175,800**	**322,300**	**193,000**	**275,600**	**-**	**275,600**	**(14.5)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Driver Education Grant Fund (1133)	175,800	193,000	193,000	193,000	-	193,000	0.0%
Total Net Budget	**175,800**	**193,000**	**193,000**	**193,000**	**-**	**193,000**	**0.0%**
Total Transfers and Reserves	**-**	**129,300**	**-**	**82,600**	**-**	**82,600**	**(36.1)%**
Total Budget	**175,800**	**322,300**	**193,000**	**275,600**	**-**	**275,600**	**(14.5)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	154,191	165,000	156,000	160,000	-	160,000	(3.0)%
Interest/Misc	4,925	4,200	4,500	4,700	-	4,700	11.9%
Carry Forward	168,400	161,800	151,700	119,200	-	119,200	(26.3)%
Less 5% Required By Law	-	(8,700)	-	(8,300)	-	(8,300)	(4.6)%
Total Funding	**327,516**	**322,300**	**312,200**	**275,600**	**-**	**275,600**	**(14.5)%**

Office of the County Manager

Dori Slosberg Driver Education

Driver Education Grant Fund (1133)

Mission Statement

To account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Driver Education - QP	**-**	**275,600**	**275,600**	**-**
All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.				
Current Level of Service Budget	**-**	**275,600**	**275,600**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	800	1,000	1,000	1,000	-	1,000	0.0%
Remittances	175,000	192,000	192,000	192,000	-	192,000	0.0%
Net Operating Budget	**175,800**	**193,000**	**193,000**	**193,000**	**-**	**193,000**	**0.0%**
Restricted for Unfunded Requests	-	129,300	-	82,600	-	82,600	(36.1)%
Total Budget	**175,800**	**322,300**	**193,000**	**275,600**	**-**	**275,600**	**(14.5)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	154,191	165,000	156,000	160,000	-	160,000	(3.0)%
Interest/Misc	4,925	4,200	4,500	4,700	-	4,700	11.9%
Carry Forward	168,400	161,800	151,700	119,200	-	119,200	(26.3)%
Less 5% Required By Law	-	(8,700)	-	(8,300)	-	(8,300)	(4.6)%
Total Funding	**327,516**	**322,300**	**312,200**	**275,600**	**-**	**275,600**	**(14.5)%**

Office of the County Manager

Dori Slosberg Driver Education

Driver Education Grant Fund (1133)

Forecast FY 2024:

The forecast remittance of $192,000 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collections.

Current FY 2025:

All funds collected will be used for the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of $1,000. Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

Pursuant to F.S. S 318.1215, a $5 surcharge shall be added by Collier County Court against every person who pleads guilty or nolo contendere to, or is convicted of, regardless of adjudication, a moving or non-moving civil traffic violation. Total revenue in this budget is based on a 12-month average monthly collection.

Office of the County Manager

Corporate Compliance & Continuous Improvement (CCCI)

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	544,650	820,400	665,800	767,100	-	767,100	(6.5)%
Operating Expense	39,101	70,400	70,200	64,700	-	64,700	(8.1)%
Net Operating Budget	**583,751**	**890,800**	**736,000**	**831,800**	**-**	**831,800**	**(6.6)%**
Total Budget	**583,751**	**890,800**	**736,000**	**831,800**	**-**	**831,800**	**(6.6)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Corporate Compliance & Continuous Improvement (0001)	583,751	890,800	736,000	831,800	-	831,800	(6.6)%
Total Net Budget	**583,751**	**890,800**	**736,000**	**831,800**	**-**	**831,800**	**(6.6)%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**583,751**	**890,800**	**736,000**	**831,800**	**-**	**831,800**	**(6.6)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Reimb From Other Depts	40	288,200	288,200	208,400	-	208,400	(27.7)%
Net Cost General Fund	583,710	602,600	447,800	623,400	-	623,400	3.5%
Total Funding	**583,751**	**890,800**	**736,000**	**831,800**	**-**	**831,800**	**(6.6)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Corporate Compliance & Continuous Improvement (0001)	6.00	6.00	5.00	5.00	-	5.00	(16.7)%
Total FTE	**6.00**	**6.00**	**5.00**	**5.00**	**-**	**5.00**	**(16.7)%**

Office of the County Manager

Corporate Compliance & Continuous Improvement (CCCI)

Corporate Compliance & Continuous Improvement (0001)

Mission Statement

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Compliance and Performance Reviews - RG	**5.00**	**831,800**	**208,400**	**623,400**
To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency.				
Current Level of Service Budget	**5.00**	**831,800**	**208,400**	**623,400**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Complete compliance analysis and reviews	53		64	55
Perform special divisional assignments	2		2	4

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	544,650	820,400	665,800	767,100	-	767,100	(6.5)%
Operating Expense	39,101	70,400	70,200	64,700	-	64,700	(8.1)%
Net Operating Budget	**583,751**	**890,800**	**736,000**	**831,800**	**-**	**831,800**	**(6.6)%**
Total Budget	**583,751**	**890,800**	**736,000**	**831,800**	**-**	**831,800**	**(6.6)%**
Total FTE	**6.00**	**6.00**	**5.00**	**5.00**	**-**	**5.00**	**(16.7)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Reimb From Other Depts	40	288,200	288,200	208,400	-	208,400	(27.7)%
Net Cost General Fund	583,710	602,600	447,800	623,400	-	623,400	3.5%
Total Funding	**583,751**	**890,800**	**736,000**	**831,800**	**-**	**831,800**	**(6.6)%**

Forecast FY 2024:

Forecast personnel services decreased as a result a transfer of one (1) FTE to the Office of Management & Budget and vacancies. Operating expense is forecast to be fully utilized.

Current FY 2025:

Personal services decrease is due to the previously mentioned FTE transfer, partially offset by the proposed FY25 general wage adjustment and the implementation of a merit-based incentive program. FY 2025 operating expenses are within prescribed budget guidelines.

Revenues:

A portion of staff salaries are being funded by Utilities via an interdepartmental reimbursement.

Office of the County Manager

Office of the County Manager Grants

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	3,514	-	-	-	-	-	na
Interest/Misc	965	-	-	-	-	-	na
Total Funding	**4,479**	**-**	**-**	**-**	**-**	**-**	na

Office of the County Manager

Office of the County Manager Grants

County Manager Grants (1843-1844)

Mission Statement

To account for grants managed by the Business & Economic Development Office and the Tourist Development Council.

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	3,514	-	-	-	-	-	na
Interest/Misc	965	-	-	-	-	-	na
Total Funding	**4,479**	**-**	**-**	**-**	**-**	**-**	na

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2024:

Because grant funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. The forecast is a mechanical balancing of the budget not a spending plan.

Office of the County Manager

Tourism Development Council (TDC)

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,212,987	1,562,000	1,202,200	1,337,000	-	1,337,000	(14.4)%
Operating Expense	8,927,696	23,383,500	10,429,100	23,743,900	-	23,743,900	1.5%
Indirect Cost Reimburs	129,600	155,500	155,500	158,100	-	158,100	1.7%
Remittances	838,430	850,000	716,500	850,000	-	850,000	0.0%
Net Operating Budget	**11,108,713**	**25,951,000**	**12,503,300**	**26,089,000**	**-**	**26,089,000**	**0.5%**
Trans to Tax Collector	320,634	386,500	386,500	431,000	-	431,000	11.5%
Trans to 0001 General Fund	170,300	-	-	-	-	-	na
Trans to 1104 TDC Mgt & Ops	1,784,400	2,022,300	2,022,300	1,622,900	-	1,622,900	(19.7)%
Trans to 1109 Sports Complx	478,100	498,400	498,400	515,800	-	515,800	3.5%
Trans to 3001 Co-Wide Cap Proj	5,100	-	-	-	-	-	na
Trans to 5006 Info Tech Cap	59,300	61,100	61,100	69,700	-	69,700	14.1%
Reserve for Contingencies	-	310,000	-	310,600	-	310,600	0.2%
Reserve for Capital	-	55,000	-	55,000	-	55,000	0.0%
Restricted for Unfunded Requests	-	1,081,400	-	10,755,300	-	10,755,300	894.6%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,509,300	-	1,509,300	0.6%
Reserve for Attrition	-	(27,400)	-	(23,000)	-	(23,000)	(16.1)%
Total Budget	**13,926,546**	**31,838,300**	**15,471,600**	**41,335,600**	**-**	**41,335,600**	**29.8%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
TDC Category B - Promotion Administration - Fund (1104)	1,600,689	1,986,200	1,626,400	1,896,300	-	1,896,300	(4.5)%
TDC Category B Promotion Reserve & Projects - Fund (1106)	500	559,300	700	559,100	-	559,100	0.0%
TDC Category B Tourism Promotion - Fund (1101)	8,667,593	22,552,700	10,156,900	22,778,800	-	22,778,800	1.0%
TDC Category C Non County Museum - Fund (1103)	839,930	852,800	719,300	854,800	-	854,800	0.2%
Total Net Budget	**11,108,713**	**25,951,000**	**12,503,300**	**26,089,000**	**-**	**26,089,000**	**0.5%**
Total Transfers and Reserves	**2,817,834**	**5,887,300**	**2,968,300**	**15,246,600**	**-**	**15,246,600**	**159.0%**
Total Budget	**13,926,546**	**31,838,300**	**15,471,600**	**41,335,600**	**-**	**41,335,600**	**29.8%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	17,035,581	12,880,000	15,175,000	14,368,000	-	14,368,000	11.6%
Miscellaneous Revenues	140	-	-	-	-	-	na
Interest/Misc	484,780	197,200	500,900	203,300	-	203,300	3.1%
Trans fm 1101 Tourism Promo	1,784,400	2,022,300	2,022,300	1,622,900	-	1,622,900	(19.7)%
Carry Forward	18,282,000	17,392,700	23,643,300	25,869,900	-	25,869,900	48.7%
Less 5% Required By Law	-	(653,900)	-	(728,500)	-	(728,500)	11.4%
Total Funding	**37,586,901**	**31,838,300**	**41,341,500**	**41,335,600**	**-**	**41,335,600**	**29.8%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
TDC Category B - Promotion Administration - Fund (1104)	13.00	13.00	11.00	11.00	-	11.00	(15.4)%
Total FTE	**13.00**	**13.00**	**11.00**	**11.00**	**-**	**11.00**	**(15.4)%**

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B - Promotion Administration - Fund (1104)

Mission Statement

To promote year-round distinctive, world-class vacation, group meeting, sports and entertainment events, resulting in positive economic and job growth and stability to Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Sports Marketing - QP, RG	**1.00**	**132,400**	**132,400**	**-**
Advertising and promotional activities that promote sports and the County sports venues.				
Partner Resources - QP, RG	**1.00**	**175,900**	**175,900**	**-**
Promotional and advertising activities that support tourism partners.				
Group Meetings - QP, RG	**3.00**	**421,400**	**421,400**	**-**
Sales and marketing of external group meeting business for the destination.				
Tourism Operations - RG	**2.00**	**644,200**	**644,200**	**-**
Operations and administration of the Tourism Division				
Tourist Development Tax Grants - QP, RG	**-**	**9,000**	**9,000**	**-**
Administration of grants to improve community offerings in Collier County in various areas to improve the quality of life. Grant areas include Beach Renourishment, Beach Park Facilities, Sports, Arts and Culture/Non-County Museums and Marketing.				
Travel Trade - QP, RG	**1.00**	**141,300**	**141,300**	**-**
Marketing and promotion to travel trade, leisure sales, and tour operators both domestically and internationally.				
Communications and Public Relations - QP, RG	**3.00**	**372,100**	**372,100**	**-**
Advertising, marketing, promotional and communication activities that promote Collier County and its activities.				
Reserves, Transfers, Interest - RG	**-**	**292,200**	**292,200**	**-**
Current Level of Service Budget	**11.00**	**2,188,500**	**2,188,500**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Conduct monthly Tourist Development Council meetings that provide information on the strategy implementations for the division.				12

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B - Promotion Administration - Fund (1104)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,212,987	1,562,000	1,202,200	1,337,000	-	1,337,000	(14.4)%
Operating Expense	340,702	376,900	376,900	506,000	-	506,000	34.3%
Indirect Cost Reimburs	47,000	47,300	47,300	53,300	-	53,300	12.7%
Net Operating Budget	**1,600,689**	**1,986,200**	**1,626,400**	**1,896,300**	**-**	**1,896,300**	**(4.5)%**
Trans to 0001 General Fund	170,300	-	-	-	-	-	na
Trans to 3001 Co-Wide Cap Proj	5,100	-	-	-	-	-	na
Trans to 5006 Info Tech Cap	59,300	61,100	61,100	69,700	-	69,700	14.1%
Reserve for Contingencies	-	50,000	-	50,600	-	50,600	1.2%
Reserve for Capital	-	55,000	-	55,000	-	55,000	0.0%
Restricted for Unfunded Requests	-	-	-	139,900	-	139,900	na
Reserve for Attrition	-	(27,400)	-	(23,000)	-	(23,000)	(16.1)%
Total Budget	**1,835,389**	**2,124,900**	**1,687,500**	**2,188,500**	**-**	**2,188,500**	**3.0%**
Total FTE	**13.00**	**13.00**	**11.00**	**11.00**	**-**	**11.00**	**(15.4)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	140	-	-	-	-	-	na
Interest/Misc	9,360	1,500	8,700	1,600	-	1,600	6.7%
Trans fm 1101 Tourism Promo	1,784,400	2,022,300	2,022,300	1,622,900	-	1,622,900	(19.7)%
Carry Forward	262,200	101,100	220,500	564,000	-	564,000	457.9%
Total Funding	**2,056,100**	**2,124,900**	**2,251,500**	**2,188,500**	**-**	**2,188,500**	**3.0%**

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (1104) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (1106); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 1105) and Beach Park Facility (Fund 1100) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund (1104) swept to Disaster Recovery Fund (1106) in an amount sufficient to achieve a $1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (1101) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B (Promotion) from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from $1,000,000 to $500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 2014 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 2016 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 2017, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75. In FY 2020 1.75 positions were transferred to the Corporate Business Operations Division revising the position count to 11.00 FTE. In FY 2021, one position, a Tourism Sales Specialist, was realigned midyear to the Communications and Customer Relations Division bringing the position count to 10.00. In FY 2022, the FTE count increased to 11 due to the midyear transfer of one (1) FTE, an Arts and Cultural Manager from Corporate Business Operations. In FY 2023, the FTE count increased to 13 due to the midyear transfer of two (2) FTEs from Corporate Business Operations. In FY 2024, the FTE count decreased to 11 due to the mid-year transfer of two (2) FTEs, one (1) FTE to the Office of Budget CMO Financial Group and (1) FTE to Conservation Collier.

Office of the County Manager

On July 11, 2017, with the adoption of Ordinance 2017-35 the Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - a fifth percent. The increase was effective on September 1, 2017. Also authorized were amendments that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at $2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (1100) became 3.58%. And the distribution to non-County Museum Fund (1103) became 1.91%.

Forecast FY 2024:

Personal Services are forecast lower than the adopted budget due to vacancies throughout the year and the mid-year transfer of two (2) FTE's; one (1) FTE to the Office of Management and Budget CMO Financial group and one (1) FTE to Conservation Collier. Operating expenses are forecast to be in line with the adopted budget.

Current FY 2025:

Personal Services decreases reflect the position changes outlined above, offset by FY25 salary adjustments. Budgeted tourism promotion management & administrative costs total $1,896,300 representing approximately 14% of budgeted TDT destination promotion collections of $13,643,700. Ordinance 2005- 43 as amended, limits tourism promotion management & administrative costs to 32% of the amount collected each fiscal year for promotion uses.

Revenues:

Tourist Development Taxes earmarked for tourism promotion are deposited into Tourism Promotion Fund (1101). A transfer of $1,622,900 from fund (1101) to support fund (1104) is provided. The overall FY 2025 Tourist Development Tax revenue budget is $37.9 million, approximately 10% above the prior year's budget.

Budgeted Tourist Development Tax (TDT) Collections
Beach Park Facilities Fund 1100 - $1,357,700
Tourism Promotion Fund 1101 - $13,643,700
TDC Museums Fund 1103 - $724,300
Beach Renourishment Fund 1105 - $14,782,800
County Museums Fund 1107 - $2,000,000
Tourism Capital Projects Fund 1108 - $5,415,500
Total TDT Revenue - $37,924,000

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B Tourism Promotion - Fund (1101)

Mission Statement

To promote worldwide year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Sports Marketing - QP, RG	-	1,027,500	1,027,500	-
Advertising and promotional activities that promote sports and the County sports venues.				
Partner Resources - QP, RG	-	72,900	72,900	-
Promotional and advertising activities that support tourism partners.				
Group Meetings - QP, RG	-	538,000	538,000	-
Sales and marketing of external group meeting business for the destination.				
Tourism Operations - RG	-	12,388,900	12,388,900	-
Operations and administration of the Tourism Division				
Tourist Development Tax Grants - QP, RG	-	175,000	175,000	-
Administration of grants to improve community offerings in Collier County in various areas to improve the quality of life. Grant areas include Beach Renourishment, Beach Park Facilities, Sports, Arts and Culture/Non-County Museums and Marketing.				
Travel Trade - QP, RG	-	813,000	813,000	-
Marketing and promotion to travel trade, leisure sales, and tour operators both domestically and internationally.				
Communications and Public Relations - QP, RG	-	7,568,500	7,568,500	-
Advertising, marketing, promotional and communication activities that promote Collier County and its activities.				
Tourism Research	-	195,000	195,000	-
Research projects and tools to measure tourism outcomes and status.				
Reserves, Transfers, Interest - RG	-	11,355,300	11,355,300	-
Current Level of Service Budget	-	34,134,100	34,134,100	-

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Increase the number of visitors to the destination by 1% over fiscal year 2023.				1
Increase partner email list for our communications and CoastLines newsletter.				5

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B Tourism Promotion - Fund (1101)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	8,586,893	22,447,900	10,052,100	22,679,200	-	22,679,200	1.0%
Indirect Cost Reimburs	80,700	104,800	104,800	99,600	-	99,600	(5.0)%
Net Operating Budget	**8,667,593**	**22,552,700**	**10,156,900**	**22,778,800**	**-**	**22,778,800**	**1.0%**
Trans to Tax Collector	303,823	366,700	366,700	409,300	-	409,300	11.6%
Trans to 1104 TDC Mgt & Ops	1,784,400	2,022,300	2,022,300	1,622,900	-	1,622,900	(19.7)%
Trans to 1109 Sports Complx	478,100	498,400	498,400	515,800	-	515,800	3.5%
Reserve for Contingencies	-	250,000	-	250,000	-	250,000	0.0%
Restricted for Unfunded Requests	-	-	-	8,557,300	-	8,557,300	na
Total Budget	**11,233,917**	**25,690,100**	**13,044,300**	**34,134,100**	**-**	**34,134,100**	**32.9%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	16,195,060	12,221,500	14,500,000	13,643,700	-	13,643,700	11.6%
Interest/Misc	370,666	175,000	390,000	180,300	-	180,300	3.0%
Carry Forward	13,840,800	13,913,500	19,155,600	21,001,300	-	21,001,300	50.9%
Less 5% Required By Law	-	(619,900)	-	(691,200)	-	(691,200)	11.5%
Total Funding	**30,406,526**	**25,690,100**	**34,045,600**	**34,134,100**	**-**	**34,134,100**	**32.9%**

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B Tourism Promotion - Fund (1101)

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (1104) into TDC Tourism Promotion Fund (1101) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase was effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at $2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (1100) became 3.58%. And the distribution to non-County Museum Fund (1103) became 1.91%. These changes were incorporated into the FY 2018 budget.

Forecast FY 2024:

Forecast expenditures are projected lower than budget reflecting some marketing and promotion savings.
Forecast transfers:
$ 366,700 to Tax Collector
$ 2,022,300 to Fund (1104) - supports TDC Management and Administration
$ 498,400 to Fund (1109) - supports Sports & Special Events Complex management and promotion

Current FY 2025:

The promotion budget is established 32.9% higher than last year's budget. The increase is supported by funds carried forward that were generated by better than expected TDT collections in FY 2021, FY 2022, FY 2023 and FY 2024.

Budgeted transfers:
$ 409,300 to Tax Collector
$ 1,622,900 to Fund (1104) - supports TDC Management and Administration
$ 515,800 to Fund (1109) - supports Sports & Special Events Complex management and promotion

A contingency reserve of $250,000 is programmed, as is a restricted reserve of $8.6 million for unfunded requests.

Revenues:

The portion of TDT revenue allocated to Tourism Promotion is $13,643,700. This amount is approximately 11.6% above the prior year budget. This revenue source supports both Tourism Promotion Fund (1101) and the TDC Management & Administration Fund (1104).

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B Promotion Reserve & Projects - Fund (1106)

Mission Statement

To provide funding for emergency promotional campaigns or other marketing and publicity efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Tourism Operations - RG	**-**	**559,100**	**559,100**	**-**
Operations and administration of the Tourism Division				
Reserves, Transfers, Interest - RG	**-**	**2,077,900**	**2,077,900**	**-**
Current Level of Service Budget	**-**	**2,637,000**	**2,637,000**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	100	558,700	100	558,700	-	558,700	0.0%
Indirect Cost Reimburs	400	600	600	400	-	400	(33.3)%
Net Operating Budget	**500**	**559,300**	**700**	**559,100**	**-**	**559,100**	**0.0%**
Reserve for Contingencies	-	10,000	-	10,000	-	10,000	0.0%
Restricted for Unfunded Requests	-	-	-	558,600	-	558,600	na
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,509,300	-	1,509,300	0.6%
Total Budget	**500**	**2,069,300**	**700**	**2,637,000**	**-**	**2,637,000**	**27.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	60,119	15,000	56,000	15,500	-	15,500	3.3%
Carry Forward	2,507,300	2,055,100	2,567,000	2,622,300	-	2,622,300	27.6%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.0%
Total Funding	**2,567,419**	**2,069,300**	**2,623,000**	**2,637,000**	**-**	**2,637,000**	**27.4%**

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B Promotion Reserve & Projects - Fund (1106)

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (1106) received $500,000 per year as a transfer from Tourism Administration and Overhead Fund (1104) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (1106) reached $1,500,000. Reserves reached $1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to $1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the reserve level in Disaster Recovery Fund (1106) was reduced to $500,000. Ordinance 2017-35, approved on July 7, 2017, eliminated reference to a specific dollar value for the Disaster Recovery Reserve. Subsequently, as part of the FY 2018 budget process, the TDC recommended that the Disaster Recovery Reserve be established at $1,500,000 with the recommendation being approved by the Board as part of the FY 2018 adopted budget.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional $500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 2009 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling $1,066,000 continued in FY 2010 under Board authorization recognizing the global economic slowdown. In FY 2011, $500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meetings Market. In September of 2016, the Board authorized use of approximately $98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study. Following Hurricane Irma in September 2017, the Board authorized the expenditure of $250,000 to expedite tourism and economic recovery. In FY 2019, $250,000 was authorized to assist in tourism recovery after the red tide crisis. From FY 2020 - FY 2023, the budgets allocate $500,000 for an emergency promotional campaign to expediate tourism recovery, but it has not been expended.

Current FY 2025:

The FY 2025 budget has been prepared with a $558,700 appropriation for ongoing Hurricane Ian related tourism recovery efforts and a reserve budget of $1,509,300.

Office of the County Manager

Tourism Development Council (TDC)

TDC Category C Non County Museum - Fund (1103)

Mission Statement

To provide marketing assistance for marketing and promotion to Collier County Non-County Museums.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Tourism Operations - RG	**-**	**4,800**	**4,800**	**-**
Operations and administration of the Tourism Division				
Tourist Development Tax Grants - QP, RG	**-**	**850,000**	**850,000**	**-**
Administration of grants to improve community offerings in Collier County in various areas to improve the quality of life. Grant areas include Beach Renourishment, Beach Park Facilities, Sports, Arts and Culture/Non-County Museums and Marketing.				
Reserves, Transfers, Interest - RG	**-**	**1,521,200**	**1,521,200**	**-**
Current Level of Service Budget	**-**	**2,376,000**	**2,376,000**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	1,500	2,800	2,800	4,800	-	4,800	71.4%
Remittances	838,430	850,000	716,500	850,000	-	850,000	0.0%
Net Operating Budget	**839,930**	**852,800**	**719,300**	**854,800**	**-**	**854,800**	**0.2%**
Trans to Tax Collector	16,810	19,800	19,800	21,700	-	21,700	9.6%
Restricted for Unfunded Requests	-	1,081,400	-	1,499,500	-	1,499,500	38.7%
Total Budget	**856,740**	**1,954,000**	**739,100**	**2,376,000**	**-**	**2,376,000**	**21.6%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	840,521	658,500	675,000	724,300	-	724,300	10.0%
Interest/Misc	44,636	5,700	46,200	5,900	-	5,900	3.5%
Carry Forward	1,671,700	1,323,000	1,700,200	1,682,300	-	1,682,300	27.2%
Less 5% Required By Law	-	(33,200)	-	(36,500)	-	(36,500)	9.9%
Total Funding	**2,556,857**	**1,954,000**	**2,421,400**	**2,376,000**	**-**	**2,376,000**	**21.6%**

Office of the County Manager

Tourism Development Council (TDC)

TDC Category C Non County Museum - Fund (1103)

Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of Tourist Development Tax proceeds into Fund (1107) in lieu of the previous method that deposited all Museum proceeds into Fund (1103) and transferred a portion out to County Museums Fund (1107). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among TDT supported funds. The increase was effective September 1, 2017. Non-County Owned Museum TDT revenues represent approximately 1.91% of the Tourist Development Tax revenue budget.

Forecast FY 2024:

The forecast includes grant awards of $716,500

Current FY 2025:

The proposed grant award budget is $850,000. Approved grants have yet to be awarded.
A reserve for unfunded requests of $1,499,500 has been established for FY 2025.

Revenues:

The estimated TDT revenue allocation to Non-County Museum Grants Fund (1103) is $724,300 approximately 10% above the prior year budget.

Office of the County Manager

Sports & Special Events Complex

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	557,982	666,300	612,700	692,900	-	692,900	4.0%
Operating Expense	3,439,633	4,964,500	5,512,100	6,770,700	-	6,770,700	36.4%
Indirect Cost Reimburs	36,300	55,000	55,000	66,000	-	66,000	20.0%
Capital Outlay	95,341	683,500	683,500	683,500	-	683,500	0.0%
Net Operating Budget	**4,129,256**	**6,369,300**	**6,863,300**	**8,213,100**	**-**	**8,213,100**	**28.9%**
Reserve for Contingencies	-	127,500	-	87,800	-	87,800	(31.1)%
Reserve for Capital	-	-	-	669,500	-	669,500	na
Reserve for Future Capital Replacements	-	883,400	-	1,250,500	-	1,250,500	41.6%
Reserve for Motor Pool Cap	-	197,000	-	237,100	-	237,100	20.4%
Total Budget	**4,129,256**	**7,577,200**	**6,863,300**	**10,458,000**	**-**	**10,458,000**	**38.0%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Sports & Events Complex (1109)	4,129,256	6,369,300	6,863,300	8,213,100	-	8,213,100	28.9%
Total Net Budget	**4,129,256**	**6,369,300**	**6,863,300**	**8,213,100**	**-**	**8,213,100**	**28.9%**
Total Transfers and Reserves	**-**	**1,207,900**	**-**	**2,244,900**	**-**	**2,244,900**	**85.9%**
Total Budget	**4,129,256**	**7,577,200**	**6,863,300**	**10,458,000**	**-**	**10,458,000**	**38.0%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	2,161,145	2,484,800	2,484,800	3,987,600	-	3,987,600	60.5%
Miscellaneous Revenues	500	-	500	500	-	500	na
Interest/Misc	86,990	17,300	92,300	17,700	-	17,700	2.3%
Trans fm 0001 General Fund	3,029,100	3,029,100	3,029,100	2,979,500	-	2,979,500	(1.6)%
Trans fm 1101 Tourism Promo	478,100	498,400	498,400	515,800	-	515,800	3.5%
Carry Forward	2,292,300	1,672,700	3,915,400	3,157,200	-	3,157,200	88.7%
Less 5% Required By Law	-	(125,100)	-	(200,300)	-	(200,300)	60.1%
Total Funding	**8,048,135**	**7,577,200**	**10,020,500**	**10,458,000**	**-**	**10,458,000**	**38.0%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Sports & Events Complex (1109)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	**6.00**	**6.00**	**6.00**	**6.00**	**-**	**6.00**	**0.0%**

Office of the County Manager

Sports & Special Events Complex

Sports & Events Complex (1109)

Mission Statement

To develop a regional tournament caliber sports & events facility that promotes Collier County as a best in class sports tourism destination.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Sports & Events Complex Maintenance - QP, IAM	**4.00**	**756,500**	**756,500**	**-**
Sports & Events Complex preventive and routine maintenance to ensure the continuous and efficient operations of the complex.				
Sports & Events Complex Utilities - QP, IAM	**-**	**460,000**	**460,000**	**-**
Sports & Events Complex utilities costs (electricity, gas, trash, water and sewer) to provide a clean and functioning complex.				
Sports & Events Complex Operations - QP, IAM	**2.00**	**1,586,500**	**1,586,500**	**-**
Sports & Events Complex ongoing costs incurred for its operational activities.				
Sports & Events Complex Capital Improvements - QP, IAM	**-**	**683,500**	**683,500**	**-**
Sports & Events Complex capital outlay expenditures.				
Sports & Events Complex Contract Management Maintenance - QP	**-**	**710,000**	**710,000**	**-**
Sports & Events Complex landscape and facility maintenance provided by the management company to ensure the continuous and efficient operation of the complex.				
Sports & Events Complex Contract Management Direct Cost - QP	**-**	**1,515,600**	**1,515,600**	**-**
Sports & Events Complex costs attributed to product/service provided by the management company.				
Sports & Events Complex Contract Management Operations - QP	**-**	**2,501,000**	**2,501,000**	**-**
Sports & Events Complex ongoing costs incurred for the management company's operational activities.				
Reserves, Transfers, Interest - RG	**-**	**2,244,900**	**2,244,900**	**-**
Current Level of Service Budget	**6.00**	**10,458,000**	**10,458,000**	**-**

Office of the County Manager

Sports & Special Events Complex

Sports & Events Complex (1109)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	557,982	666,300	612,700	692,900	-	692,900	4.0%
Operating Expense	3,439,633	4,964,500	5,512,100	6,770,700	-	6,770,700	36.4%
Indirect Cost Reimburs	36,300	55,000	55,000	66,000	-	66,000	20.0%
Capital Outlay	95,341	683,500	683,500	683,500	-	683,500	0.0%
Net Operating Budget	**4,129,256**	**6,369,300**	**6,863,300**	**8,213,100**	**-**	**8,213,100**	**28.9%**
Reserve for Contingencies	-	127,500	-	87,800	-	87,800	(31.1)%
Reserve for Capital	-	-	-	669,500	-	669,500	na
Reserve for Future Capital Replacements	-	883,400	-	1,250,500	-	1,250,500	41.6%
Reserve for Motor Pool Cap	-	197,000	-	237,100	-	237,100	20.4%
Total Budget	**4,129,256**	**7,577,200**	**6,863,300**	**10,458,000**	**-**	**10,458,000**	**38.0%**
Total FTE	**6.00**	**6.00**	**6.00**	**6.00**	**-**	**6.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	2,161,145	2,484,800	2,484,800	3,987,600	-	3,987,600	60.5%
Miscellaneous Revenues	500	-	500	500	-	500	na
Interest/Misc	86,990	17,300	92,300	17,700	-	17,700	2.3%
Trans fm 0001 General Fund	3,029,100	3,029,100	3,029,100	2,979,500	-	2,979,500	(1.6)%
Trans fm 1101 Tourism Promo	478,100	498,400	498,400	515,800	-	515,800	3.5%
Carry Forward	2,292,300	1,672,700	3,915,400	3,157,200	-	3,157,200	88.7%
Less 5% Required By Law	-	(125,100)	-	(200,300)	-	(200,300)	60.1%
Total Funding	**8,048,135**	**7,577,200**	**10,020,500**	**10,458,000**	**-**	**10,458,000**	**38.0%**

Forecast FY 2024:

Forecast expenditures reflect expected facility management, operations & maintenance expenses as well as acquisition of fixtures and equipment.

Current FY 2025:

The above budget includes funding for management, operations and athletic field maintenance through a contractual arrangement with Sports Facilities Management as well as projected revenues as follows: Revenue: $3,987,600, COGS $1,515,600, Operating Expense $1,294,500, Salaries and Wages $1,450,000. Per the agreement, reductions and additions to various positions may be made at the Manager's discretion throughout the year due to business tempo, opportunities, and budget requirements.

Additionally, this budget contains funding for county staffing, general facility maintenance, and equipment acquisiton. Reserves are programmed annually for future capital replacement.

Revenues:

Funding is provided through operational and event revenues, ongoing operational transfers from the General Fund (0001), and from the Tourist Development Tax Promotion Fund (1101).

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	494,236	581,900	311,200	500,500	-	500,500	(14.0)%
Operating Expense	496,241	1,959,900	2,619,900	1,169,100	-	1,169,100	(40.3)%
Indirect Cost Reimburs	62,400	86,400	86,400	48,800	-	48,800	(43.5)%
Capital Outlay	894,143	1,841,700	1,508,600	2,682,400	-	2,682,400	45.6%
Net Operating Budget	**1,947,020**	**4,469,900**	**4,526,100**	**4,400,800**	**-**	**4,400,800**	**(1.5)%**
Trans to Property Appraiser	13,530	15,200	15,200	15,700	-	15,700	3.3%
Trans to Tax Collector	38,177	60,100	60,100	55,800	-	55,800	(7.2)%
Trans to 0001 General Fund	53,800	-	-	-	-	-	na
Trans to 1020 Bayshore CRA	136,800	-	-	-	-	-	na
Trans to 1021 Bayshore Projects	3,741,327	2,647,500	2,647,500	3,975,700	-	3,975,700	50.2%
Trans to 1627 Bayshore Beaut	557,300	977,000	977,000	2,597,800	-	2,597,800	165.9%
Reserve for Contingencies	-	65,400	-	35,900	-	35,900	(45.1)%
Reserve for Capital	-	1,528,000	-	1,588,200	-	1,588,200	3.9%
Total Budget	**6,487,953**	**9,763,100**	**8,225,900**	**12,669,900**	**-**	**12,669,900**	**29.8%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Bayshore Beautification MSTU (1630)	286,687	1,019,900	750,200	820,700	-	820,700	(19.5)%
Bayshore Beautification MSTU Capital (1627)	941,325	2,243,600	2,421,100	2,684,600	-	2,684,600	19.7%
Bayshore/Gateway Triangle Redevelopment (CRA) (1020)	718,208	1,158,600	1,326,300	864,700	-	864,700	(25.4)%
Haldeman Creek MSTU (1631)	800	47,800	28,500	30,800	-	30,800	(35.6)%
Total Net Budget	**1,947,020**	**4,469,900**	**4,526,100**	**4,400,800**	**-**	**4,400,800**	**(1.5)%**
Total Transfers and Reserves	**4,540,934**	**5,293,200**	**3,699,800**	**8,269,100**	**-**	**8,269,100**	**56.2%**
Total Budget	**6,487,953**	**9,763,100**	**8,225,900**	**12,669,900**	**-**	**12,669,900**	**29.8%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	1,796,946	1,971,200	1,892,400	2,785,800	-	2,785,800	41.3%
Delinquent Ad Valorem Taxes	27,884	-	-	-	-	-	na
Tax Deed Sales	-	-	500	-	-	-	na
State Revenue Sharing	-	-	2,800	-	-	-	na
Charges For Services	-	-	140,100	-	-	-	na
Miscellaneous Revenues	9,241	-	29,800	-	-	-	na
Interest/Misc	129,491	40,800	125,900	40,800	-	40,800	0.0%
Reimb From Other Depts	-	232,600	232,600	216,800	-	216,800	(6.8)%
Trans frm Property Appraiser	1,704	-	-	-	-	-	na
Trans frm Tax Collector	22,436	-	-	-	-	-	na
Trans fm 0001 General Fund	2,730,700	2,920,500	2,920,500	3,793,500	-	3,793,500	29.9%
Trans fm 1011 Unincorp GenFd	618,200	663,600	663,600	862,400	-	862,400	30.0%
Trans fm 1025 Immok CRA	84,900	-	-	-	-	-	na
Trans fm 1630 Bayshore Beaut	682,800	977,000	977,000	2,597,800	-	2,597,800	165.9%
Trans fm 1631 Haldeman Creek	11,300	-	-	-	-	-	na
Carry Forward	4,127,700	3,058,100	3,754,900	2,514,200	-	2,514,200	(17.8)%
Less 5% Required By Law	-	(100,700)	-	(141,400)	-	(141,400)	40.4%
Total Funding	**10,243,302**	**9,763,100**	**10,740,100**	**12,669,900**	**-**	**12,669,900**	**29.8%**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Bayshore/Gateway Triangle Redevelopment (CRA) (1020)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	**4.00**	**4.00**	**4.00**	**4.00**	**-**	**4.00**	**0.0%**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore/Gateway Triangle Redevelopment (CRA) (1020)

Mission Statement

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA as amended in 2022.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Bayshore CRA/MSTU Admin - RG	**4.00**	**714,000**	**714,000**	**-**
Staff Division costs and administrative costs to run the Bayshore CRA Office and Advisory Board meetings.				
Bayshore CRA/MSTU Improvements - QP, CD, IAM	**-**	**50,400**	**50,400**	**-**
New planning, construction, and development within the Bayshore Beautification MSTU and CRA.				
Bayshore CRA/MSTU Landscaping - QP	**-**	**21,500**	**21,500**	**-**
Landscaping costs within the Bayshore Beautification MSTU and CRA				
Bayshore CRA/MSTU Utilities - QP	**-**	**1,900**	**1,900**	**-**
Water and electric costs for several properties within the Bayshore Beautification MSTU and CRA				
Bayshore CRA/MSTU Maintenance - QP, IAM	**-**	**76,900**	**76,900**	**-**
Maintenance and repair of existing structures within the Bayshore Beautification MSTU and CRA (Non Landscaping)				
Reserves, Transfers, Interest - RG	**-**	**4,027,000**	**4,027,000**	**-**
Current Level of Service Budget	**4.00**	**4,891,700**	**4,891,700**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
CRA Property Inspection & Maintenance	18	18	18	18
Identify Roads for Improvement	2	4	4	4
Linwood Pedestrian Lighting Inspection	4	4	4	4
Neighborhood Clean Ups	3	4	4	6
Public Parking Lot Maintenance	48	48	48	48
Stormwater Maintenance Inspections	3	6	6	6

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore/Gateway Triangle Redevelopment (CRA) (1020)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	494,236	581,900	311,200	500,500	-	500,500	(14.0)%
Operating Expense	170,272	474,800	303,100	324,400	-	324,400	(31.7)%
Indirect Cost Reimburs	53,700	68,400	68,400	39,800	-	39,800	(41.8)%
Capital Outlay	-	33,500	643,600	-	-	-	(100.0)%
Net Operating Budget	**718,208**	**1,158,600**	**1,326,300**	**864,700**	**-**	**864,700**	**(25.4)%**
Trans to 0001 General Fund	53,800	-	-	-	-	-	na
Trans to 1021 Bayshore Projects	3,741,327	2,647,500	2,647,500	3,975,700	-	3,975,700	50.2%
Reserve for Contingencies	-	29,600	-	14,300	-	14,300	(51.7)%
Reserve for Capital	-	-	-	37,000	-	37,000	na
Total Budget	**4,513,335**	**3,835,700**	**3,973,800**	**4,891,700**	**-**	**4,891,700**	**27.5%**
Total FTE	**4.00**	**4.00**	**4.00**	**4.00**	**-**	**4.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	91	-	-	-	-	-	na
Interest/Misc	38,581	20,000	38,500	20,000	-	20,000	0.0%
Reimb From Other Depts	-	232,600	232,600	216,800	-	216,800	(6.8)%
Trans fm 0001 General Fund	2,730,700	2,920,500	2,920,500	3,793,500	-	3,793,500	29.9%
Trans fm 1011 Unincorp GenFd	618,200	663,600	663,600	862,400	-	862,400	30.0%
Trans fm 1025 Immok CRA	84,900	-	-	-	-	-	na
Trans fm 1630 Bayshore Beaut	125,500	-	-	-	-	-	na
Trans fm 1631 Haldeman Creek	11,300	-	-	-	-	-	na
Carry Forward	1,023,000	-	118,600	-	-	-	na
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
Total Funding	**4,632,272**	**3,835,700**	**3,973,800**	**4,891,700**	**-**	**4,891,700**	**27.5%**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore/Gateway Triangle Redevelopment (CRA) (1020)

Notes:

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for $7,000,000. Of this amount, $5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a $13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of $5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note was ten (10) years with a final maturity of March 1, 2027. In November 2020 the Mini-Triangle property was sold and approximately $3,071,500 of the proceeds were used to pay off the remaining loan balance.

Forecast FY 2024:

The personal services forecast reflects savings from position vacancies. Forecasted Operating Expense is lower than adopted budget as the CRA moves towards funding more projects out of its capital fund (1021). The CRA will transfer $2,647,500 to 1021 in FY24.

Current FY 2025:

Personal services budget decreased due to position vacancies. Operating Expense and Capital Outlay funding has been reduced to increase to amount transferred to CRA Project Fund 1021 ($3,975,700).

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Bayshore CRA is estimated at $1,614,386,845 and the related tax increment value by which the tax increment revenue is derived is $1,326,305,739. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment are $3,793,500 and $862,400 respectively. Year over year TIF revenue is increased by 29.9% to $4,655,900

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore CRA Grant and Grant Match (1022-1023)

Mission Statement

To account for grants managed by the Bayshore Gateway Triangle CRA.

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Current FY 2025:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore Beautification MSTU (1630)

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway within the MSTU; providing traffic calming improvements, signage, hardscape, street lighting, drainage improvements and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee. Bayshore Beautification has an advisory committee.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Bayshore CRA/MSTU Admin - RG	**-**	**140,800**	**140,800**	**-**
Staff Division costs and administrative costs to run the Bayshore CRA Office and Advisory Board meetings.				
Bayshore CRA/MSTU Improvements - QP, CD, IAM	**-**	**97,500**	**97,500**	**-**
New planning, construction, and development within the Bayshore Beautification MSTU and CRA.				
Bayshore CRA/MSTU Landscaping - QP	**-**	**217,500**	**217,500**	**-**
Landscaping costs within the Bayshore Beautification MSTU and CRA				
Bayshore CRA/MSTU Utilities - QP	**-**	**170,000**	**170,000**	**-**
Water and electric costs for several properties within the Bayshore Beautification MSTU and CRA				
Bayshore CRA/MSTU Maintenance - QP, IAM	**-**	**169,900**	**169,900**	**-**
Maintenance and repair of existing structures within the Bayshore Beautification MSTU and CRA (Non Landscaping)				
Bayshore CRA/MSTU Holiday Decorations - QP	**-**	**25,000**	**25,000**	**-**
Holiday Decorations within the Bayshore CRA/MSTU.				
Reserves, Transfers, Interest - RG	**-**	**2,719,000**	**2,719,000**	**-**
Current Level of Service Budget	**-**	**3,539,700**	**3,539,700**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Chemical Weed Control	26	26	26	26
Fertilizing Applications	4	4	4	4
Irrigation System Inspections	12	12	12	12
Landscaping assessment and inspection	12	12	12	12
MSTU Pedestrian Lighting	4	12	12	12
Mulching applications	2	2	2	2
Paver Inspections and Repairs	4	4	4	4
Plant replacements	6	6	6	6
Street Sign Inspections and Replacements	3	4	4	6
Tree Assessment & Inspections for replacements	2	4	4	4

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore Beautification MSTU (1630)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	278,487	938,000	677,300	814,300	-	814,300	(13.2)%
Indirect Cost Reimburs	8,200	7,900	7,900	6,400	-	6,400	(19.0)%
Capital Outlay	-	74,000	65,000	-	-	-	(100.0)%
Net Operating Budget	**286,687**	**1,019,900**	**750,200**	**820,700**	**-**	**820,700**	**(19.5)%**
Trans to Property Appraiser	12,230	13,500	13,500	14,000	-	14,000	3.7%
Trans to Tax Collector	34,048	54,100	54,100	48,900	-	48,900	(9.6)%
Trans to 1020 Bayshore CRA	125,500	-	-	-	-	-	na
Trans to 1627 Bayshore Beaut	557,300	977,000	977,000	2,597,800	-	2,597,800	165.9%
Reserve for Contingencies	-	35,000	-	20,800	-	20,800	(40.6)%
Reserve for Capital	-	288,500	-	37,500	-	37,500	(87.0)%
Total Budget	**1,015,765**	**2,388,000**	**1,794,800**	**3,539,700**	**-**	**3,539,700**	**48.2%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	1,618,551	1,763,700	1,693,200	2,473,600	-	2,473,600	40.3%
Delinquent Ad Valorem Taxes	24,828	-	-	-	-	-	na
State Revenue Sharing	-	-	2,300	-	-	-	na
Charges For Services	-	-	140,100	-	-	-	na
Miscellaneous Revenues	9,150	-	29,800	-	-	-	na
Interest/Misc	28,715	3,200	27,600	3,200	-	3,200	0.0%
Trans frm Property Appraiser	1,540	-	-	-	-	-	na
Trans frm Tax Collector	20,009	-	-	-	-	-	na
Carry Forward	401,800	709,500	1,088,600	1,186,800	-	1,186,800	67.3%
Less 5% Required By Law	-	(88,400)	-	(123,900)	-	(123,900)	40.2%
Total Funding	**2,104,594**	**2,388,000**	**2,981,600**	**3,539,700**	**-**	**3,539,700**	**48.2%**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore Beautification MSTU (1630)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back millage rate (tax neutral) unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2024:

The MSTU's forecasted Operating Expenses is lower than the adopted budget in order to transfer funds to Bayshore Beautification MSTU Project Fund (1627) to be used for future capital projects.

Current FY 2025:

The transfer to Bayshore Beautification MSTU Project Fund (1627) provides funding for Bayshore Beautification projects in the amount of $2,597,800.

Revenues:

Taxable value is $1,172,111,839 an increase of 41.24% over last year. The rolled back rate for this district is 1.8030 per $1,000 of taxable value. Ordinance 97-82 places a cap on the millage rate at 3.0000 per $1,000 of taxable value. The advisory committee recommends a millage neutral rate of 2.1104 which will generate $2,473,600 in ad valorem revenue.

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore Beautification MSTU Capital (1627)

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Bayshore MSTU Capital - QP, CD, IAM	**-**	**2,684,600**	**2,684,600**	**-**
Capital Projects within the Bayshore Beautification MSTU.				
Current Level of Service Budget	**-**	**2,684,600**	**2,684,600**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	47,182	500,000	1,611,700	-	-	-	(100.0)%
Indirect Cost Reimburs	-	9,400	9,400	2,200	-	2,200	(76.6)%
Capital Outlay	894,143	1,734,200	800,000	2,682,400	-	2,682,400	54.7%
Net Operating Budget	**941,325**	**2,243,600**	**2,421,100**	**2,684,600**	**-**	**2,684,600**	**19.7%**
Reserve for Capital	-	50,700	-	-	-	-	(100.0)%
Total Budget	**941,325**	**2,294,300**	**2,421,100**	**2,684,600**	**-**	**2,684,600**	**17.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	37,933	14,200	35,600	14,200	-	14,200	0.0%
Trans fm 1630 Bayshore Beaut	557,300	977,000	977,000	2,597,800	-	2,597,800	165.9%
Carry Forward	1,827,800	1,303,800	1,481,800	73,300	-	73,300	(94.4)%
Less 5% Required By Law	-	(700)	-	(700)	-	(700)	0.0%
Total Funding	**2,423,033**	**2,294,300**	**2,494,400**	**2,684,600**	**-**	**2,684,600**	**17.0%**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Bayshore Beautification MSTU Capital (1627)

Notes:

Fund 1627 provides for capital project budgeting of the Bayshore Beautification MSTU.

Forecast FY 2024:

The forecast budget includes funding for the following projects:

$149,400 - Hamilton Ave Parkin (50171)
$54,300 - Thomasson Drive Landscape (50172)
$66,600 - Bayshore S Landscape (50173)
$2,141,400 - Bayshore N Landscape (50174)
$2,411,700 - Total

Current FY 2025:

The budget includes funding for the following projects:

$2,682,400 - Bayshore N Landscape (50174)

Revenues:

Funding for the projects included in this fund are supported by a transfer from Bayshore Beautification Fund (1630). This year that amount is estimated at $2,597,800. Additional revenues come in the form of interest and carryforward.

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (1631)

Mission Statement

Provide for maintenance dredging and maintenance of navigational channel markers within the defined boundary.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Haldeman Creek MSTU - QP	**-**	**30,800**	**30,800**	**-**
Operating costs withing the Haldeman Creek MSTU.				
Reserves, Transfers, Interest - RG	**-**	**1,523,100**	**1,523,100**	**-**
Current Level of Service Budget	**-**	**1,553,900**	**1,553,900**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Channel Marker Inspections & Replacement	2	2	4	4
Haldeman Creek Cleanup	2	2	6	8
Haldeman Creek Water Quality Testing	2	4	4	4

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	300	47,100	27,800	30,400	-	30,400	(35.5)%
Indirect Cost Reimburs	500	700	700	400	-	400	(42.9)%
Net Operating Budget	**800**	**47,800**	**28,500**	**30,800**	**-**	**30,800**	**(35.6)%**
Trans to Property Appraiser	1,300	1,700	1,700	1,700	-	1,700	0.0%
Trans to Tax Collector	4,129	6,000	6,000	6,900	-	6,900	15.0%
Trans to 1020 Bayshore CRA	11,300	-	-	-	-	-	na
Reserve for Contingencies	-	800	-	800	-	800	0.0%
Reserve for Capital	-	1,188,800	-	1,513,700	-	1,513,700	27.3%
Total Budget	**17,529**	**1,245,100**	**36,200**	**1,553,900**	**-**	**1,553,900**	**24.8%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	178,395	207,500	199,200	312,200	-	312,200	50.5%
Delinquent Ad Valorem Taxes	3,056	-	-	-	-	-	na
Tax Deed Sales	-	-	500	-	-	-	na
State Revenue Sharing	-	-	500	-	-	-	na
Interest/Misc	24,262	3,400	24,200	3,400	-	3,400	0.0%
Trans frm Property Appraiser	164	-	-	-	-	-	na
Trans frm Tax Collector	2,427	-	-	-	-	-	na
Carry Forward	875,100	1,044,800	1,065,900	1,254,100	-	1,254,100	20.0%
Less 5% Required By Law	-	(10,600)	-	(15,800)	-	(15,800)	49.1%
Total Funding	**1,083,403**	**1,245,100**	**1,290,300**	**1,553,900**	**-**	**1,553,900**	**24.8%**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Haldeman Creek MSTU (1631)

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of $2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway Triangle CRA staff.

Forecast FY 2024:

Forecast expenses includes consulting services to assesses future dredging needs. Unspent funds will be carried forward to FY25 to help fund future dredging activities.

Current FY 2025:

Operating Expenses have been reduced in order to divert funding to Capital Reserves, which are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget the capital reserve will be $1,513,700.

Revenues:

Projected taxable value is $329,366,513, an increase of 63.73% over last year. The rolled back rate for this district is 0.8154 per $1,000 of taxable value. Ordinance 06-60 places a cap on the millage rate at 3.0000 per $1,000 of taxable value. The Board of County Commissioners approved a millage neutral rate of 0.9480 which will generate $312,200 in ad valorem revenue.

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	239,337	258,900	233,800	267,900	69,800	337,700	30.4%
Operating Expense	679,960	1,169,400	1,309,100	1,116,300	-	1,116,300	(4.5)%
Indirect Cost Reimburs	33,200	31,700	31,700	34,700	-	34,700	9.5%
Capital Outlay	169,200	163,400	1,211,700	372,500	-	372,500	128.0%
Net Operating Budget	**1,121,696**	**1,623,400**	**2,786,300**	**1,791,400**	**69,800**	**1,861,200**	**14.6%**
Trans to Property Appraiser	3,982	4,200	4,200	4,500	-	4,500	7.1%
Trans to Tax Collector	10,483	16,500	16,500	12,700	-	12,700	(23.0)%
Trans to 0001 General Fund	53,800	-	-	-	-	-	na
Trans to 1020 Bayshore CRA	84,900	-	-	-	-	-	na
Trans to 1025 Immok CRA	92,800	-	-	-	-	-	na
Trans to 1026 Immok CRA Capital	1,667,699	542,700	542,700	637,900	-	637,900	17.5%
Reserve for Contingencies	-	69,100	-	38,800	-	38,800	(43.8)%
Reserve for Capital	-	874,200	-	1,286,500	-	1,286,500	47.2%
Total Budget	**3,035,360**	**3,130,100**	**3,349,700**	**3,771,800**	**69,800**	**3,841,600**	**22.7%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Immokalee Beautification MSTU (1629)	489,570	671,500	488,300	819,700	-	819,700	22.1%
Immokalee Community Redevelopment Agency (CRA) (1025)	428,223	722,300	831,400	734,100	69,800	803,900	11.3%
Immokalee CRA Grant and Grant Match (1027-1028)	-	-	1,237,000	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (1011)	203,904	229,600	229,600	237,600	-	237,600	3.5%
Total Net Budget	**1,121,696**	**1,623,400**	**2,786,300**	**1,791,400**	**69,800**	**1,861,200**	**14.6%**
Total Transfers and Reserves	**1,913,664**	**1,506,700**	**563,400**	**1,980,400**	**-**	**1,980,400**	**31.4%**
Total Budget	**3,035,360**	**3,130,100**	**3,349,700**	**3,771,800**	**69,800**	**3,841,600**	**22.7%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	467,392	565,100	542,500	629,400	-	629,400	11.4%
Delinquent Ad Valorem Taxes	31,753	-	400	-	-	-	na
Intergovernmental Revenues	-	-	987,000	-	-	-	na
Miscellaneous Revenues	620,686	-	35,500	-	-	-	na
Interest/Misc	58,471	14,200	66,000	14,200	-	14,200	0.0%
Impact Fees	3,761	-	-	-	-	-	na
Reimb From Other Depts	-	92,800	342,800	92,800	-	92,800	0.0%
Trans frm Property Appraiser	498	-	-	-	-	-	na
Trans frm Tax Collector	6,161	-	-	-	-	-	na
Net Cost Unincorp General Fund	203,904	229,600	229,600	237,600	-	237,600	3.5%
Trans fm 0001 General Fund	984,800	993,000	993,000	1,108,500	-	1,108,500	11.6%
Trans fm 1011 Unincorp GenFd	223,000	225,400	225,400	252,000	-	252,000	11.8%
Trans fm 1629 Immok Beaut	92,800	-	-	-	-	-	na
Carry Forward	1,808,200	1,039,100	1,466,900	1,539,400	-	1,539,400	48.1%
Less 5% Required By Law	-	(29,100)	-	(32,300)	-	(32,300)	11.0%
Total Funding	**4,501,425**	**3,130,100**	**4,889,100**	**3,841,600**	**-**	**3,841,600**	**22.7%**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Immokalee Community Redevelopment Agency (CRA) (1025)	2.00	2.00	2.00	2.00	1.00	3.00	50.0%
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**1.00**	**3.00**	**50.0%**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee Community Redevelopment Agency (CRA) (1025)

Mission Statement

To support the efforts of the Board of County Commissioners (BCC), which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA and as amended in 2022.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Immokalee CRA/MSTU Admin - RG	**2.00**	**573,600**	**573,600**	**-**
Staff Division costs and administrative costs to run the Immokalee CRA Office and Advisory Board meetings.				
Immokalee CRA/MSTU Improvements - QP, CD, IAM	**-**	**95,100**	**95,100**	**-**
New planning, construction, and development within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.				
Immokalee CRA/MSTU Landscaping - QP	**-**	**35,000**	**35,000**	**-**
Landscaping costs within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.				
Immokalee CRA/MSTU Utilities - QP	**-**	**6,300**	**6,300**	**-**
Water, electric, and waste costs for properties within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.				
Immokalee CRA/MSTU Maintenance - QP, IAM	**-**	**24,100**	**24,100**	**-**
Maintenance and repair of existing structures within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas (Non Landscaping).				
Reserves, Transfers, Interest - RG	**-**	**656,200**	**656,200**	**-**
Current Level of Service Budget	**2.00**	**1,390,300**	**1,390,300**	**-**

Program Enhancements	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
IMM CRA Ops Support Specialist I	**1.00**	**69,800**	**69,800**	**-**
Position is needed to staff the Immokalee CRA office.				
Expanded Services Budget	**1.00**	**69,800**	**69,800**	**-**
Total Adopted Budget	**3.00**	**1,460,100**	**1,460,100**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Community Outreach	52	52	52	52
CRA Property Inspection & Maintenance	12	12	12	12
Identify Roads for Improvement	4	4	4	4
Neighborhood Clean ups	3	4	4	4
Paver Inspections & Repairs	4	4	4	4
Pressure Cleaning	4	4	4	4

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee Community Redevelopment Agency (CRA) (1025)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	239,337	258,900	233,800	267,900	69,800	337,700	30.4%
Operating Expense	159,086	372,300	375,200	414,400	-	414,400	11.3%
Indirect Cost Reimburs	29,800	27,700	27,700	29,300	-	29,300	5.8%
Capital Outlay	-	63,400	194,700	22,500	-	22,500	(64.5)%
Net Operating Budget	**428,223**	**722,300**	**831,400**	**734,100**	**69,800**	**803,900**	**11.3%**
Trans to 0001 General Fund	53,800	-	-	-	-	-	na
Trans to 1020 Bayshore CRA	84,900	-	-	-	-	-	na
Trans to 1026 Immok CRA Capital	1,667,699	542,700	542,700	637,900	-	637,900	17.5%
Reserve for Contingencies	-	53,000	-	18,300	-	18,300	(65.5)%
Total Budget	**2,234,621**	**1,318,000**	**1,374,100**	**1,390,300**	**69,800**	**1,460,100**	**10.8%**
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**1.00**	**3.00**	**50.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	600,576	-	200	-	-	-	na
Interest/Misc	19,277	7,200	31,600	7,200	-	7,200	0.0%
Impact Fees	3,761	-	-	-	-	-	na
Reimb From Other Depts	-	92,800	92,800	92,800	-	92,800	0.0%
Trans fm 0001 General Fund	984,800	993,000	993,000	1,108,500	-	1,108,500	11.6%
Trans fm 1011 Unincorp GenFd	223,000	225,400	225,400	252,000	-	252,000	11.8%
Trans fm 1629 Immok Beaut	92,800	-	-	-	-	-	na
Carry Forward	340,800	-	31,100	-	-	-	na
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	**2,265,014**	**1,318,000**	**1,374,100**	**1,460,100**	**-**	**1,460,100**	**10.8%**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee Community Redevelopment Agency (CRA) (1025)

Notes:

The BCC approved the establishment of an Immokalee CRA office with an Executive Director and two support staff on April 24, 2007. On March 9, 2010 the BCC established the Immokalee Business Development Center. The Business Development Center program was phased out in 2015. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position. In FY 2013, the BCC moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

Forecast FY 2024:

Revenues are forecasted higher than the adopted budget due to additional interest and carryforward. Expenses are in line with the adopted budget, including a $542,700 transfer to the Immokalee CRA Capital Project Fund (1026)

Current FY 2025:

Personal Services budget increases are due to an expanded budget request for a new FTE and projected Countywide salary adjustments. Operating Expenses increased to fund additional engineering projects and maintenance of Zocalo Plaza. To account for these increases, cuts were made to Capital Outlay and Reserve for Contingency (the latter of which the CRA historically funded at a higher rate than the County guidelines). The FY25 transfer to Fund 1026 is programed at $637,900.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment. Taxable value within the Immokalee CRA is estimated at $536,200,016 and the related tax increment value by which the tax increment revenue is derived is $387,554,426. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total $1,108,500 and $252,000 respectively. Year over year TIF revenue is increased by 11.7% to $1,360,500.

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee CRA Grant and Grant Match (1027-1028)

Mission Statement

To account for grants managed by the Immokalee CRA.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	250,000	-	-	-	na
Capital Outlay	-	-	987,000	-	-	-	na
Net Operating Budget	**-**	**-**	**1,237,000**	**-**	**-**	**-**	**na**
Total Budget	**-**	**-**	**1,237,000**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	-	-	987,000	-	-	-	na
Reimb From Other Depts	-	-	250,000	-	-	-	na
Total Funding	**-**	**-**	**1,237,000**	**-**	**-**	**-**	na

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Current FY 2025:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee Beautification MSTU (1629)

Mission Statement

The MSTU was created for the purpose of providing pavement, curbing, sidewalks, irrigation, stormwater and drainage and related amenities connected with landscape beautification and maintenance beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The primary objective is to enhance landscape and hardscape to provide safe access to pedestrians, bicyclists, and vehicles within in the district, consistent with the goals and objectives of the redevelopment plan in coordination with FDOT and County Departments.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Immokalee CRA/MSTU Admin - RG	**-**	**123,600**	**123,600**	**-**
Staff Division costs and administrative costs to run the Immokalee CRA Office and Advisory Board meetings.				
Immokalee CRA/MSTU Improvements - QP, CD, IAM	**-**	**480,000**	**480,000**	**-**
New planning, construction, and development within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.				
Immokalee CRA/MSTU Landscaping - QP	**-**	**51,600**	**51,600**	**-**
Landscaping costs within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.				
Immokalee CRA/MSTU Utilities - QP	**-**	**1,800**	**1,800**	**-**
Water, electric, and waste costs for properties within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.				
Immokalee CRA/MSTU Maintenance - QP, IAM	**-**	**142,700**	**142,700**	**-**
Maintenance and repair of existing structures within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas (Non Landscaping).				
Immokalee CRA/MSTU Holiday Decorations - QP	**-**	**20,000**	**20,000**	**-**
Holiday Decorations within the Immokalee Beautification MSTU, CRAs, and Roadway Maintenance areas.				
Reserves, Transfers, Interest - RG	**-**	**1,324,200**	**1,324,200**	**-**
Current Level of Service Budget	**-**	**2,143,900**	**2,143,900**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Canopy Tree Trimming	1	1	1	1
Holiday Tree Lighting	1	1	1	1
Irrigation System Inspections	12	12	12	12
MSTU Walking Tour/Inspection	12	12	12	12
Pedestrian Lighting Inspections	4	4	4	4
Plant Replacements	4	4	4	4
Seasonal Decorating/Banners	4	4	4	4

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Immokalee Beautification MSTU (1629)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	316,970	567,500	454,300	464,300	-	464,300	(18.2)%
Indirect Cost Reimburs	3,400	4,000	4,000	5,400	-	5,400	35.0%
Capital Outlay	169,200	100,000	30,000	350,000	-	350,000	250.0%
Net Operating Budget	**489,570**	**671,500**	**488,300**	**819,700**	**-**	**819,700**	**22.1%**
Trans to Property Appraiser	3,982	4,200	4,200	4,500	-	4,500	7.1%
Trans to Tax Collector	10,483	16,500	16,500	12,700	-	12,700	(23.0)%
Trans to 1025 Immok CRA	92,800	-	-	-	-	-	na
Reserve for Contingencies	-	16,100	-	20,500	-	20,500	27.3%
Reserve for Capital	-	874,200	-	1,286,500	-	1,286,500	47.2%
Total Budget	**596,835**	**1,582,500**	**509,000**	**2,143,900**	**-**	**2,143,900**	**35.5%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	467,392	565,100	542,500	629,400	-	629,400	11.4%
Delinquent Ad Valorem Taxes	31,753	-	400	-	-	-	na
Miscellaneous Revenues	20,110	-	35,300	-	-	-	na
Interest/Misc	39,194	7,000	34,400	7,000	-	7,000	0.0%
Trans frm Property Appraiser	498	-	-	-	-	-	na
Trans frm Tax Collector	6,161	-	-	-	-	-	na
Carry Forward	1,467,400	1,039,100	1,435,800	1,539,400	-	1,539,400	48.1%
Less 5% Required By Law	-	(28,700)	-	(31,900)	-	(31,900)	11.1%
Total Funding	**2,032,508**	**1,582,500**	**2,048,400**	**2,143,900**	**-**	**2,143,900**	**35.5%**

Notes:

On October 25, 2011, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position.

Forecast FY 2024:

The budget provides for ongoing management and maintenance. Unspent funds will be carried forward to FY25.

Current FY 2025:

A higher percentage of funding is allocated to Capital Outlay than last year to provide a cost share for the 1st Street construction project pending grant funding. A capital reserve of $1,286,600 is provided.

Revenues:

Estimated taxable value is $629,405,341, an increase of 11.46% over last year's final taxable value. The rolled back rate for this district is 0.9521 per $1,000 of taxable value. Ordinance 92-40 places a cap on the millage rate at 1.0000 per $1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate $629,400 in ad valorem revenue.

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Landscaping - Immokalee Rd & State Road 29 (1011)

Mission Statement

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Immokalee CRA/MSTU Landscaping - QP	**-**	**209,100**	**-**	**209,100**
Landscaping costs within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.				
Immokalee CRA/MSTU Utilities - QP	**-**	**27,500**	**-**	**27,500**
Water, electric, and waste costs for properties within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas.				
Immokalee CRA/MSTU Maintenance - QP, IAM	**-**	**1,000**	**-**	**1,000**
Maintenance and repair of existing structures within the Immokalee Beautification MSTU, CRA, and Roadway Maintenance areas (Non Landscaping).				
Current Level of Service Budget	**-**	**237,600**	**-**	**237,600**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Chemical Weed Control	26	26	26	26
Fertilizing Applications	4	4	4	4
Landscaping Assessment & Inspection	12	12	12	12
Mulching Applications	2	2	2	2
Structural Pruning	4	4	4	4

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	203,904	229,600	229,600	237,600	-	237,600	3.5%
Net Operating Budget	**203,904**	**229,600**	**229,600**	**237,600**	**-**	**237,600**	**3.5%**
Total Budget	**203,904**	**229,600**	**229,600**	**237,600**	**-**	**237,600**	**3.5%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	203,904	229,600	229,600	237,600	-	237,600	3.5%
Total Funding	**203,904**	**229,600**	**229,600**	**237,600**	**-**	**237,600**	**3.5%**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Landscaping - Immokalee Rd & State Road 29 (1011)

Notes:

In mid FY 2012, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 2013, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2024:

Forecast maintenance expenditures include contractual maintenance services, electricity and water. It is anticipated that 100% of the Operating Expense will be spent.

Current FY 2025:

Planned maintenance expenditure increases are requested at the Countywide rate of 3.5%. Funding for landscaping has been moved from Other Contractual Services to Maintenance of Grounds.

Office of the County Manager

Fleet Management Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	3,268,407	3,539,900	3,444,400	3,784,000	-	3,784,000	6.9%
Operating Expense	9,301,915	11,819,800	11,678,700	11,596,400	-	11,596,400	(1.9)%
Capital Outlay	108,655	355,000	632,000	385,000	-	385,000	8.5%
Net Operating Budget	**12,678,978**	**15,714,700**	**15,755,100**	**15,765,400**	**-**	**15,765,400**	**0.3%**
Trans to 3001 Co-Wide Cap Proj	113,400	-	-	-	-	-	na
Reserve for Contingencies	-	227,000	-	394,100	-	394,100	73.6%
Reserve for Cash Flow	-	391,700	-	584,200	-	584,200	49.1%
Reserve for Attrition	-	(61,000)	-	(75,700)	-	(75,700)	24.1%
Total Budget	**12,792,378**	**16,272,400**	**15,755,100**	**16,668,000**	**-**	**16,668,000**	**2.4%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fleet Management (5021)	12,678,978	15,714,700	15,755,100	15,765,400	-	15,765,400	0.3%
Total Net Budget	**12,678,978**	**15,714,700**	**15,755,100**	**15,765,400**	**-**	**15,765,400**	**0.3%**
Total Transfers and Reserves	**113,400**	**557,700**	**-**	**902,600**	**-**	**902,600**	**61.8%**
Total Budget	**12,792,378**	**16,272,400**	**15,755,100**	**16,668,000**	**-**	**16,668,000**	**2.4%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	455,749	672,500	543,300	586,500	-	586,500	(12.8)%
Miscellaneous Revenues	66,277	3,000	3,200	3,000	-	3,000	0.0%
Interest/Misc	44,016	20,000	82,000	68,000	-	68,000	240.0%
Fleet Revenue Billings	7,440,701	7,392,000	8,067,200	7,570,400	-	7,570,400	2.4%
Fuel Sale Rev Billings	4,992,045	6,780,000	6,780,000	6,800,000	-	6,800,000	0.3%
Trans fm 0001 General Fund	45,000	-	-	-	-	-	na
Carry Forward	1,749,700	1,439,700	1,952,400	1,673,000	-	1,673,000	16.2%
Less 5% Required By Law	-	(34,800)	-	(32,900)	-	(32,900)	(5.5)%
Total Funding	**14,793,487**	**16,272,400**	**17,428,100**	**16,668,000**	**-**	**16,668,000**	**2.4%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fleet Management (5021)	31.00	31.00	31.00	31.00	-	31.00	0.0%
Total FTE	**31.00**	**31.00**	**31.00**	**31.00**	**-**	**31.00**	**0.0%**

Office of the County Manager

Fleet Management Division
Fleet Management (5021)

Mission Statement

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, vehicle rental and fueling services.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Fleet Motor Pool - QP, IAM, RG	**0.20**	**88,300**	**88,300**	**-**
Vehicle pool for loaner vehicles to support other county agencies.				
Maintenance, Repair, and Acquisition - QP, CD, IAM, RG	**23.10**	**2,973,800**	**2,973,800**	**-**
Maintain County vehicles and equipment in excellent operating condition with a goal of 95% availability rate.				
Fuel Services - QP, IAM, RG	**0.95**	**7,055,600**	**7,055,600**	**-**
Provided for County vehicles, equipment, and emergency generator. Refueling stations maintained to exceed 99% availability.				
Fleet Procurement - QP, IAM, RG	**0.45**	**97,500**	**97,500**	**-**
Vehicle and equipment procurement, contracts, specifications, fleet assistance to agencies, purchase orders, ordering, tracking, and related duties.				
Sublet Fleet Maintenance- QP, IAM, RG	**1.20**	**546,600**	**546,600**	**-**
Contracted services, collision repair, towing, glass, PM, maintenance, car wash, tire service.				
Automotive Parts & Materials - QP, IAM,RG	**4.70**	**3,714,800**	**3,714,800**	**-**
Procure Parts & Materials, Inventory to maintain county vehicles & equipment.				
Fleet Facility & Resources - QP, IAM, RG	**-**	**916,200**	**916,200**	**-**
Fleet lifts, jacks, tools, service trucks, fuel trucks, diagnostic equipment, utilities and property insurance.				
Hardware, Software, IT- QP, IAM, RG	**0.25**	**349,900**	**349,900**	**-**
FMIS subscription & hosting, diagnostic equipment & software, hardware, devices for data entry				
Fleet Vehicle Disposal - IAM	**0.15**	**22,700**	**22,700**	**-**
Manage the disposal of vehicles by auction trade in or salvage				
Reserves, Transfers, Interest - RG	**-**	**902,600**	**902,600**	**-**
Current Level of Service Budget	**31.00**	**16,668,000**	**16,668,000**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Availability of Fleet Equipment (as a %)	86	96	95	86
Number of Work Orders Completed	8,880	8,700	9,000	8,800
On Road Vehicle Downtime Duration Less than 24 HRS		81	81	80

Office of the County Manager

Fleet Management Division

Fleet Management (5021)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	3,268,407	3,539,900	3,444,400	3,784,000	-	3,784,000	6.9%
Operating Expense	9,301,915	11,819,800	11,678,700	11,596,400	-	11,596,400	(1.9)%
Capital Outlay	108,655	355,000	632,000	385,000	-	385,000	8.5%
Net Operating Budget	**12,678,978**	**15,714,700**	**15,755,100**	**15,765,400**	**-**	**15,765,400**	**0.3%**
Trans to 3001 Co-Wide Cap Proj	113,400	-	-	-	-	-	na
Reserve for Contingencies	-	227,000	-	394,100	-	394,100	73.6%
Reserve for Cash Flow	-	391,700	-	584,200	-	584,200	49.1%
Reserve for Attrition	-	(61,000)	-	(75,700)	-	(75,700)	24.1%
Total Budget	**12,792,378**	**16,272,400**	**15,755,100**	**16,668,000**	**-**	**16,668,000**	**2.4%**
Total FTE	**31.00**	**31.00**	**31.00**	**31.00**	**-**	**31.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	455,749	672,500	543,300	586,500	-	586,500	(12.8)%
Miscellaneous Revenues	66,277	3,000	3,200	3,000	-	3,000	0.0%
Interest/Misc	44,016	20,000	82,000	68,000	-	68,000	240.0%
Fleet Revenue Billings	7,440,701	7,392,000	8,067,200	7,570,400	-	7,570,400	2.4%
Fuel Sale Rev Billings	4,992,045	6,780,000	6,780,000	6,800,000	-	6,800,000	0.3%
Trans fm 0001 General Fund	45,000	-	-	-	-	-	na
Carry Forward	1,749,700	1,439,700	1,952,400	1,673,000	-	1,673,000	16.2%
Less 5% Required By Law	-	(34,800)	-	(32,900)	-	(32,900)	(5.5)%
Total Funding	**14,793,487**	**16,272,400**	**17,428,100**	**16,668,000**	**-**	**16,668,000**	**2.4%**

Office of the County Manager

Fleet Management Division

Fleet Management (5021)

Forecast FY 2024:

Personnel services forecast slightly lower than fiscal year 2024. The budgeted amount for fuel in FY2024 was $4.13 per gallon; however, with the unstableness of the market fuel prices have been difficult to predict. We are estimating fuel prices to average $3.60 through the last half of the current fiscal year. US Energy Information is projecting a slight increase in prices during summer 2024. The costs of parts are forecast to be approximately $179,200 more than budgeted in both expenses and revenues due to inflation and increased stock orders to counter anticipated shortages caused by the circumstances of supplier shortages. Capital outlay is expected to be higher due to replacements vehicles and a truck purchase. Revenues from motor pool rentals are forecast to be approximately $95,500

Current FY 2025:

Fleet Management's FY 2025 budgeted operating expenditures will increase over FY2024 with major outliers being increases in fuel costs, repair parts costs, and personnel costs. The budget includes shop equipment maintenance and replacement due to age and normal wear. Budget also includes funding to migrate the Fleet Management software (FASTER) to a cloud-based version.

The fuel budget contains $100,000 for fuel system maintenance and $26,000 for maintenance and support of the FuelMaster fuel control system.

FY2025 Capital Outlay
• Replace 1 service truck,1 pickup, 1 sedan ($175,000).
• Replace shop lifts & equipment ($200,000).
• Data processing equipment ($10,000)

Service Level:

With implementation of the vehicle and equipment replacement program, Fleet Management has seen shorter downtimes in general; however, since FY2016, over 1,500 equipment items have been added to Fleet Management's workload. This number does not include small handheld items such as chainsaws. To date, with extensive use of overtime and prudent use of outside vendors, we have been able to maintain an overall 86% availability rate for all Fleet and 90% for ambulances, as the fleet continues to grow more personnel will be required to maintain satisfactory availability.

Revenues:

Labor revenue is based on $102.00 per hour for all equipment repairs. Parts revenue assumes $3,500,000 in sales which includes a 28.2% markup to cover overhead costs. Sublet revenue assumes $374,000 reimbursement including a 20% markup for overhead, plus County car wash revenues. Motor Pool mileage revenue is estimated at $80,000. Fuel sale revenue is based on 1,561,589 gallons at $4.34 per gallon (includes a $0.14 per gallon markup) and 137,693 gallons at $4.20 per gallon for outside agency agreements. Motor pool revenue projected to be $90,000, slightly lower than last year.

Office of the County Manager

Facilities Management Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	9,672,494	11,272,000	10,211,600	11,007,100	-	11,007,100	(2.4)%
Operating Expense	10,911,649	9,977,100	10,722,400	10,479,500	1,000,000	11,479,500	15.1%
Capital Outlay	90,952	65,000	90,300	75,000	-	75,000	15.4%
Remittances	-	-	250,000	-	-	-	na
Net Operating Budget	**20,675,096**	**21,314,100**	**21,274,300**	**21,561,600**	**1,000,000**	**22,561,600**	**5.9%**
Reserve for Capital	-	1,705,500	-	2,445,100	-	2,445,100	43.4%
Total Budget	**20,675,096**	**23,019,600**	**21,274,300**	**24,006,700**	**1,000,000**	**25,006,700**	**8.6%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Administration, Technical & Contract Services (0001)	7,336,487	7,752,600	7,661,200	7,996,700	-	7,996,700	3.1%
Americans with Disabilities Act (1136)	25,200	42,900	200	43,900	-	43,900	2.3%
Capital Project Management (0001)	3,056,387	3,579,100	3,117,300	3,524,600	-	3,524,600	(1.5)%
Facilities Management (0001)	9,277,951	8,877,000	9,267,100	8,865,300	1,000,000	9,865,300	11.1%
Freedom Memorial (1143)	1,522	26,000	500	41,500	-	41,500	59.6%
GAC Land Trust Fund (1057)	-	5,000	255,000	5,000	-	5,000	0.0%
Real Property Management (0001)	977,548	1,031,500	973,000	1,084,600	-	1,084,600	5.1%
Total Net Budget	**20,675,096**	**21,314,100**	**21,274,300**	**21,561,600**	**1,000,000**	**22,561,600**	**5.9%**
Total Transfers and Reserves	**-**	**1,705,500**	**-**	**2,445,100**	**-**	**2,445,100**	**43.4%**
Total Budget	**20,675,096**	**23,019,600**	**21,274,300**	**24,006,700**	**1,000,000**	**25,006,700**	**8.6%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	24,285	-	75,400	50,000	-	50,000	na
Miscellaneous Revenues	606,931	43,000	144,000	128,200	-	128,200	198.1%
Interest/Misc	53,729	33,900	76,800	71,500	-	71,500	110.9%
Indirect Service Charge	-	-	600	-	-	-	na
Reimb From Other Depts	774,556	640,000	841,000	590,000	-	590,000	(7.8)%
Net Cost General Fund	19,753,362	20,557,200	19,969,500	20,703,000	1,000,000	21,703,000	5.6%
Carry Forward	2,096,700	1,747,200	2,634,600	2,467,600	-	2,467,600	41.2%
Less 5% Required By Law	-	(1,700)	-	(3,600)	-	(3,600)	111.8%
Total Funding	**23,309,563**	**23,019,600**	**23,741,900**	**24,006,700**	**1,000,000**	**25,006,700**	**8.6%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Facilities Management (0001)	46.00	46.00	45.00	42.00	-	42.00	(8.7)%
Administration, Technical & Contract Services (0001)	19.00	19.00	18.00	18.00	-	18.00	(5.3)%
Capital Project Management (0001)	25.00	25.00	26.00	24.00	-	24.00	(4.0)%
Real Property Management (0001)	7.00	7.00	8.00	8.00	-	8.00	14.3%
Total FTE	**97.00**	**97.00**	**97.00**	**92.00**	**-**	**92.00**	**(5.2)%**

Office of the County Manager

Facilities Management Division

Facilities Management (0001)

Mission Statement

To maintain, repair, operate and remodel the county's buildings, infrastructure, and facilities; to provide professional and cost-effective small project management services; to consider the needs of our customers while ensuring employee, resident and visitor health and safety.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Maintenance Management & Operational Support - IAM, RG	**2.00**	**1,868,200**	**10,000**	**1,858,200**
Responsible for directing and managing building and facility maintenance functions and activities. This program is responsible for Building Maintenance planning, and coordination of both preventative, predictive, and reactive maintenance and supplied operational support.				
Building Miscellaneous Maintenance and Repair - QP, IAM	**3.00**	**839,000**	**405,000**	**434,000**
This section manages miscellaneous maintenance functions and activities within the Division, coordinating the preventative maintenance programs for the County's structures and facility-related assets.				
Management & Oversight - IAM, RG	**1.00**	**176,900**	**-**	**176,900**
Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, annual update and inventory reporting, and emergency management planning.				
Building HVAC Repair Systems - QP, IAM	**8.00**	**1,602,300**	**-**	**1,602,300**
Ensures, through repairs and replacements, reliable operations of HVAC Systems, indoor comfort, air quality, and temperature control, enhancing overall building functionality.				
Building Plumbing Repair Systems - QP, IAM	**4.00**	**704,000**	**-**	**704,000**
Ensures, through repairs and replacements, reliable operations of plumbing systems, preventing water damage, and maintaining a safe and hygienic environment in county facilities.				
Building Structural Repair Systems - QP, IAM	**7.00**	**896,300**	**-**	**896,300**
Ensures, through repairs and replacements, the maintainance and stability, safety, and longevity of interior, exterior and overall site condition aimed at preventing further deterioration of county facilities.				
Indoor Air Quality - QP	**1.00**	**162,200**	**-**	**162,200**
Assesses the quality of air within indoor environments such as residential, commercial, and industrial buildings. Facilitates air quality assessments, monitores pollutants and contaminants, identifyies sources of indoor air pollution, and recommends strategies to mitigate risks and improve air quality. This role often involves collaboration with others to implement ventilation improvements, filtration systems, and other measures to enhance indoor air quality and promote occupants' health and comfort.				
Building Electrical Repair Systems - QP, IAM	**10.00**	**1,379,200**	**-**	**1,379,200**
Ensures, through repairs and replacements, reliable operations of electrical systems and components within a building or facility. This includes lamps, bulbs, ballasts, and receptacles, etc. to maintain optimal performance and safety standards.				

Office of the County Manager

Facilities Management Division

Facilities Management (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Elevator Inspection and Maintenance - QP, IAM	**-**	**180,000**	**-**	**180,000**
Elevator inspection, maintenance, and repairs to ensure proper operation and safety, and support for maintenance agreements with various elevator companies				
Building Fire System Inspection and Maintenance - QP, IAM	**3.00**	**659,400**	**-**	**659,400**
Assessment and upkeep of fire protection systems within a building to ensure they are functional and compliant with safety regulations. Conducting thorough inspections and maintenance to mitigate fire risks, ensure the safety of occupants, and comply with building codes and regulations.				
Lock and Door Service - QP, IAM	**3.00**	**397,800**	**-**	**397,800**
Ensure that properties are secure and accessible through lock, latch and door repair, circuits, electric latches, electric locks and control panels. Maintains and enhances the safety and convenience of buildings.				
Current Level of Service Budget	**42.00**	**8,865,300**	**415,000**	**8,450,300**

Program Enhancements	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
HVAC Routine Maintenance Program	**-**	**1,000,000**	**-**	**1,000,000**
Facilities is seeking funding to outsource HVAC preventative maintenance services. With over 1800 HVAC units throughout our buildings, the Facilities Management maintenance staff lacks the capacity to do the recommended HVAC preventative maintenance at the manufacturer's recommended intervals. Regular maintenance of the HVAC systems will reduce the need for repairs and ensure the longevity, efficiency, and reliability of our systems. Specifically, and in particular, a structured, robust preventive maintenance program will ensure our recent investment in the 24 chiller units throughout the county will be properly executed.				
Expanded Services Budget	**-**	**1,000,000**	**-**	**1,000,000**
Total Adopted Budget	**42.00**	**9,865,300**	**415,000**	**9,450,300**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Average Days to Complete Work Orders	18	12	10	10
Cost per square foot	3.82	3.98	3.94	4.04
Total square feet maintained	4,964,500	4,980,000	4,964,500	4,986,000
Total Work Orders	23,900	31,000	27,500	30,200

Office of the County Manager

Facilities Management Division

Facilities Management (0001)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	4,248,214	4,863,000	4,509,500	4,676,500	-	4,676,500	(3.8)%
Operating Expense	4,938,784	3,949,000	4,667,300	4,113,800	1,000,000	5,113,800	29.5%
Capital Outlay	90,952	65,000	90,300	75,000	-	75,000	15.4%
Net Operating Budget	**9,277,951**	**8,877,000**	**9,267,100**	**8,865,300**	**1,000,000**	**9,865,300**	**11.1%**
Total Budget	**9,277,951**	**8,877,000**	**9,267,100**	**8,865,300**	**1,000,000**	**9,865,300**	**11.1%**
Total FTE	**46.00**	**46.00**	**45.00**	**42.00**	**-**	**42.00**	**(8.7)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	24,285	-	75,400	50,000	-	50,000	na
Miscellaneous Revenues	25,457	-	24,900	10,000	-	10,000	na
Reimb From Other Depts	501,832	355,000	616,100	355,000	-	355,000	0.0%
Net Cost General Fund	8,726,376	8,522,000	8,550,700	8,450,300	1,000,000	9,450,300	10.9%
Total Funding	**9,277,951**	**8,877,000**	**9,267,100**	**8,865,300**	**1,000,000**	**9,865,300**	**11.1%**

Forecast FY 2024:

Personal services are forecasted lower than the FY 2024 budget due to vacancies and a mid-year transfer of one (1) position to Administration, Technical & Contract Services.

Operating expenses are forecast higher than the adopted budget due to increases in trade contracts and supply requirements.

Capital increased due to truck purchases that rolled over from FY 2023.

Current FY 2025:

Personal services are budgeted lower than the FY 2024 budget due to a mid-year transfer of one (1) position to Administration, Technical & Contract Services and three (3) positions to the new Workforce Prioritization Pool (0001/1011) within Human Resources.

Operating expenses are budgeted higher in minor operating equipment, elevator maintenance, IT, and supplies.

Capital outlay includes replacement of capital assets not part of the motor pool program.

In addition to the budget illustrated on this page, the Division budgets and manages a capital appropriation in the County-Wide Capital Improvement Fund (3001) to provide roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, painting, and restoration/renovation services.

Revenues:

Forecast revenue from special services performed on a reimbursement basis are higher than budget.

Total budgeted revenue includes $355,000 from special services performed on a reimbursement basis.

Office of the County Manager

Facilities Management Division

Administration, Technical & Contract Services (0001)

Mission Statement

To deliver high quality best value management, maintenance, security, energy management, and operational support to all agencies of Collier County Government.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Management & Oversight - IAM, RG	**3.50**	**865,500**	**-**	**865,500**
Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, annual update and inventory reporting, and emergency management planning.				
Systems and Data Operations - QP, IAM	**4.00**	**676,600**	**-**	**676,600**
This program group also supports the work order/asset management system, the CAD building data base, project management and billing applications, software evaluation, selection and implementation, radio communications, data processing equipment management, building management systems, and coordination and compliance with IT Division specifications and security requirements.				
Centralized Utilities - Campus & Other Govt. locations - QP	**-**	**770,300**	**1,500**	**768,800**
Funding for County utility expenses - electric, solid waste, cable, water and sewer.				
Grounds Maintenance - QP	**0.40**	**1,123,700**	**-**	**1,123,700**
Provide competitive sub-contracted landscaping services to the County's main campus and approximately 60 satellite facilities as well as to provide for pest control, fertilization, and mulching.				
Government Security - QP, RG	**-**	**1,544,000**	**-**	**1,544,000**
Administration and management of County contract security functions. Government Security provides the necessary resources for detection of contraband and the protection of judiciary, elected officials, employees, and visitors with optimum customer service at specific locations. It is comprised of contract security checkpoint staffing, special duty assignments, interior and exterior patrols of buildings and facilities, along with security audits and security coordination and planning.				
Facilities Management Budget and Fiscal - IAM, RG	**3.50**	**432,700**	**-**	**432,700**
Provides comprehensive support in all financial and budget tasks, overseeing budget management to ensure proper and efficient use of funds and maintaining vendor relations within Facilities Management.				
Building Operations Center - QP, RG	**2.00**	**572,800**	**83,500**	**489,300**
The Building Operations center is manned 24/7 with primary responsibility for managing, operating and monitoring the Video Management System, Code Blue emergency notification system, perimeter access oversight, background checks and badge issuance as well as general customer service, coordination with the County 311 Division, and Facilities Management work order/customer service coordination.				

Office of the County Manager

Facilities Management Division

Administration, Technical & Contract Services (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Technical Systems Repairs - QP, IAM	**3.00**	**344,100**	**-**	**344,100**
Responsible for the technical management, maintenance, updates, enhancement, additions and field work associated with the County wide Video Management System, Code Blue system and security badge access system.				
Custodial Services - QP	**0.60**	**1,566,500**	**-**	**1,566,500**
Clean sanitize and restock products at public facilities				
Geographic Information Systems Application Maintenance - QP,	**1.00**	**100,500**	**-**	**100,500**
Develop and maintain Geographic Information Systems (GIS) applications for internal and public use				
Current Level of Service Budget	**18.00**	**7,996,700**	**85,000**	**7,911,700**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Cameras Monitored	1,451	1,500	1,500	1,550
Custodial - Locations Serviced	154	156	170	170
Landscaping - Locations Serviced	60	61	59	61
Persons scanned	400,000	375,000	500,000	575,000
Security surveys conducted	5	12	12	24

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,630,203	2,105,100	1,831,800	2,026,600	-	2,026,600	(3.7)%
Operating Expense	5,706,285	5,647,500	5,829,400	5,970,100	-	5,970,100	5.7%
Net Operating Budget	**7,336,487**	**7,752,600**	**7,661,200**	**7,996,700**	**-**	**7,996,700**	**3.1%**
Total Budget	**7,336,487**	**7,752,600**	**7,661,200**	**7,996,700**	**-**	**7,996,700**	**3.1%**
Total FTE	**19.00**	**19.00**	**18.00**	**18.00**	**-**	**18.00**	**(5.3)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	24,865	-	44,800	25,000	-	25,000	na
Reimb From Other Depts	63,687	35,000	74,900	60,000	-	60,000	71.4%
Net Cost General Fund	7,247,935	7,717,600	7,541,500	7,911,700	-	7,911,700	2.5%
Total Funding	**7,336,487**	**7,752,600**	**7,661,200**	**7,996,700**	**-**	**7,996,700**	**3.1%**

Office of the County Manager

Facilities Management Division

Administration, Technical & Contract Services (0001)

Forecast FY 2024:

Personal services are forecasted lower than the FY 2024 Adopted Budget due to vacancies and the midyear transfer of one (1) position to Real Property Management (0001).

Operating expense is forecasted above the adopted budget due to utilities, janitorial, temporary labor, landscaping services being more than anticipated.

Current FY 2025:

Personal services budgeted slightly lower due to the transfer of one (1) position to Real Property Management (001).

Operating expenses are budgeted slightly higher due to temporary labor, IT, utilities, janitorial and landscaping increases.

Revenues:

Forecast revenues are higher than budgeted revenues due to higher than anticipated interdepartmental revenues and miscellaneous revenues.

The FY 2025 budget includes $60,000 for interdepartmental revenues and $25,000 in miscellaneous revenues.

Office of the County Manager

Facilities Management Division

Capital Project Management (0001)

Mission Statement

To provide cost-effective project management and delivery services to all Collier County Government agencies. We aim to plan, develop, construct, and renovate the county's buildings and infrastructure while prioritizing the needs of our customers. Our commitment includes managing projects with an unwavering focus on safety.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Management & Oversight - IAM, RG	**1.00**	**128,300**	**-**	**128,300**
Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, annual update and inventory reporting, and emergency management planning.				
Capital Project Delivery - QP, CD, IAM, RG	**16.00**	**2,462,800**	**-**	**2,462,800**
Accountable for overseeing the execution of vertical and horizontal construction projects and renovations in Collier County, ensuring the provision of facilities that offer value to residents, visitors, and staff. Responsible for delivering projects to the Board of County Commissioners and constitutional offices, such as the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office. Manages construction administration, project management, and planning for a range of initiatives, including new facility and renovations, site development, parking, roofs, electrical, and HVAC systems.				
Capital Project Support - QP, CD, IAM, RG	**3.00**	**450,300**	**-**	**450,300**
Facilitates the smooth operation of construction projects by providing essential administrative assistance. This includes managing project solicitation and contracting, documentation, coordinating meetings, assisting with budget tracking, handling communication between stakeholders, organizing permits and approvals, and ensuring compliance with regulations and standards. Their function is to streamline project management processes and support project stakeholders to achieve project goals efficiently.				
Capital Project Inspection - QP, CD, IAM, RG	**4.00**	**483,200**	**-**	**483,200**
Overseeing and evaluating construction projects to ensure compliance with building codes, safety regulations, and quality standards. Inspectors examine various aspects of the construction process, including materials, structural integrity, electrical and plumbing systems, and adherence to blueprints and specifications. Their role is to identify any deficiencies or discrepancies and provide feedback to contractors to ensure that projects meet required standards and specifications. Inspection helps mitigate risks, maintain quality, and ensure the safety and longevity of constructed assets.				
Current Level of Service Budget	**24.00**	**3,524,600**	**-**	**3,524,600**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Assigned Projects	175	170	182	180
Project & Site Inspections	1,760	1,700	1,800	1,900

Office of the County Manager

Facilities Management Division

Capital Project Management (0001)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,941,712	3,432,600	3,015,500	3,335,100	-	3,335,100	(2.8)%
Operating Expense	114,676	146,500	101,800	189,500	-	189,500	29.4%
Net Operating Budget	**3,056,387**	**3,579,100**	**3,117,300**	**3,524,600**	**-**	**3,524,600**	**(1.5)%**
Total Budget	**3,056,387**	**3,579,100**	**3,117,300**	**3,524,600**	**-**	**3,524,600**	**(1.5)%**
Total FTE	**25.00**	**25.00**	**26.00**	**24.00**	**-**	**24.00**	**(4.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Service Charge	-	-	600	-	-	-	na
Net Cost General Fund	3,056,387	3,579,100	3,116,700	3,524,600	-	3,524,600	(1.5)%
Total Funding	**3,056,387**	**3,579,100**	**3,117,300**	**3,524,600**	**-**	**3,524,600**	**(1.5)%**

Forecast FY 2024:

Personal services are projected to be lower than the FY 2024 adopted budget due to several extended vacancies. Organizational changes within the program include the mid-year transfer in of one (1) position from Administration, Technical & Contract Services, and one (1) position transferred in from the Management Offices Department, Emergency Medical Services. Additionally, one (1) position was transferred out mid-year to the Community Development Department, Community Planning & Resiliency (0001).

Operating expenses are forecasted slightly lower than the FY2024 budget level primarily due to professional development and membership dues being less than budgeted.

Current FY 2025:

Personal services are budgeted lower due to a transfer out of two (2) positions to the new Workforce Prioritization Pool (0001/1011) within Human Resources and a mid-year transfer in of one (1) position from Administration, Technical & Contract Services (0001) and the general wage adjustment. This variance is partially offset by a mid-year transfer in of one (1) position from Administration, Technical & Contract Services, and one (1) position transferred in from the Management Offices Department, Emergency Medical Services.

Operating expenses are higher due to an increase in computer software.

Office of the County Manager

Facilities Management Division

Real Property Management (0001)

Mission Statement

To provide professional property acquisition and management services that exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Real Property Administration - CD, RG	**2.50**	**417,400**	**-**	**417,400**
Provides for the administration and coordination of agency wide real estate management.				
Property Acquisition - CD, IAM, RG	**3.75**	**431,600**	**122,300**	**309,300**
Provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
Property Management and Leasing - CD, IAM, RG	**1.25**	**161,200**	**45,700**	**115,500**
Responsible for leasing of both improved and unimproved property for County and Constitutional Officer uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
Lake Trafford Cemetery - CD, IAM	**0.25**	**49,800**	**93,200**	**-43,400**
This program provides for administration, operation, and basic maintenance of the cemetery. Tasks include: selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, recording deed certificates, and processing payment of associated costs.				
GAC Land Trust Property - IAM	**0.25**	**24,600**	**7,000**	**17,600**
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests.				
Current Level of Service Budget	**8.00**	**1,084,600**	**268,200**	**816,400**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Average number of days to close real estate transactions	100	90	92	90
Average number of days to complete lease requests	80	75	78	75
Interest in land acquired	195	195	190	185
Number of appraisals prepared & review	87	90	90	90
Number of informational requests responded to	910	900	900	900
Square feet of leased space managed	181,000	181,800	182,800	182,200

Office of the County Manager

Facilities Management Division

Real Property Management (0001)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	852,366	871,300	854,800	968,900	-	968,900	11.2%
Operating Expense	125,182	160,200	118,200	115,700	-	115,700	(27.8)%
Net Operating Budget	**977,548**	**1,031,500**	**973,000**	**1,084,600**	**-**	**1,084,600**	**5.1%**
Total Budget	**977,548**	**1,031,500**	**973,000**	**1,084,600**	**-**	**1,084,600**	**5.1%**
Total FTE	**7.00**	**7.00**	**8.00**	**8.00**	**-**	**8.00**	**14.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	45,848	43,000	62,400	93,200	-	93,200	116.7%
Reimb From Other Depts	209,037	250,000	150,000	175,000	-	175,000	(30.0)%
Net Cost General Fund	722,663	738,500	760,600	816,400	-	816,400	10.5%
Total Funding	**977,548**	**1,031,500**	**973,000**	**1,084,600**	**-**	**1,084,600**	**5.1%**

Forecast FY 2024:

Personal Services forecast is less than the FY 2024 budget due to a vacancy. This positive variance is partially offset by a mid-year transfer of one (1) FTE from Administration, Technical & Contract services (0001).

Operating Expense forecast is lower due to temporary labor being less than anticipated.

Current FY 2025:

Personal services is higher due to a midyear transfer of one (1) FTE from Administration, Technical & Contract services (0001) and the general wage adjustment.

Operating Expenses decreased due to a reduction in temporary labor.

Revenues:

Reimbursements from other departments are forecast less than budget due to reimbursements being less than anticipated for work performed by Real Property staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

FY 2025 Revenue is budgeted lower than the FY 2024 Adopted Budget and in line with the last several years of actuals. Departmental reimbursements are expected from Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

Office of the County Manager

Facilities Management Division

GAC Land Trust Fund (1057)

Mission Statement

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
GAC Land Trust Property - IAM	**-**	**5,000**	**5,000**	**-**
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests.				
Reserves, Transfers, Interest - RG	**-**	**2,445,100**	**2,445,100**	**-**
Current Level of Service Budget	**-**	**2,450,100**	**2,450,100**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	5,000	5,000	5,000	-	5,000	0.0%
Remittances	-	-	250,000	-	-	-	na
Net Operating Budget	**-**	**5,000**	**255,000**	**5,000**	**-**	**5,000**	**0.0%**
Reserve for Capital	-	1,705,500	-	2,445,100	-	2,445,100	43.4%
Total Budget	**-**	**1,710,500**	**255,000**	**2,450,100**	**-**	**2,450,100**	**43.2%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	507,061	-	-	-	-	-	na
Interest/Misc	51,881	33,900	76,800	71,500	-	71,500	110.9%
Carry Forward	2,001,400	1,678,300	2,560,400	2,382,200	-	2,382,200	41.9%
Less 5% Required By Law	-	(1,700)	-	(3,600)	-	(3,600)	111.8%
Total Funding	**2,560,342**	**1,710,500**	**2,637,200**	**2,450,100**	**-**	**2,450,100**	**43.2%**

Forecast FY 2024:

Forecasted remittances include $250,000 to provide partial funding to the Greater Naples Fire and Rescue District to purchase a brush truck.

Current FY 2025:

Funding requests and sale opportunities will be brought before the Board of County Commissioners for approval. A small operating budget is provided for needed services with the balance of available funding budgeted in reserves.

Office of the County Manager

Facilities Management Division

Americans with Disabilities Act (1136)

Mission Statement

Revenues generated by concession fees from the County Government Complex are earmarked to improve handicapped and general accessibility to government facilities.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Americans with Disabilities Act (ADA) - QP, IAM, RG	**-**	**43,900**	**43,900**	**-**
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	**-**	**43,900**	**43,900**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	25,200	42,900	200	43,900	-	43,900	2.3%
Net Operating Budget	**25,200**	**42,900**	**200**	**43,900**	**-**	**43,900**	**2.3%**
Total Budget	**25,200**	**42,900**	**200**	**43,900**	**-**	**43,900**	**2.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	1,157	-	-	-	-	-	na
Carry Forward	68,100	42,900	44,100	43,900	-	43,900	2.3%
Total Funding	**69,257**	**42,900**	**44,100**	**43,900**	**-**	**43,900**	**2.3%**

Forecast FY 2024:

Forecast is less than the budget because operational accessibility projects are less than anticipated.

Current FY 2025:

Operational expenses are budgeted for ADA accessibility projects.

Office of the County Manager

Facilities Management Division

Freedom Memorial (1143)

Mission Statement

To account for the Freedom Memorial donations and General Fund contribution.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Memorial Design & Construction - QP	**-**	**41,500**	**-**	**41,500**
Reserves, Transfers, Interest - RG	**-**	**-**	**41,500**	**-41,500**
Current Level of Service Budget	**-**	**41,500**	**41,500**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,522	26,000	500	41,500	-	41,500	59.6%
Net Operating Budget	**1,522**	**26,000**	**500**	**41,500**	**-**	**41,500**	**59.6%**
Total Budget	**1,522**	**26,000**	**500**	**41,500**	**-**	**41,500**	**59.6%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	3,700	-	11,900	-	-	-	na
Interest/Misc	691	-	-	-	-	-	na
Carry Forward	27,200	26,000	30,100	41,500	-	41,500	59.6%
Total Funding	**31,591**	**26,000**	**42,000**	**41,500**	**-**	**41,500**	**59.6%**

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road. On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners in FY15 approved matching private contributions of $600,000 to finish the Freedom Memorial. The cost to complete the project was $1.2M. Current activity includes small enhancements on a funds available basis.

Forecast FY 2024:

Contributions continue to be received and utilized for the ongoing addition of smaller commemorative enhancements.

Current FY 2025:

Budgeted expenditures provide for the ongoing addition of smaller commemorative enhancements.

Revenues:

Funding is provided by the carry forward of previous contributions with new contributions budgeted subsequent to receipt.

Office of the County Manager

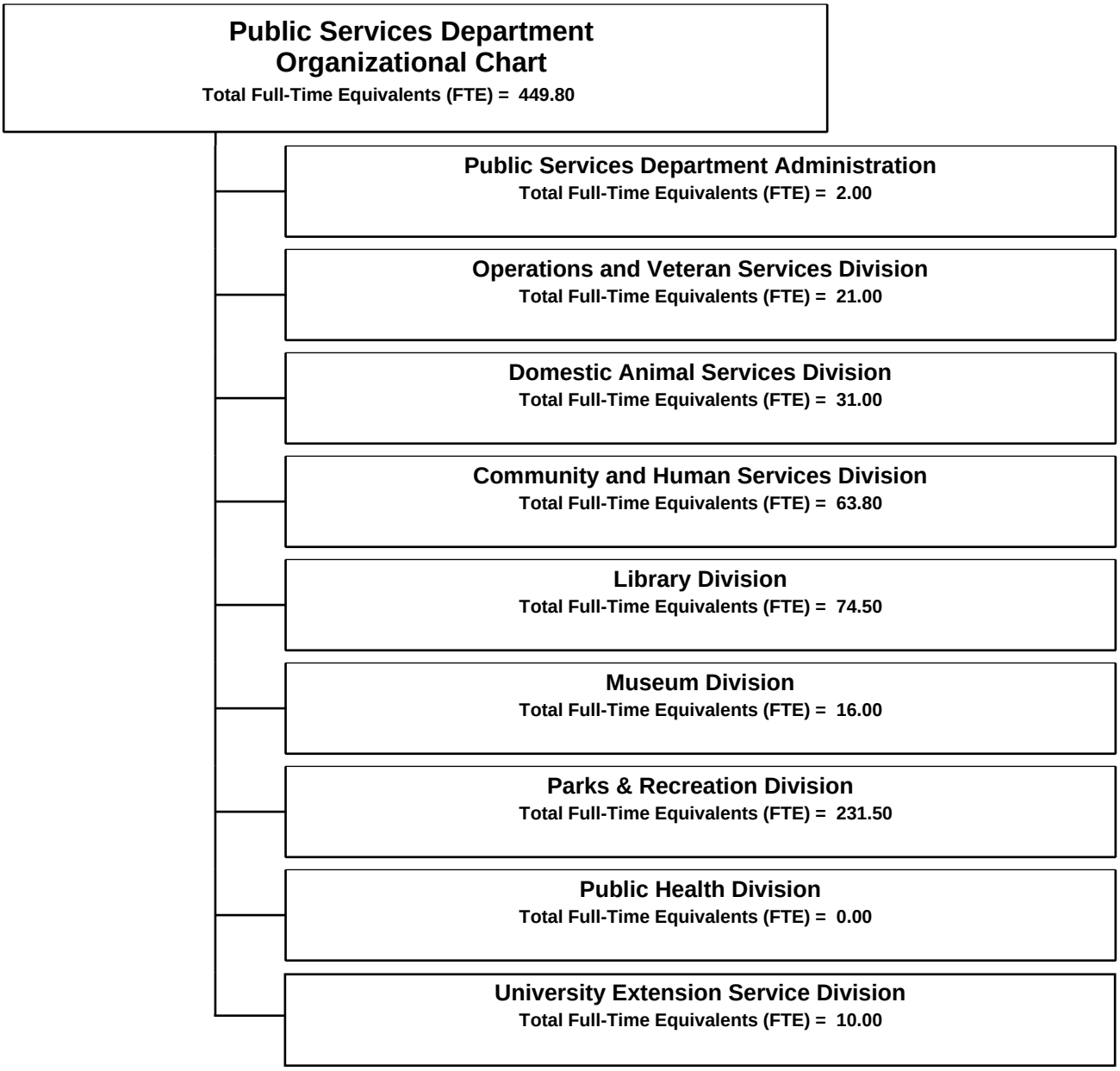
Facilities Management Division

Specialized Grants - Facility Management (1831-1832)

Mission Statement

To account for the funds received from federal and state grants.

Public Services Department



Public Services Department

Tanya Williams

The Public Services Department provides the citizens of Collier County with a wide variety of public amenities, recreational opportunities, natural resource management, and access to health, wellness, and human services preserving and enhancing the primary Strategic Focus Area-Quality of Place throughout the community. The Department includes a small administrative staff, and the following Divisions: Department Administration, Community & Human Services, Domestic Animal Services, Library, Museums, Operations & Veteran Services, Parks & Recreation, and University Extension Services. Through contractual arrangements, the Public Services Department has oversight responsibilities for the Florida Department of Health in Collier County. The goal of each Division is to exceed our customers' expectations in providing high-quality, cost-effective services. The total budget appropriation in FY 2025 (including expanded requests, transfers, and reserves) is $74.84 million and the net operating budget is $72.12 million. The number of authorized permanent Full-Time Equivalent (FTE) positions in the Department for FY 25 is 445.80 and 4 expanded FTE's requests for the Domestic Animal Services Division.

Department Administration
The Public Services Department Administration ensures all four County Strategic Plan Focus Areas are implemented throughout each Division by providing management, policy oversight, and enhanced strategic planning guidance for the programs, services, operations, and capital improvement projects of the Department. The Administration Division coordinates directly with the County Manager's Office and other County Departments in support of the County's Strategic Plan as they relate to providing premier services and sustainable amenities through responsible governance for the enjoyment and use of the public. The Division has a staff of 2 budgeted FTE's for FY 2025 with a net operating budget of $420,500.

Operations and Veteran Services Division
The Operations and Veteran Services Division provides a wide variety of services to achieve professional financial and operational management of the entire Public Services Department through the Strategic Focus Areas of Quality of Place and Responsible Governance. The Division provides guidance, support, and operational oversight to all Divisions within Public Services to include the development of annual operating and capital budgets; oversight of procurement and contractual management; financial management and analysis of revenues, expenses and projects; financial planning and modeling; and the maintenance of long-range capital plans. This Division is also focused on department wide technology planning and oversight, internal controls, and advancement of business processes and reporting capabilities. In these roles, the Division works collaboratively with internal and external stakeholders and decisions are driven by community needs.
The Veteran Services team adds an additional layer to the Division's implementation of Strategic Focus Area-Quality of Place by providing advocacy and support services to over 3,000 veterans per year and is committed to serving all the nearly 30,000 veterans and their families that call Collier County home. Collier County Veteran Services prides itself on commitment to Veterans who have sacrificed for the safety of our nation and is committed to assisting them with claims for earned benefits and many other services. The Veteran Services unit includes three certified Veteran Services Officers to assist veterans and their dependents filing for disability compensation; non-service-connected pensions; appeals burial benefits, education benefits, health benefits, survivor's benefits, and other support; and to provide outreach services to inform veterans of potential benefits.
The Division has a staff of 21 budgeted FTE's for FY 2025 with a net operating budget of $2.72 million.

Domestic Animal Services Division
The Domestic Animal Services Division in direct alignment with the Strategic Focus Areas of Quality of Place and Responsible Governance protects the citizens and animals of Collier County by keeping the area free of strays and complying with state and local ordinances and regulations through education and enforcement, ensures public and animal health and safety by investigating animal-related complaints, including animal-related injuries and diseases, increases public awareness, and promotes responsible pet ownership and humane treatment of animals. Annually, the Division typically takes in and cares for over 6,000 animals. In FY 2025, the Division will strive to maintain a live release rate above 90%, by adhering to evolving best practices in the animal welfare field and implementing programs and services, available to the public, to enhance and preserve the human animal bond. To assist in achieving its mission, the Division calls upon many dedicated volunteers, and operates an active animal fostering program. The Division has a staff of 27 budgeted FTE's, 4 expanded FTE's requests for FY2025 with a net operating budget of $5.07 million.

Community and Human Services Division
The Community and Human Services Division in direct correlation to the Strategic Focus Areas of Quality of Place and Responsible Governance is dedicated to improving the wellbeing, financial security, and critical needs of the Collier County community through collaborative partnerships and direct services. The Division is made up of four operational units: Housing Program Administration, Social Services, Aging & Adult Services and Grant Services. The Division has been creating solutions for a stronger community by serving those most in need, particularly those low-income families, with a network of partner agencies and managing over 75 contracts and 22 unique grants. The Division is responsible for grant administration of all grants awarded to the Public Services Department. Community and Human Services Division helps Collier County residents obtain access to volunteer opportunities, medical and pharmacy care, energy assistance, housing, and food services. The Division helps to connect residents to community resources and provide grant assistance to those

Public Services Department

agencies who assist those experiencing homelessness, or need housing, seniors, and victims of violence. The Division continues to manage the pandemic response grants for the County and the Hurricane Ian recovery grants; and through these programs has assisted well over 3,000 individuals and businesses. In FY 24, the Division assisted over 500 families with direct housing assistance through mortgage and rental assistance programs, provided down payment assistance to 30 households, provided energy assistance to over 20 senior households, and over 2000 meals were served to seniors through our congregate meal sites and home delivery. Throughout the upcoming FY the Division will finalize a one stop community assistance center on the Government Complex campus making it easier for all residents to obtain those critical life changing services. The Division's mission is "One Project, One Home and One Person at a Time". The Division administers over $200M in grant funding with 63.8 FTE's, and a net operating budget of $11.88 million.

Library Division

The Library Division hits all four Strategic Focus Areas of Quality of Place, Infrastructure and Asset Management, Community Development, and Responsible Governance by providing annually over 24,700 operational hours across 10 libraries with access to relevant, high-quality materials, and resources to meet the varied informational and recreational needs of Collier County residents and visitors. The library system serves nearly 900,000 visitors who check out 1.75 million items, both physical and electronic, annually. The Division actively addresses the broadening need for digital access by providing citizens high-speed internet through WiFi and library computer options. The Division's mission is to provide educational environments, facilitate community engagement, and cultivate life-long learning to maintain a thriving Collier County. To fulfill this mission, in FY 2025, citizens have access to essential Division programs including a managed collection of over 770,000 print and electronic materials, 200 computers and iPads, over 1800 in-person program offerings, interlibrary loan services, and homebound services through the Mail-A-Book Program. Additionally, grant-funded homework centers operate in qualified census tracts (QCTs) which support the Division's educational component. The Division has a staff of 74.50 budgeted FTEs for FY 2025 with a net operating budget of $9.27 million.

Museum Division

The Museum Division, through the Strategic Focus Areas of Quality of Place, Infrastructure and Asset Management, and Responsible Governance, is dedicated to providing residents and visitors an enjoyable informal education on the natural and human history of Collier County. The Museum system consists of five museum locations, one historic cemetery, and in total, cares for 19 historic buildings, 13 historic structures, more than twelve non-historic buildings and structures, and over 21 acres of land. Two locations are designated as locally historically significant by the Board of County Commissioners and three locations are on the National Register of Historic Places. Each Museum brings a unique aspect of Collier County's history to life through permanent exhibits, temporary exhibitions, programs, lectures, and special events. The museum collection contains tens of thousands of documents, photographs, and artifacts.

The Museums received 58,252 visitors in 2023. The Key Marco Cat is currently on loan from the Smithsonian Institution at the Marco Island Historical Museum through 2026. The Division has a staff of 16 budgeted FTEs for FY 2025 with a net operating budget of $2.86 million.

Parks and Recreation Division

The Parks and Recreation Division through all four Strategic Focus Areas of Quality of Place; Infrastructure and Asset Management; Community Development; and Responsible Governance maintains a high level of service at 28 regional, 18 community, and 18 neighborhood parks throughout Collier County. The Parks and Recreation Division is a nationally accredited agency and has held accreditation through the Commission for Accreditation of Parks and Recreation Agencies (CAPRA) for the last 18 years. The Collier Parks Division offers a diverse array of recreational facilities and programs, designed to cater to both passive and active recreation needs. These facilities enrich the well-being and quality of life for community members by providing numerous opportunities to engage with southwest Florida's distinctive natural landscapes, including beaches, preserves, lakes, greenways, blueways, and Gulf access points ideal for boating.

Recreation facilities encompass an extensive range, including community centers, sports fields, special event areas, fitness centers, playgrounds, gymnasiums, aquatic centers, dog parks, a roller hockey rink, skate parks, a BMX bike track, and a pickleball complex which hosts the annual U.S. Open Pickleball Championships. In addition to physical amenities, Collier Parks offers a robust selection of recreational programs across multiple categories such as arts and culture, athletics and sports, adaptive-inclusive recreation, aquatics and water sports, childcare and camps, environmental education, fitness and exercise, and social events. Annually, over 250 programs are available to families, youth, adults, and seniors, fostering community engagement and personal development. Anticipated park visitation is projected to surpass 2.6 million visitors this year.

To support and enhance these valuable community assets, the Division undertakes a dynamic capital projects agenda. FY 2025 capital project plan is dedicated to the execution of necessary repairs and upgrades at existing community and regional parks, with a particular focus on the Sun-n-Fun Lagoon water park and the ongoing restoration of aquatic facilities. An estimated $8.6 million from the 2020 Bond Fund (3063) will be allocated to these critical enhancements. Future projects include the continuation of phase 2 developments at Big Corkscrew Island Regional Park located in Golden Gate Estates, which will feature additions such as a dog park, satellite restrooms, and a comprehensive pathway system. Restoration efforts for marinas and beach access points are also ongoing. The strategic allocation of resources ensures the maintenance and expansion of park facilities and programs, reinforcing our commitment to enhancing community life through

Public Services Department

comprehensive and accessible recreational options. Collier Parks Division operates with a dedicated staff of 231.50 full-time equivalents (FTEs) and manages a net operating budget of $37.37 million.

Public Health Division
As a county health department within the integrated system of the Florida Department of Health, the Department of Health in Collier County provides public health programs and services focused on preventing communicable, infectious, and chronic diseases as we work to promote and protect the health of our community. DOH-Collier provides and offers essential public health services to all residents and visitors. The main service offerings include: infectious disease prevention and control, immunizations, refugee health, dental, family planning, Women Infants and Children Program, Healthy Start, community health planning, wellness programs, vital statistics, and environmental health services. This past year the Health Department provided over 460,000 individual public health services. The main facility is located at the government complex in Naples with a satellite office located in Immokalee. The Florida Department of Health in Collier County has a staff of 150 FTEs and a net operating budget of $13 million which includes contributions from State, Federal, and County sources. DOH-Collier is supported by Collier County in FY 2025 with a net operating budget of $1.49 million. A reduction from FY 2024 budget, due to consolidation and streamlining of contractual services between DOH-Collier and Collier County for supporting access to health services.

University of Florida Extension Services Division
The University Extension Services Division (UES), also known as "UF/IFAS Extension Collier County", through the Strategic Focus Areas of Quality of Place and Responsible Governance, provides research-based educational programs; a wide array of resources; and specialized training to residents of Collier County. Program areas include Agriculture (Sustainable Food Systems); Marine Sciences and Natural Resources (Sea Grant); Residential Horticulture (including Florida Friendly Landscaping, Master Gardener Volunteers, and plant clinics); Commercial Horticulture (including specialized landscape professional training and plant/pest identification); Community Resources Development; and 4-H Youth Development where youth "learn by doing". UES provides virtual, in person, and hybrid learning opportunities for the community. Over 80,000 participants are impacted annually through learning events. Hundreds of field and office consultations are conducted for residents by our subject matter experts/extension agents each year. The Cooperative Extension is a county, state, and federal partnership legislated in 1914. The Division has a staff of 10 budgeted FTE's (including 5 shared County/UF agents) for FY 2025 through a county net operating budget of $1.05 million.

Public Services Department

Department Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	37,512,690	39,542,900	43,690,900	38,221,200	355,100	38,576,300	(2.4)%
Operating Expense	27,890,866	27,608,200	40,068,200	28,403,900	-	28,403,900	2.9%
Indirect Cost Reimburs	455,200	450,800	450,800	474,900	-	474,900	5.3%
Capital Outlay	36,294	29,400	7,211,200	62,000	-	62,000	110.9%
Grants and Aid	18,357,879	4,313,600	3,921,100	4,006,300	-	4,006,300	(7.1)%
Remittances	14,574,947	2,565,400	82,131,800	600,000	-	600,000	(76.6)%
Total Net Budget	**98,827,875**	**74,510,300**	**177,474,000**	**71,768,300**	**355,100**	**72,123,400**	**(3.2)%**
Trans to Property Appraiser	4,386	5,200	5,200	5,300	-	5,300	1.9%
Trans to Tax Collector	54,267	60,900	60,900	56,200	-	56,200	(7.7)%
Trans to 1806 Grnt Prog Support	105,000	185,000	185,000	185,000	-	185,000	0.0%
Trans to 1810 Lib Donations	-	-	-	79,400	-	79,400	na
Trans to 1835 Housing Grants	22,885	-	-	-	-	-	na
Trans to 1840 Public Serv GrntM	-	-	46,400	-	-	-	na
Trans to 3026 Museum Capital	110,000	-	-	-	-	-	na
Trans to 5006 Info Tech Cap	42,900	40,800	40,800	47,500	-	47,500	16.4%
Reserve for Contingencies	-	111,300	-	254,400	-	254,400	128.6%
Reserve for Capital	-	1,242,000	-	1,734,400	-	1,734,400	39.6%
Restricted for Unfunded Requests	-	385,400	-	387,100	-	387,100	0.4%
Reserve for Attrition	-	(28,300)	-	(28,300)	-	(28,300)	0.0%
Total Budget	**99,167,312**	**76,512,600**	**177,812,300**	**74,489,300**	**355,100**	**74,844,400**	**(2.2)%**

Appropriations by Division	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Public Services Department Administration	285,476	304,100	353,900	420,500	-	420,500	38.3%
Operations and Veteran Services Division	2,474,219	3,191,200	2,664,700	2,721,300	-	2,721,300	(14.7)%
Domestic Animal Services Division	4,875,255	5,542,200	5,370,600	4,710,400	355,100	5,065,500	(8.6)%
Community and Human Services Division	44,701,905	13,110,900	111,177,700	11,875,100	-	11,875,100	(9.4)%
Library Division	8,367,569	10,055,800	9,022,300	9,272,700	-	9,272,700	(7.8)%
Museum Division	2,521,043	2,778,500	2,619,800	2,861,000	-	2,861,000	3.0%
Parks & Recreation Division	32,299,251	36,629,700	34,495,900	37,368,900	-	37,368,900	2.0%
Public Health Division	1,750,477	1,896,200	1,823,000	1,490,200	-	1,490,200	(21.4)%
University Extension Service Division	915,996	1,001,700	830,500	1,048,200	-	1,048,200	4.6%
Public Services Grants	636,684	-	9,115,600	-	-	-	na
Total Net Budget	**98,827,875**	**74,510,300**	**177,474,000**	**71,768,300**	**355,100**	**72,123,400**	**(3.2)%**
Domestic Animal Services Division	-	34,500	-	8,200	-	8,200	(76.2)%
Community and Human Services Division	127,885	455,000	185,000	617,900	-	617,900	35.8%
Library Division	-	163,800	44,000	522,600	-	522,600	219.0%
Museum Division	152,708	42,200	42,100	42,200	-	42,200	0.0%
Parks & Recreation Division	58,845	1,294,200	64,800	1,516,800	-	1,516,800	17.2%
University Extension Service Division	-	12,600	-	13,300	-	13,300	5.6%
Public Services Grants	-	-	2,400	-	-	-	na
Total Transfers and Reserves	**339,437**	**2,002,300**	**338,300**	**2,721,000**	**-**	**2,721,000**	**35.9%**
Total Budget	**99,167,312**	**76,512,600**	**177,812,300**	**74,489,300**	**355,100**	**74,844,400**	**(2.2)%**

Public Services Department

Department Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	564,892	665,300	638,700	721,200	-	721,200	8.4%
Delinquent Ad Valorem Taxes	8,396	-	300	-	-	-	na
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Licenses & Permits	323,097	393,000	303,000	303,000	-	303,000	(22.9)%
Special Assessments	5,578,033	-	10,657,400	-	-	-	na
Intergovernmental Revenues	19,322,584	-	87,552,000	-	-	-	na
Charges For Services	7,549,950	9,741,800	7,096,600	9,598,800	-	9,598,800	(1.5)%
Fines & Forfeitures	185,301	149,800	177,800	107,000	-	107,000	(28.6)%
Miscellaneous Revenues	4,493,684	438,900	1,183,100	459,500	-	459,500	4.7%
Interest/Misc	1,777,963	251,000	292,100	197,500	-	197,500	(21.3)%
Reimb From Other Depts	319,598	381,000	2,771,000	614,700	-	614,700	61.3%
Trans frm Property Appraiser	548	-	-	-	-	-	na
Trans frm Tax Collector	6,793	-	-	-	-	-	na
Net Cost General Fund	35,878,365	40,602,000	39,506,600	39,018,100	355,100	39,373,200	(3.0)%
Net Cost Unincorp General Fund	12,788,339	14,211,300	13,438,500	14,410,800	-	14,410,800	1.4%
Trans fm 0001 General Fund	2,581,156	1,723,700	1,837,400	2,432,800	-	2,432,800	41.1%
Trans fm 1011 Unincorp GenFd	587,600	612,600	612,600	634,000	-	634,000	3.5%
Trans fm 1062 ConsrvCollr Maint	-	-	10,000	-	-	-	na
Trans fm 1140 Lib Trust Fd	-	-	-	79,400	-	79,400	na
Trans fm 1806 Grant Prog Supprt	22,885	-	-	-	-	-	na
Trans fm 1810 Lib Donations	-	-	44,000	-	-	-	na
Trans fm 1837 Human Serv Grant	105,000	185,000	185,000	185,000	-	185,000	0.0%
Trans fm 1839 Public Serv Grant	-	-	2,400	-	-	-	na
Trans fm 3026 Museum Capital	-	-	100,000	-	-	-	na
Trans fm 3062 Pks Ad Val Cap	-	-	156,400	-	-	-	na
Carry Forward	9,486,100	5,328,500	13,145,700	3,898,300	-	3,898,300	(26.8)%
Less 5% Required By Law	-	(171,300)	-	(170,800)	-	(170,800)	(0.3)%
Total Funding	**103,580,282**	**76,512,600**	**181,710,600**	**74,489,300**	**355,100**	**74,844,400**	**(2.2)%**

Department Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Public Services Department Administration	1.00	1.00	2.00	2.00	-	2.00	100.0%
Operations and Veteran Services Division	27.00	27.00	26.00	21.00	-	21.00	(22.2)%
Domestic Animal Services Division	36.00	38.00	38.00	27.00	4.00	31.00	(18.4)%
Community and Human Services Division	60.80	63.80	63.80	63.80	-	63.80	0.0%
Library Division	85.00	85.00	81.00	74.50	-	74.50	(12.4)%
Museum Division	16.00	16.00	16.00	16.00	-	16.00	0.0%
Parks & Recreation Division	242.50	242.50	242.50	231.50	-	231.50	(4.5)%
University Extension Service Division	10.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	**478.30**	**483.30**	**479.30**	**445.80**	**4.00**	**449.80**	**(6.9)%**

Public Services Department

Public Services Department Administration

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	259,893	265,300	326,700	386,300	-	386,300	45.6%
Operating Expense	25,584	38,800	27,200	34,200	-	34,200	(11.9)%
Net Operating Budget	**285,476**	**304,100**	**353,900**	**420,500**	**-**	**420,500**	**38.3%**
Total Budget	**285,476**	**304,100**	**353,900**	**420,500**	**-**	**420,500**	**38.3%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Public Services Administration (0001)	285,476	304,100	353,900	420,500	-	420,500	38.3%
Total Net Budget	**285,476**	**304,100**	**353,900**	**420,500**	**-**	**420,500**	**38.3%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**285,476**	**304,100**	**353,900**	**420,500**	**-**	**420,500**	**38.3%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	285,476	304,100	353,900	420,500	-	420,500	38.3%
Total Funding	**285,476**	**304,100**	**353,900**	**420,500**	**-**	**420,500**	**38.3%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Public Services Administration (0001)	1.00	1.00	2.00	2.00	-	2.00	100.0%
Total FTE	**1.00**	**1.00**	**2.00**	**2.00**	**-**	**2.00**	**100.0%**

Public Services Department

Public Services Department Administration

Public Services Administration (0001)

Mission Statement

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Department Administration - RG	**1.00**	**303,200**	**-**	**303,200**
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Public Services Operations Mgt - CD, IAM, RG	**1.00**	**117,300**	**-**	**117,300**
Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.				
Current Level of Service Budget	**2.00**	**420,500**	**-**	**420,500**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	259,893	265,300	326,700	386,300	-	386,300	45.6%
Operating Expense	25,584	38,800	27,200	34,200	-	34,200	(11.9)%
Net Operating Budget	**285,476**	**304,100**	**353,900**	**420,500**	**-**	**420,500**	**38.3%**
Total Budget	**285,476**	**304,100**	**353,900**	**420,500**	**-**	**420,500**	**38.3%**
Total FTE	**1.00**	**1.00**	**2.00**	**2.00**	**-**	**2.00**	**100.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	285,476	304,100	353,900	420,500	-	420,500	38.3%
Total Funding	**285,476**	**304,100**	**353,900**	**420,500**	**-**	**420,500**	**38.3%**

Forecast FY 2024:

The personal services forecast increase reflects the addition of a Management Analyst I position to the Public Services Administration. 1 FTE was transferred from the Public Services Operations Division.

Current FY 2025:

The increase to the personal services budget for FY25 reflects the addition of a Management Analyst I position for a total of 2 FTE's. Operating expenses decreased by 11.9% due to lower costs associated with Information Technology and Fleet related service charges.

Public Services Department

Operations and Veteran Services Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,231,255	2,881,300	2,366,900	2,401,100	-	2,401,100	(16.7)%
Operating Expense	242,963	309,900	297,800	320,200	-	320,200	3.3%
Net Operating Budget	**2,474,219**	**3,191,200**	**2,664,700**	**2,721,300**	**-**	**2,721,300**	**(14.7)%**
Total Budget	**2,474,219**	**3,191,200**	**2,664,700**	**2,721,300**	**-**	**2,721,300**	**(14.7)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Public Services Operations (0001)	2,065,064	2,739,300	2,291,900	2,347,400	-	2,347,400	(14.3)%
Veterans Services (0001)	409,155	451,900	372,800	373,900	-	373,900	(17.3)%
Total Net Budget	**2,474,219**	**3,191,200**	**2,664,700**	**2,721,300**	**-**	**2,721,300**	**(14.7)%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**2,474,219**	**3,191,200**	**2,664,700**	**2,721,300**	**-**	**2,721,300**	**(14.7)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	358	-	-	-	-	-	na
Net Cost General Fund	2,473,860	3,191,200	2,664,700	2,721,300	-	2,721,300	(14.7)%
Total Funding	**2,474,219**	**3,191,200**	**2,664,700**	**2,721,300**	**-**	**2,721,300**	**(14.7)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Public Services Operations (0001)	23.00	23.00	22.00	18.00	-	18.00	(21.7)%
Veterans Services (0001)	4.00	4.00	4.00	3.00	-	3.00	(25.0)%
Total FTE	**27.00**	**27.00**	**26.00**	**21.00**	**-**	**21.00**	**(22.2)%**

Public Services Department

Operations and Veteran Services Division

Public Services Operations (0001)

Mission Statement

The Operations Division focuses on professional financial and operational management for the Department, including budget development, financial planning and oversight, procurement and contract management, capital and long range planning, enterprise asset management, marketing and communications, technology and process improvement, and general quality control.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Business and Technology Operations - RG	**3.00**	**623,800**	**-**	**623,800**
Coordination and management of resources, systems, and staff for the efficient functioning of business operational processes and the effective utilization of technology to ensure Divisional and Departmental alignment to strategic plan initiatives and Board directed priorities.				
Financial Operations and Fiscal Management - RG	**11.00**	**1,274,500**	**-**	**1,274,500**
Management of the financial resources of the Department, including budgeting, accounting, and revenue management. Oversight of Public Services financial stability and providing the appropriate control of funding resources to ensure Divisional and Departmental alignment to strategic plan initiatives and Board directed priorities.				
Purchasing, Acquisitions, and Contract Administration - RG	**4.00**	**449,100**	**-**	**449,100**
Coordination of essential processes required to acquire goods, services, and assets for the Department and the development, negotiation, implementation, management, compliance, and renewal of County contracts.				
Current Level of Service Budget	**18.00**	**2,347,400**	**-**	**2,347,400**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Physical Assets Managed in Enterprise Asset Management System	8,169	8,200	8,447	8,400

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,860,266	2,475,300	2,037,100	2,074,700	-	2,074,700	(16.2)%
Operating Expense	204,798	264,000	254,800	272,700	-	272,700	3.3%
Net Operating Budget	**2,065,064**	**2,739,300**	**2,291,900**	**2,347,400**	**-**	**2,347,400**	**(14.3)%**
Total Budget	**2,065,064**	**2,739,300**	**2,291,900**	**2,347,400**	**-**	**2,347,400**	**(14.3)%**
Total FTE	**23.00**	**23.00**	**22.00**	**18.00**	**-**	**18.00**	**(21.7)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	38	-	-	-	-	-	na
Net Cost General Fund	2,065,026	2,739,300	2,291,900	2,347,400	-	2,347,400	(14.3)%
Total Funding	**2,065,064**	**2,739,300**	**2,291,900**	**2,347,400**	**-**	**2,347,400**	**(14.3)%**

Public Services Department

Operations and Veteran Services Division

Public Services Operations (0001)

Forecast FY 2024:

The Personal Services forecast is trending below FY24 budgeted amounts due to vacant staff positions and the mid-year transfer of 1 FTE to the Public Services Administration Division. The Operating Expense forecast will closely approximate the adopted FY24 budget.

Current FY 2025:

Personal services are budgeted lower than the FY 2024 budget due to the transfer of three (3) positions to the new Workforce Prioritization Pool (0001/1011) within Human Resources and 1 FTE transfer to the Public Administration Division. The Operating Expenses for FY25 have increased primarily due to an interdepartmental payment for services.

Public Services Department

Operations and Veteran Services Division

Veterans Services (0001)

Mission Statement

To reach out to and compassionately serve all veterans and their dependents and identify and file for earned benefits such as disability compensation, non-service connected pensions, burial, education, health and survivors benefits, as well as connect them with other support services available in our community.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Veteran Advocacy - RG	**3.00**	**350,700**	**-**	**350,700**
To assist approximately 3,000 veterans and their dependents with service and non-service-connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
Veterans' Special Events - QP	**-**	**6,400**	**-**	**6,400**
Provide support to various activities recognizing our Veterans, including Veteran's Day, Memorial Day, and the annual 4th of July celebration.				
Business and Technology Operations - RG	**-**	**16,800**	**-**	**16,800**
Coordination and management of resources, systems, and staff for the efficient functioning of business operational processes and the effective utilization of technology to ensure Divisional and Departmental alignment to strategic plan initiatives and Board directed priorities.				
Current Level of Service Budget	**3.00**	**373,900**	**-**	**373,900**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Client Appointments with Veteran Service Officer	4,070	3,600	1,668	3,500
Serve 95% of veterans requesting services within 5 working days	90	95	90	92

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	370,990	406,000	329,800	326,400	-	326,400	(19.6)%
Operating Expense	38,165	45,900	43,000	47,500	-	47,500	3.5%
Net Operating Budget	**409,155**	**451,900**	**372,800**	**373,900**	**-**	**373,900**	**(17.3)%**
Total Budget	**409,155**	**451,900**	**372,800**	**373,900**	**-**	**373,900**	**(17.3)%**
Total FTE	**4.00**	**4.00**	**4.00**	**3.00**	**-**	**3.00**	**(25.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	320	-	-	-	-	-	na
Net Cost General Fund	408,835	451,900	372,800	373,900	-	373,900	(17.3)%
Total Funding	**409,155**	**451,900**	**372,800**	**373,900**	**-**	**373,900**	**(17.3)%**

Public Services Department

Operations and Veteran Services Division

Veterans Services (0001)

Forecast FY 2024:

The Personal Services forecast is trending below FY24 budgeted amounts due to position vacancies. The Operating Expense forecast is trending lower than adopted FY24 budget as cost containment for out of county travel.

Current FY 2025:

Personal services are budgeted lower than the FY 2024 budget due to the transfer of one (1) position to the new Workforce Prioritization Pool (0001/1011) within Human Resources. Operating Expenses have increased by 3.5% in line with budget policy.

Public Services Department

Domestic Animal Services Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,787,843	3,485,800	3,194,100	2,695,000	355,100	3,050,100	(12.5)%
Operating Expense	2,087,412	2,056,400	2,176,500	1,865,400	-	1,865,400	(9.3)%
Capital Outlay	-	-	-	50,000	-	50,000	na
Remittances	-	-	-	100,000	-	100,000	na
Net Operating Budget	**4,875,255**	**5,542,200**	**5,370,600**	**4,710,400**	**355,100**	**5,065,500**	**(8.6)%**
Reserve for Contingencies	-	9,500	-	8,200	-	8,200	(13.7)%
Restricted for Unfunded Requests	-	25,000	-	-	-	-	(100.0)%
Total Budget	**4,875,255**	**5,576,700**	**5,370,600**	**4,718,600**	**355,100**	**5,073,700**	**(9.0)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
DAS Medical Donations (1149)	-	-	-	13,400	-	13,400	na
Domestic Animal Control (0001)	4,393,239	5,151,300	5,151,000	4,380,900	355,100	4,736,000	(8.1)%
Domestic Animal Services Donations (1135)	325,368	256,500	85,300	170,500	-	170,500	(33.5)%
Neutered/Spay Trust Fund (1139)	156,648	134,400	134,300	145,600	-	145,600	8.3%
Total Net Budget	**4,875,255**	**5,542,200**	**5,370,600**	**4,710,400**	**355,100**	**5,065,500**	**(8.6)%**
Total Transfers and Reserves	**-**	**34,500**	**-**	**8,200**	**-**	**8,200**	**(76.2)%**
Total Budget	**4,875,255**	**5,576,700**	**5,370,600**	**4,718,600**	**355,100**	**5,073,700**	**(9.0)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	323,097	393,000	303,000	303,000	-	303,000	(22.9)%
Charges For Services	125,465	157,700	160,500	160,500	-	160,500	1.8%
Fines & Forfeitures	76,854	49,800	69,800	-	-	-	(100.0)%
Miscellaneous Revenues	187,703	120,000	55,600	80,000	-	80,000	(33.3)%
Interest/Misc	10,223	15,100	-	-	-	-	(100.0)%
Net Cost General Fund	3,916,483	4,632,300	4,697,400	3,998,900	355,100	4,354,000	(6.0)%
Carry Forward	503,700	219,800	268,500	184,200	-	184,200	(16.2)%
Less 5% Required By Law	-	(11,000)	-	(8,000)	-	(8,000)	(27.3)%
Total Funding	**5,143,523**	**5,576,700**	**5,554,800**	**4,718,600**	**355,100**	**5,073,700**	**(9.0)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Domestic Animal Control (0001)	36.00	38.00	38.00	27.00	4.00	31.00	(18.4)%
Total FTE	**36.00**	**38.00**	**38.00**	**27.00**	**4.00**	**31.00**	**(18.4)%**

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (0001)

Mission Statement

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration - RG	**3.00**	**1,474,000**	**-**	**1,474,000**
Operational oversight of employees, contracts, projects, fiscal and resource management, coordination with the Animal Services Advisory Board, Pet Placement Partners , community organizations, and various animal advocacy groups.				
Animal Shelter Services - QP, RG	**5.20**	**547,300**	**170,500**	**376,800**
Cleaning and sanitization protocols to limit zoonotic disease and transmission of illness in accordance with American Veterinary Medical Association Guidelines.				
Community Outreach - QP, RG	**1.00**	**98,100**	**-**	**98,100**
Promoting programs and services through social media and other marketing campaigns. Leverage social media presence to publicize lost pets, adoptions and reunification of pets with their owners. Promotion of fundraising and special events.				
Veterinary Clinic - QP	**1.10**	**433,200**	**-**	**433,200**
Provide exceptional medical care for our shelter animals to include emergency, lifesaving veterinary care for injured animals, impounded at the Division. Sterilize cats, dogs prior to placement in home or release to owner upon reclaim. Perform non-routine surgical procedures to improve the quality of life for shelter animals. Provide medical care to all animals in custody to ensure the health and wellbeing of the shelter population. Coordinate and consult with outside veterinary clinics and specialists to provide advanced medical care for special cases.				
Neutered or Spayed Program - QP	**5.00**	**627,600**	**-**	**627,600**
Ensure that all animals adopted to new families or reclaimed by their owners from Domestic Animal Services are sterilized prior to adoption or release. Accept donations from the public to support the program in accordance with Resolution 2017-104.				
Special Medical Care - QP, RG	**2.10**	**252,600**	**-**	**252,600**
Coordinate and consult with outside veterinary clinics and specialists to provide advanced medical care for special cases. Provide lifesaving emergency care afterhours, weekends, and holidays to stabilize and monitor medically compromised animals.				
Animal Services - QP,RG	**3.50**	**386,800**	**211,500**	**175,300**
Coordination of adoptions and foster care, management of Pet Placement partners, coordination of Community Cat Program, and returning animals to their owners.				
Animal Care - QP, RG	**6.10**	**561,300**	**-**	**561,300**
Animal intake processes including impounding of stray animals, owner surrenders, health checks, vaccinations, and creation of animal care records.				
Current Level of Service Budget	**27.00**	**4,380,900**	**382,000**	**3,998,900**

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (0001)

Program Enhancements	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
4 FTE's - DAS	**4.00**	**355,100**	**-**	**355,100**
1 Accounting Supervisor - Supervises fiscal staff and ensure fiscal processes and transactions are follow. 1 Program Coordinator - Coordinates the community outreach and the neutered or spayed programs. 2 Veterinary Technician II - Ensure proper care is given to each animal.				
Expanded Services Budget	**4.00**	**355,100**	**-**	**355,100**
Total Adopted Budget	**31.00**	**4,736,000**	**382,000**	**4,354,000**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% of spay/neuter surgeries performed in-house	30	50	35	75
Animal Live Release Rate (%) (adoptions, reclaims, transfers)	94	97	94	95
Compliance rate of Notices to Comply issued for mandatory County Rabies/License Tag and rabies vaccination	85	86	84.4	86
Volunteer Donated Service Hours	18,500	19,000	12,548	22,000

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,787,843	3,485,800	3,194,100	2,695,000	355,100	3,050,100	(12.5)%
Operating Expense	1,605,396	1,665,500	1,956,900	1,585,900	-	1,585,900	(4.8)%
Remittances	-	-	-	100,000	-	100,000	na
Net Operating Budget	**4,393,239**	**5,151,300**	**5,151,000**	**4,380,900**	**355,100**	**4,736,000**	**(8.1)%**
Total Budget	**4,393,239**	**5,151,300**	**5,151,000**	**4,380,900**	**355,100**	**4,736,000**	**(8.1)%**
Total FTE	**36.00**	**38.00**	**38.00**	**27.00**	**4.00**	**31.00**	**(18.4)%**

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (0001)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	236,847	331,500	241,500	241,500	-	241,500	(27.1)%
Charges For Services	106,750	137,700	140,500	140,500	-	140,500	2.0%
Fines & Forfeitures	76,854	49,800	69,800	-	-	-	(100.0)%
Miscellaneous Revenues	56,307	-	1,800	-	-	-	na
Net Cost General Fund	3,916,483	4,632,300	4,697,400	3,998,900	355,100	4,354,000	(6.0)%
Total Funding	**4,393,239**	**5,151,300**	**5,151,000**	**4,380,900**	**355,100**	**4,736,000**	**(8.1)%**

Notes:

Domestic Animal Services transitioned to a new animal license program vendor in FY23. The fee policy has maintained the current licensing fee of 15.00 with a three-year licensing option. Domestic Animal Services continues to offer adoption promotions and specials regularly to generate excitement within the community at the recommendation of the University of Florida Maddie's Shelter Medicine Program, pursuant to Resolution No. 2018-106, which allows for reduced adoption fees and two-for-the-price-of-one cat adoptions.

Forecast FY 2024:

Forecast expenditures for personal services are trending lower than budgeted levels due to position vacancies. Operating expenses are forecast to be higher than budgeted levels due to increases in temporary labor, electricity, building maintenance, animal food, medicines, medical supplies and medical treatment. Funds will be shifting within the Public Services Department to cover the shortfall. Revenue projections are on course to meet expectations of budget.

Current FY 2025:

Personal services are budgeted lower than the FY 2024 budget due to the transfer of 11 FTE's to Code Enforcement. The budget also reflects 4 expanded FTE's positions. Domestic Animal Services has continued to rely heavily on temporary labor to properly clean and sanitize animal holding areas per current ASV Standards and the Current Animal Control Ordinance.

Revenues:

The principal source of revenue to support DAS is generated by return to owner fees, Collier County Pet Licenses, and adoption fees.

Public Services Department

Domestic Animal Services Division

Neutered/Spay Trust Fund (1139)

Mission Statement

To sterilize all dogs and cats released from Domestic Animal Services as required by F.S. 823.15 and Collier County Animal Control Ordinance Chapter 14, Article II, section 14-41 and to provide low-cost spay and neuter services for the public for breeds and types of animals most often relinquished to Domestic Animal Services.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Neutered or Spayed Program - QP	**-**	**145,600**	**145,600**	**-**
Ensure that all animals adopted to new families or reclaimed by their owners from Domestic Animal Services are sterilized prior to adoption or release. Accept donations from the public to support the program in accordance with Resolution 2017-104.				
Reserves, Transfers, Interest - RG	**-**	**4,500**	**4,500**	**-**
Current Level of Service Budget	**-**	**150,100**	**150,100**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	156,648	134,400	134,300	145,600	-	145,600	8.3%
Net Operating Budget	**156,648**	**134,400**	**134,300**	**145,600**	**-**	**145,600**	**8.3%**
Reserve for Contingencies	-	3,200	-	4,500	-	4,500	40.6%
Restricted for Unfunded Requests	-	25,000	-	-	-	-	(100.0)%
Total Budget	**156,648**	**162,600**	**134,300**	**150,100**	**-**	**150,100**	**(7.7)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	86,250	61,500	61,500	61,500	-	61,500	0.0%
Charges For Services	18,585	20,000	20,000	20,000	-	20,000	0.0%
Miscellaneous Revenues	16,697	-	-	-	-	-	na
Interest/Misc	3,231	4,700	-	-	-	-	(100.0)%
Carry Forward	157,300	80,800	125,400	72,600	-	72,600	(10.1)%
Less 5% Required By Law	-	(4,400)	-	(4,000)	-	(4,000)	(9.1)%
Total Funding	**282,063**	**162,600**	**206,900**	**150,100**	**-**	**150,100**	**(7.7)%**

Public Services Department

Domestic Animal Services Division

Neutered/Spay Trust Fund (1139)

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals, impound fees paid for animals reclaimed unsterilized, and the spay/neuter fees from animals sterilized prior to reclaim by their owners. The Division is working with local non-profit groups to provide low-cost spay and neuter for the public and for community cat caregivers. The Divisions' goal is to provide free and/or low cost spay and neuter for breeds and types of animals most often relinquished to Domestic Animal Services.

Forecast FY 2024:

To ensure compliance with F.S. 823.15 and Collier County Animal Control Ordinance Chapter 14, Article II, section 14-41; animal sterilizations were being performed by private sector veterinarians for the first half of the year. As of April, we have 2 full time veterinarians on staff which help alleviate using private sector veterinarians. The forecast reflects these costs.

Current FY 2025:

Fund (1139) operating budget pays relief veterinarians and outside veterinarians to spay and/or neuter animals prior to their adoption or owner reclamation. Operating funds increased in FY25 and will be expended when the DAS clinic cannot accommodate the day's total surgery load, or when the Shelter Veterinarian is unable to perform surgeries in-house. The operating budget may also be used to pay veterinarians to perform low-cost surgeries for pet owners in the community who own breeds and types of animals most often relinquished to Domestic Animal Services.

Revenues:

The revenue budget in FY25 remains conservative and relies on community donations. The Division will continue to offer low cost spay and neuter for the public to aid in their mission to work toward ending the community problem of domestic animal overpopulation. Spay and neuter surgeries are specified by species and gender of an animal and are in compliance with Resolution No. 2017-104 and Resolution No. 2018-106.

Public Services Department

Domestic Animal Services Division

Domestic Animal Services Donations (1135)

Mission Statement

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County in accordance with Resolution 2006-026.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration - RG	**-**	**1,100**	**1,100**	**-**
Operational oversight of employees, contracts, projects, fiscal and resource management, coordination with the Animal Services Advisory Board, Pet Placement Partners , community organizations, and various animal advocacy groups.				
Community Outreach - QP, RG	**-**	**30,000**	**30,000**	**-**
Promoting programs and services through social media and other marketing campaigns. Leverage social media presence to publicize lost pets, adoptions and reunification of pets with their owners. Promotion of fundraising and special events.				
Animal Care - QP, RG	**-**	**139,400**	**139,400**	**-**
Animal intake processes including impounding of stray animals, owner surrenders, health checks, vaccinations, and creation of animal care records.				
Reserves, Transfers, Interest - RG	**-**	**3,300**	**3,300**	**-**
Current Level of Service Budget	**-**	**173,800**	**173,800**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	325,368	256,500	85,300	120,500	-	120,500	(53.0)%
Capital Outlay	-	-	-	50,000	-	50,000	na
Net Operating Budget	**325,368**	**256,500**	**85,300**	**170,500**	**-**	**170,500**	**(33.5)%**
Reserve for Contingencies	-	6,300	-	3,300	-	3,300	(47.6)%
Total Budget	**325,368**	**262,800**	**85,300**	**173,800**	**-**	**173,800**	**(33.9)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	130	-	-	-	-	-	na
Miscellaneous Revenues	114,700	120,000	40,000	80,000	-	80,000	(33.3)%
Interest/Misc	6,992	10,400	-	-	-	-	(100.0)%
Carry Forward	346,400	139,000	143,100	97,800	-	97,800	(29.6)%
Less 5% Required By Law	-	(6,600)	-	(4,000)	-	(4,000)	(39.4)%
Total Funding	**468,221**	**262,800**	**183,100**	**173,800**	**-**	**173,800**	**(33.9)%**

Public Services Department

Domestic Animal Services Division

Domestic Animal Services Donations (1135)

Forecast FY 2024:

The realigning of donation funds in FY24 has allowed for this fund to be appropriately used for animal supplies, education and outreach. The forecast reflects these changes in costs. Operating expenses will continue in compliance with Resolution No. 2006-026. Forecasted revenues represent funds raised from donation and special events.

Current FY 2025:

Operating budget as decreased due to reallocating the donation funds. The operating budget will be expended in compliance with Resolution No. 2006-026 for animals in DAS custody.

Revenues:

The revenue budget reflects estimated funds raised from special events and general donations as well as fund balance carry forward.

Public Services Department

Domestic Animal Services Division

DAS Medical Donations (1149)

Mission Statement

To solicit, receive, and expend private or community donations for the purpose of facilitating health and medical treatment for animals at DAS or DAS animals adopted contingent on medical treatment to be provided by the County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Special Medical Care - QP, RG	**-**	**13,400**	**13,400**	**-**
Coordinate and consult with outside veterinary clinics and specialists to provide advanced medical care for special cases. Provide lifesaving emergency care afterhours, weekends, and holidays to stabilize and monitor medically compromised animals.				
Reserves, Transfers, Interest - RG	**-**	**400**	**400**	**-**
Current Level of Service Budget	**-**	**13,800**	**13,800**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	-	13,400	-	13,400	na
Net Operating Budget	**-**	**-**	**-**	**13,400**	**-**	**13,400**	**na**
Reserve for Contingencies	-	-	-	400	-	400	na
Total Budget	**-**	**-**	**-**	**13,800**	**-**	**13,800**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	-	-	13,800	-	-	-	na
Carry Forward	-	-	-	13,800	-	13,800	na
Total Funding	**-**	**-**	**13,800**	**13,800**	**-**	**13,800**	na

Forecast FY 2024:

Funding is expected to increase as fundraisers and donation commitments are received.

Current FY 2025:

Funds will be received and expended as per Resolution 2023-191.

Revenues:

The amount of donations is anticipated to increase through fundraising events and private donations.

Public Services Department

Community and Human Services Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	5,061,287	2,780,100	9,377,200	3,379,300	-	3,379,300	21.6%
Operating Expense	8,404,035	5,419,500	16,546,500	5,584,500	-	5,584,500	3.0%
Indirect Cost Reimburs	-	28,200	28,200	25,900	-	25,900	(8.2)%
Capital Outlay	-	-	1,088,800	-	-	-	na
Grants and Aid	16,986,637	2,817,700	2,505,200	2,885,400	-	2,885,400	2.4%
Remittances	14,249,947	2,065,400	81,631,800	-	-	-	(100.0)%
Net Operating Budget	**44,701,905**	**13,110,900**	**111,177,700**	**11,875,100**	**-**	**11,875,100**	**(9.4)%**
Trans to 1806 Grnt Prog Support	105,000	185,000	185,000	185,000	-	185,000	0.0%
Trans to 1835 Housing Grants	22,885	-	-	-	-	-	na
Reserve for Contingencies	-	-	-	145,200	-	145,200	na
Restricted for Unfunded Requests	-	270,000	-	287,700	-	287,700	6.6%
Total Budget	**44,829,790**	**13,565,900**	**111,362,700**	**12,493,000**	**-**	**12,493,000**	**(7.9)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Affordable Housing (1077)	155,789	954,200	209,500	1,116,400	-	1,116,400	17.0%
Community Develop Block Grant & Home Invest (1805)	-	-	28,500	-	-	-	na
Community Mental Health & LIP Support (0001)	2,615,722	2,505,200	2,505,200	2,109,700	-	2,109,700	(15.8)%
Grant Program Support (1806)	1,245,919	1,079,000	7,228,700	1,462,700	-	1,462,700	35.6%
Housing Grants (1835-1836)	25,221,178	-	61,816,700	-	-	-	na
Human Services Grants (1837-1838)	3,333,625	-	6,362,400	-	-	-	na
Local Provider Participation (1130)	5,754,886	2,215,400	13,234,900	113,800	-	113,800	(94.9)%
Operational Support & Housing (1011)	47,852	-	-	-	-	-	na
Social Services Program (0001)	5,037,332	6,357,100	6,231,800	7,072,500	-	7,072,500	11.3%
State Housing Incentive Partnership SHIP (1053)	1,289,602	-	13,560,000	-	-	-	na
Total Net Budget	**44,701,905**	**13,110,900**	**111,177,700**	**11,875,100**	**-**	**11,875,100**	**(9.4)%**
Total Transfers and Reserves	**127,885**	**455,000**	**185,000**	**617,900**	**-**	**617,900**	**35.8%**
Total Budget	**44,829,790**	**13,565,900**	**111,362,700**	**12,493,000**	**-**	**12,493,000**	**(7.9)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	5,578,033	-	10,657,400	-	-	-	na
Intergovernmental Revenues	18,815,933	-	81,221,300	-	-	-	na
Charges For Services	31,150	17,400	26,600	17,400	-	17,400	0.0%
Miscellaneous Revenues	3,462,548	1,000	755,600	-	-	-	(100.0)%
Interest/Misc	1,672,907	156,200	193,100	150,000	-	150,000	(4.0)%
Net Cost General Fund	7,652,604	8,861,300	8,737,000	9,182,200	-	9,182,200	3.6%
Net Cost Unincorp General Fund	47,852	-	-	-	-	-	na
Trans fm 0001 General Fund	2,085,756	1,079,200	1,192,900	1,721,700	-	1,721,700	59.5%
Trans fm 1806 Grant Prog Supprt	22,885	-	-	-	-	-	na
Trans fm 1837 Human Serv Grant	105,000	185,000	185,000	185,000	-	185,000	0.0%
Carry Forward	6,088,400	3,274,500	9,638,900	1,245,100	-	1,245,100	(62.0)%
Less 5% Required By Law	-	(8,700)	-	(8,400)	-	(8,400)	(3.4)%
Total Funding	**45,563,067**	**13,565,900**	**112,607,800**	**12,493,000**	**-**	**12,493,000**	**(7.9)%**

Public Services Department

Community and Human Services Division

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Social Services Program (0001)	13.00	14.00	14.00	14.00	-	14.00	0.0%
Affordable Housing (1077)	1.00	2.00	2.00	2.00	-	2.00	0.0%
Grant Program Support (1806)	-	-	-	1.00	-	1.00	na
State Housing Incentive Partnership SHIP (1053)	3.00	5.00	4.00	4.00	-	4.00	(20.0)%
Operational Support & Housing (1011)	1.00	-	-	-	-	-	na
Housing Grants (1835-1836)	24.00	24.00	25.00	24.00	-	24.00	0.0%
Human Services Grants (1837-1838)	18.80	18.80	18.80	18.80	-	18.80	0.0%
Total FTE	**60.80**	**63.80**	**63.80**	**63.80**	**-**	**63.80**	**0.0%**

Public Services Department

Community and Human Services Division

Social Services Program (0001)

Mission Statement

Our professional staff provides a range of medical, pharmacy and emergency energy assistance-case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304 (5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Social Services - Divisional Grant Administration/Overhead - RG	**11.00**	**1,939,100**	**-**	**1,939,100**
Funding for divisional administration and fixed divisional overhead to include training, monitoring, and compliance oversight of Federal and State grants and local funding in support of Affordable Housing and Community Social Services programs.				
Medicaid County Billing - QP	**-**	**4,200,000**	**-**	**4,200,000**
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
Medical Assistance - QP	**-**	**320,000**	**-**	**320,000**
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County through supportive medical services.				
Medication Assistance - QP	**-**	**10,000**	**-**	**10,000**
As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.				
Physician Lead Area Network (PLAN) - QP	**-**	**50,000**	**-**	**50,000**
A primary care health facility available to low income, non-insured residents of the greater Naples area, Golden Gate City, Golden Gate Estates, and East Naples, as required by Florida Statute 125.01.				
Health Care Responsibility Act (HCRA) - RG	**-**	**49,900**	**-**	**49,900**
As identified in Florida Statute 125.01, provide information to services that meet the needs of the citizens in order to provide assistance.Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
Program Support -QP, CD	**-**	**78,200**	**-**	**78,200**
General Fund support of CHS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable, Social Services, Affordable Housing operating expense funding and Housing and Human Services grant match funds.				
Client Assistance - Divisional Administration/Overhead - RG	**3.00**	**313,300**	**-**	**313,300**
Overhead and Administration to support medical assistance, opioid programs, mental health, and substance abuse and medical services.				
Abused Children Exams - QP	**-**	**80,000**	**-**	**80,000**
Provide exams abused children medical exams to Collier County children who are residents as required by Florida Statute 39.304(5).				

Public Services Department

Community and Human Services Division

Social Services Program (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Indigent Burials - QP	**-**	**32,000**	**-**	**32,000**
Provide burial/cremation services to Collier County residents or unclaimed individuals not financially able to be buried in other manners, as required by Florida Statute 406.50.				
Current Level of Service Budget	**14.00**	**7,072,500**	**-**	**7,072,500**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,276,351	1,677,700	1,552,200	1,653,900	-	1,653,900	(1.4)%
Operating Expense	3,760,981	4,679,400	4,679,600	5,418,600	-	5,418,600	15.8%
Net Operating Budget	**5,037,332**	**6,357,100**	**6,231,800**	**7,072,500**	**-**	**7,072,500**	**11.3%**
Total Budget	**5,037,332**	**6,357,100**	**6,231,800**	**7,072,500**	**-**	**7,072,500**	**11.3%**
Total FTE	**13.00**	**14.00**	**14.00**	**14.00**	**-**	**14.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	450	1,000	-	-	-	-	(100.0)%
Net Cost General Fund	5,036,882	6,356,100	6,231,800	7,072,500	-	7,072,500	11.3%
Total Funding	**5,037,332**	**6,357,100**	**6,231,800**	**7,072,500**	**-**	**7,072,500**	**11.3%**

Forecast FY 2024:

Forecast costs for personal services are trending lower due to fiscal staff vacancies during the year.

Current FY 2025:

Personal Services are budgeted to be slightly lower in FY 2025 due to vacancies, this decrease will be offset by a general wage adjustment and implementation of a merit-based incentive program.

The County's estimated Medicaid payment allocation accounts for $3,975,000 of operating budget which is an increase from last year. This Medicaid payment goes directly to meet community healthcare needs.

Achieving compliance with budget guidance necessitated reductions to earmarks for certain programs. Accordingly, on an ongoing basis staff will evaluate the need to realign available resources to appropriately support the Hospitalization, Pharmacy Services and Shelter Welfare programs.

Public Services Department

Community and Human Services Division

Community Mental Health & LIP Support (0001)

Mission Statement

To provide for the local match requirement for mental health services and substance abuse services as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health providers as well as Medicaid Low Income Pool (LIP) Program funding match administered through the Agency for Health Care Administration (AHCA).

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
LIP Remittance to Agency for Health Care Admin (AHCA) - QP, RG	**-**	**1,075,000**	**-**	**1,075,000**
Program in which local governments and public hospitals transfer funds to the Agency for Health Care Administration (AHCA) to help fund the Medicaid Low Income Pool (LIP) program. Funds received by the AHCA are then used to draw down funds from the federal government as "match" funding to provide additional healthcare services for low-income individuals.				
Mental Health and Substance Abuse Medical Services - QP, RG	**-**	**1,034,700**	**-**	**1,034,700**
Pursuant to Florida Statute, Section 394.76(9) (a) and (b), contract between Collier County and NAMI and the David Lawrence Center for mental health and substance abuse services.				
Current Level of Service Budget	**-**	**2,109,700**	**-**	**2,109,700**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
# of SAMH Clients Served	6,528	7,500	7,500	8,500

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Grants and Aid	2,615,722	2,505,200	2,505,200	2,109,700	-	2,109,700	(15.8)%
Net Operating Budget	**2,615,722**	**2,505,200**	**2,505,200**	**2,109,700**	**-**	**2,109,700**	**(15.8)%**
Total Budget	**2,615,722**	**2,505,200**	**2,505,200**	**2,109,700**	**-**	**2,109,700**	**(15.8)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	2,615,722	2,505,200	2,505,200	2,109,700	-	2,109,700	(15.8)%
Total Funding	**2,615,722**	**2,505,200**	**2,505,200**	**2,109,700**	**-**	**2,109,700**	**(15.8)%**

Public Services Department

Community and Human Services Division

Community Mental Health & LIP Support (0001)

Notes:

This budget accounts for both the contract payment to the David Lawrence Center (DLC) and NAMI Collier County, for mental health and substance abuse services and County participation in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA) and pursuant to Florida Statute, Section 394.76(9) (a) and (b). The LIP program leverages local funds to obtain federal matching monies that are used to provide additional healthcare services for low-income individuals in Collier County and provide support to David Lawrence Center for the Central Receiving Facility.

Forecast FY 2024:

$1,467,300 is provided by contract directly to the David Lawrence Center for mental health and substance abuse services. The outcome from LIP participation for David Lawrence Center is $,1,352,325 and the outcome for the federally qualified health center is $1,157,857 which is generated and utilized to support healthcare and mental health services.

Current FY 2025:

The proposed budget of $2,109,700 includes a LIP match of $1,075,000. The LIP match is used to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA). Pursuant to Florida Statute, Section 394.76 (9) (a) and (b), of the $1,075,000 Collier County will provide $568,800 to AHCA for the David Lawrence Center who is then anticipated to receive a total of $1,352,325 for mental health and substance abuse services from AHCA, and $506,200 to AHCA for the FQHC who is anticipated to receive a total of $1,157,857 from AHCA.

Public Services Department

Community and Human Services Division

Affordable Housing (1077)

Mission Statement

The mission of Collier County Community and Human Service's Division's grants and affordable housing programs are to meet community needs to further affordable housing in Collier County. New initiatives for the affordable housing program are to increase the supply of affordable housing through a collaboration with Housing Policy & Economic Development and Transportation Management Services to assist with impact fee deferrals, tracking developer commitments, and providing research and information on housing inventory. Activities also include the management of the Local Housing Fund and providing grant agreements to for profit and not for profit agencies further the affordable housing mission.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Affordable Housing - QP. CD	**1.00**	**960,400**	**960,400**	**-**
Pursuant to Resolution 18-82 establish a Local Affordable Housing Trust Fund to accept donations and other designated revenue sources to meet community need for affordable housing. Provide LGAO commitment to developers				
Housing Grants Program Management - RG	**1.00**	**156,000**	**156,000**	**-**
Pursuant to Chapter 713 Florida Statute Process for Release of Liens - Housing Grants Program Management to process lien releases, Impact Fee Deferrals, Affordable Housing Density Bonus,Local Government Area of Opportunity (LGAO) agreements, Affordable Housing program management - RG				
Current Level of Service Budget	**2.00**	**1,116,400**	**1,116,400**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% Impact fee deferral applications processed within 90 days of receipt	100	100	100	100
% of timely reviews of Development Planning applications for affordable housing	100	100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	109,289	84,200	198,900	258,200	-	258,200	206.7%
Operating Expense	46,500	557,500	10,600	82,500	-	82,500	(85.2)%
Grants and Aid	-	312,500	-	775,700	-	775,700	148.2%
Net Operating Budget	**155,789**	**954,200**	**209,500**	**1,116,400**	**-**	**1,116,400**	**17.0%**
Total Budget	**155,789**	**954,200**	**209,500**	**1,116,400**	**-**	**1,116,400**	**17.0%**
Total FTE	**1.00**	**2.00**	**2.00**	**2.00**	**-**	**2.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	31,150	17,400	26,600	17,400	-	17,400	0.0%
Interest/Misc	20,934	18,000	18,000	18,000	-	18,000	0.0%
Trans fm 0001 General Fund	281,700	126,700	126,700	222,600	-	222,600	75.7%
Carry Forward	720,300	793,900	898,400	860,200	-	860,200	8.4%
Less 5% Required By Law	-	(1,800)	-	(1,800)	-	(1,800)	0.0%
Total Funding	**1,054,084**	**954,200**	**1,069,700**	**1,116,400**	**-**	**1,116,400**	**17.0%**

Public Services Department

Community and Human Services Division

Affordable Housing (1077)

Forecast FY 2024:

Forecast costs for personal services is trending higher due to the transfer of 1 FTE from the Housing Policy & Economic Development back to the division.

Operating costs include consulting services for a marketing and public relations campaign.

Current FY 2025:

Personal services budget reflects an increase as 1 FTE was returned from the Housing Policy & Economic Development division. 1 FTE was reclassified to a supervisor position, Grants and Aid increased with program assistance for FY 2025 for the Local Housing Fund for affordable housing development activities.

Revenues:

The core operating budget is supported by carryforward and a transfer from the General Fund. The current FY 2025 budget includes a revenue of $17,400 associated with Impact Fee Deferral Applications.

Public Services Department

Community and Human Services Division

Grant Program Support (1806)

Mission Statement

To assist Collier County residents in greatest medical, economic, and social need.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Grant Funded Administration/Overhead - RG	**1.00**	**1,462,700**	**1,462,700**	**-**
Support the costs associated with grant administration, federal and state program and financial reporting and overall grant compliance.				
Reserves, Transfers, Interest - RG	**-**	**145,200**	**145,200**	**-**
Current Level of Service Budget	**1.00**	**1,607,900**	**1,607,900**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	608,510	1,018,200	1,666,700	1,462,100	-	1,462,100	43.6%
Operating Expense	514,130	60,800	1,973,000	600	-	600	(99.0)%
Capital Outlay	-	-	877,300	-	-	-	na
Grants and Aid	41	-	-	-	-	-	na
Remittances	123,238	-	2,711,700	-	-	-	na
Net Operating Budget	**1,245,919**	**1,079,000**	**7,228,700**	**1,462,700**	**-**	**1,462,700**	**35.6%**
Trans to 1835 Housing Grants	22,885	-	-	-	-	-	na
Reserve for Contingencies	-	-	-	145,200	-	145,200	na
Total Budget	**1,268,804**	**1,079,000**	**7,228,700**	**1,607,900**	**-**	**1,607,900**	**49.0%**
Total FTE	**-**	**-**	**-**	**1.00**	**-**	**1.00**	na

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	2,917,993	-	-	-	-	-	na
Interest/Misc	121,909	70,000	70,000	70,000	-	70,000	0.0%
Trans fm 0001 General Fund	1,712,100	827,500	832,100	1,356,400	-	1,356,400	63.9%
Trans fm 1837 Human Serv Grant	105,000	185,000	185,000	185,000	-	185,000	0.0%
Carry Forward	2,681,400	-	6,141,600	-	-	-	na
Less 5% Required By Law	-	(3,500)	-	(3,500)	-	(3,500)	0.0%
Total Funding	**7,538,402**	**1,079,000**	**7,228,700**	**1,607,900**	**-**	**1,607,900**	**49.0%**

Public Services Department

Community and Human Services Division

Grant Program Support (1806)

Notes:

The budget illustrated on this page provides funding for two separate programs. The first program, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel, health insurance, and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second program, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Forecast FY 2024:

The forecast includes anticipated expenditures for un-reimbursed grant-related costs and the Senior Choice Reinvestment program.

Current FY 2025:

This current budget includes a General Fund supported budget of $1,356,400 to fund otherwise un-reimbursed grant related payroll, health & other related costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable. Also, provided are anticipated Senior Choice expenditures.
The budget represents the salary equivalent of approximately 9 FTEs and Health insurance costs for 39 FTEs. The total operating expense for FY 2025 budget is $600 which provides insurance general costs, info tech automatization..

Senior Choice Federal Grants funded trough Area Agency on Aging for Southwest Florida:
Older American Act (OAA)
--Title III-B: Supportive Services and Senior Centers
--Title III-C-1: Congregate Nutrition Services
--Title III-C-2: Home-Delivered Nutrition Services
--Title III-E: National Family Caregiver Support Program
--Nutrition Service Incentives Program (NSIP)

Seniors Choice State Grants funded trough Area Agency on Aging for Southwest Florida:
Community Care of the Elderly (CCE)
Home Care for the Elderly (HCE)
Alzheimer's Disease Initiative (ADI)
EHEAP

Revenues:

Transfer of excess program revenue from the Human Services grant Fund (1837) supports the Senior Choice Reinvestment program budget in the amount of $185,000. A transfer from the General Fund supports un-reimbursed grant in the amount of $1,356,400 related payroll expenses.

Public Services Department

Community and Human Services Division

Community Develop Block Grant & Home Invest (1805)

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	1,800	-	-	-	na
Remittances	-	-	26,700	-	-	-	na
Net Operating Budget	**-**	**-**	**28,500**	**-**	**-**	**-**	**na**
Total Budget	**-**	**-**	**28,500**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	40	-	-	-	-	-	na
Carry Forward	28,500	-	28,500	-	-	-	na
Total Funding	**28,540**	**-**	**28,500**	**-**	**-**	**-**	na

Forecast FY 2024:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 2012 and forward associated with CDBG have been processed in the Grants Management System and shown in the Housing Grants Funds (1835 and 1836).

Current FY 2025:

Remaining carry forward funds will be transferred to fund 1836 for HUD match obligation.

Public Services Department

Community and Human Services Division

State Housing Incentive Partnership SHIP (1053)

Mission Statement

Increase the supply of affordable housing countywide by providing for affordable housing strategies such as owner-occupied housing rehabilitation and emergency repair, down payment/closing cost assistance, rental development, land acquisition with new construction, and demolition with new construction.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
SHIP Program Administration/Overhead - RG	**4.00**	**-**	**-**	**-**
SHIP Program Administration for client assistance, agreement preparation, project management, long-term affordability compliance - RG				
Current Level of Service Budget	**4.00**	**-**	**-**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% of funds expended on Homeownership activities	65	65		

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	240,682	-	810,000	-	-	-	na
Operating Expense	77,945	-	138,600	-	-	-	na
Grants and Aid	250,975	-	-	-	-	-	na
Remittances	720,000	-	12,611,400	-	-	-	na
Net Operating Budget	**1,289,602**	**-**	**13,560,000**	**-**	**-**	**-**	**na**
Total Budget	**1,289,602**	**-**	**13,560,000**	**-**	**-**	**-**	**na**
Total FTE	**3.00**	**5.00**	**4.00**	**4.00**	**-**	**4.00**	**(20.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	4,884,742	-	12,892,800	-	-	-	na
Miscellaneous Revenues	459,225	-	626,400	-	-	-	na
Interest/Misc	176,426	-	40,800	-	-	-	na
Total Funding	**5,520,394**	**-**	**13,560,000**	**-**	**-**	**-**	na

Public Services Department

Community and Human Services Division

State Housing Incentive Partnership SHIP (1053)

Notes:

State Statutes require this fund be maintained separately from all others until all program and/or prior grant dollars are spent.

Forecast FY 2024:

The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval. 1 FTE transfer to Fund 1835 (Housing Grants) There is an increase in revenue due to Hurricane Ian disaster funding.

Current FY 2025:

The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

Public Services Department

Community and Human Services Division

Operational Support & Housing (1011)

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	33,413	-	-	-	-	-	na
Operating Expense	14,439	-	-	-	-	-	na
Net Operating Budget	**47,852**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**47,852**	**-**	**-**	**-**	**-**	**-**	**na**
Total FTE	**1.00**	**-**	**-**	**-**	**-**	**-**	na

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	47,852	-	-	-	-	-	na
Total Funding	**47,852**	**-**	**-**	**-**	**-**	**-**	na

Current FY 2025:

There will no be budget in FY 2025 as the Division will no longer be utilizing this cost center. FTE has been transferred to Fund (0001) via PAR.

Public Services Department

Community and Human Services Division

Local Provider Participation (1130)

Mission Statement

Local Provider Participation Fund (LPPF) is a non-ad valorem special assessment that allows nonpublic hospitals in the jurisdiction to access available federal dollars. The assessment qualifies as a "provider tax" under federal law that is eligible for federal match.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Local Provider Participation - QP	**-**	**113,800**	**113,800**	**-**
Local Provider ParticipationProgram in which local governments and public hospitals transfer funds to the Agency for Health Care Administration (AHCA) to help fund the Local Provider Participation Fund program. Funds received by the AHCA are then used to draw down funds from the federal government as "match" funding to provide additional healthcare services for low-income individuals. - QP				
Current Level of Service Budget	**-**	**113,800**	**113,800**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	-	-	5,100	-	5,100	na
Operating Expense	602	121,800	800	82,800	-	82,800	(32.0)%
Indirect Cost Reimburs	-	28,200	28,200	25,900	-	25,900	(8.2)%
Remittances	5,754,284	2,065,400	13,205,900	-	-	-	(100.0)%
Net Operating Budget	**5,754,886**	**2,215,400**	**13,234,900**	**113,800**	**-**	**113,800**	**(94.9)%**
Total Budget	**5,754,886**	**2,215,400**	**13,234,900**	**113,800**	**-**	**113,800**	**(94.9)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	5,578,033	-	10,657,400	-	-	-	na
Interest/Misc	89,069	68,200	62,000	62,000	-	62,000	(9.1)%
Carry Forward	2,658,200	2,150,600	2,570,400	54,900	-	54,900	(97.4)%
Less 5% Required By Law	-	(3,400)	-	(3,100)	-	(3,100)	(8.8)%
Total Funding	**8,325,302**	**2,215,400**	**13,289,800**	**113,800**	**-**	**113,800**	**(94.9)%**

Public Services Department

Community and Human Services Division

Local Provider Participation (1130)

Notes:

On June 22, 2021, the Board adopted Ordinance No. 2021-23 which enables the County to levy a uniform non-ad valorem special assessment in compliance with 42 C.F.R. 433.68(d). The assessment shall be fairly and reasonably apportioned among each of the Hospital's properties within the County limits. The Board shall set the Assessment in amounts that in the aggregate will generate sufficient revenue to fund the non-federal share of Medicaid payments associated with Local Services to be funded by the Assessment. The County established a system of funding to support the non-federal share of Medicaid payments that will directly benefit the Hospital properties. The assessment shall constitute a lien upon the assessed properties. The proposed assessment is held in a separate account called the local provider participation fund (LPPF). Total non-ad valorem special assessment collected for fiscal year 2024 from the Affected Properties is $10,657,400.

Forecast FY 2024:

Operating Expenses and remittances are in line with the amendment budget.

Current FY 2025:

The fund allows reimbursement of administrative expenses for processing non-ad valorem assessment collections.

Revenues:

Non-ad valorem special assessment in compliance with 42 C.F.R. 433.68(d)

Public Services Department

Community and Human Services Division

Housing Grants (1835-1836)

Mission Statement

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. Community grants promote overall economic development, public service including wellness through volunteerism, and mental health/substance abuse services. Housing grants promote the construction, acquisition, rehabilitation, and preservation of housing. While other grant projects promote infrastructure and public facility improvements. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Grant Funded Administration/Overhead - RG	**24.00**	**-**	**-**	**-**
Support the costs associated with grant administration, federal and state program and financial reporting and overall grant compliance.				
Reserves, Transfers, Interest - RG	**-**	**142,700**	**142,700**	**-**
Current Level of Service Budget	**24.00**	**142,700**	**142,700**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% of timely grant spending (goal = 100%)	100	100		
Improve controls evidenced by fewer findings in single audit	-	-		
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	-		
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	1	1		

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,054,045	-	3,753,400	-	-	-	na
Operating Expense	1,580,628	-	5,203,500	-	-	-	na
Capital Outlay	-	-	211,200	-	-	-	na
Grants and Aid	14,044,230	-	-	-	-	-	na
Remittances	7,542,275	-	52,648,600	-	-	-	na
Net Operating Budget	**25,221,178**	**-**	**61,816,700**	**-**	**-**	**-**	**na**
Restricted for Unfunded Requests	-	125,000	-	142,700	-	142,700	14.2%
Total Budget	**25,221,178**	**125,000**	**61,816,700**	**142,700**	**-**	**142,700**	**14.2%**
Total FTE	**24.00**	**24.00**	**25.00**	**24.00**	**-**	**24.00**	**0.0%**

Public Services Department

Community and Human Services Division

Housing Grants (1835-1836)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	10,837,178	-	61,482,200	-	-	-	na
Miscellaneous Revenues	63,228	-	107,200	-	-	-	na
Interest/Misc	1,254,589	-	-	-	-	-	na
Trans fm 0001 General Fund	88,952	125,000	227,300	142,700	-	142,700	14.2%
Trans fm 1806 Grant Prog Supprt	22,885	-	-	-	-	-	na
Total Funding	**12,266,832**	**125,000**	**61,816,700**	**142,700**	**-**	**142,700**	**14.2%**

Notes:

Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2024:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants. 1 FTE transfer from Fund 1053 (SHIP).

Current FY 2025:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities.

Revenues:

A transfer in the amount of $142,700 from Fund 0001 is needed to cover the ESG ($84,700) & RSVP ($58,000) grant match.

Public Services Department

Community and Human Services Division

Human Services Grants (1837-1838)

Mission Statement

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; and the administration of various community initiatives in which grant funds are received.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Grant Funded Administration/Overhead - RG	**18.80**	**-**	**-**	**-**
Support the costs associated with grant administration, federal and state program and financial reporting and overall grant compliance.				
Reserves, Transfers, Interest - RG	**-**	**330,000**	**330,000**	**-**
Current Level of Service Budget	**18.80**	**330,000**	**330,000**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
# of clients requesting Medical/Prescription services	600	600		
# of nutritious meals served to Seniors	84,000	84,000		
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	100	100		
% of timely annual vendor monitoring (goal = 100%)	100	100		
% of timely assessments and intakes (goal = 100%)	100	100		
Increase number of volunteer hours by 2% annually	4,080	4,080		

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	738,997	-	1,396,000	-	-	-	na
Operating Expense	2,408,809	-	4,538,600	-	-	-	na
Capital Outlay	-	-	300	-	-	-	na
Grants and Aid	75,669	-	-	-	-	-	na
Remittances	110,150	-	427,500	-	-	-	na
Net Operating Budget	**3,333,625**	**-**	**6,362,400**	**-**	**-**	**-**	**na**
Trans to 1806 Grnt Prog Support	105,000	185,000	185,000	185,000	-	185,000	0.0%
Restricted for Unfunded Requests	-	145,000	-	145,000	-	145,000	0.0%
Total Budget	**3,438,625**	**330,000**	**6,547,400**	**330,000**	**-**	**330,000**	**0.0%**
Total FTE	**18.80**	**18.80**	**18.80**	**18.80**	**-**	**18.80**	**0.0%**

Public Services Department

Community and Human Services Division

Human Services Grants (1837-1838)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	3,094,012	-	6,846,300	-	-	-	na
Miscellaneous Revenues	21,651	-	22,000	-	-	-	na
Interest/Misc	9,939	-	2,300	-	-	-	na
Trans fm 0001 General Fund	3,004	-	6,800	-	-	-	na
Carry Forward	-	330,000	-	330,000	-	330,000	0.0%
Total Funding	**3,128,607**	**330,000**	**6,877,400**	**330,000**	**-**	**330,000**	**0.0%**

Notes:

Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2024:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants.

Current FY 2025:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. Several Service for Seniors grant programs require local match of 10 percent.

Revenues:

Excess program revenue in the amount of $330,000 is budgeted to carry forward. This carry-forward is programmed to fund a transfer to Fund (1806), in the amount of $185,000 and $145,000 restricted for unfunded requests to support administrative and program staffing that is either unfunded or underfunded within individual senior grant programs.

Anticipated FY 2025 funding: The Services for Seniors Grant Program is funded through the Area Agency on Aging of Southwest Florida, Inc.

Public Services Department

Library Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	6,117,602	7,396,800	5,961,800	6,615,000	-	6,615,000	(10.6)%
Operating Expense	2,247,574	2,659,000	2,497,500	2,657,700	-	2,657,700	0.0%
Capital Outlay	2,393	-	563,000	-	-	-	na
Net Operating Budget	**8,367,569**	**10,055,800**	**9,022,300**	**9,272,700**	**-**	**9,272,700**	**(7.8)%**
Trans to 1810 Lib Donations	-	-	-	79,400	-	79,400	na
Trans to 1840 Public Serv GrntM	-	-	44,000	-	-	-	na
Reserve for Capital	-	163,800	-	443,200	-	443,200	170.6%
Total Budget	**8,367,569**	**10,219,600**	**9,066,300**	**9,795,300**	**-**	**9,795,300**	**(4.2)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Library (0001)	8,114,204	9,836,800	8,046,400	8,987,300	-	8,987,300	(8.6)%
Library Donation - Project Fund (1810)	145,431	-	975,900	79,400	-	79,400	na
Library Trust Fund (1140)	107,933	219,000	-	206,000	-	206,000	(5.9)%
Total Net Budget	**8,367,569**	**10,055,800**	**9,022,300**	**9,272,700**	**-**	**9,272,700**	**(7.8)%**
Total Transfers and Reserves	**-**	**163,800**	**44,000**	**522,600**	**-**	**522,600**	**219.0%**
Total Budget	**8,367,569**	**10,219,600**	**9,066,300**	**9,795,300**	**-**	**9,795,300**	**(4.2)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	131,116	132,000	139,600	147,000	-	147,000	11.4%
Fines & Forfeitures	100,042	95,000	92,000	90,000	-	90,000	(5.3)%
Miscellaneous Revenues	446,679	30,000	46,500	52,400	-	52,400	74.7%
Interest/Misc	35,770	35,900	32,000	3,000	-	3,000	(91.6)%
Net Cost General Fund	7,874,118	9,609,800	7,795,000	8,730,900	-	8,730,900	(9.1)%
Trans fm 1140 Lib Trust Fd	-	-	-	79,400	-	79,400	na
Carry Forward	1,435,500	320,300	1,655,800	694,600	-	694,600	116.9%
Less 5% Required By Law	-	(3,400)	-	(2,000)	-	(2,000)	(41.2)%
Total Funding	**10,023,225**	**10,219,600**	**9,760,900**	**9,795,300**	**-**	**9,795,300**	**(4.2)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Library (0001)	85.00	85.00	81.00	74.50	-	74.50	(12.4)%
Total FTE	**85.00**	**85.00**	**81.00**	**74.50**	**-**	**74.50**	**(12.4)%**

Public Services Department

Library Division

Library (0001)

Mission Statement

To provide educational environments, facilitate community engagement, and cultivate life-long learning.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Business Operations- QP, IAM, RG	**5.70**	**1,144,100**	**-**	**1,144,100**
Manage interdepartmental obligations. Maintain and grow community and county agency partnerships. Increase the awareness of library services and programs to ensure that the public continues to appreciate the importance and benefits of CCPL.				
Library Spaces-QP	**5.55**	**1,330,800**	**38,400**	**1,292,400**
Provide clean, safe, and inviting library spaces to the public. In FY23, the 10 library locations welcomed 850,000 visitors, an increase of 11% over the previous year. Plan for possible library growth (AUIR) related to development and housing in the county. Provide the ongoing funding that preserves or improves asset integrity, efficiency, environmental stability, public service improvements, safety and security.				
Communication and Marketing-RG	**3.25**	**332,500**	**-**	**332,500**
Supports internal and external communication needs of the Library Division. This includes website maintenance, marketing of programs, outreach, social media and newsletters. Seek out partnerships to advance broader public service opportunities.				
Professional Development-RG	**1.15**	**145,600**	**-**	**145,600**
Staff training and development. Broaden staff knowledge to work across functional areas of the Library Division.				
Adult Programs-QP	**5.55**	**621,100**	**-**	**621,100**
Provide a variety of life-long learning programs to adults. Collaborate with public, private, and nonprofit partners to promote reading for pleasure, expand self-directed learning opportunities and provide a variety of cultural experiences for adults. In FY23, program attendance was approximately 16,000.				
Youth Programs-QP	**10.30**	**1,000,300**	**-**	**1,000,300**
Provide enriching programs for children and teens. In FY23, program attendance was nearly 45,000, a 24% increase over the previous year. One of our largest youth programs is our Summer Reading Program designed to reward children's commitment to reading during school break. Execute programs that foster innovation and creativity to support science, technology, engineering, arts and math skills for youth and teens. Expand the library's outreach to childcare facilities serving at-risk and underserved populations.				
Circulation and Reference Services -QP, IAM	**27.50**	**2,304,700**	**90,000**	**2,214,700**
Provides circulation of library items, including the technology to support this service. In FY23, patrons checked out 1.2 million physical items and 500,000 digital items. This represents a 3% decline in physical materials usage, but a 10% increase in digital usage over the previous year. Apply data analytics branch by branch to ensure relevant collections, services, hours and space utilization.				

Public Services Department

Library Division

Library (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Collection Development and Maintenance-QP, RG	**5.75**	**1,145,600**	**57,000**	**1,088,600**
Acquire, develop, and manage library collections—both physical materials and digital offerings—to satisfy patron educational and recreational interests. Support the cataloging and processing of library materials. In FY23, the library purchased and processed over 45,000 physical materials valued at approximately $793,000; in addition, over 24,000 e-books were purchased valued at approximately $371,000. Collection acquisitions balanced in proportion to actual use and evaluate cost effectiveness of current and future resources. Provide materials that meet the cultural diversity of the community.				
Technology Services QP	**9.75**	**962,600**	**71,000**	**891,600**
Provides and supports technology services for the public, including printing/faxing/scanning, computer access, tablets, and WiFi. Develop and implement appropriate technology trainings and maintain online tutorials for digital resources. In FY23, patrons used printing, faxing, and scanning services 42,000 times, an increase of 10% from the previous year. Computer and tablet usage increased 18% to approximately 150,000. Patrons accessed the WiFi 126,000 times, an increase of 35% over the previous year.				
Current Level of Service Budget	**74.50**	**8,987,300**	**256,400**	**8,730,900**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Annual Circulation	2,091,357	2,150,000	900,632	2,200,000
Digital Library Usage	2,158,768	2,500,000	1,246,388	2,750,000
Library Visits	859,949	817,000	451,736	900,000

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	6,117,502	7,396,800	5,961,400	6,615,000	-	6,615,000	(10.6)%
Operating Expense	1,996,702	2,440,000	2,085,000	2,372,300	-	2,372,300	(2.8)%
Net Operating Budget	**8,114,204**	**9,836,800**	**8,046,400**	**8,987,300**	**-**	**8,987,300**	**(8.6)%**
Total Budget	**8,114,204**	**9,836,800**	**8,046,400**	**8,987,300**	**-**	**8,987,300**	**(8.6)%**
Total FTE	**85.00**	**85.00**	**81.00**	**74.50**	**-**	**74.50**	**(12.4)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	131,116	132,000	139,600	147,000	-	147,000	11.4%
Fines & Forfeitures	100,042	95,000	92,000	90,000	-	90,000	(5.3)%
Miscellaneous Revenues	8,928	-	19,800	19,400	-	19,400	na
Net Cost General Fund	7,874,118	9,609,800	7,795,000	8,730,900	-	8,730,900	(9.1)%
Total Funding	**8,114,204**	**9,836,800**	**8,046,400**	**8,987,300**	**-**	**8,987,300**	**(8.6)%**

Public Services Department

Library Division

Library (0001)

Notes:

A significant portion of current service level expectations are reached from the use of donations and grant funds. Library donation and grants funds are collected in Fund(s) 1810, 1140, and 1839. Non-General Fund sources by their very nature are inherently unpredictable. The support donations and grants funds provide enable the Library Division to purchase core services, desired programming, and mandatory IT/facility maintenance. The use of non-general fund sources to meet current operational expenses will not be possible once those funds are exhausted.

Forecast FY 2024:

Personal services are forecast lower than FY 2024 due to the reclassification of 4 FTE's to growth management to support business needs. Operating expenses are forecast lower due to cost containment. Funding for print, DVD's and CD's will continue as provided by County Wide Capital Fund (3001). E-books are funded through County Wide Capital Fund (3001), Library Donation Fund (1810) and General Fund (0001).

Current FY 2025:

Personal services are budgeted lower than the FY 2024 budget due to the transfer of six and one half (6.5) positions to the new Workforce Prioritization Pool (0001/1011) within Human Resources and reclassification of 4 FTE's to growth management to support business needs. The Operating Expense budget decreased for FY25 due to cuts in temporary labor costs. Budget commitment items were realigned between cost centers to more appropriately reflect branch and division-wide expenditures. The realignment included adjustments to compensate for expected increases in utility costs during FY25. Core services (e.g. Integrated library system) have been prioritized in the operating expense budget in General Fund (0001).

Revenues:

Revenues from charges for services are expected to increase slightly. Revenues from library fines and fees are expected to continue to decline in the long-term as technology enables patrons to be alerted to checkout due dates and renewal opportunities. New cloud-based software facilitates advance notice of due dates and multiple methods to renew via phone, circulation desk, and self-checks in-branch. Shift in patron demand from physical to electronic media will also contribute to lower fine and fee revenue. Booksale revenue is also declining due to lower demand in used media such as CDs and DVDs. Room rental income will continue to be determined by the macroeconomic climate and will continue to decrease as more meetings are conducted online.

Public Services Department

Library Division

Library Donation - Project Fund (1810)

Mission Statement

To account for funds received from restricted donations (non-grant).

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Adult Programs-QP	**-**	**20,000**	**20,000**	**-**
Provide a variety of life-long learning programs to adults. Collaborate with public, private, and nonprofit partners to promote reading for pleasure, expand self-directed learning opportunities and provide a variety of cultural experiences for adults. In FY23, program attendance was approximately 16,000.				
Youth Programs-QP	**-**	**59,400**	**59,400**	**-**
Provide enriching programs for children and teens. In FY23, program attendance was nearly 45,000, a 24% increase over the previous year. One of our largest youth programs is our Summer Reading Program designed to reward children's commitment to reading during school break. Execute programs that foster innovation and creativity to support science, technology, engineering, arts and math skills for youth and teens. Expand the library's outreach to childcare facilities serving at-risk and underserved populations.				
Reserves, Transfers, Interest - RG	**-**	**443,200**	**443,200**	**-**
Current Level of Service Budget	**-**	**522,600**	**522,600**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	-	400	-	-	-	na
Operating Expense	143,039	-	412,500	79,400	-	79,400	na
Capital Outlay	2,393	-	563,000	-	-	-	na
Net Operating Budget	**145,431**	**-**	**975,900**	**79,400**	**-**	**79,400**	**na**
Trans to 1840 Public Serv GrntM	-	-	44,000	-	-	-	na
Reserve for Capital	-	163,800	-	443,200	-	443,200	170.6%
Total Budget	**145,431**	**163,800**	**1,019,900**	**522,600**	**-**	**522,600**	**219.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	407,557	-	-	-	-	-	na
Interest/Misc	29,773	27,000	32,000	-	-	-	(100.0)%
Trans fm 1140 Lib Trust Fd	-	-	-	79,400	-	79,400	na
Carry Forward	1,139,100	138,200	1,431,100	443,200	-	443,200	220.7%
Less 5% Required By Law	-	(1,400)	-	-	-	-	(100.0)%
Total Funding	**1,576,430**	**163,800**	**1,463,100**	**522,600**	**-**	**522,600**	**219.0%**

Public Services Department

Library Division

Library Donation - Project Fund (1810)

Notes:

Monies received as restricted donations are assigned a project number, appropriation and/or allocation of restricted funding will be presented to the Board of County Commissioners for approval and budget amendments will recognize the restricted funds into expenditure budgets at that time.

Forecast FY 2024:

Remaining funds associated with unspent dollars in various projects and programs.
Program 31129 $130,500 Operating
Program 44039 $10,000 William G. Hendrickson Trust-Youth Education
Program 44049 $119,100 Franz Pschibul Trust Naples Regional
Program 44058 $7,600 Children's Learning
Program 44071 $200 Naples Regional Lib
Program 44073 $1,000 Immokalee Lib Donation
Program 44074 $350 South Regional Lib
Program 44075 $2,300 Vanderbilt Beach Lib
Program 44076 $4,000 Lib Book Donations
Program 44077 $3,400 Mail a-Book Donation
Program 44078 $30,300 Friends Donation
Program 44079 $29,900 Jacobson Trust
Program 44086 $100 Estates Branch Lib
Program 44087 $ 5,000 Marco Island Lib Don
Program 46044 $9,200 Lustigman Headquarters Library Improvements
Program 46045 $15,000 East Naples Flooring
Program 46046 $44,800 Marco Lib Donations
Program 46047 $842,200 Shreve Trust
Program 46048 $135,300 eBooks Donation
Program 46049 $430 Genealogy Donations
Program 46050 $ 2,700 Youth Summer Reading

$1,393,380

Current FY 2025:

The Shreve Trust will continue to be utilized to meet current service level expectations, including library improvements, tuition reimbursement and professional development. Trust funds will be used in FY25 to reconcile current service level expectations and General Fund (0001) compliance. All funds in Shreve will be planned for expenditure by the end of FY 2025. Hendrickson funds, $10,000 have been allocated for children's creative play and learning centers launched at five library locations in 2023 and now expanding to 2 more locations with educational games and learning activities chosen specifically to encourage early literacy skills, social and emotional development, and family engagement. Friends of the Library donations will support Summer Reading, MAB and other programs in FY25, and all funds will plan to be expended in 44078

Revenues:

Reserves and miscellaneous revenue not allocated to specific programs will carry forward and be budgeted in reserves. New restricted donations will be presented to the Board of County Commissioners for approval, and budget amendments will allocate grant funds and expenditures at that time.

Public Services Department

Library Division

Library Trust Fund (1140)

Mission Statement

To accept and be accountable for general donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Library Spaces-QP	**-**	**206,000**	**206,000**	**-**
Provide clean, safe, and inviting library spaces to the public. In FY23, the 10 library locations welcomed 850,000 visitors, an increase of 11% over the previous year. Plan for possible library growth (AUIR) related to development and housing in the county. Provide the ongoing funding that preserves or improves asset integrity, efficiency, environmental stability, public service improvements, safety and security.				
Reserves, Transfers, Interest - RG	**-**	**79,400**	**79,400**	**-**
Current Level of Service Budget	**-**	**285,400**	**285,400**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	100	-	-	-	-	-	na
Operating Expense	107,833	219,000	-	206,000	-	206,000	(5.9)%
Net Operating Budget	**107,933**	**219,000**	**-**	**206,000**	**-**	**206,000**	**(5.9)%**
Trans to 1810 Lib Donations	-	-	-	79,400	-	79,400	na
Total Budget	**107,933**	**219,000**	**-**	**285,400**	**-**	**285,400**	**30.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	30,194	30,000	26,700	33,000	-	33,000	10.0%
Interest/Misc	5,997	8,900	-	3,000	-	3,000	(66.3)%
Carry Forward	296,400	182,100	224,700	251,400	-	251,400	38.1%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	**332,591**	**219,000**	**251,400**	**285,400**	**-**	**285,400**	**30.3%**

Public Services Department

Library Division

Library Trust Fund (1140)

Notes:

Revenue from the sale of used and donated materials is deposited into Fund (1140). The revenues continue to decrease as sales of used CDs and DVDs decline.

Forecast FY 2024:

Fund (1140) revenue and funds will continue to be utilized to meet current service level expectations and library improvements. Funds will be used in FY25 to reconcile current service level expectations and General Fund (0001) compliance. All Library Trust funds will be planned for expenditure by the end of FY 2026.

Current FY 2025:

Residual funds in the amount of $79,400 from Rose Hall construction at Marco Island Library will transfer to a dedicated project in Fund (1810) to be used at the discretion of the Marco Friends group.

Revenues:

Revenues come from private party donations for the enhancement of our public library and from the sales of used and donated materials. Revenues from book sales continue to decline.

Public Services Department

Museum Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,531,251	1,654,500	1,510,800	1,697,600	-	1,697,600	2.6%
Operating Expense	709,392	892,400	877,400	927,200	-	927,200	3.9%
Indirect Cost Reimburs	280,400	231,600	231,600	236,200	-	236,200	2.0%
Net Operating Budget	**2,521,043**	**2,778,500**	**2,619,800**	**2,861,000**	**-**	**2,861,000**	**3.0%**
Trans to Property Appraiser	-	100	100	-	-	-	(100.0)%
Trans to Tax Collector	42,708	42,000	42,000	42,100	-	42,100	0.2%
Trans to 3026 Museum Capital	110,000	-	-	-	-	-	na
Reserve for Contingencies	-	28,400	-	28,400	-	28,400	0.0%
Reserve for Attrition	-	(28,300)	-	(28,300)	-	(28,300)	0.0%
Total Budget	**2,673,751**	**2,820,700**	**2,661,900**	**2,903,200**	**-**	**2,903,200**	**2.9%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
TDC Category C County Museums - Fund (1107)	2,521,043	2,778,500	2,619,800	2,861,000	-	2,861,000	3.0%
Total Net Budget	**2,521,043**	**2,778,500**	**2,619,800**	**2,861,000**	**-**	**2,861,000**	**3.0%**
Total Transfers and Reserves	**152,708**	**42,200**	**42,100**	**42,200**	**-**	**42,200**	**0.0%**
Total Budget	**2,673,751**	**2,820,700**	**2,661,900**	**2,903,200**	**-**	**2,903,200**	**2.9%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	6,455	1,000	2,300	2,200	-	2,200	120.0%
Miscellaneous Revenues	4,738	600	18,400	18,000	-	18,000	2,900.0%
Interest/Misc	16,778	12,000	10,500	12,000	-	12,000	0.0%
Trans fm 0001 General Fund	495,400	644,500	644,500	711,100	-	711,100	10.3%
Carry Forward	397,600	263,300	247,700	261,500	-	261,500	(0.7)%
Less 5% Required By Law	-	(100,700)	-	(101,600)	-	(101,600)	0.9%
Total Funding	**2,920,971**	**2,820,700**	**2,923,400**	**2,903,200**	**-**	**2,903,200**	**2.9%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
TDC Category C County Museums - Fund (1107)	16.00	16.00	16.00	16.00	-	16.00	0.0%
Total FTE	**16.00**	**16.00**	**16.00**	**16.00**	**-**	**16.00**	**0.0%**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (1107)

Mission Statement

The mission of the Collier County Museum Division is to engage residents and visitors in appreciation and understanding of our communities' unique heritage and cultural development.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Museums & Historic Sites Administration - QP, IAM, RG	**2.00**	**798,500**	**798,500**	**-**
Professional management and administration of the County Museum system, including management of the relationship with our 501-c-3 support organization, Friends of the Collier County Museums.				
Collections, Exhibition & Information Services - QP, IAM	**1.00**	**194,200**	**194,200**	**-**
Professional management of the Museum Collection, including acquisition, registration and cataloging, incoming and outgoing loans of material, research and interpretation of material, and conservation of artifacts; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history and providing public access to the same. The collection and archive contain tens of thousands of documents, photographs, and artifacts.				
Education Services - QP, RG	**1.00**	**120,800**	**120,800**	**-**
Curriculum-based education programs including preschool programs, homeschool days, and school field trips; adult programming including lectures and tours; special events; outreach programs delivering age-appropriate museum content in the community.				
Museum of the Everglades - QP, IAM	**2.00**	**224,400**	**224,400**	**-**
Development, maintenance, and operation of the Museum of the Everglades in Everglades City, including temporary exhibits, the Third Thursday Lecture Series, and other programs and special events; management of the relationship with our 501-c-3 support organization, Friends of the Museum of the Everglades.				
Immokalee Pioneer Museum at Roberts Ranch - QP, IAM	**2.00**	**328,900**	**328,900**	**-**
Development, maintenance, and operation of the Immokalee Pioneer Museum at Roberts Ranch in Immokalee, including temporary exhibits; events and programming; the annual Cattle Drive and Jamboree; and development, cultivation, and ongoing harvesting and distribution of fruits and vegetables from the onsite food forest.				
Naples Depot Museum - QP, IAM	**2.00**	**249,200**	**249,200**	**-**
Development, maintenance, and operation of the Naples Depot Museum and its three pieces of rolling stock in downtown Naples, including temporary exhibits, programs and events, and development of the Black History Baggage Car; management of the relationship with the co-located Naples Train Museum operated by Southwest Heritage, Inc.				
Marco Island Historical Museum - QP, IAM	**2.00**	**437,200**	**437,200**	**-**
Development, maintenance, and operation of the Marco Island Historical Museum on Marco Island, including temporary exhibits, programs and events, and the loan of the world-famous Key Marco Cat and other artifacts from the 1896 Cushing expedition (on view through 2026), and management of the dynamic partnership with the Marco Island Historical Society.				

Public Services Department

Museum Division

TDC Category C County Museums - Fund (1107)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Collier Museum at Government Center - QP, IAM	**2.00**	**304,500**	**304,500**	**-**
Development, maintenance, and operation of the Collier Museum at Government Center, including temporary exhibits, the Second Tuesday Lecture Series and other adult programs, monthly Family Days and other youth programs, and special events.				
Volunteers - QP, RG	**1.00**	**99,200**	**99,200**	**-**
Professional management of the Museum Division volunteer program including recruitment, screening, selection, training, performance management, and recognition of volunteers.				
Marketing - QP, RG	**1.00**	**104,100**	**104,100**	**-**
Management of the Museum Division's owned, earned, and paid media for branding and promotion of casual visitation, programs, exhibits, and events; coordination of the Division's QA/QC program.				
Reserves, Transfers, Interest - RG	**-**	**42,200**	**42,200**	**-**
Current Level of Service Budget	**16.00**	**2,903,200**	**2,903,200**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
# of Visitors	64,000	68,000	67,000	69,000
Volunteer Hours Contributed	8,000	8,200	8,200	8,200

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,531,251	1,654,500	1,510,800	1,697,600	-	1,697,600	2.6%
Operating Expense	709,392	892,400	877,400	927,200	-	927,200	3.9%
Indirect Cost Reimburs	280,400	231,600	231,600	236,200	-	236,200	2.0%
Net Operating Budget	**2,521,043**	**2,778,500**	**2,619,800**	**2,861,000**	**-**	**2,861,000**	**3.0%**
Trans to Property Appraiser	-	100	100	-	-	-	(100.0)%
Trans to Tax Collector	42,708	42,000	42,000	42,100	-	42,100	0.2%
Trans to 3026 Museum Capital	110,000	-	-	-	-	-	na
Reserve for Contingencies	-	28,400	-	28,400	-	28,400	0.0%
Reserve for Attrition	-	(28,300)	-	(28,300)	-	(28,300)	0.0%
Total Budget	**2,673,751**	**2,820,700**	**2,661,900**	**2,903,200**	**-**	**2,903,200**	**2.9%**
Total FTE	**16.00**	**16.00**	**16.00**	**16.00**	**-**	**16.00**	**0.0%**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (1107)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	6,455	1,000	2,300	2,200	-	2,200	120.0%
Miscellaneous Revenues	4,738	600	18,400	18,000	-	18,000	2,900.0%
Interest/Misc	16,778	12,000	10,500	12,000	-	12,000	0.0%
Trans fm 0001 General Fund	495,400	644,500	644,500	711,100	-	711,100	10.3%
Carry Forward	397,600	263,300	247,700	261,500	-	261,500	(0.7)%
Less 5% Required By Law	-	(100,700)	-	(101,600)	-	(101,600)	0.9%
Total Funding	**2,920,971**	**2,820,700**	**2,923,400**	**2,903,200**	**-**	**2,903,200**	**2.9%**

Notes:

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Part of the Boards action was to limit County Museum Tourist Development Tax (TDT) funding at $2,000,000 per year. The Museum Division garners additional revenue through its fundraising partners and grants. However, due to the continuing increase in the cost of doing business, a General Fund transfer remains necessary.

Forecast FY 2024:

Personal services are forecast below adopted budget due to vacancies held for recruitment. Operating expenses are forecast slightly below adopted budget to begin to create a fleet replacement reserve.

Current FY 2025:

Personal services budget increases in the division budget reflect a 2.6% increase for COLA, retirement contribution, and health insurance increases. Operating expense increase of 3.9% is driven predominantly by increases in property insurance and the anticipated reopening of the Naples Depot Museum in February 2025. To achieve budget compliance for FY25 the Division continues to defer any transfers to Fund (3026) Museum Capital.

Revenues:

The principal source of revenue to support County Museums is Tourist Development Taxes (TDT). The estimated FY 2025 TDT allocation to Museums is anticipated to be $2,000,000. The transfer from the General Fund into Museum Fund (1107) is $711,100 Modest revenues are budgeted for reproductions, tours, rentals, and special events.

Public Services Department

Parks & Recreation Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	18,730,173	20,245,300	19,324,400	20,222,900	-	20,222,900	(0.1)%
Operating Expense	13,035,377	15,664,000	14,421,800	16,421,200	-	16,421,200	4.8%
Indirect Cost Reimburs	174,800	191,000	191,000	212,800	-	212,800	11.4%
Capital Outlay	33,901	29,400	58,700	12,000	-	12,000	(59.2)%
Remittances	325,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	**32,299,251**	**36,629,700**	**34,495,900**	**37,368,900**	**-**	**37,368,900**	**2.0%**
Trans to Property Appraiser	4,386	5,100	5,100	5,300	-	5,300	3.9%
Trans to Tax Collector	11,559	18,900	18,900	14,100	-	14,100	(25.4)%
Trans to 5006 Info Tech Cap	42,900	40,800	40,800	47,500	-	47,500	16.4%
Reserve for Contingencies	-	73,100	-	71,600	-	71,600	(2.1)%
Reserve for Capital	-	1,078,200	-	1,291,200	-	1,291,200	19.8%
Restricted for Unfunded Requests	-	78,100	-	87,100	-	87,100	11.5%
Total Budget	**32,358,096**	**37,923,900**	**34,560,700**	**38,885,700**	**-**	**38,885,700**	**2.5%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Park Facilities & Programs (0001)	15,498,768	17,787,800	16,701,000	17,930,400	-	17,930,400	0.8%
Golden Gate Community Center (1605)	1,153,060	1,414,600	1,287,800	1,508,100	-	1,508,100	6.6%
Parks & Recreation (1011)	15,647,068	17,396,700	16,507,100	17,899,400	-	17,899,400	2.9%
Parks & Recreation Donations (1138)	355	30,600	-	31,000	-	31,000	1.3%
Total Net Budget	**32,299,251**	**36,629,700**	**34,495,900**	**37,368,900**	**-**	**37,368,900**	**2.0%**
Total Transfers and Reserves	**58,845**	**1,294,200**	**64,800**	**1,516,800**	**-**	**1,516,800**	**17.2%**
Total Budget	**32,358,096**	**37,923,900**	**34,560,700**	**38,885,700**	**-**	**38,885,700**	**2.5%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	564,892	665,300	638,700	721,200	-	721,200	8.4%
Delinquent Ad Valorem Taxes	8,396	-	300	-	-	-	na
Charges For Services	7,236,015	9,417,200	6,747,600	9,251,700	-	9,251,700	(1.8)%
Fines & Forfeitures	8,405	5,000	16,000	17,000	-	17,000	240.0%
Miscellaneous Revenues	385,365	287,300	307,000	309,100	-	309,100	7.6%
Interest/Misc	34,431	31,400	34,600	32,100	-	32,100	2.2%
Reimb From Other Depts	24,027	381,000	318,000	614,700	-	614,700	61.3%
Trans frm Property Appraiser	548	-	-	-	-	-	na
Trans frm Tax Collector	6,793	-	-	-	-	-	na
Net Cost General Fund	11,024,885	11,120,600	12,615,300	11,469,100	-	11,469,100	3.1%
Net Cost Unincorp General Fund	12,740,487	14,211,300	13,438,500	14,410,800	-	14,410,800	1.4%
Trans fm 1011 Unincorp GenFd	587,600	612,600	612,600	634,000	-	634,000	3.5%
Carry Forward	1,045,000	1,239,100	1,307,900	1,475,800	-	1,475,800	19.1%
Less 5% Required By Law	-	(46,900)	-	(49,800)	-	(49,800)	6.2%
Total Funding	**33,666,842**	**37,923,900**	**36,036,500**	**38,885,700**	**-**	**38,885,700**	**2.5%**

Public Services Department

Parks & Recreation Division

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Park Facilities & Programs (0001)	104.00	104.00	104.00	97.00	-	97.00	(6.7)%
Parks & Recreation (1011)	129.50	129.50	129.50	125.50	-	125.50	(3.1)%
Golden Gate Community Center (1605)	9.00	9.00	9.00	9.00	-	9.00	0.0%
Total FTE	**242.50**	**242.50**	**242.50**	**231.50**	**-**	**231.50**	**(4.5)%**

Public Services Department

Parks & Recreation Division

County Park Facilities & Programs (0001)

Mission Statement

To provide diverse, inclusive, safe, and sustainable leisure and recreational opportunities for the people we serve.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Adaptive Recreation - QP	**1.00**	**289,200**	**106,600**	**182,600**
Provide safe, enjoyable community-based recreational opportunities for youth, teens, and adults with disabilities and/or special needs. Adaptive recreation programs include a lower participant/instructor ratio. A variety of adaptive programs and special events are offered including art, social activities, special events, and sports such as accessible sailing. Programming and demand are increasing with over 430 participants in 50 programs.				
Administration - RG	**0.50**	**339,100**	**-**	**339,100**
Provide executive level management, administrative and policy oversight and process improvement to the Division and the employees of the Parks and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee County Park facilities and programs including maintenance, customer service and resource management.				
Aquatics - QP	**12.00**	**1,981,400**	**1,044,400**	**937,000**
Provide the public with access to affordable, safe and supervised aquatics opportunities focusing on instructional swim programs, swimming for health, and aquatic leisure and enjoyment. Services are offered through 4 Aquatic Centers and 1 Aquatic Attraction. Over 170,000 users enjoy Collier aquatics annually. This includes admissions, program registration, special event attendance, rentals, and swim team participation. Drowning prevention programs include Learn to Swim and preschool Swim Central and Red Cross Lifeguard Training programs with over 1500 participants annually. Aquatic facilities are utilized by 6 local high schools for swim meets and practices. Florida Department of Health standards are followed regarding pool chemical management, pool and deck safety, mechanical operations, and reporting requirements.				
Beach & Boat Park Operations - QP,IAM,RG	**3.50**	**1,335,900**	**4,100,900**	**-2,765,000**
Beach Operations had over 1,000,000 visitors at Beach Park locations. Operations includes maintenance of beach park facilities and signage; management of natural resources within beach parks; coordination with volunteer groups and partner agencies; collection of parking fees and public assistance; and sea turtle monitoring. Sea Turtle monitoring includes 22.5 miles of Collier beaches. Annual payment to the City of Naples provides County residents with access to City of Naples beach parking, parks, recreational facilities and recreational programs. This is governed by the Interlocal Agreement Between the County and City of Naples. Boat Park Operations include 7 Boat Ramp Park locations. Operations ensures compliance with FDEP requirements regarding marina fuel tanks and sovereign submerged land leases. Submerged land leases allow for continued use of the ramps and docks. Compliance requires routine inspections and maintenance of the fuel tanks in coordination with the Collier County Solid and Hazardous Waste Management Division.				

Public Services Department

Parks & Recreation Division

County Park Facilities & Programs (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Business Operations - RG	**7.50**	**2,370,900**	**2,000**	**2,368,900**
Supports the delivery of Parks and Recreation programs and services to the community through direct and indirect functions. Business operations includes customer service support; communication; maintenance of websites and social media platforms; marketing and promotions; participation in outreach activities; and volunteer program management. Indirect applications include budgetary, fiscal, and procurement functions; risk management actions; asset and IT Inventory management; payroll and other Human Resource operations; technology services and recreation and volunteer software administration; and agency accreditation.				
Childcare - QP	**3.00**	**235,200**	**150,000**	**85,200**
Provide affordable and safe childcare programming for youth and teens through licensed childcare facilities and trained staff. These services provide recreation and enrichment experiences to support self-esteem, self-reliance, learning, pleasure, health and well-being. Youth and teens are served in Florida Voluntary Prekindergarten and several Out of School programs including afterschool and full-day camps. Program participation is increasing with over is 5500 children at 9 locations throughout Collier County.				
Fitness - QP	**3.50**	**333,800**	**276,000**	**57,800**
Provide clean, affordable, high value Fitness Centers to support the public's health and wellness at 5 locations through the county. Program includes access to well-maintained fitness machines and equipment, free weights, and a variety of fitness classes. Fitness Center memberships increased 18% with a total of 5975 memberships. Annual Fitness Center usage was slightly elevated with 201,238 admissions.				
Park Maintenance - QP, IAM	**32.50**	**6,930,100**	**-**	**6,930,100**
Provide exceptional active and passive recreational experiences at regional, community, and neighborhood park lands and amenities through routine preventative and ongoing maintenance to ensure a pleasant, clean, safe and enjoyable environment. This includes trash removal; lighting, fencing, signage, pathway/trail, and landscape maintenance; lake and waterway maintenance; weed and invasive exotic vegetation control; turf management, and beautification projects. Over 68 parks with a total acreage of 2147.65 are maintained: 1561.71 regional park acres, 553.09 community park acres, and 32.85 neighborhood park acres. Park facilities and amenities include fields, courts, pathways/trails, beaches, boat parks, skate parks, pavilions, dog parks, aquatic centers, lakes, piers, playgrounds, butterfly gardens, splash pad, picnic areas, BMX track, and a rink.				
Project Management - QP, IAM	**2.00**	**246,300**	**-**	**246,300**
Effectively manage Parks and Recreation construction projects, oversee contractors and manage quality and cost controls. The Division has approximately 30 active projects annually.				

Public Services Department

Parks & Recreation Division

County Park Facilities & Programs (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Ranger Program - QP,CD	**18.00**	**1,630,200**	**1,200**	**1,629,000**
The Park Ranger Program provides protection of park resources and park visitors; enforcement of County ordinances and park's regulations; information regarding park use and points of interest; beach vendor inspections; parking fee collection; traffic control; and monitoring beach conditions. Rangers may also act as educators by taking visitors on guided nature walks or canoe trips, setting up exhibits and lecturing on historic topics. Park Rangers provide a total of approximately 55,000 contacts annually. Funds transferred to General Fund 0001 for Park Ranger patrol and human resources liaison position activities associated with the unincorporated areas.				
Recreation Programming - QP	**4.00**	**781,400**	**289,200**	**492,200**
Provide active and passive recreation and leisure opportunities that support health, education, and well-being for the community and special interest groups. Well-maintained meeting and gathering spaces and recreation amenities are found at community and regional parks. Structured programming is provided for all ages via classes, activities and special events. Leisure opportunities are provided through self-directed recreation programs.				
Sports & Athletics - QP	**9.50**	**956,900**	**491,000**	**465,900**
Provide high quality, well-maintained sport and athletic facilities, amenities, and equipment including 87 sports turf fields; 201 hard courts for pickleball, volleyball, racquetball, tennis, shuffleboard, bocce, and basketball; 2 skate parks; 1 BMX track; 1 Rink, and 1 Sail/Ski Lake. Organized sports and athletic programs are offered to youths, adults, and seniors with 383 programs offered. Sports Tourism Tournaments and Athletic events increased 7% with 45 tournaments and 117 events.				
Beach Parking - QP	**-**	**500,000**	**-**	**500,000**
Provides for use of beach parking within the City of Naples for residents outside of city limits.				
Current Level of Service Budget	**97.00**	**17,930,400**	**6,461,300**	**11,469,100**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Increase Boat Launches by 1%	72,028	100,000	38,162	71,000
Increase Fitness Memberships by 1%	2,527	2,862	1,851	3,450
Increase safety in Parks by 1% inc. in Ranger Contacts	19,409	85,575	56,650	66,400
Increase Sun-N-Fun Attendance by 1%	65,201	57,250	1,414	

Public Services Department

Parks & Recreation Division

County Park Facilities & Programs (0001)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	8,188,560	8,853,600	8,373,700	8,507,400	-	8,507,400	(3.9)%
Operating Expense	6,951,307	8,416,800	7,778,600	8,923,000	-	8,923,000	6.0%
Capital Outlay	33,901	17,400	48,700	-	-	-	(100.0)%
Remittances	325,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	**15,498,768**	**17,787,800**	**16,701,000**	**17,930,400**	**-**	**17,930,400**	**0.8%**
Total Budget	**15,498,768**	**17,787,800**	**16,701,000**	**17,930,400**	**-**	**17,930,400**	**0.8%**
Total FTE	**104.00**	**104.00**	**104.00**	**97.00**	**-**	**97.00**	**(6.7)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	4,419,932	6,616,100	4,035,700	6,416,200	-	6,416,200	(3.0)%
Fines & Forfeitures	8,405	5,000	16,000	17,000	-	17,000	240.0%
Miscellaneous Revenues	45,546	31,100	34,000	28,100	-	28,100	(9.6)%
Reimb From Other Depts	-	15,000	-	-	-	-	(100.0)%
Net Cost General Fund	11,024,885	11,120,600	12,615,300	11,469,100	-	11,469,100	3.1%
Total Funding	**15,498,768**	**17,787,800**	**16,701,000**	**17,930,400**	**-**	**17,930,400**	**0.8%**

Notes:

The Parks Division continues to support Tourist Development in hosting sports tourism events at County sports venues such as North Collier Regional Park and Sugden Park. The provision of Park and Recreation regional services are complemented by the dedicated service of volunteers who assist at the Beaches and the Regional Parks. These volunteers provide valuable service hours to regional parks totaling up to thousands of service hours.

Forecast FY 2024:

The personal service expense forecast is lower due to attrition savings. Operating expenditures are forecast lower due to cost containment. Revenues for charges for services are forecast slightly lower reflecting temporary facility closures due to maintenance.

Current FY 2025:

Personal services are budgeted lower than the FY 2024 budget due to the transfer of seven (7) positions to the new Workforce Prioritization Pool (0001/1011) within Human Resources. Operating expenses increase in FY25 with the majority of the funding being allocated to utilities and maintenance. The remittance budget of $500,000 is a portion of the annual $1,500,000 payment to the City of Naples for reciprocal beach parking and recreational services pursuant to the 2008 Interlocal Agreement as amended on November 14, 2017.

Revenues:

The FY25 revenue has been conservatively adjusted to align with actual collections for Charges for Services.

Public Services Department

Parks & Recreation Division

Parks & Recreation (1011)

Mission Statement

To provide diverse, inclusive, safe, and sustainable leisure and recreational opportunities for the people we serve.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Adaptive Recreation - QP	**2.00**	**362,600**	**56,300**	**306,300**
Provide safe, enjoyable community-based recreational opportunities for youth, teens, and adults with disabilities and/or special needs. Adaptive recreation programs include a lower participant/instructor ratio. A variety of adaptive programs and special events are offered including art, social activities, special events, and sports such as accessible sailing. Programming and demand are increasing with over 430 participants in 50 programs.				
Administration - RG	**4.00**	**984,500**	**614,700**	**369,800**
Provide executive level management, administrative and policy oversight and process improvement to the Division and the employees of the Parks and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee County Park facilities and programs including maintenance, customer service and resource management.				
Aquatics - QP	**15.00**	**1,522,600**	**211,000**	**1,311,600**
Provide the public with access to affordable, safe and supervised aquatics opportunities focusing on instructional swim programs, swimming for health, and aquatic leisure and enjoyment. Services are offered through 4 Aquatic Centers and 1 Aquatic Attraction. Over 170,000 users enjoy Collier aquatics annually. This includes admissions, program registration, special event attendance, rentals, and swim team participation. Drowning prevention programs include Learn to Swim and preschool Swim Central and Red Cross Lifeguard Training programs with over 1500 participants annually. Aquatic facilities are utilized by 6 local high schools for swim meets and practices. Florida Department of Health standards are followed regarding pool chemical management, pool and deck safety, mechanical operations, and reporting requirements.				
Business Operations - RG	**16.50**	**3,919,200**	**244,100**	**3,675,100**
Supports the delivery of Parks and Recreation programs and services to the community through direct and indirect functions. Business operations includes customer service support; communication; maintenance of websites and social media platforms; marketing and promotions; participation in outreach activities; and volunteer program management. Indirect applications include budgetary, fiscal, and procurement functions; risk management actions; asset and IT Inventory management; payroll and other Human Resource operations; technology services and recreation and volunteer software administration; and agency accreditation.				

Public Services Department

Parks & Recreation Division

Parks & Recreation (1011)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Childcare - QP	**16.00**	**1,471,400**	**396,400**	**1,075,000**
Provide affordable and safe childcare programming for youth and teens through licensed childcare facilities and trained staff. These services provide recreation and enrichment experiences to support self-esteem, self-reliance, learning, pleasure, health and well-being. Youth and teens are served in Florida Voluntary Prekindergarten and several Out of School programs including afterschool and full-day camps. Program participation is increasing with over is 5500 children at 9 locations throughout Collier County.				
Fitness - QP	**9.00**	**672,700**	**343,000**	**329,700**
Provide clean, affordable, high value Fitness Centers to support the public's health and wellness at 5 locations through the county. Program includes access to well-maintained fitness machines and equipment, free weights, and a variety of fitness classes. Fitness Center memberships increased 18% with a total of 5975 memberships. Annual Fitness Center usage was slightly elevated with 201,238 admissions.				
Park Maintenance - QP, IAM	**40.50**	**6,593,300**	**500**	**6,592,800**
Provide exceptional active and passive recreational experiences at regional, community, and neighborhood park lands and amenities through routine preventative and ongoing maintenance to ensure a pleasant, clean, safe and enjoyable environment. This includes trash removal; lighting, fencing, signage, pathway/trail, and landscape maintenance; lake and waterway maintenance; weed and invasive exotic vegetation control; turf management, and beautification projects. Over 68 parks with a total acreage of 2147.65 are maintained: 1561.71 regional park acres, 553.09 community park acres, and 32.85 neighborhood park acres. Park facilities and amenities include fields, courts, pathways/trails, beaches, boat parks, skate parks, pavilions, dog parks, aquatic centers, lakes, piers, playgrounds, butterfly gardens, splash pad, picnic areas, BMX track, and a rink.				
Project Management - QP, IAM	**-**	**2,300**	**-**	**2,300**
Effectively manage Parks and Recreation construction projects, oversee contractors and manage quality and cost controls. The Division has approximately 30 active projects annually.				
Recreation Programming - QP	**18.50**	**2,029,300**	**1,417,800**	**611,500**
Provide active and passive recreation and leisure opportunities that support health, education, and well-being for the community and special interest groups. Well-maintained meeting and gathering spaces and recreation amenities are found at community and regional parks. Structured programming is provided for all ages via classes, activities and special events. Leisure opportunities are provided through self-directed recreation programs.				
Sports & Athletics - QP	**4.00**	**341,500**	**204,800**	**136,700**
Provide high quality, well-maintained sport and athletic facilities, amenities, and equipment including 87 sports turf fields; 201 hard courts for pickleball, volleyball, racquetball, tennis, shuffleboard, bocce, and basketball; 2 skate parks; 1 BMX track; 1 Rink, and 1 Sail/Ski Lake. Organized sports and athletic programs are offered to youths, adults, and seniors with 383 programs offered. Sports Tourism Tournaments and Athletic events increased 7% with 45 tournaments and 117 events.				

Public Services Department

Current Level of Service Budget	125.50	17,899,400	3,488,600	14,410,800

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	94,824	44,000	31,332	44,500
Increase Fee Based Facility Rentals by 1%	18,689	16,588	13,582	16,750
Increase Fee Based Program Registrations by 1%	7,952	6,915	7,795	7,000
Increase Fitness Memberships by 1%	7,952	6,692	5,024	6,760
Maintain 75% or greater of Athletic Field utilization	82	82		

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	9,873,071	10,692,400	10,239,500	10,968,400	-	10,968,400	2.6%
Operating Expense	5,773,997	6,704,300	6,267,600	6,931,000	-	6,931,000	3.4%
Net Operating Budget	**15,647,068**	**17,396,700**	**16,507,100**	**17,899,400**	**-**	**17,899,400**	**2.9%**
Total Budget	**15,647,068**	**17,396,700**	**16,507,100**	**17,899,400**	**-**	**17,899,400**	**2.9%**
Total FTE	**129.50**	**129.50**	**129.50**	**125.50**	**-**	**125.50**	**(3.1)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	2,556,194	2,574,200	2,478,700	2,602,300	-	2,602,300	1.1%
Miscellaneous Revenues	326,360	245,200	271,900	271,600	-	271,600	10.8%
Reimb From Other Depts	24,027	366,000	318,000	614,700	-	614,700	68.0%
Net Cost Unincorp General Fund	12,740,487	14,211,300	13,438,500	14,410,800	-	14,410,800	1.4%
Total Funding	**15,647,068**	**17,396,700**	**16,507,100**	**17,899,400**	**-**	**17,899,400**	**2.9%**

Notes:

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

Forecast FY 2024:

Personal service expense forecast decrease is due attrition savings. The Operating Expenses forecast is lower for other contractual services and temp labor as community park amenities are temporarily closed for maintenance and repairs.

Current FY 2025:

Personal services budget reflects the transfer of four (4) positions to the new Workforce Prioritization Pool (0001/1011) within Human Resources and the salary adjustment. The operating expense increase reflects increases in other contractual services and temp labor expenses as amenities become operational in FY25.

Revenues:

Increases in charges for services reflect revenue increases at various community parks.

Public Services Department

Parks & Recreation Division

Golden Gate Community Center (1605)

Mission Statement

Influenced and supported by the MSTU Advisory Board to maintain a diverse community center, which includes an auditorium, indoor gymnasium, amphitheater, childcare facility, BMX and Skateboard Park and community garden that promote healthy lifestyles, extreme sports, and sports tourism. These programs strengthen our community and enriches our economy through partnerships with community stakeholder involvement. These services provide diverse recreational opportunities and greenspace for the visitors and residents of Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Business Operations - RG	**1.50**	**683,200**	**683,200**	**-**
Supports the delivery of Parks and Recreation programs and services to the community through direct and indirect functions. Business operations includes customer service support; communication; maintenance of websites and social media platforms; marketing and promotions; participation in outreach activities; and volunteer program management. Indirect applications include budgetary, fiscal, and procurement functions; risk management actions; asset and IT Inventory management; payroll and other Human Resource operations; technology services and recreation and volunteer software administration; and agency accreditation.				
Childcare - QP	**3.00**	**323,500**	**323,500**	**-**
Provide affordable and safe childcare programming for youth and teens through licensed childcare facilities and trained staff. These services provide recreation and enrichment experiences to support self-esteem, self-reliance, learning, pleasure, health and well-being. Youth and teens are served in Florida Voluntary Prekindergarten and several Out of School programs including afterschool and full-day camps. Program participation is increasing with over is 5500 children at 9 locations throughout Collier County.				
Park Maintenance - QP, IAM	**1.00**	**120,900**	**120,900**	**-**
Provide exceptional active and passive recreational experiences at regional, community, and neighborhood park lands and amenities through routine preventative and ongoing maintenance to ensure a pleasant, clean, safe and enjoyable environment. This includes trash removal; lighting, fencing, signage, pathway/trail, and landscape maintenance; lake and waterway maintenance; weed and invasive exotic vegetation control; turf management, and beautification projects. Over 68 parks with a total acreage of 2147.65 are maintained: 1561.71 regional park acres, 553.09 community park acres, and 32.85 neighborhood park acres. Park facilities and amenities include fields, courts, pathways/trails, beaches, boat parks, skate parks, pavilions, dog parks, aquatic centers, lakes, piers, playgrounds, butterfly gardens, splash pad, picnic areas, BMX track, and a rink.				
Recreation Programming - QP	**0.50**	**150,600**	**150,600**	**-**
Provide active and passive recreation and leisure opportunities that support health, education, and well-being for the community and special interest groups. Well-maintained meeting and gathering spaces and recreation amenities are found at community and regional parks. Structured programming is provided for all ages via classes, activities and special events. Leisure opportunities are provided through self-directed recreation programs.				

Public Services Department

Parks & Recreation Division

Golden Gate Community Center (1605)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Sports & Athletics - QP	**3.00**	**229,900**	**229,900**	**-**
Provide high quality, well-maintained sport and athletic facilities, amenities, and equipment including 87 sports turf fields; 201 hard courts for pickleball, volleyball, racquetball, tennis, shuffleboard, bocce, and basketball; 2 skate parks; 1 BMX track; 1 Rink, and 1 Sail/Ski Lake. Organized sports and athletic programs are offered to youths, adults, and seniors with 383 programs offered. Sports Tourism Tournaments and Athletic events increased 7% with 45 tournaments and 117 events.				
Reserves, Transfers, Interest - RG	**-**	**1,428,900**	**1,428,900**	**-**
Current Level of Service Budget	**9.00**	**2,937,000**	**2,937,000**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Increase Fee Based Facility Rentals by 2%	911	1,218	1,227	1,250
Increase Fee Based Program Registrations by 1%	6,158	606	501	610

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	668,542	699,300	711,200	747,100	-	747,100	6.8%
Operating Expense	309,717	512,300	375,600	536,200	-	536,200	4.7%
Indirect Cost Reimburs	174,800	191,000	191,000	212,800	-	212,800	11.4%
Capital Outlay	-	12,000	10,000	12,000	-	12,000	0.0%
Net Operating Budget	**1,153,060**	**1,414,600**	**1,287,800**	**1,508,100**	**-**	**1,508,100**	**6.6%**
Trans to Property Appraiser	4,386	5,100	5,100	5,300	-	5,300	3.9%
Trans to Tax Collector	11,559	18,900	18,900	14,100	-	14,100	(25.4)%
Trans to 5006 Info Tech Cap	42,900	40,800	40,800	47,500	-	47,500	16.4%
Reserve for Contingencies	-	70,800	-	70,800	-	70,800	0.0%
Reserve for Capital	-	1,078,200	-	1,291,200	-	1,291,200	19.8%
Total Budget	**1,211,905**	**2,628,400**	**1,352,600**	**2,937,000**	**-**	**2,937,000**	**11.7%**
Total FTE	**9.00**	**9.00**	**9.00**	**9.00**	**-**	**9.00**	**0.0%**

Public Services Department

Parks & Recreation Division

Golden Gate Community Center (1605)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	564,892	665,300	638,700	721,200	-	721,200	8.4%
Delinquent Ad Valorem Taxes	8,396	-	300	-	-	-	na
Charges For Services	259,888	226,900	233,200	233,200	-	233,200	2.8%
Miscellaneous Revenues	2,197	-	200	-	-	-	na
Interest/Misc	32,145	28,700	32,000	29,000	-	29,000	1.0%
Trans frm Property Appraiser	548	-	-	-	-	-	na
Trans frm Tax Collector	6,793	-	-	-	-	-	na
Trans fm 1011 Unincorp GenFd	587,600	612,600	612,600	634,000	-	634,000	3.5%
Carry Forward	955,600	1,141,000	1,204,400	1,368,800	-	1,368,800	20.0%
Less 5% Required By Law	-	(46,100)	-	(49,200)	-	(49,200)	6.7%
Total Funding	**2,418,057**	**2,628,400**	**2,721,400**	**2,937,000**	**-**	**2,937,000**	**11.7%**

Notes:

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

Forecast FY 2024:

Personal service expense are forecast higher due to summer temporary workers. Operating expenses is slightly lower. Program revenue is forecast at FY 2024 budget.

Current FY 2025:

The personal services increase is due to adjustments for salaries. Operating expenses in FY25 have increase consists of funding to cover expected temporary staff and contractual services.

Revenues:

Ad Valorem Tax revenues are expected to increase by 8.4% over last year. The rolled back rate for this district is 0.1756 per $1,000 of taxable value. Ordinance 75-04 places a cap on the millage rate at 0.9000 per $1,000 of taxable value. Golden Gate Community Center Fund (1605) budget is sized around the millage neutral tax rate of 0.1862 which will generate $721,200 in property tax revenue. A transfer of $634,000 from the Unincorporated Area General Fund (1011) also provides funding for Golden Gate Community Center operations.

Public Services Department

Parks & Recreation Division

Parks & Recreation Donations (1138)

Mission Statement

To provide park improvements and community-based programming by facilitating donations to the Division by individuals and organizations.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Donations	**-**	**31,000**	**31,000**	**-**
Funds donated to support programs, services, and park improvements.				
Reserves, Transfers, Interest - RG	**-**	**87,900**	**87,900**	**-**
Current Level of Service Budget	**-**	**118,900**	**118,900**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	355	30,600	-	31,000	-	31,000	1.3%
Net Operating Budget	**355**	**30,600**	**-**	**31,000**	**-**	**31,000**	**1.3%**
Reserve for Contingencies	-	2,300	-	800	-	800	(65.2)%
Restricted for Unfunded Requests	-	78,100	-	87,100	-	87,100	11.5%
Total Budget	**355**	**111,000**	**-**	**118,900**	**-**	**118,900**	**7.1%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	11,262	11,000	900	9,400	-	9,400	(14.5)%
Interest/Misc	2,286	2,700	2,600	3,100	-	3,100	14.8%
Carry Forward	89,400	98,100	103,500	107,000	-	107,000	9.1%
Less 5% Required By Law	-	(800)	-	(600)	-	(600)	(25.0)%
Total Funding	**102,949**	**111,000**	**107,000**	**118,900**	**-**	**118,900**	**7.1%**

Public Services Department

Parks & Recreation Division

Parks & Recreation Donations (1138)

Notes:

This fund was established to account for donations from private parties and fund raising activities.

Forecast FY 2024:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

Current FY 2025:

Expenses represent scholarships for eligible children as well as donations for child-based activities.

Revenues:

Revenue budget represents a slight decrease in budgeted contributions totaling $9,400.

Public Services Department

Public Health Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	379,235	400,300	407,100	369,300	-	369,300	(7.7)%
Grants and Aid	1,371,242	1,495,900	1,415,900	1,120,900	-	1,120,900	(25.1)%
Net Operating Budget	**1,750,477**	**1,896,200**	**1,823,000**	**1,490,200**	**-**	**1,490,200**	**(21.4)%**
Total Budget	**1,750,477**	**1,896,200**	**1,823,000**	**1,490,200**	**-**	**1,490,200**	**(21.4)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Public Health Department (0001)	1,750,477	1,896,200	1,823,000	1,490,200	-	1,490,200	(21.4)%
Total Net Budget	**1,750,477**	**1,896,200**	**1,823,000**	**1,490,200**	**-**	**1,490,200**	**(21.4)%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**1,750,477**	**1,896,200**	**1,823,000**	**1,490,200**	**-**	**1,490,200**	**(21.4)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	6,293	-	-	-	-	-	na
Net Cost General Fund	1,744,184	1,896,200	1,823,000	1,490,200	-	1,490,200	(21.4)%
Total Funding	**1,750,477**	**1,896,200**	**1,823,000**	**1,490,200**	**-**	**1,490,200**	**(21.4)%**

Public Services Department

Public Health Division

Public Health Department (0001)

Mission Statement

As a county health department within the integrated system of the Florida Department of Health, the Department of Health in Collier County provides public health programs and services focused on preventing communicable, infectious, and chronic diseases as we work to promote and protect the health of our community. DOH-Collier provides essential public health services to more than 390,912 residents and approximately 1.67 million visitors to our county annually. The main service offerings include infectious disease prevention and control, immunizations, immigrant, and refugee health, dental, family planning, WIC, Healthy Start, community health planning, wellness programs, vital statistics, and environmental health services. This past year the health department provided 421,064 individual public health services. The main facility is located at the government complex in Naples with a satellite office located in Immokalee. The Florida Department of Health in Collier County has a staff of 150 FTEs and a net operating budget of $12 million which includes contributions from State, Federal, and County sources. DOH-Collier is supported by Collier County in FY 2025 with a net operating budget of $1.50 million.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Clinical Services	**-**	**886,100**	**-**	**886,100**
Provide primary medical care, we do offer specialty medical clinics for patients with HIV, tuberculosis, hepatitis and sexually transmitted diseases. Host refugee health and dental clinics, for individuals who qualify.				
Community Health Planning and Statistics	**-**	**47,100**	**-**	**47,100**
Provide continuous statistical data based assessment of health, demographics and socio-economic characteristics of the population served within the county.				
Infectious Diseases	**-**	**557,000**	**-**	**557,000**
Conducts surveillance for outbreaks of communicable diseases and other reportable conditions in accordance with Rule 64D-3, Florida Administrative Code (F.A.C.) to protect the residents and visitors of our county				
Current Level of Service Budget	**-**	**1,490,200**	**-**	**1,490,200**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
# of Investigations of Potentially Illegal Migrant Housing	15	18	18	15
# of TB Tests	1,000	2,000	2,000	2,000

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	379,235	400,300	407,100	369,300	-	369,300	(7.7)%
Grants and Aid	1,371,242	1,495,900	1,415,900	1,120,900	-	1,120,900	(25.1)%
Net Operating Budget	**1,750,477**	**1,896,200**	**1,823,000**	**1,490,200**	**-**	**1,490,200**	**(21.4)%**
Total Budget	**1,750,477**	**1,896,200**	**1,823,000**	**1,490,200**	**-**	**1,490,200**	**(21.4)%**

Public Services Department

Public Health Division

Public Health Department (0001)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	6,293	-	-	-	-	-	na
Net Cost General Fund	1,744,184	1,896,200	1,823,000	1,490,200	-	1,490,200	(21.4)%
Total Funding	**1,750,477**	**1,896,200**	**1,823,000**	**1,490,200**	**-**	**1,490,200**	**(21.4)%**

Notes:

The Health Department cost center only consists of operating expenses. No personal expenses or revenues are utilized.

Forecast FY 2024:

Operating expenditures are expected to be slightly higher than the FY 2024 budget.

Current FY 2025:

County supported operating expenses overall decreased in FY25. These reductions are a result of lower costs associated to IT and Fleet expenses. Remittances decreased by 25% as a result of consolidation and streamlining of contractual services between DOH and Collier County.

Revenues:

No revenues.

Public Services Department

University Extension Service Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	704,981	833,800	669,500	824,000	-	824,000	(1.2)%
Operating Expense	211,016	167,900	161,000	224,200	-	224,200	33.5%
Net Operating Budget	**915,996**	**1,001,700**	**830,500**	**1,048,200**	**-**	**1,048,200**	**4.6%**
Reserve for Contingencies	-	300	-	1,000	-	1,000	233.3%
Restricted for Unfunded Requests	-	12,300	-	12,300	-	12,300	0.0%
Total Budget	**915,996**	**1,014,300**	**830,500**	**1,061,500**	**-**	**1,061,500**	**4.7%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Extension, Education & Training Ct (0001)	906,755	991,500	820,300	1,005,000	-	1,005,000	1.4%
University Extension Trust Fund (1055)	9,241	10,200	10,200	43,200	-	43,200	323.5%
Total Net Budget	**915,996**	**1,001,700**	**830,500**	**1,048,200**	**-**	**1,048,200**	**4.6%**
Total Transfers and Reserves	**-**	**12,600**	**-**	**13,300**	**-**	**13,300**	**5.6%**
Total Budget	**915,996**	**1,014,300**	**830,500**	**1,061,500**	**-**	**1,061,500**	**4.7%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	19,749	16,500	20,000	20,000	-	20,000	21.2%
Interest/Misc	463	400	400	400	-	400	0.0%
Net Cost General Fund	906,755	986,500	820,300	1,005,000	-	1,005,000	1.9%
Carry Forward	15,900	11,500	26,900	37,100	-	37,100	222.6%
Less 5% Required By Law	-	(600)	-	(1,000)	-	(1,000)	66.7%
Total Funding	**942,868**	**1,014,300**	**867,600**	**1,061,500**	**-**	**1,061,500**	**4.7%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Extension, Education & Training Ct (0001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	**10.00**	**10.00**	**10.00**	**10.00**	**-**	**10.00**	**0.0%**

Public Services Department

University Extension Service Division

County Extension, Education & Training Ct (0001)

Mission Statement

To assist Collier County Government through research based practical education for adult and youth populations in Collier County. To develop knowledge in agriculture; human and natural resources; and the life sciences and to make that knowledge accessible to sustain and enhance the quality of human life throughout Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration/Overhead - RG	**3.00**	**422,400**	**-**	**422,400**
To support the educational mission of UF/IFAS Extension Collier County "to develop knowledge in agriculture, human and natural resources, and to make that knowledge accessible to sustain and enhance the quality of life" to benefit the residents of Collier County and support the needs of the community including Collier County Government. This is accomplished through managing not only the administrative functions of the division but also in supporting each program area with needed resources, talent acquisition and retention, and professional development support of the professional team.				
4-H Youth Development - QP, CD	**1.50**	**145,700**	**-**	**145,700**
Provides outreach programming to children ages 5 - 18 in areas of healthy lifestyles, leadership development, and life skills training. This is accomplished as youth "learn by doing" in a variety of programming areas such as livestock, livestock ethics education, STEM learning opportunities, beekeeping, food science, environmental education, fishing, healthy competition and practical life skills education, etc.				
Horticulture - QP, CD (Residential and Commercial)	**2.00**	**176,700**	**-**	**176,700**
RESIDENTIAL Horticulture educational programming that addresses homeowner and gardener horticultural questions and education, including - landscape care, and water conservation practices as well as adoption and use of Best Management Practices (BMP) in yards and gardens. Educates residents on Florida Friendly Landscape principals and trains/guides Master Gardener Volunteers to extend the outreach of the residential horticultural program to the community. This is accomplished through multiple events and opportunities including community plant clinics; educational annual educational garden workshop series; and the annual yard and garden show highlighting the demonstration gardens and grove on the Collier Extension grounds. COMMERCIAL Horticulture educational programming focuses on Green Industry Best Management Practices for fertilizer, pesticide application, and training. Administers job related pesticide exams through the Florida Department of Agriculture and Consumer Sciences. Provides education and consultation to commercial landscape professional enterprises including lawn maintenance; horticultural nurseries; golf courses; and sod farms. Diagnostics and pests and diseases; plant identification; and soil test interpretation are part of the program. Both residential and commercial horticulture programs field many questions from stakeholders providing science and research-based answers. Field visits, resource development, and consultation are important functions to meet the needs of horticultural stakeholders.				

Public Services Department

University Extension Service Division

County Extension, Education & Training Ct (0001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Marine Science/Sea Grant- QP, CD	**1.00**	**55,300**	**-**	**55,300**
Promotes sustainability and enhancement of marine fishery and habitats. The Sea Grant program provides science-based education and resources to community members and commercial marine-related enterprises on sustainable fishing, marine related economic development, fisheries management education, natural resources sustainability, marine sciences, invasive marine life status/management, recreational and commercial fishing regulations training, solutions for coastal issues and networking development of commercial coastal dependent businesses. Providing sustainable fishing education and field visits/consultation to marine related local industries is important to meet the needs of marine related stakeholders.				
4-H Participation and Recruitment - QP, CD	**1.50**	**145,700**	**-**	**145,700**
Provide outreach activities to area schools to increase 4-H participation and recruitment. Cultivate and inspire leadership in youth through the administration of the Florida 4-H Youth Development Program featuring hands-on life skills education to promote and support learning. Uniquely in Collier County, the Annual High School Know Your County Government program is led by Extension's 4-H in conjunction with Collier County Public Schools and League of Women Voters.				
Agriculture - Sustainable Food Systems -QP, CD	**1.00**	**59,200**	**-**	**59,200**
Provides agriculture-related education to Collier County and regional producers and future producers using farm and agricultural management models and food safety requirements/best practices that are science based, cutting-edge, land-grant university research proven, and cost effective. Promote sustainability in the agriculture industry specializing in residential and commercial enterprises from seed to fork. Educational areas include entrepreneurial/economic development, networking of small farm producers, back yard livestock, food production education, food safety, communicating the latest research available from the University of Florida and around the country, agricultural awareness and ag economics education, annual educational farm tours, tropical fruit education, and best practices in commercial and residential agriculture. Field visits, resource development, and consultation are important functions to meet the needs of agricultural stakeholders. Multi-county agents assist in providing necessary expertise in the large commercial commodity producers of vegetable crops, citrus production, and livestock.				
Current Level of Service Budget	**10.00**	**1,005,000**	**-**	**1,005,000**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
# of Master Gardener Participant Volunteer Hours	5,000	6,500	6,500	6,500
# of Youth Participating in 4-H	7,000	7,000	7,000	7,000

Public Services Department

University Extension Service Division

County Extension, Education & Training Ct (0001)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	704,981	833,800	669,500	824,000	-	824,000	(1.2)%
Operating Expense	201,775	157,700	150,800	181,000	-	181,000	14.8%
Net Operating Budget	**906,755**	**991,500**	**820,300**	**1,005,000**	**-**	**1,005,000**	**1.4%**
Total Budget	**906,755**	**991,500**	**820,300**	**1,005,000**	**-**	**1,005,000**	**1.4%**
Total FTE	**10.00**	**10.00**	**10.00**	**10.00**	**-**	**10.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	-	5,000	-	-	-	-	(100.0)%
Net Cost General Fund	906,755	986,500	820,300	1,005,000	-	1,005,000	1.9%
Total Funding	**906,755**	**991,500**	**820,300**	**1,005,000**	**-**	**1,005,000**	**1.4%**

Notes:

UES has ten (10) employees with all or partial county salary contributions. Five (5) employees are 100% Collier County paid and five (5) are shared positions with University of Florida.

Forecast FY 2024:

Personal services are forecast to be below adopted budget levels due to attrition savings. Operating expenses are expected to approximate adopted budget levels.

Current FY 2025:

The Personal Services budget in FY25 decrease is due to position vacancies. The increase in Operating Expense budget for FY25 is a result of allocating funds for building repair and maintenance costs.

Public Services Department

University Extension Service Division

University Extension Trust Fund (1055)

Mission Statement

The University Extension Trust was created to designate funds to all program areas within UF/IFAS Extension Collier County furthering the outreach of the educational mission.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
University Extension Trust Fund Education Plan - QP, CD	**-**	**2,500**	**2,500**	**-**
The University Extension Trust provides funding for all program areas within Extension furthering the education mission of UF/IFAS Extension. Those program areas include: Agriculture (Sustainable Foods Systems); Marine Sciences and Natural Resources (Sea Grant); Residential Horticulture (including Florida Friendly Landscaping, Master Gardener Volunteers and Plant Clinics); Commercial Horticulture (including specialized landscape professionals training and plant/pest identification); and 4H Youth Development where "youth learn by doing". Each program area is led by an extension agent with extensive specialized education and subject matter expertise.				
4-H Youth Development - QP, CD	**-**	**600**	**600**	**-**
Provides outreach programming to children ages 5 - 18 in areas of healthy lifestyles, leadership development, and life skills training. This is accomplished as youth "learn by doing" in a variety of programming areas such as livestock, livestock ethics education, STEM learning opportunities, beekeeping, food science, environmental education, fishing, healthy competition and practical life skills education, etc.				
Horticulture - QP, CD (Residential and Commercial)	**-**	**36,500**	**36,500**	**-**
RESIDENTIAL Horticulture educational programming that addresses homeowner and gardener horticultural questions and education, including - landscape care, and water conservation practices as well as adoption and use of Best Management Practices (BMP) in yards and gardens. Educates residents on Florida Friendly Landscape principals and trains/guides Master Gardener Volunteers to extend the outreach of the residential horticultural program to the community. This is accomplished through multiple events and opportunities including community plant clinics; educational annual educational garden workshop series; and the annual yard and garden show highlighting the demonstration gardens and grove on the Collier Extension grounds. COMMERCIAL Horticulture educational programming focuses on Green Industry Best Management Practices for fertilizer, pesticide application, and training. Administers job related pesticide exams through the Florida Department of Agriculture and Consumer Sciences. Provides education and consultation to commercial landscape professional enterprises including lawn maintenance; horticultural nurseries; golf courses; and sod farms. Diagnostics and pests and diseases; plant identification; and soil test interpretation are part of the program. Both residential and commercial horticulture programs field many questions from stakeholders providing science and research-based answers. Field visits, resource development, and consultation are important functions to meet the needs of horticultural stakeholders.				

Public Services Department

University Extension Service Division

University Extension Trust Fund (1055)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Marine Science/Sea Grant- QP, CD	**-**	**600**	**600**	**-**
Promotes sustainability and enhancement of marine fishery and habitats. The Sea Grant program provides science-based education and resources to community members and commercial marine-related enterprises on sustainable fishing, marine related economic development, fisheries management education, natural resources sustainability, marine sciences, invasive marine life status/management, recreational and commercial fishing regulations training, solutions for coastal issues and networking development of commercial coastal dependent businesses. Providing sustainable fishing education and field visits/consultation to marine related local industries is important to meet the needs of marine related stakeholders.				
4-H Participation and Recruitment - QP, CD	**-**	**1,600**	**1,600**	**-**
Provide outreach activities to area schools to increase 4-H participation and recruitment. Cultivate and inspire leadership in youth through the administration of the Florida 4-H Youth Development Program featuring hands-on life skills education to promote and support learning. Uniquely in Collier County, the Annual High School Know Your County Government program is led by Extension's 4-H in conjunction with Collier County Public Schools and League of Women Voters.				
Agriculture - Sustainable Food Systems -QP, CD	**-**	**1,400**	**1,400**	**-**
Provides agriculture-related education to Collier County and regional producers and future producers using farm and agricultural management models and food safety requirements/best practices that are science based, cutting-edge, land-grant university research proven, and cost effective. Promote sustainability in the agriculture industry specializing in residential and commercial enterprises from seed to fork. Educational areas include entrepreneurial/economic development, networking of small farm producers, back yard livestock, food production education, food safety, communicating the latest research available from the University of Florida and around the country, agricultural awareness and ag economics education, annual educational farm tours, tropical fruit education, and best practices in commercial and residential agriculture. Field visits, resource development, and consultation are important functions to meet the needs of agricultural stakeholders. Multi-county agents assist in providing necessary expertise in the large commercial commodity producers of vegetable crops, citrus production, and livestock.				
Reserves, Transfers, Interest - RG	**-**	**13,300**	**13,300**	**-**
Current Level of Service Budget	**-**	**56,500**	**56,500**	**-**

Public Services Department

University Extension Service Division

University Extension Trust Fund (1055)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	9,241	10,200	10,200	43,200	-	43,200	323.5%
Net Operating Budget	**9,241**	**10,200**	**10,200**	**43,200**	**-**	**43,200**	**323.5%**
Reserve for Contingencies	-	300	-	1,000	-	1,000	233.3%
Restricted for Unfunded Requests	-	12,300	-	12,300	-	12,300	0.0%
Total Budget	**9,241**	**22,800**	**10,200**	**56,500**	**-**	**56,500**	**147.8%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	19,749	11,500	20,000	20,000	-	20,000	73.9%
Interest/Misc	463	400	400	400	-	400	0.0%
Carry Forward	15,900	11,500	26,900	37,100	-	37,100	222.6%
Less 5% Required By Law	-	(600)	-	(1,000)	-	(1,000)	66.7%
Total Funding	**36,113**	**22,800**	**47,300**	**56,500**	**-**	**56,500**	**147.8%**

Notes:

All expenses and revenues within Fund (1055) are balanced with all outstanding balances compensated for by adjusting carryforward.

Forecast FY 2024:

Expenses are forecasted to align with budgeted amounts for FY24.

Current FY 2025:

The increase in Operating Expenses is a result of other contractual services needed to resume projects that were placed on hold due to natural disasters.

Revenues:

Revenues are expected to be higher in FY25 due to an increase in charges for services.

Public Services Department

Public Services Grants

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	88,405	-	959,500	-	-	-	na
Operating Expense	548,279	-	2,655,400	-	-	-	na
Capital Outlay	-	-	5,500,700	-	-	-	na
Net Operating Budget	**636,684**	**-**	**9,115,600**	**-**	**-**	**-**	**na**
Trans to 1840 Public Serv GrntM	-	-	2,400	-	-	-	na
Total Budget	**636,684**	**-**	**9,118,000**	**-**	**-**	**-**	**na**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Public Services Grants (1839-1840)	636,684	-	9,115,600	-	-	-	na
Total Net Budget	**636,684**	**-**	**9,115,600**	**-**	**-**	**-**	**na**
Total Transfers and Reserves	**-**	**-**	**2,400**	**-**	**-**	**-**	**na**
Total Budget	**636,684**	**-**	**9,118,000**	**-**	**-**	**-**	**na**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	506,651	-	6,330,700	-	-	-	na
Interest/Misc	7,391	-	21,500	-	-	-	na
Reimb From Other Depts	295,572	-	2,453,000	-	-	-	na
Trans fm 1062 ConsrvCollr Maint	-	-	10,000	-	-	-	na
Trans fm 1810 Lib Donations	-	-	44,000	-	-	-	na
Trans fm 1839 Public Serv Grant	-	-	2,400	-	-	-	na
Trans fm 3026 Museum Capital	-	-	100,000	-	-	-	na
Trans fm 3062 Pks Ad Val Cap	-	-	156,400	-	-	-	na
Total Funding	**809,613**	**-**	**9,118,000**	**-**	**-**	**-**	na

Public Services Department

Public Services Grants

Public Services Grants (1839-1840)

Mission Statement

To process grants within the Public Services Department. Grants will include Museums; State Aid to Libraries; Parks Grants, Florida Department of Commerce Housing and Urban Development Library & Parks, Florida Dept. of Elder Affairs, as well as others as they are identified, applied for, and awarded.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	88,405	-	959,500	-	-	-	na
Operating Expense	548,279	-	2,655,400	-	-	-	na
Capital Outlay	-	-	5,500,700	-	-	-	na
Net Operating Budget	**636,684**	**-**	**9,115,600**	**-**	**-**	**-**	**na**
Trans to 1840 Public Serv GrntM	-	-	2,400	-	-	-	na
Total Budget	**636,684**	**-**	**9,118,000**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	506,651	-	6,330,700	-	-	-	na
Interest/Misc	7,391	-	21,500	-	-	-	na
Reimb From Other Depts	295,572	-	2,453,000	-	-	-	na
Trans fm 1062 ConsrvCollr Maint	-	-	10,000	-	-	-	na
Trans fm 1810 Lib Donations	-	-	44,000	-	-	-	na
Trans fm 1839 Public Serv Grant	-	-	2,400	-	-	-	na
Trans fm 3026 Museum Capital	-	-	100,000	-	-	-	na
Trans fm 3062 Pks Ad Val Cap	-	-	156,400	-	-	-	na
Total Funding	**809,613**	**-**	**9,118,000**	**-**	**-**	**-**	na

Public Services Department

Public Services Grants

Public Services Grants (1839-1840)

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2024:

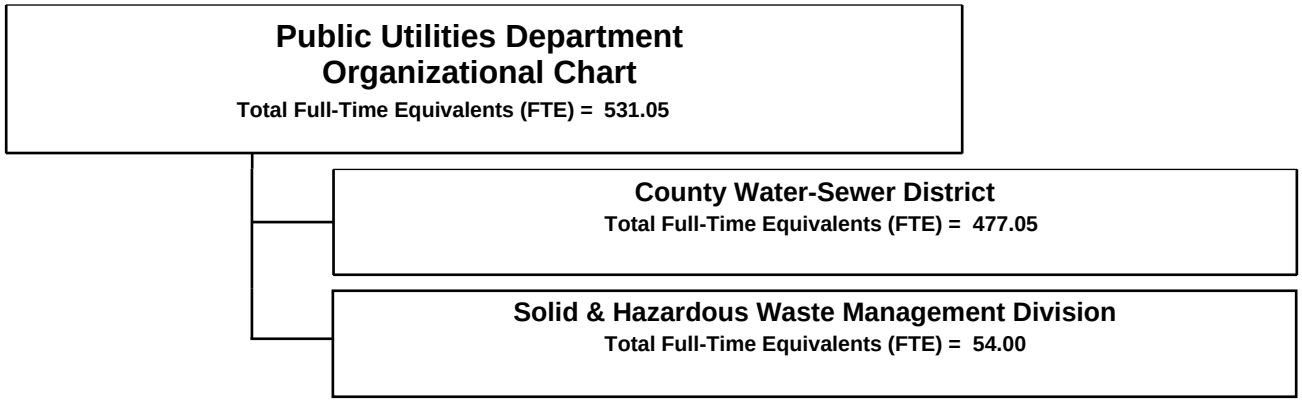
The forecast represents new and ongoing grant programs associated with the unspent dollars in various grant projects and programs.

33360 Library SAL Interest $99,500
33608 4H Reinvestment 890
33609 Library Donor Grants $1,600
33721 FY20/21 State Aid $1,700
33802 FY21/22 State Aid $166,300
33805 CHS ARP21-12 $94,490
33809 CHS Mus ARP21-04 $504,600
33813 CDBG-MIT I0164 IMM L $767,500
33814 CDBG-MIT I0165 ISC $2,123,100
33816 CHS UE ARP21-17 $1,400
33868 FY 22/23 State Aid $161,000
33916 FY23/24 State Aid $135,000
50219 GG Senior Center Rehab $2,819,100
80322 MarGood Cottage $499,700
91839 Fund 709 Res/Xfers $2,400
Total $7,378,280

Current FY 2025:

Existing Grant budgets will roll forward and new budgets will be established by executive summary and budget amendment.

Public Utilities Department



Public Utilities Department

Dr. George Yilmaz

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, life sustaining services that meet the expectations of our customers, citizens, and visitors in an operationally excellent environment. The Department is composed of two enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management. To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements. The Department is comprised of six Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, Water, Wastewater, (collectively the CCWSD), and Solid and Hazardous Waste Management.

Collier County Water-Sewer District

The Collier County Water-Sewer District (CCWSD) is an independent special district created by the Special Act of the Florida Legislature, with the Board of County Commissioners (Board) serving as Ex-officio the Governing Board of the Collier County Water-Sewer District. Charges for services received for potable drinking water production and distribution, wastewater collection and treatment and Irrigation Quality (IQ) water provide the sole financial resources required to pay for operational and maintenance expenses, renewal and replacement of existing infrastructure via the capital improvement program (CIP), meet debt service requirements and bond covenants, and sustain compliance with stringent environmental and public health regulations. Growth in the CCWSD infrastructure conveyed by developers has continued at a rapid pace and is expected to continue into FY 2025 along with anticipated development in the northeast area of the County. Continuation of these trends will place additional compliance and service demands on resources.

The Board approved an interim rate increase of 7.07% for Water, Wastewater, and IQ Water based on the Florida Public Service Commission Index for water utilities. Raftelis completed the User Fee Rate Study adopted by the Board in December 2023 with additional rate increases effective January 1, 2024. These rates were utilized to set the FY 2025 revenue budget to provide sufficient funding for the operating, capital, debt service and reserves in this revenue centric enterprise fund. There is no income from taxpayer general revenues. The CCWSD delivers basic, indispensable life-sustaining services on demand 24 hours a day, 365 days a year, including holidays. Appropriate resourcing of the Department's mission ensures services are delivered timely, at a level that meets consumer demand, and in compliance with permit requirements and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, Department of Homeland Security, etc.).

The CCWSD is assessed a revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately $11.5 million and Indirect Charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet Maintenance, and other general local government services) of $4.1 million. Information Technology and Fleet direct allocations total $3.9 million. Combined, the CCWSD contributes $19.5 million to the General Fund.

The district has four Senior Liens and one Subordinate Lien outstanding with approximately $24.6 million in debt service due in FY 2025. Fitch currently maintains its AAA bond rating, and Moody's maintains the district's credit rating of Aaa, both the highest rating possible, keeping debt service costs low.

The CCWSD FY 2025 Proposed Budget is revenue centric and meets the Board approved FY 2025 Budget Policy guidelines. The total Proposed Budget of $294.1 million funds 477.05 FTEs, the Capital Improvement Program of $93.9 million to address water and wastewater rehabilitation and renewal projects with the highest risk assessment and most critical needs, debt service of $24.6 million and $37.9 million in unrestricted reserves which meet approved budget policy guidelines.

Department Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division is home to the Public Utilities Department Head with an operating budget of $0.46 million.

Financial and Operations Support Division

This Division provides sound fiscal and administrative management to Department's operations, debt and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Department accounts receivables, manages the Meter Services section serving as the utility's cash registers, supports the utility's critical

Public Utilities Department

infrastructure security in accordance with the Department of Homeland Security guidelines, provides public information coordination and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 103 budgeted FTEs for FY 2025. The net operating budget is $38.1 million including CCWSD PILT and Indirect Cost Allocations.

Utilities Engineering and Project Management

This Division provides proactive and efficient planning and project management of the CCWSD's capital improvement program and supports the county's strategic goal of developing reliable public infrastructure and asset management and GIS processes. In addition, the Division provides underground utility locating services and technical support for applications specific to utility operations. The Division has a staff of 61 budgeted FTEs for FY 2025 to manage $93.9 million in new utility infrastructure capital improvements and continue multi-year project execution in support of more than $1.8 billion in gross assets. The net operating budget is $10.5 million.

Water Treatment and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to over 85,000 potable water connections within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities with a combined constructed capacity to treat and deliver 52.0 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 11 billion gallons in FY 2025. Efficient wellfield management provides the necessary source water to meet production demand. The Division utilizes a proactive maintenance program to ensure regular repair and rehabilitation to the mechanical, electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) systems. Valve and hydrant maintenance and regulatory water quality monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 139 budgeted FTEs for FY 2025 with a net operating budget of $50.3 million.

Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands. The Division currently operates two regional water reclamation facilities and two sub-regional facilities with a combined constructed capacity to treat approximately 42.35 million gallons of wastewater per day (mgd), plus an additional 1.5 mgd per day at the new Northeast plant coming online in late FY 2024. The Division delivers approximately 6 billion gallons of irrigation quality water per year to the community for beneficial reuse while treating approximately 8.9 billion gallons of wastewater. The Division has a staff of 173.05 budgeted FTEs for FY 2025 with a net operating budget of $63.8 million.

Solid and Hazardous Waste Management Division

This Division is comprised of two enterprise funds, the Solid and Hazardous Waste Disposal Fund (4070) and the Mandatory Solid Waste Collections Fund (4073) which is composed of two MSBU's. No external debt is anticipated in FY 2025 as the enterprise operation remains cash and carry. As an enterprise fund that charges fees for services, the Division is revenue centric in FY 2025 and meets budget guidelines.

The FY 2025 Proposed Budget for Solid and Hazardous Waste revenue includes an average 2.5 percent rate adjustment to tipping fee rates to generate revenues sufficient to fund essential operations, planned capital investment activities, and build reserves sufficient to support debris management for natural disasters. The annual assessment for curbside collection in MSBU Districts I and II will increase 2.5 percent from $249.29 to $255.52, $0.52 per month. Payments received in November realize a 4 percent discount. The Division funds 54 FTEs in FY 2025 with a net operating budget of $66.6 million, including a PILT payment and Indirect Cost Allocations to the general fund. This enterprise operation is funded through landfill tipping fees, recycling drop-off center fees, residential curbside collection assessments, franchise fees and state contracts.

This Division provides an efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal, including environmental compliance for hazardous materials disposal and a petroleum storage tanks compliance program. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer centric, environmentally sound, and cost-effective operational approach that provides best value services.

The Division is responsible for the administration of the board-approved Integrated Solid Waste Management Strategy and includes the operation of four major recycling drop-off and hazardous waste material collection centers that are open 6 days each week, will serve 95,600 visitors, and properly dispose of 2.9 million pounds of household hazardous materials. The Division's other essential functions include the operation of two scale houses, administration of solid waste collection and

Public Utilities Department

disposal contracts, and management of a capital program to ensure facilities are maintained and solid waste services are aligned with the County's needs and growth. The Division is responsible for the County's debris recovery mission in the event of a disaster, and programs that support the Integrated Solid Waste Management Strategy initiatives for waste recycling and reduction to extend the life of the landfill and meet the state recycling goal.

The Division manages two solid waste collection contracts that include proper collection of solid waste, providing residents with twice a week collection of waste and once a week recycling, yard waste, and bulky items to more than 147,000 residential accounts. The Division also manages a design/build/operate landfill contract, that provides compliant disposal services for over 355,600 revenue generating tons expected in FY 2025, including transfer station operations that divert 35,800 tons to an out of county landfill. The public-private partnership, with a combined workforce of approximately 400 contract employees, continues to support the Integrated Solid Waste Management Strategy initiatives to increase recycling and preserve Collier County Landfill airspace.

CCWSD Reserves

Unrestricted reserves for the CCWSD and the Solid and Hazardous Waste Enterprise operations are funded in accordance with the FY 2025 Budget Policy Guidelines adopted by the Board on March 12, 2024, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the CCWSD to maintain the highest available investment credit rating with Fitch (AAA) and Moody's (Aaa) rating agencies.

CCWSD unrestricted reserves in FY 2025 total $38.8 million, a $5.5 million increase over the prior year. The CCWSD unrestricted reserve balance represents 54 days of operating and capital, within the adopted budget policy guidelines of 45 to 90 days.

Restricted reserves for the CCWSD total $49.5 million, including the water impact fee fund reserves of $4.8 million, wastewater impact fee fund reserves of $15.8 million, and debt reserves of $28.9 million in accordance with all bond covenants.

Solid Waste Division Reserves

Solid Waste unrestricted reserves of $14.7 million in FY 2025 represent 70 days of operating and capital, in compliance with the budget guidelines of 45 to 90 days. Hurricane Irma and Hurricane Ian brought home the need for dedicated restricted reserves necessary to fund the debris recovery mission. As such, the Division has budgeted $7.0 million of restricted reserves in the FY 2025 budget and will continue to build the reserve balances over the next several years to fund major storm related recovery missions.

Public Utilities Department

Department Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	50,383,495	57,653,100	54,926,500	60,139,900	-	60,139,900	4.3%
Operating Expense	104,106,761	144,285,000	142,064,600	151,039,900	-	151,039,900	4.7%
Indirect Cost Reimburs	4,460,000	4,638,800	4,638,800	4,674,900	-	4,674,900	0.8%
Payment In Lieu of Taxes	10,537,100	11,099,100	11,099,100	12,084,300	-	12,084,300	8.9%
Capital Outlay	1,428,192	1,788,000	2,393,700	1,945,900	-	1,945,900	8.8%
Total Net Budget	**170,915,548**	**219,464,000**	**215,122,700**	**229,884,900**	**-**	**229,884,900**	**4.7%**
Trans to Property Appraiser	62,818	534,600	534,600	561,700	-	561,700	5.1%
Trans to Tax Collector	130,468	141,000	141,000	146,500	-	146,500	3.9%
Trans to 0001 General Fund	186,400	-	-	-	-	-	na
Trans to 1015 Impact Fee Admin	218,500	-	-	-	-	-	na
Trans to 4008 W/S Ops	2,706,500	-	-	-	-	-	na
Trans to 4009 W/S MP	55,000	-	-	-	-	-	na
Trans to 4010 W/S Debt	7,447,717	7,044,400	7,044,400	7,270,200	-	7,270,200	3.2%
Trans to 4012 W User Fees Cap	23,079,600	16,575,000	16,575,000	29,270,400	-	29,270,400	76.6%
Trans to 4014 S User Fee Cap	33,581,000	34,665,000	34,665,000	58,189,000	-	58,189,000	67.9%
Trans to 4070 SWaste Ops	205,900	-	-	-	-	-	na
Trans to 4071 Landfill Closure	1,000,000	1,500,000	1,500,000	5,500,000	-	5,500,000	266.7%
Trans to 4073 SWaste Manad	401,500	-	-	-	-	-	na
Trans to 4074 SWaste Cap	12,242,900	5,800,000	4,300,000	8,700,000	-	8,700,000	50.0%
Trans to 5006 Info Tech Cap	2,074,500	1,950,700	1,950,700	2,187,400	-	2,187,400	12.1%
Adv/Repay to 1813 FEMA Events	-	-	-	7,000,000	-	7,000,000	na
Adv/Repay to 4070 SWaste Ops	-	-	-	4,000,000	-	4,000,000	na
Reserve for Contingencies	-	15,193,700	-	19,446,300	-	19,446,300	28.0%
Reserve for Capital	-	220,300	-	-	-	-	(100.0)%
Reserve For Landfill Cell Closure	-	328,200	-	380,500	-	380,500	15.9%
Reserve for Cash Flow	-	29,410,000	-	30,032,500	-	30,032,500	2.1%
Reserve for Attrition	-	(970,300)	-	(977,000)	-	(977,000)	0.7%
Total Budget	**254,308,351**	**331,856,600**	**281,833,400**	**401,592,400**	**-**	**401,592,400**	**21.0%**

Appropriations by Division	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Water-Sewer District	119,060,937	155,152,600	152,707,500	163,243,100	-	163,243,100	5.2%
Solid & Hazardous Waste Management Division	51,854,611	64,311,400	62,415,200	66,641,800	-	66,641,800	3.6%
Total Net Budget	**170,915,548**	**219,464,000**	**215,122,700**	**229,884,900**	**-**	**229,884,900**	**4.7%**
County Water-Sewer District	66,869,617	88,266,500	59,934,200	130,825,800	-	130,825,800	48.2%
Solid & Hazardous Waste Management Division	16,523,186	24,126,100	6,776,500	40,881,700	-	40,881,700	69.5%
Total Transfers and Reserves	**83,392,803**	**112,392,600**	**66,710,700**	**171,707,500**	**-**	**171,707,500**	**52.8%**
Total Budget	**254,308,351**	**331,856,600**	**281,833,400**	**401,592,400**	**-**	**401,592,400**	**21.0%**

Public Utilities Department

Department Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Franchise Fees	2,118,790	2,260,600	2,277,200	2,404,300	-	2,404,300	6.4%
Intergovernmental Revenues	134,132	94,100	94,100	94,100	-	94,100	0.0%
Charges For Services	21,282,815	22,291,700	22,403,200	23,535,500	-	23,535,500	5.6%
Water Revenue	87,408,604	91,700,000	97,010,600	101,907,400	-	101,907,400	11.1%
Sewer Revenue	96,077,983	102,700,000	110,000,000	118,800,000	-	118,800,000	15.7%
Effluent Revenue	5,943,812	6,000,000	6,900,000	7,600,000	-	7,600,000	26.7%
Mandatory Collection Fees	31,336,927	34,228,000	34,359,200	36,088,800	-	36,088,800	5.4%
Fines & Forfeitures	57,800	32,000	24,700	38,500	-	38,500	20.3%
Miscellaneous Revenues	1,288,661	377,900	554,600	497,800	-	497,800	31.7%
Interest/Misc	2,006,568	824,400	1,829,800	1,680,300	-	1,680,300	103.8%
Reimb From Other Depts	11,575,946	17,063,700	16,833,100	16,477,900	-	16,477,900	(3.4)%
Net Cost Co Water/Sewer Op	(63,154,160)	-	(71,708,000)	-	-	-	na
Trans fm 1007 PB Beaut MSTBU	17,600	-	-	-	-	-	na
Trans fm 4008 W/S Ops	459,900	-	-	-	-	-	na
Trans fm 4070 SWaste Ops	2,551,600	1,500,000	1,500,000	5,500,000	-	5,500,000	266.7%
Trans fm 4073 SWaste Mand	1,302,400	-	-	-	-	-	na
Adv/Repay fm 4073 Mand Trash Collec	-	-	-	4,000,000	-	4,000,000	na
Carry Forward	76,646,100	65,989,500	85,763,500	97,716,600	-	97,716,600	48.1%
Less 5% Required By Law	-	(13,205,300)	-	(14,748,800)	-	(14,748,800)	11.7%
Total Funding	**277,055,478**	**331,856,600**	**307,842,000**	**401,592,400**	**-**	**401,592,400**	**21.0%**

Department Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Water-Sewer District	485.05	485.05	485.05	477.05	-	477.05	(1.6)%
Solid & Hazardous Waste Management	47.00	47.00	47.00	54.00	-	54.00	14.9%
Total FTE	**532.05**	**532.05**	**532.05**	**531.05**	**-**	**531.05**	**(0.2)%**

Public Utilities Department

County Water-Sewer District

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	45,894,667	52,685,700	50,267,600	54,211,000	-	54,211,000	2.9%
Operating Expense	57,822,414	86,089,800	85,475,100	91,609,400	-	91,609,400	6.4%
Indirect Cost Reimburs	3,915,500	4,024,300	4,024,300	4,055,400	-	4,055,400	0.8%
Payment In Lieu of Taxes	10,048,100	10,613,800	10,613,800	11,540,400	-	11,540,400	8.7%
Capital Outlay	1,380,256	1,739,000	2,326,700	1,826,900	-	1,826,900	5.1%
Net Operating Budget	**119,060,937**	**155,152,600**	**152,707,500**	**163,243,100**	**-**	**163,243,100**	**5.2%**
Trans to 0001 General Fund	183,900	-	-	-	-	-	na
Trans to 1015 Impact Fee Admin	218,500	-	-	-	-	-	na
Trans to 4009 W/S MP	55,000	-	-	-	-	-	na
Trans to 4010 W/S Debt	7,447,717	7,044,400	7,044,400	7,270,200	-	7,270,200	3.2%
Trans to 4012 W User Fees Cap	23,079,600	16,575,000	16,575,000	29,270,400	-	29,270,400	76.6%
Trans to 4014 S User Fee Cap	33,581,000	34,665,000	34,665,000	58,189,000	-	58,189,000	67.9%
Trans to 4070 SWaste Ops	58,400	-	-	-	-	-	na
Trans to 4073 SWaste Manad	401,500	-	-	-	-	-	na
Trans to 5006 Info Tech Cap	1,844,000	1,649,800	1,649,800	1,862,800	-	1,862,800	12.9%
Reserve for Contingencies	-	10,118,600	-	15,826,800	-	15,826,800	56.4%
Reserve for Cash Flow	-	19,100,000	-	19,300,000	-	19,300,000	1.0%
Reserve for Attrition	-	(886,300)	-	(893,400)	-	(893,400)	0.8%
Total Budget	**185,930,554**	**243,419,100**	**212,641,700**	**294,068,900**	**-**	**294,068,900**	**20.8%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Public Utilities Administration (4008)	356,576	422,800	423,200	460,800	-	460,800	9.0%
Public Utilities Engineering & Project Management Division (4008)	8,526,645	10,141,300	9,637,300	10,504,500	-	10,504,500	3.6%
Public Utilities Operations Support Division (4008)	31,060,745	36,651,700	35,572,600	38,128,400	-	38,128,400	4.0%
Wastewater Division (4008)	42,437,705	58,735,300	60,421,500	63,798,500	-	63,798,500	8.6%
Water Division (4008)	36,679,266	49,201,500	46,652,900	50,350,900	-	50,350,900	2.3%
Total Net Budget	**119,060,937**	**155,152,600**	**152,707,500**	**163,243,100**	**-**	**163,243,100**	**5.2%**
Total Transfers and Reserves	**66,869,617**	**88,266,500**	**59,934,200**	**130,825,800**	**-**	**130,825,800**	**48.2%**
Total Budget	**185,930,554**	**243,419,100**	**212,641,700**	**294,068,900**	**-**	**294,068,900**	**20.8%**

Public Utilities Department

County Water-Sewer District

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	1,655,006	2,024,900	2,234,300	2,172,700	-	2,172,700	7.3%
Water Revenue	87,408,604	91,700,000	97,010,600	101,907,400	-	101,907,400	11.1%
Sewer Revenue	96,077,983	102,700,000	110,000,000	118,800,000	-	118,800,000	15.7%
Effluent Revenue	5,943,812	6,000,000	6,900,000	7,600,000	-	7,600,000	26.7%
Miscellaneous Revenues	1,134,898	233,900	377,900	353,800	-	353,800	51.3%
Interest/Misc	1,264,411	261,500	1,150,000	900,000	-	900,000	244.2%
Reimb From Other Depts	-	3,596,600	3,596,600	2,330,100	-	2,330,100	(35.2)%
Net Cost Co Water/Sewer Op	(63,154,160)	-	(71,708,000)	-	-	-	na
Trans fm 1007 PB Beaut MSTBU	17,600	-	-	-	-	-	na
Trans fm 4070 SWaste Ops	1,551,600	-	-	-	-	-	na
Trans fm 4073 SWaste Mand	1,154,900	-	-	-	-	-	na
Carry Forward	52,875,900	47,228,100	63,080,300	71,708,000	-	71,708,000	51.8%
Less 5% Required By Law	-	(10,325,900)	-	(11,703,100)	-	(11,703,100)	13.3%
Total Funding	**185,930,554**	**243,419,100**	**212,641,700**	**294,068,900**	**-**	**294,068,900**	**20.8%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Public Utilities Administration (4008)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Public Utilities Operations Support Division (4008)	105.00	105.00	105.00	103.00	-	103.00	(1.9)%
Public Utilities Engineering & Project Management Division (4008)	60.00	60.00	60.00	61.00	-	61.00	1.7%
Water Division (4008)	146.00	146.00	146.00	139.00	-	139.00	(4.8)%
Wastewater Division (4008)	173.05	173.05	173.05	173.05	-	173.05	0.0%
Total FTE	**485.05**	**485.05**	**485.05**	**477.05**	**-**	**477.05**	**(1.6)%**

Public Utilities Department

County Water-Sewer District

Public Utilities Administration (4008)

Mission Statement

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Divisional Administration - QP, CD, IAM, RG	**1.00**	**460,800**	**49,800**	**411,000**
Provides executive level management, administrative and policy oversight and process improvement to the divisions and employees within the Public Utilities Department. This division is also responsible for the expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	**1.00**	**460,800**	**49,800**	**411,000**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	282,158	305,000	300,800	317,100	-	317,100	4.0%
Operating Expense	74,418	117,800	122,400	143,700	-	143,700	22.0%
Net Operating Budget	**356,576**	**422,800**	**423,200**	**460,800**	**-**	**460,800**	**9.0%**
Total Budget	**356,576**	**422,800**	**423,200**	**460,800**	**-**	**460,800**	**9.0%**
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**	**1.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	338	-	-	-	-	-	na
Reimb From Other Depts	-	66,200	66,200	49,800	-	49,800	(24.8)%
Net Cost Co Water/Sewer Op	356,238	356,600	357,000	411,000	-	411,000	15.3%
Total Funding	**356,576**	**422,800**	**423,200**	**460,800**	**-**	**460,800**	**9.0%**

Public Utilities Department

County Water-Sewer District

Public Utilities Administration (4008)

Forecast FY 2024:

The personal services are forecasted to be lower than the adopted budget due to the salary increases being lower than anticipated.

Operating expenses are budgeted to be in line with the FY24 adopted budget.

Current FY 2025:

Personal services are budgeted higher to reflect the adopted FY 2025 budget policy increase to base wage, implement a merit-based incentive program.

Operating expenses are forecasted to be higher than the FY 2024 adopted budget due to increases in IT allocation, property insurance, and fleet maintenance costs.

Revenues:

Revenues in FY 2025 are reflected as part of the intergovernmental reimbursement for services to Solid Waste, which was previously treated as a transfer. This is to more accurately allocate costs for time to support Solid Waste operations.

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (4008)

Mission Statement

The Financial and Operations Support Division provides sound financial analysis, assessment, and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
PUD Financial Planning and Oversight - QP, IAM, RG	**10.00**	**17,819,200**	**488,900**	**17,330,300**
This program provides data-driven decision making through sound financial planning, management, and fiscal stewardship of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include public outreach and communication outreach programs, development of inter-agency agreements, ordinance development, contract administration, financial and senior management reporting and departmental annual budgeting and monthly forecasting. Program expenditures also include substantial payments to the General Fund for payment in lieu of taxes and indirect cost reimbursement.				
Public Utilities Department Fiscal Support - IAM, RG	**5.00**	**555,100**	**76,500**	**478,600**
This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the Department.				
Collier County Water - Sewer District Inventory Mgmt. - IAM, RG	**11.00**	**1,236,700**	**-**	**1,236,700**
This program provides management and control of critical utility infrastructure material parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the maintenance of the data in the City Works Store-Rooms software application as the materials element of the Public Utilities Department's Enterprise Asset Management program.				

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (4008)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Collier County Water - Sewer District Billing - RG	**10.00**	**2,133,700**	**370,000**	**1,763,700**
This program generates fee for service revenues from monthly billing for water, sewer, irrigation quality water, cross connection control device installation charges, and fats/oils/grease program charges in accordance with the Collier County Uniform Billing Ordinance. Core functions include new service account set-up, deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, late payment penalties and debit/credit adjustments, and final bills for property title transfers.				
Public Utilities Department Financial Functions - IAM, RG	**14.00**	**4,130,300**	**795,400**	**3,334,900**
This accounting program safeguards customer cash, check and credit card payments through fiscal stewardship by providing receipting, and recording for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program for inclusion in the non-ad valorem section of the tax bill allowed per Florida Statute 197.3662, cashiering and daily balancing, processing lock box payments and online credit card payments that meet Payment Card Industry Data Security Standards (PCI-DSS), bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also manages and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.				
Public Utilities Department Customer Service - RG	**13.00**	**1,377,000**	**481,600**	**895,400**
This program promotes community engagement and participation by providing one-stop customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes over 144,000 residential curbside trash collection and 85,000 water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests for water/sewer services as well as repair and replacement of solid waste trash/recycling carts, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.				
Critical Infrastructure Security - QP, IAM, RG	**5.00**	**2,018,000**	**281,600**	**1,736,400**
This program manages critical utility infrastructure security systems maintenance and security guard personnel in coordination with the Department of Homeland Security guidelines to ensure the safety of the public drinking water supply as well as the wastewater and solid waste facilities.				

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (4008)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Meter Operations - QP, CD, IAM, RG	**35.00**	**8,858,400**	**1,750,000**	**7,108,400**

This program manages the utility's cash registers by providing data collection for water consumption from potable, irrigation quality, and fire meters necessary to generate correct utility bills for revenue generation purposes and for installation of new water meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration, repair and replacement of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance with Florida Department of Environmental Protection regulations including Florida Administrative Code (FAC) 62-555 (operation and maintenance of public water systems) and FAC 62-560 (public water systems out of compliance). Performs annual audit program of meters designed to improve asset visibility and internal controls. Implement and complete all State mandated testing of cross-connection control devices maintained by the County in accordance with FAC 62.555.360 (cross connection control programs).

Current Level of Service Budget	**103.00**	**38,128,400**	**4,244,000**	**33,884,400**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
# Curbside Accounts per FTE	28,100	29,000	29,000	29,700
# Water/Sewer Accounts per FTE	16,200	16,900	16,800	17,200
% of Bills Mailed Within 5 Business Days of Meter Reads	99.98	100	100	100
Accounts Payable # of Invoices / Pay Apps Processed	22,000	22,000	22,000	21,000
Customer Service Annual Calls per FTE	16,700	16,000	16,000	16,200
Customer Service Average Abandon Call Rate (%)	3	3	3	3

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	9,284,459	10,621,300	9,527,400	10,521,700	-	10,521,700	(0.9)%
Operating Expense	7,736,460	11,392,300	11,407,100	12,010,900	-	12,010,900	5.4%
Indirect Cost Reimburs	3,915,500	4,024,300	4,024,300	4,055,400	-	4,055,400	0.8%
Payment In Lieu of Taxes	10,048,100	10,613,800	10,613,800	11,540,400	-	11,540,400	8.7%
Capital Outlay	76,226	-	-	-	-	-	na
Net Operating Budget	**31,060,745**	**36,651,700**	**35,572,600**	**38,128,400**	**-**	**38,128,400**	**4.0%**
Total Budget	**31,060,745**	**36,651,700**	**35,572,600**	**38,128,400**	**-**	**38,128,400**	**4.0%**
Total FTE	**105.00**	**105.00**	**105.00**	**103.00**	**-**	**103.00**	**(1.9)%**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (4008)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	1,453,751	1,778,700	1,997,000	1,934,200	-	1,934,200	8.7%
Water Revenue	6,638	-	10,600	7,400	-	7,400	na
Miscellaneous Revenues	179,051	186,000	229,100	211,700	-	211,700	13.8%
Reimb From Other Depts	-	2,498,900	2,498,900	2,090,700	-	2,090,700	(16.3)%
Net Cost Co Water/Sewer Op	29,421,305	32,188,100	30,837,000	33,884,400	-	33,884,400	5.3%
Total Funding	**31,060,745**	**36,651,700**	**35,572,600**	**38,128,400**	**-**	**38,128,400**	**4.0%**

Forecast FY 2024:

Personal services are forecasted to be lower than the adopted budget due to the salary increases being lower than anticipated and there being vacancies within the division throughout the year while the division tried to hire new employees.

Operating expenses are forecasted slightly higher than the FY 2024 adopted budget because there was an increase in transaction-based bank fees from the rate increase, the implementation of the Outage Management System, which increases the computer software costs, and offset by quantity reduction in utility parts and lower utilization in contractual services.

Current FY 2025:

Personal services are budgeted to be slightly lower due to the transfer of 2 FTEs to the Engineering and Project Management Division. Operating expenses are budgeted higher due to increased Payment in Lieu of Taxes (PILT), bank fees, and contractual services. The PILT payment is increased in proportion to the growth in audited CCWSD revenue at 6%

There are no planned capital outlays for the FY 2025 budget year. The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (4009).

Revenues:

Revenue from charges for services is budgeted to increase by 8.7% in FY 2025 as a result of the anticipated increase in utility cutoff billing, and meter tapping charges. The water meter shut-offs have increased which ultimately leads to increased revenue in these categories. FY 2025 miscellaneous revenues are budgeted higher due to an increase in late fees and anticipated insurance refunds.

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (4008)

Mission Statement

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of Water and Wastewater Operations. To sustain regulatory compliance and mechanical/structural integrity through implementation of the Capital Improvement Program throughout the installed base of approximately $1.8 billion of assets. To support Operations in the treatment plants and in the field to achieve their mission 24/7/365.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
CCWSD Mgmt., Planning, & Quality Assurance - QP, CD, IAM, RG	**11.00**	**1,896,200**	**-**	**1,896,200**
This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance to meet local, state, and federal requirements. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance /quality control construction engineering inspections are provided for projects within all operating divisions.				
CCWSD Project Management QP, CD, IAM, RG	**18.00**	**2,952,300**	**-**	**2,952,300**
This program provides project and program management services for planning, designing, and implementing projects that meet local, state, and federal requirements and the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants, and the irrigation quality reuse water distribution system.				
CCWSD District Automation Systems Project - QP, CD, IAM, RG	**6.00**	**1,418,700**	**-**	**1,418,700**
This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects to meet local, state, and federal requirements. The program is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimal balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.				

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (4008)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Technical Support - Utility Locates - QP, IAM, RG	**12.00**	**1,484,100**	**-**	**1,484,100**
Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well-being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.				
Technical Support - Dedicated Applications - QP, IAM, RG	**3.00**	**392,900**	**-**	**392,900**
Provides dedicated application support for approximately 25 utility-specific applications and databases and technical analysis services that add value to the operations through local, state, and federal compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings.				
Technical Support - GIS/Asset Management - IAM, RG, QP	**11.00**	**2,360,300**	**158,300**	**2,202,000**
Provides dedicated application support and asset management for utility-specific applications and databases; technical analysis services that add value to the operations through local, state, and federal compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets from cradle to grave. This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This includes technical expertise to provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories in compliance with local, state, and federal requirements.				
Current Level of Service Budget	**61.00**	**10,504,500**	**158,300**	**10,346,200**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
# Locates Performed	34,000	34,000	34,000	34,000
Asset Mgmt/GIS Create/Maintain Primary Linear Assets	807,000	840,000	840,000	950,000
Asset Mgmt/GIS Create/Maintain Vertical Assets	21,100	22,000	22,000	25,000
CIP Commitments, ($M)	88	88	88	86
Complete programmed design projects consistent with AUIR & Capital Improvement Program (%)			88	88
Deliver construction projects within 10% of the project budget (%)			90	90
Deliver construction projects within 20% of time schedule (%)			90	90

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (4008)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	6,552,541	7,699,200	7,310,500	8,080,400	-	8,080,400	5.0%
Operating Expense	1,932,714	2,404,900	2,289,600	2,374,100	-	2,374,100	(1.3)%
Capital Outlay	41,390	37,200	37,200	50,000	-	50,000	34.4%
Net Operating Budget	**8,526,645**	**10,141,300**	**9,637,300**	**10,504,500**	**-**	**10,504,500**	**3.6%**
Total Budget	**8,526,645**	**10,141,300**	**9,637,300**	**10,504,500**	**-**	**10,504,500**	**3.6%**
Total FTE	**60.00**	**60.00**	**60.00**	**61.00**	**-**	**61.00**	**1.7%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	1,095	-	-	-	-	-	na
Reimb From Other Depts	-	425,600	425,600	158,300	-	158,300	(62.8)%
Net Cost Co Water/Sewer Op	8,525,550	9,715,700	9,211,700	10,346,200	-	10,346,200	6.5%
Total Funding	**8,526,645**	**10,141,300**	**9,637,300**	**10,504,500**	**-**	**10,504,500**	**3.6%**

Forecast FY 2024:

Personal services are forecasted to be lower than the adopted budget due to multiple employees turning over and there being vacancies within the division throughout the year while the division tried to hire new employees.

Operating expenditures are forecasted lower than the adopted budget due to decreases in contractual temporary labor resources.

Current FY 2025:

Personal services are budgeted higher to reflect the adopted FY 2025 budget policy increase to base wage, implement a merit-based incentive program, and transfer of 1 FTE from the Financial Operations Support Division.

Operating expenses are budgeted slightly lower due to a decrease in the motor pool capital recovery charge and contractual temporary labor.

Capital outlay is budgeted for the replacement of aging ground penetrating devices. The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (4009).

Public Utilities Department

County Water-Sewer District
Water Division (4008)

Mission Statement

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Water Management & Oversight - QP, CD, IAM, RG	**2.00**	**3,499,500**	**55,198,600**	**-51,699,100**
This program provides direction, oversight, and planning for the Public Utilities Water Division. Responsibilities include policy and management oversight of the 24/7 production and distribution of potable (drinking) water, positioning the utility to reliably meet the customer-focused Collier County Water-Sewer District's (CCWSD) daily and future demand for drinking water essential services through the protection and management of water resources and critical infrastructure. Responsibilities also include interpretation, application, and ensuring compliance with all applicable codes, laws, rules, regulations, standards, permits, policies, and procedures with various federal, state, and local agencies, monitoring proposed regulations or changes to existing regulations which may impact the water utility and the public health. Other program functions include development of inter-local agreements with regional utilities, ordinance development, contract administration, and development and implementation of annual budget for divisional operation/maintenance expenditures and capital improvements.				
Wellfield - General and Remote Station Maintenance - QP, IAM, RG	**11.00**	**8,702,400**	**8,702,400**	**-**
This program is responsible for Wellfield Operations and Maintenance and the Water Division currently operates three wellfields (making use of fresh and brackish aquifers) to meet its potable water supply needs. State licensed operators perform the required inspections, general operation, and maintenance of the wellfields (and corresponding wells, valves, and above and underground piping), that maximize the productivity and sustainability of the wellfields. Staff are responsible for maintenance protocols including well rehabilitation, data collection, asset management, and maintenance of pumps, motors, valves, transmission pipelines, and other appurtenances for evaluation of well and wellfield performance and compliance with Florida Department of Environmental Protection regulations and South Florida Water Management District permits including Florida Administrative Code (FAC) 62-550 (drinking water standards, monitoring, and reporting) and FAC 62-555 (operation and maintenance of public water systems). Other responsibilities include inspection and maintenance of all remote stations used for sustaining water pressure and storage for the transmission and distribution of water through the wellfields and potable water distribution system.				

Public Utilities Department

County Water-Sewer District
Water Division (4008)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
North County Regional Water Treatment Plant - QP, IAM, RG	**19.00**	**8,104,200**	**8,104,200**	**-**
This program is responsible for providing the state mandated (FAC 62-602 and 62-699) 24/7 licensed operation and maintenance of a 20 Million Gallon a Day (MGD) potable water treatment plant and outlying pumping stations utilizing an optimized energy and chemical consumption program to feed both a nanofiltration and low-pressure reverse osmosis membrane treatment process. Responsibilities include conducting high detail cost analysis to determine the best long-term approach for handling the forecasted growth in the Utility Master Plan, oversite of all onsite maintenance and capital projects with a focus on capturing costs into asset management programs. Other responsibilities include implementing a comprehensive training and development program to ensure staff capability and operational resiliency. Other functions include developing and implementing maintenance plans, and regulatory reporting to protect and manage water resources in compliance with various federal, state, and local agencies including the Environmental Protection Agency (EPA) through 40 CFR 141 National Primary Drinking Water Regulations, Section 112(r) of the Clean Air Act, and the 2011 America's Water Infrastructure Act (AWIA); the Florida Department of Environmental Protection (FDEP) through Florida Administrative Code (FAC) 62-550 and 62-555; Florida Department of Health (FDOH); and the South Florida Water Management District (SFWMD). Collaborates with various departments to prepare documentation in the bid process for rehabilitation, repair, and capital improvement projects for the sustainability of the treatment plants infrastructure.				
South County Regional Water Treatment Plant - QP, IAM, RG	**24.00**	**10,439,400**	**10,439,400**	**-**
This program is responsible for providing the state mandated (FAC 62-602 and 62-699) 24/7 licensed operation and maintenance of a 32 Million Gallon a Day (MGD) potable water treatment plant and outlying pumping stations utilizing Lime softening and low-pressure reverse osmosis membrane treatment. Responsibilities include conducting high detail cost analysis to determine the best long-term approach for handling the forecasted growth in the Utility Master Plan, oversite of all onsite maintenance and capital projects with a focus on capturing costs into asset management programs. Other responsibilities include implementing a comprehensive training and development program to ensure staff capability and operational resiliency. Other functions include developing and implementing maintenance plans, and regulatory reporting to protect and manage water resources in compliance with various federal, state, and local agencies including the Environmental Protection Agency (EPA) through 40 CFR 141 National Primary Drinking Water Regulations, Section 112(r) of the Clean Air Act, and the 2011 America's Water Infrastructure Act (AWIA); the Florida Department of Environmental Protection (FDEP) through Florida Administrative Code (FAC) 62-550 and 62-555; Florida Department of Health (FDOH); and the South Florida Water Management District (SFWMD). Collaborates with various departments to prepare documentation in the bid process for rehabilitation, repair, and capital improvement projects for the sustainability of the treatment plants infrastructure.				

Public Utilities Department

County Water-Sewer District
Water Division (4008)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Water Distribution - QP, IAM, RG	**65.00**	**16,401,800**	**16,401,800**	**-**
This program performs system-wide operation, asset management, maintenance, and emergency repairs for a Level 1 Water Distribution Systems serving residents and visitors potable water produced at two Class A regional water treatment plants. Responsibilities include utilizing State required licensed operators to map, maintain, and repair all system assets and appurtenances including valves, fire hydrants, sample stations, and air release valves, supporting system sustainability and ensuring compliance with regulations and the protection of public health. The program provides community engagement through daily customer interactions and after hours on-call service with 24/7 response to customer inquiries and emergencies. Other responsibilities include contract administration over underground contractors and providing for inspection services for new construction of watermains, services required by outside contractors, and service requests from customers. Provides support and technical expertise for utility-specific applications required by outside Divisions and Departments such as Master Planning, asset management programs, and capital improvement projects.				
Water Power Systems & Instrumentation - QP, CD, IAM, RG	**10.00**	**1,605,900**	**1,605,900**	**-**
This program provides management of the Water Division's power-systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and project managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates power-systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.				
Water Laboratory - QP, RG	**8.00**	**1,597,700**	**1,597,700**	**-**
This program is responsible for ensuring compliance with various local, state, and federal rules, such as Florida Administrative Code (FAC) 62-550 Drinking Water Standards, Monitoring, and Reporting; FAC 62-560 Requirements for Public Water Systems That are Out of Compliance; 40 CFR 141 Subpart I Control of Lead and Copper; and 40 CFR 141 Subpart Y Revised Total Coliform Rule, that protect drinking water through source water protection, treatment process and distribution system integrity, and public information outreach. It is responsible for monitoring chemical and microbiological contaminants in source and finished drinking water to assure drinking water is safe, compliant, and reliable. As mandated by federal rule, the Water Laboratory maintains certification by the National Environmental Laboratory Accreditation Conference (NELAC) to ensure the data is accurate and legally defensible. Through periodic proficiency testing and on-site assessments, the NELAC certified laboratory produces high quality testing results in the interests of protecting the health and wellness of consumers. Laboratory personnel continually monitor water quality and provide 24/7/365 response to water quality concerns. Data generated by the laboratory is used to drive critical planning and preventative maintenance processes necessary to sustain and optimize drinking water utility infrastructure.				
Current Level of Service Budget	**139.00**	**50,350,900**	**102,050,000**	**-51,699,100**

Public Utilities Department

County Water-Sewer District

Water Division (4008)

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Compliance - Analyses Conducted	65,286	68,000	66,888	73,000
Customer - Connection Points	84,479	85,200	86,200	88,000
Production - Cost per 1,000 Gallons	3.33	4.63	4.13	4.55
Production - Total Water (billions of gallons)	10.7	10.4	11	11

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	13,762,869	15,655,600	15,049,600	15,716,100	-	15,716,100	0.4%
Operating Expense	22,692,390	33,088,200	31,147,600	34,149,900	-	34,149,900	3.2%
Capital Outlay	224,007	457,700	455,700	484,900	-	484,900	5.9%
Net Operating Budget	**36,679,266**	**49,201,500**	**46,652,900**	**50,350,900**	**-**	**50,350,900**	**2.3%**
Total Budget	**36,679,266**	**49,201,500**	**46,652,900**	**50,350,900**	**-**	**50,350,900**	**2.3%**
Total FTE	**146.00**	**146.00**	**146.00**	**139.00**	**-**	**139.00**	**(4.8)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	115,155	150,000	150,000	150,000	-	150,000	0.0%
Water Revenue	87,401,966	91,700,000	97,000,000	101,900,000	-	101,900,000	11.1%
Miscellaneous Revenues	96,758	9,000	2,000	-	-	-	(100.0)%
Reimb From Other Depts	-	580,300	580,300	-	-	-	(100.0)%
Net Cost Co Water/Sewer Op	(50,934,613)	(43,237,800)	(51,079,400)	(51,699,100)	-	(51,699,100)	19.6%
Total Funding	**36,679,266**	**49,201,500**	**46,652,900**	**50,350,900**	**-**	**50,350,900**	**2.3%**

Public Utilities Department

County Water-Sewer District
Water Division (4008)

Forecast FY 2024:

Personal services are forecasted to be lower than the adopted budget due to employee turnover and vacancies within the division throughout the year.

Operating expenses are projected to be lower than the adopted budget primarily due to decreases in electricity, reduction in the price of two high-volume chemicals and lower utilization in contractual services due to planned projects being completed in FY 2023. This is partially offset by increases in utility parts.

Capital outlay is slightly lower due to cost savings in equipment.

Current FY 2025:

Personal services are budgeted higher to reflect the Adopted FY 2025 budget policy increase to base wage, employer health insurance cost, and implement a merit-based incentive program. The FTE count is lower than the FY 2024 budget due to the transfer of 7 FTE to Fund 4070.

Operating expenses are budgeted higher due to cost increases in utility parts, electricity, and contractual services. This is partially offset by the reduction in the price of two high-volume chemicals, the reduction in lime production in lieu of RO and the removal of fluoride.

Capital outlay Items:
$175,000 – 1 Replacement Trailer Mounted Vacuum Pump
$67,300 - 1 Replacement Skid Steer
$163,000- 2 Replacement Power Valve Operator
$24,000 - 2 Replacement UTV
$20,800 – 1 Replacement Autoclave
$16,000 – 1 Replacement Fluke Calibrator
$12,000 - 1 Replacement Riding Mower
$6,800 - 1 Replacement Microbiological Incubator
$484,900 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (4009).

Revenues:

Forecast FY 2024 water revenue is anticipated at 6.6% over budget and is based on year-to-date actual revenues and the Board approved a rate increase of 9% rendered on January 1, 2024. Charges for Services revenue is anticipated to be in line with the adopted budget.

The budgeted FY 2025 water revenue is 11.1% higher than the FY 2024 budget due to a planned 4.5% rate increase and anticipated customer growth. Charges for Services revenue is budgeted in line with the FY 2024 budget.

Public Utilities Department

County Water-Sewer District
Wastewater Division (4008)

Mission Statement

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Wastewater Management & Oversight - QP, IAM, RG	**4.00**	**3,823,400**	**66,686,800**	**-62,863,400**
This program provides overall management, direction, and oversight for the Wastewater Division within Federal, State and Local guidelines. The division performs safety and operational inspections, provides administrative oversite on planning, budgeting, operations, and asset management/preservation to ensure that the Collier County Water-Sewer District's (CCWSD) processes its wastewater in the most efficient, safe, and cost-effective manner for its customers. The division conducts ongoing comprehensive training programs to educate its employees with the most current operational changes, and innovations, in the industry as well providing opportunities for personal growth and development. This program also provides instruction to employees as to how to evaluate all safety incidents.				
North County Water Reclamation Facility - QP, IAM, RG	**28.00**	**13,884,400**	**13,884,400**	**-**
This program provides 24/7/365 management of Plant operations and all associated preventive maintenance and regulatory compliance for this 24 MGD water reclamation facility, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). This facility provides input to wastewater CIPs meetings, the Utility Master Plan, and Rate Studies. It also provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) Code of Federal Regulations (CFR) rules. Provides residual management for activated sludge operations including the treatment and compliant disposal in accordance with USEPA 40 CFR Part 503 and FAC 62-640 rules. Performs operational, preventive maintenance, and pro-active management of odor control with no offsite odors. Facility responsibilities include conducting highly detailed cost analyses to determine the best long-term approach for handling the forecasted growth in the Utility Master Plan, oversite of all onsite maintenance and capital projects with a focus on capturing costs into asset management programs. Other responsibilities include implementing a comprehensive training and development program to ensure staff capability and operational resiliency.				
Northeast County Wastewater Treatment Facility - QP, IAM, RG	**3.00**	**965,300**	**965,300**	**-**
Provides 24-hour, year-round management of Plant operations and all associated preventive maintenance and regulatory compliance for this .75 MGD treatment facility, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA 40 CFR Part 503 and FAC 62-640 rules.				

Public Utilities Department

County Water-Sewer District
Wastewater Division (4008)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
South County Water Reclamation Facility - QP, IAM, RG	**23.00**	**12,494,400**	**12,494,400**	**-**
This program provides 24/7/365 management of Plant operations and all associated preventive maintenance and regulatory compliance for this 16 MGD water reclamation facility, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). This facility provides input to wastewater CIPs meetings, the Utility Master Plan, and Rate Studies. It also provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) Code of Federal Regulations (CFR) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA 40 CFR Part 503 and FAC 62-640 rules. Performs operational, preventive maintenance, and pro-active management of odor control with no offsite odors. Operates and maintains Eagle Lakes wetlands. Facility responsibilities include conducting highly detailed cost analyses to determine the best long-term approach for handling the forecasted growth in the Utility Master Plan, oversite of all onsite maintenance and capital projects with a focus on capturing costs into asset management programs. Other responsibilities include implementing a comprehensive training and development program to ensure staff capability and operational resiliency.				
Golden Gate Wastewater Treatment Facility - QP, IAM, RG	**5.00**	**1,858,000**	**1,858,000**	**-**
Provides 24-hour, year-round management of Plant operations and all associated preventive maintenance and regulatory compliance for this 1.5 MGD treatment facility, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) CFR rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA 40 CFR Part 503 and FAC 62-640 rules.				
Northeast Service Area Water Reclamation Facility QP, IAM, RG	**10.00**	**1,765,300**	**1,765,300**	**-**
Provides 24-hour, year-round management of Plant operations and all associated preventive maintenance and regulatory compliance for this 1.5 MGD interim water reclamation facility, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA 40 CFR Part 503 and FAC 62-640 rules.				

Public Utilities Department

County Water-Sewer District
Wastewater Division (4008)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Wastewater Collections - QP, IAM, RG	**63.05**	**19,763,200**	**19,763,200**	**-**
This program provides 24/7/365 system-wide management of the wastewater collections system operations which includes all associated preventive maintenance, emergency repairs, and regulatory compliance. This program coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs, Master Planning, and Rate Studies). Maintains and operates transmission systems including force-mains, gravity-mains, manholes, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations, and wastewater transmission systems, in accordance with specific wastewater collections operation's protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers.				
Wastewater Reuse - QP, IAM, RG	**7.00**	**3,684,000**	**3,684,000**	**-**
This program provides for the transmission of 6 billion gallons of irrigation quality (IQ) reuse water annually, thus reducing the need for treated potable water for irrigation purposes to protect scarce water resources. The program also manages reuse contracts, administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to Reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers while remaining in compliance with the Florida Department of Environmental Protection (FDEP).				
Wastewater Power Systems & Instrumentation - QP, RG, CD, IAM	**18.00**	**3,577,600**	**3,577,600**	**-**
This program provides 24/7/365 system-wide management of the Wastewater Division's power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.				

Public Utilities Department

County Water-Sewer District
Wastewater Division (4008)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Wastewater Environmental Compliance - QP, RG	**12.00**	**1,982,900**	**1,982,900**	**-**
This program provides for the management of the laboratory which is certified through the Florida Department of Health (FDOH) and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the Wastewater Division including the Industrial Pretreatment Program. This program is responsible for ensuring regulatory compliance through daily facility compliance analyses, groundwater monitoring well, injection well and supplemental well sampling, and Quality Assurance/Quality Control pursuant to the Florida Department of Environmental Protection (FDEP) Operating Permits. It is responsible for implementing the U. S. Environmental Protection Agency (USEPA) and FDEP mandated Industrial Pretreatment Program and Fats, Oils, and Grease Program (FOG) to protect and preserve Wastewater's assets including transmission systems, lift stations, and treatment plants. It also ensures regulatory compliance by performing annual inspections of all Food Service Establishments (FSEs) and annual audits of all Significant Industrial Users (SIUs) pursuant to FDEP Operating Permit Pretreatment Program requirements.				
Current Level of Service Budget	**173.05**	**63,798,500**	**126,661,900**	**-62,863,400**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Compliance - Analysis with QAQC	29,900	32,500	29,400	32,500
Customer - Sewer Connection Points	78,963	81,473	82,820	84,167
Distribution - IQ Water Billions of Gallons	5.23	5.66	5.96	6.12
Treatment - Cost per 1,000 Gallons	5.67	7.16	6.72	7.03
Treatment - Wastewater Billions of Gallons	8.25	8.25	8.56	8.95

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	16,012,640	18,404,600	18,079,300	19,575,700	-	19,575,700	6.4%
Operating Expense	25,386,432	39,086,600	40,508,400	42,930,800	-	42,930,800	9.8%
Capital Outlay	1,038,633	1,244,100	1,833,800	1,292,000	-	1,292,000	3.9%
Net Operating Budget	**42,437,705**	**58,735,300**	**60,421,500**	**63,798,500**	**-**	**63,798,500**	**8.6%**
Total Budget	**42,437,705**	**58,735,300**	**60,421,500**	**63,798,500**	**-**	**63,798,500**	**8.6%**
Total FTE	**173.05**	**173.05**	**173.05**	**173.05**	**-**	**173.05**	**0.0%**

Public Utilities Department

County Water-Sewer District

Wastewater Division (4008)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	86,100	96,200	87,300	88,500	-	88,500	(8.0)%
Sewer Revenue	96,077,983	102,700,000	110,000,000	118,800,000	-	118,800,000	15.7%
Effluent Revenue	5,943,812	6,000,000	6,900,000	7,600,000	-	7,600,000	26.7%
Miscellaneous Revenues	857,656	38,900	146,800	142,100	-	142,100	265.3%
Reimb From Other Depts	-	25,600	25,600	31,300	-	31,300	22.3%
Net Cost Co Water/Sewer Op	(60,527,847)	(50,125,400)	(56,738,200)	(62,863,400)	-	(62,863,400)	25.4%
Total Funding	**42,437,705**	**58,735,300**	**60,421,500**	**63,798,500**	**-**	**63,798,500**	**8.6%**

Public Utilities Department

County Water-Sewer District
Wastewater Division (4008)

Forecast FY 2024:

Personal services are forecast lower than the adopted budget due to temporary vacancy savings.

Operating costs are projected higher than the adopted budget due to an increase in contractual services and emergency repair at Master Pump Station 302, partially offset by the reduction in chemical costs.

Capital is increased due to machinery purchases that rolled over from FY 2023.

Current FY 2025:

Personal services are budgeted higher to reflect the adopted FY 2025 budget policy increase to base wage, implement a merit-based incentive program. Additionally, there is an increase in special pay adjustments such as certification, on-call and shift differentiation.

Operating expenses are higher reflecting upward adjustments for contractual services, chemicals, electricity, utility parts, and emergency repair and partially offset by the decrease in electrical supplier and motor pool charges.

Capital Outlay items:
$900,000 – 5 Replacement Portable Generators
$150,000 – 2 Replacement Valve Turners
$80,000 – 1 Replacement Digester Blower
$55,000 – 1 Replacement Pump Station Control Panel
$30,000 – 1 Replacement Odor Control Unit
$20,000 – 1 Replacement Kubota's
$18,000 – 1 Replacement John Deere
$17,000 – 1 Replacement Water Purification System
$12,000 – 1 Replacement BDO Incubator
$10,000 – 1 Replacement Label Maker
$1,292,000 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (4009).

Revenues:

FY 2024 Wastewater and effluent revenue are projected to be higher than the FY 2024 adopted budget by 7.1% and 15%, respectively, which is based on year-to-date actual revenues and the Board approved rate increase of 9.5% rendered on January 1, 2024. Charges for Services are forecasted lower than budget as the landfill leachate deep injection well was put into operation which caused a decrease in flow to Wastewater and a decrease in Fog Sewer revenue.

Wastewater and effluent revenue are budgeted for FY 2025 higher than the FY 2024 adopted budget by 15.7% and 26.7% respectively, due to planned 7.5% and 9.5% rate increase, and anticipated customer growth in wastewater. Charges for Services revenue is budgeted lower than the FY 2024 budget due to a decrease in Fog Sewer revenue.

Public Utilities Department

County Water-Sewer District

Reserves, Interest, and Transfers (4008)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**130,825,800**	**60,904,900**	**69,920,900**
Current Level of Service Budget	**-**	**130,825,800**	**60,904,900**	**69,920,900**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 0001 General Fund	183,900	-	-	-	-	-	na
Trans to 1015 Impact Fee Admin	218,500	-	-	-	-	-	na
Trans to 4009 W/S MP	55,000	-	-	-	-	-	na
Trans to 4010 W/S Debt	7,447,717	7,044,400	7,044,400	7,270,200	-	7,270,200	3.2%
Trans to 4012 W User Fees Cap	23,079,600	16,575,000	16,575,000	29,270,400	-	29,270,400	76.6%
Trans to 4014 S User Fee Cap	33,581,000	34,665,000	34,665,000	58,189,000	-	58,189,000	67.9%
Trans to 4070 SWaste Ops	58,400	-	-	-	-	-	na
Trans to 4073 SWaste Manad	401,500	-	-	-	-	-	na
Trans to 5006 Info Tech Cap	1,844,000	1,649,800	1,649,800	1,862,800	-	1,862,800	12.9%
Reserve for Contingencies	-	10,118,600	-	15,826,800	-	15,826,800	56.4%
Reserve for Cash Flow	-	19,100,000	-	19,300,000	-	19,300,000	1.0%
Reserve for Attrition	-	(886,300)	-	(893,400)	-	(893,400)	0.8%
Total Budget	**66,869,617**	**88,266,500**	**59,934,200**	**130,825,800**	**-**	**130,825,800**	**48.2%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	1,264,411	261,500	1,150,000	900,000	-	900,000	244.2%
Net Cost Co Water/Sewer Op	10,005,207	51,102,800	(4,296,100)	69,920,900	-	69,920,900	36.8%
Trans fm 1007 PB Beaut MSTBU	17,600	-	-	-	-	-	na
Trans fm 4070 SWaste Ops	1,551,600	-	-	-	-	-	na
Trans fm 4073 SWaste Mand	1,154,900	-	-	-	-	-	na
Carry Forward	52,875,900	47,228,100	63,080,300	71,708,000	-	71,708,000	51.8%
Less 5% Required By Law	-	(10,325,900)	-	(11,703,100)	-	(11,703,100)	13.3%
Total Funding	**66,869,617**	**88,266,500**	**59,934,200**	**130,825,800**	**-**	**130,825,800**	**48.2%**

Public Utilities Department

County Water-Sewer District

Reserves, Interest, and Transfers (4008)

Notes:

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 4008), the repair and replacement (R&R) capital improvement projects (Funds 4012 and 4014), and the debt related to these projects (Fund 4010). These user fees are deposited in the Operating Fund (4008) and transferred to the other funds based on need and risk. Reserves and transfers for the District therefore must be viewed as a family of funds. The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk-based approach enables the District to defer projects based on measured risk and reduce that risk by executing projects at the appropriate time.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes, including impact fee related growth and to meet bond covenants) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aaa rating from Moody's. Unrestricted District reserves have been established based on the FY 2025 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects.

Combined, the Public Utilities Department's proposed FY 2025 budgeted unrestricted reserves reflect management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Operating Fund (4008) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays the receipt of revenues necessary to fund operations.

Capital R&R Funds (4012, 4014) – contingency reserves are established in the event that planned, critical project costs exceed budgeted costs in an environment where demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agency mandates and/or natural disasters.

The District has approximately $1.8 billion of gross fixed assets. At the beginning of FY 2025, the District's principal outstanding debt will be approximately $243 million (comprised of $175.7 million in growth-related debt and $67.3 million in user fee debt). The total budgeted FY 2025 debt service is $24.6 million.

Public Utilities Department

Solid & Hazardous Waste Management Division

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	4,488,827	4,967,400	4,658,900	5,928,900	-	5,928,900	19.4%
Operating Expense	46,284,347	58,195,200	56,589,500	59,430,500	-	59,430,500	2.1%
Indirect Cost Reimburs	544,500	614,500	614,500	619,500	-	619,500	0.8%
Payment In Lieu of Taxes	489,000	485,300	485,300	543,900	-	543,900	12.1%
Capital Outlay	47,936	49,000	67,000	119,000	-	119,000	142.9%
Net Operating Budget	**51,854,611**	**64,311,400**	**62,415,200**	**66,641,800**	**-**	**66,641,800**	**3.6%**
Trans to Property Appraiser	62,818	534,600	534,600	561,700	-	561,700	5.1%
Trans to Tax Collector	130,468	141,000	141,000	146,500	-	146,500	3.9%
Trans to 0001 General Fund	2,500	-	-	-	-	-	na
Trans to 4008 W/S Ops	2,706,500	-	-	-	-	-	na
Trans to 4070 SWaste Ops	147,500	-	-	-	-	-	na
Trans to 4071 Landfill Closure	1,000,000	1,500,000	1,500,000	5,500,000	-	5,500,000	266.7%
Trans to 4074 SWaste Cap	12,242,900	5,800,000	4,300,000	8,700,000	-	8,700,000	50.0%
Trans to 5006 Info Tech Cap	230,500	300,900	300,900	324,600	-	324,600	7.9%
Adv/Repay to 1813 FEMA Events	-	-	-	7,000,000	-	7,000,000	na
Adv/Repay to 4070 SWaste Ops	-	-	-	4,000,000	-	4,000,000	na
Reserve for Contingencies	-	5,075,100	-	3,619,500	-	3,619,500	(28.7)%
Reserve for Capital	-	220,300	-	-	-	-	(100.0)%
Reserve For Landfill Cell Closure	-	328,200	-	380,500	-	380,500	15.9%
Reserve for Cash Flow	-	10,310,000	-	10,732,500	-	10,732,500	4.1%
Reserve for Attrition	-	(84,000)	-	(83,600)	-	(83,600)	(0.5)%
Total Budget	**68,377,796**	**88,437,500**	**69,191,700**	**107,523,500**	**-**	**107,523,500**	**21.6%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Mandatory Trash Collection Fund (4073)	29,572,315	35,155,400	34,476,900	36,107,000	-	36,107,000	2.7%
Solid Waste Disposal Fund (4070)	22,282,295	29,156,000	27,938,300	30,534,800	-	30,534,800	4.7%
Total Net Budget	**51,854,611**	**64,311,400**	**62,415,200**	**66,641,800**	**-**	**66,641,800**	**3.6%**
Total Transfers and Reserves	**16,523,186**	**24,126,100**	**6,776,500**	**40,881,700**	**-**	**40,881,700**	**69.5%**
Total Budget	**68,377,796**	**88,437,500**	**69,191,700**	**107,523,500**	**-**	**107,523,500**	**21.6%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Franchise Fees	2,118,790	2,260,600	2,277,200	2,404,300	-	2,404,300	6.4%
Intergovernmental Revenues	134,132	94,100	94,100	94,100	-	94,100	0.0%
Charges For Services	19,627,808	20,266,800	20,168,900	21,362,800	-	21,362,800	5.4%
Mandatory Collection Fees	31,336,927	34,228,000	34,359,200	36,088,800	-	36,088,800	5.4%
Fines & Forfeitures	57,800	32,000	24,700	38,500	-	38,500	20.3%
Miscellaneous Revenues	153,763	144,000	176,700	144,000	-	144,000	0.0%
Interest/Misc	742,157	562,900	679,800	780,300	-	780,300	38.6%
Reimb From Other Depts	11,575,946	13,467,100	13,236,500	14,147,800	-	14,147,800	5.1%
Trans fm 4008 W/S Ops	459,900	-	-	-	-	-	na
Trans fm 4070 SWaste Ops	1,000,000	1,500,000	1,500,000	5,500,000	-	5,500,000	266.7%
Trans fm 4073 SWaste Mand	147,500	-	-	-	-	-	na
Adv/Repay fm 4073 Mand Trash Collec	-	-	-	4,000,000	-	4,000,000	na
Carry Forward	23,770,200	18,761,400	22,683,200	26,008,600	-	26,008,600	38.6%
Less 5% Required By Law	-	(2,879,400)	-	(3,045,700)	-	(3,045,700)	5.8%
Total Funding	**91,124,924**	**88,437,500**	**95,200,300**	**107,523,500**	**-**	**107,523,500**	**21.6%**

Public Utilities Department

Solid & Hazardous Waste Management Division

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Solid Waste Disposal Fund (4070)	38.00	38.00	38.00	45.00	-	45.00	18.4%
Mandatory Trash Collection Fund (4073)	9.00	9.00	9.00	9.00	-	9.00	0.0%
Total FTE	**47.00**	**47.00**	**47.00**	**54.00**	**-**	**54.00**	**14.9%**

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Disposal Fund (4070)

Mission Statement

To provide best value, sustainable solid waste management disposal services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Logistics & Operations - CD, IAM, RG	**4.00**	**651,700**	**651,700**	**-**
Provides critical infrastructure-related services for manned and unmanned structures operated 24/7/365 including roof replacements and hurricane shutters for operations and employees that directly support the public utilities' operations that are responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, reuse water distribution, and solid waste service facilities. This program ensures that the core facilities that support these public facing products are secure and well-maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned maintenance and rehabilitation of structures, inspections, and project management in compliance with local, state, and federal requirements.				
Management & Oversight - CD, RG, IAM	**5.00**	**3,728,600**	**3,728,600**	**-**
Responsible for the management of two solid waste collection contracts that include proper collection and disposal of solid waste, providing residents with twice a week collection of waste and once a week recycling, yard waste, and bulky items to residential accounts; management of a design/build/operate landfill and transfer contract that provides compliant disposal services and includes capital and operating costs for landfill operations,and transfer station operations that divert a portion of the County's generated waste to an out of county landfill; and implementation of the Board approved Integrated Solid Waste Management Strategy. This section carries out the program's vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid & Hazardous Waste Management Division (SHWMD) programs. Expenditures also include substantial payments to the General Fund for payment in lieu of taxes and indirect cost reimbursement. This Program actively supports the debris recovery mission in the event of a disaster.				
Solid Waste Operations - QP, IAM, RG	**23.00**	**21,837,300**	**21,837,300**	**-**
Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, Resource Recovery Business Park and the Naples, Marco Island, North Collier, Tim Nance, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient facilities throughout the County for the proper collection and proper disposal of hazardous and non-hazardous materials as required for compliance with local, state, and federal regulations.				

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Disposal Fund (4070)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Waste Reduction & Recycling - QP, IAM, RG	**4.00**	**1,209,200**	**1,209,200**	**-**
Responsible for monitoring, maintaining, and promoting compliance with Recycling Ordinance No. 2009-56 and Florida Statute 403 (75% recycling). The mission is to preserve valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and publicity campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. This Program actively supports the debris recovery mission in the event of a disaster.				
Environmental Compliance - QP, CD, IAM, RG	**6.00**	**2,655,300**	**2,655,300**	**-**
Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors in accordance with Florida Statue 403. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.				
Petroleum Storage Tanks Compliance & Mgmt. - QP, CD, IAM, RG	**3.00**	**452,700**	**452,700**	**-**
Responsible for administering the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Contract (GC-919) by protecting the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases.				
Reserves, Transfers, Interest - RG	**-**	**19,974,300**	**19,974,300**	**-**
Current Level of Service Budget	**45.00**	**50,509,100**	**50,509,100**	**-**

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Disposal Fund (4070)

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Customer Served at the Recycling Centers	93,100	98,200	93,100	95,600
FDEP Recycling Rate (%)	78	76	78	78
Hazardous Waste (Pounds)	2,800,000	2,600,000	2,800,000	2,900,000
Municipal Solid Waste Landfilled Tons	301,300	302,700	298,800	306,600
Municipal Solid Waste Transferred Tons	33,300	35,000	33,600	35,800
Number of County Interdepartmental Tank Inspections Performed	814	815	815	823
Number of FDEP Contracted Inspections Performed	243	212	245	248
Number of School Presentations & Community Events	186	200	200	200
Number of Small Quantity Generator Compliance Inspections	2,293	1,920	2,316	2,339

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	3,629,052	4,036,900	3,752,100	4,961,500	-	4,961,500	22.9%
Operating Expense	17,674,707	24,098,900	23,148,000	24,417,000	-	24,417,000	1.3%
Indirect Cost Reimburs	441,600	485,900	485,900	493,400	-	493,400	1.5%
Payment In Lieu of Taxes	489,000	485,300	485,300	543,900	-	543,900	12.1%
Capital Outlay	47,936	49,000	67,000	119,000	-	119,000	142.9%
Net Operating Budget	**22,282,295**	**29,156,000**	**27,938,300**	**30,534,800**	**-**	**30,534,800**	**4.7%**
Trans to 0001 General Fund	2,500	-	-	-	-	-	na
Trans to 4008 W/S Ops	1,551,600	-	-	-	-	-	na
Trans to 4071 Landfill Closure	1,000,000	1,500,000	1,500,000	5,500,000	-	5,500,000	266.7%
Trans to 4074 SWaste Cap	7,179,200	4,000,000	4,000,000	7,300,000	-	7,300,000	82.5%
Trans to 5006 Info Tech Cap	197,000	249,400	249,400	269,000	-	269,000	7.9%
Reserve for Contingencies	-	2,915,600	-	2,154,900	-	2,154,900	(26.1)%
Reserve for Capital	-	220,300	-	-	-	-	(100.0)%
Reserve for Cash Flow	-	4,610,000	-	4,834,000	-	4,834,000	4.9%
Reserve for Attrition	-	(68,300)	-	(83,600)	-	(83,600)	22.4%
Total Budget	**32,212,595**	**42,583,000**	**33,687,700**	**50,509,100**	**-**	**50,509,100**	**18.6%**
Total FTE	**38.00**	**38.00**	**38.00**	**45.00**	**-**	**45.00**	**18.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	134,132	94,100	94,100	94,100	-	94,100	0.0%
Charges For Services	19,523,952	20,152,200	20,055,400	21,242,800	-	21,242,800	5.4%
Miscellaneous Revenues	98,522	89,000	121,700	89,000	-	89,000	0.0%
Interest/Misc	226,282	294,600	356,000	352,200	-	352,200	19.6%
Reimb From Other Depts	11,575,946	13,165,300	12,934,700	14,078,800	-	14,078,800	6.9%
Trans fm 4008 W/S Ops	58,400	-	-	-	-	-	na
Trans fm 4073 SWaste Mand	147,500	-	-	-	-	-	na
Adv/Repay fm 4073 Mand Trash Collec	-	-	-	4,000,000	-	4,000,000	na
Carry Forward	12,259,000	9,819,300	11,866,900	11,741,100	-	11,741,100	19.6%
Less 5% Required By Law	-	(1,031,500)	-	(1,088,900)	-	(1,088,900)	5.6%
Total Funding	**44,023,734**	**42,583,000**	**45,428,800**	**50,509,100**	**-**	**50,509,100**	**18.6%**

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Disposal Fund (4070)

Notes:

The FY 2025 solid waste disposal tipping fees include an average 2.5% increase over FY 2024.

Forecast FY 2024:

Personal services are below adopted budget due savings from the Countywide merit pay program that was budgeted for implementation in FY24 and minor staff vacancies.

Operating expenses are forecast lower as a result of lower than projected residential waste per unit, lower use of other contractual services, and reduced contract staffing costs due to turnover in contract staff positions.

The Capital outlay is forecast higher due to an increase in the cost of replacement equipment.

Current FY 2025:

Personal services are budgeted higher to reflect the adopted FY 2025 budget policy increase to base wage, implement a merit-based incentive program, and the transfer of seven positions from Fund 4008.

Operating expenses are budgeted higher due to an increase in landfill operating contract expense driven by increased volume and contractual CPI increases in both FY 2024 and FY 2025. Contractual household hazardous waste disposal prices have also increased significantly.

Capital Outlay items:

$61,500 – 7 Replacement 10cy Roll-off Containers
$26,000 – 2 Replacement 40cy Compactor Containers
$20,000 – 2 Replacement 20cy Roll-off Containers
$11,500 – 1 Replacement 30cy Roll-off Container
$119,000 – Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (4072).

Fund (4070) will transfer $7.3 million to Fund (4074) for the capital improvement program including development of the Resource Recovery Business Park, Landfill Optimization, Immokalee Recycling Drop-off Center, Landfill Deep Injection Well maintenance, and several smaller capital projects.

Fund (4070) will also transfer $5.5 million to Fund (4071) to comply with BCC budget policy establishing a $7.0 million restricted reserve for the hurricane debris removal mission. In order to accomplish this, Fund (4073) will advance $4.0 million to Fund (4070).

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are benchmarked annually and are set to support the needs of the Solid Waste enterprise fund. The FY2025 budget is based on an average tipping fee rate increase of 2.5% with individual material rates adjusted in accordance with the Fiscal Year 2025 Solid Waste Rate Study.

The Charges for Services category includes landfill tipping fees of $20,487,300, Landfill Gas-to-Energy Facility revenue of $366,000, Recycling Drop-off Center fees of $221,800, and Other Revenue of $256,700. Reimbursement from Other Departments category consists primarily of $13,290,800 for the Landfill tipping fee cost for the Mandatory Trash Collection program, $685,400 in reimbursements from Solid Waste Collections Fund (4073) and Water/Sewer Fund (4008) and $102,600 from County-owned tank inspections. The Petroleum Storage Tanks Inspection Program contributes $94,100 and is included in the Intergovernmental Revenues category.

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Landfill Closure and Debris Mission Reserves Fund (4071)

Mission Statement

Establish appropriate levels of reserves to fund the upfront costs of a major debris mission and provide funding not recovered from State and Federal reimbursements, and other reimbursements means, such as insurance, and to provide funding to comply with required landfill closure liability requirements.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**7,380,500**	**7,380,500**	**-**
Current Level of Service Budget	**-**	**7,380,500**	**7,380,500**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 4074 SWaste Cap	1,763,800	1,500,000	-	-	-	-	(100.0)%
Adv/Repay to 1813 FEMA Events	-	-	-	7,000,000	-	7,000,000	na
Reserve For Landfill Cell Closure	-	328,200	-	380,500	-	380,500	15.9%
Total Budget	**1,763,800**	**1,828,200**	**-**	**7,380,500**	**-**	**7,380,500**	**303.7%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	18,756	9,600	9,500	54,900	-	54,900	471.9%
Trans fm 4070 SWaste Ops	1,000,000	1,500,000	1,500,000	5,500,000	-	5,500,000	266.7%
Carry Forward	1,063,900	319,100	318,900	1,828,400	-	1,828,400	473.0%
Less 5% Required By Law	-	(500)	-	(2,800)	-	(2,800)	460.0%
Total Funding	**2,082,656**	**1,828,200**	**1,828,400**	**7,380,500**	**-**	**7,380,500**	**303.7%**

Public Utilities Department

Solid & Hazardous Waste Management Division

Solid Waste Landfill Closure and Debris Mission Reserves Fund (4071)

Notes:

In the event of a disaster, such as Hurricane Irma in 2017 with cash flow exposure over $60 million, and Hurricane Ian in 2022 with cash flow exposure over $42 million, the Solid and Hazardous Waste Management Division is responsible for the right-of-way disaster debris removal and monitoring mission. Per budget policy, the Division is to establish a restricted cash flow reserve to fund the upfront cash needs that accrue from significant disasters. This amount should eventually approximate the Division's potential for the cost share that will not be reimbursed by the Federal Emergency Management Agency nor the State of Florida, typically 12.5% of the debris removal mission cost. For FY2025 this amount has been set at $7.0 million.

Forecast FY 2024:

There is currently $1.5 million available in Fund (4071) available to transfer to Fund (4074) if there is hurricane in FY2024.

Current FY 2025:

The budgeted advance for disaster relief expenditures is $7.0 million. This budget is established as a mechanism to transfer cash to Disaster Recovery Fund (1813) in the event a storm impacts Collier County.

Revenues:

The Solid Waste Disposal Fund (4070) is budgeted to contribute $5.5 million to re-establish debris mission reserves. The Solid Waste Disposal Fund is receiving a $4.0 million advance from the Solid Waste Collection Fund (4073) in order to make this contribution. Solid Waste tipping fee rates are currently set to make an annual contribution of up to $1.5 million.

Public Utilities Department

Solid & Hazardous Waste Management Division

Mandatory Trash Collection Fund (4073)

Mission Statement

To provide best value, sustainable mandatory residential solid waste collection services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Solid Waste Residential Collections Operations - QP, IAM, RG, CD	**-**	**34,562,100**	**34,562,100**	**-**
Responsible for collection and disposal of over 160,000 tons from curbside residential customers, including supervision and enforcement of residential curbside collection Franchise Contracts that provide twice a week collection of waste and once a week recycling, yard waste, and bulky items to residential accounts. Oversees compliance with FL statute 197.3632 for the collection of solid waste fees as non-ad valorem assessments, ensures compliance with Federal, state, and local regulations, and preforms short and long-term financial planning, and growth management planning. Program expenses also include payment to the General Fund for indirect cost reimbursement.				
PUD Ordinance Education & Compliance Enforcement - QP, CD,	**9.00**	**1,544,900**	**1,544,900**	**-**
This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and mandatory collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. In accordance with Florida Statute 403.7063, this program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling, coordination of community cleanup programs, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and Everglades City. This Program actively supports the debris recovery mission in the event of a disaster.				
Reserves, Transfers, Interest - RG	**-**	**13,526,900**	**13,526,900**	**-**
Current Level of Service Budget	**9.00**	**49,633,900**	**49,633,900**	**-**

Public Utilities Department

Solid & Hazardous Waste Management Division

Mandatory Trash Collection Fund (4073)

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Curbside Tons Collected	153,000	163,600	158,100	163,000
District 1 - Mandatory Trash Assessment Rate	230.82	249.29	249.29	255.52
District 1 - No. of Residential Curbside Accounts	132,600	135,300	136,100	139,800
District 2 - Mandatory Trash Assessment Rate	228.09	249.29	249.29	255.52
District 2 - No. of Residential Curbside Accounts	9,700	10,300	10,400	11,100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	859,775	930,500	906,800	967,400	-	967,400	4.0%
Operating Expense	28,609,640	34,096,300	33,441,500	35,013,500	-	35,013,500	2.7%
Indirect Cost Reimburs	102,900	128,600	128,600	126,100	-	126,100	(1.9)%
Net Operating Budget	**29,572,315**	**35,155,400**	**34,476,900**	**36,107,000**	**-**	**36,107,000**	**2.7%**
Trans to Property Appraiser	62,818	534,600	534,600	561,700	-	561,700	5.1%
Trans to Tax Collector	130,468	141,000	141,000	146,500	-	146,500	3.9%
Trans to 4008 W/S Ops	1,154,900	-	-	-	-	-	na
Trans to 4070 SWaste Ops	147,500	-	-	-	-	-	na
Trans to 4074 SWaste Cap	3,299,900	300,000	300,000	1,400,000	-	1,400,000	366.7%
Trans to 5006 Info Tech Cap	33,500	51,500	51,500	55,600	-	55,600	8.0%
Adv/Repay to 4070 SWaste Ops	-	-	-	4,000,000	-	4,000,000	na
Reserve for Contingencies	-	2,159,500	-	1,464,600	-	1,464,600	(32.2)%
Reserve for Cash Flow	-	5,700,000	-	5,898,500	-	5,898,500	3.5%
Reserve for Attrition	-	(15,700)	-	-	-	-	(100.0)%
Total Budget	**34,401,401**	**44,026,300**	**35,504,000**	**49,633,900**	**-**	**49,633,900**	**12.7%**
Total FTE	**9.00**	**9.00**	**9.00**	**9.00**	**-**	**9.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Franchise Fees	2,118,790	2,260,600	2,277,200	2,404,300	-	2,404,300	6.4%
Charges For Services	103,856	114,600	113,500	120,000	-	120,000	4.7%
Mandatory Collection Fees	31,336,927	34,228,000	34,359,200	36,088,800	-	36,088,800	5.4%
Fines & Forfeitures	57,800	32,000	24,700	38,500	-	38,500	20.3%
Miscellaneous Revenues	55,241	55,000	55,000	55,000	-	55,000	0.0%
Interest/Misc	497,118	258,700	314,300	373,200	-	373,200	44.3%
Reimb From Other Depts	-	301,800	301,800	69,000	-	69,000	(77.1)%
Trans fm 4008 W/S Ops	401,500	-	-	-	-	-	na
Carry Forward	10,447,300	8,623,000	10,497,400	12,439,100	-	12,439,100	44.3%
Less 5% Required By Law	-	(1,847,400)	-	(1,954,000)	-	(1,954,000)	5.8%
Total Funding	**45,018,534**	**44,026,300**	**47,943,100**	**49,633,900**	**-**	**49,633,900**	**12.7%**

Public Utilities Department

Solid & Hazardous Waste Management Division

Mandatory Trash Collection Fund (4073)

Notes:

In FY 2025, the solid waste and recycling curbside collection assessment in both District I and District II will increase by 2.5% from $249.29 to $255.52, or $0.52 per unit per month. Residents in both districts receive the same level of service.

Forecast FY 2024:

Personal services were forecast (2.5%) lower than the adopted budget due to savings from the Countywide merit pay program that was budgeted for implementation in FY24.

Operating expenses are forecast lower as a result of lower than budgeted residential waste per unit, slower unit growth than budgeted, and reduced contract staffing costs due to turnover in contract staff positions.

Current FY 2025:

Personal services are budgeted higher to reflect the Adopted FY 2025 budget policy increase to base wage and implementation of a merit-based incentive program.

Operating expenses are higher reflecting upward adjustments for mandatory residential collection contract expense which escalates automatically based on the Consumer Price Index (CPI), increased disposal costs, and more housing units. The mandatory collection franchisee contractual CPI increase is budgeted at 3.8%. An additional 3.5% new residential accounts are anticipated.

This budget also supports the overall Public Utilities Ordinance Education & Enforcement function. This function benefits both the Solid Waste Division and the Collier County Water/Sewer District (CCWSD). The CCWSD pays for its share of outreach and enforcement through an intergovernmental payment from County Water/Sewer Operating Fund (4008) to Mandatory Trash Collection Fund (4073).

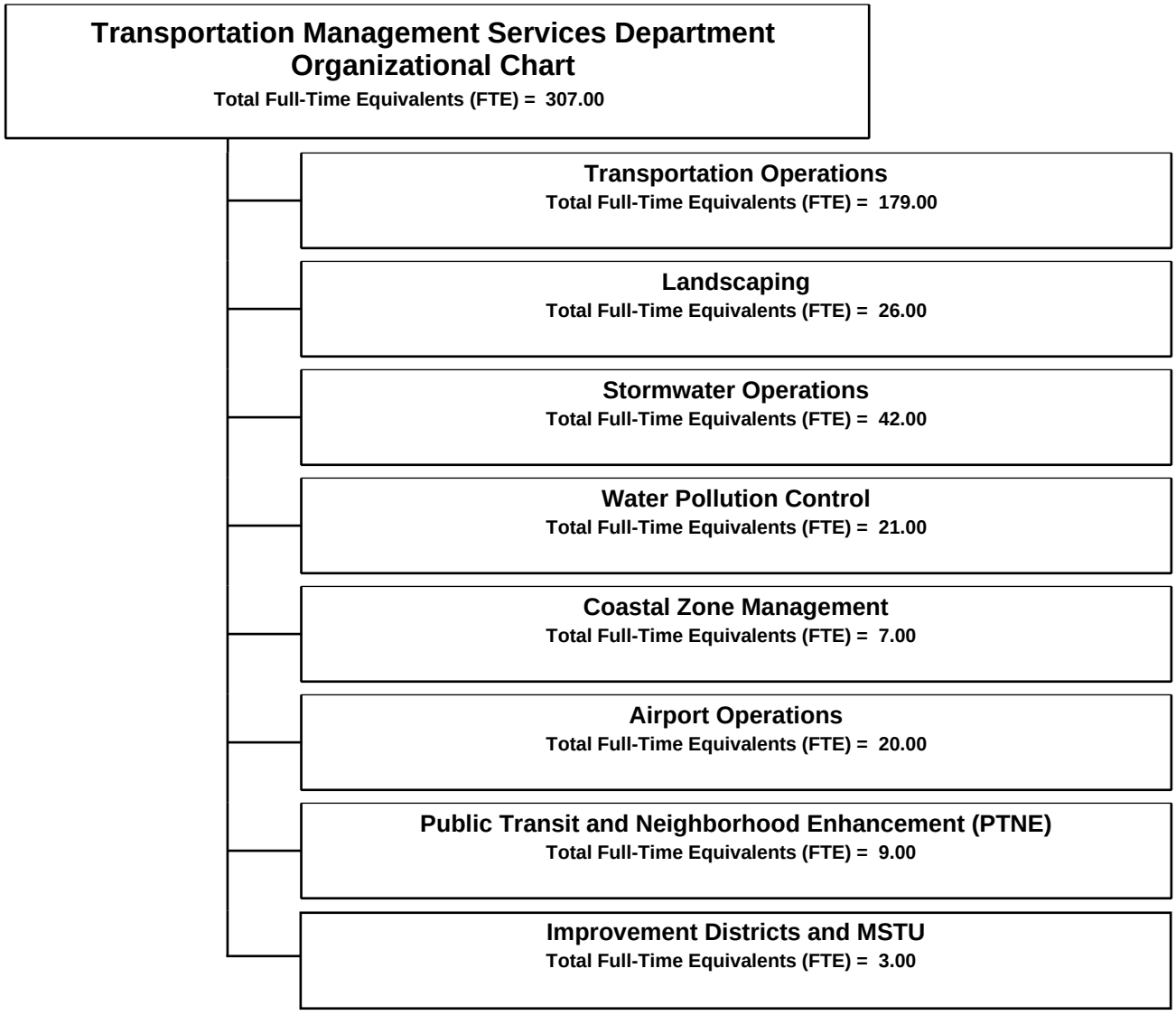
Fund (4073) will transfer $1.4 million to Fund (4074) for the capital improvement program including the Solid Waste Turnaround project and several smaller projects.

An advance of $4.0 million will be made to Fund (4070) in order to meet the $7.0 million minimum hurricane debris mission reserve requirement for the division.

Revenues:

FY 2025 Revenues - To keep pace with contractual CPI increases to collection franchisee contracts, landfill tipping fee increases, and general operational cost increases, the mandatory solid waste residential assessment fee is budgeted to go up by 2.5%. The assessment fee for customers in both service districts will increase from $249.29 to $255.52, $0.52 per month. The assessment fee increase and the additional customer accounts result in a total budgeted revenue increase of 5.4%.

Transportation Management Services Department



Transportation Management Services Department

Trinity Scott

The Transportation Management Services Department includes six divisions: Capital Project Planning & Program Management; Fiscal & Grant Services; Operations & Performance Management; Public Transit & Neighborhood Enhancement; Road, Bridge & Stormwater Maintenance; and Transportation Engineering & Construction Management. These divisions manage a diverse portfolio of essential countywide projects, that directly support the focus areas and objectives identified in the Strategic Plan. These projects include bridge replacements, repair, and additions; traffic operations upgrades and signal hardening; right-of-way acquisitions; stormwater control structures and conveyance systems; beach renourishment projects, airport capital improvements, as well as bus stop installation and rehabilitation. In addition, the Division members are responsible for the operations and maintenance of a multitude of assets, including operating three airports; roadways and bridges; roadside ditches; sidewalks; bike paths; underground stormwater infrastructure, storm channels, culvert systems, and emergency storm pumps; landscape medians; street lighting; and fixed route and paratransit bus services. Funding sources for the programs include impact fees, gas tax, sales surtax, general funds, airport user fees, ad valorem taxes, transit fares, and grants. All Divisions have met the budget guidance outlined by the County Manager's office and the Board of County Commissioners.

Facility usage and traffic data have proven that the demands on the assets and programs continue to increase. The Department's strategic focus remains on preserving our infrastructure as we respond to the need to execute new capital projects. Continuing prior years efforts, the Department will carry forward an aggressive stormwater capital program; construction of Vanderbilt Beach Road Extension; and the Transportation Investment Generating Economic Recovery (TIGER) Immokalee Mobility project and will continue preparation of several other major capital projects for construction on Pine Ridge Road, Airport Road, Collier Boulevard and Oil Well Road. The Department is also implementing a variety of bridge projects, intersection improvements, roadway enhancements, and stormwater improvements, and ensuring timely completion of necessary maintenance. Staff diligently manages contractors and maintains tight fiscal controls, which have allowed the Department to achieve an enviable track record of successful project management. Maintenance operations scrutinize asset management priorities utilizing the County's data driven asset management system. The team is reviewing processes and contracts to ensure the County is receiving efficient and effective service at a reasonable cost. The County's three airports continue to show a steady growth in revenues. Public Transit and Neighborhood Enhancement has begun the design of a new maintenance facility to replace infrastructure that has met its useful life.

The Department continues to anticipate challenges such as supply chain delays, project cost inflation, and a stressed labor force by working with vendors to order long lead time items early in the project and mitigate project delays. Department staff also leverage state and federal funds to ensure efficient use of the County's local funding sources, including shovel ready projects that may capitalize on federal discretionary opportunities and transportation authorization funds. However, even with these efforts, there are unfunded needs in the current and five-year capital improvement program for both roads and stormwater. The maturity of Gas Tax Refunding Revenue Bond, Series 2014 on June 1, 2024, along with the reimposition of the five-cent, six-cent, and ninth-cent local option fuel taxes upon termination on December 31, 2025, effective January 1, 2026, will provide financing flexibility by increasing funding capacity to cover a large portion of the anticipated roadway shortfall and extending the repayment horizon. Additionally, strategic funding strategies will be necessary to cover the anticipated stormwater shortfall, which is in large part perpetuated by partnership projects with the local utility providers whereby the stormwater infrastructure replacement must be closely coordinated. In reviewing the Collier Area Transit existing and project operational needs, it is anticipated that an operational funding shortfall will be realized in FY2026. To reduce the shortfall, the team is actively investigating additional funding opportunities to include exterior bus advertising and a review of the current fare structure, as well as operating efficiencies such as reducing underutilized routes and prioritizing transportation disadvantaged paratransit trips.

Our ability to recruit, train, and retain key team members is a top priority in achieving the County's strategic goals. The Department continues to work closely with Human Resources for innovative recruiting strategies for the harder to fill positions. The Department will continue efforts to invest in the team with educational and training opportunities, building the future leaders of the organization. In FY 2025, the Department will continue to augment staffing with consultant/vendor assistance to ensure completion of the strategic objectives. The Department remains successful due to the hard-working and dedicated individuals that work tirelessly to provide exceptional service to the residents, business owners, and visitors of Collier County.

Transportation Management Services Department

Department Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	29,503,601	34,042,300	31,592,100	34,334,100	-	34,334,100	0.9%
Operating Expense	31,132,352	36,729,100	42,824,900	39,067,900	-	39,067,900	6.4%
Indirect Cost Reimburs	671,500	681,200	681,500	598,000	-	598,000	(12.2)%
Aviation Fuel	5,140,486	5,356,100	5,270,500	5,545,000	-	5,545,000	3.5%
Capital Outlay	4,503,061	5,623,000	26,085,000	6,251,800	-	6,251,800	11.2%
Total Net Budget	**70,950,999**	**82,431,700**	**106,454,000**	**85,796,800**	**-**	**85,796,800**	**4.1%**
Trans to Property Appraiser	67,075	82,200	80,900	84,200	-	84,200	2.4%
Trans to Tax Collector	181,788	223,600	222,100	233,700	-	233,700	4.5%
Trans to 1001 Rd & Bridge	78,500	-	-	-	-	-	na
Trans to 1005 Stormwtr Ops	13,000	4,600	4,600	-	-	-	(100.0)%
Trans to 1011 Unincorp Gen Fd	343,400	372,300	372,300	388,500	-	388,500	4.4%
Trans to 1013 Comm Dev	130,600	-	-	-	-	-	na
Trans to 1017 Water Polltn Ctrl	45,000	45,000	45,000	45,000	-	45,000	0.0%
Trans to 1842 Transp Grant Mtch	-	-	10,000	-	-	-	na
Trans to 2022 SpOb Bonds	1,019,300	963,400	963,400	1,079,400	-	1,079,400	12.0%
Trans to 3001 Co-Wide Cap Proj	72,000	-	-	-	-	-	na
Trans to 4032 Transit CAT GrntM	1,562,961	-	1,605,600	-	-	-	na
Trans to 4035 Transp Disadv GrntM	885	-	64,100	-	-	-	na
Trans to 4091 Airport Capital	750,000	861,200	861,200	111,200	-	111,200	(87.1)%
Trans to 5006 Info Tech Cap	187,900	162,700	162,700	195,000	-	195,000	19.9%
Trans to 5023 Motor Pool	88,000	101,600	101,600	-	-	-	(100.0)%
Adv/Repay to 0001 Gen Fd	250,000	250,000	250,000	250,000	-	250,000	0.0%
Adv/Repay to 1014 Plan Serv	1,616,090	-	-	-	-	-	na
Adv/Repay to 3080 Rd Assessment	1,300	1,800	1,800	1,800	-	1,800	0.0%
Reserve for Contingencies	-	1,430,200	-	1,534,100	-	1,534,100	7.3%
Reserve for Future Grant Match	-	737,400	-	1,203,400	-	1,203,400	63.2%
Reserve for Debt Service	-	98,300	-	-	-	-	(100.0)%
Reserve for Capital	-	8,907,100	-	9,003,400	-	9,003,400	1.1%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Reserve for Cash Flow	-	667,600	-	740,300	-	740,300	10.9%
Reserve for Attrition	-	(466,200)	-	(414,200)	-	(414,200)	(11.2)%
Total Budget	**77,358,798**	**97,024,500**	**111,199,300**	**100,402,600**	**-**	**100,402,600**	**3.5%**

Transportation Management Services Department

Appropriations by Division	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Transportation Operations	27,449,952	32,252,200	30,273,100	33,495,000	-	33,495,000	3.9%
Landscaping	2,738,160	2,940,400	2,866,300	3,018,800	-	3,018,800	2.7%
Stormwater Operations	7,269,905	9,625,600	8,505,700	11,631,900	-	11,631,900	20.8%
Water Pollution Control	3,226,283	3,849,600	3,544,300	4,157,600	-	4,157,600	8.0%
Coastal Zone Management	1,068,604	1,263,600	1,141,300	1,328,600	-	1,328,600	5.1%
Airport Operations	8,349,074	9,139,200	9,018,200	9,128,300	-	9,128,300	(0.1)%
Public Transit and Neighborhood Enhancement (PTNE)	18,119,958	9,575,600	45,743,800	7,581,100	-	7,581,100	(20.8)%
Metropolitan Planning Organization (MPO)	20,309	15,400	58,900	11,700	-	11,700	(24.0)%
Improvement Districts and MSTU	2,708,756	13,770,100	5,302,400	15,443,800	-	15,443,800	12.2%
Total Net Budget	**70,950,999**	**82,431,700**	**106,454,000**	**85,796,800**	**-**	**85,796,800**	**4.1%**
Transportation Operations	1,124,300	1,007,800	963,400	1,303,800	-	1,303,800	29.4%
Stormwater Operations	78,800	278,200	101,600	252,400	-	252,400	(9.3)%
Water Pollution Control	272,193	2,649,100	231,700	2,555,300	-	2,555,300	(3.5)%
Coastal Zone Management	91,500	93,600	60,300	161,800	-	161,800	72.9%
Airport Operations	2,776,690	3,109,600	1,151,900	2,195,200	-	2,195,200	(29.4)%
Public Transit and Neighborhood Enhancement (PTNE)	1,563,846	1,129,800	1,669,700	1,203,400	-	1,203,400	6.5%
Metropolitan Planning Organization (MPO)	-	-	10,000	-	-	-	na
Improvement Districts and MSTU	500,470	6,324,700	556,700	6,933,900	-	6,933,900	9.6%
Total Transfers and Reserves	**6,407,799**	**14,592,800**	**4,745,300**	**14,605,800**	**-**	**14,605,800**	**0.1%**
Total Budget	**77,358,798**	**97,024,500**	**111,199,300**	**100,402,600**	**-**	**100,402,600**	**3.5%**

Transportation Management Services Department

Department Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	8,207,969	9,405,800	8,799,900	10,061,100	-	10,061,100	7.0%
Delinquent Ad Valorem Taxes	112,621	-	22,900	-	-	-	na
Intergovernmental Revenues	11,471,797	1,133,200	34,737,100	1,214,700	-	1,214,700	7.2%
State Revenue Sharing	-	-	94,600	-	-	-	na
SFWMD/Big Cypress Revenue	1,062,500	62,500	62,500	62,500	-	62,500	0.0%
Charges For Services	2,917,110	2,729,800	2,836,000	2,778,800	-	2,778,800	1.8%
Aviation Fuel Sales	7,895,050	8,303,400	7,403,000	8,174,600	-	8,174,600	(1.6)%
Miscellaneous Revenues	509,796	277,600	412,800	280,500	-	280,500	1.0%
Interest/Misc	950,625	129,500	475,200	119,400	-	119,400	(7.8)%
Reimb From Other Depts	430,065	378,500	294,100	320,000	-	320,000	(15.5)%
Trans frm Property Appraiser	8,298	-	-	-	-	-	na
Trans frm Tax Collector	106,835	-	-	-	-	-	na
Net Cost General Fund	617,769	631,100	536,800	578,500	-	578,500	(8.3)%
Net Cost Road and Bridge	(2,130,216)	-	(2,814,600)	-	-	-	na
Net Cost Stormwater Operations	(3,505,409)	-	(3,121,700)	-	-	-	na
Net Cost Unincorp General Fund	5,224,193	6,249,100	6,249,600	6,456,300	-	6,456,300	3.3%
Trans fm 0001 General Fund	32,275,880	36,358,100	36,733,100	37,588,400	-	37,588,400	3.4%
Trans fm 1011 Unincorp GenFd	5,010,000	5,222,800	5,222,800	5,131,500	-	5,131,500	(1.7)%
Trans fm 1062 ConsrvCollr Maint	-	395,200	-	-	-	-	(100.0)%
Trans fm 1102 TDC Bch&Inlet Adm	45,000	45,000	45,000	45,000	-	45,000	0.0%
Trans fm 1105 TDC Bch&Inlet Mgt	817,600	992,300	992,300	957,500	-	957,500	(3.5)%
Trans fm 1608 Victoria Pk Drain	13,000	4,600	4,600	-	-	-	(100.0)%
Trans fm 1841 Transp Grants	6,552	-	-	-	-	-	na
Trans fm 2014 Forest Lakes Bond	38,083	-	-	-	-	-	na
Trans fm 3001 Co-Wide Cap Proj	-	915,500	915,500	-	-	-	(100.0)%
Trans fm 4030 CATT Transit Enh	1,562,961	-	1,669,700	-	-	-	na
Trans fm 4033 Transp Disadv	885	-	-	-	-	-	na
Trans fm 4090 Airport Ops	78,500	-	-	-	-	-	na
Carry Forward	30,697,900	24,906,900	31,460,500	27,768,700	-	27,768,700	11.5%
Less 5% Required By Law	-	(1,116,400)	-	(1,134,900)	-	(1,134,900)	1.7%
Total Funding	**104,425,365**	**97,024,500**	**133,031,700**	**100,402,600**	**-**	**100,402,600**	**3.5%**

Department Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Transportation Operations	178.00	195.00	195.00	179.00	-	179.00	(8.2)%
Landscaping	27.00	27.00	26.00	26.00	-	26.00	(3.7)%
Stormwater Operations	30.00	30.00	30.00	42.00	-	42.00	40.0%
Water Pollution Control	21.00	21.00	21.00	21.00	-	21.00	0.0%
Coastal Zone Management	7.00	7.00	7.00	7.00	-	7.00	0.0%
Airport Operations	18.00	20.00	20.00	20.00	-	20.00	0.0%
Public Transit and Neighborhood	9.00	9.00	9.00	9.00	-	9.00	0.0%
Improvement Districts and MSTU	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	**293.00**	**312.00**	**311.00**	**307.00**	**-**	**307.00**	**(1.6)%**

Transportation Management Services Department

Transportation Operations

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	18,077,607	21,233,000	19,231,200	20,236,100	-	20,236,100	(4.7)%
Operating Expense	9,211,104	10,380,700	10,363,500	12,676,500	-	12,676,500	22.1%
Indirect Cost Reimburs	96,500	109,800	109,800	104,100	-	104,100	(5.2)%
Capital Outlay	64,740	528,700	568,600	478,300	-	478,300	(9.5)%
Net Operating Budget	**27,449,952**	**32,252,200**	**30,273,100**	**33,495,000**	**-**	**33,495,000**	**3.9%**
Trans to 1013 Comm Dev	28,700	-	-	-	-	-	na
Trans to 2022 SpOb Bonds	1,019,300	963,400	963,400	1,079,400	-	1,079,400	12.0%
Trans to 3001 Co-Wide Cap Proj	38,300	-	-	-	-	-	na
Trans to 5023 Motor Pool	38,000	-	-	-	-	-	na
Reserve for Contingencies	-	378,700	-	567,900	-	567,900	50.0%
Reserve for Attrition	-	(334,300)	-	(343,500)	-	(343,500)	2.8%
Total Budget	**28,574,252**	**33,260,000**	**31,236,500**	**34,798,800**	**-**	**34,798,800**	**4.6%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Asset Management, GIS Support and Performance Management (1001)	851,898	1,386,100	1,155,200	1,532,900	-	1,532,900	10.6%
Construction & Maintenance Administration Office (1001)	2,016,990	1,968,000	1,860,700	2,312,800	-	2,312,800	17.5%
Traffic Operations Division (1001)	6,872,142	7,510,900	7,262,300	7,878,100	-	7,878,100	4.9%
Transportation Development Review and Concurrency Mgt (1001)	370,412	604,800	564,800	850,300	-	850,300	40.6%
Transportation Engineering Division (1001)	4,297,066	4,827,600	4,494,700	4,925,100	-	4,925,100	2.0%
Transportation Maintenance Road & Bridge (1001)	11,087,031	13,292,000	12,140,300	13,238,000	-	13,238,000	(0.4)%
Transportation Road Maintenance (1011)	1,954,413	2,662,800	2,795,100	2,757,800	-	2,757,800	3.6%
Total Net Budget	**27,449,952**	**32,252,200**	**30,273,100**	**33,495,000**	**-**	**33,495,000**	**3.9%**
Total Transfers and Reserves	**1,124,300**	**1,007,800**	**963,400**	**1,303,800**	**-**	**1,303,800**	**29.4%**
Total Budget	**28,574,252**	**33,260,000**	**31,236,500**	**34,798,800**	**-**	**34,798,800**	**4.6%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	1,098,332	1,130,200	1,040,200	1,211,700	-	1,211,700	7.2%
SFWMD/Big Cypress Revenue	1,000,000	-	-	-	-	-	na
Miscellaneous Revenues	345,077	192,600	174,700	195,500	-	195,500	1.5%
Interest/Misc	79,803	25,000	90,900	25,000	-	25,000	0.0%
Reimb From Other Depts	305,944	278,500	190,000	190,000	-	190,000	(31.8)%
Net Cost Road and Bridge	(2,130,216)	-	(2,814,600)	-	-	-	na
Net Cost Unincorp General Fund	1,954,413	2,662,800	2,795,100	2,757,800	-	2,757,800	3.6%
Trans fm 0001 General Fund	23,871,400	27,629,700	27,629,700	27,675,800	-	27,675,800	0.2%
Trans fm 4090 Airport Ops	78,500	-	-	-	-	-	na
Carry Forward	1,971,000	1,416,800	2,130,500	2,814,600	-	2,814,600	98.7%
Less 5% Required By Law	-	(75,600)	-	(71,600)	-	(71,600)	(5.3)%
Total Funding	**28,574,252**	**33,260,000**	**31,236,500**	**34,798,800**	**-**	**34,798,800**	**4.6%**

Transportation Management Services Department

Transportation Operations

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Construction & Maintenance Administration Office (1001)	12.00	8.00	8.00	8.00	-	8.00	0.0%
Asset Management, GIS Support and Performance Management (1001)	7.00	11.00	10.00	9.00	-	9.00	(18.2)%
Transportation Development Review and Concurrency Mgt (1001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Transportation Maintenance Road & Bridge (1001)	84.00	101.00	101.00	87.00	-	87.00	(13.9)%
Traffic Operations Division (1001)	39.00	39.00	40.00	39.00	-	39.00	0.0%
Transportation Engineering Division (1001)	32.00	32.00	32.00	32.00	-	32.00	0.0%
Total FTE	**178.00**	**195.00**	**195.00**	**179.00**	**-**	**179.00**	**(8.2)%**

Transportation Management Services Department

Transportation Operations

Construction & Maintenance Administration Office (1001)

Mission Statement

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, and supporting daily activities with technical tools and resources.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Department Administration - RG	**3.00**	**1,551,800**	**45,200**	**1,506,600**
Provides executive level management, administrative and policy oversight, strategic planning, budget management, and recruitment support. Also includes all overhead fixed costs such as insurance, utilities, IT, fleet maintenance, etc.				
Fiscal and Grant Support - QP, CD, IAM, RG	**5.00**	**761,000**	**200,700**	**560,300**
Provides financial support and guidance to the Department Head and all division directors and staff within the Transportation Management Services Department. Supervises division staff throughout the department responsible for financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll.				
Current Level of Service Budget	**8.00**	**2,312,800**	**245,900**	**2,066,900**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
100% of Executive Summaries in Agenda Central by target deadline for approval	100	100	100	100
100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	100	100	100	100
Accounts Payable # of Invoices/ Pay Apps Processed	12,490	12,000	12,500	12,500

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,393,818	1,109,900	1,041,200	1,183,600	-	1,183,600	6.6%
Operating Expense	526,672	748,300	709,700	1,025,100	-	1,025,100	37.0%
Indirect Cost Reimburs	96,500	109,800	109,800	104,100	-	104,100	(5.2)%
Net Operating Budget	**2,016,990**	**1,968,000**	**1,860,700**	**2,312,800**	**-**	**2,312,800**	**17.5%**
Total Budget	**2,016,990**	**1,968,000**	**1,860,700**	**2,312,800**	**-**	**2,312,800**	**17.5%**
Total FTE	**12.00**	**8.00**	**8.00**	**8.00**	**-**	**8.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	185,018	250,000	160,000	200,000	-	200,000	(20.0)%
Miscellaneous Revenues	15,486	15,200	15,400	15,900	-	15,900	4.6%
Reimb From Other Depts	34,917	118,500	30,000	30,000	-	30,000	(74.7)%
Net Cost Road and Bridge	1,781,569	1,584,300	1,655,300	2,066,900	-	2,066,900	30.5%
Total Funding	**2,016,990**	**1,968,000**	**1,860,700**	**2,312,800**	**-**	**2,312,800**	**17.5%**

Transportation Management Services Department

Transportation Operations

Construction & Maintenance Administration Office (1001)

Forecast FY 2024:

Personal services are forecasted to be lower than the FY 2024 adopted budget due to two (2) vacant positions.

Operating expenses are forecasted to be in line with the FY 2024 adopted budget.

Current FY 2025:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses increased due to an increase in Property Insurance, Electricity, and added Professional Services for a Fare Study and Certified Payroll Software.

Transportation Management Services Department

Transportation Operations

Asset Management, GIS Support and Performance Management (1001)

Mission Statement

To deliver value to the community by providing relevant and timely information, GIS mapping, and asset management support for transportation, coastal zones, airports, and stormwater capital improvement and maintenance projects, technology solutions that enhance operational performance, and project management of department strategic initiatives.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Community and Media Relations - RG	**1.00**	**135,900**	**-**	**135,900**
Serve as the liaison between the Transportation Management Services Department and the public, media, and governmental representatives. Research and respond to questions/complaints and handle marketing and public relations matters.				
Performance & Systems Management - IAM, RG	**8.00**	**1,397,000**	**-**	**1,397,000**
Plan and direct cross-divisional and inter-agency projects prioritized to enhance operations, asset management, and use of technology for construction, inspection, and maintenance workflows and records management. Deliver efficient and effective project solutions that promote operational performance and alignment with the strategic objectives of Transportation Management Services Department and Collier County.				
Current Level of Service Budget	**9.00**	**1,532,900**	**-**	**1,532,900**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
100% of AIMS constituents contacted within 5 business days	100	100	100	100
Division work requests resolved within 5 business days	92	95	92	90
GIS assets digitized within 30 days of collection	100	100	100	100
Report on projects within 30 days of deliverable		90	100	90

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	805,179	1,312,100	1,088,500	1,113,300	-	1,113,300	(15.2)%
Operating Expense	46,718	74,000	66,700	419,600	-	419,600	467.0%
Net Operating Budget	**851,898**	**1,386,100**	**1,155,200**	**1,532,900**	**-**	**1,532,900**	**10.6%**
Total Budget	**851,898**	**1,386,100**	**1,155,200**	**1,532,900**	**-**	**1,532,900**	**10.6%**
Total FTE	**7.00**	**11.00**	**10.00**	**9.00**	**-**	**9.00**	**(18.2)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	-	-	100	-	-	-	na
Net Cost Road and Bridge	851,898	1,386,100	1,155,100	1,532,900	-	1,532,900	10.6%
Total Funding	**851,898**	**1,386,100**	**1,155,200**	**1,532,900**	**-**	**1,532,900**	**10.6%**

Transportation Management Services Department

Transportation Operations

Asset Management, GIS Support and Performance Management (1001)

Forecast FY 2024:

Personal services are forecasted to be lower than the FY 2024 adopted budget due to the transfer of a Management Analyst I position to the Construction & Maintenance Administration Office (1001) position.

Operating expenses are forecasted less than the FY 2024 adopted budget due to the decrease in tuition reimbursement.

Current FY 2025:

Personal services reflect a decrease due to the transfer of one position of (1) FTE, a Technical System Operations Manager, to the new Workforce Prioritization Pool (0001/1011) within Human Resources.

Operating expenses are projected to be over the FY25 budget as a result of an increase in contractual services for asset management.

Transportation Management Services Department

Transportation Operations

Transportation Development Review and Concurrency Mgt (1001)

Mission Statement

To provide supervision, planning, engineering, and coordination within the Transportation Management Services Department, as well as with other departments/divisions to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for the level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Department Administration - RG	**-**	**34,200**	**200**	**34,000**
Provides executive level management, administrative and policy oversight, strategic planning, budget management, and recruitment support. Also includes all overhead fixed costs such as insurance, utilities, IT, fleet maintenance, etc.				
Planning & Compliance Management - QP, CD, IAM, RG	**2.00**	**551,800**	**-**	**551,800**
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339). Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
Development Review - QP, CD, RG	**2.00**	**264,300**	**-**	**264,300**
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
Current Level of Service Budget	**4.00**	**850,300**	**200**	**850,100**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 90% of Transportation reviews will be completed within established target date	95	90	90	90

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	355,553	564,500	501,400	579,500	-	579,500	2.7%
Operating Expense	14,859	40,300	63,400	270,800	-	270,800	572.0%
Net Operating Budget	**370,412**	**604,800**	**564,800**	**850,300**	**-**	**850,300**	**40.6%**
Total Budget	**370,412**	**604,800**	**564,800**	**850,300**	**-**	**850,300**	**40.6%**
Total FTE	**4.00**	**4.00**	**4.00**	**4.00**	**-**	**4.00**	**0.0%**

Transportation Management Services Department

Transportation Operations

Transportation Development Review and Concurrency Mgt (1001)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	-	-	-	200	-	200	na
Net Cost Road and Bridge	370,412	604,800	564,800	850,100	-	850,100	40.6%
Total Funding	**370,412**	**604,800**	**564,800**	**850,300**	**-**	**850,300**	**40.6%**

Forecast FY 2024:

Personal services are forecasted to be lower than the FY 2024 adopted budget due to one (1) vacant position.

Operating expenses are forecasted over the FY 2024 adopted budget due to the shift of the building rental costs from transfers to operating.

Current FY 2025:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses increased due to IT costs and other contractual services for TIS reviews.

Transportation Management Services Department

Transportation Operations

Transportation Maintenance Road & Bridge (1001)

Mission Statement

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Department Administration - RG	**1.00**	**322,700**	**63,500**	**259,200**
Provides executive level management, administrative and policy oversight, strategic planning, budget management, and recruitment support. Also includes all overhead fixed costs such as insurance, utilities, IT, fleet maintenance, etc.				
Fiscal and Grant Support - QP, CD, IAM, RG	**2.00**	**234,600**	**-**	**234,600**
Provides financial support and guidance to the Department Head and all division directors and staff within the Transportation Management Services Department. Supervises division staff throughout the department responsible for financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll.				
Bridge Maintenance - QP, IAM	**2.00**	**298,600**	**-**	**298,600**
Schedule and implement bridge maintenance activities and minor repairs of the County's bridges to maintain functionality and achieve expected service life.				
Operational Support - IAM, RG	**8.00**	**1,019,000**	**-**	**1,019,000**
This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.				
Sidewalk Maintenance - QP, IAM	**7.00**	**3,247,800**	**-**	**3,247,800**
Inspect, assess and repair the County sidewalk network to provide safe pathways for pedestrian.				
Survey Crew - IAM	**2.00**	**277,200**	**-**	**277,200**
This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.				
Pavement Maintenance - QP, IAM	**43.00**	**5,200,600**	**-**	**5,200,600**
Develop, schedule, and implement pavement maintenance operations for the County. Emergency shoulder and pothole repair, with planned resurfacing to keep roadways in a safe condition. Emergency response to damaged guardrail requiring removal, repair, and funds recovery.				
Mowing Maintenance - IAM	**1.00**	**272,200**	**-**	**272,200**
Trimming of the height vegetation to maintain the clear zone within the stormwater easements or Right of Way including removal of all debris from the work site as required.				

Transportation Management Services Department

Transportation Operations

Transportation Maintenance Road & Bridge (1001)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Limerock Road Construction and Maintenance - QP, IAM	**4.00**	**669,000**	**-**	**669,000**
To grade limerock roads located throughout the county for limited maintenance quarterly. Maintenance only.				
Swale Maintenance - QP, IAM	**17.00**	**1,696,300**	**-**	**1,696,300**
This section repairs and maintains swales throughout the Estates portion of Collier County to bring swale conditions to a grade level which will facilitate better flow to the outfall areas during significant rain events.				
Current Level of Service Budget	**87.00**	**13,238,000**	**63,500**	**13,174,500**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• Complete 20,000 curb miles of street sweeping of arterial and collector roadways.	21,000	20,000	20,000	20,000
• Respond and address all safety concerns and requests from the public within 48 hours.	100	100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	7,619,002	9,477,500	8,403,800	8,390,300	-	8,390,300	(11.5)%
Operating Expense	3,468,029	3,335,800	3,258,400	4,469,400	-	4,469,400	34.0%
Capital Outlay	-	478,700	478,100	378,300	-	378,300	(21.0)%
Net Operating Budget	**11,087,031**	**13,292,000**	**12,140,300**	**13,238,000**	**-**	**13,238,000**	**(0.4)%**
Total Budget	**11,087,031**	**13,292,000**	**12,140,300**	**13,238,000**	**-**	**13,238,000**	**(0.4)%**
Total FTE	**84.00**	**101.00**	**101.00**	**87.00**	**-**	**87.00**	**(13.9)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	94,417	63,500	43,100	63,500	-	63,500	0.0%
Net Cost Road and Bridge	10,992,614	13,228,500	12,097,200	13,174,500	-	13,174,500	(0.4)%
Total Funding	**11,087,031**	**13,292,000**	**12,140,300**	**13,238,000**	**-**	**13,238,000**	**(0.4)%**

Transportation Management Services Department

Transportation Operations

Transportation Maintenance Road & Bridge (1001)

Notes:

This budget carries the general operating costs for the division. Activities in the Unincorporated Areas of the county, such as lime rock road conversions, striping and marking, and bridge repairs are separate cost centers within the Road & Bridge Maintenance Fund (1011) as well as components of the Transportation Capital Fund (3081) and Gas Tax Fund (3083).

Forecast FY 2024:

Personal services are forecasted to be lower than the FY 2024 adopted budget due to position vacancies.

Operating expenses are forecast to be in line with the FY 2024 adopted budget.

Current FY 2025:

Personal services decreased due to the transfer of thirteen (13) FTEs to Stormwater Maintenance (1005) to more accurately reflect Division operations. Additionally, one (1) position of General Maintenance Specialist II transferred to the new Workforce Prioritization Pool (0001/1011) within Human Resources.

Operating expenses were budgeted higher due to the increase of additional contractual services for sidewalk repairs and maintenance.

Capital outlay is needed for the FY 2025 budget for a replacement trailer and mower max attachments.

Transportation Management Services Department

Transportation Operations

Transportation Road Maintenance (1011)

Mission Statement

To deliver to the citizens of Collier County quality-maintained roadways, roadsides, and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Bridge Maintenance - QP, IAM	**-**	**65,000**	**-**	**65,000**
Schedule and implement bridge maintenance activities and minor repairs of the County's bridges to maintain functionality and achieve expected service life.				
Sidewalk Maintenance - QP, IAM	**-**	**613,000**	**-**	**613,000**
Inspect, assess and repair the County sidewalk network to provide safe pathways for pedestrian.				
Pavement Maintenance - QP, IAM	**-**	**657,000**	**-**	**657,000**
Develop, schedule, and implement pavement maintenance operations for the County. Emergency shoulder and pothole repair, with planned resurfacing to keep roadways in a safe condition. Emergency response to damaged guardrail requiring removal, repair, and funds recovery.				
Mowing Maintenance - IAM	**-**	**1,282,800**	**-**	**1,282,800**
Trimming of the height vegetation to maintain the clear zone within the stormwater easements or Right of Way including removal of all debris from the work site as required.				
Limerock Road Construction and Maintenance - QP, IAM	**-**	**140,000**	**-**	**140,000**
To grade limerock roads located throughout the county for limited maintenance quarterly. Maintenance only.				
Current Level of Service Budget	**-**	**2,757,800**	**-**	**2,757,800**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
1. Resurface 20% of roadway segments under a 55 Pavement Condition Index score per year.		20	27	20

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,954,413	2,662,800	2,795,100	2,757,800	-	2,757,800	3.6%
Net Operating Budget	**1,954,413**	**2,662,800**	**2,795,100**	**2,757,800**	**-**	**2,757,800**	**3.6%**
Total Budget	**1,954,413**	**2,662,800**	**2,795,100**	**2,757,800**	**-**	**2,757,800**	**3.6%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	1,954,413	2,662,800	2,795,100	2,757,800	-	2,757,800	3.6%
Total Funding	**1,954,413**	**2,662,800**	**2,795,100**	**2,757,800**	**-**	**2,757,800**	**3.6%**

Transportation Management Services Department

Transportation Operations

Transportation Road Maintenance (1011)

Notes:

This budget provides for general maintenance of Unincorporated Area roadways including non-landscaped medians and right-of-way areas, lime rock pavement repairs, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control, and minor bridge repairs.

Forecast FY 2024:

Operating expenses are forecasted higher than the FY 2024 adopted budget due to additional contractual services for sidewalk repairs and maintenance.

Current FY 2025:

Operating expenses are in line with the FY 2025 budget policy.

Transportation Management Services Department

Transportation Operations

Traffic Operations Division (1001)

Mission Statement

To improve the safety and efficiency of county roadways and signal networks through sound engineering principles and effective maintenance.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Department Administration - RG	**1.00**	**200,000**	**111,900**	**88,100**
Provides executive level management, administrative and policy oversight, strategic planning, budget management, and recruitment support. Also includes all overhead fixed costs such as insurance, utilities, IT, fleet maintenance, etc.				
Fiscal and Grant Support - QP, CD, IAM, RG	**1.00**	**138,400**	**-**	**138,400**
Provides financial support and guidance to the Department Head and all division directors and staff within the Transportation Management Services Department. Supervises division staff throughout the department responsible for financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll.				
Traffic Sign Maintenance - QP, IAM	**6.00**	**1,126,300**	**3,000**	**1,123,300**
This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.				
Traffic Signal Maintenance - QP, IAM	**9.00**	**2,130,600**	**424,300**	**1,706,300**
This section maintains and repairs all traffic signals and flashing beacons within the county.				
Traffic Management Center - QP, CD, IAM, RG	**7.00**	**1,192,400**	**79,500**	**1,112,900**
This section operates and maintains the computerized Traffic Signal System to improve traffic flow along coordinated arterials, address congestion and maintain crucial signal functions remotely.				
Streetlight Maintenance - QP, IAM	**5.00**	**1,605,600**	**507,900**	**1,097,700**
This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.				
Traffic Engineering/Studies - QP, CD, IAM, RG	**6.00**	**1,011,000**	**-**	**1,011,000**
This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.				
Locates - IAM	**4.00**	**473,800**	**160,000**	**313,800**
This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.				
Current Level of Service Budget	**39.00**	**7,878,100**	**1,286,600**	**6,591,500**

Transportation Management Services Department

Transportation Operations

Traffic Operations Division (1001)

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retime 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6:30am-6:00pm Monday thru Friday)	100	100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	3,995,156	4,364,100	4,105,400	4,450,600	-	4,450,600	2.0%
Operating Expense	2,812,246	3,096,800	3,066,400	3,327,500	-	3,327,500	7.4%
Capital Outlay	64,740	50,000	90,500	100,000	-	100,000	100.0%
Net Operating Budget	**6,872,142**	**7,510,900**	**7,262,300**	**7,878,100**	**-**	**7,878,100**	**4.9%**
Total Budget	**6,872,142**	**7,510,900**	**7,262,300**	**7,878,100**	**-**	**7,878,100**	**4.9%**
Total FTE	**39.00**	**39.00**	**40.00**	**39.00**	**-**	**39.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	913,314	880,200	880,200	1,011,700	-	1,011,700	14.9%
Miscellaneous Revenues	234,032	113,900	114,900	114,900	-	114,900	0.9%
Reimb From Other Depts	271,027	160,000	160,000	160,000	-	160,000	0.0%
Net Cost Road and Bridge	5,453,769	6,356,800	6,107,200	6,591,500	-	6,591,500	3.7%
Total Funding	**6,872,142**	**7,510,900**	**7,262,300**	**7,878,100**	**-**	**7,878,100**	**4.9%**

Transportation Management Services Department

Transportation Operations

Traffic Operations Division (1001)

Forecast FY 2024:

Personal services are forecasted to be lower than the FY 2024 adopted budget due to position vacancies.

Operating expenses are forecasted to be lower than the FY 2024 adopted budget due to fuel savings due to FTE vacancies and emergency traffic signal repairs from accidents shift to the operating project.

Capital outlay is forecasted to be higher than the FY 2024 adopted budget due to the purchase of replacement traffic signal cabinets and controllers.

Current FY 2025:

Personal services increased due to a general wage adjustment and merit-based incentive program and the addition of (1) FTE transferred from MPO. Furthermore, there was a transfer of one (1) position (Signal System Network Specialist) to the new Workforce Prioritization Pool (0001/1011) within Human Resources.

Operating expenses increased due to contractual services for additional staff; street lighting and signal repairs and maintenance due to additional added roadway emergencies; traffic sign replacements; and software licenses.

Capital outlay is needed for the FY 2025 budget for the replacement trailers for the sign shop.

Revenues:

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

Transportation Management Services Department

Transportation Operations

Transportation Engineering Division (1001)

Mission Statement

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Department Administration - RG	**2.00**	**506,700**	**1,000**	**505,700**
Provides executive level management, administrative and policy oversight, strategic planning, budget management, and recruitment support. Also includes all overhead fixed costs such as insurance, utilities, IT, fleet maintenance, etc.				
Fiscal and Grant Support - QP, CD, IAM, RG	**2.00**	**264,500**	**-**	**264,500**
Provides financial support and guidance to the Department Head and all division directors and staff within the Transportation Management Services Department. Supervises division staff throughout the department responsible for financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll.				
Traffic Engineering/In-House Design - QP, CD, IAM, RG	**5.00**	**763,900**	**-**	**763,900**
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design project. Staff also provides design of sidewalks.				
Roadway/Bridge Design Project Management - QP, CD, IAM, RG	**6.00**	**1,067,800**	**-**	**1,067,800**
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
Construction Engineering and Inspection (CEI) - QP, CD, IAM, RG	**11.00**	**1,578,300**	**-**	**1,578,300**
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
Right-of-Way Acquisition - CD, IAM, RG	**6.00**	**743,900**	**-**	**743,900**
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, intersection, and stormwater improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles developer commitments.				
Current Level of Service Budget	**32.00**	**4,925,100**	**1,000**	**4,924,100**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	100	100	100	85
• Deliver construction projects within 10% of the project budget	100	100	90	95
• Deliver construction projects within 20% of time schedule	95	100	95	95

Transportation Management Services Department

Transportation Operations

Transportation Engineering Division (1001)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	3,908,899	4,404,900	4,090,900	4,518,800	-	4,518,800	2.6%
Operating Expense	388,166	422,700	403,800	406,300	-	406,300	(3.9)%
Net Operating Budget	**4,297,066**	**4,827,600**	**4,494,700**	**4,925,100**	**-**	**4,925,100**	**2.0%**
Total Budget	**4,297,066**	**4,827,600**	**4,494,700**	**4,925,100**	**-**	**4,925,100**	**2.0%**
Total FTE	**32.00**	**32.00**	**32.00**	**32.00**	**-**	**32.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	1,141	-	1,200	1,000	-	1,000	na
Net Cost Road and Bridge	4,295,925	4,827,600	4,493,500	4,924,100	-	4,924,100	2.0%
Total Funding	**4,297,066**	**4,827,600**	**4,494,700**	**4,925,100**	**-**	**4,925,100**	**2.0%**

Forecast FY 2024:

Personal services are forecasted to be lower than the FY 2024 adopted budget due to position vacancies including two (2) Project Manager III and one (1) Property Acquisition Specialist II position in the first nine months of the fiscal year.

Operating expenses are forecasted slightly lower than the adopted FY 2024 budget due to savings related to fuel savings and training opportunities provided remotely.

Current FY 2025:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses decreased due to not budgeting for contractual services for temporary staff.

Transportation Management Services Department

Transportation Operations

Transportation (1001)

Mission Statement

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, and supporting daily activities with technical tools and resources.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**1,303,800**	**30,443,800**	**-29,140,000**
Current Level of Service Budget	**-**	**1,303,800**	**30,443,800**	**-29,140,000**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 1013 Comm Dev	28,700	-	-	-	-	-	na
Trans to 2022 SpOb Bonds	1,019,300	963,400	963,400	1,079,400	-	1,079,400	12.0%
Trans to 3001 Co-Wide Cap Proj	38,300	-	-	-	-	-	na
Trans to 5023 Motor Pool	38,000	-	-	-	-	-	na
Reserve for Contingencies	-	378,700	-	567,900	-	567,900	50.0%
Reserve for Attrition	-	(334,300)	-	(343,500)	-	(343,500)	2.8%
Total Budget	**1,124,300**	**1,007,800**	**963,400**	**1,303,800**	**-**	**1,303,800**	**29.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
SFWMD/Big Cypress Revenue	1,000,000	-	-	-	-	-	na
Interest/Misc	79,803	25,000	90,900	25,000	-	25,000	0.0%
Net Cost Road and Bridge	(25,876,403)	(27,988,100)	(28,887,700)	(29,140,000)	-	(29,140,000)	4.1%
Trans fm 0001 General Fund	23,871,400	27,629,700	27,629,700	27,675,800	-	27,675,800	0.2%
Trans fm 4090 Airport Ops	78,500	-	-	-	-	-	na
Carry Forward	1,971,000	1,416,800	2,130,500	2,814,600	-	2,814,600	98.7%
Less 5% Required By Law	-	(75,600)	-	(71,600)	-	(71,600)	(5.3)%
Total Funding	**1,124,300**	**1,007,800**	**963,400**	**1,303,800**	**-**	**1,303,800**	**29.4%**

Transportation Management Services Department

Transportation Operations

Transportation (1001)

Forecast FY 2024:

The Transfer to Special Obligation Debt Service Fund (2022) is for payment of the debt service related to the Transportation building on South Horseshoe Drive.

Current FY 2025:

The Transfer to Special Obligation Debt Service Fund (2022) is for payment of the debt service related to the Transportation building on South Horseshoe Drive. The last debt service payment will be made in FY 2029.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

A salary reserve has been established at the fund level for estimated FY 2025 salary adjustments.

Revenues:

The General Fund (0001) transfer is the primary funding source of the Transportation Fund (1001).

Transportation Management Services Department

Landscaping

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,347,606	2,547,700	2,413,700	2,571,100	-	2,571,100	0.9%
Operating Expense	372,365	392,700	375,900	447,700	-	447,700	14.0%
Capital Outlay	18,189	-	76,700	-	-	-	na
Net Operating Budget	**2,738,160**	**2,940,400**	**2,866,300**	**3,018,800**	**-**	**3,018,800**	**2.7%**
Total Budget	**2,738,160**	**2,940,400**	**2,866,300**	**3,018,800**	**-**	**3,018,800**	**2.7%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Landscape (1011)	2,738,160	2,940,400	2,866,300	3,018,800	-	3,018,800	2.7%
Total Net Budget	**2,738,160**	**2,940,400**	**2,866,300**	**3,018,800**	**-**	**3,018,800**	**2.7%**
Total Transfers and Reserves	**-**	**-**	**-**	**-**	**-**	**-**	**na**
Total Budget	**2,738,160**	**2,940,400**	**2,866,300**	**3,018,800**	**-**	**3,018,800**	**2.7%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Delinquent Ad Valorem Taxes	206	-	-	-	-	-	na
Miscellaneous Revenues	153	-	200	-	-	-	na
Net Cost Unincorp General Fund	2,737,801	2,940,400	2,866,100	3,018,800	-	3,018,800	2.7%
Total Funding	**2,738,160**	**2,940,400**	**2,866,300**	**3,018,800**	**-**	**3,018,800**	**2.7%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Landscape (1011)	27.00	27.00	26.00	26.00	-	26.00	(3.7)%
Total FTE	**27.00**	**27.00**	**26.00**	**26.00**	**-**	**26.00**	**(3.7)%**

Transportation Management Services Department

Landscaping

Landscape (1011)

Mission Statement

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower, and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Landscape Beautification Program - QP, IAM	**13.00**	**1,624,300**	**-**	**1,624,300**
Contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are accident clean-up; fertilizer application; shrub and groundcover replacement; spot mulching; tree removals, palm - seed pod removals; sightline issues; and incidental mowing, tree trimming.				
Landscape Beautification -Plan Review & ROW Permitting and	**1.00**	**150,300**	**-**	**150,300**
Review of Turn Lane Projects and ROW Permits: In-Fill developments that affect the existing 124 Miles of Landscaping; ensure base level of Landscaping is indicated on plans and installation of partnership projects; plan review and coordination with FDOT and all permit applicants; review and inspection of existing Landscape Maintenance Agreements.				
Irrigation Maintenance - QP, IAM	**12.00**	**1,244,200**	**-**	**1,244,200**
Maintenance and repair of irrigation system. Includes monthly irrigation system checks of pumps, controllers, valves, heads, and pipes for detection of leaks and malfunctions. Also includes testing, maintenance, and lifecycle replacement of pumps and wells. SCADA system management including monitoring, programing, and management of all irrigation water resources for Collier County Road Maintenance.				
Current Level of Service Budget	**26.00**	**3,018,800**	**-**	**3,018,800**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
• 80% of irrigation alarms responded to within 24 hours	100	100	100	100
• 80% of lane miles maintained to adopted LOS	100	100	100	100
• Average cost per landscaped lane mile	64,700	70,200	64,900	64,900
•Lane miles beautified in the Unincorporated Area	122	122	122	124

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,347,606	2,547,700	2,413,700	2,571,100	-	2,571,100	0.9%
Operating Expense	372,365	392,700	375,900	447,700	-	447,700	14.0%
Capital Outlay	18,189	-	76,700	-	-	-	na
Net Operating Budget	**2,738,160**	**2,940,400**	**2,866,300**	**3,018,800**	**-**	**3,018,800**	**2.7%**
Total Budget	**2,738,160**	**2,940,400**	**2,866,300**	**3,018,800**	**-**	**3,018,800**	**2.7%**
Total FTE	**27.00**	**27.00**	**26.00**	**26.00**	**-**	**26.00**	**(3.7)%**

Transportation Management Services Department

Landscaping

Landscape (1011)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Delinquent Ad Valorem Taxes	206	-	-	-	-	-	na
Miscellaneous Revenues	153	-	200	-	-	-	na
Net Cost Unincorp General Fund	2,737,801	2,940,400	2,866,100	3,018,800	-	3,018,800	2.7%
Total Funding	**2,738,160**	**2,940,400**	**2,866,300**	**3,018,800**	**-**	**3,018,800**	**2.7%**

Notes:

Only direct personnel expenses and associated operating and capital expenses will be shown in this section. The contractual maintenance costs associated with the current 122 landscaped lane miles are shown in the Landscaping Capital Fund (3081) section of the budget.

Forecast FY 2024:

Personal services are forecasted to be lower than the FY 2024 adopted budget due to the transfer of one (1) FTE, Landscape Technician II, to Corporate Compliance and Continuous Improvement (0001) and position vacancies.

Operating expenses are forecast to be in line with the FY 2024 adopted budget.

Current FY 2025:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses were budgeted higher due to the increase of additional contractual services for temporary staff.

Transportation Management Services Department

Stormwater Operations

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,862,840	3,532,600	3,183,500	4,737,700	-	4,737,700	34.1%
Operating Expense	3,981,898	5,948,000	5,134,400	6,812,300	-	6,812,300	14.5%
Indirect Cost Reimburs	149,500	145,000	145,000	81,900	-	81,900	(43.5)%
Capital Outlay	275,666	-	42,800	-	-	-	na
Net Operating Budget	**7,269,905**	**9,625,600**	**8,505,700**	**11,631,900**	**-**	**11,631,900**	**20.8%**
Trans to 1013 Comm Dev	28,800	-	-	-	-	-	na
Trans to 5023 Motor Pool	50,000	101,600	101,600	-	-	-	(100.0)%
Reserve for Contingencies	-	236,500	-	335,200	-	335,200	41.7%
Reserve for Attrition	-	(59,900)	-	(82,800)	-	(82,800)	38.2%
Total Budget	**7,348,705**	**9,903,800**	**8,607,300**	**11,884,300**	**-**	**11,884,300**	**20.0%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Stormwater Engineering & Operations (1005)	1,742,264	2,290,300	1,788,000	2,841,900	-	2,841,900	24.1%
Stormwater Maintenance (1005)	5,527,641	7,335,300	6,717,700	8,790,000	-	8,790,000	19.8%
Total Net Budget	**7,269,905**	**9,625,600**	**8,505,700**	**11,631,900**	**-**	**11,631,900**	**20.8%**
Total Transfers and Reserves	**78,800**	**278,200**	**101,600**	**252,400**	**-**	**252,400**	**(9.3)%**
Total Budget	**7,348,705**	**9,903,800**	**8,607,300**	**11,884,300**	**-**	**11,884,300**	**20.0%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
SFWMD/Big Cypress Revenue	62,500	62,500	62,500	62,500	-	62,500	0.0%
Miscellaneous Revenues	35,178	-	200	-	-	-	na
Interest/Misc	105,636	10,000	88,300	10,000	-	10,000	0.0%
Reimb From Other Depts	-	-	4,100	-	-	-	na
Net Cost Stormwater Operations	(3,505,409)	-	(3,121,700)	-	-	-	na
Trans fm 0001 General Fund	2,745,600	2,846,000	2,846,000	3,567,200	-	3,567,200	25.3%
Trans fm 1011 Unincorp GenFd	5,005,000	5,217,800	5,217,800	5,126,500	-	5,126,500	(1.7)%
Trans fm 1608 Victoria Pk Drain	13,000	4,600	4,600	-	-	-	(100.0)%
Carry Forward	2,887,200	1,766,600	3,505,500	3,121,700	-	3,121,700	76.7%
Less 5% Required By Law	-	(3,700)	-	(3,600)	-	(3,600)	(2.7)%
Total Funding	**7,348,705**	**9,903,800**	**8,607,300**	**11,884,300**	**-**	**11,884,300**	**20.0%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Stormwater Engineering & Operations (1005)	15.00	15.00	14.00	14.00	-	14.00	(6.7)%
Stormwater Maintenance (1005)	15.00	15.00	16.00	28.00	-	28.00	86.7%
Total FTE	**30.00**	**30.00**	**30.00**	**42.00**	**-**	**42.00**	**40.0%**

Transportation Management Services Department

Stormwater Operations

Stormwater Engineering & Operations (1005)

Mission Statement

To provide stormwater management facilities and services for drainage and flood protection for existing and future development, minimize the degradation of the quality of receiving water and surrounding natural areas, and protect the functions of natural groundwater aquifer recharge areas.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Department Administration - RG	**2.00**	**433,900**	**-**	**433,900**
Provides executive level management, administrative and policy oversight, strategic planning, budget management, and recruitment support. Also includes all overhead fixed costs such as insurance, utilities, IT, fleet maintenance, etc.				
National Pollutant Discharge Elimination System (NPDES)	**2.00**	**320,100**	**-**	**320,100**
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4).				
Stormwater Master Planning - QP, CD, IAM, RG	**1.00**	**328,600**	**-**	**328,600**
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes.				
Stormwater Project Management - QP, CD, IAM, RG	**8.00**	**1,483,800**	**-**	**1,483,800**
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
Construction Engineering and Inspection (CEI) Management - QP, C	**1.00**	**275,500**	**-**	**275,500**
The CEI section provides oversight and inspection services for Stormwater management capital improvement projects during construction and certification.				
Current Level of Service Budget	**14.00**	**2,841,900**	**-**	**2,841,900**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Fulfill 100% of the National Pollutant Discharge Elimination System (NPDES) permit requirements for Collier County	100	100	100	100

Transportation Management Services Department

Stormwater Operations

Stormwater Engineering & Operations (1005)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,606,513	2,066,900	1,635,500	1,976,000	-	1,976,000	(4.4)%
Operating Expense	121,751	217,600	146,700	862,600	-	862,600	296.4%
Indirect Cost Reimburs	14,000	5,800	5,800	3,300	-	3,300	(43.1)%
Net Operating Budget	**1,742,264**	**2,290,300**	**1,788,000**	**2,841,900**	**-**	**2,841,900**	**24.1%**
Total Budget	**1,742,264**	**2,290,300**	**1,788,000**	**2,841,900**	**-**	**2,841,900**	**24.1%**
Total FTE	**15.00**	**15.00**	**14.00**	**14.00**	**-**	**14.00**	**(6.7)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Stormwater Operations	1,742,264	2,290,300	1,788,000	2,841,900	-	2,841,900	24.1%
Total Funding	**1,742,264**	**2,290,300**	**1,788,000**	**2,841,900**	**-**	**2,841,900**	**24.1%**

Forecast FY 2024:

Personal services are forecasted to be lower than the FY 2024 adopted budget due to position vacancies.

Operating expenses are forecasted less than the FY 2024 adopted budget due to savings in contractual services with the reduction of temporary employees.

Current FY 2025:

Personal services decreased slightly compared to the previous year due to the transfer of one (1) position (Project Manager III) to the new Workforce Prioritization Pool (0001/1011) within Human Resources.

Operating expenses are budgeted higher due to the increase of additional contractual services for Construction Engineering Inspection Services, Master Planning, and Project Management Support.

Transportation Management Services Department

Stormwater Operations

Stormwater Maintenance (1005)

Mission Statement

To provide efficient and high-quality customer service in the appropriate operation and maintenance of the publicly maintained stormwater pumping and control facilities throughout Collier County.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Department Administration - RG	**-**	**99,200**	**-**	**99,200**
Provides executive level management, administrative and policy oversight, strategic planning, budget management, and recruitment support. Also includes all overhead fixed costs such as insurance, utilities, IT, fleet maintenance, etc.				
Stormwater Maintenance - QP, IAM	**18.00**	**5,504,300**	**62,500**	**5,441,800**
Maintain all water control facilities including but not limited to pump stations, and weirs. Mitigation of weeds and plants around stormwater channels and bodies of water such as lakes, wet detention ponds, rivers, ditches, and canals. Maintain environmentally sensitive wetlands that improve water quality, enhance habitat, improve water flow, and prevent the spread of invasive species.				
Clean, View, and Repair - QP, IAM	**6.00**	**2,683,900**	**-**	**2,683,900**
The underground pipe clean, view, and repair program involves systematic methods and procedures for maintaining the cleanliness and functionality of underground pipes, stormwater drains, and drain inlets. These programs are essential for preventing blockages, reducing the risk of backups and overflows, and ensuring the efficient flow of stormwater followed by necessary repairs.				
Roadway Sweeping - IAM	**4.00**	**502,600**	**-**	**502,600**
The road stormwater sweeping program involves the systematic cleaning of streets, roads, and other paved surfaces to remove accumulated debris, sediments, pollutants, and other contaminants that can impact stormwater quality and drainage systems to meet the MS4 pollution program.				
Current Level of Service Budget	**28.00**	**8,790,000**	**62,500**	**8,727,500**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Contracted annual maintenance, inspection, and documentation of stormwater infrastructure on 20 miles of arterial roadways.	100	100	100	100
In-house crews to inspect and maintenance 2,600 culvert pipes annually.	100	100	100	100

Transportation Management Services Department

Stormwater Operations

Stormwater Maintenance (1005)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,256,327	1,465,700	1,548,000	2,761,700	-	2,761,700	88.4%
Operating Expense	3,860,148	5,730,400	4,987,700	5,949,700	-	5,949,700	3.8%
Indirect Cost Reimburs	135,500	139,200	139,200	78,600	-	78,600	(43.5)%
Capital Outlay	275,666	-	42,800	-	-	-	na
Net Operating Budget	**5,527,641**	**7,335,300**	**6,717,700**	**8,790,000**	**-**	**8,790,000**	**19.8%**
Total Budget	**5,527,641**	**7,335,300**	**6,717,700**	**8,790,000**	**-**	**8,790,000**	**19.8%**
Total FTE	**15.00**	**15.00**	**16.00**	**28.00**	**-**	**28.00**	**86.7%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
SFWMD/Big Cypress Revenue	62,500	62,500	62,500	62,500	-	62,500	0.0%
Miscellaneous Revenues	35,178	-	200	-	-	-	na
Reimb From Other Depts	-	-	4,100	-	-	-	na
Net Cost Stormwater Operations	5,429,963	7,272,800	6,650,900	8,727,500	-	8,727,500	20.0%
Total Funding	**5,527,641**	**7,335,300**	**6,717,700**	**8,790,000**	**-**	**8,790,000**	**19.8%**

Forecast FY 2024:

Personal services expenses are forecasted to increase over the FY 2024 adopted budget due to the transfer of one FTE from Stormwater Engineering & Operations (1005).

Operating expenses are forecasted less than the FY 2024 adopted budget due to a decrease in contractual services for temporary staff.

Capital Outlay is forecasted over the FY 2024 adopted budget as a result of the purchase of a chipper for the Menzi Muck.

Current FY 2025:

Personal services increased due to general wage adjustments and merit-based incentive program and the transfer of thirteen (13) FTEs from Transportation Maintenance Road & Bridge (1001) to reflect Division operations more accurately. Also, there was a transfer of one (1) FTE, Environmental Specialist II, to the new Workforce Prioritization Pool (0001/1011) within Human Resources.

Operating expenses were budgeted higher due to the increase of additional contractual services to support the Clean and View program.

Revenues:

$62,500 from the South Florida Water Management District (Big Cypress Basin) has been budgeted in the Stormwater Operating Fund (1005).

Transportation Management Services Department

Stormwater Operations

Stormwater Operations Fund (1005)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**252,400**	**11,821,800**	**-11,569,400**
Current Level of Service Budget	**-**	**252,400**	**11,821,800**	**-11,569,400**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 1013 Comm Dev	28,800	-	-	-	-	-	na
Trans to 5023 Motor Pool	50,000	101,600	101,600	-	-	-	(100.0)%
Reserve for Contingencies	-	236,500	-	335,200	-	335,200	41.7%
Reserve for Attrition	-	(59,900)	-	(82,800)	-	(82,800)	38.2%
Total Budget	**78,800**	**278,200**	**101,600**	**252,400**	**-**	**252,400**	**(9.3)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	105,636	10,000	88,300	10,000	-	10,000	0.0%
Net Cost Stormwater Operations	(10,677,636)	(9,563,100)	(11,560,600)	(11,569,400)	-	(11,569,400)	21.0%
Trans fm 0001 General Fund	2,745,600	2,846,000	2,846,000	3,567,200	-	3,567,200	25.3%
Trans fm 1011 Unincorp GenFd	5,005,000	5,217,800	5,217,800	5,126,500	-	5,126,500	(1.7)%
Trans fm 1608 Victoria Pk Drain	13,000	4,600	4,600	-	-	-	(100.0)%
Carry Forward	2,887,200	1,766,600	3,505,500	3,121,700	-	3,121,700	76.7%
Less 5% Required By Law	-	(3,700)	-	(3,600)	-	(3,600)	(2.7)%
Total Funding	**78,800**	**278,200**	**101,600**	**252,400**	**-**	**252,400**	**(9.3)%**

Forecast FY 2024:

Transfers to the Community Development Fund (1013) are for rental payments by the leased space of the East Horseshoe building.

Current FY 2025:

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

Revenues:

The General Fund (0001) and Unincorporated Area MSTU Fund (1011) transfers are the primary funding source of the Stormwater Maintenance Fund (1005).

Transportation Management Services Department

Water Pollution Control

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,230,714	2,415,000	2,274,000	2,446,000	-	2,446,000	1.3%
Operating Expense	826,343	1,361,000	1,196,700	1,521,100	-	1,521,100	11.8%
Indirect Cost Reimburs	85,100	73,600	73,600	75,500	-	75,500	2.6%
Capital Outlay	84,126	-	-	115,000	-	115,000	na
Net Operating Budget	**3,226,283**	**3,849,600**	**3,544,300**	**4,157,600**	**-**	**4,157,600**	**8.0%**
Trans to Property Appraiser	26,619	29,600	29,600	30,000	-	30,000	1.4%
Trans to Tax Collector	79,474	95,400	95,400	96,800	-	96,800	1.5%
Trans to 1013 Comm Dev	44,400	-	-	-	-	-	na
Trans to 5006 Info Tech Cap	121,700	106,700	106,700	122,300	-	122,300	14.6%
Reserve for Contingencies	-	257,500	-	392,400	-	392,400	52.4%
Reserve for Capital	-	1,533,100	-	1,125,900	-	1,125,900	(26.6)%
Reserve for Cash Flow	-	667,600	-	740,300	-	740,300	10.9%
Reserve for Attrition	-	(40,800)	-	47,600	-	47,600	(216.7)%
Total Budget	**3,498,476**	**6,498,700**	**3,776,000**	**6,712,900**	**-**	**6,712,900**	**3.3%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Water Pollution Control Fund (1017)	3,226,283	3,849,600	3,544,300	4,157,600	-	4,157,600	8.0%
Total Net Budget	**3,226,283**	**3,849,600**	**3,544,300**	**4,157,600**	**-**	**4,157,600**	**8.0%**
Total Transfers and Reserves	**272,193**	**2,649,100**	**231,700**	**2,555,300**	**-**	**2,555,300**	**(3.5)%**
Total Budget	**3,498,476**	**6,498,700**	**3,776,000**	**6,712,900**	**-**	**6,712,900**	**3.3%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	3,389,652	3,647,000	3,501,100	3,745,400	-	3,745,400	2.7%
Delinquent Ad Valorem Taxes	34,070	-	400	-	-	-	na
State Revenue Sharing	-	-	21,800	-	-	-	na
Charges For Services	170,296	30,000	124,200	30,000	-	30,000	0.0%
Miscellaneous Revenues	68	-	-	-	-	-	na
Interest/Misc	70,389	7,000	9,000	9,000	-	9,000	28.6%
Reimb From Other Depts	124,121	100,000	100,000	130,000	-	130,000	30.0%
Trans frm Property Appraiser	3,311	-	-	-	-	-	na
Trans frm Tax Collector	46,705	-	-	-	-	-	na
Trans fm 1062 ConsrvCollr Maint	-	395,200	-	-	-	-	(100.0)%
Trans fm 1102 TDC Bch&Inlet Adm	45,000	45,000	45,000	45,000	-	45,000	0.0%
Trans fm 3001 Co-Wide Cap Proj	-	915,500	915,500	-	-	-	(100.0)%
Carry Forward	1,617,100	1,548,300	2,001,700	2,942,700	-	2,942,700	90.1%
Less 5% Required By Law	-	(189,300)	-	(189,200)	-	(189,200)	(0.1)%
Total Funding	**5,500,712**	**6,498,700**	**6,718,700**	**6,712,900**	**-**	**6,712,900**	**3.3%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Water Pollution Control Fund (1017)	21.00	21.00	21.00	21.00	-	21.00	0.0%
Total FTE	**21.00**	**21.00**	**21.00**	**21.00**	**-**	**21.00**	**0.0%**

Transportation Management Services Department

Water Pollution Control

Water Pollution Control Fund (1017)

Mission Statement

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health, and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water, and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Department Administration - RG	**-**	**174,200**	**174,200**	**-**
Provides executive level management, administrative and policy oversight, strategic planning, budget management, and recruitment support. Also includes all overhead fixed costs such as insurance, utilities, IT, fleet maintenance, etc.				
Fiscal and Grant Support - QP, CD, IAM, RG	**1.00**	**141,200**	**141,200**	**-**
Provides financial support and guidance to the Department Head and all division directors and staff within the Transportation Management Services Department. Supervises division staff throughout the department responsible for financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll.				
Operation & Compliance Management - QP, CD, IAM, RG	**9.00**	**1,292,000**	**1,292,000**	**-**
Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.				
Water Resources Monitoring and Analytical Services - QP, CD, IAM	**11.00**	**2,550,100**	**2,550,100**	**-**
Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.				

Transportation Management Services Department

Water Pollution Control

Water Pollution Control Fund (1017)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Laboratory Accreditation Program - QP, CD, IAM	**-**	**1,125,900**	**1,125,900**	**-**
The program involves the systematic upgrade and replacement of existing laboratory infrastructure, equipment, and technologies to enhance the efficiency, accuracy, and reliability of pollution monitoring and analysis to meet the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. This also includes the systematic process of designing, organizing, and optimizing the physical space of a facility dedicated to pollution monitoring, analysis, and control. Determining a functional area to improve sample receiving, laboratory analysis, equipment storage, and safety compliance zones will facilitate the regulatory standards. Assessing the workflow and spatial requirements for each functional area, considering factors such as equipment placement, personnel movement, and sample handling procedures will enhance the workflow and spatial requirements for each functional area. A space planning program ensures compliance with relevant environmental regulations, meet building codes, and safety standards governing pollution control facilities. Incorporating safety measures, ventilation systems, and containment measures to mitigate hazards associated with handling hazardous materials will implement safety measures and protocols to protect personnel, equipment, and the environment from potential hazards.				
Reserves, Transfers, Interest - RG	**-**	**1,429,500**	**1,429,500**	**-**
Current Level of Service Budget	**21.00**	**6,712,900**	**6,712,900**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Analyses Completed Per FTE	15,000	14,200	11,273	14,545
Educational Activities	120	104	110	110
Inspections for Certificate to Operate	95	95	105	105
Pollution Complaints Closed	240	240	150	300
Sample Bottles Taken per FTE	3,156	3,156	3,444	3,156
Sludge Vehicles Licensed	40	36	40	40
Stormwater Pond Evaluations	90	90	140	140
Wastewater Treatment Plant Inspections	36	36	36	36

Transportation Management Services Department

Water Pollution Control

Water Pollution Control Fund (1017)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,230,714	2,415,000	2,274,000	2,446,000	-	2,446,000	1.3%
Operating Expense	826,343	1,361,000	1,196,700	1,521,100	-	1,521,100	11.8%
Indirect Cost Reimburs	85,100	73,600	73,600	75,500	-	75,500	2.6%
Capital Outlay	84,126	-	-	115,000	-	115,000	na
Net Operating Budget	**3,226,283**	**3,849,600**	**3,544,300**	**4,157,600**	**-**	**4,157,600**	**8.0%**
Trans to Property Appraiser	26,619	29,600	29,600	30,000	-	30,000	1.4%
Trans to Tax Collector	79,474	95,400	95,400	96,800	-	96,800	1.5%
Trans to 1013 Comm Dev	44,400	-	-	-	-	-	na
Trans to 5006 Info Tech Cap	121,700	106,700	106,700	122,300	-	122,300	14.6%
Reserve for Contingencies	-	257,500	-	392,400	-	392,400	52.4%
Reserve for Capital	-	1,533,100	-	1,125,900	-	1,125,900	(26.6)%
Reserve for Cash Flow	-	667,600	-	740,300	-	740,300	10.9%
Reserve for Attrition	-	(40,800)	-	47,600	-	47,600	(216.7)%
Total Budget	**3,498,476**	**6,498,700**	**3,776,000**	**6,712,900**	**-**	**6,712,900**	**3.3%**
Total FTE	**21.00**	**21.00**	**21.00**	**21.00**	**-**	**21.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	3,389,652	3,647,000	3,501,100	3,745,400	-	3,745,400	2.7%
Delinquent Ad Valorem Taxes	34,070	-	400	-	-	-	na
State Revenue Sharing	-	-	21,800	-	-	-	na
Charges For Services	170,296	30,000	124,200	30,000	-	30,000	0.0%
Miscellaneous Revenues	68	-	-	-	-	-	na
Interest/Misc	70,389	7,000	9,000	9,000	-	9,000	28.6%
Reimb From Other Depts	124,121	100,000	100,000	130,000	-	130,000	30.0%
Trans frm Property Appraiser	3,311	-	-	-	-	-	na
Trans frm Tax Collector	46,705	-	-	-	-	-	na
Trans fm 1062 ConsrvCollr Maint	-	395,200	-	-	-	-	(100.0)%
Trans fm 1102 TDC Bch&Inlet Adm	45,000	45,000	45,000	45,000	-	45,000	0.0%
Trans fm 3001 Co-Wide Cap Proj	-	915,500	915,500	-	-	-	(100.0)%
Carry Forward	1,617,100	1,548,300	2,001,700	2,942,700	-	2,942,700	90.1%
Less 5% Required By Law	-	(189,300)	-	(189,200)	-	(189,200)	(0.1)%
Total Funding	**5,500,712**	**6,498,700**	**6,718,700**	**6,712,900**	**-**	**6,712,900**	**3.3%**

Transportation Management Services Department

Water Pollution Control

Water Pollution Control Fund (1017)

Notes:

Ordinance 89-20 allows up to one-tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2025 budget, is in compliance with FY 2025 Budget Policy, based upon a rolled-back millage rate (0.0246 mil) and well below the 0.1 mil allowed by referendum.

Forecast FY 2024:

Personal services are forecasted to be lower than the FY 2024 budget due to position vacancies of two (2) FTE's.

Operating expenses are forecasted to be lower than the FY 2024 budget due to a decrease in other contractual services and equipment repairs.

Current FY 2025:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses are budgeted higher due to fleet maintenance, IT allocation costs, and general insurance.

Capital outlay is needed for the FY 2025 budget for the replacement of critical lab equipment.

Revenues:

The taxable value for this countywide district function is $152,250,026,928 an increase of 10.33% over last year. Based upon a roller-back millage rate, property tax revenue will total $3,745,351, an increase over the FY 2024 levy.

Transportation Management Services Department

Coastal Zone Management

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	763,283	814,800	791,600	848,800	-	848,800	4.2%
Operating Expense	255,820	400,900	301,800	429,500	-	429,500	7.1%
Indirect Cost Reimburs	49,500	47,900	47,900	50,300	-	50,300	5.0%
Net Operating Budget	**1,068,604**	**1,263,600**	**1,141,300**	**1,328,600**	**-**	**1,328,600**	**5.1%**
Trans to 1013 Comm Dev	28,700	-	-	-	-	-	na
Trans to 1017 Water Polltn Ctrl	45,000	45,000	45,000	45,000	-	45,000	0.0%
Trans to 5006 Info Tech Cap	17,800	15,300	15,300	15,800	-	15,800	3.3%
Reserve for Contingencies	-	33,300	-	101,000	-	101,000	203.3%
Total Budget	**1,160,104**	**1,357,200**	**1,201,600**	**1,490,400**	**-**	**1,490,400**	**9.8%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Coastal Zone Management (1011)	136,671	249,600	183,800	256,900	-	256,900	2.9%
Natural Resources Grants (1802)	-	-	-	7,100	-	7,100	na
TDC Category A Beach Renourish/Pass Maint Admin-Fund (1102)	931,933	1,014,000	957,500	1,064,600	-	1,064,600	5.0%
Total Net Budget	**1,068,604**	**1,263,600**	**1,141,300**	**1,328,600**	**-**	**1,328,600**	**5.1%**
Total Transfers and Reserves	**91,500**	**93,600**	**60,300**	**161,800**	**-**	**161,800**	**72.9%**
Total Budget	**1,160,104**	**1,357,200**	**1,201,600**	**1,490,400**	**-**	**1,490,400**	**9.8%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	68	-	100	-	-	-	na
Interest/Misc	10,359	1,000	4,800	1,000	-	1,000	0.0%
Net Cost Unincorp General Fund	136,671	249,600	183,800	256,900	-	256,900	2.9%
Trans fm 1105 TDC Bch&Inlet Mgt	817,600	992,300	992,300	957,500	-	957,500	(3.5)%
Carry Forward	491,600	114,400	295,700	275,100	-	275,100	140.5%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	**1,456,297**	**1,357,200**	**1,476,700**	**1,490,400**	**-**	**1,490,400**	**9.8%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Coastal Zone Management (1011)	1.00	1.00	1.00	1.00	-	1.00	0.0%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (1102)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	**7.00**	**7.00**	**7.00**	**7.00**	**-**	**7.00**	**0.0%**

Transportation Management Services Department

Coastal Zone Management

Coastal Zone Management (1011)

Mission Statement

The purpose of this section is to provide for BCC-directed activities such as waterway and artificial reef monitoring.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Waterway Navigation - QP, CD, IAM	**1.00**	**256,900**	**-**	**256,900**
Maintains safe navigation for boaters. Ensures adequate marking of navigational channels and appropriate regulatory markers to promote the safety of the boating public. Includes derelict vessel removal. Ensure permit compliance required to meet conditions for beach maintenance and inlet management projects. Actively measures the health of Collier County ecosystems which provides a host of benefits to residents and tourists alike.				
Current Level of Service Budget	**1.00**	**256,900**	**-**	**256,900**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	51,929	103,400	95,200	102,700	-	102,700	(0.7)%
Operating Expense	84,742	146,200	88,600	154,200	-	154,200	5.5%
Net Operating Budget	**136,671**	**249,600**	**183,800**	**256,900**	**-**	**256,900**	**2.9%**
Total Budget	**136,671**	**249,600**	**183,800**	**256,900**	**-**	**256,900**	**2.9%**
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**	**1.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	136,671	249,600	183,800	256,900	-	256,900	2.9%
Total Funding	**136,671**	**249,600**	**183,800**	**256,900**	**-**	**256,900**	**2.9%**

Forecast FY 2024:

Personal services are forecasted to be in line with the FY 2024 adopted budget.

Operating expenses are forecasted to be lower due to a decrease in other contractual services.

Current FY 2025:

Personal services are in line with the general wage adjustment and merit-based incentive program.

Operating expenses have increased for consultant work for a boat study.

Transportation Management Services Department

Coastal Zone Management

Natural Resources Grants (1802)

Mission Statement

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**7,100**	**7,100**	**-**
Current Level of Service Budget	**-**	**7,100**	**7,100**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	-	7,100	-	7,100	na
Net Operating Budget	**-**	**-**	**-**	**7,100**	**-**	**7,100**	**na**
Total Budget	**-**	**-**	**-**	**7,100**	**-**	**7,100**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	162	-	200	-	-	-	na
Carry Forward	6,700	-	6,900	7,100	-	7,100	na
Total Funding	**6,862**	**-**	**7,100**	**7,100**	**-**	**7,100**	na

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in the construction and maintenance of artificial reefs.

Forecast FY 2024:

No donations are expected in FY 2024. Operating Expenses reflect an amount estimated for monitoring reefs previously constructed during FY 2016.

Current FY 2025:

Operating expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

Revenues:

As revenues are received, which may include naming rights for reefs, they will accumulate within this fund to be used efficiently for future projects.

Transportation Management Services Department

Coastal Zone Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (1102)

Mission Statement

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring, and project management.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Department Administration - RG	**-**	**84,100**	**84,100**	**-**
Provides executive level management, administrative and policy oversight, strategic planning, budget management, and recruitment support. Also includes all overhead fixed costs such as insurance, utilities, IT, fleet maintenance, etc.				
Waterway Navigation - QP, CD, IAM	**-**	**6,900**	**6,900**	**-**
Maintains safe navigation for boaters. Ensures adequate marking of navigational channels and appropriate regulatory markers to promote the safety of the boating public. Includes derelict vessel removal. Ensure permit compliance required to meet conditions for beach maintenance and inlet management projects. Actively measures the health of Collier County ecosystems which provides a host of benefits to residents and tourists alike.				
TDC Beach Engineering & Renourishment - QP, CD, IAM	**4.00**	**676,300**	**676,300**	**-**
Provides coastal storm protection for lives and property of upland coastal Collier County. Provides recreational benefits for Collier residents and tourists.				
TDC Raking & Maintenance - QP, IAM	**2.00**	**297,300**	**297,300**	**-**
Ensures the pristine appearance of public beaches for the enjoyment of Collier residents and tourists.				
Reserves, Transfers, Interest - RG	**-**	**161,800**	**161,800**	**-**
Current Level of Service Budget	**6.00**	**1,226,400**	**1,226,400**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	7.08	8.44	7.73	8.3

Transportation Management Services Department

Coastal Zone Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (1102)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	711,354	711,400	696,400	746,100	-	746,100	4.9%
Operating Expense	171,078	254,700	213,200	268,200	-	268,200	5.3%
Indirect Cost Reimburs	49,500	47,900	47,900	50,300	-	50,300	5.0%
Net Operating Budget	**931,933**	**1,014,000**	**957,500**	**1,064,600**	**-**	**1,064,600**	**5.0%**
Trans to 1013 Comm Dev	28,700	-	-	-	-	-	na
Trans to 1017 Water Polltn Ctrl	45,000	45,000	45,000	45,000	-	45,000	0.0%
Trans to 5006 Info Tech Cap	17,800	15,300	15,300	15,800	-	15,800	3.3%
Reserve for Contingencies	-	33,300	-	101,000	-	101,000	203.3%
Total Budget	**1,023,433**	**1,107,600**	**1,017,800**	**1,226,400**	**-**	**1,226,400**	**10.7%**
Total FTE	**6.00**	**6.00**	**6.00**	**6.00**	**-**	**6.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	68	-	100	-	-	-	na
Interest/Misc	10,197	1,000	4,600	1,000	-	1,000	0.0%
Trans fm 1105 TDC Bch&Inlet Mgt	817,600	992,300	992,300	957,500	-	957,500	(3.5)%
Carry Forward	484,900	114,400	288,800	268,000	-	268,000	134.3%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	**1,312,765**	**1,107,600**	**1,285,800**	**1,226,400**	**-**	**1,226,400**	**10.7%**

Notes:

TDC Beach Renourishment/Pass Maintenance Administration Fund (1102) provides for TDC beach renourishment and pass project administration, engineering, monitoring, and project management. Budgeted projects are summarized in Beach Renourishment/Pass Maintenance Capital Fund (1105).

Forecast FY 2024:

Personal services are forecasted to be in line with the FY 2024 adopted budget.

Operating expenses are forecasted lower than the FY 2024 adopted budget due to a shift of the interdepartmental costs to appropriate projects.

Current FY 2025:

Personal services increased due to general wage adjustment and merit-based incentive programs.

Operating expenses have increased slightly due to a shift in other contractual services.

Revenues:

Funding for beach renourishment and pass/inlet program management is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (1105).

Transportation Management Services Department

Airport Operations

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,712,475	1,958,500	1,973,900	1,958,500	-	1,958,500	0.0%
Operating Expense	1,134,962	1,448,600	1,398,300	1,364,500	-	1,364,500	(5.8)%
Indirect Cost Reimburs	245,700	260,500	260,500	250,300	-	250,300	(3.9)%
Aviation Fuel	5,140,486	5,356,100	5,270,500	5,545,000	-	5,545,000	3.5%
Capital Outlay	115,452	115,500	115,000	10,000	-	10,000	(91.3)%
Net Operating Budget	**8,349,074**	**9,139,200**	**9,018,200**	**9,128,300**	**-**	**9,128,300**	**(0.1)%**
Trans to 1001 Rd & Bridge	78,500	-	-	-	-	-	na
Trans to 3001 Co-Wide Cap Proj	33,700	-	-	-	-	-	na
Trans to 4091 Airport Capital	750,000	861,200	861,200	111,200	-	111,200	(87.1)%
Trans to 5006 Info Tech Cap	48,400	40,700	40,700	56,900	-	56,900	39.8%
Adv/Repay to 0001 Gen Fd	250,000	250,000	250,000	250,000	-	250,000	0.0%
Adv/Repay to 1014 Plan Serv	1,616,090	-	-	-	-	-	na
Reserve for Contingencies	-	36,200	-	38,000	-	38,000	5.0%
Reserve for Capital	-	1,952,700	-	1,774,600	-	1,774,600	(9.1)%
Reserve for Attrition	-	(31,200)	-	(35,500)	-	(35,500)	13.8%
Total Budget	**11,125,764**	**12,248,800**	**10,170,100**	**11,323,500**	**-**	**11,323,500**	**(7.6)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Airport Administration (4090)	681,451	815,000	835,500	801,700	-	801,700	(1.6)%
Everglades Airport (4090)	194,684	311,100	276,300	301,600	-	301,600	(3.1)%
Immokalee Regional Airport (4090)	1,748,370	1,673,000	1,696,800	1,766,500	-	1,766,500	5.6%
Marco Island Executive Airport (4090)	5,724,570	6,340,100	6,209,600	6,258,500	-	6,258,500	(1.3)%
Total Net Budget	**8,349,074**	**9,139,200**	**9,018,200**	**9,128,300**	**-**	**9,128,300**	**(0.1)%**
Total Transfers and Reserves	**2,776,690**	**3,109,600**	**1,151,900**	**2,195,200**	**-**	**2,195,200**	**(29.4)%**
Total Budget	**11,125,764**	**12,248,800**	**10,170,100**	**11,323,500**	**-**	**11,323,500**	**(7.6)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	1,699,147	1,484,800	1,496,800	1,533,800	-	1,533,800	3.3%
Aviation Fuel Sales	7,895,050	8,303,400	7,403,000	8,174,600	-	8,174,600	(1.6)%
Miscellaneous Revenues	59,288	-	1,200	-	-	-	na
Interest/Misc	186,537	24,000	90,000	24,000	-	24,000	0.0%
Carry Forward	4,513,400	2,927,300	3,256,800	2,077,700	-	2,077,700	(29.0)%
Less 5% Required By Law	-	(490,700)	-	(486,600)	-	(486,600)	(0.8)%
Total Funding	**14,353,422**	**12,248,800**	**12,247,800**	**11,323,500**	**-**	**11,323,500**	**(7.6)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Airport Administration (4090)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Regional Airport (4090)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Everglades Airport (4090)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (4090)	10.00	12.00	12.00	12.00	-	12.00	0.0%
Total FTE	**18.00**	**20.00**	**20.00**	**20.00**	**-**	**20.00**	**0.0%**

Transportation Management Services Department

Airport Operations

Airport Administration (4090)

Mission Statement

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs, including applying for grants to supplement the capital improvement program.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Airport Operations - QP, CD, IAM, RG	**3.00**	**801,700**	**-**	**801,700**
To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.				
Current Level of Service Budget	**3.00**	**801,700**	**-**	**801,700**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
100% of invoices processed in accordance with the Prompt Payment Act	99	100	100	100

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	394,665	419,400	430,800	411,500	-	411,500	(1.9)%
Operating Expense	41,085	135,100	144,200	139,900	-	139,900	3.6%
Indirect Cost Reimburs	245,700	260,500	260,500	250,300	-	250,300	(3.9)%
Net Operating Budget	**681,451**	**815,000**	**835,500**	**801,700**	**-**	**801,700**	**(1.6)%**
Total Budget	**681,451**	**815,000**	**835,500**	**801,700**	**-**	**801,700**	**(1.6)%**
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**3.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	68	-	300	-	-	-	na
Total Funding	**68**	**-**	**300**	**-**	**-**	**-**	na

Transportation Management Services Department

Airport Operations

Airport Administration (4090)

Forecast FY 2024:

Personal services are forecasted to be higher than the FY 2024 adopted budget reflecting the compensation payout of two (2) FTE positions.

Operating expenses are forecasted slightly higher than the FY 2024 adopted budget due to the interview and relocation expenses for the Executive Airport Manager position.

Current FY 2025:

Personal services are in line with the general wage adjustment and merit-based incentive program.

Operating expenses increased over prior year levels due to an increase in IT allocation costs and fleet charges.

Transportation Management Services Department

Airport Operations

Immokalee Regional Airport (4090)

Mission Statement

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Immokalee Regional Airport - QP, IAM, RG	**4.00**	**1,766,500**	**1,551,400**	**215,100**
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	**4.00**	**1,766,500**	**1,551,400**	**215,100**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Gallons of Fuel Sold - Immokalee	238,906	207,157	210,000	210,000

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	371,958	400,500	419,200	404,500	-	404,500	1.0%
Operating Expense	308,707	374,500	412,600	407,000	-	407,000	8.7%
Aviation Fuel	952,253	832,500	800,000	945,000	-	945,000	13.5%
Capital Outlay	115,452	65,500	65,000	10,000	-	10,000	(84.7)%
Net Operating Budget	**1,748,370**	**1,673,000**	**1,696,800**	**1,766,500**	**-**	**1,766,500**	**5.6%**
Total Budget	**1,748,370**	**1,673,000**	**1,696,800**	**1,766,500**	**-**	**1,766,500**	**5.6%**
Total FTE	**4.00**	**4.00**	**4.00**	**4.00**	**-**	**4.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	603,019	585,600	583,700	633,400	-	633,400	8.2%
Aviation Fuel Sales	1,153,702	981,800	800,000	918,000	-	918,000	(6.5)%
Miscellaneous Revenues	24,899	-	900	-	-	-	na
Total Funding	**1,781,620**	**1,567,400**	**1,384,600**	**1,551,400**	**-**	**1,551,400**	**(1.0)%**

Transportation Management Services Department

Airport Operations

Immokalee Regional Airport (4090)

Forecast FY 2024:

Personal services are forecasted higher than the FY 2024 adopted budget as a result of overtime.

Operating expenses are slightly higher than the FY2024 adopted budget.

Current FY 2025:

Personal services increased due to general wage adjustments and merit-based incentive programs.

Operating expenses increased over prior year levels due to an increase in property insurance and Fleet charges.

Capital outlay includes the purchase of one (1) replacement Foreign Object Debris (FOD) Boss.

The Aviation Fuel budget reflects an increase in projected Jet A and AvGas volumes and an increase in the price of fuel.

Revenues:

The fuel sales revenue forecast reflects a slight decrease compared to the FY 2024 budget as a result of equipment failure at the airport. Other revenue sources are primarily related to facility leases and assume current agreements will be ongoing with consistent monthly collections.

Transportation Management Services Department

Airport Operations

Everglades Airport (4090)

Mission Statement

To operate, develop, and manage the Everglades Airpark including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Everglades Airpark - QP, IAM, RG	**1.00**	**301,600**	**52,400**	**249,200**
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	**1.00**	**301,600**	**52,400**	**249,200**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Gallons of Fuel Sold - Everglades	1,766	23,422	9,000	24,000

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	81,542	83,200	91,400	86,000	-	86,000	3.4%
Operating Expense	99,327	104,800	114,900	115,600	-	115,600	10.3%
Aviation Fuel	13,815	103,100	50,000	100,000	-	100,000	(3.0)%
Capital Outlay	-	20,000	20,000	-	-	-	(100.0)%
Net Operating Budget	**194,684**	**311,100**	**276,300**	**301,600**	**-**	**301,600**	**(3.1)%**
Total Budget	**194,684**	**311,100**	**276,300**	**301,600**	**-**	**301,600**	**(3.1)%**
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**	**1.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	2,302	33,800	4,500	2,400	-	2,400	(92.9)%
Aviation Fuel Sales	18,624	115,000	25,000	50,000	-	50,000	(56.5)%
Miscellaneous Revenues	30,000	-	-	-	-	-	na
Total Funding	**50,927**	**148,800**	**29,500**	**52,400**	**-**	**52,400**	**(64.8)%**

Transportation Management Services Department

Airport Operations
Everglades Airport (4090)

Forecast FY 2024:

Personal services are forecasted higher than the FY 2024 budget as a result of overtime.

Operating expenses are projected to be slightly higher than the FY 2024 budget due to equipment repair costs and electricity.

Aviation fuel (AvGas expense) forecast is lower due to inoperable airport fuel farm and hangar damages as a result of Hurricane Ian.

Current FY 2025:

Personal services increased due to general wage adjustments and merit-based incentive programs.

Operating expenses increase over prior year levels due to an increase in property insurance, electricity, and equipment repairs.

Aviation Fuels reflects an expected increase in airport activity along with increasing fuel prices.

Revenues:

The revenue forecast reflects a decrease over the FY 2024 budget due to fuel farm and hangar damages caused by Hurricane Ian.

Revenues are projected to show a slight increase for the FY 2025 budget as fuel sales are expected to increase due to increased activity.

Transportation Management Services Department

Airport Operations

Marco Island Executive Airport (4090)

Mission Statement

To operate, develop, and manage the Marco Island Executive Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Marco Island Executive Airport - QP, IAM, RG	**12.00**	**6,258,500**	**8,104,600**	**-1,846,100**
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	**12.00**	**6,258,500**	**8,104,600**	**-1,846,100**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Gallons of Fuel Sold - Marco	1,188,464	1,223,194	1,240,000	1,300,000

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	864,310	1,055,400	1,032,500	1,056,500	-	1,056,500	0.1%
Operating Expense	685,843	834,200	726,600	702,000	-	702,000	(15.8)%
Aviation Fuel	4,174,417	4,420,500	4,420,500	4,500,000	-	4,500,000	1.8%
Capital Outlay	-	30,000	30,000	-	-	-	(100.0)%
Net Operating Budget	**5,724,570**	**6,340,100**	**6,209,600**	**6,258,500**	**-**	**6,258,500**	**(1.3)%**
Total Budget	**5,724,570**	**6,340,100**	**6,209,600**	**6,258,500**	**-**	**6,258,500**	**(1.3)%**
Total FTE	**10.00**	**12.00**	**12.00**	**12.00**	**-**	**12.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	1,093,825	865,400	908,600	898,000	-	898,000	3.8%
Aviation Fuel Sales	6,722,724	7,206,600	6,578,000	7,206,600	-	7,206,600	0.0%
Miscellaneous Revenues	4,322	-	-	-	-	-	na
Total Funding	**7,820,871**	**8,072,000**	**7,486,600**	**8,104,600**	**-**	**8,104,600**	**0.4%**

Transportation Management Services Department

Airport Operations

Marco Island Executive Airport (4090)

Forecast FY 2024:

Personal services are forecasted slightly lower than the FY 2024 adopted budget as a result of staff turnover.

Operating expenses are forecasted lower than the FY 2024 adopted budget as a result of reduced contractual services for temporary staff, and aviation equipment repair and maintenance.

Aviation Fuel is forecasted to be consistent with the FY 2024 adopted budget.

Current FY 2025:

Personal services increased due to general wage adjustments and a merit-based incentive program.

Operating expenses decreased due to a reduction of temporary staff.

The aviation fuel budget reflects an increase in projected Jet A and AvGas due to an increase in fuel prices.

Revenues:

Projected forecast revenue reflects an increase over the FY 2024 budget due to increased fuel sales volume and increasing fuel prices.

Increased revenues are the result of a projected increase in fuel sales and associated transient aircraft fees in FY 2024 in addition to an airport land lease.

Transportation Management Services Department

Airport Operations
Airport Fund (4090)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Reserves, Transfers, Interest - RG	**-**	**2,195,200**	**1,615,100**	**580,100**
Current Level of Service Budget	**-**	**2,195,200**	**1,615,100**	**580,100**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 1001 Rd & Bridge	78,500	-	-	-	-	-	na
Trans to 3001 Co-Wide Cap Proj	33,700	-	-	-	-	-	na
Trans to 4091 Airport Capital	750,000	861,200	861,200	111,200	-	111,200	(87.1)%
Trans to 5006 Info Tech Cap	48,400	40,700	40,700	56,900	-	56,900	39.8%
Adv/Repay to 0001 Gen Fd	250,000	250,000	250,000	250,000	-	250,000	0.0%
Adv/Repay to 1014 Plan Serv	1,616,090	-	-	-	-	-	na
Reserve for Contingencies	-	36,200	-	38,000	-	38,000	5.0%
Reserve for Capital	-	1,952,700	-	1,774,600	-	1,774,600	(9.1)%
Reserve for Attrition	-	(31,200)	-	(35,500)	-	(35,500)	13.8%
Total Budget	**2,776,690**	**3,109,600**	**1,151,900**	**2,195,200**	**-**	**2,195,200**	**(29.4)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	186,537	24,000	90,000	24,000	-	24,000	0.0%
Carry Forward	4,513,400	2,927,300	3,256,800	2,077,700	-	2,077,700	(29.0)%
Less 5% Required By Law	-	(490,700)	-	(486,600)	-	(486,600)	(0.8)%
Total Funding	**4,699,937**	**2,460,600**	**3,346,800**	**1,615,100**	**-**	**1,615,100**	**(34.4)%**

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward, and Transfers to the Airport Capital Fund (4091) are presented here at the fund level.

Current FY 2025:

A transfer to Airport Capital Fund (4091) is budgeted to fund FY 2025 capital projects and to establish a reserve for future grant match requirements.

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,159,923	1,213,400	1,386,500	1,180,700	-	1,180,700	(2.7)%
Operating Expense	13,520,316	8,362,200	19,936,000	6,400,400	-	6,400,400	(23.5)%
Capital Outlay	3,439,719	-	24,421,300	-	-	-	na
Net Operating Budget	**18,119,958**	**9,575,600**	**45,743,800**	**7,581,100**	**-**	**7,581,100**	**(20.8)%**
Trans to 4032 Transit CAT GrntM	1,562,961	-	1,605,600	-	-	-	na
Trans to 4035 Transp Disadv GrntM	885	-	64,100	-	-	-	na
Reserve for Contingencies	-	392,400	-	-	-	-	(100.0)%
Reserve for Future Grant Match	-	737,400	-	1,203,400	-	1,203,400	63.2%
Total Budget	**19,683,804**	**10,705,400**	**47,413,500**	**8,784,500**	**-**	**8,784,500**	**(17.9)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Collier Area Transit CAT Grant Fund (4031)	8,330,639	-	33,139,400	-	-	-	na
Collier Area Transit Local Funding (4032 & 4030)	4,767,903	4,687,600	6,496,900	4,116,100	-	4,116,100	(12.2)%
PTNE Administration (0001)	617,769	631,100	536,800	578,500	-	578,500	(8.3)%
Trans Disadvantaged Enterprise Grant Fund (4034)	779,678	-	682,200	-	-	-	na
Trans Disadvantaged Enterprise Local Funding (4033 & 4035)	3,623,968	4,256,900	4,888,500	2,886,500	-	2,886,500	(32.2)%
Total Net Budget	**18,119,958**	**9,575,600**	**45,743,800**	**7,581,100**	**-**	**7,581,100**	**(20.8)%**
Total Transfers and Reserves	**1,563,846**	**1,129,800**	**1,669,700**	**1,203,400**	**-**	**1,203,400**	**6.5%**
Total Budget	**19,683,804**	**10,705,400**	**47,413,500**	**8,784,500**	**-**	**8,784,500**	**(17.9)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	10,367,465	-	33,693,900	-	-	-	na
Charges For Services	1,047,666	1,215,000	1,215,000	1,215,000	-	1,215,000	0.0%
Miscellaneous Revenues	30,315	85,000	236,400	85,000	-	85,000	0.0%
Interest/Misc	107,810	-	-	-	-	-	na
Net Cost General Fund	617,769	631,100	536,800	578,500	-	578,500	(8.3)%
Trans fm 0001 General Fund	5,658,880	5,882,400	6,257,400	6,345,400	-	6,345,400	7.9%
Trans fm 4030 CATT Transit Enh	1,562,961	-	1,669,700	-	-	-	na
Trans fm 4033 Transp Disadv	885	-	-	-	-	-	na
Carry Forward	5,991,300	2,956,900	4,429,900	625,600	-	625,600	(78.8)%
Less 5% Required By Law	-	(65,000)	-	(65,000)	-	(65,000)	0.0%
Total Funding	**25,385,053**	**10,705,400**	**48,039,100**	**8,784,500**	**-**	**8,784,500**	**(17.9)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
PTNE Administration (0001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Collier Area Transit Local Funding (4032 & 4030)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Trans Disadvantaged Enterprise Local Funding (4033 & 4035)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	**9.00**	**9.00**	**9.00**	**9.00**	**-**	**9.00**	**0.0%**

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

PTNE Administration (0001)

Mission Statement

The Public Transit & Neighborhood Enhancement Division consists of Collier Area Transit (rideCAT), Collier Area Paratransit (CATConnet), and the Municipal Service Taxing Units (MSTU) Sections and is committed to providing services that enhance the quality of life of Collier County residents and visitors by providing mobility options that improve access to destinations, reduce roadway congestion and protect the environment by limiting the impact on carbon footprint.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Department Administration - RG	**1.00**	**219,182**	**-**	**219,182**
Provides executive level management, administrative and policy oversight, strategic planning, budget management, and recruitment support. Also includes all overhead fixed costs such as insurance, utilities, IT, fleet maintenance, etc.				
Fiscal and Grant Support - QP, CD, IAM, RG	**3.00**	**359,318**	**-**	**359,318**
Provides financial support and guidance to the Department Head and all division directors and staff within the Transportation Management Services Department. Supervises division staff throughout the department responsible for financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll.				
Current Level of Service Budget	**4.00**	**578,500**	**-**	**578,500**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	600,036	605,100	512,900	548,600	-	548,600	(9.3)%
Operating Expense	17,734	26,000	23,900	29,900	-	29,900	15.0%
Net Operating Budget	**617,769**	**631,100**	**536,800**	**578,500**	**-**	**578,500**	**(8.3)%**
Total Budget	**617,769**	**631,100**	**536,800**	**578,500**	**-**	**578,500**	**(8.3)%**
Total FTE	**4.00**	**4.00**	**4.00**	**4.00**	**-**	**4.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	617,769	631,100	536,800	578,500	-	578,500	(8.3)%
Total Funding	**617,769**	**631,100**	**536,800**	**578,500**	**-**	**578,500**	**(8.3)%**

Forecast FY 2024:

Personal services are forecasted to be lower than the FY 2024 adopted budget due to staff turnover.

Operating expenses are in line with the FY 2024 adopted budget.

Current FY 2025:

Personal services are in line with the general wage adjustment and merit-based incentive program.

Operating expenses are higher due to an increase in fleet maintenance.

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit CAT Grant Fund (4031)

Mission Statement

To maintain separate accounts for Collier Area Transit nondiscretionary (formula) and discretionary grant programs provided by Federal and State sources to ensure subsidized capital transit projects and operations are tracked separately as required by grant regulations.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	-	132,700	-	-	-	na
Operating Expense	4,936,710	-	8,935,200	-	-	-	na
Capital Outlay	3,393,929	-	24,071,500	-	-	-	na
Net Operating Budget	**8,330,639**	**-**	**33,139,400**	**-**	**-**	**-**	**na**
Total Budget	**8,330,639**	**-**	**33,139,400**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	9,598,723	-	33,011,700	-	-	-	na
Miscellaneous Revenues	-	-	127,700	-	-	-	na
Total Funding	**9,598,723**	**-**	**33,139,400**	**-**	**-**	**-**	na

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement for capital funding is fulfilled by a soft match through Transportation Development credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

Section 5307 supports both capital and operating activities. Eligible operating activities not counted towards the operating assistance cap include preventive maintenance of federal transit capital assets, which covers operational fleet costs, and an allowance of up to 20% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward route operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Funding under the CARES and America Rescue Plan Act allocated to Section 5307 waived the 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs to provide public transit service and pass-through of the FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas. Operating assistance is subject to a 50% cash match outside of funding under the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) which waived local match requirements.

Discretionary programs include the pass-through of the FTA Section 5339 Bus and Bus Facilities Program to provide capital funding to replace, rehabilitate, and purchase buses and related equipment and construct bus-related facilities (bus shelters).

Overall, capital funding primarily supports the rehabilitation and construction of bus shelters, bus stops, and passenger facilities as well as the major components of the transit system including but not limited to intelligent transportation systems (ITS), automatic vehicle location (AVL), electronic farebox and the associated warranties and software.

Forecast FY 2024:

This list represents active grant awards:

Transportation Management Services Department

$32,500 33243 FTA-5307 XU-062 ADA Shelters
$59,600 33369 FTA 5307 XU-086 Bus Shelters
$1,200 33372 FTA 5307 XU-085 Bus Shelters
$246,800 33510 FTA 5339 FY16 17-017 Upgrade Fareboxes
$8,500 33511 FTA 5307 XU 17-055 Bus Shelters
$211,600 33526 FTA 5307 FY17 18-034 Annual Capital Apportionment
$260,600 33552 FTA 5339 FY17 18-008 Capital Facility Rehab
$137,400 33555 FTA 5307 XU 18-024 Bus Shelters
$134,800 33556 FTA 5307 XU 18-025 Mobil Surveillance Cameras, Wi-Fi
$214,000 33590 FTA 5324 FY18 DR 19-025 Disaster Recovery IRMA
$286,000 33623 FTA 5307 XU 19-028 Bus Shelters
$66,000 33642 FTA 5307 XU 19-041 Signal Priority, Farebox Equip
$297,400 33664 FTA 5339 FY19 19-097 Capital Facility & Engine Rebuilds
$1,667,200 33682 FTA 5307 FY20 20-046 CARES ITS Improvement, Rolling Stock
$202,000 33702 FTA 5307 FY20 20-103 Annual Capital Apportionment
$48,800 33703 FTA 5339 FY20 20-013 ITS Improvement
$12,800 33720 FTA 5307 XU 20-091 Bus Shelters
$148,200 33732 FTA 5307 XU 20-115 ADA Bus Stop Improvements
$7,098,400 33736 FTA 5339 (b) 21-033 Capital Facility & Rolling Stock
$1,956,900 33767 FTA 5307 FY21 22-005 Annual Operations-Capital Apportionment
$367,600 33768 FTA 5339 FY21 22-005 Third Party Project Management
$499,500 33773 FTA 5307 XU 21-032 Rolling Stock
$16,000 33794 FTA 5307 FY21 22-015 (ARP) Capital Improvement
$242,000 33796 FTA 5311 FY22 Operations
$106,900 33803 FTA 5339 RURAL Bus Shelters
$352,300 33832 FTA 5339 FY22 23-011 Capital Facility
$2,053,400 33833 FTA 5307 FY22 23-011 Annual Operations-Capital Apportionment
$105,500 33834 State Block Grant Operations
$2,264,600 33845 5311 CRRSAA Operations
$54,900 33854 FTA 5339 RURAL Bus Shelters
$450,100 33862 Transit Corridor Dev Operations
$3,933,700 33871 FTA 5307 FY23 23-084 Annual Operations-Capital Apportionment
$362,300 33872 FTA 5339 FY23 23-084 Capital Facility
$1,191,600 33876 State Block Grant Operations
$5,500,000 33878 FTA 5307 XU Capital Facility
$575,000 33882 5311 Rural FY22 Rolling Stock
$575,000 33891 5339 Rural FY22 Rolling Stock
$621,800 33894 5311 Rural FY23 Rolling Stock
$61,500 33895 5311 Rural FY22 Rolling Stock
$715,000 33896 5339 Rural FY23 Rolling Stock
Grand Total $33,139,400

Current FY 2025:

All grants are appropriated at the time the grant contract is executed which occurs outside of the annual budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY 2025 to subsidize operations are planned at the following levels.

$1,191,600 FDOT State Block Grant Operations
$491,500 FDOT Transit Corridor Development Program
$623,100 FTA Section 5307 Operating Assistance (Fuel)
$1,223,100 FTA Section 5307 Preventive Maintenance
$996,000 FTA Section 5311 Rural Areas
Grand Total $4,525,300

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit Local Funding (4032 & 4030)

Mission Statement

To provide safe, accessible, and courteous public transportation services including maintenance, operations, and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Full Cost for Fixed Route Public Transportation - QP, CD, IAM, R	**4.00**	**9,264,600**	**4,739,300**	**4,525,300**
Fixed Route system consists of 17 routes providing service to Greater Naples, Golden Gate City, Marco Island, Immokalee and portions of Golden Gate Estates, 7 days a week. The system also includes an Express Route transporting over 23,000 worker trips annually between Immokalee and Marco Island. Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
State Transportation Block Grant - QP, CD, IAM, RG	**-**	**-1,191,600**	**-**	**-1,191,600**
This grant supports operating costs for those routes servicing the urban area of the County, including Routes 12, 13, 14, 15, 16, 17, 20, 21, and portions of route 25, 27, and 29. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
Federal Transportation Administration Sec. 5307 Grant - RG	**-**	**-1,846,200**	**-**	**-1,846,200**
This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% local match and may be adjusted by prior year grant funds rolled forward.				
Federal Transit Administration Sec. 5311 Grant - RG	**-**	**-996,000**	**-**	**-996,000**
This grant supports operating costs for those routes servicing the rural area of the County, including Routes 19, 22, 23, and portions of route 24, 27, and 28. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit Local Funding (4032 & 4030)

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Transit Cooridor Development Program Grant - QP, CD, RG	**-**	**-491,500**	**-**	**-491,500**
This grant supports operating costs for those routes servicing the US41 corridor in the urban area of the County, including Routes 11 and 24. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds are granted for a three-year period, this is year two of three, funds are used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
Current Level of Service Budget	**4.00**	**4,739,300**	**4,739,300**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Fixed Routes % on-time performance	81.3	85	70	80

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	467,085	501,100	633,700	520,700	-	520,700	3.9%
Operating Expense	4,255,028	4,186,500	5,577,500	3,595,400	-	3,595,400	(14.1)%
Capital Outlay	45,790	-	285,700	-	-	-	na
Net Operating Budget	**4,767,903**	**4,687,600**	**6,496,900**	**4,116,100**	**-**	**4,116,100**	**(12.2)%**
Trans to 4032 Transit CAT GrntM	1,562,961	-	1,605,600	-	-	-	na
Trans to 4035 Transp Disadv GrntM	-	-	64,100	-	-	-	na
Reserve for Contingencies	-	172,500	-	-	-	-	(100.0)%
Reserve for Future Grant Match	-	654,700	-	623,200	-	623,200	(4.8)%
Total Budget	**6,330,865**	**5,514,800**	**8,166,600**	**4,739,300**	**-**	**4,739,300**	**(14.1)%**
Total FTE	**4.00**	**4.00**	**4.00**	**4.00**	**-**	**4.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	840,903	961,000	961,000	961,000	-	961,000	0.0%
Miscellaneous Revenues	16,920	45,000	68,700	45,000	-	45,000	0.0%
Interest/Misc	43,120	-	-	-	-	-	na
Trans fm 0001 General Fund	3,445,435	3,517,000	3,816,200	3,384,800	-	3,384,800	(3.8)%
Trans fm 4030 CATT Transit Enh	1,562,961	-	1,605,600	-	-	-	na
Carry Forward	2,549,600	1,042,100	2,113,900	398,800	-	398,800	(61.7)%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.0%
Total Funding	**8,458,939**	**5,514,800**	**8,565,400**	**4,739,300**	**-**	**4,739,300**	**(14.1)%**

Transportation Management Services Department

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars (including farebox revenues) fund approximately 50% of bus system operations based on a three-year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via a budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 50% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2024:

The CAT local operating share of forecast at $6,211,200 is comprised of personal services ($633,700) and operating ($5,577,500). The remaining balance of $1,669,700 represents required match funding with the CAT Grant Match Fund (4032) that crosses more than one fiscal year. The transfers represent amounts moved between the CAT family of funds (Match Funds 4032 and 4030) to appropriately track the local match requirements to grants that annually fund the transit system. The capital forecast ($285,700) represents the amended budget for planned unit development (PUD) and includes a local contribution within the CAT Fund (4030) supporting bus shelters.

The forecast by project type is summarized below.

$2,583,200 Required Match to Federal/State Grants
$56,000 60083 Bus Shelters
$39,100 60133 PUD Mercato
$13,800 60181 PUD Hibiscus
$18,800 60187 PUD Arrowhead Preserve
$112,800 60247 PUD McMullen
$52,800 60248 PUD Heavenly
$12,700 60251 PUD East Central
$5,277,400 61011 GF Operations and Transfers

$8,166,600 Total

Current FY 2025:

Total CAT bus system appropriations amount to $9,264,600, a decrease of $230,300 over the prior year primarily due to a decrease in fleet cost. The anticipated grant revenues of $4,525,300 is a $545,000 increase from the prior year and are not represented within the FY 2025 budget request. The increase is due to additional funding utilized to cover fleet and operating expenses. This leaves the amount of local funding requirement to offset program expenses at $4,739,300. Local dollars represent the only component of the program for establishing the FY 2025 budget.

Personal Services reflect four (4) FTEs with a slight increase due to general wage adjustment and merit-based incentive programs.

The transit operating costs for FY 2025 are sized at 73,100 revenue hours at an average of $63.09 per revenue hour or an increase of $3.40 over the prior year. The administrative management cost, a separate component of the contract is sized at $1,072,100 – an increase of $41,404 – for a total of $5,684,000. This brings the average third-party operating cost to $77.76 from $73.79 per revenue hour over the prior year.

Total operating expense represents the following split between local and grant funding.

$1,066,200 Other Operations and Personal Services
$668,200 Fleet Maintenance and Fuel
$3,004,900 Transit Operator

$4,739,300 Total Local Share

$623,100 Fleet Fuel
$1,223,100 Fleet Maintenance

Transportation Management Services Department

$2,679,100 Transit Operator

$4,525,300 Total Grant Share

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – a preliminary amount of $1,683,100 will be used to offset the transit operator contract cost through the FDOT State Block Grant Program (SBG) and Transit Corridor Development Program. The SBG grant customarily offsets costs at a maximum of 50% as required by the grantor guidelines. An estimated amount of $996,000 will also be used to offset the transit operator cost FTA Section 5311 Rural Area Grant Program. Transit fleet operating and overhead costs ($1,223,100) are eligible to be covered by FTA Section 5307 funding as well as fuel ($623,100). Total offsets equate to $4,525,300.

For FY 2025 $623,200 is earmarked for local match requirements under the 5307 Operating Assistance toward fuel.

Revenues:

For FY 2025, the overall General Fund (0001) subsidy is $6,345,400 for both transit systems. The split between CAT and TD is adjusted based on operational needs and available grant funding. The CAT General Fund Transfer is sized at $3,384,800, a decrease of $284,300 over the prior year due to available grant funds to assist in offsetting the local subsidy needs.

Fare Box Revenue is sized at the same level as prior years ($961,000), with grant subsidies anticipated to cover any shortages.

Revenues also include a small portion of fleet charges ($45,000) anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing to be consistent with historical activity.

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Trans Disadvantaged Enterprise Local Funding (4033 & 4035)

Mission Statement

To provide safe and unconstrained delivery of Paratransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services includes compliance with the United States Code 49, CFR Part 37 requiring service compliance with the Americans with Disabilities Act of 1990.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Full Cost for Paratransit Services - QP, CD, RG	**1.00**	**7,015,800**	**3,466,700**	**3,549,100**
The paratransit system provides over 100,000 trips annually to the eligible residents and visitors throughout the County. The cost to the passenger is no greater than $4.00 per trip, making it an affordable option. Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door-to-door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.				
Federal Transit Administration Sec. 5307 Grant - QP, CD, RG	**-**	**-2,783,800**	**-**	**-2,783,800**
This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 20% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services as well as preventive maintenance on the upkeep of federal asset (buses). No cash match is required. Operating assistance requires a 50% local match and may be adjusted by prior year funds rolled forward to cover fuel and transit operator costs.				
Commission of Transportation Disadvantaged (CTD) Grant - QP,	**-**	**-765,300**	**-**	**-765,300**
These grant funds support the provision of outside of the area not served by the fixed route system. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.				
Current Level of Service Budget	**1.00**	**3,466,700**	**3,466,700**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Paratransit Trips % on-time performance	84.56	90	75	80

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Trans Disadvantaged Enterprise Local Funding (4033 & 4035)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	92,802	107,200	107,200	111,400	-	111,400	3.9%
Operating Expense	3,531,166	4,149,700	4,717,200	2,775,100	-	2,775,100	(33.1)%
Capital Outlay	-	-	64,100	-	-	-	na
Net Operating Budget	**3,623,968**	**4,256,900**	**4,888,500**	**2,886,500**	**-**	**2,886,500**	**(32.2)%**
Trans to 4035 Transp Disadv GrntM	885	-	-	-	-	-	na
Reserve for Contingencies	-	219,900	-	-	-	-	(100.0)%
Reserve for Future Grant Match	-	82,700	-	580,200	-	580,200	601.6%
Total Budget	**3,624,853**	**4,559,500**	**4,888,500**	**3,466,700**	**-**	**3,466,700**	**(24.0)%**
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**	**1.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	206,763	254,000	254,000	254,000	-	254,000	0.0%
Miscellaneous Revenues	13,396	40,000	40,000	40,000	-	40,000	0.0%
Interest/Misc	64,690	-	-	-	-	-	na
Trans fm 0001 General Fund	2,213,445	2,365,400	2,441,200	2,960,600	-	2,960,600	25.2%
Trans fm 4030 CATT Transit Enh	-	-	64,100	-	-	-	na
Trans fm 4033 Transp Disadv	885	-	-	-	-	-	na
Carry Forward	3,441,700	1,914,800	2,316,000	226,800	-	226,800	(88.2)%
Less 5% Required By Law	-	(14,700)	-	(14,700)	-	(14,700)	0.0%
Total Funding	**5,940,879**	**4,559,500**	**5,115,300**	**3,466,700**	**-**	**3,466,700**	**(24.0)%**

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund (0001) transfers, fares charged to clients, and grant programs awarded by federal and state agencies. Local dollars fund approximately 56% of the TD program. Grant dollars are received throughout the fiscal year, approved separately by the Board, and uploaded into the accounting system via a budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 40% of program expenses. Numbers contained under the Forecast column include a combination of local and required local match grant dollars to reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2024:

The local share forecast for Operating Expenses and Personal Services is sized at $4,825,000. Transfers between CAT Fund (4030) to the TD Grant Match Fund (4035) total $64,100 to appropriately track required match amounts for the FTA Section 5310 capital program.

Fare Box revenue is projected at $254,000. Miscellaneous revenues of $40,000 represent vehicle repairs that are the responsibility of the transit operator vendor. The General Fund transfer is increased by $152,200 due to an increase in demand which equates to an increase in operating costs.

Current FY 2025:

Total TD system appropriations amount to $7,015,800 inclusive of a $580,200 reserve for anticipated local match requirements. This is an increase of $925,400 over the prior year due to rising trips, fleet costs, and contractual increases for third-party operations.

Transportation Management Services Department

The transit management and operating service costs for FY 2025 are sized on providing 116,000 trips at an average contracted rate of $34.28 or $4.49 more per trip over the prior year per the terms of the most recent amendment and negotiated contract rate. The negotiated administration contract fee of $1,048,700 for management over the TD system increased by $24,199 over the prior year. The total transit operator cost is $5,125,200 for FY 2025.

Grant revenues of $3,549,100 are not represented within the FY 2025 budget request. This amount is an increase of $2,018,300 primarily due to the FTA Section 5307 grant program subsidy to offset the overall cost of operations due to a steady increase in ridership. The net amount of local funding required to offset program expenses is $3,466,700, a decrease of $1,092,800 attributable to an increased establishment of grant contributions. Local dollars represent the only component of the program for establishing the FY 2024 budget.

Total operating expense represents the following split between local and grant funding:

$430,000 Fleet Fuel
$342,500 Other Operations and Personal Services
$2,544,000 Transit Operator
$150,200 Reserve

$3,466,700 Total Local Share

$623,000 Fleet Maintenance
$430,000 Fleet Fuel
$2,496,100 Transit Operator

$3,549,100 Total Grant Share

Revenues:

The General Fund (0001) subsidy for TD during FY 2025 is sized at $2,960,600 a $595,200 increase over the prior year due to an increase in paratransit trips and operating costs. A Fund Reserve of $580,200 has been established to earmark the required local match for operating assistance (50% share) and capital vehicle replacement (10% share).

Fare Box revenue is sized at $254,000 and remains flat over the prior year.

The overall General Fund (0001) subsidy is $6,345,400 for both transit systems. The split between CAT and TD is adjusted based on operational needs, available grant funding, and carryforward. This accounts for the unusual but common variances in the family of transit Funds.

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Trans Disadvantaged Enterprise Grant Fund (4034)

Mission Statement

To maintain separate accounts for the Transportation Disadvantaged grant programs provided by Federal and State sources to ensure subsidized capital transit projects and operations are tracked separately as required by grant regulations.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	779,678	-	682,200	-	-	-	na
Net Operating Budget	**779,678**	**-**	**682,200**	**-**	**-**	**-**	**na**
Total Budget	**779,678**	**-**	**682,200**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	768,742	-	682,200	-	-	-	na
Total Funding	**768,742**	**-**	**682,200**	**-**	**-**	**-**	na

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Trans Disadvantaged Enterprise Grant Fund (4034)

Notes:

Transportation Disadvantaged subsidizes its operations primarily through Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to ensure the availability of efficient, cost-effective, and quality transportation services for transportation-disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to a maximum of 20% to fund ADA Paratransit accessibility. Services are in the process of implementation to enhance on-demand service through same-day service options providing increased accessibility to riders from funding received through the Health and Human Services and Florida Development Disabilities Council.

Rolling stock (vehicles) supporting Collier TD are purchased with funding from the Florida Department of Transportation, a pass-through entity of the FTA Section 5310 Grant Program. This program assists in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient, or inappropriate.

Forecast FY 2024:

The following represents active grant awards:

$744,200 33865 CTD Trip and Equipment Operations.

The FTA Section 5310 program funding has resumed in FY24 now that State Vendor contracts are available for vehicle purchases.

Current FY 2025:

Grants are appropriated through individual Board actions at the time funding is accepted through grant contract execution outside of the County's budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY 2025 to subsidize operations are planned at the following levels.

$765,300 CTD Trip & Equipment Operations
$1,005,000 FTA Section 5307 ADA
$1,778,800 FTA Section 5307 Preventive Maintenance and Operating Assistance

$3,549,100 Grand Total

Transportation Management Services Department

Metropolitan Planning Organization (MPO)

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	16,428	-	700	-	-	-	na
Operating Expense	3,881	15,400	58,200	11,700	-	11,700	(24.0)%
Net Operating Budget	**20,309**	**15,400**	**58,900**	**11,700**	**-**	**11,700**	**(24.0)%**
Trans to 1842 Transp Grant Mtch	-	-	10,000	-	-	-	na
Total Budget	**20,309**	**15,400**	**68,900**	**11,700**	**-**	**11,700**	**(24.0)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Metropolitan Planning Org MPO (1809)	20,309	15,400	58,900	11,700	-	11,700	(24.0)%
Total Net Budget	**20,309**	**15,400**	**58,900**	**11,700**	**-**	**11,700**	**(24.0)%**
Total Transfers and Reserves	**-**	**-**	**10,000**	**-**	**-**	**-**	**na**
Total Budget	**20,309**	**15,400**	**68,900**	**11,700**	**-**	**11,700**	**(24.0)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	6,000	3,000	3,000	3,000	-	3,000	0.0%
Interest/Misc	1,424	-	2,500	-	-	-	na
Trans fm 1011 Unincorp GenFd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 1841 Transp Grants	6,552	-	-	-	-	-	na
Carry Forward	63,600	7,600	62,300	3,900	-	3,900	(48.7)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	**82,576**	**15,400**	**72,800**	**11,700**	**-**	**11,700**	**(24.0)%**

Transportation Management Services Department

Metropolitan Planning Organization (MPO)

Metropolitan Planning Org MPO (1809)

Mission Statement

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
MPO Operational Support - QP, CD, RG	**-**	**11,700**	**11,700**	**-**
MPO operation expenses deemed not eligible or reimbursable by FHWA PL, TD or FTA Section 5305(d) funding.				
Current Level of Service Budget	**-**	**11,700**	**11,700**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	16,428	-	700	-	-	-	na
Operating Expense	3,881	15,400	58,200	11,700	-	11,700	(24.0)%
Net Operating Budget	**20,309**	**15,400**	**58,900**	**11,700**	**-**	**11,700**	**(24.0)%**
Trans to 1842 Transp Grant Mtch	-	-	10,000	-	-	-	na
Total Budget	**20,309**	**15,400**	**68,900**	**11,700**	**-**	**11,700**	**(24.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	6,000	3,000	3,000	3,000	-	3,000	0.0%
Interest/Misc	1,424	-	2,500	-	-	-	na
Trans fm 1011 Unincorp GenFd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 1841 Transp Grants	6,552	-	-	-	-	-	na
Carry Forward	63,600	7,600	62,300	3,900	-	3,900	(48.7)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	**82,576**	**15,400**	**72,800**	**11,700**	**-**	**11,700**	**(24.0)%**

Transportation Management Services Department

Metropolitan Planning Organization (MPO)

Metropolitan Planning Org MPO (1809)

Notes:

The MPO annual budget, like other grant-funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants is administered in the Transportation Grant Funds 1841 and 1842.

Revenues:

MPO local funds are programmed at $8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute $1,000 per voting member for such activities. The BCC is requested to contribute $5,000, while the City of Naples, City of Marco Island, and Everglades City are requested to contribute $2,000, $1,000, and $0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (1011) of $5,000 is subject to review by OMB before execution, only the amount spent, up to $5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund (1809).

Transportation Management Services Department

Improvement Districts and MSTU

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	332,725	327,300	337,000	355,200	-	355,200	8.5%
Operating Expense	1,825,662	8,419,600	4,060,100	9,404,200	-	9,404,200	11.7%
Indirect Cost Reimburs	45,200	44,400	44,700	35,900	-	35,900	(19.1)%
Capital Outlay	505,169	4,978,800	860,600	5,648,500	-	5,648,500	13.5%
Net Operating Budget	**2,708,756**	**13,770,100**	**5,302,400**	**15,443,800**	**-**	**15,443,800**	**12.2%**
Trans to Property Appraiser	40,456	52,600	51,300	54,200	-	54,200	3.0%
Trans to Tax Collector	102,313	128,200	126,700	136,900	-	136,900	6.8%
Trans to 1005 Stormwtr Ops	13,000	4,600	4,600	-	-	-	(100.0)%
Trans to 1011 Unincorp Gen Fd	343,400	372,300	372,300	388,500	-	388,500	4.4%
Adv/Repay to 3080 Rd Assessment	1,300	1,800	1,800	1,800	-	1,800	0.0%
Reserve for Contingencies	-	95,600	-	99,600	-	99,600	4.2%
Reserve for Debt Service	-	98,300	-	-	-	-	(100.0)%
Reserve for Capital	-	5,421,300	-	6,102,900	-	6,102,900	12.6%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Total Budget	**3,209,226**	**20,094,800**	**5,859,100**	**22,377,700**	**-**	**22,377,700**	**11.4%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
42nd Ave SE MSTU (1637)	-	100	100	76,400	-	76,400	76,300.0%
Euclid and Lakeland Assessment Fund (1137)	-	-	-	102,100	-	102,100	na
Forest Lakes Roadway & Drainage MSTU (1626)	131,255	236,100	239,000	311,200	-	311,200	31.8%
Golden Gate Beautification MSTU (1621)	217,089	2,271,200	300,400	2,650,800	-	2,650,800	16.7%
Hawksridge Pumping System MSTU (1622)	1,859	58,400	2,200	65,900	-	65,900	12.8%
Lely Golf Estates Beautification MSTU (1620)	368,226	589,900	440,900	562,600	-	562,600	(4.6)%
MSTU's Operations (1011)	395,309	396,300	404,600	422,800	-	422,800	6.7%
Naples Park Drainage MSTU&BU (1613)	700	161,300	800	174,600	-	174,600	8.2%
Naples Production Park (Capital) MST&BU (1612)	-	-	160,800	4,200	-	4,200	na
Naples Production Park Maintenance MSTU&BU (1615)	315,988	100,500	40,300	101,900	-	101,900	1.4%
Palm River MSTU (1638)	-	240,000	132,000	355,700	-	355,700	48.2%
Pine Ridge Industrial Park MSTU&BU (1616)	1,100	2,095,500	1,000	2,118,000	-	2,118,000	1.1%
Radio Road Beautification MSTU (1625)	105,140	129,900	126,300	183,600	-	183,600	41.3%
Rock Road MSTU (1632)	21,861	71,100	22,100	91,100	-	91,100	28.1%
Sabal Palm Road Extension MSTU&BU (1619)	20,575	34,200	10,500	12,500	-	12,500	(63.5)%
Street Lighting Districts MSTU (1601)	806,348	958,600	846,700	1,070,300	-	1,070,300	11.7%
Vanderbilt Beach MSTU (1617)	320,616	6,295,300	2,559,800	6,572,000	-	6,572,000	4.4%
Vanderbilt Waterway MSTU (1635)	1,454	105,400	12,100	521,400	-	521,400	394.7%
Victoria Park Drainage MSTU (1608)	1,237	26,300	2,800	46,700	-	46,700	77.6%
Total Net Budget	**2,708,756**	**13,770,100**	**5,302,400**	**15,443,800**	**-**	**15,443,800**	**12.2%**
Total Transfers and Reserves	**500,470**	**6,324,700**	**556,700**	**6,933,900**	**-**	**6,933,900**	**9.6%**
Total Budget	**3,209,226**	**20,094,800**	**5,859,100**	**22,377,700**	**-**	**22,377,700**	**11.4%**

Transportation Management Services Department

Improvement Districts and MSTU

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	4,818,317	5,758,800	5,298,800	6,315,700	-	6,315,700	9.7%
Delinquent Ad Valorem Taxes	78,345	-	22,500	-	-	-	na
State Revenue Sharing	-	-	72,800	-	-	-	na
Miscellaneous Revenues	39,650	-	-	-	-	-	na
Interest/Misc	388,668	62,500	189,700	50,400	-	50,400	(19.4)%
Trans frm Property Appraiser	4,987	-	-	-	-	-	na
Trans frm Tax Collector	60,130	-	-	-	-	-	na
Net Cost Unincorp General Fund	395,309	396,300	404,600	422,800	-	422,800	6.7%
Trans fm 2014 Forest Lakes Bond	38,083	-	-	-	-	-	na
Carry Forward	13,162,700	14,169,000	15,778,100	15,907,400	-	15,907,400	12.3%
Less 5% Required By Law	-	(291,800)	-	(318,600)	-	(318,600)	9.2%
Total Funding	**18,986,189**	**20,094,800**	**21,766,500**	**22,377,700**	**-**	**22,377,700**	**11.4%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
MSTU's Operations (1011)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**3.00**	**0.0%**

Transportation Management Services Department

Improvement Districts and MSTU

MSTU's Operations (1011)

Mission Statement

To provide administrative, maintenance, and project management staff support to 12 Municipal Services Taxing Units (MSTUs) who desire community services beyond the level of service afforded with general fund dollars.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
MSTU Project Management - QP, CD, IAM, RG	**3.00**	**422,800**	**-**	**422,800**
Administrative support for the established Municipal Service Taxing Units (MSTU) and Municipal Service Benefit Units (MSBU) include preparing for monthly Advisory Committees meetings. Project management and coordination services are also provided for established MSTUs/MSBUs including managing contractors hired for the construction and maintenance of 15.8 miles of roads, 7.2 miles of stormwater, 1.4 miles of boat channel, 2.2 miles of sidewalks, and 8 miles of landscaping, including the burial of 9 miles of electrical powerlines.				
Current Level of Service Budget	**3.00**	**422,800**	**-**	**422,800**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	332,725	327,300	337,000	355,200	-	355,200	8.5%
Operating Expense	62,583	69,000	67,600	67,600	-	67,600	(2.0)%
Net Operating Budget	**395,309**	**396,300**	**404,600**	**422,800**	**-**	**422,800**	**6.7%**
Total Budget	**395,309**	**396,300**	**404,600**	**422,800**	**-**	**422,800**	**6.7%**
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**3.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	395,309	396,300	404,600	422,800	-	422,800	6.7%
Total Funding	**395,309**	**396,300**	**404,600**	**422,800**	**-**	**422,800**	**6.7%**

Transportation Management Services Department

Improvement Districts and MSTU

MSTU's Operations (1011)

Notes:

The MSTU Operations (1011) budget provides three regular positions and a contracted temporary position to manage several roadway beautification, roadway maintenance, drainage, and dredging Municipal Service Taxing Units/Districts. This Division is also responsible for responding to requests to establish new Municipal Service Taxing Units/Districts. The budget is set up to be primarily supported by reimbursements from the MSTUs under management with a portion of the budget being supported by the Unincorporated Area General Fund.

Forecast FY 2024:

Personal services are forecasted to be higher than the FY 2024 adopted budget due to staff turnover.

Operating expenses are in line with the FY 2024 adopted budget.

Current FY 2025:

Personal services increase reflects the general wage adjustment and merit-based incentive program.

Operating expenses are reduced due to a decrease in fleet maintenance.

Revenues:

Primary funding is provided through allocated cost reimbursements from the managed MSTUs including interdepartmental reimbursements from the Blue Sage project. The remaining cost to the Unincorporated Area General Fund (1011) supports unrecoverable MSTU management services provided to the general public.

Transportation Management Services Department

Improvement Districts and MSTU

Euclid and Lakeland Assessment Fund (1137)

Mission Statement

Provide roadside improvements within Euclid and Lakeland Avenues Roadside Improvements Municipal Service Benefit Unit.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Maintenance Operations & Overhead - QP, CD, IAM, RG	**-**	**102,100**	**102,100**	**-**
Maintenance Operations & Overhead				
Current Level of Service Budget	**-**	**102,100**	**102,100**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	-	102,100	-	102,100	na
Net Operating Budget	**-**	**-**	**-**	**102,100**	**-**	**102,100**	**na**
Reserve for Debt Service	-	98,300	-	-	-	-	(100.0)%
Total Budget	**-**	**98,300**	**-**	**102,100**	**-**	**102,100**	**3.9%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	2,343	400	1,700	400	-	400	0.0%
Carry Forward	97,500	97,900	100,000	101,700	-	101,700	3.9%
Total Funding	**99,843**	**98,300**	**101,700**	**102,100**	**-**	**102,100**	**3.9%**

Notes:

This amount represents the residual funds that should be used for water, sewer, and drainage improvements in the assessment areas. The revenue pledged was assessed according to Resolution number 91-156, which aimed to provide roadside improvements along Euclid and Lakeland Avenues.

Transportation Management Services Department

Improvement Districts and MSTU

Victoria Park Drainage MSTU (1608)

Mission Statement

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Operational Support - RG	**-**	**46,700**	**46,700**	**-**
Operational support				
Reserves, Transfers, Interest - RG	**-**	**1,200**	**1,200**	**-**
Current Level of Service Budget	**-**	**47,900**	**47,900**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	437	25,300	1,800	46,100	-	46,100	82.2%
Indirect Cost Reimburs	800	1,000	1,000	600	-	600	(40.0)%
Net Operating Budget	**1,237**	**26,300**	**2,800**	**46,700**	**-**	**46,700**	**77.6%**
Trans to Property Appraiser	114	300	300	300	-	300	0.0%
Trans to Tax Collector	571	900	900	900	-	900	0.0%
Trans to 1005 Stormwtr Ops	13,000	4,600	4,600	-	-	-	(100.0)%
Total Budget	**14,922**	**32,100**	**8,600**	**47,900**	**-**	**47,900**	**49.2%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	18,426	22,100	21,200	23,800	-	23,800	7.7%
Delinquent Ad Valorem Taxes	617	-	-	-	-	-	na
Interest/Misc	274	-	-	-	-	-	na
Trans frm Property Appraiser	18	-	-	-	-	-	na
Trans frm Tax Collector	336	-	-	-	-	-	na
Carry Forward	7,900	11,100	12,700	25,300	-	25,300	127.9%
Less 5% Required By Law	-	(1,100)	-	(1,200)	-	(1,200)	9.1%
Total Funding	**27,571**	**32,100**	**33,900**	**47,900**	**-**	**47,900**	**49.2%**

Transportation Management Services Department

Improvement Districts and MSTU

Victoria Park Drainage MSTU (1608)

Forecast FY 2024:

Operating expenses include the customary indirect cost charges and constitutional transfers. The planned pump maintenance was deferred to FY 2025.

Transfers - customary transfers to the Tax Collector and Property Appraiser.

Current FY 2025:

Operating Expenses are budgeted at $46,100 and include the customary indirect cost charges, and pump maintenance expenses.

Transfers - customary transfers to the Tax Collector and Property Appraiser.

Revenues:

Taxable value for this District in FY 2025 totals $62,385,821 an increase of 7.07% from the prior year. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not represented by an advisory board. For FY 2025, the millage rate will remain at 0.3814 (millage neutral). Previously, the millage rate was held artificially low to draw down fund balance. The millage rate has been as high as .5179 in 2005. Based on the proposed budget, the required ad valorem tax levy increases to $23,800. This will allow the Victoria Park Drainage Fund (1608) to continue to reimburse Stormwater Fund (1005) for pump repairs of $40,451.20 incurred in FY 2021 and accumulate reserves for future pump repairs or replacements.

Transportation Management Services Department

Improvement Districts and MSTU

Naples Production Park (Capital) MST&BU (1612)

Mission Statement

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established to provide design, easement acquisition, and construction for roadway, water, sewer, and drainage improvements within the Unit.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Operational Support - RG	**-**	**600**	**600**	**-**
Operational support				
General Improvements - QP, CD, IAM	**-**	**3,600**	**3,600**	**-**
General improvements				
Current Level of Service Budget	**-**	**4,200**	**4,200**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	-	-	-	600	-	600	na
Capital Outlay	-	-	160,800	3,600	-	3,600	na
Net Operating Budget	**-**	**-**	**160,800**	**4,200**	**-**	**4,200**	**na**
Total Budget	**-**	**-**	**160,800**	**4,200**	**-**	**4,200**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	3,803	-	2,800	-	-	-	na
Carry Forward	158,400	-	162,200	4,200	-	4,200	na
Total Funding	**162,203**	**-**	**165,000**	**4,200**	**-**	**4,200**	na

Notes:

Funds were collected as special assessment bond proceeds within the Debt Service Fund (1636) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately $6 million available in the Debt Service Fund (1636) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are complete. Residual funding remaining was returned to the Special Assessment Bond Fund (1636).

Transportation Management Services Department

Improvement Districts and MSTU

Naples Park Drainage MSTU&BU (1613)

Mission Statement

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Operational Support - RG	**-**	**500**	**500**	**-**
Operational support				
Maintenance - QP, IAM	**-**	**174,100**	**174,100**	**-**
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Reserves, Transfers, Interest - RG	**-**	**500**	**500**	**-**
Current Level of Service Budget	**-**	**175,100**	**175,100**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	100	160,600	100	174,200	-	174,200	8.5%
Indirect Cost Reimburs	600	700	700	400	-	400	(42.9)%
Net Operating Budget	**700**	**161,300**	**800**	**174,600**	**-**	**174,600**	**8.2%**
Trans to Property Appraiser	75	200	200	200	-	200	0.0%
Trans to Tax Collector	167	200	200	300	-	300	50.0%
Total Budget	**941**	**161,700**	**1,200**	**175,100**	**-**	**175,100**	**8.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	8,080	10,100	9,700	11,100	-	11,100	9.9%
Delinquent Ad Valorem Taxes	143	-	-	-	-	-	na
Interest/Misc	3,631	-	-	-	-	-	na
Trans frm Property Appraiser	9	-	-	-	-	-	na
Trans frm Tax Collector	98	-	-	-	-	-	na
Carry Forward	145,000	152,200	156,100	164,600	-	164,600	8.1%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.0%
Total Funding	**156,961**	**161,700**	**165,800**	**175,100**	**-**	**175,100**	**8.3%**

Transportation Management Services Department

Improvement Districts and MSTU

Naples Park Drainage MSTU&BU (1613)

Forecast FY 2024:

Operating expense includes the customary transfers to the Property Appraiser and Tax Collector. Planned contractual maintenance deferred to FY 2025.

Current FY 2025:

The vast majority of fund appropriations budgeted are for contractual maintenance. Accumulated contractual maintenance dollars will be utilized for necessary drainage maintenance within the MSTU. Typical indirect charges and constitutional transfers total $800.

Revenues:

The taxable value is $2,708,543,326, a 9.74% increase over the prior year. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the millage neutral rate of 0.0041 generating a property tax levy of $11,100 to provide funding for maintenance and necessary improvements of the Naples Park drainage system.

Transportation Management Services Department

Improvement Districts and MSTU

Naples Production Park Maintenance MSTU&BU (1615)

Mission Statement

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Operational Support - RG	**-**	**1,900**	**1,900**	**-**
Operational support				
Roadway Maintenance - QP, IAM, RG	**-**	**100,000**	**100,000**	**-**
To address neighborhood roadway maintenance needs as desired by local residents who form the MSTU.				
Reserves, Transfers, Interest - RG	**-**	**608,700**	**608,700**	**-**
Current Level of Service Budget	**-**	**710,600**	**710,600**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	100	100,100	100	100,100	-	100,100	0.0%
Indirect Cost Reimburs	200	400	400	1,800	-	1,800	350.0%
Capital Outlay	315,688	-	39,800	-	-	-	na
Net Operating Budget	**315,988**	**100,500**	**40,300**	**101,900**	**-**	**101,900**	**1.4%**
Reserve for Capital	-	941,700	-	608,700	-	608,700	(35.4)%
Total Budget	**315,988**	**1,042,200**	**40,300**	**710,600**	**-**	**710,600**	**(31.8)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	24,564	5,000	8,100	5,000	-	5,000	0.0%
Carry Forward	1,029,500	1,037,500	738,100	705,900	-	705,900	(32.0)%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	**1,054,064**	**1,042,200**	**746,200**	**710,600**	**-**	**710,600**	**(31.8)%**

Current FY 2025:

Operating Expenses, including a small indirect cost payment, total $100,100, along with a reserve for capital of $608,700. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 2009. Available special assessment bond proceeds will be used to fund the capital improvement budget, which is shown separately within the Pine Ridge Industrial Park Fund (1616) and Naples Production Park Fund (1612).

Revenues:

The increase in carryforward is due to modest interest earnings.

Transportation Management Services Department

Improvement Districts and MSTU

Pine Ridge Industrial Park MSTU&BU (1616)

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established to provide design, easement acquisition, and construction for roadway, water, sewer, and drainage improvements within the Unit.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Operational Support - RG	**-**	**2,118,000**	**2,118,000**	**-**
Operational support				
Current Level of Service Budget	**-**	**2,118,000**	**2,118,000**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	500	100	100	100	-	100	0.0%
Indirect Cost Reimburs	600	900	900	800	-	800	(11.1)%
Capital Outlay	-	2,094,500	-	2,117,100	-	2,117,100	1.1%
Net Operating Budget	**1,100**	**2,095,500**	**1,000**	**2,118,000**	**-**	**2,118,000**	**1.1%**
Total Budget	**1,100**	**2,095,500**	**1,000**	**2,118,000**	**-**	**2,118,000**	**1.1%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	49,703	9,600	-	-	-	-	(100.0)%
Carry Forward	2,070,400	2,086,400	2,119,000	2,118,000	-	2,118,000	1.5%
Less 5% Required By Law	-	(500)	-	-	-	-	(100.0)%
Total Funding	**2,120,103**	**2,095,500**	**2,119,000**	**2,118,000**	**-**	**2,118,000**	**1.1%**

Current FY 2025:

A land capital allocation totaling $2,118,000 intended to purchase the right-of-way necessary for the construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. Incidental expenses of $1,000 include Indirect Cost Reimbursement and General Insurance.

Transportation Management Services Department

Improvement Districts and MSTU

Vanderbilt Beach MSTU (1617)

Mission Statement

The Vanderbilt Beach MSTU is created for (1) Providing curbing, watering facilities, plantings, and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee and (4) Providing for the Burial of Powerlines within the MSTU, including providing underground trenching and burial of utility lines from the street or transformer to a private residence and, as needed, arranging to locate the burial of such power lines alongside any existing utility easements as well as connecting service and/or disconnecting service to external portions of the residences required as part of converting overhead utility distribution facilities to underground service.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Maintenance Operations & Overhead - QP, CD, IAM, RG	**-**	**6,572,000**	**6,572,000**	**-**
Maintenance Operations & Overhead				
Reserves, Transfers, Interest - RG	**-**	**203,500**	**203,500**	**-**
Current Level of Service Budget	**-**	**6,775,500**	**6,775,500**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	305,116	5,636,600	2,051,100	5,566,000	-	5,566,000	(1.3)%
Indirect Cost Reimburs	15,500	8,700	8,700	6,000	-	6,000	(31.0)%
Capital Outlay	-	650,000	500,000	1,000,000	-	1,000,000	53.8%
Net Operating Budget	**320,616**	**6,295,300**	**2,559,800**	**6,572,000**	**-**	**6,572,000**	**4.4%**
Trans to Property Appraiser	12,998	14,300	14,300	14,500	-	14,500	1.4%
Trans to Tax Collector	31,768	36,200	36,200	36,700	-	36,700	1.4%
Trans to 1011 Unincorp Gen Fd	91,000	96,000	96,000	102,300	-	102,300	6.6%
Reserve for Capital	-	33,400	-	50,000	-	50,000	49.7%
Total Budget	**456,382**	**6,475,200**	**2,706,300**	**6,775,500**	**-**	**6,775,500**	**4.6%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	1,555,315	1,756,300	1,600,000	1,786,300	-	1,786,300	1.7%
Delinquent Ad Valorem Taxes	20,596	-	-	-	-	-	na
State Revenue Sharing	-	-	64,000	-	-	-	na
Interest/Misc	141,998	28,000	84,000	28,000	-	28,000	0.0%
Trans frm Property Appraiser	1,607	-	-	-	-	-	na
Trans frm Tax Collector	18,670	-	-	-	-	-	na
Carry Forward	4,728,400	4,780,100	6,010,300	5,052,000	-	5,052,000	5.7%
Less 5% Required By Law	-	(89,200)	-	(90,800)	-	(90,800)	1.8%
Total Funding	**6,466,586**	**6,475,200**	**7,758,300**	**6,775,500**	**-**	**6,775,500**	**4.6%**

Transportation Management Services Department

Improvement Districts and MSTU

Vanderbilt Beach MSTU (1617)

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight, and the advisory board has requested that the millage rate remain at the cap of .5000 per $1,000 of taxable value pursuant to Ordinance 2001-43.

Forecast FY 2024:

Forecast expenditures include regular median landscape maintenance as well as electricity, lighting, utilities, beatification of the sidewalks, irrigation improvements, and supplies.

Current FY 2025:

Operating expenses are typical for this MSTU and include engineering design services and landscape fees. Other operating expenses include fertilizer, chemicals, mulch, and supplies.

Capital outlay allowance for future improvements and renovations is $1,000,000.

Revenues:

The taxable value is $ 3,841,472,517 an increase of 11.17% over last year. The rollback rate for this district is 0.4650 per $1,000 of taxable value. Ordinance 01-43 places a cap on the millage rate at 0.5000 per $1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the rollback millage rate which will generate $1,786,300 in property tax revenue.

Transportation Management Services Department

Improvement Districts and MSTU

Sabal Palm Road Extension MSTU&BU (1619)

Mission Statement

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially to provide a preliminary engineering study for the design, construction, and financing of roadway improvements within the Unit and to provide for the maintenance of the existing Sabal Palm Road Extension. Due to the State's purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. The major objective now is to maintain the roadway so that it is accessible for those within the MSTU.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Maintenance Operations & Overhead - QP, CD, IAM, RG	**-**	**12,500**	**12,500**	**-**
Maintenance Operations & Overhead				
Reserves, Transfers, Interest - RG	**-**	**3,500**	**3,500**	**-**
Current Level of Service Budget	**-**	**16,000**	**16,000**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	4	4	4

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	20,375	33,800	10,100	12,200	-	12,200	(63.9)%
Indirect Cost Reimburs	200	400	400	300	-	300	(25.0)%
Net Operating Budget	**20,575**	**34,200**	**10,500**	**12,500**	**-**	**12,500**	**(63.5)%**
Trans to 1011 Unincorp Gen Fd	3,200	3,200	3,200	3,500	-	3,500	9.4%
Reserve for Capital	-	9,500	-	-	-	-	(100.0)%
Total Budget	**23,775**	**46,900**	**13,700**	**16,000**	**-**	**16,000**	**(65.9)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	1,142	-	400	-	-	-	na
Carry Forward	51,800	46,900	29,300	16,000	-	16,000	(65.9)%
Total Funding	**52,942**	**46,900**	**29,700**	**16,000**	**-**	**16,000**	**(65.9)%**

Transportation Management Services Department

Improvement Districts and MSTU

Sabal Palm Road Extension MSTU&BU (1619)

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. The last tax levy was in FY 2017. Since then, the available fund balance has been carried forward and utilized to address maintenance issues. On an annual basis, funding needs are evaluated to determine if a tax levy should be reinstated. A modest tax levy will be required by FY 2024 to allow for the accrual of revenue to continue ongoing necessary road maintenance.

Forecast FY 2024:

Expenditures on maintenance typically occur every other year with FY 2024 being a planned year.

Current FY 2025:

The pattern for maintenance spending is $10,000 - $15,000 every other year.

Revenues:

Ordinance 86-72 established this MSTU. The taxable property value is $7,007,908, a decrease of 95.75% over last year. The plan to transfer road maintenance responsibility to the State Department of Forestry has largely been abandoned and a modest tax levy will be required to continue to fund expenses shortly.

Transportation Management Services Department

Improvement Districts and MSTU

Lely Golf Estates Beautification MSTU (1620)

Mission Statement

The Lely Golf Estates Beautification Municipal Service Taxing Unit (MSTU) was created for the purpose of beautifying and maintaining roadway medians and other public areas to include improved landscaping, irrigation, lighting, and other amenities within the MSTU boundaries as determined by the Advisory Committee.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Maintenance Operations & Overhead - QP, CD, IAM, RG	**-**	**332,000**	**332,000**	**-**
Maintenance Operations & Overhead				
Landscape Improvements - QP, CD, IAM	**-**	**230,600**	**230,600**	**-**
To address neighborhood improvements as requested by residents when the MSTU was formed.				
Reserves, Transfers, Interest - RG	**-**	**230,000**	**230,000**	**-**
Current Level of Service Budget	**-**	**792,600**	**792,600**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	211,276	303,600	282,600	325,100	-	325,100	7.1%
Indirect Cost Reimburs	7,200	8,300	8,300	6,900	-	6,900	(16.9)%
Capital Outlay	149,750	278,000	150,000	230,600	-	230,600	(17.1)%
Net Operating Budget	**368,226**	**589,900**	**440,900**	**562,600**	**-**	**562,600**	**(4.6)%**
Trans to Property Appraiser	2,733	3,300	3,300	3,400	-	3,400	3.0%
Trans to Tax Collector	7,955	9,400	9,400	9,900	-	9,900	5.3%
Trans to 1011 Unincorp Gen Fd	58,800	64,100	64,100	66,700	-	66,700	4.1%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Total Budget	**437,714**	**816,700**	**517,700**	**792,600**	**-**	**792,600**	**(3.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	342,772	407,600	363,500	429,700	-	429,700	5.4%
Delinquent Ad Valorem Taxes	4,993	-	-	-	-	-	na
Interest/Misc	17,172	3,000	6,200	3,000	-	3,000	0.0%
Trans frm Property Appraiser	337	-	-	-	-	-	na
Trans frm Tax Collector	4,675	-	-	-	-	-	na
Carry Forward	597,200	426,700	529,500	381,500	-	381,500	(10.6)%
Less 5% Required By Law	-	(20,600)	-	(21,600)	-	(21,600)	4.9%
Total Funding	**967,150**	**816,700**	**899,200**	**792,600**	**-**	**792,600**	**(3.0)%**

Transportation Management Services Department

Improvement Districts and MSTU

Lely Golf Estates Beautification MSTU (1620)

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight, and the advisory board has requested that the millage rate remain at the cap of 2.0 per $1,000 of taxable value pursuant to Ordinance 2001-024.

Forecast FY 2024:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies.

Current FY 2025:

Operating expenses include landscape services and related appropriations to maintain the landscape system. Other operating expenses include fertilizer, chemicals, mulch, and supplies.

Capital outlay allowance for future improvements and renovations is $230,600.

Revenues:

The taxable value is $214,844,295 an increase of 5.42% over last year. The millage neutral rate for this district totals 2.000 per $1,000 of taxable value. Ordinance 2001-024 places a cap on the millage rate at 2.0000 per $1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the millage neutral rate, generating $429,700 in property tax revenue.

Transportation Management Services Department

Improvement Districts and MSTU

Golden Gate Beautification MSTU (1621)

Mission Statement

The Golden Gate Beautification Municipal Service Taxing Unit (MSTU) was created for the purpose of providing and maintaining general landscape improvements within the road right-of-way such as curbing, irrigation, plantings, accent lighting, and other amenities within the MSTU boundaries as determined by the Advisory Committee.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Maintenance Operations & Overhead - QP, CD, IAM, RG	**-**	**373,600**	**373,600**	**-**
Maintenance Operations & Overhead				
Landscape Improvements - QP, CD, IAM	**-**	**2,277,200**	**2,277,200**	**-**
To address neighborhood improvements as requested by residents when the MSTU was formed.				
Reserves, Transfers, Interest - RG	**-**	**87,300**	**87,300**	**-**
Current Level of Service Budget	**-**	**2,738,100**	**2,738,100**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	189,773	309,000	294,500	368,900	-	368,900	19.4%
Indirect Cost Reimburs	5,200	5,900	5,900	4,700	-	4,700	(20.3)%
Capital Outlay	22,116	1,956,300	-	2,277,200	-	2,277,200	16.4%
Net Operating Budget	**217,089**	**2,271,200**	**300,400**	**2,650,800**	**-**	**2,650,800**	**16.7%**
Trans to Property Appraiser	4,605	5,300	5,300	5,400	-	5,400	1.9%
Trans to Tax Collector	11,928	13,700	13,700	14,500	-	14,500	5.8%
Trans to 1011 Unincorp Gen Fd	60,100	65,000	65,000	67,400	-	67,400	3.7%
Total Budget	**293,722**	**2,355,200**	**384,400**	**2,738,100**	**-**	**2,738,100**	**16.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	574,212	675,600	619,200	736,700	-	736,700	9.0%
Delinquent Ad Valorem Taxes	9,697	-	500	-	-	-	na
Interest/Misc	42,861	6,500	21,100	6,500	-	6,500	0.0%
Trans frm Property Appraiser	576	-	-	-	-	-	na
Trans frm Tax Collector	7,010	-	-	-	-	-	na
Carry Forward	1,435,000	1,707,300	1,775,700	2,032,100	-	2,032,100	19.0%
Less 5% Required By Law	-	(34,200)	-	(37,200)	-	(37,200)	8.8%
Total Funding	**2,069,356**	**2,355,200**	**2,416,500**	**2,738,100**	**-**	**2,738,100**	**16.3%**

Transportation Management Services Department

Improvement Districts and MSTU

Golden Gate Beautification MSTU (1621)

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight, and the advisory board has requested that the millage rate remain at the cap of 0.5 per $1,000 of taxable value pursuant to Ordinance 96-51.

Forecast FY 2024:

Forecast expenditures include regular median landscape maintenance as well as electricity, irrigation, lighting, utilities, and supplies.

Current FY 2025:

Operating expenses are typical for this MSTU and include engineering design services and landscape fees. Other operating expenses include fertilizer, chemicals, mulch, and supplies.

Capital outlay allowance for future improvements and renovations is $2,277,200.

Revenues:

The taxable value is $1,473,376,239, an increase of 8.94% over last year. The millage neutral rate for this district totals 0.5000 per $1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at 0.5000 per $1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate $736,700 in property tax revenue.

Transportation Management Services Department

Improvement Districts and MSTU

Hawksridge Pumping System MSTU (1622)

Mission Statement

Operation and maintenance of pumping station for storm water removal.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Operation and maintenance QP, IAM, RG	**-**	**65,900**	**65,900**	**-**
Operation and maintenance of electric and gas pumps for storm water removal.				
Reserves, Transfers, Interest - RG	**-**	**31,500**	**31,500**	**-**
Current Level of Service Budget	**-**	**97,400**	**97,400**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,059	57,400	1,200	65,300	-	65,300	13.8%
Indirect Cost Reimburs	800	1,000	1,000	600	-	600	(40.0)%
Net Operating Budget	**1,859**	**58,400**	**2,200**	**65,900**	**-**	**65,900**	**12.8%**
Trans to Property Appraiser	25	100	100	100	-	100	0.0%
Trans to Tax Collector	340	300	300	300	-	300	0.0%
Reserve for Capital	-	21,400	-	31,100	-	31,100	45.3%
Total Budget	**2,223**	**80,200**	**2,600**	**97,400**	**-**	**97,400**	**21.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	2,729	3,300	3,200	3,500	-	3,500	6.1%
Delinquent Ad Valorem Taxes	13,454	-	-	-	-	-	na
Interest/Misc	1,909	-	1,000	-	-	-	na
Trans frm Property Appraiser	3	-	-	-	-	-	na
Trans frm Tax Collector	42	-	-	-	-	-	na
Carry Forward	76,500	77,100	92,500	94,100	-	94,100	22.0%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	**94,636**	**80,200**	**96,700**	**97,400**	**-**	**97,400**	**21.4%**

Transportation Management Services Department

Improvement Districts and MSTU

Hawksridge Pumping System MSTU (1622)

Forecast FY 2024:

Pump replacements were made during FY 2016 and FY 2017, therefore minor ongoing maintenance and operational costs of the pumping station comprise the majority of forecasted expenses.

Current FY 2025:

Appropriations include dollars to maintain and repair pump station equipment. Incidental expenses include indirect costs and the customary Property Appraiser and Tax Collector transfers.

Revenues:

The taxable value for this District totals $109,781,505 an increase of 6.81% over the prior year. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. There is no advisory board for this MSTU. Due to the increasing costs to operate, maintain, and repair pumping equipment, this budget is built around the millage neutral rate of .0318 generating a property tax levy of $3,500.

Transportation Management Services Department

Improvement Districts and MSTU

Radio Road Beautification MSTU (1625)

Mission Statement

The Radio Road MSTU provides for beautification, including curbing, hardscape, irrigation and watering facilities, plantings, and maintenance of Devonshire Boulevard and the entrance to the Rich King Memorial Greenway.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Maintenance Operations & Overhead - QP, CD, IAM, RG	**-**	**161,000**	**161,000**	**-**
Maintenance Operations & Overhead				
Landscape Improvements - QP, CD, IAM	**-**	**22,600**	**22,600**	**-**
To address neighborhood improvements as requested by residents when the MSTU was formed.				
Reserves, Transfers, Interest - RG	**-**	**50,500**	**50,500**	**-**
Current Level of Service Budget	**-**	**234,100**	**234,100**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	3	3	3

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	84,125	126,000	112,400	161,000	-	161,000	27.8%
Indirect Cost Reimburs	3,400	3,900	3,900	2,600	-	2,600	(33.3)%
Capital Outlay	17,615	-	10,000	20,000	-	20,000	na
Net Operating Budget	**105,140**	**129,900**	**126,300**	**183,600**	**-**	**183,600**	**41.3%**
Trans to Tax Collector	2	-	-	3,900	-	3,900	na
Trans to 1011 Unincorp Gen Fd	43,900	46,300	46,300	46,600	-	46,600	0.6%
Total Budget	**149,042**	**176,200**	**172,600**	**234,100**	**-**	**234,100**	**32.9%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	-	-	-	197,600	-	197,600	na
Delinquent Ad Valorem Taxes	102	-	-	-	-	-	na
Interest/Misc	6,946	1,500	2,400	1,500	-	1,500	0.0%
Trans frm Tax Collector	4	-	-	-	-	-	na
Carry Forward	357,100	174,800	215,200	45,000	-	45,000	(74.3)%
Less 5% Required By Law	-	(100)	-	(10,000)	-	(10,000)	9,900.0%
Total Funding	**364,152**	**176,200**	**217,600**	**234,100**	**-**	**234,100**	**32.9%**

Transportation Management Services Department

Improvement Districts and MSTU

Radio Road Beautification MSTU (1625)

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and has a millage capped at 0.5 per $1,000 of taxable value pursuant to Ordinance 96-84. The millage rate was approved and reinstated at the BCC meeting held on November 14, 2023, at a millage rate of .1000 per $1,000 of taxable value.

Forecast FY 2024:

Forecast expenditures include regular median landscape maintenance as well as electricity, irrigation, lighting, utilities, and supplies. Unexpended capital outlay allowance will carry forward into FY 2025.

Current FY 2025:

Forecast expenditures are typical for this MSTU and include landscape expenses, pump replacement, and customary overhead charges.

Revenues:

The taxable value is $1,975,936,056 an increase of 1.01% over last year. Ordinance 96-84 places a cap on the millage rate at 0.1000 per $1,000 of taxable value. Taxes were last levied in FY 2019. The tax levy is reinstated in FY 2025 at $197,600 based on millage neutral rate.

Transportation Management Services Department

Improvement Districts and MSTU

Forest Lakes Roadway & Drainage MSTU (1626)

Mission Statement

The Forest Lakes Roadway & Drainage Municipal Service Taxing Unit (MSTU) was created for the purpose of providing, installing, and maintaining improved roadway lighting, traffic control signage and devices, the installation of sidewalks and related amenities, beautification and maintenance, the construction of roadways, roadway improvements, roadway-related drainage and roadway restoration, and other amenities within the MSTU boundary as determined by the Advisory Committee.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Maintenance Operations & Overhead - QP, CD, IAM, RG	**-**	**307,300**	**307,300**	**-**
Maintenance Operations & Overhead				
Roadway and Drainage Maintenance - QP, IAM	**-**	**3,900**	**3,900**	**-**
To address neighborhood roadway and drainage maintenance as desired by local residents who form the MSTU.				
Reserves, Transfers, Interest - RG	**-**	**3,461,700**	**3,461,700**	**-**
Current Level of Service Budget	**-**	**3,772,900**	**3,772,900**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	127,055	230,400	233,000	307,300	-	307,300	33.4%
Indirect Cost Reimburs	4,200	5,700	6,000	3,900	-	3,900	(31.6)%
Net Operating Budget	**131,255**	**236,100**	**239,000**	**311,200**	**-**	**311,200**	**31.8%**
Trans to Property Appraiser	7,944	9,000	9,000	9,400	-	9,400	4.4%
Trans to Tax Collector	21,665	24,900	24,900	26,500	-	26,500	6.4%
Trans to 1011 Unincorp Gen Fd	63,300	70,300	70,300	72,600	-	72,600	3.3%
Reserve for Capital	-	2,514,600	-	3,353,200	-	3,353,200	33.3%
Total Budget	**224,163**	**2,854,900**	**343,200**	**3,772,900**	**-**	**3,772,900**	**32.2%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	983,255	1,177,800	1,060,900	1,265,800	-	1,265,800	7.5%
Interest/Misc	41,149	3,000	22,700	3,000	-	3,000	0.0%
Trans frm Property Appraiser	983	-	-	-	-	-	na
Trans frm Tax Collector	12,890	-	-	-	-	-	na
Trans fm 2014 Forest Lakes Bond	38,083	-	-	-	-	-	na
Carry Forward	974,800	1,733,200	1,827,100	2,567,500	-	2,567,500	48.1%
Less 5% Required By Law	-	(59,100)	-	(63,400)	-	(63,400)	7.3%
Total Funding	**2,051,161**	**2,854,900**	**2,910,700**	**3,772,900**	**-**	**3,772,900**	**32.2%**

Transportation Management Services Department

Improvement Districts and MSTU

Forest Lakes Roadway & Drainage MSTU (1626)

Notes:

From FY 08 through FY21 there were two tax levies - one for operating (Fund 1626) and one for debt service (Fund 2014). Together the levies totaled $4.000 per $1,000 of taxable value - the amount authorized within the enabling ordinance 91-107 as amended by Ordinance 2005-20. The Bond was fully paid in December 2020 freeing up the 2.6219 tax millage required to fund debt service. Consistent with the Forest Lakes MSTU Advisory Committee's recommendation, this budget levies a total of 4.0000 mills or $4.00 per $1,000 of taxable value to support ongoing maintenance requirements and pay-go capital improvements.

Forecast FY 2024:

Forecast expenditures are in line with the budget as amended for prior year contracts that rolled forward.

Current FY 2025:

Operating expenses include funds for contractual engineering, maintenance, and MSTU overhead costs. A capital improvement reserve of $3,353,200 is provided.

Revenues:

The taxable value for the MSTU is $316,450,549 an increase of 7.65% relative to last year. The millage neutral rate for this MSTU is 4.000 per $1,000 of taxable value. Ordinance 1991-107 as amended by Ordinance 2005-20 authorizes a millage of 4.0000 per $1,000 of taxable value. The Forest Lakes MSTU Advisory Committee has recommended that the full authorized millage of 4.0000 be levied to support ongoing maintenance requirements and pay-go capital improvements budgeted in Fund (1626). This budget levies 4.0000 mills, generating $1,265,800 in property tax revenue.

Transportation Management Services Department

Improvement Districts and MSTU

Rock Road MSTU (1632)

Mission Statement

The Rock Road Municipal Service Taxing Unit (MSTU) was established to provide for roadway improvements and maintenance, including drainage, sidewalks, and street lighting, for the areas within the Taxing Unit.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Maintenance Operations & Overhead - QP, CD, IAM, RG	**-**	**91,100**	**91,100**	**-**
Maintenance Operations & Overhead				
Reserves, Transfers, Interest - RG	**-**	**35,500**	**35,500**	**-**
Current Level of Service Budget	**-**	**126,600**	**126,600**	**-**

Program Performance Measures	2023 Actual	FY 2024 Budget	FY 2024 Forecast	FY 2025 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	3	3	3

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	20,661	69,900	20,900	90,200	-	90,200	29.0%
Indirect Cost Reimburs	1,200	1,200	1,200	900	-	900	(25.0)%
Net Operating Budget	**21,861**	**71,100**	**22,100**	**91,100**	**-**	**91,100**	**28.1%**
Trans to Property Appraiser	623	600	600	600	-	600	0.0%
Trans to Tax Collector	1,341	1,800	1,800	1,800	-	1,800	0.0%
Trans to 1011 Unincorp Gen Fd	4,900	6,500	6,500	6,600	-	6,600	1.5%
Reserve for Capital	-	47,200	-	26,500	-	26,500	(43.9)%
Total Budget	**28,725**	**127,200**	**31,000**	**126,600**	**-**	**126,600**	**(0.5)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	43,796	24,300	22,700	25,100	-	25,100	3.3%
Delinquent Ad Valorem Taxes	899	-	-	-	-	-	na
Interest/Misc	2,590	-	1,300	-	-	-	na
Trans frm Property Appraiser	54	-	-	-	-	-	na
Trans frm Tax Collector	788	-	-	-	-	-	na
Carry Forward	90,300	104,200	109,800	102,800	-	102,800	(1.3)%
Less 5% Required By Law	-	(1,300)	-	(1,300)	-	(1,300)	0.0%
Total Funding	**138,427**	**127,200**	**133,800**	**126,600**	**-**	**126,600**	**(0.5)%**

Transportation Management Services Department

Improvement Districts and MSTU

Rock Road MSTU (1632)

Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU had advisory board oversight from 2011 to 2017 and has a millage capped at 3.0 per $1,000 of taxable value pursuant to Ordinance 2006-56.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (1011) to this MSTU in an amount up to $285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway following County standards. The actual advance totaling $260,000 will be repaid interest-free for ten (10) years. Improvements were made in FY 2015 totaling $187,000. The difference between the advance and actual improvement costs resulted in a $123,500 actual fund balance at year ending September 30, 2015. The advance was received as revenue in FY 2015 and the first payment to Fund (1011) totaling $51,200 was made in FY 2016 and a second payment of $80,000 was made in FY 2017. Scheduled repayments of $15,000 per year were made in FY 2018, FY 2019, and FY 2020. The loan balance of $83,800 was repaid in FY 2021.

Forecast FY 2024:

Forecast expenses provide for roadway maintenance, and emergency repairs to this unpaved private road.

Current FY 2025:

The budget provides funding for planned roadway maintenance, a modest reserve, and transfers for the cost of tax collection and MSTU project management.

Revenues:

The taxable value is $34,710,100, a decrease of 59.42% relative to last year. This budget built around a rollback rate for this district is 0.7224 per $1,000 of taxable value. The tax revenue comes to $25,100. Ordinance 2006-56 places a cap on the millage rate at 1.0000 per $1,000 of taxable value.

Transportation Management Services Department

Improvement Districts and MSTU

Vanderbilt Waterway MSTU (1635)

Mission Statement

Provide short-term dredging of Water Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Vanderbilt Waterways Dredging - QP, CD, IAM, RG	**-**	**521,400**	**521,400**	**-**
These funds are allocated for operating expenses and maintenance dredging of the Vanderbilt Waterway between Bluebill bridge and the Cocohatchee River.				
Reserves, Transfers, Interest - RG	**-**	**1,337,300**	**1,337,300**	**-**
Current Level of Service Budget	**-**	**1,858,700**	**1,858,700**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	254	104,300	11,000	520,700	-	520,700	399.2%
Indirect Cost Reimburs	1,200	1,100	1,100	700	-	700	(36.4)%
Net Operating Budget	**1,454**	**105,400**	**12,100**	**521,400**	**-**	**521,400**	**394.7%**
Trans to Property Appraiser	3,508	4,200	2,900	4,300	-	4,300	2.4%
Trans to Tax Collector	9,097	10,900	9,400	11,100	-	11,100	1.8%
Trans to 1011 Unincorp Gen Fd	17,700	20,400	20,400	22,200	-	22,200	8.8%
Reserve for Capital	-	1,193,600	-	1,299,700	-	1,299,700	8.9%
Total Budget	**31,759**	**1,334,500**	**44,800**	**1,858,700**	**-**	**1,858,700**	**39.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	439,025	497,900	478,000	552,300	-	552,300	10.9%
Delinquent Ad Valorem Taxes	8,570	-	-	-	-	-	na
State Revenue Sharing	-	-	8,700	-	-	-	na
Interest/Misc	18,620	3,000	10,800	-	-	-	(100.0)%
Trans frm Property Appraiser	436	-	-	-	-	-	na
Trans frm Tax Collector	5,346	-	-	-	-	-	na
Carry Forward	441,000	858,600	881,300	1,334,000	-	1,334,000	55.4%
Less 5% Required By Law	-	(25,000)	-	(27,600)	-	(27,600)	10.4%
Total Funding	**912,997**	**1,334,500**	**1,378,800**	**1,858,700**	**-**	**1,858,700**	**39.3%**

Transportation Management Services Department

Improvement Districts and MSTU

Vanderbilt Waterway MSTU (1635)

Notes:

Funding for the design, permitting, and execution of the Waterways Dredging Project was provided through a combination of pay-go funding provided through the MSTU ad valorem tax levy and interfund loans from Fund (1011) and Fund (0001). Full repayment to Fund (1011) and Fund (0001) was completed in FY 2022.

Forecast FY 2024:

The FY 2024 budget provides for planned and contingent operational costs, and tax collection costs.

Current FY 2025:

The FY 2025 budget provides for planned and contingent operational costs, tax collection costs, and a capital reserve. The increase in the operating expenses for this MSTU of $509,700 is due to the estimated cost of dredging in Water Turkey Bay if needed.

Revenues:

The taxable value is $ 1,841,025,884 an increase of 12.29% over last year. The millage neutral rate for this district is 0.3000 per $1,000 of taxable value. Ordinance 18-64 places a cap on the millage rate at 0.5000 per $1,000 of taxable value. The advisory committee recommends a millage neutral rate of 0.3000 which will generate $552,300 in property taxes.

Transportation Management Services Department

Improvement Districts and MSTU

Street Lighting Districts MSTU (1601)

Mission Statement

To provide streetlights to residential and commercial areas that do not meet the requirements for arterial-level roadway lighting. Installation, maintenance, and operation costs for the streetlights will be paid for through the County Board-approved taxing district.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Collier County Lighting District - QP, IAM, RG	**-**	**1,070,300**	**1,070,300**	**-**
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Reserves, Transfers, Interest - RG	**-**	**860,800**	**860,800**	**-**
Current Level of Service Budget	**-**	**1,931,100**	**1,931,100**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	802,248	953,500	841,600	1,065,400	-	1,065,400	11.7%
Indirect Cost Reimburs	4,100	5,100	5,100	4,900	-	4,900	(3.9)%
Net Operating Budget	**806,348**	**958,600**	**846,700**	**1,070,300**	**-**	**1,070,300**	**11.7%**
Trans to Property Appraiser	7,833	7,700	7,700	8,300	-	8,300	7.8%
Trans to Tax Collector	17,412	18,300	18,300	19,200	-	19,200	4.9%
Reserve for Contingencies	-	95,600	-	99,600	-	99,600	4.2%
Reserve for Capital	-	659,900	-	733,700	-	733,700	11.2%
Total Budget	**831,593**	**1,740,100**	**872,700**	**1,931,100**	**-**	**1,931,100**	**11.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	848,524	908,300	872,000	987,500	-	987,500	8.7%
Delinquent Ad Valorem Taxes	19,211	-	22,000	-	-	-	na
State Revenue Sharing	-	-	100	-	-	-	na
Miscellaneous Revenues	39,650	-	-	-	-	-	na
Interest/Misc	28,224	2,500	24,700	3,000	-	3,000	20.0%
Trans frm Property Appraiser	963	-	-	-	-	-	na
Trans frm Tax Collector	10,233	-	-	-	-	-	na
Carry Forward	828,800	874,900	944,000	990,100	-	990,100	13.2%
Less 5% Required By Law	-	(45,600)	-	(49,500)	-	(49,500)	8.6%
Total Funding	**1,775,606**	**1,740,100**	**1,862,800**	**1,931,100**	**-**	**1,931,100**	**11.0%**

Transportation Management Services Department

Improvement Districts and MSTU

Street Lighting Districts MSTU (1601)

Notes:

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of streetlights within the district is steadily increasing, however, new and replacement lights are more energy efficient than in the past, leading to fairly stable electricity costs. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (1001), which subsidized the cost of electricity in FY 2013 at $86,147 and FY 2014 at $83,738. A transfer to Fund (1001) was made in FY 2015, FY 2016 and FY 2017. Full repayment of the Fund (1001) advance was completed in FY 2017.

Forecast FY 2024:

Operating Expenses are forecast below the FY 2024 budget due to savings in electricity from LED conversions.

Current FY 2025:

The purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a general capital reserve is programmed.

Revenues:

The taxable value for this district totals $9,634,540,693 which represents an 8.71% increase from the prior year's value. The millage neutral rate is 0.1025 per $1,000 of taxable value and this rate will raise $987,500 in property taxes. The Fund's cash position at the beginning of FY 2023 (9/30/22) totaled $828,800. Cash on 9/30/2023, the beginning of FY 2024, totaled $944,000, and the budgeted fund balance on 9/30/24 is estimated at $990,100. The cash position for this Fund will be monitored continually, but it is expected that the rolled-back rate can be levied assuming taxable value continues to increase.

Transportation Management Services Department

Improvement Districts and MSTU

42nd Ave SE MSTU (1637)

Mission Statement

The 42nd Avenue SE MSTU was created to collect reimbursements of expenditures made in repairing 42nd Avenue SE to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Roadway Maintenance - QP, IAM, RG	**-**	**76,400**	**76,400**	**-**
To address neighborhood roadway maintenance needs as desired by local residents who form the MSTU.				
Reserves, Transfers, Interest - RG	**-**	**2,800**	**2,800**	**-**
Current Level of Service Budget	**-**	**79,200**	**79,200**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	-	76,200	-	76,200	na
Indirect Cost Reimburs	-	100	100	200	-	200	100.0%
Net Operating Budget	**-**	**100**	**100**	**76,400**	**-**	**76,400**	**76,300.0%**
Trans to Property Appraiser	-	100	100	100	-	100	0.0%
Trans to Tax Collector	67	300	300	300	-	300	0.0%
Trans to 1011 Unincorp Gen Fd	500	500	500	600	-	600	20.0%
Adv/Repay to 3080 Rd Assessment	1,300	1,800	1,800	1,800	-	1,800	0.0%
Total Budget	**1,867**	**2,800**	**2,800**	**79,200**	**-**	**79,200**	**2,728.6%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	2,182	3,000	2,900	3,100	-	3,100	3.3%
Delinquent Ad Valorem Taxes	64	-	-	-	-	-	na
Interest/Misc	1,737	-	900	-	-	-	na
Trans frm Tax Collector	40	-	-	-	-	-	na
Carry Forward	73,100	100	75,300	76,300	-	76,300	76,200.0%
Less 5% Required By Law	-	(300)	-	(200)	-	(200)	(33.3)%
Total Funding	**77,123**	**2,800**	**79,100**	**79,200**	**-**	**79,200**	**2,728.6%**

Transportation Management Services Department

Improvement Districts and MSTU
42nd Ave SE MSTU (1637)

Notes:

Ordinance 2021-47 created the 42nd Avenue SE Municipal Service Taxing Unit to collect reimbursements of expenditures made in repairing 42nd Avenue SE to place it in a condition that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. Millage rates are not to exceed 1.0 mils of ad valorem taxes for the first two years (FY23 and FY24) and no more than 5.0 mils of ad valorem taxes per year thereafter. Emergency repairs of $72,231 were completed in 2021.

Forecast FY 2024:

A loan of $73,000 was provided from the Road Assessment Fund (3080) to pay for the emergency repairs. Operating expenses are forecast to reflect payment for emergency repairs.

Current FY 2025:

The budget includes a loan payment of $1,800 to the Road Assessment Fund (3080).

Revenues:

The taxable value for this district is $3,092,143 an increase of 2.02% from the prior fiscal year. Ordinance 2021-47 places a cap on the millage rate at 5.000 per $1,000 of taxable value. The BCC voted to hold the millage rate at 1.0000 for the first two years which will generate approximately $3,100 in property taxes.

Transportation Management Services Department

Improvement Districts and MSTU

Palm River MSTU (1638)

Mission Statement

The Palm River Sidewalk Municipal Service Taxing Unit (MSTU) was created for the purpose of installing sidewalks in Palm Rivers Estates, including adjacent contiguous neighborhoods within the MSTU boundaries.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Operation & Maintenance - QP, IAM, RG	**-**	**355,700**	**355,700**	**-**
To address neighborhood operations and maintenance issues as desired by local residents who form the MSTU.				
Reserves, Transfers, Interest - RG	**-**	**19,100**	**19,100**	**-**
Current Level of Service Budget	**-**	**374,800**	**374,800**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	240,000	132,000	355,700	-	355,700	48.2%
Net Operating Budget	**-**	**240,000**	**132,000**	**355,700**	**-**	**355,700**	**48.2%**
Trans to Property Appraiser	-	7,500	7,500	7,600	-	7,600	1.3%
Trans to Tax Collector	-	11,300	11,300	11,500	-	11,500	1.8%
Total Budget	**-**	**258,800**	**150,800**	**374,800**	**-**	**374,800**	**44.8%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	-	272,500	245,500	293,200	-	293,200	7.6%
Interest/Misc	-	-	1,600	-	-	-	na
Carry Forward	-	-	-	96,300	-	96,300	na
Less 5% Required By Law	-	(13,700)	-	(14,700)	-	(14,700)	7.3%
Total Funding	**-**	**258,800**	**247,100**	**374,800**	**-**	**374,800**	**44.8%**

Transportation Management Services Department

Improvement Districts and MSTU

Palm River MSTU (1638)

Notes:

Ordinance 2021-07 created the Palm River Sidewalk Municipal Service Taxing Unit to provide sidewalks within the community. Millage rates are not to exceed 0.5 mil of ad valorem taxes.

Forecast FY 2024:

The forecasted expenses reflect the installation of sidewalks.

Current FY 2025:

Appropriated operating expenses provide for the installation of sidewalks.

Revenues:

The taxable value for this district is estimated to be $586,328,998 an increase of 7.6% from the prior fiscal year. Ordinance 2021-07 places a cap on the millage rate at 0.5000 per $1,000 of taxable value. Current ad valorem taxes are budgeted at $293,200 based on the millage neutral rate.

Transportation Management Services Department

Improvement Districts and MSTU

Private Road MSTU (1639)

Mission Statement

To provide emergency repairs to the unpaved private roads in Collier County that have been identified by local Fire, Sheriff, and Emergency Services. The roads shall be repaired only to the extent that they are made passable to emergency vehicles.

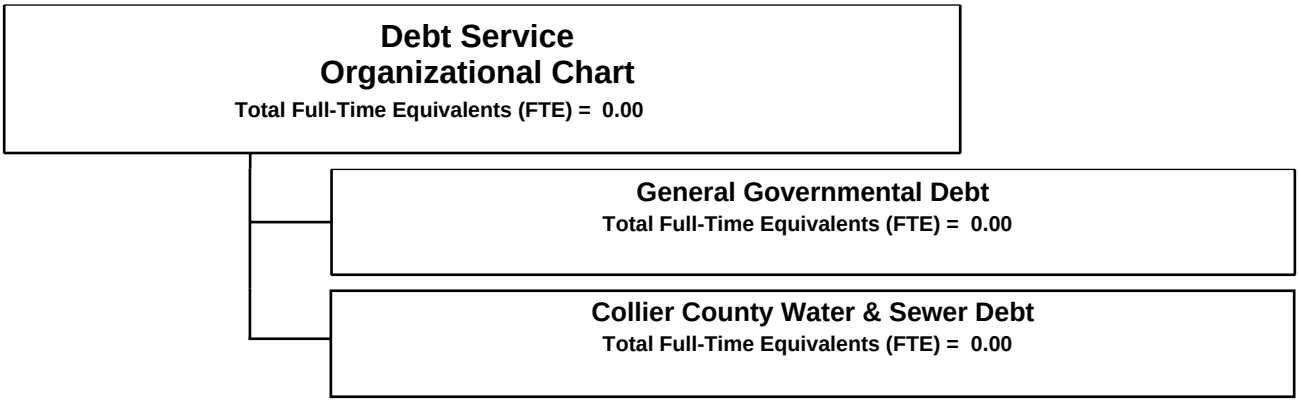
Notes:

Ordinance 2023-71 Unpaved Private Road MSTU created the private road emergency repair municipal service taxing unit providing levy of not exceeding one (1.0000) mil of ad valorem taxes per year.

Revenues:

The taxable value for this District is $38,720,413. Ordinance 2023-71 places a cap on the millage rate at 1.000 per $1,000 of taxable value. There is no tax levy in FY 2025.

Debt Service



Debt Service

Recap of Recent Debt Issues:

On September 11, 2018, agenda item 11.A., the Board authorized up to a $70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the Tourist Development tax revenue bond was issued for $62,965,000. Debt appropriations are budgeted in Fund 2017.

On March 12, 2019. agenda item 9.A., the Board authorized up to a $85 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County. On April 2, 2019 the revenue bond was issued for $76,185,000. Debt appropriations are budgeted in Fund 4010.

On July 9, 2019, agenda item 11.C., the Board authorized a term loan up to $29 million to purchase the Golden Gate Golf Course. On July 18, 2019, the note was issued for $28,060,000. Debt appropriations are budgeted in Fund 2013.

On September 22, 2020, agenda item 11.B., the Board authorized up to $92 million in Special Revenue Bonds. Special Obligation Revenue Bond, Series 2020A in the amount of $75.1 million was to finance the acquisition, construction and equipping Parks and Stormwater capital improvements and refinance variable commercial paper which was used to purchase the Sports Complex property. The Taxable Special Obligation Revenue Bonds, Series 2020B in the amount of $24,075,000 funded the purchase certain real property. Debt appropriations are budgeted in Fund 2022.

On June 8, 2021, agenda item 11.G., the Board approved up to a $10 million commercial paper loan to finance various capital improvements within the Pelican Bay MSTU&BU. The debt service payments will be funded from the legally available non-ad valorem revenue of the Pelican Bay Funds under a covenant to legally and appropriate. Debt appropriations are budgeted in Fund 2023.

On June 22, 2021, agenda item 11.D., the Board authorized up to a $145 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County and Golden Gate City; and to help fund the Government Operations Business Park. On July 27, 2021 the revenue bond was issued for $128,900,000. Debt appropriations are budgeted in Fund 4010.

On July 11, 2023, agenda item 11.B., the Board authorized up to a $50 million commercial paper loan to finance construction to finance the construction of the North Collier Water Reclamation Facility's Pretreatment Facility and Public Utility Renewal projects. This loan is secured by a pledge of and lien upon the Designated Revenues and debt service payments will be funded from utility user fees. Debt appropriations are budgeted in Fund 4010.

On July 12, 2022, agenda item 11.G., the Board authorized up to a $30 million commercial paper loan to finance the Vanderbilt Beach Road Extension construction. The debt service payments will be funded from legally available non-ad valorem revenue. Debt appropriations are budgeted in Fund 2023.

History of General Governmental Bond refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or $3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the $47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of $19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account. On March 12, 2013, agenda item 11.B. the Board approved the repayment of the loans from the County Water/Sewer District and from the Solid Waste funds.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or $1,362,315 over the remaining bond life (11 years). The refunding also released approximately $3.8 million of cash from existing debt service reserves currently restricted pursuant

Debt Service

to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 2022. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings $6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings $131,725.

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or $4,846,269. The refunding also released approximately $5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants.

The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or $2,064,642. The refunding also released the balance of cash (approximately $10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings $59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or $3,811,782. The refunding also will release approximately $2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or $9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of $29,891.

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or $2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On March 8, 2022, the Board approved the refunding of the Special Obligation Refunding Revenue Bonds, Series 2011 and Series 2013. The partial refunding generated a combined net present value savings of 11.56%, or $12,256,428. The new refunding Notes known as Special Obligation Refunding Revenue Note, Series 2022A and Series 2022B are budgeted in fund 298. These refunding notes are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

Enterprise Bond Refundings:

On January 10, 2023, the Board authorized Collier County Water and Sewer District (District) to issue a Series 2023 Taxable Water and Sewer Refunding Revenue Bond (Bank Term Loan) in the par amount of $49,945,000. This taxable bond was issued for the purpose of refunding all of the District's outstanding County Water and Sewer Refunding Revenue Bonds, Series 2016. The final maturity of the Series 2023 Taxable Water and Sewer Refunding Revenue Bond is July 1, 2036, with an interest rate of 4.15%. The taxable refunding achieved a net present value savings of 3.24% on the refunded bonds, an aggregate debt

Debt Service

service savings of $1,869,097 and an economic gain of $1,583,910. The Series 2023 Taxable Water and Sewer Refunding Revenue Bond was issued as a direct placement financing, secured with a lien on parity with all outstanding senior lien Collier County Water and Sewer Revenue Bonds. On July 1, 2026, the Series 2023 Bond is scheduled to be exchanged for a Series 2026 tax exempt bond paying fixed interest at 3.39%. The refunding, assuming an exchange to a taxexempt Series 2026 Bond, will achieve a net present value savings of 7.31% on the refunded debt and an aggregate debt service savings of $4,395,527.

History of General Governmental Debt Restructuring, Portfolio Interest Savings and Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010

Date	Debt Issuance	Purpose	Security for the Bonds	Par Amount Restructured	Final Maturity	NPV % Interest Savings over Issuance Life	NPV Dollar Savings over Issuance Life	Amount Returned to Utilities from DSRF**	Estimated Annual NPV Dollar Savings
July 2010	Special Obligation Revenue Bonds Series 2010	Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds	CBA - All legally Available Non Ad Valorem Revenue	$59,895,000	2034	6.34%	$3,796,567	$0	$158,190.29
Nov 2010	Special Obligation Refunding Revenue Bonds Series 2010B	Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds, Series 2002	CBA - All legally Available Non Ad Valorem Revenue	$24,620,000	2021	5.40%	$1,362,315	$3,853,476	$123,846.82
Jan 2011		Pre-paid the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997 in the amount of $179,731.47	Special Assessment				$6,556		
Apr 2011		Pre-paid the Conservation Collier Limited General Obligations Bond, Series 2008 in the amount of $7,219,962.62	Ad Valorem				$131,725		
Jan 2012	Special Obligation Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	$92,295,000	2030	5.05%	$4,846,269	$5,315,794	$295,321.89
Jan 2012		Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of $4,442,394.40	Gas Taxes				$59,983		
Apr 2012	Gas Tax Refunding Revenue Bonds, Series 2012	Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds	Gas Taxes	$38,680,000	2023	9.20%	$3,811,782	$0	$317,648.50
Apr 2013	Special Obligation Refunding Revenue Bonds, Series 2013	Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	$73,805,000	2035	2.96%	$2,064,642	$10,401,508	$89,767.04
May 2014	Gas Tax Refunding Revenue Bonds Series 2014	Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds	Gas Taxes	$89,780,000	2025	11.38%	$9,731,581	$0	$748,583.15
Oct 2016		MSTU Limited General Obligation Note, Series 2012 in the Amount of $338,891	Ad Valorem from MSTU				$29,891		
Dec 2017	Special Obligation Refunding Revenue Note, Series 2017	Refunds Special Obligation Revenue Bond, Series 2010	CBA - All legally Available Non Ad Valorem Revenue	$43,713,000	2034	6.72%	$2,764,838	$0	$162,637.51
Mar 2022	Special Obligation Refunding Revenue Bonds, Series 2022A	Obligation Refunding Revenue Bonds, Series 2011	CBA - All legally Available Non Ad Valorem Revenue	$32,865,000	2029	5.58%	$1,797,306	$0	$224,663.19
July 2022	Special Obligation Refunding Revenue Bonds, Series 2022B	Refund the Special Obligation Refunding Revenue Bonds, Series	CBA - All legally Available Non Ad Valorem Revenue	$75,560,000	2035	14.17%	$10,459,123	$0	$950,829.32
Totals				**$531,213,000**			**$40,862,577**	**$19,570,778**	**$3,071,488**

** Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

Summary of FY 2025 Budgeted Principal and Interest Payments by Fund

Fund Title	Fund #	Principal	Interest	Arbitrage Services	Fiscal Agent Fee	Total
Series 2012 and 2014 Gas Tax Revenue Bond	2005	13,265,000	356,900	7,000	10,000	13,638,900
Taxable Special Obligation Bonds, Series 2019	2013	2,240,000	616,700	3,500	500	2,860,700
Tourist Development Tax Revenue Bond, Series 2018	2017	1,255,000	2,463,200	3,500	10,000	3,731,700
Special Obligation Bonds, Series 2010/2017, 2011/2022A, 2013/2022B, 2020A and 2020B	2022	14,596,000	5,944,900	20,000	20,000	20,580,900
Commercial Paper Loans	2023	370,000	780,200	7,000	1,500	1,158,700
Sub-Total General Governmental Debt		31,726,000	10,161,900	41,000	42,000	41,970,900
County Water /Sewer District Debt	4010	13,749,000	10,862,700	20,000	40,000	24,671,700
Total		**$45,475,000**	**$21,024,600**	**$61,000**	**$82,000**	**$66,642,600**

All required principal and interest payments have been made in a timely manner on these bonds.

The County maintains an excellent investment quality credit rating from all three major rating agencies. The following are ratings for select revenue bond debt investments.

Current Bond Rating by Rating Agency

Debt Instrument	Moody's	Standard & Poor's	Fitch
Issuer Rating	Aaa	AAA	AAA
Special Obligation Bonds	Aaa	AAA	-
Tourist Development Tax Bonds	Aa1	-	AA+
County Water-Sewer Revenue Bonds	Aaa	-	AAA

A Moody's Investors Service rating of Aaa is highest rating and is indicative of a high-quality investment grade instrument with minimal credit risk, an Aa rating suggests a high-quality investment grade instrument subject to very low credit risk and an A rating is indicative of an upper-medium grade instrument subject to low credit risk. Moody's uses intermediate modifiers of 1 (higher) to 3 (lower) within the Aa and A ranges.

An obligation rated AAA has the highest rating assigned by Standard and Poor's Global Ratings. The obligor's capacity to meet its financial commitments on the obligation is extremely strong. An obligation rated A is somewhat more susceptible to the adverse effects of changes in circumstances and economic conditions than obligations in higher-rated categories. However, the obligato's capacity to meet its financial

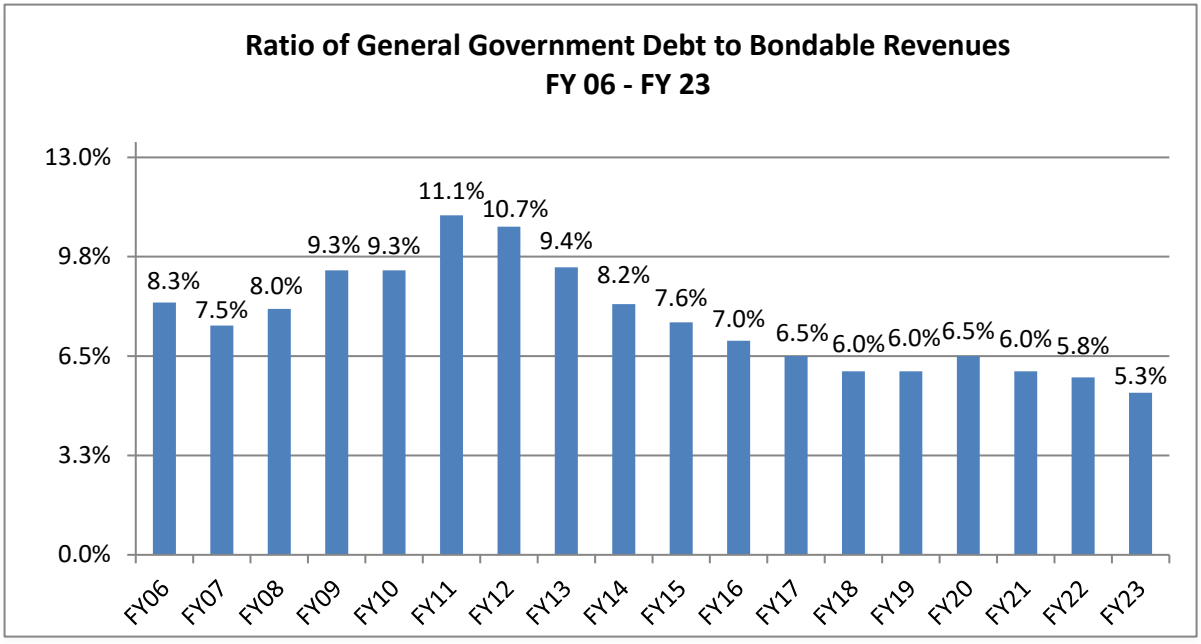
commitments on the obligation is still strong. Standard and Poor's Global Ratings also uses intermediate +/- modifiers for each category to indicate relative standing within the major rating categories.

A rating of AAA by Fitch Ratings denotes the lowest expectation of default risk. A rating of AA denotes the expectations of very low default risk and indicates very strong capacity for payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events. Fitch also uses intermediate +/- modifiers for each AA category.

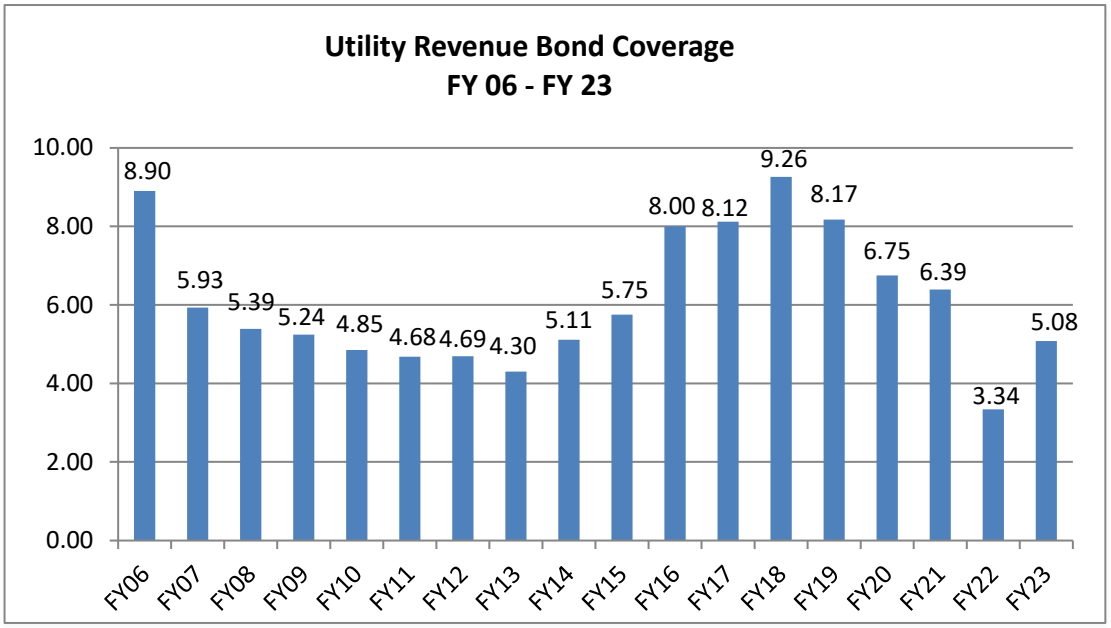
Issuing strategic short-term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents. Further, lowering interest rates provide an opportunity to capitalize on the County's exemplary credit rating.

The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date, over $531 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by $3,071,500 annually with these recurring savings applied toward high-priority "pay as you go" operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt totals $41.9 million plus $24.6 million in enterprise debt and the total represents 3.3% of the County's net adopted FY 2025 budget.

Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 5.3% for FY 23. The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. Future consideration of any debt issuance is a policy decision of the Board in accordance with the County's Debt Management Policy. The trend in this ratio is depicted below.



The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. The FY 23 bond coverage is 5.08 which is an increase over FY 22 resulting from a combination of a decrease in annual debt service and a market-to-market adjustment increasing investment income. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large-scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

Bond Refinancing

The County's Finance Committee, consisting of key County financial management and legal staff, the County's Financial Advisor, and the County Bond Counsel explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

Collier County, Florida
Notes to the Financial Statements
September 30, 2023.

(Approved ACFR- Will be updated for September 30, 2024 when available)

NOTE 7 – LONG-TERM DEBT

SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations for the year ended September 30, 2023:

	000's Omitted					
	October 1, 2022	Additions	Reductions	Premium/ Discount Amortized	September 30, 2023	Due within one year
Governmental Activities:						
Revenue Bonds Payable	$ 160,200	$ -	$ (7,630)	$ -	$ 152,570	$ 3,990
Premiums on Bonds Payable	18,480	-	-	(1,201)	17,279	-
Direct Placement Loans and Notes	209,164	-	(22,605)	-	186,559	26,751
Discount on Direct Placement Loan	(185)	-	-	15	(170)	-
Commercial Paper Loans	1,000	1,500	-	-	2,500	-
Leases Payable	7,309	237	(936)	-	6,610	866
SBITA Liability	-	9,310	(1,588)	-	7,722	1,696
Self-Insurance Claims	11,883	78,425	(76,234)	-	14,074	11,657
Compensated Absences	36,595	14,788	(11,761)	-	39,622	13,778
Total	$ 444,446	$ 104,260	$ (120,754)	$ (1,186)	$ 426,766	$ 58,738
Business-type Activities:						
Revenue Bonds Payable	$ 251,135	$ -	$ (50,210)	$ -	$ 200,925	$ 2,210
Premium on Bonds Payable	42,164	-	(8,033)	(1,701)	32,430	-
Direct Placement Loans and Notes	67,624	49,945	(11,539)	-	106,030	11,763
Developer Note Payable	70	-	-	-	70	70
Leases Payable	607	217	(98)	-	726	95
SBITA Liability	-	496	(59)	-	437	56
Landfill Closure Liability	1,387	60	-	-	1,447	41
Compensated Absences	4,092	3,258	(3,018)	-	4,332	3,465
Total	$ 367,079	$ 53,976	$ (72,957)	$ (1,701)	$ 346,397	$ 17,700

Liabilities, including compensated absences, are liquidated by the individual fund to which the liability is directly associated.

Collier County, Florida
Notes to the Financial Statements
September 30, 2023

(Approved ACFR- Will be updated for September 30, 2024 when available)

NOTE 7 – LONG-TERM DEBT (Continued)

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE

Bonds, loans and notes payable at September 30, 2023 were composed of the following:

	GOVERNMENTAL ACTIVITIES
Governmental Activities Revenue Bonds	
$62,965,000 2018 Tourist Development Tax Revenue Bonds, due in annual installments of $1,030,000 to $3,605,000 through October 1, 2048; interest at 4.00% to 5.00% and collateralized by a pledge on tourist development tax revenues. Bonds were issued for purposes of financing the development, acquisition, construction and equipping of a regional tournament caliber amateur sports complex.	$ 58,570,000
$75,100,000 2020A Special Obligation Revenue Bonds, due in annual installments of $165,000 to $6,045,000 through October 1, 2045; interest at 4.00% to 5.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of providing funding for the acquisition, construction and and equipping of various capital improvements and refunding a commercial paper loan.	74,740,000
$24,075,000 2020B Taxable Special Obligation Revenue Bonds, due in annual installments of $2,275,000 to $2,920,000 through October 1, 2029; interest at 2.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of financing the purchase of certain real property.	19,260,000
Total Governmental Activities Revenue Bonds	$ 152,570,000
Governmental Activities Direct Placement Loans	
$89,780,000 2014 Gas Tax Refunding Revenue Bond (Bank Term Loan) due in annual installments of $1,065,000 to $13,265,000 through June 1, 2025; interest at 2.69% and collateralized by a pledge on the combined gas tax proceeds. Loan was issued to advance refund a portion of the County's 2005 Gas Tax Revenue Bonds.	$ 26,230,000
$43,713,000 2017 Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of $113,000 to $3,724,000 through July 1, 2034; interest at 3.09% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to advance refund a portion of the County's 2010 Special Obligation Revenue Bonds.	35,329,000
$28,060,000 2019 Taxable Special Obligation Taxable Revenue Note (Bank Term Loan) due in annual installments of $1,555,000 to $5,165,000 through October 1, 2029; interest at 2.74% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to acquire the real property known as the Golden Gate Golf Course.	25,880,000
$32,865,000 2022A Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of $8,425,000 to $1,540,000 through October 1, 2029; interest at 1.43% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to refund the Series 2011 Special Obligation Refunding Revenue Bonds.	24,440,000

Collier County, Florida
Notes to the Financial Statements
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NOTE 7 – LONG-TERM DEBT (Continued)

$75,560,000 2022B Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of $8,295,000 to $570,000 through October 1, 2035; interest at 1.85% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to refund the Series 2013 Special Obligation Refunding Revenue Bonds.	74,680,000
Total Governmental Activities Direct Placement Loans	$ 186,559,000
Governmental Activities Commercial Paper Loans	
$2,500,000 Commercial Paper Loan issued by the Florida Local Government Finance Commission Pooled Commercial Paper Program due on June 1, 2027; monthly variable interest for the current fiscal year of 3.56% to 4.70%, based on the underlying commercial paper that is purchased and collateralized by all legally available non-ad valorem revenues. Loan was issued for purposes of constructing sidewalk improvements in the Pelican Bay Services District.	$ 2,500,000
Total Governmental Activities Commercial Paper Loans	$ 2,500,000
Total Governmental Activities Obligations	341,629,000
Unamortized Direct Placement Loan Discount	(170,736)
Unamortized Bond Premiums	17,279,300
Total Unamortized Bond Premiums and Discounts, net	17,108,564
Governmental Activities Obligations, Net	358,737,564
Less Current Portion of Governmental Activities Obligations	(30,741,000)
Long-Term Portion of Governmental Activities Obligations, Net	$ 327,996,564
BUSINESS-TYPE ACTIVITIES	
Business-type Activities Revenue Bonds	
$76,185,000 2019 Collier County Water and Sewer Revenue Bonds due in annual installments of $4,385,000 to $14,160,000 through July 1, 2039; interest at 3.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various utility capital improvements within the Collier County Water and Sewer District.	$ 76,185,000
$128,900,000 2021 Collier County Water and Sewer Revenue Bonds due in annual installments of $2,055,000 to $11,300,000 through July 1, 2046; interest at 4.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various water and wastewater improvements within the Collier County Water and Sewer District.	124,740,000
Total Business-type Activities Revenue Bonds	$ 200,925,000
Business-type Activities Direct Placement Loans	
$35,965,000 2018 Collier County Water and Sewer Revenue Bond (Bank Term Loan) due in annual installments of $1,560,000 to $3,945,000 through July 1, 2029; interest at 2.41% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to finance the acquisition of water and wastewater utility facilities within the Golden Gate Community.	21,650,000

Collier County, Florida
Notes to the Financial Statements
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NOTE 7 – LONG-TERM DEBT (Continued)

$49,945,000 2023 Taxable Collier County Water and Sewer Revenue Bond (Bank Term Loan) due in annual installments of $270,000 to $7,090,000 through July 1, 2036; interest at 4.15% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to refund the Series 2016 Collier County Water and Sewer Refunding Revenue Bonds.	49,945,000
Total Business-type Activities Direct Placement Loans	$ 71,595,000
Business-type Activities Note Payable	
$166,580 County Water and Sewer District agreement with private developer payable through use of sewer impact fee credits. Non-interest bearing agreement.	$ 69,848
$89,982,000 2016 County Water and Sewer District Refunding Revenue Note with Synovus Financial Corporation, due in monthly installments of $2,881,000 to $9,574,000 through July 1, 2029; interest at 1.80% and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District. Loan was issued to currently refund all of the District's State Revolving Fund Loans.	$ 34,435,000
Total Business-type Activities Note Payable	$ 34,504,848
Total Business-type Activities Obligations	$ 307,024,848
Unamortized Bond Premiums	$ 32,430,221
Business-type Activities Obligations, Net	$ 339,455,069
Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets	$ (10,479,750)
Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets	(3,563,098)
Long-Term Portion of Business-type Activities Obligations, Net	$ 325,412,221

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, premiums, discounts and arbitrage rebate liability, are as follows:

	Governmental Activities						
Fiscal Year	Revenue Bonds		Direct Placement Loans and Notes Payable		Commercial Paper Loans		Totals
	Principal	Interest	Principal	Interest	Principal	Interest	
2024	$ 3,990,000	$ 5,987,550	$ 26,751,000	$ 4,141,518	$ -	$ 450,000	$ 41,320,068
2025	4,110,000	5,863,500	27,246,000	3,517,806	-	450,000	41,187,306
2026	4,235,000	5,734,900	14,309,000	2,869,089	-	450,000	27,597,989
2027	4,365,000	5,601,575	14,603,000	2,544,824	2,500,000	405,000	30,019,399
2028	4,500,000	5,463,275	14,955,000	2,198,749	-	-	27,117,024
2029-33	25,015,000	24,630,075	65,006,000	6,091,196	-	-	120,742,271
2034-38	31,180,000	18,351,350	23,689,000	629,325	-	-	73,849,675
2039-43	38,080,000	11,346,600	-	-	-	-	49,426,600
2044-48	33,490,000	3,440,600	-	-	-	-	36,930,600
2049-53	3,605,000	72,100	-	-	-	-	3,677,100
Total	$152,570,000	$ 86,491,525	$186,559,000	$ 21,992,507	$ 2,500,000	$ 1,755,000	$451,868,032

Collier County, Florida
Notes to the Financial Statements
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NOTE 7 – LONG-TERM DEBT (Continued)

Fiscal Year	Business-type Activities: Revenue Bonds Principal	Revenue Bonds Interest	Direct Placement Loans and Notes Payable Principal	Direct Placement Loans and Notes Payable Interest	Developer Note Payable Principal	Developer Note Payable Interest	Totals
2024	$ 2,210,000	$ 7,992,181	$ 11,763,000	$ 3,214,313	$ 69,848	$ -	$ 25,249,342
2025	2,320,000	7,881,681	11,429,000	2,980,711	-	-	24,611,392
2026	2,435,000	7,765,681	10,103,000	2,752,602	-	-	23,056,283
2027	2,560,000	7,643,931	8,941,000	2,547,811	-	-	21,692,742
2028	2,685,000	7,515,931	8,683,000	2,357,012	-	-	21,240,943
2029-33	34,455,000	34,098,557	34,681,000	8,062,865	-	-	111,297,422
2034-38	64,210,000	25,516,432	20,430,000	1,718,722	-	-	111,875,154
2039-43	57,435,000	12,581,000	-	-	-	-	70,016,000
2044-48	32,615,000	2,643,200	-	-	-	-	35,258,200
Total	$200,925,000	$113,638,594	$106,030,000	$ 23,634,036	$ 69,848	$ -	$444,297,478

CURRENT YEAR FINANCING ACTIVITIES

On January 17, 2023, the Collier County Water and Sewer District (District) issued the Series 2023 Taxable Water and Sewer Refunding Revenue Bond (Bank Term Loan) in the par amount of $49,945,000. This taxable bond was issued for the purpose of refunding all of the District's outstanding County Water and Sewer Refunding Revenue Bonds, Series 2016. The final maturity of the Series 2023 Taxable Water and Sewer Refunding Revenue Bond is July 1, 2036, with an interest rate of 4.15%. The taxable refunding achieved a net present value savings of 3.24% on the refunded bonds, an aggregate debt service savings of $1,869,097 and an economic gain of $1,583,910. The Series 2023 Taxable Water and Sewer Refunding Revenue Bond was issued as a direct placement financing, secured with a lien on parity with all outstanding senior lien Collier County Water and Sewer Revenue Bonds. On July 1, 2026, the Series 2023 Bond is scheduled to be exchanged for a Series 2026 tax exempt bond paying fixed interest at 3.39%. The refunding, assuming an exchange to a tax-exempt Series 2026 Bond, will achieve a net present value savings of 7.31% on the refunded debt and an aggregate debt service savings of $4,395,527. The refunded Series 2016 Collier County Water and Sewer Refunding Revenue Bonds have a redemption date of July 1, 2026.

On October 6, 2022, Collier County issued a $1,500,000 commercial paper loan through the Florida Local Government Finance Commission's Pooled Commercial Paper Program. The loan was issued for purposes of sidewalk improvements in the Pelican Bay Services Municipal Services Taxing and Benefit Unit. The loan bears monthly variable interest and is collateralized by all legally available non-ad valorem revenues as defined in the loan agreement.

DEFEASED DEBT

The County has defeased certain outstanding bonds by placing the proceeds of new debt in an irrevocable trust to provide for all future debt service payment on the defeased bonds. Accordingly, the trust account and the defeased bonds are not included in the County's financial statements.

As of September 30, 2023, the following issue was considered defeased:

	Original Debt Defeased	Defeased Bonds Outstanding
2016 County Water and Sewer Refunding Revenue Bonds	$48,105,000	$48,105,000

RESTRICTIVE COVENANTS

According to County resolutions authorizing the issuance of the Series 2020A and 2020B Taxable Special Obligation Refunding Revenue Bonds and Series 2017, 2019 and 2022A and 2022B Special Obligation Refunding Revenue Notes (bank term loan), the County has covenanted, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment if necessary, from non-ad valorem revenues amounts sufficient to pay principal and interest on the combined Special Obligation Bonds and Notes. The total non-ad valorem revenue collections pledged to payment of the Special Obligation Bonds and Notes for the fiscal year ended September 30, 2023 was $162,869,951.

Collier County, Florida
Notes to the Financial Statements
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NOTE 7 – LONG-TERM DEBT (Continued)

According to County resolutions authorizing the issuance of the Series 2014 Gas Tax Refunding Revenue Bond (bank term loan), the issue is payable from and secured by a lien on gas tax revenues. Total pledged gas tax revenue collections for the fiscal year ended September 30, 2023 were $24,846,062.

According to County resolutions authorizing the issuance of the Series 2018 Tourist Development Tax Revenue Bonds, the issues are payable from and secured by a lien on tourist development tax revenues. Total tourist development tax revenues for the fiscal year ended September 30, 2023 were $44,107,953.

The covenants of the loan agreement authorizing the Florida Local Government Finance Commission pooled commercial paper loans include appropriation in the annual budget, by amendment, if necessary, of amounts of non-ad valorem revenues or other legally available funds sufficient to satisfy the loan repayments.

The County Water and Sewer District (District) has pledged future water and sewer customer revenues, net of certain operating expenses, to repay $272,520,000 in Series 2018, 2019, 2021 and 2023 senior lien revenue bonds and direct placement loans. Proceeds from the bonds and loans were used for the expansion of the District's water and sewer systems as well as the refinancing of bonds issued for purposes of rehabilitation or expansion of the District's water and sewer systems. Principal and interest are payable through July 1, 2046, solely from the net revenues and certain other fees and charges derived from operation of the County's Water and Sewer District (District). The pledge of net revenues by the District from the operation of the system does not constitute a lien upon the system or any other property of the County. The resolutions authorizing the revenue bonds include an obligation for the District to fix, establish and maintain such rates and collect such fees so as to provide in each year net revenues, as defined in the bond resolutions, which together with system development fees (impact fees) and special assessment proceeds (if applicable) received shall be at least 125% of the annual debt service requirements for the bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service on the bonds. Fiscal year 2023 pledged revenues, net of operating expenses (excluding depreciation and amortization), were $83,652,362, and $101,239,179 when system development fees were included. Principal and interest paid on the bonds during fiscal year 2023 totaled $16,460,530, providing coverage of 508% and 615%, respectively. In addition, bond covenants require a renewal and replacement amount equal to $300,000 in the District funds. The District was in compliance with these covenants for the year ended September 30, 2023.

In addition, the District has a note outstanding in the amount of $34,435,000 with Synovus Financial Corporation. This note is collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded and direct placement loan indebtedness. The District's note was in compliance with these covenants for the year ended September 30, 2023.

LEGAL DEBT MARGIN

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

Debt Service

Department Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	17,500	61,000	61,000	61,000	-	61,000	0.0%
Payment to Escrow Agent	49,880,889	-	-	-	-	-	na
Debt Service	107,878	52,000	50,500	52,000	-	52,000	0.0%
Debt Service - Principal	43,879,000	44,814,000	44,714,000	45,475,000	-	45,475,000	1.5%
Debt Service - Interest Expense	22,237,938	21,882,600	21,596,400	21,024,600	-	21,024,600	(3.9)%
Total Net Budget	**116,123,205**	**66,839,600**	**66,451,900**	**66,642,600**	**-**	**66,642,600**	**(0.3)%**
Trans to 1626 Forest Lakes MSTU	38,083	-	-	-	-	-	na
Reserve for Debt Service	-	32,187,800	-	32,366,800	-	32,366,800	0.6%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
Total Budget	**116,161,289**	**100,632,300**	**66,451,900**	**100,614,300**	**-**	**100,614,300**	**0.0%**

Appropriations by Division	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
General Governmental Debt	40,868,361	41,599,800	41,212,100	41,970,900	-	41,970,900	0.9%
Collier County Water & Sewer Debt	75,254,845	25,239,800	25,239,800	24,671,700	-	24,671,700	(2.3)%
Total Net Budget	**116,123,205**	**66,839,600**	**66,451,900**	**66,642,600**	**-**	**66,642,600**	**(0.3)%**
General Governmental Debt	38,083	4,999,500	-	5,028,900	-	5,028,900	0.6%
Collier County Water & Sewer Debt	-	28,793,200	-	28,942,800	-	28,942,800	0.5%
Total Transfers and Reserves	**38,083**	**33,792,700**	**-**	**33,971,700**	**-**	**33,971,700**	**0.5%**
Total Budget	**116,161,289**	**100,632,300**	**66,451,900**	**100,614,300**	**-**	**100,614,300**	**0.0%**

Debt Service

Department Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	166,330	-	-	-	-	-	na
Gas Taxes	2,050,570	2,100,000	2,100,000	2,100,000	-	2,100,000	0.0%
Interest/Misc	937,035	136,900	157,100	136,900	-	136,900	0.0%
Loan Proceeds	49,949,046	-	-	-	-	-	na
Trans fm 0001 General Fund	7,774,700	7,957,100	7,957,100	7,769,400	-	7,769,400	(2.4)%
Trans fm 1001 Rd & Bridge	1,019,300	963,400	963,400	1,079,400	-	1,079,400	12.0%
Trans fm 1108 TDC Cap	3,730,300	3,754,500	3,754,500	3,694,100	-	3,694,100	(1.6)%
Trans fm 3018 Sales Tx Cap	-	415,100	415,100	377,100	-	377,100	(9.2)%
Trans fm 3030 EMS Imp Fee	397,300	383,900	383,900	411,700	-	411,700	7.2%
Trans fm 3031 Lib Imp Fee	616,400	616,200	616,200	616,200	-	616,200	0.0%
Trans fm 3032 Correct Imp Fee	1,617,100	1,228,500	1,228,500	1,512,900	-	1,512,900	23.2%
Trans fm 3033 Law Enf Imp Fee	1,721,400	1,688,600	1,688,600	1,755,900	-	1,755,900	4.0%
Trans fm 3034 Govt Imp Fe	4,799,400	4,631,900	4,631,900	4,978,200	-	4,978,200	7.5%
Trans fm 3041 PelBay Irr&Lndscp	105,600	175,000	263,800	680,000	-	680,000	288.6%
Trans fm 3070 Reg Pk Imp Fee	300,000	300,000	300,000	300,000	-	300,000	0.0%
Trans fm 3071 Unin Pk Imp Fee	5,504,400	4,334,000	4,334,000	4,555,600	-	4,555,600	5.1%
Trans fm 3083 Rd Const-Gas Tax	11,300,000	11,778,500	11,300,000	11,795,200	-	11,795,200	0.1%
Trans fm 4008 W/S Ops	7,447,717	7,044,400	7,044,400	7,270,200	-	7,270,200	3.2%
Trans fm 4011 W ImpFee Cap	8,483,791	9,515,400	9,515,400	9,433,400	-	9,433,400	(0.9)%
Trans fm 4013 S ImpFee Cap	9,429,504	8,167,300	8,167,300	7,565,400	-	7,565,400	(7.4)%
Carry Forward	35,136,400	35,553,600	36,325,400	34,694,700	-	34,694,700	(2.4)%
Less 5% Required By Law	-	(112,000)	-	(112,000)	-	(112,000)	0.0%
Total Funding	**152,486,293**	**100,632,300**	**101,146,600**	**100,614,300**	**-**	**100,614,300**	**0.0%**

Debt Service

General Governmental Debt

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Arbitrage Services	10,000	41,000	41,000	41,000	-	41,000	0.0%
Debt Service	-	42,000	40,500	42,000	-	42,000	0.0%
Debt Service - Principal	30,235,000	30,841,000	30,741,000	31,726,000	-	31,726,000	2.9%
Debt Service - Interest Expense	10,623,361	10,675,800	10,389,600	10,161,900	-	10,161,900	(4.8)%
Net Operating Budget	**40,868,361**	**41,599,800**	**41,212,100**	**41,970,900**	**-**	**41,970,900**	**0.9%**
Trans to 1626 Forest Lakes MSTU	38,083	-	-	-	-	-	na
Reserve for Debt Service	-	3,694,600	-	3,724,000	-	3,724,000	0.8%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
Total Budget	**40,906,444**	**46,599,300**	**41,212,100**	**46,999,800**	**-**	**46,999,800**	**0.9%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Commercial Paper Debt (2023)	107,489	655,000	267,300	1,158,700	-	1,158,700	76.9%
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (2005)	13,264,577	13,687,600	13,687,600	13,638,900	-	13,638,900	(0.4)%
Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (2022)	20,858,443	20,587,100	20,587,100	20,580,900	-	20,580,900	0.0%
Taxable Special Obligation Revenue Note, Series 2019 (2013)	2,918,978	2,937,200	2,937,200	2,860,700	-	2,860,700	(2.6)%
Tourist Development Tax Revenue Bond, Series 2018 (2017)	3,718,875	3,732,900	3,732,900	3,731,700	-	3,731,700	0.0%
Total Net Budget	**40,868,361**	**41,599,800**	**41,212,100**	**41,970,900**	**-**	**41,970,900**	**0.9%**
Total Transfers and Reserves	**38,083**	**4,999,500**	**-**	**5,028,900**	**-**	**5,028,900**	**0.6%**
Total Budget	**40,906,444**	**46,599,300**	**41,212,100**	**46,999,800**	**-**	**46,999,800**	**0.9%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	166,330	-	-	-	-	-	na
Gas Taxes	2,050,570	2,100,000	2,100,000	2,100,000	-	2,100,000	0.0%
Interest/Misc	446,362	11,900	32,100	11,900	-	11,900	0.0%
Loan Proceeds	4,046	-	-	-	-	-	na
Trans fm 0001 General Fund	7,774,700	7,957,100	7,957,100	7,769,400	-	7,769,400	(2.4)%
Trans fm 1001 Rd & Bridge	1,019,300	963,400	963,400	1,079,400	-	1,079,400	12.0%
Trans fm 1108 TDC Cap	3,730,300	3,754,500	3,754,500	3,694,100	-	3,694,100	(1.6)%
Trans fm 3018 Sales Tx Cap	-	415,100	415,100	377,100	-	377,100	(9.2)%
Trans fm 3030 EMS Imp Fee	397,300	383,900	383,900	411,700	-	411,700	7.2%
Trans fm 3031 Lib Imp Fee	616,400	616,200	616,200	616,200	-	616,200	0.0%
Trans fm 3032 Correct Imp Fee	1,617,100	1,228,500	1,228,500	1,512,900	-	1,512,900	23.2%
Trans fm 3033 Law Enf Imp Fee	1,721,400	1,688,600	1,688,600	1,755,900	-	1,755,900	4.0%
Trans fm 3034 Govt Imp Fe	4,799,400	4,631,900	4,631,900	4,978,200	-	4,978,200	7.5%
Trans fm 3041 PelBay Irr&Lndscp	105,600	175,000	263,800	680,000	-	680,000	288.6%
Trans fm 3070 Reg Pk Imp Fee	300,000	300,000	300,000	300,000	-	300,000	0.0%
Trans fm 3071 Unin Pk Imp Fee	5,504,400	4,334,000	4,334,000	4,555,600	-	4,555,600	5.1%
Trans fm 3083 Rd Const-Gas Tax	11,300,000	11,778,500	11,300,000	11,795,200	-	11,795,200	0.1%
Carry Forward	6,063,800	6,366,400	6,710,900	5,467,900	-	5,467,900	(14.1)%
Less 5% Required By Law	-	(105,700)	-	(105,700)	-	(105,700)	0.0%
Total Funding	**47,617,008**	**46,599,300**	**46,680,000**	**46,999,800**	**-**	**46,999,800**	**0.9%**

Debt Service

General Governmental Debt

Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (2005)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Debt Service	**-**	**14,830,100**	**14,830,100**	**-**
Current Level of Service Budget	**-**	**14,830,100**	**14,830,100**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Arbitrage Services	3,750	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	12,215,000	12,965,000	12,965,000	13,265,000	-	13,265,000	2.3%
Debt Service - Interest Expense	1,045,827	705,600	705,600	356,900	-	356,900	(49.4)%
Net Operating Budget	**13,264,577**	**13,687,600**	**13,687,600**	**13,638,900**	**-**	**13,638,900**	**(0.4)%**
Reserve for Debt Service	-	1,191,200	-	1,191,200	-	1,191,200	0.0%
Total Budget	**13,264,577**	**14,878,800**	**13,687,600**	**14,830,100**	**-**	**14,830,100**	**(0.3)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	166,330	-	-	-	-	-	na
Gas Taxes	2,050,570	2,100,000	2,100,000	2,100,000	-	2,100,000	0.0%
Interest/Misc	96,513	1,000	3,400	1,000	-	1,000	0.0%
Trans fm 3083 Rd Const-Gas Tax	11,300,000	11,300,000	11,300,000	11,316,700	-	11,316,700	0.1%
Carry Forward	1,452,800	1,582,900	1,801,700	1,517,500	-	1,517,500	(4.1)%
Less 5% Required By Law	-	(105,100)	-	(105,100)	-	(105,100)	0.0%
Total Funding	**15,066,213**	**14,878,800**	**15,205,100**	**14,830,100**	**-**	**14,830,100**	**(0.3)%**

Debt Service

General Governmental Debt

Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (2005)

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003
Principal Outstanding as of September 30, 2024: $0
Final Maturity: June 1, 2013
Interest Rate: 3.70% - 5.25%
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005
Principal Outstanding as of September 30, 2024: $0
Final Maturity: June 1, 2015
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012
Principal Outstanding as of September 30, 2024: $0
Final Maturity: June 1, 2023
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014
Principal Outstanding as of September 30, 2024: $13,265,000
Final Maturity: June 1, 2025
Interest Rate: 2.33%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or $3,811,782. The refunding also released approximately $2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or $9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

Debt Service

General Governmental Debt

Taxable Special Obligation Revenue Note, Series 2019 (2013)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Debt Service	**-**	**2,862,600**	**2,862,600**	**-**
Current Level of Service Budget	**-**	**2,862,600**	**2,862,600**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	-	500	500	500	-	500	0.0%
Debt Service - Principal	2,180,000	2,255,000	2,255,000	2,240,000	-	2,240,000	(0.7)%
Debt Service - Interest Expense	738,978	678,200	678,200	616,700	-	616,700	(9.1)%
Net Operating Budget	**2,918,978**	**2,937,200**	**2,937,200**	**2,860,700**	**-**	**2,860,700**	**(2.6)%**
Reserve for Debt Service	-	1,200	-	1,900	-	1,900	58.3%
Total Budget	**2,918,978**	**2,938,400**	**2,937,200**	**2,862,600**	**-**	**2,862,600**	**(2.6)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	364	100	300	100	-	100	0.0%
Trans fm 0001 General Fund	-	528,300	528,300	541,700	-	541,700	2.5%
Trans fm 3018 Sales Tx Cap	-	415,100	415,100	377,100	-	377,100	(9.2)%
Trans fm 3071 Unin Pk Imp Fee	2,918,900	1,989,900	1,989,900	1,938,000	-	1,938,000	(2.6)%
Carry Forward	9,000	5,000	9,300	5,700	-	5,700	14.0%
Total Funding	**2,928,264**	**2,938,400**	**2,942,900**	**2,862,600**	**-**	**2,862,600**	**(2.6)%**

Debt Service

General Governmental Debt

Taxable Special Obligation Revenue Note, Series 2019 (2013)

Notes:

On July 9, 2019, agenda item 11.C., the Board authorized up to a $29 million for the purchase of the 165.08 acres Golden Gate Golf Course. Debt service will be paid from Park Impact Fees for as long as the property is used for active or passive recreation purposes. Should any portion of the property be re-purposed for non-recreation uses, then the use of Park Impact Fees to pay debt service will be recalculated. On July 18, 2019 the note was issued for $28,060,000.

Purpose: Purchase Golden Gate Golf Course.
Principal Outstanding as of September 30, 2024: $23,625,000
Final Maturity: October 1, 2029
Interest Rate: 2.749%
Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Revenues:

The Park's portion of this property is approximately 112 acres which is 67.84% of the total land purchased (165.08 acres). The affordable housing portion is 21.78 acres which is 13.20% of the total land purchases and will be paid by Surtax Fund (3018). The balance of the property (31.3 acres) is for the State's Veteran's Nursing home and property for Road & Bridge for the right of way for Collier Blvd. The General Fund will pay this portion of the debt until the land is dedicated for the listed purposes. In the future, funding sources will come from the road impact fees (3090 - 3095) or gas taxes (3083) for the row. The General Fund will pay the State's Veteran's Nursing home debt since land is to be donated to the State.

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (2014)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 1626 Forest Lakes MSTU	38,083	-	-	-	-	-	na
Total Budget	**38,083**	**-**	**-**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Carry Forward	38,000	-	-	-	-	-	na
Total Funding	**38,000**	**-**	**-**	**-**	**-**	**-**	na

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.
Principal Outstanding as of September 30, 2022: $0
Final Maturity: January 1, 2022
Bond Retired: December 2020
Interest Rate: 3.75% - 4.25%
Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to $6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159/1626) totaled $6,100,000. The final debt service payment in FY 2022 will total $551,500.

Utilizing the reserve in FY 2021, the remaining balance on the bond was pre-paid in December 2020. Residual reserves available after pre-payment of the final debt service payment will be returned to the operating fund (159/1626). There will be no FY 2022 or future debt service tax levy for this bond.

Debt Service

General Governmental Debt

Tourist Development Tax Revenue Bond, Series 2018 (2017)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Debt Service	**-**	**6,262,600**	**6,262,600**	**-**
Current Level of Service Budget	**-**	**6,262,600**	**6,262,600**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Arbitrage Services	1,250	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	1,135,000	1,195,000	1,195,000	1,255,000	-	1,255,000	5.0%
Debt Service - Interest Expense	2,582,625	2,524,400	2,524,400	2,463,200	-	2,463,200	(2.4)%
Net Operating Budget	**3,718,875**	**3,732,900**	**3,732,900**	**3,731,700**	**-**	**3,731,700**	**0.0%**
Reserve for Debt Service	-	2,502,200	-	2,530,900	-	2,530,900	1.1%
Total Budget	**3,718,875**	**6,235,100**	**3,732,900**	**6,262,600**	**-**	**6,262,600**	**0.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	36,308	5,000	22,600	5,000	-	5,000	0.0%
Trans fm 1108 TDC Cap	3,730,300	3,754,500	3,754,500	3,694,100	-	3,694,100	(1.6)%
Carry Forward	2,471,800	2,475,900	2,519,600	2,563,800	-	2,563,800	3.6%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	**6,238,408**	**6,235,100**	**6,296,700**	**6,262,600**	**-**	**6,262,600**	**0.4%**

Forecast FY 2024:

On September 11, 2018, agenda item 11.A., the Board authorized up to a $70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction, and equipping of the Sports & Special Event Complex. On October 9, 2018, the revenue bond was issued for $62,965,000.

Tourist Development Tax Revenue Bonds, Series 2018:

Purpose: To fund the construction and equipping of a regional tournament-caliber sports & event complex.

Principal Outstanding as of September 30, 2024: $57,375,000
Final Maturity: October 1, 2048.
Interest Rate: 4.00% to 5.00%
Revenue Pledged: Tourist Development Tax revenues (all 5% TDT revenues).

Debt Service

General Governmental Debt

Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (2022)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Debt Service	-	40,000	40,000	-
Principal and Interest Payments, Series 2022A Note	-	8,501,855	8,501,855	-
2022A Special Obligation Refunding Revenue Note, due in annual installments through October 1, 2029; interest at 1.425% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2022B Note	-	1,945,670	1,945,670	-
2022B Special Obligation Refunding Revenue Note, due in annual installments through October 1, 2035; interest at 1.85% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2017 Note	-	3,837,815	3,837,815	-
2017 Special Obligation Refunding Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.09% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2020A Bond	-	3,308,375	3,308,375	-
2020A Special Obligation Revenue Bonds, due in annual installments through October 1, 2045; interest at 4.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2020B Bond	-	2,947,000	2,947,000	-
2020B Taxable Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Reserves, Transfers, Interest - RG	-	1,305,085	1,305,085	-
Current Level of Service Budget	-	21,885,800	21,885,800	-

Debt Service

General Governmental Debt

Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (2022)

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Arbitrage Services	5,000	20,000	20,000	20,000	-	20,000	0.0%
Debt Service	-	20,000	20,000	20,000	-	20,000	0.0%
Debt Service - Principal	14,705,000	14,326,000	14,326,000	14,596,000	-	14,596,000	1.9%
Debt Service - Interest Expense	6,148,443	6,221,100	6,221,100	5,944,900	-	5,944,900	(4.4)%
Net Operating Budget	**20,858,443**	**20,587,100**	**20,587,100**	**20,580,900**	**-**	**20,580,900**	**0.0%**
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
Total Budget	**20,858,443**	**21,892,000**	**20,587,100**	**21,885,800**	**-**	**21,885,800**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	313,173	5,800	5,800	5,800	-	5,800	0.0%
Trans fm 0001 General Fund	7,774,700	7,428,800	7,428,800	7,227,700	-	7,227,700	(2.7)%
Trans fm 1001 Rd & Bridge	1,019,300	963,400	963,400	1,079,400	-	1,079,400	12.0%
Trans fm 3030 EMS Imp Fee	397,300	383,900	383,900	411,700	-	411,700	7.2%
Trans fm 3031 Lib Imp Fee	616,400	616,200	616,200	616,200	-	616,200	0.0%
Trans fm 3032 Correct Imp Fee	1,617,100	1,228,500	1,228,500	1,512,900	-	1,512,900	23.2%
Trans fm 3033 Law Enf Imp Fee	1,721,400	1,688,600	1,688,600	1,755,900	-	1,755,900	4.0%
Trans fm 3034 Govt Imp Fe	4,799,400	4,631,900	4,631,900	4,978,200	-	4,978,200	7.5%
Trans fm 3070 Reg Pk Imp Fee	300,000	300,000	300,000	300,000	-	300,000	0.0%
Trans fm 3071 Unin Pk Imp Fee	2,585,500	2,344,100	2,344,100	2,617,600	-	2,617,600	11.7%
Carry Forward	2,090,700	2,301,100	2,376,600	1,380,700	-	1,380,700	(40.0)%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	**23,234,973**	**21,892,000**	**21,967,800**	**21,885,800**	**-**	**21,885,800**	**0.0%**

Notes:

Special Obligation Refunding Revenue Note, Series 2017:

Purpose: Refunding the Special Obligation Refunding Revenue Bonds, Series 2010 which refunded Commercial Paper Loans. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2024: $32,583,000
Final Maturity: July 1, 2034
Interest Rate: 3.09%
Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Revenue Bonds, Series 2020A:

Debt Service

Purpose: To finance the acquisition, construction and equipping of various capital improvements and refinance Commercial Paper A-1-1.
Major capital projects funded with the 2020A Special Obligation Revenue Bonds include Stormwater system improvements, Park aquatic and other capital improvements and refinancing variable rate commercial paper which was used to purchase the Sports Complex property.

Principal Outstanding as of September 30, 2024: $74,535,000
Final Maturity: October 1, 2045
Interest Rate: 4.00% to 5.00%
Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Taxable Special Obligation Revenue Bonds, Series 2020B:

Purpose: Acquisition of Real Property. To purchase approximately 967 acres of property known as the Hussey Property and approximately 1,046 acres of property known as the Camp Keais property.

Principal Outstanding as of September 30, 2024: $16,670,000
Final Maturity: October 1, 2029
Interest Rate: 2.00%
Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Note, Series 2022A:

Purpose: Refunding Special Obligation Refunding Revenue Bond, Series 2011 which partial refunded 2003 and 2005 Capital Improvement Bond.
Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)
Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2024: $16,225,000
Final Maturity: October 1, 2029
Interest Rate: 1.425%
Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Note, Series 2022B:

Purpose: Refunding Special Obligation Refunding Revenue Bond, Series 2013 which refunded all remaining outstanding 2003 and 2005 Capital Improvement Bond.
Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)
Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2024: $74,110,000
Final Maturity: October 1, 2035
Interest Rate: 1.850%
Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Reserves for Cashflow in the amount of $1,304,900 was established in 2013 (now the 2022B Note) to provide cash on October 1 to assist with the principal and interest payments; funding was provided by the General Fund (0001).

Debt Service

General Governmental Debt

Commercial Paper Debt (2023)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
Debt Service	**-**	**788,700**	**1,158,700**	**-370,000**
Principal and Interest Payments	**-**	**370,000**	**-**	**370,000**
Current Level of Service Budget	**-**	**1,158,700**	**1,158,700**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Arbitrage Services	-	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	1,500	-	1,500	-	1,500	0.0%
Debt Service - Principal	-	100,000	-	370,000	-	370,000	270.0%
Debt Service - Interest Expense	107,489	546,500	260,300	780,200	-	780,200	42.8%
Net Operating Budget	**107,489**	**655,000**	**267,300**	**1,158,700**	**-**	**1,158,700**	**76.9%**
Total Budget	**107,489**	**655,000**	**267,300**	**1,158,700**	**-**	**1,158,700**	**76.9%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	4	-	-	-	-	-	na
Loan Proceeds	4,046	-	-	-	-	-	na
Trans fm 3041 PelBay Irr&Lndscp	105,600	175,000	263,800	680,000	-	680,000	288.6%
Trans fm 3083 Rd Const-Gas Tax	-	478,500	-	478,500	-	478,500	0.0%
Carry Forward	1,500	1,500	3,700	200	-	200	(86.7)%
Total Funding	**111,150**	**655,000**	**267,500**	**1,158,700**	**-**	**1,158,700**	**76.9%**

Debt Service

General Governmental Debt

Commercial Paper Debt (2023)

Notes:

Commercial Paper Loans are as follows:

Commercial Paper Loan A2: On June 8, 2021, agenda item 11G, the Board approved up to a $10 million commercial paper loan to finance various capital improvements within the Pelican Bay MSTU&BU. The debt services payments will be funded from Pelican Bay Capital Fund (3042).

Commercial Paper Loan A3: On July 12, 2022, agenda item 11G, the Board approved up to a $30 million commercial paper loan to finance the construction of Vanderbilt Beach Road Extension. The debt services payments will be funded from Gas Taxes Capital Projects Fund (3083).

Forecast FY 2024:

Draw Total: Commercial Paper Loan A2: $5,500,000, Commercial Paper Loan A3: $0

Revenue Pledged: Covenant to budget and appropriate non ad-valorem revenue but will be repaid specifically from Pelican Bay MSTU&BU annual assessment revenue and certain amounts provided to the Pelican Bay MSTU&BU under an asset swap contribution resolution between the County and the Pelican Bay Services Division.

Debt Service

Collier County Water & Sewer Debt

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	7,500	20,000	20,000	20,000	-	20,000	0.0%
Payment to Escrow Agent	49,880,889	-	-	-	-	-	na
Debt Service	107,878	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	13,644,000	13,973,000	13,973,000	13,749,000	-	13,749,000	(1.6)%
Debt Service - Interest Expense	11,614,577	11,206,800	11,206,800	10,862,700	-	10,862,700	(3.1)%
Net Operating Budget	**75,254,845**	**25,239,800**	**25,239,800**	**24,671,700**	**-**	**24,671,700**	**(2.3)%**
Reserve for Debt Service	-	28,493,200	-	28,642,800	-	28,642,800	0.5%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	**75,254,845**	**54,033,000**	**25,239,800**	**53,614,500**	**-**	**53,614,500**	**(0.8)%**

Appropriations by Program	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
County Water/Sewer Debt Service (4010)	75,254,845	25,239,800	25,239,800	24,671,700	-	24,671,700	(2.3)%
Total Net Budget	**75,254,845**	**25,239,800**	**25,239,800**	**24,671,700**	**-**	**24,671,700**	**(2.3)%**
Total Transfers and Reserves	**-**	**28,793,200**	**-**	**28,942,800**	**-**	**28,942,800**	**0.5%**
Total Budget	**75,254,845**	**54,033,000**	**25,239,800**	**53,614,500**	**-**	**53,614,500**	**(0.8)%**

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	490,673	125,000	125,000	125,000	-	125,000	0.0%
Loan Proceeds	49,945,000	-	-	-	-	-	na
Trans fm 4008 W/S Ops	7,447,717	7,044,400	7,044,400	7,270,200	-	7,270,200	3.2%
Trans fm 4011 W ImpFee Cap	8,483,791	9,515,400	9,515,400	9,433,400	-	9,433,400	(0.9)%
Trans fm 4013 S ImpFee Cap	9,429,504	8,167,300	8,167,300	7,565,400	-	7,565,400	(7.4)%
Carry Forward	29,072,600	29,187,200	29,614,500	29,226,800	-	29,226,800	0.1%
Less 5% Required By Law	-	(6,300)	-	(6,300)	-	(6,300)	0.0%
Total Funding	**104,869,285**	**54,033,000**	**54,466,600**	**53,614,500**	**-**	**53,614,500**	**(0.8)%**

Debt Service

Collier County Water & Sewer Debt

County Water/Sewer Debt Service (4010)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2025 Total FTE	FY 2025 Budget	FY 2025 Revenues	FY 2025 Net Cost
2023 County Water & Sewer Refunding Revenue Bonds	**-**	**2,072,718**	**2,072,718**	**-**
Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees.				
2016B County Water & Sewer Refunding Revenue Note	**-**	**8,231,626**	**8,231,626**	**-**
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
2018 County Water & Sewer Revenue Bonds	**-**	**4,105,367**	**4,105,367**	**-**
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
2019 County Water & Sewer Revenue Bonds	**-**	**2,791,531**	**2,791,531**	**-**
Due in annual installments through July 1, 2039. Principal and interest are payable from the net operating revenues & system development fees.				
2021 County Water & Sewer Revenue Bonds	**-**	**7,410,150**	**7,410,150**	**-**
Due in annual installments through July 1, 2046. Principal and interest are payable from the net operating revenues & system development fees.				
Reserves, Transfers, Interest - RG	**-**	**29,003,108**	**29,003,108**	**-**
Current Level of Service Budget	**-**	**53,614,500**	**53,614,500**	**-**

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	7,500	20,000	20,000	20,000	-	20,000	0.0%
Payment to Escrow Agent	49,880,889	-	-	-	-	-	na
Debt Service	107,878	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	13,644,000	13,973,000	13,973,000	13,749,000	-	13,749,000	(1.6)%
Debt Service - Interest Expense	11,614,577	11,206,800	11,206,800	10,862,700	-	10,862,700	(3.1)%
Net Operating Budget	**75,254,845**	**25,239,800**	**25,239,800**	**24,671,700**	**-**	**24,671,700**	**(2.3)%**
Reserve for Debt Service	-	28,493,200	-	28,642,800	-	28,642,800	0.5%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	**75,254,845**	**54,033,000**	**25,239,800**	**53,614,500**	**-**	**53,614,500**	**(0.8)%**

Debt Service

Collier County Water & Sewer Debt

County Water/Sewer Debt Service (4010)

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	490,673	125,000	125,000	125,000	-	125,000	0.0%
Loan Proceeds	49,945,000	-	-	-	-	-	na
Trans fm 4008 W/S Ops	7,447,717	7,044,400	7,044,400	7,270,200	-	7,270,200	3.2%
Trans fm 4011 W ImpFee Cap	8,483,791	9,515,400	9,515,400	9,433,400	-	9,433,400	(0.9)%
Trans fm 4013 S ImpFee Cap	9,429,504	8,167,300	8,167,300	7,565,400	-	7,565,400	(7.4)%
Carry Forward	29,072,600	29,187,200	29,614,500	29,226,800	-	29,226,800	0.1%
Less 5% Required By Law	-	(6,300)	-	(6,300)	-	(6,300)	0.0%
Total Funding	**104,869,285**	**54,033,000**	**54,466,600**	**53,614,500**	**-**	**53,614,500**	**(0.8)%**

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2016/2023:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2023: $49,945,000
Final Maturity: July 1, 2036
Interest Rate: 5.00%
Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

Principal Outstanding as of September 30, 2023: $34,435,000
Final Maturity: July 1, 2029
Interest Rate: 1.80%
Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2018:

Purpose: To finance the acquisition of the Golden Gate Water-Sewer System

Principal Outstanding as of September 30, 2023: $21,650,000
Final Maturity: July 1, 2029
Interest Rate: 2.41%
Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2019:

Purpose: To finance the utility infrastructure expansion in the northeast service area to serve future residents and business.

Principal Outstanding as of September 30, 2023: $76,185,000
Final Maturity: July 1, 2039
Interest Rate: 3.125% to 5.00%
Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2021:

Purpose: To finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the

Debt Service

northeast service area to serve future residents and business and provide funding for Government Operations Park facility for the Districts business operations and field operations.

Principal Outstanding as of September 30, 2023: $124,470,000
Final Maturity: July 1, 2046
Interest Rate: 4.00% to 5.00%
Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Commercial Paper Loans are as follows:

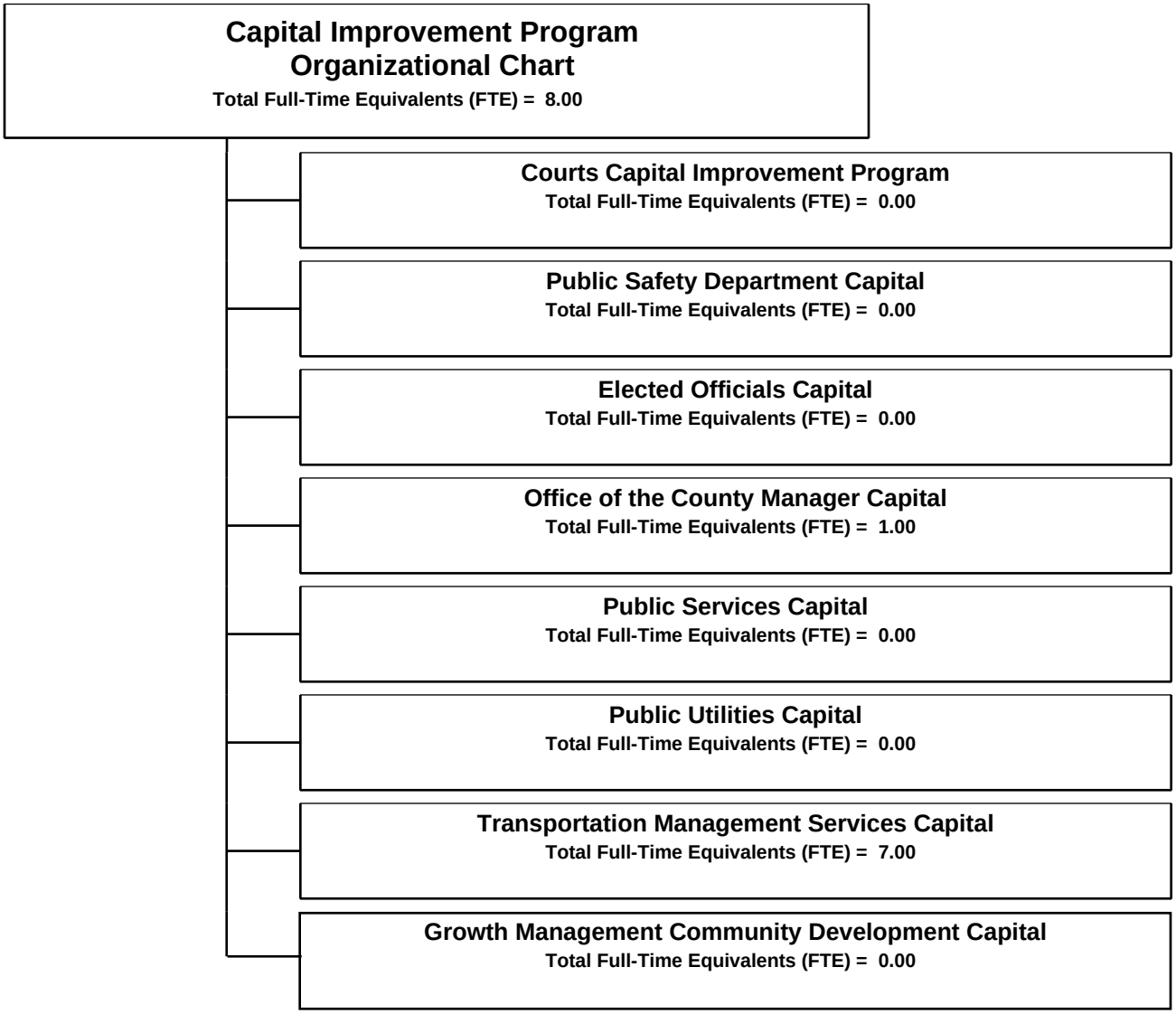
Commercial Paper Loan A- 1: On July 11, 2023, agenda item 11.B., the Board authorized up to a $50 million commercial paper loan to finance construction to finance the construction of the North Collier Water Reclamation Facility's Pretreatment Facility and Public Utility Renewal projects. This loan is secured by a pledge of and lien upon the Designated Revenues and debt service payments will be funded from utility user fees. Debt appropriations are budgeted in Fund 4010.

Forecast FY 2024:

Draw Total: Commercial Paper Loan A-1: $0,

Revenue Pledged: Secured by a pledge of and lien upon the Designated Revenues in accordance with the terms of the Loan Agreement.

Capital Improvement Program



Capital Improvement Program (CIP)

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five-year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompass a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, management support systems and water and sewer utility infrastructure required by the community.

Capital Improvement Element (CIE)

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

Capital Improvement Program (CIP) Development

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments of the County Manager's agency and Constitutional Officers identify project needs and together with the appropriate Engineering Divisions and Facilities Management Division develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to County Manger's Office for prioritization.

After being prioritized by the County Manager's office, the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

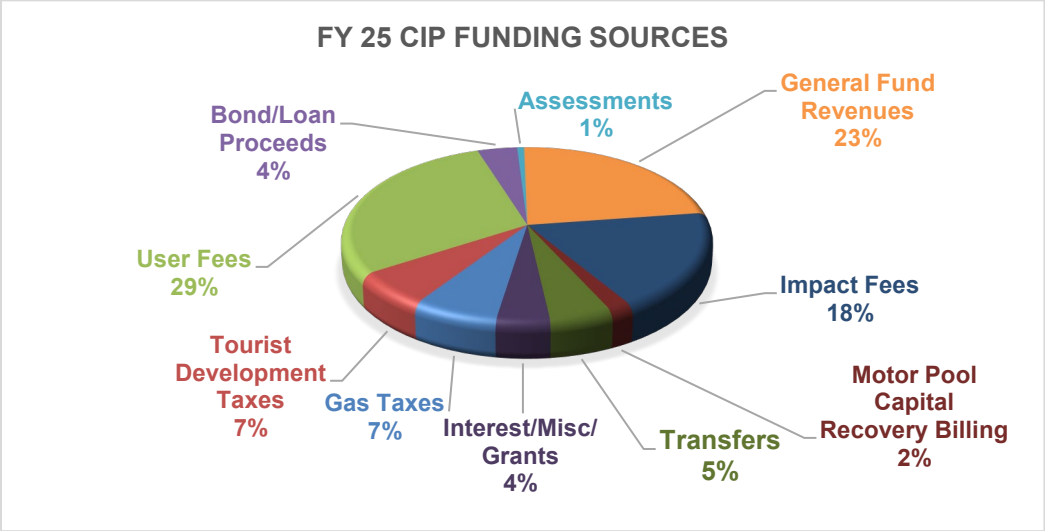
Motor Pool Capital Recovery Program

Collier County manages four Motor Pool Capital Recovery Funds, one for General Governmental motor pool vehicles and heavy equipment (Fund 5023) and three for enterprise entities including Water/Sewer (Fund 4009), Solid Waste (Fund 4072) and EMS (Fund 4051). The recovery program serves to ensure sustainable and efficient management of government-owned vehicles and serves to fund the systematic replacement of vehicles as they reach the end of their useful lives to prevent service interruptions and avoid the high maintenance costs associated with aging vehicles. The program allocates the costs of acquisition, maintenance and depreciation back to the divisions to create transparency in cost management and promote accountability. The program ensures that the government fleet remains reliable, cost effective, and aligned with operational and strategic goals. It is a proactive approach to asset management that balances current service needs with future financial planning.

The FY 25 Capital Improvement Program (CIP)

Revenue: The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, local option infrastructure sales tax, impact fees, General Fund revenues, grants, interest and carry forward. Stormwater management projects are funded with General Fund revenues, grants, bond proceeds, interest and carry forward. Water and sewer utility projects are funded by system development fees/impact fees, user fees, bond proceeds, interest and carry forward. Solid Waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward and for specific projects (EMS stations and Forensic Evidence building) by the local option infrastructure sales tax.

The FY 25 CIP includes total revenues of $703,660,000 as shown below.



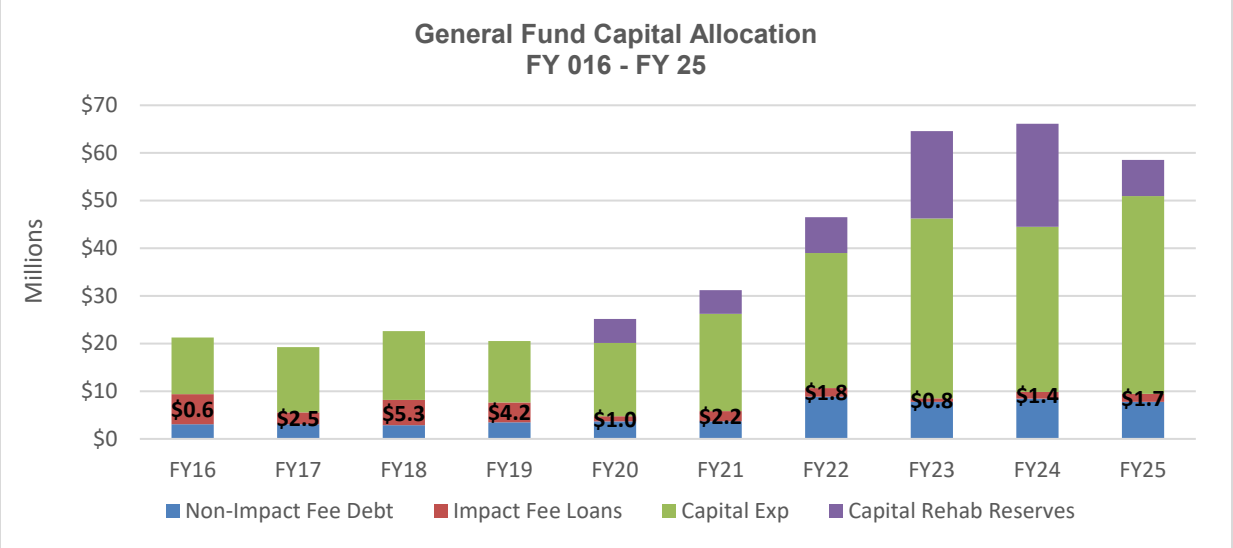
FY25 CIP REVENUE (In Thousands)		
Gas Taxes	$	23,000
Tourist Development Taxes		$21,556
User Fees		$96,271
Bond/Loan Proceeds		$13,022
Assessments		$2,248
General Fund Revenues		$76,235
Impact Fees		$61,011
Motor Pool Capital Recovery Billing		$6,160
Transfers		$16,986
Interest/Misc./Grants		$14,341
Total	**$**	**330,827**
Carryforward		378,942
Revenue Reserve		(6,109)
Net Revenue	**$**	**703,660**

1/3 mill Equivalent General Fund Capital Allocation

The County dedicates a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in FY 25, the equivalency amount was decreased to 0.3845 of a mill. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS, domestic animal services, airport, and museum improvements are projects that typically receive funding from the General Fund from the 1/3 of a mill allocation. (Transportation and Stormwater capital projects also receive General Fund support outside of the 1/3 of a mill equivalent allocation.)

Since FY 07, Impact fees collections have dropped by more than 50%. Early in 2000, many growth-related projects have been constructed from impact fee revenues, most have been financed. During the Great Recession which started in FY 2007, the impact fee revenue stream was not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation was being used to cover any impact fee debt service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund. To date, the General Fund has loaned the impact fee funds $105,289,874.

Below is a graph of general fund capital funding that has been allocated to paying non-impact fee debt, loans to the impact fee funds for unfunded projects and cash shortfall to pay their debt payments, capital maintenance projects and funding-up a reserve for future rehabilitation projects.

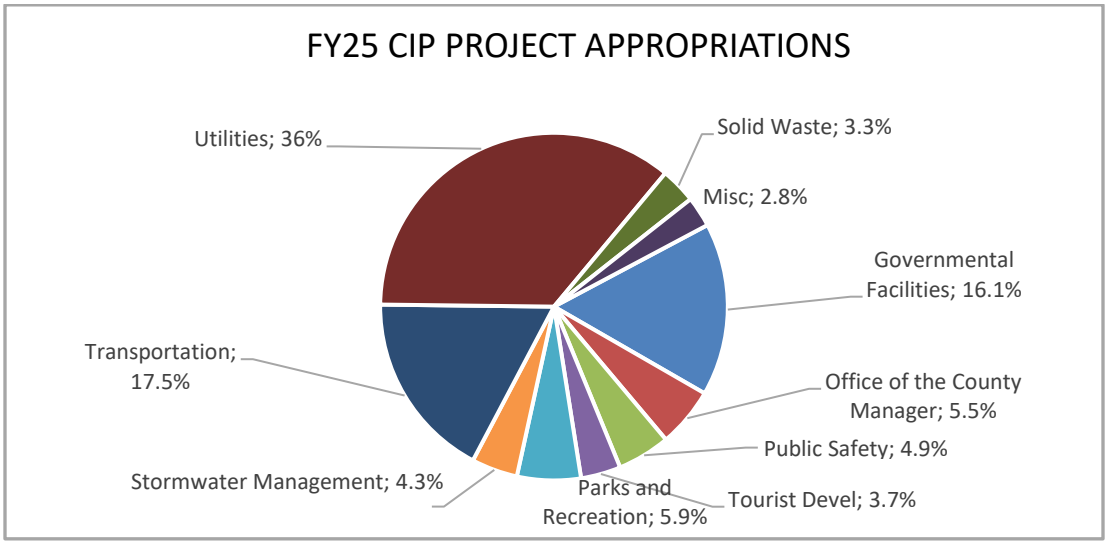


Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long-term maintenance and replacement of the county's substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors.

Generally, the County is positioned smartly to account for, manage and replace Agency wide infrastructure. Regular recurring resources are devoted annually to this important initiative and the management system designed to track and rate Agency assets is continually evolving so that the best real time information is available for decision makers to allocate competing resources in a strategic manner during the budget process. Transitioning designated red assets to green more quickly than with the standard "pay as you go" approach will be evaluated through various financing strategies where appropriate based upon compliance with the "Debt Management Policy". In addition, substantial resources have and will continue to be set aside in reserves dedicated to the replacement of future assets constructed. Keeping in mind the County's financial philosophy of regular and consistent debt amortization, maintaining an excellent investment quality credit

rating, setting appropriate reserve levels, and maintaining adequate cash balances provides the ongoing financial infrastructure to preserve our substantial infrastructure investment.

Appropriations: FY 25 Capital Improvement Program appropriations include $261,710,800 in planned project expenditures, reserves of $335,392,000 debt service funding of $47,675,700, transfers of $26,410,500; impact fee studies and operational costs support of $32,471,000. The allocation of FY 25 CIP project appropriations is shown below.



FY 25 CIP APPROPRIATIONS (In Thousands)	
Government Facilities	42,124
Office of the County Manager	14,516
Public Safety	12,889
Tourist Development Council	9,726
Parks & Recreation	15,517
Stormwater Management	11,223
Transportation	45,711
Utilities	93,896
Solid Waste	8,700
Misc*	7,409
Project Total	**261,711**
Reserves/Debt/Misc	441,949
Total Appropriations	**703,660**

*Misc. includes Library books $1,000, Museum Capital Program $210, Pelican Bay – Clam Pass Restoration $189, Pelican Bay – Capital Improvement Program $2,290, Growth Mgmt. – Capital Program $3,370, and Airport 350.

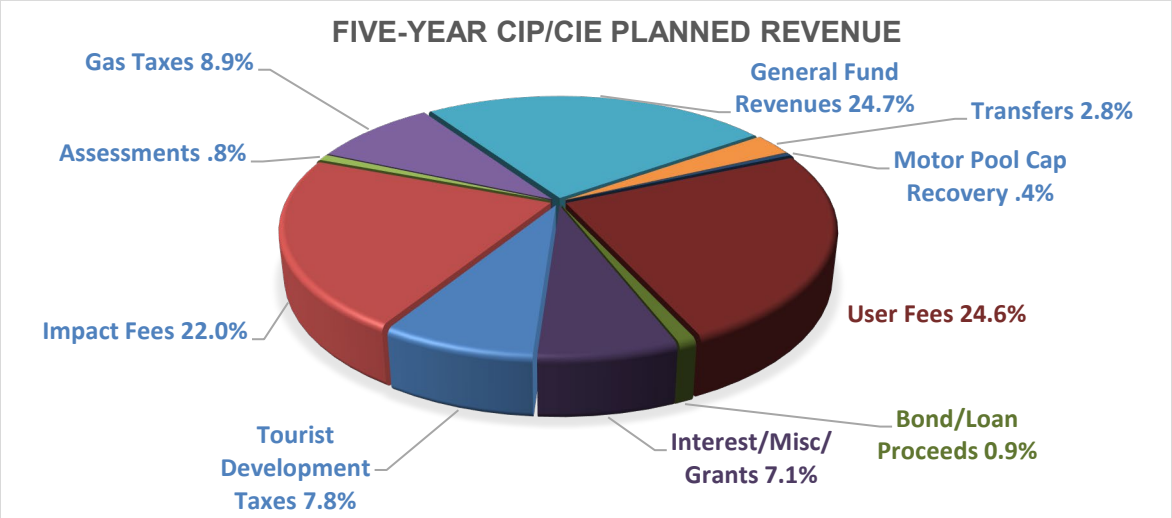
FY 25 CAPITAL IMPROVEMENT PROGRAM (CIP)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)

Dept./Functional Area	TDC Projects (Sp Rev Fd)	Co-Wide Cap Projects (Cap Proj Fd)	Office of the County Manager (Cap Proj Fd)	Parks Projects (Cap Proj Fd)	Stormwater Projects (Cap Proj Fd)	Transp* Projects (Cap Proj Fd)	Pub Safety, EMS, Fire Projects (Cap Proj Fd)	Misc. Projects (Cap Proj Fd)	Utilities Projects (Enterprise Fd)	Solid Waste Projects (Enterprise Fd)	FY2025 Total CIP
General Government	-	38,092	1,235	-	-	-	-	3,370	-	-	42,697
Public Safety	-	8,322	3,382	-	-	-	1,185	-	-	-	12,889
Physical Environment	5,480	532	5,031	-	11,223	-	-	2,479	-	-	24,746
Transportation	-	-	2,877	-	-	45,711	-	-	-	-	48,588
Economic Environment	-	-	4,648								4,648
Human Services	-	3,500	189	-	-	-	-		-	-	3,689
Culture & Recreation	4,246	1,000	535	15,517	-	-	-	210	-	-	21,508
Utilities Water	-	-		-	-	-	-	-	31,375	-	31,375
Utilities Wastewater	-	-		-	-	-	-	-	62,521	-	62,521
Solid Waste Landfill	-	-		-	-	-	-	-	-	8,700	8,700
Airport Authority	-	-		-	-	-	-	350	-	-	350
Project Expenditures:	**9,726**	**51,446**	**17,898**	**15,517**	**11,223**	**45,711**	**1,185**	**6,409**	**93,896**	**8,700**	**261,711**
Operating Costs/Reimb	622	-	256	-	-	31,495	60	39	-	-	32,471
Impact Fee Refunds	-	-		-	-	-	-	-	-	-	-
Transfers	5,639	16,701	46	19	-	671	534	2,799	-	-	26,410
Debt Service	3,694	5,355		4,856	-	11,796	3,681	1,296	16,999	-	47,677
Reserves	67,931	181,235	12,377	17,817	0	1,202.60	7,261	2,095	45,048	426	335,392
Non-Proj Expenditures:	**77,886**	**203,291**	**12,678**	**22,692**	**0**	**45,164**	**11,535**	**6,230**	**62,047**	**426**	**441,949**
Total Expenditures:	**87,612**	**254,738**	**30,577**	**38,208**	**11,224**	**90,875**	**12,720**	**12,638**	**155,942**	**9,126**	**703,660**
Revenue	TDC Projects	Co-Wide Cap Projects	Office of the County Manager Projects	Parks Projects	Stormwater Projects	Transp* Projects	Pub Safety, EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY2025 Total
Ad Valorem Taxes											-
Tourist Development Tax	21,556										21,556
Infrastructure Surtax											-
Impact Fees		3,040		10,760		24,827	4,184	950	17,250		61,011
Gas Taxes*						23,000					23,000
Assessments								2,248			2,248
Tfrs Property Taxes (0001)	144	34,863	430	3,150	2,940	9,660		163			51,350
Tfrs Property Taxes (1011)			-	4,095	5,985	14,280		525			24,885
Tfrs (Other Funds)	4,774	2,707	4,660			2	1,200	3,643			16,986
Motor Pool Capital Recovery Billing			6,160								6,160
Tfrs User Fees								111	87,459	8,700	96,271
Bond/Loan Proceeds									13,022		13,022
Grants/Contributions											-
Interest/Miscellaneous	1,514	1,690	164	1,086	1,456	4,375	46	50	3,900	60	14,341
Carry Forward	60,778	212,674	19,171	19,710	915	17,342	7,502	5,112	35,369	369	378,942
Revenue Reserve	(1,154)	(237)	(8)	(592)	(73)	(2,610)	(212)	(163)	(1,058)	(3)	(6,109)
Total Revenue:	**87,612**	**254,738**	**30,577**	**38,208**	**11,224**	**90,875**	**12,720**	**12,638**	**155,942**	**9,126**	**703,660**

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

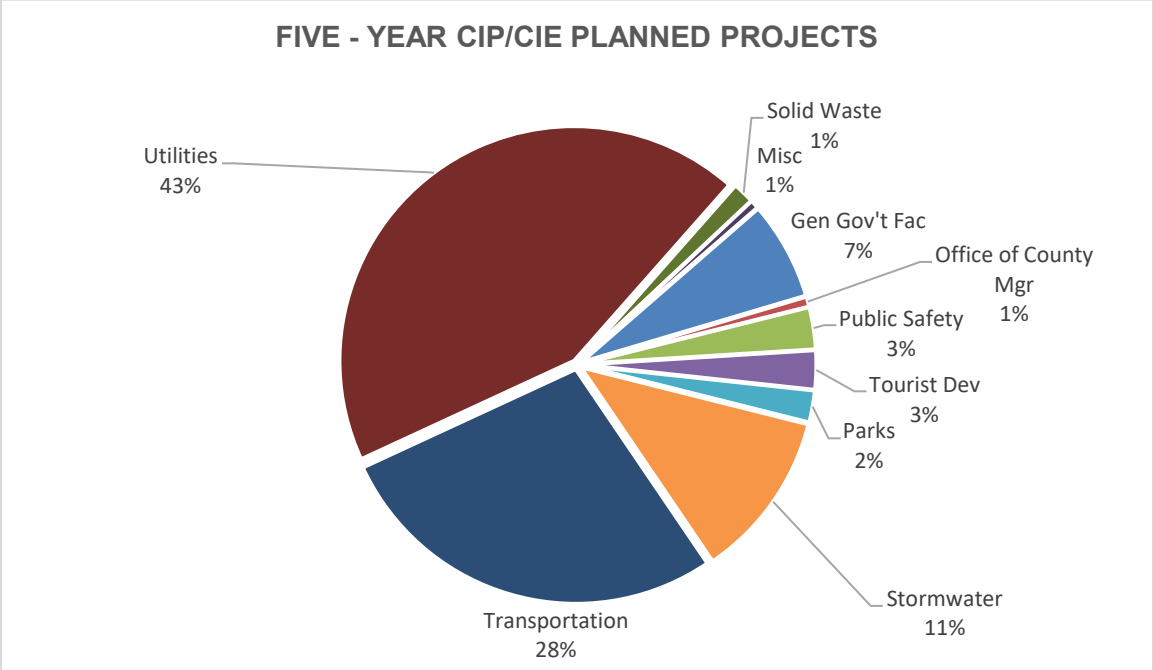
The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan

Revenue: The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Water and sewer utility projects are funded by future bond/loan proceeds, impact fees, user fees, interest and funds carried forward. Road construction is funded through a combination of future bond/loan proceeds, local and state gas taxes, local option infrastructure sales tax, impact fees, developer contribution agreements, grants, transfers from the General Fund/ Unincorporated Area General Fund, interest, and funds carried forward. EMS, Library, Park, Law Enforcement, Correctional, and General Governmental facilities projects are funded through impact fees, interest, funds carried forward and loans from the General Fund and for specific projects. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Stormwater anticipates additional funding from bond proceeds. Solid waste landfill projects are funded by landfill tipping fees, interest and funds carried forward. The five-year CIE revenue sources listed below represent the funding for the FY 25 - FY 29 CIP/CIE.



FIVE - YEAR CIP REVENUE (In Thousands)		
Tourist Development Taxes	$	109,957
Impact Fees		308,147
Assessments		11,238
Gas Taxes		125,500
General Fund Revenues		348,507
Transfers		39,915
Motor Pool Capital Recovery Billing		6,160
User Fees		346,852
Bond/Loan Proceeds		13,022
Interest/Misc./Grants		99,725
Total	**$**	**1,409,022**
Carryforward		378,942
Revenue Reserve		(31,708)
Net Revenue	**$**	**1,756,256**

Appropriations: The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total $1,995,980. The five-year CIE is summarized below.



FIVE - YEAR CIP/CIE PLANNED PROJECTS
(In Thousands)

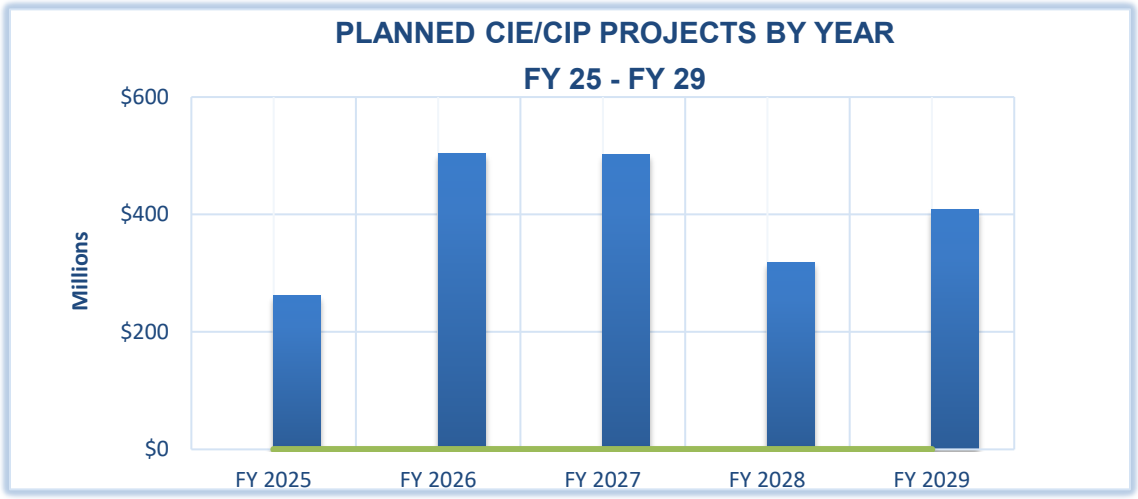
Government Facilities	135,471
Office of County Manager	14,516
Public Safety	57,568
Tourist Development Council	52,911
Parks & Recreation	42,955
Stormwater Management	231,663
Transportation	551,373
Utilities	865,837
Solid Waste	30,721
Misc*	12,965
Project Total	**1,995,980**
Reserves/Debt/Misc	(239,725)
Total Appropriations	**1,756,256**

*Misc. includes replacement Library Books $5,000, Growth Management Capital $3,370, Museum Capital $1,010, Pelican Bay - Clam Bay Restoration $945, Pelican Bay Capital Landscape & Irrigation Improvements $2,290, and Airport $350.

FY 25 - 29 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)

Dept./Functional Area	TDC Projects	Govt. Fac. Projects	Office of County Manager Projects	Parks Projects	Stormwater Projects	Tranps*. & Projects	Pub Safety, EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 25-29 CIP/CIE Expenses
General Government	-	131,239	1,235	-	-	-	-	3,370	-	-	135,844
Public Safety	-	31,847	3,382	-	-	-	22,339	-	-	-	57,568
Physical Environment	46,865	732	5,031	-	231,663	-	-	3,235	-	-	287,527
Transportation	-	-	2,877	-	-	551,373	-	-	-	-	554,250
Economic Environment	-	-	4,648								4,648
Human Services	-	3,500	189	-	-	-	-	-	-	-	3,689
Culture & Recreation	6,046	5,000	535	42,955	-	-	-	1,010	-	-	55,546
Utilities Water	-	-	-	-	-	-	-	-	521,326	-	521,326
Utilities Wastewater	-	-		-	-	-	-	-	344,511	-	344,511
Solid Waste Landfill	-	-		-	-	-	-	-	-	30,721	30,721
Airport Authority	-	-		-	-	-	-	350	-	-	350
Project Expenditures:	**52,911**	**172,318**	**17,898**	**42,955**	**231,663**	**551,373**	**22,339**	**7,965**	**865,837**	**30,721**	**1,995,980**
Operating Costs	3,108	-	256	-	-	160,460	60	197	-	-	164,080
Impact Fee Refunds	-	-		-	-	1,045	-	-	-	-	1,045
Transfers	28,197	24,615	-	95	-	671	534	14,279	-	-	68,391
Debt Service	18,557	28,306		24,963	-	11,796	20,666	3,760	76,567	-	184,615
Reserves	74,574	167,003	12,423	45,637	(184,145)	(303,414)	(13,209)	17,244	(474,188)	219	(657,856)
Non-Project Expenditures:	**124,436**	**219,925**	**12,678**	**70,695**	**(184,145)**	**(129,442)**	**8,051**	**35,480**	**(397,621)**	**219**	**(239,725)**
Total Expenditures:	**177,347**	**392,243**	**30,577**	**113,650**	**47,518**	**421,931**	**30,390**	**43,445**	**468,216**	**30,940**	**1,756,256**
Revenue	TDC Projects	Govt. Fac. Projects	Office of County Manager Projects	Parks Projects	Stormwater Projects	Tranps*. & Projects	EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 25-29 CIP/CIE Revenues
Ad Valorem	-	-		-	-	-	-	-	-	-	-
Tourist Development Tax (TDC)	109,957	-		-		-	-	-	-	-	109,957
Infrastructure Surtax	-										-
Impact Fees	-	15,631		55,325	-	120,827	21,710	4,885	89,770	-	308,147
Assessments	-	-		-	-	-	-	11,238	-	-	11,238
Gas Taxes*	-	-		-	-	125,500	-	-	-	-	125,500
Transfers Property Taxes (0001)	144	146,070	430	15,750	14,000	48,300	-	814	-	-	225,507
Transfers Property Taxes (1011)	-	-		20,475	28,500	71,400	-	2,625	-	-	123,000
Transfers (Other Funds)	4,774	10,622	4,660	-	-	2	1,200	18,658	-	-	39,915
Motor Pool Capital Recovery Billing			6,160								6,160
Transfers User Fees	-	-		-	-	-	-	111	316,019	30,721	346,852
Bond/Loan Proceeds	-	-		-	-	-	-	-	13,022	-	13,022
Grants/Contributions	-	-		-	-	39,208	-	-	-	-	39,208
Interest/Miscellaneous	7,570	8,450	164	5,428	4,319	14,346	190	250	19,500	300	60,517
Carry Forward	60,778	212,674	19,171	19,710	915	17,342	7,502	5,112	35,369	369	378,942
Revenue Reserve	(5,876)	(1,204)	(8)	(3,038)	(216)	(14,994)	(212)	(247)	(5,464)	(450)	(31,708)
Total Revenue:	**177,347**	**392,243**	**30,577**	**113,650**	**47,518**	**421,931**	**30,390**	**43,445**	**468,216**	**30,940**	**1,756,256**

Planned Project Expenditures: Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.



FIVE- YEAR CIP/CIE PLANNED PROJECTS BY YEAR

(In Thousands)

FY 2025	$	261,711
FY 2026	$	504,597
FY 2027	$	503,009
FY 2028	$	317,529
FY 2029	$	409,134
Project Total	**$**	**1,995,980**

Operational Impact of the CIP/CIE

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Operating budget appropriations lapse at the end of the fiscal year, however, capital appropriations not spent or encumbered are carryover from the previous fiscal year into the current fiscal year until the project is finished and capitalized.

Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, will generate future operating and maintenance expense in the future plus a weighty requirement to replace the asset at the end of the asset useful life. Operating savings may also be realized. For example, while construction of a new EMS station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget. Most of the time, these operating costs may impact the budget prior to the completion of the facility. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

The following is a brief recap of all the facilities planned or under construction.

Tourist Development (TDC) Projects
(Funds 1100, 1105, 1108, 1804, 3007):

The majority of projects are beach sand renourishment, dredging and maintenance of park beach assets.

- Project 50156 – Amateur Sports Complex and Events Center is a facility funded by a $65 million bond (Oct 2018) to be paid back from Tourist Development Taxes. This project is broken down into 4 phases with numerous buildings, fields, parking, and other amenities. The General Fund (0001) will support the day-to-day operations of the complex whereas Tourist Development taxes will fund the promotion, marketing, and management of the Complex from Fund (1109). The FY 2025 operating budget is approximately $8.2 million which include a total of 6 FTE's that support the operations of the complex.

County-Wide Governmental Facilities Projects
(Fund 1056, 3001, 3034 & 3018):
The majority of these projects are repairs, maintenance, and replacements of existing buildings and assets.

Parks and Recreation Projects
(Funds 3060, 3061, 3062, 3063, 3070, 3071):

The majority of these projects are repairs, maintenance, and replacement of existing Park infrastructure. These types of projects are funded with General Fund (0001 & 1011) dollars. The 2020 Bond proceeds are funding Sun-N-Fun infrastructure and various pool repairs at other parks.

- Project 80039 – Big Corkscrew Island Regional Park is a new park. Phase 1 of the park is completed and is open to the public while Phase 2 is under construction in the eastern part of the county. The source of funding for construction is Park's impact fees and $40 million from the infrastructure sales tax. The FY 2025 net operating budget is supported by the general fund is approximately $2.8 million which includes a total of 26 FTE's that support the operation of the facility.

Stormwater Projects
(Funds 3050 & 3052):

The majority of these projects are repairs, maintenance, and replacement of existing stormwater infrastructure. Capital Projects are funded with both General Funds (0001 & 1011) as well as grants from South Florida Water Management District and bond proceeds. Operating costs will not change. The FY 2025 net operating budget are part of the Transportation Management Services Department within Fund 1005 and is approximately $11.5 million which includes a total of 42 FTE's that support storm water operation. The operating budget is funded with both the General Fund (0001) and the Unincorporated General Fund (1011).

- Project 50238 – SW Cross Street Culverts. Replacement of existing culverts that are collapsed and/or have reached their life expectancy.

- Project 51029 – Golden Gate City Outfall Replacements. This project will improve collection treatment and conveyance of urban stormwater runoff by restoring and upgrading an antiquated system installed in the early 1960s within the four (4) square mile area known as Golden Gate City (GGC). The GGC canal system flows into Naples Bay via the Main Golden Gate Canal. This infrastructure renewal project also includes water quality improvement features such as inlets and grates designed to catch debris and the re-grading and sodding of swales to prevent erosion.

- 60143- Immokalee Stormwater Improvements. This project portfolio encompasses an update to the Immokalee Stormwater Master Plan, a stormwater treatment pond on Carson Road, stormwater improvement in Lake Trafford Road, East Delaware Road, and Madison Ave, and other improvement projects listed in the Immokalee Stormwater Improvement Program.

- Project 60250 – Naples Manor Stormwater Improvements. Stormwater improvements will include the removal and replacement of deteriorated infrastructure along the north side of Carolina Ave, Carlton Street and Catts Street SW. To minimize construction-related impacts, implementation of the project will be done in coordination with the Transportation Division and the Public Utilities Division to incorporate sidewalk, water, and wastewater improvements and replacements.

Transportation Projects
(Funds 1012, 3081, 3083, 3090 - 3095, 3080):

The majority of these projects are repairs, maintenance, and widening of existing Transportation infrastructure.

Public Safety Projects
(Funds EMS (3030 & 3018), Fire (3035), Law Enforcement (3033 & 3018), and Correction (3032)

EMS Capital projects. In the Infrastructure sales tax referendum, $6 million was allocated for the construction of 3 EMS substations. As bids are received, additional funding is being sought from the Infrastructure Sales Tax. The FY 2025 operating budget for EMS is captured in Fund (4050) and is supported by the general fund and user fees is approximately $60.6 million which includes a total of 231 FTE's that support the operation of the division.

- Project 55211 - Heritage Bay EMS substation
- Project 55212 - Estates (Desoto & Golden Gate)
- Project 55213 - Old US41 EMS (Station 49)

Law Enforcement Capital projects.

- Project 70167 - Forensic and Evidence Facility. In the infrastructure sales tax referendum $33 million was allocated to the Sheriff for a new Forensic/Evidence facility. The current Forensic building is in a flood zone and needs to be relocated. The project has reached the 100% design phase and is proceeding through the competitive bid process for construction. The planned state of the art facility is being designed to co-locate many key elements of the CCSO to include Patrol Administration, Investigations, Youth Relations, Crime Scene, as well as centralizing our Evidence Management. By having these key CCSO functions co-located in a hurricane resilient facility it ensures CCSO the ability to operate in both a safe and efficient manner. This new building will be built at the Government Operations Business Park.

- There are no new capital projects within the next 5-years for Fire (Fd 3035) or Corrections (Fd 3032).

Miscellaneous Capital Projects
Library (Fund 3031), Growth Management Capital (Fund 3025), Museum (Fund 3026), Pelican Bay (Funds 3040,3041), and Airport (Fund 4090-4091):

- The Growth Management capital budget includes funding for building repairs and funding for a future expansion or new building to house office staff. These projects are funded with user fees. Building repairs will not affect current operating expenses which are on various pages within the Growth Management Department.
- The Museum capital program is for maintenance, refurbishment, and replacement of various assets. These projects are funded with General Fund (0001) and Tourist Development tax. Operating budgets will remain unchanged. The FY 2025 operating budget for Museums are captured in Fund (1107) and is approximately $2.9 million which includes a total of 16 FTE's that support the operation of the division.

- Pelican Bay capital program is for the maintenance of Clam Pass and for various infrastructure maintenance and improvements. These capital projects are funded with special assessments. Operating costs should remain unchanged. The FY 2025 operating budget for Pelican Bay are part of the office of the County Manager's section and is approximately $5.9 million which includes a total of 27 FTE's that support the operation of the division.

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- The Airport capital program is for repair, maintenance, and monitoring of various assets. Capital funding is from user fees and General Fund (0001). Operating costs should remain unchanged. The FY 2025 operating budget for the Airport is in Fund (4090) and is approximately $9.1 million which includes a total of 20 FTE's that support the operation of the facility.
- There are no new capital projects within the next 5-years for the library.

Utility Capital (Water and Wastewater)
(Funds 4011-4019):

The majority of these projects are repairs, maintenance, and replacement of existing water and wastewater infrastructure. The Utilities Division has been proactive in developing and constructing infrastructure in eastern part of Collier County where it's very rural and undeveloped. Operating costs will not change and are funded by user fees. The FY 2025 operating budget for utility operations are in Fund (4008) and is approximately $163.2 million which includes a total of 477.05 FTE's that support operations. Several developers have approached the County and the Utility inquiring about water and sewer services. In April 2019, the Utility Division issued a $76.2 million bond and in July 2021, a $128.9 million bond to finance the "below ground" infrastructure. Construction of the transmission mains and master pumping stations are noted in Project 70194 – Northeastern Utilities Facilities.

- In the 5-year capital plan, Project 70194 - construction of a new 4 MGD Northeast Wastewater Reclamation Facility (NEWRF) will be funded with a bond and paid back over time with wastewater system development fees/impact fees. Future operating expenses will increase once this plant is on-line.
- In the 5-year capital plan, Project 70194 - construction of a new 5 MGD Northeast Regional Water Treatment Plant (NERWTP) will be funded with a bond and paid back over time with water system development fees/impact fees.

Solid Waste Capital
(Fund 4074):
The majority of these projects are repairs, maintenance, and replacement of existing infrastructure. Operating costs will not change. The FY 2025 operating budget for Solid Waste operations are in Fund (4070) and 4073 and is approximately $66.6 million which includes a total of 54 FTE's that support operations.

- Project 70169 - East Naples Recycling Drop Off Center is a future facility. Initial funding is for land purchase and design.
- Project 70232 - Immokalee Household Hazardous Waste Center is a future facility.
- Project 59007 - The Resource Recovery Park is over 300 acres of undeveloped land located north and northeast of the landfill. The land will be dedicated to future Solid Waste facilities.

Capital Budget Presentation

The capital improvement section of the budget book is organized into three sections. The first section is the 5-year capital plan. The second section is comprised of schedules that summarize the FY 25 CIP by Fund and Department/Division. The third section is a short description of each the FY 25 capital projects.

Section II: 5-Year CIP/CIE FY 25 - FY 29

FY 2025 Capital Improvement Program (CIP) & FY 25 - FY 29 Capital Improvement Element (CIE) (In Thousands)

SAP PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
Fund: 1100, 1105, 1108, 1804, 3007	**Division: Tourist Development (TDC)**						
SAP PROJECT NO.	DESCRIPTION	**FY 25 Adopted Budget**	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
80165	Co Beach Analysis & Design	25	-	-	-	-	25
80171	Beach Tilling	30	30	30	30	30	150
80288	Wiggins Pass Dredge	100	1,600	75	750	100	2,625
80366	Coastal Resiliency	500		5,000	10,000	8,750	24,250
88032	Clam Pass Dredge Pelican Bay	20	250	20	250	20	560
90007	Tigartail Lagoon	380	-	380	-	380	1,140
90033	Near Shore Hard Bottom Monitoring	230	230	230	230	230	1,150
90065	Local Gov't Funding Request	25	25	25	25	25	125
90066	Vanderbilt Beach Renourishment	1,750	3,250	-	-	-	5,000
90068	Naples Beach Renourishment	1,750	3,250	-	-	-	5,000
90071	Marco S NTP & Renourishment	200	1,000	-	-	-	1,200
90076	Tiger Tail Beach Access Road Expansion	25	25	25	25	25	125
90297	Shore Bird Monitoring	25	25	25	25	25	125
90527	Naples Beach Cleaning	200	200	200	200	200	1,000
90536	City/County Beach Monitoring	170	170	170	170	185	865
90549	Doctors Pass Dredging	50	500	25	300	50	925
TBD	Other TDC capital projects	-	300	300	300	1,700	2,600
Subtotal Physical Environment		**5,480**	**10,855**	**6,505**	**12,305**	**11,720**	**46,865**
50156	Sports & Special Events Complex	3,746	-	-	-	-	3,746
90533	County Beach Cleaning	500	200	200	200	200	1,300
TBD	Other TDC capital projects		200	400	200	200	1,000
Subtotal Culture & Recreation		**4,246**	**400**	**600**	**400**	**400**	**6,046**
TOTAL TOURIST DEVELOPMENT		**9,726**	**11,255**	**7,105**	**12,705**	**12,120**	**52,911**

Fund: 1056, 3001, 3034, 3018	**Division: County-Wide Government Facilities Capital Improvements**						
SAP PROJECT NO.	DESCRIPTION	**FY 25 Adopted Budget**	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
50323	Generators	1,300	1,450	1,050	950	950	5,700
50001	GovMax Software	500	-	-	-	-	500
50017	Financial Mgmt System (SAP)	100	-	-	-	-	100
50019	Voting Machines	1,500	-	-	-	-	1,500
50139	Customer Experience Mgt Software	120	-	-	-	-	120
50225	Parking Lot Repairs	1,000	8,149	1,678	1,385	1,093	13,305
50226	Elevator Repairs, Replacement	337	700	388	275	200	1,900
50227	Interior Bldg Improve	170	150	350	350	150	1,170
50228	Exterior Bldg Improve	2,954	652	793	593	500	5,492
50230	Video Monitor Sys & Security	500	-	-	-	500	1,000
50231	Electrical	650	830	500	500	500	2,980
50266	Plumbing	485	1,015	400	200	200	2,300
50276	Parking Garage #1 Improvements	1,500	-	-	-	-	1,500
50277	Library Improvements	778	500	500	500	-	2,278
50294	Strategic Land Purchase	3,000	4,000	4,190	4,000	-	15,190
50297	Master Planning	1,425	2,500	2,500	-	-	6,425
50301	Campus Transformer	1,500	-	-	-	-	1,500
50309	Wiggins Bay Parking Lot	1,500	-	-	-	-	1,500
50313	Field Lighting Project	1,300	-	-	-	-	1,300
50315	ESC OAU, Humidity Controls VAV	2,000	-	-	-	-	2,000
50316	L1 Generator and L1 Switchgear	2,000	-	-	-	-	2,000
50317	Code Blue Up	600	-	-	-	-	600
50318	Card Access	120	-	4,000	4,000	4,000	12,120
50319	IT Data Center HVAC Upgrade	500	3,500	-	-	-	4,000
51036	Corporate Improvement Software	80	-	-	-	-	80
52161	Reroofing Projects	1,929	752	558	685	500	4,424
52162	A/C, Heating, & Ventilation Repairs	4,600	4,500	7,000	2,000	2,000	20,100
52163	Fire Alarms/Life Safety	2,301	2,786	935	840	750	7,612

Section II: 5-Year CIP/CIE FY 25 - FY 29

FY 2025 Capital Improvement Program (CIP) & FY 25 - FY 29 Capital Improvement Element (CIE) (In Thousands)

SAP PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
52169	ADA Compliance	250	250	250	250	250	1,250
52525	General Building Repairs	2,095	2,200	2,000	2,000	2,000	10,295
80384	RegPk - Pool pumps & motors	1,000	-	-	-	-	1,000
Subtotal General Government		**38,092**	**33,934**	**27,092**	**18,528**	**13,593**	**131,239**
50303	Jail & Related Exterior/Building Envelope Repairs	400	-	-	-	-	400
51031	J-1 HVAC System Redesign and Replacement	1,000	3,000	2,000	-	-	6,000
50229	J1-J2 Roof Replacement & J3 Roof Overlay	750	-	-	-	-	750
50304	SO Jail Windows	500	-	-	-	-	500
53010	Sheriff Law Enforcement Capital Improvements	2,255	1,300	2,600	1,400	1,400	8,955
53172	Building J Renovation/Repair	1,417	3,025	3,700	3,500	1,400	13,042
70167	Forensics Furniture,Fixtures and Equipment	2,000	200	-	-	-	2,200
Subtotal Public Safety Projects		**8,322**	**7,525**	**8,300**	**4,900**	**2,800**	**31,847**
50282	Univ Ext - Access Control Doors	482	-	-	-	-	482
Subtotal Physical Environment Projects		**532**	**50**	**50**	**50**	**50**	**732**
50145	Domestic Animal Srv Facility	2,500	-	-	-	-	2,500
50314	DAS Facility at Camp Keais	1,000	-	-	-	-	1,000
Subtotal Human Services Projects		**3,500**	**-**	**-**	**-**	**-**	**3,500**
54001	Books, Pubs. & Library Mat	650	650	650	650	650	3,250
80450	E-Books & E-Audio	350	350	350	350	350	1,750
Subtotal Culture & Recreation		**1,000**	**1,000**	**1,000**	**1,000**	**1,000**	**5,000**
TOTAL GOVERNMENT FACILITIES PROJECTS		**51,446**	**42,509**	**36,442**	**24,478**	**17,443**	**172,318**

Fund: 1021, 1026, 4009, 4051, 4072, 5023 **Division: Office of the County Manager**

SAP PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
57001	Gen Fd (0001) MP Cap	1,076	-	-	-	-	1,076
57111	Unincorp (1011) MP Cap	5	-	-	-	-	5
57131	Plan Serv (1014/1015) MP Cap	92	-	-	-	-	92
57505	Info Tech (5005) MP Cap	18	-	-	-	-	18
57518	Risk Mgt (5018) MP Cap	43	-	-	-	-	43
57490	EMS (4050) MP Cap	1,978	-	-	-	-	1,978
57001	Gen Fd (0001) MP Cap	105					105
57111	Unincorp (1011) MP Cap	583					583
57113	Com Dev (1013) MP Cap	716	-	-	-	-	716
Subtotal Public Safety		**3,382**	**-**	**-**	**-**	**-**	**3,382**
57408	Water Swr (4008) MP Cap	3,716	-	-	-	-	3,716
57470	Solid Wst (4070) MP Cap	228					228
57473	Mand Wst (4073) MP Cap	135					135
57001	Gen Fd (0001) MP Cap	13					13
57103	Stormwater (1005) MP Cap	872					872
57111	Unincorp (1011) MP Cap	4					4
57114	Poll Ctrl (1017) MP Cap	63					63
57131	Plan Serv (1014/1015) MP Cap	2	-	-	-	-	2
Subtotal Physical Environment		**5,031**	**-**	**-**	**-**	**-**	**5,031**
57001	Gen Fd (0001) MP Cap	3	-	-	-	-	3
57101	Rd & Bridge (1001) MP Cap	2,740					2,740
57111	Unincorp (1011) MP Cap	84					84
57131	Plan Serv (1014/1015) MP Cap	51					51
Subtotal Transportation		**2,877**	**-**	**-**	**-**	**-**	**2,877**
50197	Bayshr Residential Property Grants	50	-	-	-	-	50
50203	Bayshr Stormwater Program	1,472					1,472
50208	Bayshr 17 Acre Site	1,050					1,050
50256	Bayshr Com Safety & Cleanup	577					577
50258	Bayshr General Rd Improve	400					400

Section II: 5-Year CIP/CIE FY 25 - FY 29

FY 2025 Capital Improvement Program (CIP) & FY 25 - FY 29 Capital Improvement Element (CIE) (In Thousands)

SAP PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
50270	Bayshr Mini Triangle TIF Rebate	450					450
50250	Imm First Street Corridor	644					644
57001	Gen Fd (0001) MP Cap	5	-	-	-	-	5
Subtotal Economic Environment		**4,648**	**-**	**-**	**-**	**-**	**4,648**
57001	Gen Fd (0001) MP Cap	189	-	-	-	-	189
Subtotal Human Services		**189**	**-**	**-**	**-**	**-**	**189**
57001	Gen Fd (0001) MP Cap	395	-	-	-	-	395
57111	Unincorp (1011) MP Cap	141					141
Subtotal Culture & Recreation		**535**	**-**	**-**	**-**	**-**	**535**
TOTAL OFFICE OF THE COUNTY MANAGER PROJECTS		**17,898**	**-**	**-**	**-**	**-**	**17,898**

Fund: 3060, 3061, 3062, 3063, 3070, 3071 **Division: Parks and Recreation**

SAP PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
33771	Derelict Vessel	74	-	-	-	-	74
80039	Big Corkscrew Island Pk	9,071	-	-	-	-	9,071
80130	Waterway Marker Maintenance	17	15	15	15	15	77
80201	SFWMD Settlement	10	10	10	10	10	50
80262	RegPk - Pathway/Road Repairs	250	258	265	273	281	1,327
80292	RegPk - Exotic Removal	100	103	106	109	113	531
80305	ComPk - Playgrnd/Shade Structure Maint	600	618	637	656	675	3,185
80307	ComPk - Athletic Field/Court Maint	500	515	530	546	563	2,654
80315	RegPk - Playgrnd/Shade Structure Maint	50	52	53	55	56	265
80317	RegPk - Athletic Field/Court Maintenance	250	258	265	273	281	1,327
80357	ComPk - Pathway/Road Repairs	200	206	212	219	225	1,062
80360	ComPk - Assessments	100	103	106	109	113	531
80364	ComPk - Other Repairs/Maintenance	600	618	637	656	675	3,185
80370	RegPk - Assessment	200	206	212	219	225	1,062
80371	RegPk - Other Repairs/Maintenance	700	721	743	765	788	3,716
80381	ComPk - Artificial Turf	500	515	530	546	563	2,654
80385	RegPk - Artificial Turf	400	412	424	437	450	2,124
80401	ComPk - Lighting Infrastructure Maint	475	489	504	519	535	2,522
80411	RegPk - Lighting Infrastructure Maint	100	103	106	109	113	531
80418	Off-Rd Vehicles & Equipment	1,200	1,236	1,273	1,311	1,351	6,371
80600	ComPk - Exotics Removal	120	124	127	131	135	637
Subtotal Culture & Recreation		**15,517**	**6,560**	**6,755**	**6,957**	**7,166**	**42,955**
							-
TOTAL PARKS AND RECREATION PROJECTS		**15,517**	**6,560**	**6,755**	**6,957**	**7,166**	**42,955**

Fund: 4055 **Division: Emergency Medical Services**

PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
50236	EMS Equipment	1,185					1,185
TBD	EMS Equipment/Stations/Ambulances		5,585	5,585	5,585	4,400	21,154
Subtotal Public Safety		**1,185**	**5,585**	**5,585**	**5,585**	**4,400**	**22,339**
TOTAL EMERGENCY MANAGEMENT PROJECTS		**1,185**	**5,585**	**5,585**	**5,585**	**4,400**	**22,339**

Fund: 3050 & 3052 **Division: Stormwater Projects**

PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
50160	Flood Automation	-	1,000.0	500.0	-	-	1,500.0
50177	Stormwater Channel Dredging	-	2,000.0	2,000.0	3,000.0	-	7,000.0
50180	Canal Easements	-	1,000.0	1,000.0	1,000.0	1,000.0	4,000.0
50209	SW Outfall Replacements	-	1,500.0	2,000.0	2,000.0	2,500.0	8,000.0
50210	SW Pipe Replacements	-	1,500.0	2,000.0	2,000.0	2,500.0	8,000.0
50238	SW Cross St. Culverts	-	2,000.0	3,000.0	3,000.0	3,000.0	11,000.0

Section II: 5-Year CIP/CIE FY 25 - FY 29

FY 2025 Capital Improvement Program (CIP) & FY 25 - FY 29 Capital Improvement Element (CIE) (In Thousands)

SAP PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
51029	Golden Gate City Outfall Replace	5,989	5,000	5,000	5,000	5,000	25,989.4
51144	Stormwater Feasibility and Preliminary Design	-	500	500	500	500	2,000.0
60102	Gordon River Extension	-	21,000	15,000			36,000.0
60121	NPDES MS4 Program	34	60	60	60	60	274
60139	Naples Park System Capacity Projects	-	8,800	4,200	4,200	4,200	21,400
60143	Immokalee Stormwater Improvements	-	-	-	-	1,000	1,000
60194	Stormwater R&R	-	2,000	3,000	4,000	5,000	14,000
60224	Lely Golf Estates	-	6,000	7,000	7,000	7,500	27,500
60234	Palm River SWIP (PUD)	-	10,000	3,400	3,500	3,700	20,600
60246	Lake Park Flowway	-	1,000	-	-	1,500	2,500
60250	Naples Manor SW Improvement	-	2,200	5,400	-	-	7,600
60262	Imperial SW Improvements	-	-	-	4,000	-	4,000
60267	CoOp SFWMD Agreem't	5,200	5,200	5,200	5,200	-	20,800
TBD	Pine Ridge Canal Weir No 2 Replacement	-	-	-	500	4,000	4,500
TBD	Other Stormwater Capital Projects	-	1,500	1,000	1,000	500	4,000
Subtotal Physical Environment Projects		**11,223**	**72,260**	**60,260**	**45,960**	**41,960**	**231,663**
TOTAL STORMWATER		**11,223**	**72,260**	**60,260**	**45,960**	**41,960**	**231,663**

Fund: 1012, 3081, 3083, 3090-3095, 3080 **Division: Transportation**

PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
60016	Intersection Enhancements	**583**	165	600	2,600	850	4,798
60129	Wilson Benfield	-	-	-	1,000	750	1,750
60144	Oil Well Rd, Everglades to Oil Well Grade	4,389	-	56,522	-	-	60,911
60147	Randall/Immokalee Road Intersection	-	16,226	-	-	-	16,226
60163	Traffic Calming/Studies	100	-	-	-	-	100
60190	Airport Rd Vanderbilt Bch Rd to immk Rd	-	29,751	-	-	-	29,751
60198	Veterans Memorial Road PH II	1,300	10,131	4,716	-	-	16,147
60199	Vanderbilt, US41 to Goodlette Frank Rd	10,629	-	-	-	-	10,629
60201	Pine Ridge Rd (Livingston to I-75)	-	6,224	-	-	-	6,224
60212	New Bridges - GG Estates Mobility	1,807	10,470	10,810	29,942	27,980	81,009
60220	Blue Sage Drive	17	-	-	-	-	17
60225	White Blvd (Collier to 23rd St SW)	-	-	-	2,800		2,800
60228	Sidewalks - Surtax	-	4,713	-	-	-	4,713
60229	Wilson Blvd	-	5,945	-	-	-	5,945
60231	Oil Well Rd Shoulder Improvements	750	750	750	-	-	2,250
60249	Vanderbilt Bch Rd, 16th to Everglades	5,020	30,231	-	-	-	35,251
60253	Immokalee Rd Shoulder Imp	215	1,200	1,200	1,200	1,200	5,015
60259	Goodlette Rd (VBR to Immk Rd)	400	26,502	-	-	-	26,902
60263	Everglades Blvd (VBR to Oil Well Rd)	5,578	11,330	53,452	-	-	70,360
60264	Golden Gate Parkway at Livingston	-	-	-	6,000	-	6,000
60265	Median Maintenance	9,783	-	-	-	-	9,783
60268	Immok/Livingston Flyover	3,640	500	65,452	-	-	69,592
60272	Livingston Rd at Entrada Ave	1,500	-	-	-	-	1,500
TBD	Other Transportation Projects	-	45,816	2,631	20,998	14,255	83,700
Subtotal Transportation Projects		**45,711**	**199,954**	**196,133**	**64,540**	**45,035**	**551,373**
TOTAL COLLIER COUNTY TRANSPORTATION		**45,711**	**199,954**	**196,133**	**64,540**	**45,035**	**551,373**

Fund: 3025 **Division: (Misc) Growth Management Department - Capital Projects Fund**

PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
50161	CDES Bldg Repairs & Maintenance	291	-	-	-	-	291
50162	Comm & Devel Bldg	3,079	-	-	-	-	3,079
Subtotal General Government		**3,370**	**-**	**-**	**-**	**-**	**3,370**
							-
TOTAL CDES - CAPITAL PROJECTS FUND		**3,370**	**-**	**-**	**-**	**-**	**3,370**

Section II: 5-Year CIP/CIE FY 25 - FY 29

FY 2025 Capital Improvement Program (CIP) & FY 25 - FY 29 Capital Improvement Element (CIE) (In Thousands)

SAP PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
Fund: 3026	**Division: (Misc) Museum Improvement Fund**						
PROJECT NO.	DESCRIPTION	**FY 25 Adopted Budget**	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
50516	Im General Repairs	210	-	-	-	-	210.0
TBD	Museum Maintenance and Repairs	-	200	200	200	200	800
Subtotal Culture & Recreation		**210**	**200**	**200**	**200**	**200**	**1,010**
							-
TOTAL MUSEUM IMPROVEMENTS		**210**	**200**	**200**	**200**	**200**	**1,010**

Fund: 3040	**Division: (Misc) Pelican Bay - Clam Pass Restoration**						
PROJECT NO.	DESCRIPTION	**FY 25 Adopted Budget**	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
51100	Clam Bay Restoration	189	189	189	189	189	945
Subtotal Physical Environment Projects		**189**	**189**	**189**	**189**	**189**	945
							-
TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORATION		**189**	**189**	**189**	**189**	**189**	**945**

Fund: 3041	**Division: (Misc) Pelican Bay - Capital Improvement Program**						
PROJECT NO.	DESCRIPTION	**FY 25 Adopted Budget**	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
50066	Pelican Bay Hardscape Upgrades	331	-	-	-	-	331
50126	Beach Renourishment Initiative	500	-	-	-	-	500
50272	Streetlight Improvements	150	-	-	-	-	150
50307	PB Drain/Pipe Maintenance	700	-	-	-	-	700
51026	Pelican Bay Lake Bank Enhance	609	-	-	-	-	609
Subtotal Physical Environment Projects		**2,290**	**-**	**-**	**-**	**-**	**2,290**
TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMENT PROGRAM		**2,290**	**-**	**-**	**-**	**-**	**2,290**

Fund: 4091	**Division: (Misc) Airport Authority**						
PROJECT NO.	DESCRIPTION	**FY 25 Adopted Budget**	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
50088	MI Mitigation Maint and Monitoring	50	-	-	-	-	50
50132	Scrub Jay Maintenance	75	-	-	-	-	75
50138	Airport Pre-Award Grant Projects	25	-	-	-	-	25
50202	Im Terminal Enhancements	200	-	-	-	-	200
Subtotal Transportation Projects		**350**	**-**	**-**	**-**	**-**	**350**
TOTAL AIRPORT AUTHORITY PROJECTS		**350**	**-**	**-**	**-**	**-**	**350**

Fund: 4011, 4012, 4019	**Division: Utilities Water**						
PROJECT NO.	DESCRIPTION	**FY 25 Adopted Budget**	FY 26 CIP/CIE**	FY 27 CIP/CIE**	FY 28 CIP/CIE**	FY 29 CIP/CIE**	FY 25-29 TOTAL
50105	Integrated Asset Management	200	200	200	200	200	1,000
60224	Lely Golf Estates (PUR)		5,000	5,000	5,000	5,000	20,000
70010	Water Meter Renewal and Replacement Program	1,400	15,000	20,000	15,000	250	51,650
70014	Real Property/Infrastructure Audit	50	50	50	50	50	250
70019	Cross Connections Program	100	1,000	1,000	1,000	1,000	4,100
70023	Fire Hydrant Replacement	50	100	100	100	100	450
70031	Utilities Master Plan	100	100	100	100	100	500
70034	Water Plant Concrete Structure Rehabilitation	-	200	200	200	200	800

Section II: 5-Year CIP/CIE FY 25 - FY 29

FY 2025 Capital Improvement Program (CIP) & FY 25 - FY 29 Capital Improvement Element (CIE) (In Thousands)

SAP PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
70041	Water Lighting/ Surge Protection & Grounding	-	500	150	150	150	950
70045	FDOT Utility Projects-Water	1,000	1,000	500	500	500	3,500
70069	Well/Plant Power System□	750	1,400	1,000	1,000	1,000	5,150
70071	County-wide Utility Projects-Water	2,000	2,500	3,000	3,000	1,000	11,500
70084	Wellfield SCADA Support - Operating	500	300	300	300	300	1,700
70085	Wellfield/Raw Water Booster Station Op TSP	7,600	2,000	1,500	1,500	6,500	19,100
70102	SCRWTP SCADA Support - Ops□	150	300	300	300	300	1,350
70104	Water Plant Compliance		100	100	100	100	400
70109	Lime Treatment TSP	-	300	300	300	300	1,200
70113	Facility Infrastructure Maint Water □	400	300	300	300	300	1,600
70114	Infrastructure TSP Field Ops-Water	-	150	150	150	150	600
70118	Infrastructure TSP Water Plants	650	400	400	400	400	2,250
70120	Naples Pk Basin Optimization	-	5,000	5,000	5,000	-	15,000
70131	Large Meters Renewal & Replacement	300	1,000	1,000	1,000	1,000	4,300
70132	SCRWTP Power Systems Reliability	-	100	100	100	100	400
70136	Water Plant Capital Projects	700	2,200	250	250	250	3,650
70174	TBD Capital Projects	-	1,000	1,000	1,000	1,000	4,000
70194	NE Utility Facilities	-	-	31,573	10,798	177,080	219,451
70196	Tamiami Wellfield	2,000	5,000	5,000	5,000	5,000	22,000
70202	Collier County Utility Standards	20	20	20	20	20	100
70222	Golden Gate City Utility Compliance	-	2,000	-	-	-	2,000
70257	Palm River PUR	-	5,000	-	5,000	-	10,000
70262	Golden Gate City PUR	-	500	2,000	2,000	2,000	6,500
70264	Manatee Pump Station Yard Piping Improvements	-	200	3,000	-	-	3,200
70268	Cast Iron Water Main Replacement (Carica P.S to Airp)	-	1,700	-	-	-	1,700
70273	Generator Replacement Program	-	5,000	5,000	5,000	-	15,000
70275	WM Repl Carlton & Catts	-	2,000	-	-	-	2,000
70276	Goodland PS Improvements	3,000	-	-	-	-	3,000
70282	Pine Ridge Road Utility Relocation	-	1,000	-	-	-	1,000
70283	SCRWTP Improvements/Expansion	-	5,000	5,000	5,000	5,000	20,000
70285	Airport Road Cast Iron Water Main Repl (VBR to Pine Ridge)	-	3,500	-	-	-	3,500
70286	PCCP Replacement (Ph1 - Carica PS to Airpor	2,000	5,000	10,000	-	-	17,000
70289	I-75/Pine Ridge Relocate	1,000	-	-	-	-	1,000
70291	J&C Blvd Neighborhood WM replacement	700	-	-	-	-	700
71009	Water Security Systems	150	200	400	400	400	1,550
71010	Distribution System TSP	1,000	400	400	400	1,000	3,200
71055	NCRWTP SCADA Support Operating	150	150	300	300	300	1,200
71056	SCADA Compliance - Water	100	125	125	125	125	600
71057	Membrane Replacement & Interstage Booster	2,000	-	-	-	-	2,000
71058	General Legal Services	50	50	50	50	50	250
71063	Water Plant Variable Frequency Drives	-	275	275	275	275	1,100
71065	SCRWTP TSP Operating	1,000	1,000	600	600	600	3,800
71066	NCRWTP Operating TSP	2,000	2,000	600	600	600	5,800
71067	Distribution Repump Station TSP	-	200	300	300	300	1,100
75005	Wellfield Program Management	50	50	150	150	150	550
75017	PUD Hydraulic Modeling□	150	600	100	100	100	1,050
75018	Financial Services	30	30	30	30	30	150
75019	Comprehensive Planning Technical Support	25	25	25	25	25	125
TBD	Future Projects	-	300	2,000	4,000	9,000	15,300
Subtotal Physical Environment Projects		**31,375**	**81,525**	**108,948**	**77,173**	**222,305**	**521,326**
TOTAL WATER PROJECTS		**31,375**	**81,525**	**108,948**	**77,173**	**222,305**	**521,326**

Fund: 4013, 4014, 4015, 4018, 4019, 4020	**Division: Utilities Wastewater**						
PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE**	FY 27 CIP/CIE**	FY 28 CIP/CIE**	FY 29 CIP/CIE**	FY 25-29 TOTAL

Section II: 5-Year CIP/CIE FY 25 - FY 29

FY 2025 Capital Improvement Program (CIP) & FY 25 - FY 29 Capital Improvement Element (CIE) (In Thousands)

SAP PROJECT NO.	DESCRIPTION	**FY 25 Adopted Budget**	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
50105	Integrated Asset Management	200	200.0	200.0	200.0	200.0	1,000
60224	Lely Golf Estates	-	6,000.0	6,000.0	6,000.0	6,000.0	24,000
70014	Real Property/Infrastructure Audit	50	50.0	50.0	50.0	50.0	250
70031	Utilities Master Plan	100	100.0	100.0	100.0	100.0	500
70056	IQ Power Systems	-	240.0	240.0	240.0	240.0	960
70060	NCWRF SCADA Support Operating TSP	300	300.0	300.0	300.0	300.0	1,500
70061	SCWRF SCADA Support Operating TSP	300	300.0	300.0	300.0	300.0	1,500
70062	IQ SCADA Support Operating	400	400.0	400.0	400.0	400.0	2,000
70117	WW Remote Sites MSP	440	200.0	200.0	200.0	200.0	1,240
70119	WW Treatment Plants MSP	560	400.0	400.0	400.0	400.0	2,160
70120	Naples Pk Basin Optimization	-	8,000.0	8,000.0	8,000.0	8,000.0	32,000
70139	Basin 101 Program Capital	-	-	-	-	2,500.0	2,500
70141	Basin 305 Program Capital (Pump Stations)	3,100	3,000.0	3,000.0	3,000.0	3,000.0	15,100
70142	Basin 306 Program Capital	1,400	1,500.0	1,500.0	1,500.0	1,500.0	7,400
70144	Force Main Transmission Systems TSP	200	550.0	1,300.0	300.0	300.0	2,650
70148	Water Reclamation Facilities TSP	3,156	5,000.0	5,000.0	5,000.0	8,000.0	26,156
70149	NCWRF New Headworks	24,910	-	-	-	-	24,910
70166	IQ Water System TSP	750	750.0	750.0	750.0	750.0	3,750
70173	Orange Tree Compliance	2,300	300	300	300	300	3,500
70202	Collier County Utility Standards	25	25	25	25	25	125
70207	MPS 301 Rehabilitation	2,900	-	-	-	-	2,900
70214	MPS 107 Re-Configuration	-	-	-	150	1,000	1,150
70217	MPS 309 Replacement (E Naples Middle Schoo	-	10,000	5,000	-	-	15,000
70222	Golden Gate City CAP	500	500	500	500	500	2,500
70225	Cassena Rd MSBU	40	-	-	-	-	40
70240	Collections Operating TSP	1,100	3,500	3,500	3,500	3,500	15,100
70243	Construct Golden Gate City DIW	-	16,000	-	-	-	16,000
70249	MPS 313 Relocation	-	1,000	2,000	2,000	-	5,000
70257	Palm River PUR	-	8,000	-	8,000	-	16,000
70262	Golden Gate City PUR	-	-	-	500	3,000	3,500
70272	ARV Replacement Program	2,000	2,500	2,500	2,500	3,000	12,500
70273	Generator Replacement Program	-	650	650	650	650	2,600
70274	MPS 310 Reconfiguration and Rehabilitation	-	2,500	-	-	-	2,500
70275	WM Repl Carlton & Catts	250	-	-	-	-	250
70280	WW Valve Replacement Prgm	200	200	200	200	200	1,000
70281	WW Electrical Upgrades	1,000	500	-	-	-	1,500
70282	Pine Ridge Road Utility Relocation	-	2,000	-	-	-	2,000
70284	MPS 103 Replacement	-	250	3,000	-	-	3,250
70288	SCWRF Electrical Serv #1 Upgrades	7,000	-	-	-	-	7,000
70289	I-75/Pine Ridge Relocate	2,500	-	-	-	-	2,500
70292	IQ Pilot WQ Project	500	-	-	-	-	500
70293	SCWRF Equalization Tank Optimization	1,000	-	-	-	-	1,000
70294	New Lab Building	3,000	-	-	-	-	3,000
70295	Bayshore Stormwater Imp Phase 1- Becca Ave	325	-	-	-	-	325
71058	General Legal Services	100	100	100	100	100	500
72009	Western Interconnect	-	-	-	-	3,000	3,000
72013	Facility Infrastructure Maint Wastewater	530	200	200	350	350	1,630
72505	WW Security Systems	455	500	500	500	500	2,455
72541	SCADA Compliance Assurance Program- Wastewater	100	115	115	115	115	560
73045	FDOT Utility Construction Projects - WW	-	500	500	500	500	2,000
73065	Countywide Utility Projects - Wastewater	200	700	3,200	2,700	200	7,000
73922	WW Collection SCADA Telemetry	300	100	200	200	200	1,000
74030	IQ Aquifer Storage and Recovery	150	-	-	-	-	150
75017	PUD Hydraulic Modeling	100	600	100	100	100	1,000
75018	Financial Services	30	30	30	30	30	150
75019	Comprehensive Planning Technical Support	50	50	50	50	50	250
TBD	Pelican Bay New Storage Tank	-	-	-	-	2,500	2,500
TBD	SCWRF New Headworks & EQ Tank #3	-	2,000	25,000	25,000	-	52,000

Section II: 5-Year CIP/CIE FY 25 - FY 29

FY 2025 Capital Improvement Program (CIP) & FY 25 - FY 29 Capital Improvement Element (CIE) (In Thousands)

SAP PROJECT NO.	DESCRIPTION	FY 25 Adopted Budget	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
Subtotal Physical Environment Projects		**62,521**	**79,810**	**75,410**	**74,710**	**52,060**	**344,511**
TOTAL WASTEWATER PROJECTS		**62,521**	**79,810**	**75,410**	**74,710**	**52,060**	**344,511**

Fund: 4074	**Division: Solid Waste**						
PROJECT NO.	DESCRIPTION	**FY 25 ADOPTED Budget**	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 28 CIP/CIE	FY 29 CIP/CIE	FY 25-29 TOTAL
59001	Driveway Turn-Around Program	350	-	-	-	-	350
59007	Resource Recovery Business Park	3,400	400.0	400.0	50.0	50.0	4,300
59008	Infrastructure Maintenance	600	350	375	300	425	2,050
59012	Landfill Optimization	1,400	400	1,682	2,682	3,682	9,846
59013	Physical/Cyber Security	50	50	50	50	50	250
59024	SW Turnaround Program	1,000	1,400	2,375	1,175	1,175	7,125
70169	E Naples Recycling Drop Off Center	500	500	500	500	600	2,600
70219	Landfill Leachate Deep Injection Well	600	1,100	500	250	250	2,700
70232	Immokalee Facility Upgrade HHW	750	500	-	-	-	1,250
71058	General Legal Services	50	50	100	25	25	250
Subtotal Physical Environment Projects		**8,700**	**4,750**	**5,982**	**5,032**	**6,257**	**30,721**
TOTAL SOLID WASTE PROJECTS		**8,700**	**4,750**	**5,982**	**5,032**	**6,257**	**30,721**

TOTAL CIP PROJECT EXPENSES	**261,711**	**504,597**	**503,009**	**317,529**	**409,134**	**1,995,980**

The following is a brief recap of all the facilities planned or under construction.

Tourist Development (TDC) Projects
(Funds 1100, 1105, 1108, 1804, 3007):

The majority of projects are beach sand renourishment, dredging and maintenance of park beach assets.

- Project 50156 – Amateur Sports Complex and Events Center is a facility funded by a $65 million bond (Oct 2018) to be paid back from Tourist Development Taxes. This project is broken down into 4 phases with numerous buildings, fields, parking, and other amenities. The General Fund (0001) will support the day-to-day operations of the complex whereas Tourist Development taxes will fund the promotion, marketing, and management of the Complex from Fund (1109). The FY 2025 operating budget is approximately $8.2 million which include a total of 6 FTE's that support the operations of the complex.

County-Wide Governmental Facilities Projects
(Fund 1056, 3001, 3034 & 3018):
The majority of these projects are repairs, maintenance, and replacements of existing buildings and assets.

Parks and Recreation Projects
(Funds 3060, 3061, 3062, 3063, 3070, 3071):

The majority of these projects are repairs, maintenance, and replacement of existing Park infrastructure. These types of projects are funded with General Fund (0001 & 1011) dollars. The 2020 Bond proceeds are funding Sun-N-Fun infrastructure and various pool repairs at other parks.

- Project 80039 – Big Corkscrew Island Regional Park is a new park. Phase 1 of the park is completed and is open to the public while Phase 2 is under construction in the eastern part of the county. The source of funding for construction is Park's impact fees and $40 million from the infrastructure sales tax. The FY 2025 net operating budget is supported by the general fund is approximately $2.8 million which includes a total of 26 FTE's that support the operation of the facility.

Stormwater Projects
(Funds 3050 & 3052):

The majority of these projects are repairs, maintenance, and replacement of existing stormwater infrastructure. Capital Projects are funded with both General Funds (0001 & 1011) as well as grants from South Florida Water Management District and bond proceeds. Operating costs will not change. The FY 2025 net operating budget are part of the Transportation Management Services Department within Fund 1005 and is approximately $11.5 million which includes a total of 42 FTE's that support storm water operation. The operating budget is funded with both the General Fund (0001) and the Unincorporated General Fund (1011).

- Project 50238 – SW Cross Street Culverts. Replacement of existing culverts that are collapsed and/or have reached their life expectancy.

- Project 51029 – Golden Gate City Outfall Replacements. This project will improve collection treatment and conveyance of urban stormwater runoff by restoring and upgrading an antiquated system installed in the early 1960s within the four (4) square mile area known as Golden Gate City (GGC). The GGC canal system flows into Naples Bay via the Main Golden Gate Canal. This infrastructure renewal project also includes water quality improvement features such as inlets and grates designed to catch debris and the re-grading and sodding of swales to prevent erosion.

- 60143- Immokalee Stormwater Improvements. This project portfolio encompasses an update to the Immokalee Stormwater Master Plan, a stormwater treatment pond on Carson Road, stormwater improvement in Lake Trafford Road, East Delaware Road, and Madison Ave, and other improvement projects listed in the Immokalee Stormwater Improvement Program.

- Project 60250 – Naples Manor Stormwater Improvements. Stormwater improvements will include the removal and replacement of deteriorated infrastructure along the north side of Carolina Ave, Carlton Street and Catts Street SW. To minimize construction-related impacts, implementation of the project will be done in coordination with the Transportation Division and the Public Utilities Division to incorporate sidewalk, water, and wastewater improvements and replacements.
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Transportation Projects
(Funds 1012, 3081, 3083, 3090 - 3095, 3080):

The majority of these projects are repairs, maintenance, and widening of existing Transportation infrastructure.

Public Safety Projects
(Funds EMS (3030 & 3018), Fire (3035), Law Enforcement (3033 & 3018), and Correction (3032)

EMS Capital projects. In the Infrastructure sales tax referendum, $6 million was allocated for the construction of 3 EMS substations. As bids are received, additional funding is being sought from the Infrastructure Sales Tax. The FY 2025 operating budget for EMS is captured in Fund (4050) and is supported by the general fund and user fees is approximately $60.6 million which includes a total of 231 FTE's that support the operation of the division.

- Project 55211 - Heritage Bay EMS substation
- Project 55212 - Estates (Desoto & Golden Gate)
- Project 55213 - Old US41 EMS (Station 49)

Law Enforcement Capital projects.

- Project 70167 - Forensic and Evidence Facility. In the infrastructure sales tax referendum $33 million was allocated to the Sheriff for a new Forensic/Evidence facility. The current Forensic building is in a flood zone and needs to be relocated. The project has reached the 100% design phase and is proceeding through the competitive bid process for construction. The planned state of the art facility is being designed to co-locate many key elements of the CCSO to include Patrol Administration, Investigations, Youth Relations, Crime Scene, as well as centralizing our Evidence Management. By having these key CCSO functions co-located in a hurricane resilient facility it ensures CCSO the ability to operate in both a safe and efficient manner. This new building will be built at the Government Operations Business Park.

- There are no new capital projects within the next 5-years for Fire (Fd 3035) or Corrections (Fd 3032).

Miscellaneous Capital Projects
Library (Fund 3031), Growth Management Capital (Fund 3025), Museum (Fund 3026), Pelican Bay (Funds 3040,3041), and Airport (Fund 4090-4091):

- The Growth Management capital budget includes funding for building repairs and funding for a future expansion or new building to house office staff. These projects are funded with user fees and loan proceeds. Building repairs will not affect current operating expenses which are on various pages within the Growth Management Department.
- The Museum capital program is for maintenance, refurbishment, and replacement of various assets. These projects are funded with General Fund (0001) and Tourist Development tax. Operating budgets will remain unchanged. The FY 2025 operating budget for Museums are captured in Fund (1107) and is approximately $2.9 million which includes a total of 16 FTE's that support the operation of the division.

- Pelican Bay capital program is for the maintenance of Clam Pass and for various infrastructure maintenance and improvements. These capital projects are funded with special assessments. Operating costs should remain unchanged. The FY 2025 operating budget for Pelican Bay are part of the office of the County Manager's section and is approximately $5.9 million which includes a total of 27 FTE's that support the operation of the division.

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- The Airport capital program is for repair, maintenance, and monitoring of various assets. Capital funding is from user fees and General Fund (0001). Operating costs should remain unchanged. The FY 2025 operating budget for the Airport is in Fund (4090) and is approximately $9.1 million which includes a total of 20 FTE's that support the operation of the facility.
- There are no new capital projects within the next 5-years for the library.

Utility Capital (Water and Wastewater)
(Funds 4011-4019):

The majority of these projects are repairs, maintenance, and replacement of existing water and wastewater infrastructure. The Utilities Division has been proactive in developing and constructing infrastructure in eastern part of Collier County where it's very rural and undeveloped. Operating costs will not change and are funded by user fees. The FY 2025 operating budget for utility operations are in Fund (4008) and is approximately $163.2 million which includes a total of 477.05 FTE's that support operations. Several developers have approached the County and the Utility inquiring about water and sewer services. In April 2019, the Utility Division issued a $76.2 million bond and in July 2021, a $128.9 million bond to finance the "below ground" infrastructure. Construction of the transmission mains and master pumping stations are noted in Project 70194 – Northeastern Utilities Facilities.

- In the 5-year capital plan, Project 70194 - construction of a new 4 MGD Northeast Wastewater Reclamation Facility (NEWRF) will be funded with a bond and paid back over time with wastewater system development fees/impact fees. Future operating expenses will increase once this plant is on-line.
- In the 5-year capital plan, Project 70194 - construction of a new 5 MGD Northeast Regional Water Treatment Plant (NERWTP) will be funded with a bond and paid back over time with water system development fees/impact fees.

Solid Waste Capital
(Fund 4074):
The majority of these projects are repairs, maintenance, and replacement of existing infrastructure. Operating costs will not change. The FY 2025 operating budget for Solid Waste operations are in Fund (4070) and 4073 and is approximately $66.6 million which includes a total of 54 FTE's that support operations.

- Project 70169 - East Naples Recycling Drop Off Center is a future facility. Initial funding is for land purchase and design.
- Project 70232 - Immokalee Household Hazardous Waste Center is a future facility.
- Project 59007 - The Resource Recovery Park is over 300 acres of undeveloped land located north and northeast of the landfill. The land will be dedicated to future Solid Waste facilities.

Capital Budget Presentation

The capital improvement section of the budget book is organized into three sections. The first section is the 5-year capital plan. The second section is comprised of schedules that summarize the FY 25 CIP by Fund and Department/Division. The third section is a short description of each the FY 25 capital projects.

Capital Improvement Program

Division Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	785,349	491,400	1,182,100	481,700	-	481,700	(2.0)%
Operating Expense	130,787,784	76,865,100	391,934,400	172,112,200	-	172,112,200	123.9%
Indirect Cost Reimburs	81,800	-	-	78,900	-	78,900	na
Capital Outlay	189,581,469	198,344,900	993,174,400	117,578,900	430,000	118,008,900	(40.5)%
Grants and Aid	-	500,000	1,200,400	3,050,000	-	3,050,000	510.0%
Remittances	1,371,400	200,000	450,000	450,000	-	450,000	125.0%
Total Net Budget	**322,607,802**	**276,401,400**	**1,387,941,300**	**293,751,700**	**430,000**	**294,181,700**	**6.4%**
Trans to Property Appraiser	3,603	46,200	46,500	36,200	-	36,200	(21.6)%
Trans to Tax Collector	515,520	600,600	600,600	647,000	-	647,000	7.7%
Trans to 1007 PelBay Beau MSTBU	34,100	-	-	-	-	-	na
Trans to 1011 Unincorp Gen Fd	18,000	-	-	-	-	-	na
Trans to 1013 Comm Dev	-	-	-	2,242,200	-	2,242,200	na
Trans to 1017 Water Polltn Ctrl	-	915,500	915,500	-	-	-	(100.0)%
Trans to 1102 TDC Bch&Inlet Mgt	817,600	992,300	992,300	957,500	-	957,500	(3.5)%
Trans to 1804 P&R Sea Turtle	171,700	171,700	171,700	171,700	-	171,700	0.0%
Trans to 1809 MPO Grants	6,552	-	-	-	-	-	na
Trans to 1840 Public Serv GrntM	-	-	256,400	-	-	-	na
Trans to 1842 Transp Grant Mtch	3,279,342	-	24,526,200	-	-	-	na
Trans to 2005 Gas Tx Rev Bond	11,300,000	11,300,000	11,300,000	11,316,700	-	11,316,700	0.1%
Trans to 2013 Tax SpOb Rev Note	2,918,900	2,405,000	2,405,000	2,315,100	-	2,315,100	(3.7)%
Trans to 2017 TDT Rev Bond	3,730,300	3,754,500	3,754,500	3,694,100	-	3,694,100	(1.6)%
Trans to 2022 SpOb Bonds	12,037,100	11,193,200	11,193,200	12,192,500	-	12,192,500	8.9%
Trans to 2023 Commercial Loan	105,600	653,500	263,800	1,158,500	-	1,158,500	77.3%
Trans to 3007 Sports Complex	5,195,767	4,198,200	4,198,200	4,102,500	-	4,102,500	(2.3)%
Trans to 3081 GM Transp Cap	-	5,139,600	-	-	-	-	(100.0)%
Trans to 4010 W/S Debt	17,913,295	17,682,700	17,682,700	16,998,800	-	16,998,800	(3.9)%
Trans to 4017 W/S Grant Match	-	-	1,117,200	-	-	-	na
Trans to 4055 EMS Capital Fund	-	1,627,200	1,627,200	-	-	-	(100.0)%
Trans to 4094 Airport GrntMtch	35,813	-	748,400	-	-	-	na
Trans to 5023 Motor Pool	43,700	46,000	46,000	46,300	-	46,300	0.7%
Adv/Repay to 1100 TDC Bch Fac	-	250,000	250,000	250,000	-	250,000	0.0%
Adv/Repay to 1105 TDC Bch&Inlet	-	250,000	250,000	250,000	-	250,000	0.0%
Adv/Repay to 1813 FEMA Events	32,500,000	15,000,000	-	15,000,000	-	15,000,000	0.0%
Adv/Repay to 3001 CoWide Cap	1,440,700	978,100	978,100	1,006,400	-	1,006,400	2.9%
Adv/Repay to 3034 Govt Imp Fe	757,700	1,383,900	1,383,900	1,700,700	-	1,700,700	22.9%
Reserve for Contingencies	-	3,043,600	-	3,658,500	-	3,658,500	20.2%
Reserve for Debt Service	-	9,714,400	-	7,901,100	-	7,901,100	(18.7)%
Reserve for Future Debt Service	-	-	-	3,043,300	-	3,043,300	na
Reserve for Capital	-	330,206,400	-	298,960,400	-	298,960,400	(9.5)%
Reserve for Boater Improve Capital	-	100,000	-	835,000	-	835,000	735.0%
Reserve for Future Capital Replacements	-	22,467,300	-	7,617,100	-	7,617,100	(66.1)%
Reserve for Motor Pool Cap	-	8,869,800	-	6,198,500	-	6,198,500	(30.1)%
Reserve for Gen Fd Motor Pool Cap	-	1,971,800	-	1,513,400	-	1,513,400	(23.2)%
Reserve for Transp Motor Pool Cap	-	3,667,200	-	2,314,800	-	2,314,800	(36.9)%
Reserve for Stormwater MP Cap	-	1,198,400	-	761,000	-	761,000	(36.5)%
Reserve for MSTU Gen Fd MP Cap	-	1,060,800	-	674,600	-	674,600	(36.4)%
Reserve for Com Dev/Planning MP Cap	-	1,183,000	-	780,100	-	780,100	(34.1)%
Reserve for Pollut Ctr Motor Pool Cap	-	69,600	-	57,000	-	57,000	(18.1)%
Reserve for Int Serv Fd Motor Pool Cap	-	94,200	-	77,200	-	77,200	(18.0)%
Reserve for Catastrophic Event	-	500,000	-	1,000,000	-	1,000,000	100.0%
Reserve for Disaster Relief	-	1,500,000	-	-	-	-	(100.0)%
Total Budget	**415,433,093**	**740,636,100**	**1,472,648,700**	**703,229,900**	**430,000**	**703,659,900**	**(5.0)%**

Capital Improvement Program

Appropriations by Department	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Courts Related Capital	62,760	-	7,786,000	-	-	-	na
Emergency Medical Services Capital	31,497	160,000	1,877,300	1,185,300	-	1,185,300	640.8%
Fire and Rescue Capital	-	-	43,600	-	-	-	na
Public Safety Capital	3,884	6,000,000	7,759,100	-	-	-	(100.0)%
Sheriff Capital	80,298	60,000	321,600	60,000	-	60,000	0.0%
Constitutional Officers Capital	1,774,846	5,215,000	17,167,400	9,822,000	-	9,822,000	88.3%
Pelican Bay Services Division Capital	3,842,218	4,015,400	12,763,400	2,479,000	-	2,479,000	(38.3)%
Tourist Development Council (TDC) Capital	85,224	-	584,800	-	-	-	na
Sports & Special Events Complex Capital	21,375,170	4,620,300	12,197,200	3,745,700	-	3,745,700	(18.9)%
County Manager's Capital	1,823,182	1,285,000	6,316,400	800,000	-	800,000	(37.7)%
Bayshore CRA Capital Projects	364,290	2,670,900	13,679,000	3,999,100	-	3,999,100	49.7%
Immokalee CRA Capital Projects	33,625	548,900	3,711,900	644,100	-	644,100	17.3%
Motor Pool Capital Recovery Program	4,714,685	10,221,500	32,588,600	13,080,400	430,000	13,510,400	32.2%
Facilities Management Division Capital	44,490,542	17,885,500	167,812,100	35,792,200	-	35,792,200	100.1%
Parks and Recreation Division Capital	7,973,768	15,989,100	82,628,700	15,516,500	-	15,516,500	(3.0)%
Tourist Development Council (TDC) Beach Capital	291,394	-	3,273,200	-	-	-	na
Library Division Capital	25,314	40,000	123,500	39,400	-	39,400	(1.5)%
Museum Division Capital	186,865	200,000	1,165,200	210,000	-	210,000	5.0%
Public Services Department Capital	946,661	1,000,000	1,596,800	4,982,000	-	4,982,000	398.2%
County Water / Sewer Divisions Capital	66,361,706	61,639,000	402,098,400	93,895,800	-	93,895,800	52.3%
Solid & Hazardous Waste Mgt Division Capital	31,952,634	5,615,500	25,693,200	8,700,000	-	8,700,000	54.9%
Landscape Capital	9,388,628	-	8,524,600	278,200	-	278,200	na
Transportation Capital	95,229,597	112,206,100	450,574,600	76,927,300	-	76,927,300	(31.4)%
Stormwater Capital	12,722,250	13,248,500	73,003,400	11,223,200	-	11,223,200	(15.3)%
Transportation Management Services Capital	37,100	50,000	113,000	50,000	-	50,000	0.0%
TDC Beach Renourishment/Pass Maintenance Capital	17,800,026	12,841,200	38,837,300	6,601,800	-	6,601,800	(48.6)%
Airport Capital	1,009,638	800,000	6,824,400	350,000	-	350,000	(56.3)%
Growth Management Community Development Capital	-	89,500	8,876,600	3,369,700	-	3,369,700	3,665.0%
Total Net Budget	**322,607,802**	**276,401,400**	**1,387,941,300**	**293,751,700**	**430,000**	**294,181,700**	**6.4%**
Courts Related Capital	-	4,040,800	-	4,280,400	-	4,280,400	5.9%
Emergency Medical Services Capital	638,000	2,730,700	512,000	2,736,100	-	2,736,100	0.2%
Fire and Rescue Capital	-	88,800	-	112,500	-	112,500	26.7%
Sheriff Capital	4,038,500	7,968,400	3,317,100	8,626,500	-	8,626,500	8.3%
Pelican Bay Services Division Capital	179,068	279,600	368,400	764,600	-	764,600	173.5%
Tourist Development Council (TDC) Capital	7,238,823	6,789,900	6,610,700	7,696,900	-	7,696,900	13.4%
Sports & Special Events Complex Capital	-	500,000	500,000	500,000	-	500,000	0.0%
Motor Pool Capital Recovery Program	43,700	19,810,500	1,673,200	12,422,900	-	12,422,900	(37.3)%
Facilities Management Division Capital	25,557,100	258,031,200	7,346,400	199,011,000	-	199,011,000	(22.9)%
Parks and Recreation Division Capital	5,817,909	22,038,100	4,805,400	22,691,600	-	22,691,600	3.0%
Tourist Development Council (TDC) Beach Capital	28,481	4,469,200	32,100	6,597,400	-	6,597,400	47.6%
Library Division Capital	1,116,400	1,115,000	1,066,200	1,088,700	-	1,088,700	(2.4)%
Museum Division Capital	-	25,200	100,000	20,000	-	20,000	(20.6)%
County Water / Sewer Divisions Capital	30,414,406	43,629,700	18,800,200	62,046,500	-	62,046,500	42.2%
Solid & Hazardous Waste Mgt Division Capital	-	1,500,000	-	426,000	-	426,000	(71.6)%
Landscape Capital	-	5,139,600	-	-	-	-	(100.0)%
Transportation Capital	16,399,774	17,483,600	25,981,900	13,669,700	-	13,669,700	(21.8)%
Stormwater Capital	-	20,857,500	11,345,400	300	-	300	(100.0)%
TDC Beach Renourishment/Pass Maintenance Capital	1,317,316	44,613,100	1,500,000	62,470,300	-	62,470,300	40.0%
Airport Capital	35,813	3,123,800	748,400	2,074,600	-	2,074,600	(33.6)%

Capital Improvement Program

Appropriations by Department	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Growth Management Community Development Capital	-	-	-	2,242,200	-	2,242,200	na
Total Transfers and Reserves	**92,825,291**	**464,234,700**	**84,707,400**	**409,478,200**	**-**	**409,478,200**	**(11.8)%**
Total Budget	**415,433,093**	**740,636,100**	**1,472,648,700**	**703,229,900**	**430,000**	**703,659,900**	**(5.0)%**

Capital Improvement Program

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	16,111	17,100	17,400	18,100	-	18,100	5.8%
Delinquent Ad Valorem Taxes	41	-	-	-	-	-	na
Local Infrastructure Sales Tax	124,563,003	30,313,400	32,355,500	-	-	-	(100.0)%
Local Gas Taxes	18,152,466	16,291,800	18,120,000	18,120,000	-	18,120,000	11.2%
Tourist Devel Tax	25,072,372	19,596,400	24,264,700	21,556,000	-	21,556,000	10.0%
Licenses & Permits	624,426	590,000	690,000	680,000	-	680,000	15.3%
Special Assessments	1,777,358	1,946,400	1,868,500	2,247,600	-	2,247,600	15.5%
Intergovernmental Revenues	4,948,438	-	62,480,800	-	-	-	na
Gas Taxes	4,985,600	4,211,300	4,880,000	4,880,000	-	4,880,000	15.9%
FEMA - Fed Emerg Mgt Agency	24,262,245	-	-	-	-	-	na
Charges For Services	43,308	-	13,000	-	-	-	na
Fines & Forfeitures	958,050	900,000	900,000	900,000	-	900,000	0.0%
Miscellaneous Revenues	5,524,938	100,000	464,000	-	-	-	(100.0)%
Interest/Misc	31,378,349	6,487,200	22,572,800	12,742,400	-	12,742,400	96.4%
Indirect Service Charge	73	-	-	-	-	-	na
Impact Fees	64,840,096	59,868,000	63,152,900	61,011,000	-	61,011,000	1.9%
Loan Proceeds	1,495,954	4,004,000	67,162,800	13,021,500	-	13,021,500	225.2%
Reimb From Other Depts	147,607	445,400	-	-	-	-	(100.0)%
Motor Pool Cap Recovery Billing	8,674,700	9,057,400	9,057,400	6,159,500	-	6,159,500	(32.0)%
Trans frm Property Appraiser	16	-	-	-	-	-	na
Trans frm Tax Collector	21,535	-	-	-	-	-	na
Trans fm 0001 General Fund	76,656,000	70,648,100	70,648,100	50,919,600	430,000	51,349,600	(27.3)%
Trans fm 1001 Rd & Bridge	76,300	-	-	-	-	-	na
Trans fm 1005 Stormwtr Ops	50,000	101,600	101,600	-	-	-	(100.0)%
Trans fm 1007 PB Beaut MSTBU	8,700	-	-	-	-	-	na
Trans fm 1008 PelBay Light	397,700	473,400	473,400	524,900	-	524,900	10.9%
Trans fm 1011 Unincorp GenFd	23,241,711	23,805,000	23,805,900	24,880,000	-	24,880,000	4.5%
Trans fm 1012 Landscape Proj	-	5,139,600	-	-	-	-	(100.0)%
Trans fm 1013 Com Dev	121,400	-	-	-	-	-	na
Trans fm 1014 Plan Serv	-	-	-	3,122,600	-	3,122,600	na
Trans fm 1020 Bayshore CRA	3,741,327	2,647,500	2,647,500	3,975,700	-	3,975,700	50.2%
Trans fm 1025 Immok CRA	1,667,699	542,700	542,700	637,900	-	637,900	17.5%
Trans fm 1104 TDC Mgt & Ops	5,100	-	-	-	-	-	na
Trans fm 1105 TDC Bch&Inlet Mgt	171,700	171,700	171,700	171,700	-	171,700	0.0%
Trans fm 1107 Co Museum	110,000	-	-	-	-	-	na
Trans fm 1108 TDC Cap	3,382,500	2,698,200	2,698,200	3,431,500	-	3,431,500	27.2%
Trans fm 1809 MPO Grant	-	-	10,000	-	-	-	na
Trans fm 3018 Sales Tx Cap	-	-	4,000,000	-	-	-	na
Trans fm 3050 Stormwtr Cap	-	-	2,809,800	-	-	-	na
Trans fm 3052 Stormwtr CIP Bond	-	-	8,535,600	-	-	-	na
Trans fm 3081 GM Transp Cap	2,575,730	-	221,100	-	-	-	na
Trans fm 3083 Rd Const-Gas Tax	703,612	-	1,100,000	-	-	-	na
Trans fm 3090 Rd ImpFee #1	-	-	155,000	-	-	-	na
Trans fm 3091 Rd ImpFee# 2	-	-	990,300	-	-	-	na
Trans fm 3093 Rd ImpFee #4	1,813,267	1,500,000	5,714,400	671,000	-	671,000	(55.3)%
Trans fm 3095 Rd ImpFee #5	-	-	2,500,000	-	-	-	na
Trans fm 4008 W/S Ops	56,715,600	51,240,000	51,240,000	87,459,400	-	87,459,400	70.7%
Trans fm 4009 W/S MP	30,900	32,500	32,500	31,700	-	31,700	(2.5)%
Trans fm 4014 S User Fee Cap	-	-	1,117,200	-	-	-	na
Trans fm 4050 EMS	500,000	500,000	2,000,000	1,200,000	-	1,200,000	140.0%
Trans fm 4051 EMS MP	7,700	1,635,500	1,635,500	8,800	-	8,800	(99.5)%
Trans fm 4070 SWaste Ops	7,179,200	4,000,000	4,000,000	7,300,000	-	7,300,000	82.5%

Capital Improvement Program

Division Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 4071 Lndfill Closure	1,763,800	1,500,000	-	-	-	-	(100.0)%
Trans fm 4072 SWaste MP	5,100	5,200	5,200	5,800	-	5,800	11.5%
Trans fm 4073 SWaste Mand	3,299,900	300,000	300,000	1,400,000	-	1,400,000	366.7%
Trans fm 4090 Airport Ops	783,700	861,200	861,200	111,200	-	111,200	(87.1)%
Trans fm 4091 Airport Cap	35,813	-	748,400	-	-	-	na
Trans fm 5021 Fleet Mgt	113,400	-	-	-	-	-	na
Adv/Repay fm 1637 42nd Ave SE	1,300	1,800	1,800	1,800	-	1,800	0.0%
Adv/Repay fm 3001 CoWide Cap	757,700	1,383,900	1,383,900	1,700,700	-	1,700,700	22.9%
Adv/Repay fm 3007 Sports Cmplx	-	500,000	500,000	500,000	-	500,000	0.0%
Adv/Repay fm 3030 EMS Imp Fees	240,700	128,100	128,100	133,900	-	133,900	4.5%
Adv/Repay fm 3031 Lib Imp Fee	500,000	450,000	450,000	472,500	-	472,500	5.0%
Adv/Repay fm 3032 Correct ImpFe	700,000	400,000	400,000	400,000	-	400,000	0.0%
Carry Forward	1,243,383,454	423,159,600	1,351,661,500	378,941,700	-	378,941,700	(10.4)%
Less 5% Required By Law	-	(7,017,900)	-	(6,108,600)	-	(6,108,600)	(13.0)%
Total Funding	**1,748,227,699**	**740,636,100**	**1,851,590,400**	**703,229,900**	**430,000**	**703,659,900**	**(5.0)%**

Division Position Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Motor Pool Capital Recovery Program	1.00	1.00	1.00	1.00	-	1.00	0.0%
Transportation Capital	5.00	5.00	4.00	4.00	-	4.00	(20.0)%
TDC Beach Renourishment/Pass	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	**9.00**	**9.00**	**8.00**	**8.00**	**-**	**8.00**	**(11.1)%**

CIP Summary by Project Category	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Airport Capital	3,923,800	10,190,076	7,572,800	2,424,600	-	-	-	-
Coastal Zone Management Capital	107,400	334,280	334,500	140,800	-	-	-	-
Community Redevelopment Agency (CRA) Capital	3,219,800	19,126,329	17,390,900	4,643,200	-	-	-	-
County Extension, Education, & Training	-	53,026	53,000	482,000	-	-	-	-
County Manager's Capital	223,430,900	255,624,870	88,246,600	179,037,900	-	-	-	-
Court Related Capital	4,040,800	10,805,695	7,786,000	4,280,400	-	-	-	-
Emergency Management Services	8,200,000	13,989,359	13,989,500	-	-	-	-	-
Emergency Medical Services (EMS) Capital	2,890,700	13,527,285	12,808,600	3,921,400	-	-	-	-
Facilities Management Capital	60,481,000	118,405,684	76,616,100	69,007,900	-	-	-	-
Growth Management Community Development Capital	89,500	11,069,985	8,827,800	5,611,900	-	-	-	-
Hurricane Events	-	971,443	148,800	-	-	-	-	-
Hurricane Ian	2,000,000	25,504,261	25,504,400	-	-	-	-	-
Landscape Capital	16,158,900	25,561,205	15,157,900	10,060,700	-	-	-	-
Libraries Capital	2,155,000	2,282,282	2,233,500	2,128,100	-	-	-	-
Motor Pool Capital Recovery Program	30,032,000	52,555,709	34,261,800	25,933,300	-	-	-	-
Museum Capital	225,200	1,290,458	1,265,200	230,000	-	-	-	-
Ochopee Fire & Isle of Capri Fire	88,800	132,403	43,600	112,500	-	-	-	-
Other Constitutional Officers	950,000	1,867,500	1,867,500	-	-	-	-	-
Parks & Recreation Capital	40,969,800	117,844,090	100,454,800	39,617,300	-	-	-	-
Pelican Bay Capital	4,295,000	14,129,255	13,131,800	3,243,600	-	-	-	-
Public Services Capital	-	6,264,307	6,264,400	3,500,000	-	-	-	-
Sheriff Office Capital	12,293,400	25,565,905	20,914,600	15,008,500	-	-	-	-
Solid Waste Capital	7,065,500	14,753,161	13,253,300	9,076,000	-	-	-	-

Capital Improvement Program

CIP Summary by Project Category	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Stormwater Capital	32,281,000	90,259,888	88,279,200	11,223,500	-	-	-	-
Supervisor of Elections Capital	-	531,510	531,500	1,500,000	-	-	-	-
Tourist Development Council - Beaches	54,823,600	66,967,454	26,653,800	69,072,100	-	-	-	-
Tourist Development Council - Park Beaches	4,469,200	7,257,284	2,820,300	6,597,400	-	-	-	-
Transportation Capital	121,170,400	470,839,416	467,589,700	80,814,500	-	-	-	-
Water / Sewer District Capital	104,643,700	444,592,880	418,646,800	155,992,300	-	-	-	-
Total Project Budget	**740,005,400**	**1,822,297,00**	**1,472,648,70**	**703,659,900**	**-**	**-**	**-**	**-**

Capital Improvement Program

Landscape Capital Projects (1012)

Mission Statement

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	9,250,975	-	7,534,900	199,300	-	199,300	na
Indirect Cost Reimburs	81,800	-	-	78,900	-	78,900	na
Capital Outlay	55,853	-	989,700	-	-	-	na
Net Operating Budget	**9,388,628**	**-**	**8,524,600**	**278,200**	**-**	**278,200**	**na**
Trans to 3081 GM Transp Cap	-	5,139,600	-	-	-	-	(100.0)%
Total Budget	**9,388,628**	**5,139,600**	**8,524,600**	**278,200**	**-**	**278,200**	**(94.6)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	205,772	-	-	-	-	-	na
Interest/Misc	230,485	-	-	-	-	-	na
Trans fm 1011 Unincorp GenFd	10,600,000	-	-	-	-	-	na
Carry Forward	7,155,200	5,139,600	8,802,800	278,200	-	278,200	(94.6)%
Total Funding	**18,191,457**	**5,139,600**	**8,802,800**	**278,200**	**-**	**278,200**	**(94.6)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Landscape Capital								
Davis Blvd Landscaping	-	95,317	115,300	-	-	-	-	-
Immokalee Rd Landscaping	-	1,932	-	-	-	-	-	-
Operating Project Fund (1012)	-	8,007,424	8,039,000	278,200	-	-	-	-
SR 84 (Airport to CBR) Landscape	-	21,915	-	-	-	-	-	-
SR 84 (Capri to Shell Isl) Landscape	-	5,259	-	-	-	-	-	-
US 41 Landscaping	-	205,458	205,500	-	-	-	-	-
X-fers/Reserves - Fund (1012)	5,139,600	5,139,600	-	-	-	-	-	-
Landscape Capital	5,139,600	13,476,905	8,359,800	278,200	-	-	-	-
Transportation Capital								
Intersection Enhancements	-	164,771	164,800	-	-	-	-	-
Program Total Project Budget	**5,139,600**	**13,641,676**	**8,524,600**	**278,200**	**-**	**-**	**-**	**-**

Notes

Due to the rise of maintenance expenses, the capital program has been put on hold and funding has been reallocated to the maintenance of current landscaped medians.

Forecast FY 2024

Carry Forward supports the FY 2024 budget for the maintenance of 121.9 miles of beautified segments.

Capital Improvement Program

Bayshore CRA Capital Projects (1021)

Mission Statement

To account for the Bayshore CRA Capital Projects and Programs to ensure compliance with 163.387(7) Florida Statutes by appropriating funds to specific projects pursuant to the approved community redevelopment plan for the Bayshore Gateway Triangle Community Redevelopment Area (Bayshore CRA).

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	364,290	720,900	4,098,900	150,000	-	150,000	(79.2)%
Capital Outlay	-	1,750,000	8,614,700	3,349,100	-	3,349,100	91.4%
Grants and Aid	-	-	515,400	50,000	-	50,000	na
Remittances	-	200,000	450,000	450,000	-	450,000	125.0%
Net Operating Budget	**364,290**	**2,670,900**	**13,679,000**	**3,999,100**	**-**	**3,999,100**	**49.7%**
Total Budget	**364,290**	**2,670,900**	**13,679,000**	**3,999,100**	**-**	**3,999,100**	**49.7%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	39,500	-	6,000	-	-	-	na
Interest/Misc	211,822	24,600	216,600	24,600	-	24,600	0.0%
Trans fm 1020 Bayshore CRA	3,741,327	2,647,500	2,647,500	3,975,700	-	3,975,700	50.2%
Carry Forward	7,180,500	-	10,808,900	-	-	-	na
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.0%
Total Funding	**11,173,150**	**2,670,900**	**13,679,000**	**3,999,100**	**-**	**3,999,100**	**49.7%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Community Redevelopment Agency (CRA) Capital								
Bayshr 17 Acre Site	1,000,000	3,714,513	3,714,500	1,050,000	-	-	-	-
Bayshr Acherman Prop-Acqu & Plan	-	615,757	615,800	-	-	-	-	-
Bayshr Com Safety & Cleanup	-	135,899	135,900	576,900	-	-	-	-
Bayshr Commercial Property Grants	-	319,002	319,000	-	-	-	-	-
Bayshr Communications	-	125,000	125,000	-	-	-	-	-
Bayshr Complete Street Prog	-	100,000	100,000	-	-	-	-	-
Bayshr General Rd Improve	509,700	1,009,700	1,009,700	400,000	-	-	-	-
Bayshr Housing	-	295,200	295,200	-	-	-	-	-
Bayshr Linwood Ave Beaut/St-scape	-	800,000	800,000	-	-	-	-	-
Bayshr Mini Triangle TIF Rebate	200,000	1,050,000	1,050,000	450,000	-	-	-	-
Bayshr Multi-Modal	-	150,000	150,000	-	-	-	-	-
Bayshr Neighborhood Initiative	-	320,100	320,100	-	-	-	-	-
Bayshr North Bayshr Enhancements	-	689,925	689,900	-	-	-	-	-
Bayshr Parking Lot	-	64,586	64,600	-	-	-	-	-
Bayshr Public Art Program	-	200,000	200,000	-	-	-	-	-
Bayshr Residential Property Grants	-	196,423	196,400	50,000	-	-	-	-
Bayshr Stormwater Program	961,200	3,839,549	3,892,900	1,472,200	-	-	-	-
X-fers/Reserves - Fund (1021)	-	1,340,000	-	-	-	-	-	-
Community Redevelopment Agency (CRA) Capital	2,670,900	14,965,654	13,679,000	3,999,100	-	-	-	-
Program Total Project Budget	**2,670,900**	**14,965,654**	**13,679,000**	**3,999,100**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

The Bayshore CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

Forecast FY 2024

The forecast budget includes funding for the following projects:
• 50197 - BSCRA Residential Property Grants - $196,400
• 50198 - BSCRA Commercial Property Grants - $319,000
• 50203 - Stormwater Program - $3,892,900
• 50204 - Linwood Ave Beautification/Streetscape - $800,000
• 50206 - Ackerman Property - Acquisition & Planning - $615,800
• 50207 - Bayshore Parking Lot - $64,600
• 50208 - 17 Acre Site - $3,714,500
• 50254 - Comm - $125,000
• 50255 - Public Art Program - $200,000
• 50256 - Community Safety - $135,900
• 50258 - General Road Improvements - $1,009,700
• 50259 - Multi-Modal - $150,000
• 50261 – Housing - $295,200
• 50262 - North Bayshore Enhancements - $689,900
• 50263 - Complete Street Program - $100,000
• 50270 - Development Incentives - $1,050,000
• 50271 – Neighborhood - $320,100

Current FY 2025

The budget includes funding for the following projects:
• 50197 – Residential Grants – $50,000
• 50203 – Stormwater Program – $1,472,200
• 50208 – 17 Acre Site – $1,050,000
• 50256 – Community Safety Improvements – 576,900
• 50258 – General Road Improvements – $400,000
• 50270 – Mini-Triangle TIF Agreement – $450,000

Revenues

Funding is provided by a transfer from Bayshore CRA Operating Fund (1020), projected to be $3,975,700. Additional revenues come in the form of interest.

Capital Improvement Program

Immokalee CRA Capital Fund (1026)

Mission Statement

To account for the Immokalee CRA Capital Projects and Programs to ensure compliance with 163.387(7) Florida Statutes by appropriating funds to specific projects pursuant to the approved community redevelopment plan for the Immokalee Redevelopment Area (Immokalee CRA).

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	33,625	-	309,200	-	-	-	na
Capital Outlay	-	548,900	3,217,700	644,100	-	644,100	17.3%
Grants and Aid	-	-	185,000	-	-	-	na
Net Operating Budget	**33,625**	**548,900**	**3,711,900**	**644,100**	**-**	**644,100**	**17.3%**
Total Budget	**33,625**	**548,900**	**3,711,900**	**644,100**	**-**	**644,100**	**17.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	43,447	6,500	44,800	6,500	-	6,500	0.0%
Trans fm 1025 Immok CRA	1,667,699	542,700	542,700	637,900	-	637,900	17.5%
Carry Forward	1,446,900	-	3,124,400	-	-	-	na
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	**3,158,046**	**548,900**	**3,711,900**	**644,100**	**-**	**644,100**	**17.3%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Community Redevelopment Agency (CRA) Capital								
Imm Commercial Grants	-	185,000	185,000	-	-	-	-	-
Imm First Street Corridor	-	250,000	250,000	644,100	-	-	-	-
Imm Lighting	25,000	125,000	125,000	-	-	-	-	-
Imm Main Street Corridor	250,000	974,000	974,000	-	-	-	-	-
Imm Mobility Program	-	50,000	50,000	-	-	-	-	-
Imm Neighborhood Revitalization	113,900	997,500	997,500	-	-	-	-	-
Imm Parks & Rec Partnership	50,000	361,375	361,400	-	-	-	-	-
Imm South Sidewalk	110,000	519,800	519,800	-	-	-	-	-
Imm Stormwater Infra Improv	-	278,000	249,200	-	-	-	-	-
X-fers/Reserves - Fund (1026)	-	420,000	-	-	-	-	-	-
Community Redevelopment Agency (CRA) Capital	548,900	4,160,675	3,711,900	644,100	-	-	-	-
Program Total Project Budget	**548,900**	**4,160,675**	**3,711,900**	**644,100**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

The Immokalee CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

Forecast FY 2024

The forecast budget includes funding for the following projects:
• 50243 - Stormwater Infrastructure Improvements - $249,200
• 50244 - South Immokalee Sidewalk Project - $519,800
• 50245 - Parks and Recreation Partnership - $361,400
• 50246 - Neighborhood Revitalization - $997,500
• 50247 - Mobility - $50,000
• 50248 - Main Street Corridor Project - $974,000
• 50250 - First Street Corridor - $250,000
• 50252 - Commercial Grant Programs - $185,000
• 50269 - Lighting - $125,000

Current FY 2025

The budget includes funding for the following projects:
• 50250 - First Street Corridor - $644,100

Revenues

Funding is provided by a transfer from Immokalee CRA operating Fund (1025), projected to be $637,900. Additional revenues come in the form of interest.

Capital Improvement Program

Court Maintenance Fee Fund (1056)

Mission Statement

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from $15 to $30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	62,760	-	6,255,800	-	-	-	na
Capital Outlay	-	-	1,530,200	-	-	-	na
Net Operating Budget	**62,760**	**-**	**7,786,000**	**-**	**-**	**-**	**na**
Reserve for Capital	-	4,040,800	-	4,280,400	-	4,280,400	5.9%
Total Budget	**62,760**	**4,040,800**	**7,786,000**	**4,280,400**	**-**	**4,280,400**	**5.9%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	958,050	900,000	900,000	900,000	-	900,000	0.0%
Interest/Misc	225,841	35,000	111,900	35,000	-	35,000	0.0%
Carry Forward	9,045,300	3,152,600	10,166,300	3,392,200	-	3,392,200	7.6%
Less 5% Required By Law	-	(46,800)	-	(46,800)	-	(46,800)	0.0%
Total Funding	**10,229,191**	**4,040,800**	**11,178,200**	**4,280,400**	**-**	**4,280,400**	**5.9%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Court Related Capital								
Courthouse 1st Floor Renovations	-	978,300	1,999,400	-	-	-	-	-
Courthouse 6th Floor	-	3,371,544	3,371,500	-	-	-	-	-
Courthouse Fire Alarm/Sprinkler HVAC Upg	-	1,550,000	1,550,000	-	-	-	-	-
Courthouse Restroom Remodel	-	161,686	161,700	-	-	-	-	-
Elevator Upgrades	-	703,365	703,400	-	-	-	-	-
X-fers/Reserves - Fund (1056)	4,040,800	4,040,800	-	4,280,400	-	-	-	-
Court Related Capital	4,040,800	10,805,695	7,786,000	4,280,400	-	-	-	-
Program Total Project Budget	**4,040,800**	**10,805,695**	**7,786,000**	**4,280,400**	**-**	**-**	**-**	**-**

Notes

Funds collected pursuant to Ordinance 2004-43 amended by Ordinance 2009-41 shall be expended as provided by the Board in consultation with the Chief Judge.

Forecast FY 2024

On February 6, 2024, Chief Judge Porter approved a $1,020,961 request to replace data cabling inside the Courthouse to improve working conditions and efficiencies.

Capital Improvement Program

TDC Category A Beach Park Facilities Cap - Fund (1100)

Mission Statement

To account for capital projects funded by Tourist Development Tax (TDT) for Category A - Beach Park Facilities projects.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	202,100	-	388,400	-	-	-	na
Capital Outlay	89,294	-	2,884,800	-	-	-	na
Net Operating Budget	**291,394**	**-**	**3,273,200**	**-**	**-**	**-**	**na**
Trans to Tax Collector	28,481	32,100	32,100	35,300	-	35,300	10.0%
Reserve for Capital	-	4,437,100	-	6,562,100	-	6,562,100	47.9%
Total Budget	**319,875**	**4,469,200**	**3,305,300**	**6,597,400**	**-**	**6,597,400**	**47.6%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	1,579,418	1,234,300	1,528,300	1,357,700	-	1,357,700	10.0%
Interest/Misc	134,110	32,600	-	55,000	-	55,000	68.7%
Adv/Repay fm 3007 Sports Cmplx	-	250,000	250,000	250,000	-	250,000	0.0%
Carry Forward	5,141,800	3,015,800	6,532,400	5,005,400	-	5,005,400	66.0%
Less 5% Required By Law	-	(63,500)	-	(70,700)	-	(70,700)	11.3%
Total Funding	**6,855,327**	**4,469,200**	**8,310,700**	**6,597,400**	**-**	**6,597,400**	**47.6%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Parks & Recreation Capital								
RegPk - Lightning Detection	-	100,000	100,000	-	-	-	-	-
Vanderbilt Pkg Garage Repairs	-	385,046	385,000	-	-	-	-	-
Parks & Recreation Capital	-	485,046	485,000	-	-	-	-	-
Tourist Development Council - Park Beaches								
Barefoot Beach Boardwalk & Pavilions	-	54,017	54,000	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	-	284,397	284,400	-	-	-	-	-
Barefoot Beach Cons Bldg	-	10,600	10,600	-	-	-	-	-
Barefoot Beach Parking & Road Seal/Stripe	-	567,801	567,800	-	-	-	-	-
Barefoot Beach Preserve	-	205,775	205,700	-	-	-	-	-
Beach Park Facility Maintenance	-	82,767	82,800	-	-	-	-	-
Beach Pk Restroom Cleaning	-	7,390	7,400	-	-	-	-	-
Boardwalk Replacement	-	180,610	180,600	-	-	-	-	-
Clam Pass Boardwalk Repair	-	31,791	31,800	-	-	-	-	-
Clam Pass Park Improv	-	50,070	50,100	-	-	-	-	-
Clam Pass Restroom Expansion	-	8,755	8,800	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	97,413	97,400	-	-	-	-	-
Parking Meters	-	19,250	19,300	-	-	-	-	-
Tigertail Beach Bathroom	-	282,295	282,300	-	-	-	-	-
Tigertail Beach Park Improvements	-	547,279	547,300	-	-	-	-	-
Tigertail Beach Update Playground	-	1,625	1,600	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	-	317,444	317,500	-	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Tourist Development Council - Park Beaches								
X-fers/Reserves - Fund (1100)	4,469,200	4,469,200	32,100	6,597,400	-	-	-	-
Tourist Development Council - Park Beaches	4,469,200	7,257,284	2,820,300	6,597,400	-	-	-	-
Program Total Project Budget	**4,469,200**	**7,742,330**	**3,305,300**	**6,597,400**	**-**	**-**	**-**	**-**

Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (1100) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (1105) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%. On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue-neutral allocation to Beach Park Facilities represents approximately 3.58% of the Tourist Tax revenue budget.

In FY2021, an advance (loan) of $7.3 million was transferred to the Sports Complex Fund (3007) to support Paradise Coast Sports Complex phase 2 improvements.

In FY2024, a partial repayment of the advance in the amount of $250,000 is scheduled from the Sports Complex Fund (3007).

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (1105)

Mission Statement

To account for capital projects funded by Tourist Development Tax (TDT) for Beach Renourishment / Pass Maintenance projects.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	67,552	600	600	900	-	900	50.0%
Operating Expense	1,975,555	3,622,500	16,687,200	2,449,400	-	2,449,400	(32.4)%
Capital Outlay	14,556,105	8,730,000	21,699,500	3,605,000	-	3,605,000	(58.7)%
Remittances	921,400	-	-	-	-	-	na
Net Operating Budget	**17,520,612**	**12,353,100**	**38,387,300**	**6,055,300**	**-**	**6,055,300**	**(51.0)%**
Trans to Tax Collector	310,016	336,000	336,000	369,600	-	369,600	10.0%
Trans to 1102 TDC Bch&Inlet Mgt	817,600	992,300	992,300	957,500	-	957,500	(3.5)%
Trans to 1804 P&R Sea Turtle	171,700	171,700	171,700	171,700	-	171,700	0.0%
Reserve for Capital	-	42,470,500	-	59,663,900	-	59,663,900	40.5%
Reserve for Catastrophic Event	-	500,000	-	1,000,000	-	1,000,000	100.0%
Total Budget	**18,819,928**	**56,823,600**	**39,887,300**	**68,218,000**	**-**	**68,218,000**	**20.1%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	17,191,781	13,438,900	16,640,400	14,782,800	-	14,782,800	10.0%
Miscellaneous Revenues	3,300	-	-	-	-	-	na
Interest/Misc	1,788,270	350,000	1,185,600	1,250,000	-	1,250,000	257.1%
Adv/Repay fm 3007 Sports Cmplx	-	250,000	250,000	250,000	-	250,000	0.0%
Carry Forward	70,948,300	43,474,200	74,548,100	52,736,800	-	52,736,800	21.3%
Less 5% Required By Law	-	(689,500)	-	(801,600)	-	(801,600)	16.3%
Total Funding	**89,931,651**	**56,823,600**	**92,624,100**	**68,218,000**	**-**	**68,218,000**	**20.1%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Hurricane Events								
Hurricane Idalia	-	50,000	50,000	-	-	-	-	-
Hurricane Irma	-	683,745	-	-	-	-	-	-
Hurricane Events	-	733,745	50,000	-	-	-	-	-
Hurricane Ian								
Hurricane Ian	2,000,000	13,212,866	13,212,900	-	-	-	-	-
Parks & Recreation Capital								
AOlesky Sea Wall Repair	-	420,713	420,600	-	-	-	-	-
Tourist Development Council - Beaches								
Beach Emergency Response	300,000	597,575	597,600	-	-	-	-	-
Beach Tilling	30,000	192,379	192,400	30,000	-	-	-	-
Beach Tractor Shelter	-	22,663	22,700	-	-	-	-	-
City/County Beach Monitoring	170,000	245,751	245,800	170,000	-	-	-	-
Clam Pass Beach Maintenance	100,000	380,253	380,300	-	-	-	-	-
Clam Pass Dredge Pelican Bay	250,000	559,148	559,100	20,000	-	-	-	-
Co Beach Analysis & Design	-	13,916	13,900	25,000	-	-	-	-
Coastal Resiliency	500,000	1,727,896	1,727,900	500,000	-	-	-	-
Collier Beach Renourishment - General	-	124,358	-	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	-	4,120,040	4,120,100	-	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Tourist Development Council - Beaches								
County Beach Cleaning	601,100	942,249	942,200	500,300	-	-	-	-
Doctors Pass Dredging	25,000	223,086	223,100	50,000	-	-	-	-
Jolly Bridge Ongoing Maintenance	-	46,625	46,600	-	-	-	-	-
Local Gov't Funding Request	25,000	52,610	52,600	25,000	-	-	-	-
Lowdermilk Maintenance	-	-	200,000	-	-	-	-	-
Marco S NTP & Renourishment	-	386,023	386,100	200,000	-	-	-	-
Naples Beach Cleaning	197,000	402,182	702,200	200,000	-	-	-	-
Naples Beach Renourishment	-	1,421,207	1,421,200	1,750,000	-	-	-	-
Naples Pier Repair and Maintenance	200,000	600,014	2,600,000	-	-	-	-	-
Near Shore Hard Bottom Monitoring	230,000	645,908	645,900	230,000	-	-	-	-
North Pk Shore Bch Maintenance	-	49,067	-	-	-	-	-	-
Park Shore Bch Renourishment	3,800,000	4,206,688	4,206,700	-	-	-	-	-
Shore Bird Monitoring	25,000	186,757	186,800	25,000	-	-	-	-
TDC Administration	75,000	463,965	464,000	75,000	-	-	-	-
Tigartail Lagoon	-	-	-	380,000	-	-	-	-
Tiger Tail Beach Access Road Expansion	-	170,000	50,000	25,000	-	-	-	-
Vanderbilt Beach Renourishment	3,800,000	4,194,485	4,194,500	1,750,000	-	-	-	-
Vegetation Repairs - Exotic Removal	-	147,866	147,900	-	-	-	-	-
Wiggins Pass Dredge	25,000	374,243	374,200	100,000	-	-	-	-
X-fers/Reserves - Fund (1105)	44,470,500	44,470,500	1,500,000	62,162,700	-	-	-	-
Tourist Development Council - Beaches	54,823,600	66,967,454	26,203,800	68,218,000	-	-	-	-
Program Total Project Budget	**56,823,600**	**81,334,778**	**39,887,300**	**68,218,000**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (1100) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (1105) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category “A” Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category “A”, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

In FY 2018 a reserve for potential reimbursement to the Florida Department of Emergency Management (FDEM) was established at $7,000,000. In a letter dated February 5, 2018, FDEM communicated the settlement of the remaining reimbursement issue. According to that letter, there is no payment due from the County, instead, out of an outstanding County reimbursement request of $7,700,000 FDEM has agreed to pay $3,700,000 with the County conceding $4,000,000 of the requested amount. The settlement allows the segregated reimbursement reserve to be eliminated and the funds moved to general capital reserves.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represents 38.98% of the tax revenue budget.

Forecast FY 2024

Forecast expenditures reflect FY 2023 project budgets and ongoing projects established in prior years.

Current FY 2025

Construction projects programmed for FY 2024 are shown in the table provided.

Revenues

Tourist Development Taxes is the principal source of revenue to support beach renourishment and inlet management. The Florida Statute authorizes Beach renourishment and inlet management funding from the first three pennies of TDT. Relative to the three pennies, the Beach Renourishment Fund (1105) receives 64.96% of available TDC tax revenue and the Beach Park Facilities Fund (1100) receives 5.96% for a total of 70.92% of available TDT monies going to beaches. Estimated TDT allocation to Beach Renourishment Fund (1105) is anticipated to be $14,782,800, approximately 10% above the prior year budget.

Capital Improvement Program

TDC Capital Projects Fund (1108)

Mission Statement

To manage TDT supported capital projects including the portion of the 5th penny of Tourist Development Tax earmarked for Sports & Special Events Complex capital improvements and debt service.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	85,224	-	584,800	-	-	-	na
Net Operating Budget	**85,224**	**-**	**584,800**	**-**	**-**	**-**	**na**
Trans to Tax Collector	126,023	158,000	158,000	173,800	-	173,800	10.0%
Trans to 2017 TDT Rev Bond	3,730,300	3,754,500	3,754,500	3,694,100	-	3,694,100	(1.6)%
Trans to 3007 Sports Complex	3,382,500	2,698,200	2,698,200	3,431,500	-	3,431,500	27.2%
Reserve for Capital	-	179,200	-	397,500	-	397,500	121.8%
Total Budget	**7,324,048**	**6,789,900**	**7,195,500**	**7,696,900**	**-**	**7,696,900**	**13.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	6,301,174	4,923,200	6,096,000	5,415,500	-	5,415,500	10.0%
Interest/Misc	69,596	50,000	75,800	50,000	-	50,000	0.0%
Carry Forward	4,481,600	2,065,700	3,528,400	2,504,700	-	2,504,700	21.3%
Less 5% Required By Law	-	(249,000)	-	(273,300)	-	(273,300)	9.8%
Total Funding	**10,852,370**	**6,789,900**	**9,700,200**	**7,696,900**	**-**	**7,696,900**	**13.4%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
County Manager's Capital								
2023 US Open Pickleball ENCP	-	584,776	584,800	-	-	-	-	-
X-fers/Reserves - Fund (1108)	6,789,900	6,789,900	6,610,700	7,696,900	-	-	-	-
County Manager's Capital	6,789,900	7,374,676	7,195,500	7,696,900	-	-	-	-
Program Total Project Budget	**6,789,900**	**7,374,676**	**7,195,500**	**7,696,900**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

On July 11, 2017 the Board approved increasing the Tourist Development Tax (TDT) from 4% to 5% as well as distribution adjustments among Tourist Tax supported funds. The County's Sports & Special Events Complex is funded by a portion (71.4%) of the added 5th percent. Proceeds from Collier County Tourist Development Tax Revenue Bonds, Series 2018 were used to construct the facility.

Forecast FY 2024

An annual TDT tax distribution to this fund supports debt service for the Paradise Coast Sports & Events Complex Bond shown as a transfer to Fund (2017). Additionally, the forecast includes a transfer of $2,698,200 to Fund (3007) supporting a portion of Sports and Events Complex Phase 2 construction.

Current FY 2025

A transfer of $3,431,500 to Fund (3007) for construction funding for the Paradise Coast Sports and Events Complex is provided in addition to a transfer to the Tourist Development Tax Revenue Bond Fund (2017).

Revenues

This fund is supported by an allocation of 71.4% of the 5th penny of the Tourist Development Tax. The TDT budget is $5,415,500, approximately 10% higher than the prior year.

Capital Improvement Program

Sea Turtle Monitoring (1804)

Mission Statement

To protect nests and collect data on sea turtle nesting and hatching activities, in order to fulfill permit requirements for beach raking and beach renourishment. Protecting sea turtle nests also allows beachfront property owners to obtain permits for certain activities seaward of the State Coastal Construction Control Line (CCCL).

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	267,300	382,100	251,800	394,100	-	394,100	3.1%
Operating Expense	12,113	94,000	174,200	152,400	-	152,400	62.1%
Capital Outlay	-	12,000	24,000	-	-	-	(100.0)%
Net Operating Budget	**279,413**	**488,100**	**450,000**	**546,500**	**-**	**546,500**	**12.0%**
Trans to 1011 Unincorp Gen Fd	18,000	-	-	-	-	-	na
Reserve for Contingencies	-	21,000	-	21,000	-	21,000	0.0%
Reserve for Capital	-	121,600	-	286,600	-	286,600	135.7%
Total Budget	**297,413**	**630,700**	**450,000**	**854,100**	**-**	**854,100**	**35.4%**
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**-**	**3.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	8,548	8,000	9,000	9,000	-	9,000	12.5%
Trans fm 0001 General Fund	133,000	138,700	138,700	143,500	-	143,500	3.5%
Trans fm 1105 TDC Bch&Inlet Mgt	171,700	171,700	171,700	171,700	-	171,700	0.0%
Carry Forward	265,800	312,700	661,100	530,500	-	530,500	69.7%
Less 5% Required By Law	-	(400)	-	(600)	-	(600)	50.0%
Total Funding	**579,048**	**630,700**	**980,500**	**854,100**	**-**	**854,100**	**35.4%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Tourist Development Council - Beaches								
Sea Turtle Monitoring	-	-	450,000	546,500	-	-	-	-
X-fers/Reserves - Fund (1804)	-	-	-	307,600	-	-	-	-
Tourist Development Council - Beaches	-	-	450,000	854,100	-	-	-	-
Program Total Project Budget	**-**	**-**	**450,000**	**854,100**	**-**	**-**	**-**	**-**

Revenues

Sea Turtle Monitoring is supported by a grant from TDC Beach Re-nourishment Fund (1105) with a total amount of $171,700 and a transfer from the General Fund (0001) with a total amount of $143,500.

Capital Improvement Program

Transportation Grants (1841-1842)

Mission Statement

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	375,336	-	777,200	-	-	-	na
Operating Expense	1,244,952	-	24,027,000	-	-	-	na
Capital Outlay	7,182,438	-	51,352,000	-	-	-	na
Net Operating Budget	**8,802,726**	**-**	**76,156,200**	**-**	**-**	**-**	**na**
Trans to 1809 MPO Grants	6,552	-	-	-	-	-	na
Total Budget	**8,809,278**	**-**	**76,156,200**	**-**	**-**	**-**	**na**
Total FTE	**5.00**	**5.00**	**4.00**	**4.00**	**-**	**4.00**	**(20.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	3,696,617	-	51,617,600	-	-	-	na
Miscellaneous Revenues	-	-	1,500	-	-	-	na
Reimb From Other Depts	56,386	-	-	-	-	-	na
Trans fm 1011 Unincorp GenFd	311	-	900	-	-	-	na
Trans fm 1809 MPO Grant	-	-	10,000	-	-	-	na
Trans fm 3018 Sales Tx Cap	-	-	4,000,000	-	-	-	na
Trans fm 3050 Stormwtr Cap	-	-	2,809,800	-	-	-	na
Trans fm 3052 Stormwtr CIP Bond	-	-	8,535,600	-	-	-	na
Trans fm 3081 GM Transp Cap	2,575,730	-	221,100	-	-	-	na
Trans fm 3083 Rd Const-Gas Tax	703,612	-	1,100,000	-	-	-	na
Trans fm 3090 Rd ImpFee #1	-	-	155,000	-	-	-	na
Trans fm 3091 Rd ImpFee# 2	-	-	990,300	-	-	-	na
Trans fm 3093 Rd ImpFee #4	-	-	4,214,400	-	-	-	na
Trans fm 3095 Rd ImpFee #5	-	-	2,500,000	-	-	-	na
Total Funding	**7,032,656**	**-**	**76,156,200**	**-**	**-**	**-**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Coastal Zone Management Capital								
FWC Der Vessel	-	-229	-	-	-	-	-	-
Landscape Capital								
Davis Blvd Landscaping	-	965,000	965,000	-	-	-	-	-
US 41 Landscaping	-	100,000	100,000	-	-	-	-	-
Landscape Capital	-	1,065,000	1,065,000	-	-	-	-	-
Stormwater Capital								
FDEP Water Restoration Grant	-	500,000	500,000	-	-	-	-	-
Restore Consortium	-	518,914	518,900	-	-	-	-	-
USDA NRCS EWP	-	12,138,314	12,138,300	-	-	-	-	-
Stormwater Capital	-	13,157,228	13,157,200	-	-	-	-	-
Transportation Capital								
Airport Road N of Vanderbilt Road	-	12,614,496	12,614,400	-	-	-	-	-
Bridge Repairs and Construction	-	1,508,263	1,508,300	-	-	-	-	-
Co Barn Sidewalk 438091	-	2,508,376	2,508,400	-	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
CTD Planning 22/23	-	5,925	6,000	-	-	-	-	-
CTD Planning 23/24	-	26,744	26,700	-	-	-	-	-
FDEP Red Tide RT015	-	401,090	401,100	-	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	52,338	52,300	-	-	-	-	-
Green Blvd Bike Lanes	-	983,583	983,600	-	-	-	-	-
GSTP Gulf Seafood	-	1,521	1,500	-	-	-	-	-
Hurricane Em Recov FDEP 23C02	-	5,000,000	5,000,000	-	-	-	-	-
Immok/Livingston Flyover	-	5,000,000	5,000,000	-	-	-	-	-
Immokalee Rd Shoulder Imp	-	818,622	818,600	-	-	-	-	-
LAP 435013 Intelligent Transp System	-	28,091	28,100	-	-	-	-	-
LAP 437924 Travel Time Data	-	92,900	92,900	-	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	1,407,508	1,407,500	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	592,333	592,400	-	-	-	-	-
LPA0524 Aqu Plant Harvstg Equip	-	110,000	110,000	-	-	-	-	-
MPO	-	88,880	88,800	-	-	-	-	-
MPO 5305 G1J00	-	13,161	12,900	-	-	-	-	-
MPO 5305 G2594 Grant	-	99,784	99,800	-	-	-	-	-
MPO UPWP 2018-2020	-	229	-	-	-	-	-	-
MPO UPWP 20-22	-	404	400	-	-	-	-	-
MPO UPWP 22-24	-	1,840,075	1,840,200	-	-	-	-	-
Safe Streets FHWA SS4A	-	250,000	250,000	-	-	-	-	-
Tiger IX	-	19,209,640	19,209,600	-	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	-	8,428,876	8,428,800	-	-	-	-	-
Vandrblt Dr Sidewalk 438092	-	851,727	851,700	-	-	-	-	-
Transportation Capital	-	61,934,566	61,934,000	-	-	-	-	-
Program Total Project Budget	**-**	**76,156,565**	**76,156,200**	**-**	**-**	**-**	**-**	**-**

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Capital Improvement Program

Transportation Grants (1841-1842)

Mission Statement

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	375,336	-	777,200	-	-	-	na
Operating Expense	1,244,952	-	24,027,000	-	-	-	na
Capital Outlay	7,182,438	-	51,352,000	-	-	-	na
Net Operating Budget	**8,802,726**	**-**	**76,156,200**	**-**	**-**	**-**	**na**
Trans to 1809 MPO Grants	6,552	-	-	-	-	-	na
Total Budget	**8,809,278**	**-**	**76,156,200**	**-**	**-**	**-**	**na**
Total FTE	**5.00**	**5.00**	**4.00**	**4.00**	**-**	**4.00**	**(20.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	3,696,617	-	51,617,600	-	-	-	na
Miscellaneous Revenues	-	-	1,500	-	-	-	na
Reimb From Other Depts	56,386	-	-	-	-	-	na
Trans fm 1011 Unincorp GenFd	311	-	900	-	-	-	na
Trans fm 1809 MPO Grant	-	-	10,000	-	-	-	na
Trans fm 3018 Sales Tx Cap	-	-	4,000,000	-	-	-	na
Trans fm 3050 Stormwtr Cap	-	-	2,809,800	-	-	-	na
Trans fm 3052 Stormwtr CIP Bond	-	-	8,535,600	-	-	-	na
Trans fm 3081 GM Transp Cap	2,575,730	-	221,100	-	-	-	na
Trans fm 3083 Rd Const-Gas Tax	703,612	-	1,100,000	-	-	-	na
Trans fm 3090 Rd ImpFee #1	-	-	155,000	-	-	-	na
Trans fm 3091 Rd ImpFee# 2	-	-	990,300	-	-	-	na
Trans fm 3093 Rd ImpFee #4	-	-	4,214,400	-	-	-	na
Trans fm 3095 Rd ImpFee #5	-	-	2,500,000	-	-	-	na
Total Funding	**7,032,656**	**-**	**76,156,200**	**-**	**-**	**-**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Coastal Zone Management Capital								
FWC Der Vessel	-	-229	-	-	-	-	-	-
Landscape Capital								
Davis Blvd Landscaping	-	965,000	965,000	-	-	-	-	-
US 41 Landscaping	-	100,000	100,000	-	-	-	-	-
Landscape Capital	-	1,065,000	1,065,000	-	-	-	-	-
Stormwater Capital								
FDEP Water Restoration Grant	-	500,000	500,000	-	-	-	-	-
Restore Consortium	-	518,914	518,900	-	-	-	-	-
USDA NRCS EWP	-	12,138,314	12,138,300	-	-	-	-	-
Stormwater Capital	-	13,157,228	13,157,200	-	-	-	-	-
Transportation Capital								
Airport Road N of Vanderbilt Road	-	12,614,496	12,614,400	-	-	-	-	-
Bridge Repairs and Construction	-	1,508,263	1,508,300	-	-	-	-	-
Co Barn Sidewalk 438091	-	2,508,376	2,508,400	-	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
CTD Planning 22/23	-	5,925	6,000	-	-	-	-	-
CTD Planning 23/24	-	26,744	26,700	-	-	-	-	-
FDEP Red Tide RT015	-	401,090	401,100	-	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	52,338	52,300	-	-	-	-	-
Green Blvd Bike Lanes	-	983,583	983,600	-	-	-	-	-
GSTP Gulf Seafood	-	1,521	1,500	-	-	-	-	-
Hurricane Em Recov FDEP 23C02	-	5,000,000	5,000,000	-	-	-	-	-
Immok/Livingston Flyover	-	5,000,000	5,000,000	-	-	-	-	-
Immokalee Rd Shoulder Imp	-	818,622	818,600	-	-	-	-	-
LAP 435013 Intelligent Transp System	-	28,091	28,100	-	-	-	-	-
LAP 437924 Travel Time Data	-	92,900	92,900	-	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	1,407,508	1,407,500	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	592,333	592,400	-	-	-	-	-
LPA0524 Aqu Plant Harvstg Equip	-	110,000	110,000	-	-	-	-	-
MPO	-	88,880	88,800	-	-	-	-	-
MPO 5305 G1J00	-	13,161	12,900	-	-	-	-	-
MPO 5305 G2594 Grant	-	99,784	99,800	-	-	-	-	-
MPO UPWP 2018-2020	-	229	-	-	-	-	-	-
MPO UPWP 20-22	-	404	400	-	-	-	-	-
MPO UPWP 22-24	-	1,840,075	1,840,200	-	-	-	-	-
Safe Streets FHWA SS4A	-	250,000	250,000	-	-	-	-	-
Tiger IX	-	19,209,640	19,209,600	-	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	-	8,428,876	8,428,800	-	-	-	-	-
Vandrblt Dr Sidewalk 438092	-	851,727	851,700	-	-	-	-	-
Transportation Capital	-	61,934,566	61,934,000	-	-	-	-	-
Program Total Project Budget	**-**	**76,156,565**	**76,156,200**	**-**	**-**	**-**	**-**	**-**

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Capital Improvement Program

County Wide Capital Project Fund (3001)

Mission Statement

To provide funding for operation and maintenance of the 800 MHz Inter-government Radio System. The system provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools operating a total of 6,000 radios.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	3,884	-	74,300	-	-	-	na
Capital Outlay	-	6,000,000	7,684,800	-	-	-	(100.0)%
Net Operating Budget	**3,884**	**6,000,000**	**7,759,100**	**-**	**-**	**-**	**(100.0)%**
Total Budget	**3,884**	**6,000,000**	**7,759,100**	**-**	**-**	**-**	**(100.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 0001 General Fund	1,213,000	6,000,000	6,000,000	-	-	-	(100.0)%
Carry Forward	550,000	-	1,759,100	-	-	-	na
Total Funding	**1,763,000**	**6,000,000**	**7,759,100**	**-**	**-**	**-**	**(100.0)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Emergency Management Services								
800 MHz Upgrade	6,000,000	7,759,100	7,759,100	-	-	-	-	-
Program Total Project Budget	**6,000,000**	**7,759,100**	**7,759,100**	**-**	**-**	**-**	**-**	**-**

Forecast FY 2024

Three key projects were undertaken in FY24. First, the replacement of the existing fixed generators that are under county responsibility (8 sites) is underway. Second, environmental monitoring and control solutions are being installed in all communications shelters owned by the county (9 locations). Third, the radio system core network elements software and hardware were upgraded to a current system release, along with the installation of upgraded router hardware at select sites, and a third control point, providing additional access control, security, and redundancy.

Current FY 2025

Real-time Security Operations Center services are being planned to provide additional security against unwanted access. Security cameras with remote access are planned for all communications shelters owned by the county. Additional router upgrades are planned to the remainder of the P25 tower sites. Finally, emergency backup repeater sites are being planned for alternate tower locations, to provide a backup communications network.

Capital Improvement Program

County Wide Capital Projects Fund (3001)

Mission Statement

To provide General Fund funding for various capital projects under the various Constitutional Officers.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	663,122	4,215,000	9,854,200	5,822,000	-	5,822,000	38.1%
Capital Outlay	661,724	1,000,000	7,313,200	4,000,000	-	4,000,000	300.0%
Remittances	450,000	-	-	-	-	-	na
Net Operating Budget	**1,774,846**	**5,215,000**	**17,167,400**	**9,822,000**	**-**	**9,822,000**	**88.3%**
Total Budget	**1,774,846**	**5,215,000**	**17,167,400**	**9,822,000**	**-**	**9,822,000**	**88.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 0001 General Fund	4,747,500	4,815,000	4,815,000	9,422,000	-	9,422,000	95.7%
Adv/Repay fm 3032 Correct ImpFe	700,000	400,000	400,000	400,000	-	400,000	0.0%
Carry Forward	8,029,500	-	11,952,400	-	-	-	na
Total Funding	**13,477,000**	**5,215,000**	**17,167,400**	**9,822,000**	**-**	**9,822,000**	**88.3%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Facilities Management Capital								
Government Ops Business Park	-	770,296	770,300	2,000,000	-	-	-	-
Other Constitutional Officers								
Clerk Improvements	-	400,000	400,000	-	-	-	-	-
Fire Life Safety	750,000	750,000	750,000	-	-	-	-	-
IM Gov't Ctr Renov	150,000	667,500	667,500	-	-	-	-	-
SOE ParkingLot Repairs	50,000	50,000	50,000	-	-	-	-	-
Other Constitutional Officers	950,000	1,867,500	1,867,500	-	-	-	-	-
Sheriff Office Capital								
Automatic Fingerprint ID System Replacement	-	550,000	550,000	-	-	-	-	-
Building J Renovation/Repair	500,000	2,027,600	2,027,600	1,417,000	-	-	-	-
CCSO New Gun Range Fac	500,000	500,000	500,000	-	-	-	-	-
CCSO Rifle Range Roof Repair	45,000	45,000	45,000	-	-	-	-	-
J-1 HVAC System Redesign and Replacement	500,000	594,912	594,900	1,000,000	-	-	-	-
J1-J2 Roof Replacement & J3 Roof Overlay	-	4,965,107	4,965,100	750,000	-	-	-	-
Jail & Related Exterior/Building Envelope Repairs	920,000	920,000	920,000	400,000	-	-	-	-
Jail Kitchen Renovation	-	385,407	385,400	-	-	-	-	-
Sheriff Elevator Repair	400,000	400,000	400,000	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	500,000	2,010,068	2,010,100	2,255,000	-	-	-	-
SO Jail Windows	500,000	500,000	500,000	500,000	-	-	-	-
SO Substation #1 N Naples	400,000	590,000	590,000	-	-	-	-	-
SO Substation #5 E-City/E Naples	-	510,000	510,000	-	-	-	-	-
Sheriff Office Capital	4,265,000	13,998,094	13,998,100	6,322,000	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Supervisor of Elections Capital								
SOE Walkway	-	280,000	280,000	-	-	-	-	-
Voting Machines	-	251,510	251,500	1,500,000	-	-	-	-
Supervisor of Elections Capital	-	531,510	531,500	1,500,000	-	-	-	-
Program Total Project Budget	**5,215,000**	**17,167,400**	**17,167,400**	**9,822,000**	**-**	**-**	**-**	**-**

Capital Improvement Program

County Wide Capital Projects Fund (3001)

Mission Statement

To provide General Fund funding for various capital projects under the Office of the County Manager.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,823,182	1,285,000	3,271,000	800,000	-	800,000	(37.7)%
Capital Outlay	-	-	3,045,400	-	-	-	na
Net Operating Budget	**1,823,182**	**1,285,000**	**6,316,400**	**800,000**	**-**	**800,000**	**(37.7)%**
Total Budget	**1,823,182**	**1,285,000**	**6,316,400**	**800,000**	**-**	**800,000**	**(37.7)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	57,177	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,029,191	-	-	-	-	-	na
Trans fm 0001 General Fund	-	1,285,000	1,285,000	800,000	-	800,000	(37.7)%
Carry Forward	-	-	5,031,400	-	-	-	na
Total Funding	**1,086,368**	**1,285,000**	**6,316,400**	**800,000**	**-**	**800,000**	**(37.7)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
County Manager's Capital								
Corporate Improvement Software	90,000	151,182	151,200	80,000	-	-	-	-
Customer Experience Mgt Software	75,000	100,790	100,800	120,000	-	-	-	-
Financial Mgmt System (SAP)	1,000,000	5,775,618	5,775,600	100,000	-	-	-	-
GovMax Software	120,000	288,810	288,800	500,000	-	-	-	-
County Manager's Capital	1,285,000	6,316,400	6,316,400	800,000	-	-	-	-
Program Total Project Budget	**1,285,000**	**6,316,400**	**6,316,400**	**800,000**	**-**	**-**	**-**	**-**

Capital Improvement Program

County Wide Capital Projects Fund (3001)

Mission Statement

To provide General Fund funding for various capital projects under the Facilities Management Division under the Office of the County Manager.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	6,607,830	8,025,000	29,189,400	29,792,200	-	29,792,200	271.2%
Capital Outlay	925,187	9,360,500	24,857,800	3,000,000	-	3,000,000	(68.0)%
Grants and Aid	-	500,000	500,000	3,000,000	-	3,000,000	500.0%
Net Operating Budget	**7,533,016**	**17,885,500**	**54,547,200**	**35,792,200**	**-**	**35,792,200**	**100.1%**
Trans to 1017 Water Polltn Ctrl	-	915,500	915,500	-	-	-	(100.0)%
Adv/Repay to 1813 FEMA Events	20,000,000	15,000,000	-	15,000,000	-	15,000,000	0.0%
Adv/Repay to 3034 Govt Imp Fe	757,700	1,383,900	1,383,900	1,700,700	-	1,700,700	22.9%
Reserve for Future Capital Replacements	-	22,467,300	-	7,617,100	-	7,617,100	(66.1)%
Total Budget	**28,290,716**	**57,652,200**	**56,846,600**	**60,110,000**	**-**	**60,110,000**	**4.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	191,378	-	-	-	-	-	na
Interest/Misc	1,564,953	130,000	932,900	130,000	-	130,000	0.0%
Trans fm 0001 General Fund	43,065,800	40,234,500	40,234,500	20,081,900	-	20,081,900	(50.1)%
Trans fm 1001 Rd & Bridge	38,300	-	-	-	-	-	na
Trans fm 1007 PB Beaut MSTBU	8,700	-	-	-	-	-	na
Trans fm 1011 Unincorp GenFd	133,500	-	-	-	-	-	na
Trans fm 1013 Com Dev	121,400	-	-	-	-	-	na
Trans fm 1104 TDC Mgt & Ops	5,100	-	-	-	-	-	na
Trans fm 4090 Airport Ops	33,700	-	-	-	-	-	na
Trans fm 5021 Fleet Mgt	113,400	-	-	-	-	-	na
Adv/Repay fm 3030 EMS Imp Fees	240,700	128,100	128,100	133,900	-	133,900	4.5%
Carry Forward	54,382,800	17,166,100	55,321,800	39,770,700	-	39,770,700	131.7%
Less 5% Required By Law	-	(6,500)	-	(6,500)	-	(6,500)	0.0%
Total Funding	**99,899,731**	**57,652,200**	**96,617,300**	**60,110,000**	**-**	**60,110,000**	**4.3%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Emergency Management Services								
Medical Examiner Renovation	2,200,000	4,667,697	4,667,800	-	-	-	-	-
Facilities Management Capital								
A/C, Heating, & Ventilation Repairs	975,000	3,686,039	3,686,200	4,600,000	-	-	-	-
ADA Compliance	100,000	586,171	586,200	250,000	-	-	-	-
Camp Keais Property	585,500	1,455,179	1,455,200	-	-	-	-	-
Campus Transformer	1,300,000	1,300,000	1,300,000	1,500,000	-	-	-	-
Card Access	-	-	-	120,000	-	-	-	-
Co Barn Fleet Fac Improv	-	3,505	3,500	-	-	-	-	-
Code Blue Up	-	-	-	600,000	-	-	-	-
County-wide Relocations	-	552,256	552,300	-	-	-	-	-
Electrical	400,000	1,146,085	1,146,000	650,000	-	-	-	-
Elevator Repairs, Replacement	750,000	2,755,108	2,755,100	336,500	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Facilities Management Capital								
EOC Video Wall	-	30,000	30,000	-	-	-	-	-
ESC OAU, Humidity Controls VAV	-	-	-	2,000,000	-	-	-	-
Exterior Bldg Improve	950,000	2,300,187	2,300,300	2,953,500	-	-	-	-
Field Lighting Project	-	-	-	1,300,000	-	-	-	-
Fire Alarms/Life Safety	500,000	1,235,996	1,236,100	2,301,200	-	-	-	-
General Building Repairs	750,000	1,438,783	1,438,800	2,095,000	-	-	-	-
Generators	-	50,816	50,800	1,300,000	-	-	-	-
GG Estates Gov Ctr	500,000	500,000	500,000	-	-	-	-	-
Government Ops Business Park	-	4,397,896	3,097,900	-	-	-	-	-
Hussey Property	-	917,890	917,900	-	-	-	-	-
Interior Bldg Improve	150,000	220,774	220,800	170,000	-	-	-	-
IT Data Center HVAC Upgrade	-	-	-	500,000	-	-	-	-
L1 Generator and L1 Switchgear	-	-	-	2,000,000	-	-	-	-
Library Improvements	-	630,000	630,000	777,500	-	-	-	-
Lift Stations	1,000,000	1,000,000	1,000,000	-	-	-	-	-
Master Planning	300,000	300,000	300,000	1,425,000	-	-	-	-
Paint Plan	-	6,710	6,700	-	-	-	-	-
Parking Garage #1 Improve	-	1,489,896	1,489,900	1,500,000	-	-	-	-
Parking Lot Repairs	1,225,000	3,961,391	3,961,400	1,000,000	-	-	-	-
Plumbing	300,000	584,951	584,900	485,000	-	-	-	-
Reroofing Projects	1,400,000	2,426,005	2,426,000	1,928,500	-	-	-	-
Riveria Golf Estates	-	7,000	7,000	-	-	-	-	-
Security Equip. Replace(x-ray, etc)	1,500,000	1,500,000	1,500,000	-	-	-	-	-
Strategic Land Purchase	500,000	500,000	500,000	3,000,000	-	-	-	-
Video Monitor Sys & Security	-	5,552,309	5,552,300	500,000	-	-	-	-
Wiggins Bay Parking Lot	-	-	-	1,500,000	-	-	-	-
Williams Reserve	-	50,000	50,000	-	-	-	-	-
X-fers/Reserves - Fund (3001)	39,766,700	39,892,700	2,299,400	24,317,800	-	-	-	-
Facilities Management Capital	52,952,200	80,477,647	41,584,700	59,110,000	-	-	-	-
Hurricane Events								
Hurricane Irma	-	68,449	-	-	-	-	-	-
Parks & Recreation Capital								
Golden Gate Golf Course	2,500,000	10,434,400	10,434,400	-	-	-	-	-
RegPk - Pool pumps & motors	-	-	-	1,000,000	-	-	-	-
Parks & Recreation Capital	2,500,000	10,434,400	10,434,400	1,000,000	-	-	-	-
Water / Sewer District Capital								
Integrated Asset Management	-	159,707	159,700	-	-	-	-	-
Program Total Project Budget	**57,652,200**	**95,807,900**	**56,846,600**	**60,110,000**	**-**	**-**	**-**	**-**

Capital Improvement Program

County Wide Capital Projects Fund (3001)

Mission Statement

To provide General Fund funding for various capital projects under Public Services Department.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	152,125	250,000	258,500	1,832,000	-	1,832,000	632.8%
Capital Outlay	794,536	750,000	1,338,300	3,150,000	-	3,150,000	320.0%
Net Operating Budget	**946,661**	**1,000,000**	**1,596,800**	**4,982,000**	**-**	**4,982,000**	**398.2%**
Total Budget	**946,661**	**1,000,000**	**1,596,800**	**4,982,000**	**-**	**4,982,000**	**398.2%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 0001 General Fund	450,000	550,000	550,000	4,509,500	-	4,509,500	719.9%
Adv/Repay fm 3031 Lib Imp Fee	500,000	450,000	450,000	472,500	-	472,500	5.0%
Carry Forward	593,454	-	596,800	-	-	-	na
Total Funding	**1,543,454**	**1,000,000**	**1,596,800**	**4,982,000**	**-**	**4,982,000**	**398.2%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
County Extension, Education, & Training								
Univ Ext - Access Control Doors	-	53,026	53,000	482,000	-	-	-	-
Libraries Capital								
Books, Pubs. & Library Mat (3001)	750,000	778,294	778,300	650,000	-	-	-	-
E-Books & E-Audio (3001)	250,000	252,388	252,400	350,000	-	-	-	-
Fiber Optic	-	13,092	13,100	-	-	-	-	-
Libraries Capital	1,000,000	1,043,774	1,043,800	1,000,000	-	-	-	-
Public Services Capital								
DAS Campus- Camp Keais	-	-	-	1,000,000	-	-	-	-
Domestic Animal Srv Facility	-	-	-	2,500,000	-	-	-	-
Golden Gate Senior Center Rehab	-	500,000	500,000	-	-	-	-	-
Public Services Capital	-	500,000	500,000	3,500,000	-	-	-	-
Program Total Project Budget	**1,000,000**	**1,596,800**	**1,596,800**	**4,982,000**	**-**	**-**	**-**	**-**

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Capital Improvement Program

County Wide Capital Projects Fund (3001)

Mission Statement

To account for capital projects funded by the Transportation Management Department.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	37,100	50,000	113,000	50,000	-	50,000	0.0%
Net Operating Budget	**37,100**	**50,000**	**113,000**	**50,000**	**-**	**50,000**	**0.0%**
Total Budget	**37,100**	**50,000**	**113,000**	**50,000**	**-**	**50,000**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 0001 General Fund	50,000	50,000	50,000	50,000	-	50,000	0.0%
Carry Forward	961,300	-	63,000	-	-	-	na
Total Funding	**1,011,300**	**50,000**	**113,000**	**50,000**	**-**	**50,000**	**0.0%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Coastal Zone Management Capital								
Water Quality Testing	50,000	108,725	108,700	50,000	-	-	-	-
Facilities Management Capital								
Government Ops Business Park	-	4,275	4,300	-	-	-	-	-
Program Total Project Budget	**50,000**	**113,000**	**113,000**	**50,000**	**-**	**-**	**-**	**-**

Capital Improvement Program

Parks CIP 2020 Bond (3063)

Mission Statement

To provide accounting for the 2020 bond proceeds for Parks and Recreation's aquatic and other park related improvements.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,183,123	-	552,100	-	-	-	na
Capital Outlay	773,583	-	3,346,300	-	-	-	na
Net Operating Budget	**1,956,707**	**-**	**3,898,400**	**-**	**-**	**-**	**na**
Reserve for Capital	-	8,195,500	-	8,593,100	-	8,593,100	4.9%
Total Budget	**1,956,707**	**8,195,500**	**3,898,400**	**8,593,100**	**-**	**8,593,100**	**4.9%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	318,005	119,000	198,700	119,000	-	119,000	0.0%
Carry Forward	13,818,500	8,082,500	12,179,800	8,480,100	-	8,480,100	4.9%
Less 5% Required By Law	-	(6,000)	-	(6,000)	-	(6,000)	0.0%
Total Funding	**14,136,505**	**8,195,500**	**12,378,500**	**8,593,100**	**-**	**8,593,100**	**4.9%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Parks & Recreation Capital								
E Naples Welcome Ctr	-	55,555	55,600	-	-	-	-	-
GG CP Activity Pool Renovation	-	344,890	344,900	-	-	-	-	-
GG CP Pool Repairs	-	283,036	283,000	-	-	-	-	-
ISC Aquatics Renovation	-	56,518	56,500	-	-	-	-	-
Seawall Repair and Replacement	-	249,700	249,700	-	-	-	-	-
Sudgen Docks & Piers	-	25,310	25,300	-	-	-	-	-
Sun N Fun Repairs	-	2,883,334	2,883,400	-	-	-	-	-
X-fers/Reserves - Fund (3063)	8,195,500	8,195,500	-	8,593,100	-	-	-	-
Parks & Recreation Capital	8,195,500	12,093,843	3,898,400	8,593,100	-	-	-	-
Program Total Project Budget	**8,195,500**	**12,093,843**	**3,898,400**	**8,593,100**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a Special Obligation Revenue Bond, Series 2020A to finance park improvements in the amount of $20,000,000. Proceeds were received in October 2020.

The 2020A Special Obligation Revenue Bonds were issued to finance acquisition, construction and equipping of various capital improvements including but not limited to the following aquatic and other park related improvements listed below and as the same may be amended and/or supplemented from time to time.

* Various capital improvements at Sun & Fun (Proj 80421) Golden Gate (Proj 80275 & 80405) and Immokalee (Proj 80429) aquatic facilities including but not limited to, those related to pool restoration, electrical, decking, ADA improvements, activity and competitive pool improvements, bathhouse, slide tower, pump house, splash pads, flow rider & other improvements.

*Capital improvements at Caxambas Reg Pk (Proj 80423) including, but not limited to, those related to piers, stationary docks, floating docks, and boardwalks.

*Various capital improvements at Goodland and Port of the Islands Marinas including, but not limited to, assessment and renovation of dock and reparation and replacement of seawalls. (Proj 80423). Please see Bond book for more detail descriptions.

Capital Improvement Program

Regional Pk Impact Fee-Incorp Area (3070)

Mission Statement

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	273	-	101,200	-	-	-	na
Capital Outlay	117,185	-	84,000	-	-	-	na
Net Operating Budget	**117,458**	**-**	**185,200**	**-**	**-**	**-**	**na**
Trans to 2022 SpOb Bonds	300,000	300,000	300,000	300,000	-	300,000	0.0%
Reserve for Capital	-	1,314,400	-	1,296,500	-	1,296,500	(1.4)%
Total Budget	**417,458**	**1,614,400**	**485,200**	**1,596,500**	**-**	**1,596,500**	**(1.1)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	34,895	11,500	24,000	11,500	-	11,500	0.0%
Impact Fees	312,717	300,000	260,000	260,000	-	260,000	(13.3)%
Carry Forward	1,609,600	1,318,500	1,539,800	1,338,600	-	1,338,600	1.5%
Less 5% Required By Law	-	(15,600)	-	(13,600)	-	(13,600)	(12.8)%
Total Funding	**1,957,211**	**1,614,400**	**1,823,800**	**1,596,500**	**-**	**1,596,500**	**(1.1)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Parks & Recreation Capital								
Caxambas Community Center	-	85,651	85,700	-	-	-	-	-
Operating Project Fd 3070	-	99,523	99,500	-	-	-	-	-
X-fers/Reserves - Fund (3070)	1,614,400	1,614,400	300,000	1,596,500	-	-	-	-
Parks & Recreation Capital	1,614,400	1,799,574	485,200	1,596,500	-	-	-	-
Program Total Project Budget	**1,614,400**	**1,799,574**	**485,200**	**1,596,500**	**-**	**-**	**-**	**-**

Capital Improvement Program

Sports & Events Complex Capital (3007)

Mission Statement

To provide accounting for bond and loan proceeds for the Sports & Special Events Complex.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	142,587	-	66,900	-	-	-	na
Capital Outlay	21,232,583	4,620,300	12,130,300	3,745,700	-	3,745,700	(18.9)%
Net Operating Budget	**21,375,170**	**4,620,300**	**12,197,200**	**3,745,700**	**-**	**3,745,700**	**(18.9)%**
Adv/Repay to 1100 TDC Bch Fac	-	250,000	250,000	250,000	-	250,000	0.0%
Adv/Repay to 1105 TDC Bch&Inlet	-	250,000	250,000	250,000	-	250,000	0.0%
Total Budget	**21,375,170**	**5,120,300**	**12,697,200**	**4,245,700**	**-**	**4,245,700**	**(17.1)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	388,717	150,000	225,300	150,000	-	150,000	0.0%
Trans fm 0001 General Fund	4,000,000	-	-	-	-	-	na
Trans fm 1108 TDC Cap	3,382,500	2,698,200	2,698,200	3,431,500	-	3,431,500	27.2%
Trans fm 3093 Rd ImpFee #4	1,813,267	1,500,000	1,500,000	671,000	-	671,000	(55.3)%
Carry Forward	20,065,000	779,600	8,274,400	700	-	700	(99.9)%
Less 5% Required By Law	-	(7,500)	-	(7,500)	-	(7,500)	0.0%
Total Funding	**29,649,484**	**5,120,300**	**12,697,900**	**4,245,700**	**-**	**4,245,700**	**(17.1)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
County Manager's Capital								
Sports & Special Events Complex	4,620,300	12,547,248	12,197,200	3,745,700	-	-	-	-
Parks & Recreation Capital								
X-fers/Reserves - Fund (3007)	500,000	500,000	500,000	500,000	-	-	-	-
Transportation Capital								
Wilson/Benfield	-	262,588	-	-	-	-	-	-
Program Total Project Budget	**5,120,300**	**13,309,836**	**12,697,200**	**4,245,700**	**-**	**-**	**-**	**-**

Capital Improvement Program

Infrastructure Sales Tax (1 Penny) Capital (3018)

Mission Statement

Voters passed the Infrastructure one-cent sales surtax to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquiring land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019, and sunsetted on December 31, 2024. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	3,876,250	-	13,824,600	-	-	-	na
Capital Outlay	33,036,649	-	99,359,400	-	-	-	na
Net Operating Budget	**36,912,899**	**-**	**113,184,000**	**-**	**-**	**-**	**na**
Trans to 2013 Tax SpOb Rev Note	-	415,100	415,100	377,100	-	377,100	(9.2)%
Reserve for Future Debt Service	-	-	-	3,043,300	-	3,043,300	na
Reserve for Capital	-	210,320,600	-	163,374,900	-	163,374,900	(22.3)%
Total Budget	**36,912,899**	**210,735,700**	**113,599,100**	**166,795,300**	**-**	**166,795,300**	**(20.9)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Local Infrastructure Sales Tax	124,563,003	30,313,400	32,355,500	-	-	-	(100.0)%
Miscellaneous Revenues	45	-	-	-	-	-	na
Interest/Misc	7,293,985	600,000	5,650,000	600,000	-	600,000	0.0%
Carry Forward	291,000,600	181,368,000	241,818,900	166,225,300	-	166,225,300	(8.3)%
Less 5% Required By Law	-	(1,545,700)	-	(30,000)	-	(30,000)	(98.1)%
Total Funding	**422,857,633**	**210,735,700**	**279,824,400**	**166,795,300**	**-**	**166,795,300**	**(20.9)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
County Manager's Capital								
Behavioral Health Ctr.	-	24,229,294	24,229,300	-	-	-	-	-
Career Training Center	-	7,893,090	7,893,100	-	-	-	-	-
Land-Workforce Housing	-	20,000,000	20,000,000	-	-	-	-	-
State Veteran's Home	-	10,000,000	10,000,000	-	-	-	-	-
X-fers/Reserves - Fund (3018)	210,735,700	167,264,162	415,100	166,795,300	-	-	-	-
County Manager's Capital	210,735,700	229,386,546	62,537,500	166,795,300	-	-	-	-
Emergency Management Services								
Em Serv Ctr Enclose Bay	-	1,562,562	1,562,600	-	-	-	-	-
Emergency Medical Services (EMS) Capital								
EMS 412 Old 41	-	71,385	71,400	-	-	-	-	-
Golden Gate Estates EMS Station	-	10,347,877	10,347,900	-	-	-	-	-
Emergency Medical Services (EMS) Capital	-	10,419,262	10,419,300	-	-	-	-	-
Facilities Management Capital								
Chiller Plant Bldg K	-	24,404,282	24,404,400	-	-	-	-	-
Government Ops Business Park	-	1,555,724	1,555,700	-	-	-	-	-
Health Bldg HVAC	-	1,644,417	1,644,400	-	-	-	-	-
Health Bldg Roof	-	657,000	657,000	-	-	-	-	-
Reliable BAT	-	570,462	570,500	-	-	-	-	-
Facilities Management Capital	-	28,831,885	28,832,000	-	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Parks & Recreation Capital								
Big Corkscrew Island Pk	-	1,205,556	1,205,500	-	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	5,764,307	5,764,400	-	-	-	-	-
Sheriff Office Capital								
Jail Fire Alarm	-	1,835,525	1,835,500	-	-	-	-	-
Laundry Replacement	-	1,442,286	1,442,300	-	-	-	-	-
Sheriff Office Capital	-	3,277,811	3,277,800	-	-	-	-	-
Program Total Project Budget	**210,735,700**	**280,447,929**	**113,599,100**	**166,795,300**	**-**	**-**	**-**	**-**

Notes

The Infrastructure Sales Tax Fund (3018) is displayed on 3 different pages, under Transportation Management Services Department Capital, Public Utilities Department (PUD) Capital and Office of the County Manager Capital.

Forecast FY 2024

The Infrastructure Sales Tax Committee has validated these projects and the Board has approved the projects and authorized the various budget amendments.

Exhibit A of Ordinance 2018-21 includes $139 million in Facilities & Capital Replacement projects and the Sales Tax Committee validated $130.6 million in projects. The Forensic & Evidence Building - $33 million was validated by the Committee, however, only $5 million has been budgeted. Construction is expected next year. The balance of projects to be validated and budgeted are as follows:
$48,892,826 - HVAC, Roofing & Capital Equipment replaced at Sheriffs and County facilities.
$7,052,979 - Hurricane Resilience
$11,046,333 - EMS Substations (2)
$188,004,283 - Transportation Projects

Exhibit A of Ordinance 2018-21 also includes $90 million in Community Priorities related projects. The balance of projects to be validated and budgeted are as follows:

$15 million - Career and Technical Training Center, $7,965,000 has been validated and budgeted.
$30 million - State Veterans Nursing Home, $40 million has been validated and budgeted of which an additional $10 million was funded with surplus funding.
$20 million - The Workforce Housing Land Trust has validated and budgeted two projects for $8.35 million (Ekos on Collier and Renaissance Hall). As properties are identified, they will be brought to the Committee to be validated.
$25 million - Collier County Behavioral Health Center has been budgeted and validated.

Capital Improvement Program

Infrastructure Sales Tax (PUD)(1 Penny) Capital (3018)

Mission Statement

Voters passed the Infrastructure one-cent sales surtax to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquiring land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019, and sunsetted on December 31, 2024. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	413	-	900	-	-	-	na
Capital Outlay	512,015	-	1,698,100	-	-	-	na
Net Operating Budget	**512,428**	**-**	**1,699,000**	**-**	**-**	**-**	**na**
Total Budget	**512,428**	**-**	**1,699,000**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Carry Forward	-	-	1,699,000	-	-	-	na
Total Funding	**-**	**-**	**1,699,000**	**-**	**-**	**-**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
WW Pump Station Emerg Generators	-	1,699,035	1,699,000	-	-	-	-	-
Program Total Project Budget	**-**	**1,699,035**	**1,699,000**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Program

Infrastructure Sales Tax (1 Penny) Capital (3018)

Mission Statement

Transportation Management Service's Capital

Voters passed the Infrastructure one-cent sales surtax to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquiring land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019, and sunsetted on December 31, 2024. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	2,780,517	-	39,109,000	-	-	-	na
Capital Outlay	55,299,620	-	70,620,400	-	-	-	na
Net Operating Budget	**58,080,137**	**-**	**109,729,400**	**-**	**-**	**-**	**na**
Trans to 1842 Transp Grant Mtch	-	-	4,000,000	-	-	-	na
Total Budget	**58,080,137**	**-**	**113,729,400**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Carry Forward	-	-	113,729,400	-	-	-	na
Total Funding	**-**	**-**	**113,729,400**	**-**	**-**	**-**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
Airport Road N of Vanderbilt Road	-	4,000,000	4,000,000	-	-	-	-	-
Bridge Repairs and Construction	-	7,067,396	7,067,400	-	-	-	-	-
New Bridges - GG Estates Mobility	-	32,992,938	32,992,900	-	-	-	-	-
Pine Ridge Rd, Livingston to I-75	-	22,283,742	22,283,700	-	-	-	-	-
Randall/Immokalee Road Intersection	-	6,477,761	6,477,800	-	-	-	-	-
Sidewalks-Sales Tax	-	9,268,838	9,268,800	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	31,638,827	31,638,800	-	-	-	-	-
Transportation Capital	-	113,729,502	113,729,400	-	-	-	-	-
Program Total Project Budget	**-**	**113,729,502**	**113,729,400**	**-**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once the Sales Tax Committee validates projects, they will be budgeted via budget amendment within this fund. The Infrastructure Sales Tax Fund (3018) is displayed on 2 different pages, under Transportation Management Services Department Capital and Office of the County Manager Capital.

Forecast FY 2024

Exhibit A of Ordinance 2018-21 includes $191 million in Transportation-related projects, the Sales Tax Committee validated $191 million in projects and the Board has approved several budget amendments at this time for $188 million. These projects have other established funding (impact fees and/or gas taxes) which is being spent first on right-of-way, planning, engineering, and/or permitting. Construction contracts are expected in future years. When these contracts go before the Board, a budget will be established.

Current FY 2025

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. All the Transportation projects have been validated by the Sales Tax Committee and once other funding has been depleted and or construction contracts are awarded, the projects will be budgeted via budget amendment after Board approval within this fund.

Capital Improvement Program

Growth Management Community Development Capital Fund (3025)

Mission Statement

To account for capital projects funded by the Community Development Fund (1013) and Development Services Fund (1014).

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	89,500	1,143,400	291,000	-	291,000	225.1%
Capital Outlay	-	-	7,733,200	3,078,700	-	3,078,700	na
Net Operating Budget	**-**	**89,500**	**8,876,600**	**3,369,700**	**-**	**3,369,700**	**3,665.0%**
Trans to 1013 Comm Dev	-	-	-	2,242,200	-	2,242,200	na
Total Budget	**-**	**89,500**	**8,876,600**	**5,611,900**	**-**	**5,611,900**	**6,170.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	266,655	-	-	-	-	-	na
Trans fm 1014 Plan Serv	-	-	-	3,122,600	-	3,122,600	na
Carry Forward	11,118,700	89,500	11,365,900	2,489,300	-	2,489,300	2,681.3%
Total Funding	**11,385,355**	**89,500**	**11,365,900**	**5,611,900**	**-**	**5,611,900**	**6,170.3%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Growth Management Community Development Capital								
CDS Bldg Repairs and Maintenance	89,500	4,233,221	4,233,200	291,000	-	-	-	-
Comm & Devel Building	-	4,592,864	4,592,900	3,078,700	-	-	-	-
Flood Plain Mapping	-	1,700	1,700	-	-	-	-	-
X-fers/Reserves - Fund (3025)	-	2,242,200	-	2,242,200	-	-	-	-
Growth Management Community Development Capital	89,500	11,069,985	8,827,800	5,611,900	-	-	-	-
Hurricane Events								
COVID-19 Pandemic	-	48,809	48,800	-	-	-	-	-
Program Total Project Budget	**89,500**	**11,118,794**	**8,876,600**	**5,611,900**	**-**	**-**	**-**	**-**

Capital Improvement Program
Museum Capital Projects Fund (3026)

Mission Statement

To provide General Fund (0001) and Tourist Development Tax (TDT) funding for various capital projects for the Museum.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	174,153	200,000	739,100	210,000	-	210,000	5.0%
Capital Outlay	12,713	-	426,100	-	-	-	na
Net Operating Budget	**186,865**	**200,000**	**1,165,200**	**210,000**	**-**	**210,000**	**5.0%**
Trans to 1840 Public Serv GrntM	-	-	100,000	-	-	-	na
Reserve for Capital	-	25,200	-	20,000	-	20,000	(20.6)%
Total Budget	**186,865**	**225,200**	**1,265,200**	**230,000**	**-**	**230,000**	**2.1%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	27,386	4,000	19,500	4,000	-	4,000	0.0%
Trans fm 0001 General Fund	200,000	200,000	200,000	162,700	-	162,700	(18.7)%
Trans fm 1107 Co Museum	110,000	-	-	-	-	-	na
Carry Forward	959,500	21,400	1,109,200	63,500	-	63,500	196.7%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	**1,296,886**	**225,200**	**1,328,700**	**230,000**	**-**	**230,000**	**2.1%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Museum Capital								
CC Gen Repair	-	501,257	501,200	-	-	-	-	-
CC Landscape - Gardens	200,000	258,251	258,300	-	-	-	-	-
Im General Repairs	-	405,738	405,700	210,000	-	-	-	-
ND Caboose Repairs	-	12	-	-	-	-	-	-
X-fers/Reserves - Fund (3026)	25,200	125,200	100,000	20,000	-	-	-	-
Museum Capital	225,200	1,290,458	1,265,200	230,000	-	-	-	-
Program Total Project Budget	**225,200**	**1,290,458**	**1,265,200**	**230,000**	**-**	**-**	**-**	**-**

Capital Improvement Program

EMS Impact Fee Fund (3030)

Mission Statement

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and vehicles. Impact fees are assessed and collected on new building construction permits.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	28,236	-	115,400	-	-	-	na
Capital Outlay	3,261	-	101,900	-	-	-	na
Net Operating Budget	**31,497**	**-**	**217,300**	**-**	**-**	**-**	**na**
Trans to 2022 SpOb Bonds	397,300	383,900	383,900	411,700	-	411,700	7.2%
Adv/Repay to 3001 CoWide Cap	240,700	128,100	128,100	133,900	-	133,900	4.5%
Reserve for Debt Service	-	232,500	-	190,500	-	190,500	(18.1)%
Total Budget	**669,497**	**744,500**	**729,300**	**736,100**	**-**	**736,100**	**(1.1)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	16,096	7,000	7,900	7,000	-	7,000	0.0%
Impact Fees	486,573	475,000	475,000	475,000	-	475,000	0.0%
Carry Forward	691,400	286,600	524,600	278,200	-	278,200	(2.9)%
Less 5% Required By Law	-	(24,100)	-	(24,100)	-	(24,100)	0.0%
Total Funding	**1,194,069**	**744,500**	**1,007,500**	**736,100**	**-**	**736,100**	**(1.1)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Emergency Medical Services (EMS) Capital								
Golden Gate Estates EMS Station	-	7,594	7,600	-	-	-	-	-
Hacienda Lakes EMS Station	-	96,107	96,100	-	-	-	-	-
Operating Project Fd 3030	-	113,622	113,600	-	-	-	-	-
X-fers/Reserves - Fund (3030)	744,500	744,500	512,000	736,100	-	-	-	-
Emergency Medical Services (EMS) Capital	744,500	961,823	729,300	736,100	-	-	-	-
Program Total Project Budget	**744,500**	**961,823**	**729,300**	**736,100**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

The next EMS Station will be a joint effort with Greater Naples Fire to construct Fire and EMS Station 74 using the Infrastructure one-cent sales surtax voters passed in November 2018. The station will serve the needs of both agencies and enhance coordination on public safety and emergency services in the area.

Current FY 2025

Since 2007, the EMS Impact Fee fund “borrowed” money from the General Fund (0001) and County-Wide Capital Fund (3001) for the ambulance purchase or construction of substations as well as receiving assistance in paying it’s debt service payments for a helicopter, Emergency Operations Center, ambulances, and property on Old US 41.

As of Sept 2023, the General Fund (0001) loan has been paid off and the County-Wide Capital Fund (3001) loan outstanding is $6,953,400

In FY 2025, the Advance/Repayment to the County-Wide Capital Fund (3001) of $133,900 will reduce the debt to $6,819,500.

Capital Improvement Program

Library Impact Fee Fund (3031)

Mission Statement

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction. Impact Fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	25,314	40,000	123,500	39,400	-	39,400	(1.5)%
Net Operating Budget	**25,314**	**40,000**	**123,500**	**39,400**	**-**	**39,400**	**(1.5)%**
Trans to 2022 SpOb Bonds	616,400	616,200	616,200	616,200	-	616,200	0.0%
Adv/Repay to 3001 CoWide Cap	500,000	450,000	450,000	472,500	-	472,500	5.0%
Reserve for Capital	-	48,800	-	-	-	-	(100.0)%
Total Budget	**1,141,714**	**1,155,000**	**1,189,700**	**1,128,100**	**-**	**1,128,100**	**(2.3)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	21,806	5,800	5,800	5,800	-	5,800	0.0%
Impact Fees	1,057,418	950,000	950,000	950,000	-	950,000	0.0%
Carry Forward	516,400	247,000	454,000	220,100	-	220,100	(10.9)%
Less 5% Required By Law	-	(47,800)	-	(47,800)	-	(47,800)	0.0%
Total Funding	**1,595,624**	**1,155,000**	**1,409,800**	**1,128,100**	**-**	**1,128,100**	**(2.3)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Libraries Capital								
Operating Project Fund (3031)	40,000	123,508	123,500	39,400	-	-	-	-
X-fers/Reserves - Fund (3031)	1,115,000	1,115,000	1,066,200	1,088,700	-	-	-	-
Libraries Capital	1,155,000	1,238,508	1,189,700	1,128,100	-	-	-	-
Program Total Project Budget	**1,155,000**	**1,238,508**	**1,189,700**	**1,128,100**	**-**	**-**	**-**	**-**

Forecast FY 2024

Since 2007, the Library Impact Fee Fund “borrowed” money from the County-Wide Capital Fund (3001) for additional funding for the construction of the South Regional Library and Golden Gate Library Expansion as well as receiving assistance in paying it’s debt service payments for the North and South Regional Libraries and the Golden Gate Expansion. As of the start of FY 24, the total amount owed is $8,946,900 to the County-Wide Capital Fund (3001).

The Advance/Repayment to the County-Wide Capital Fund (3001) of $450,000, will reduce the amount owed to the County-Wide Capital Fund (3001) to $8,496,900.

Current FY 2025

The Advance/Repayment to the County-Wide Capital Fund (3001) of $472,500, will reduce the amount owed to the County-Wide Capital Fund (3001) to $8,024,400.

Capital Improvement Program

Correctional Facilities Impact Fee (3032)

Mission Statement

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	39,699	60,000	207,300	60,000	-	60,000	0.0%
Net Operating Budget	**39,699**	**60,000**	**207,300**	**60,000**	**-**	**60,000**	**0.0%**
Trans to 2022 SpOb Bonds	1,617,100	1,228,500	1,228,500	1,512,900	-	1,512,900	23.2%
Adv/Repay to 3001 CoWide Cap	700,000	400,000	400,000	400,000	-	400,000	0.0%
Reserve for Debt Service	-	1,395,200	-	1,530,800	-	1,530,800	9.7%
Reserve for Capital	-	98,900	-	32,400	-	32,400	(67.2)%
Total Budget	**2,356,799**	**3,182,600**	**1,835,800**	**3,536,100**	**-**	**3,536,100**	**11.1%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	39,527	10,700	17,500	10,700	-	10,700	0.0%
Impact Fees	1,720,080	1,710,000	1,900,000	1,800,000	-	1,800,000	5.3%
Carry Forward	2,331,400	1,548,000	1,734,300	1,816,000	-	1,816,000	17.3%
Less 5% Required By Law	-	(86,100)	-	(90,600)	-	(90,600)	5.2%
Total Funding	**4,091,007**	**3,182,600**	**3,651,800**	**3,536,100**	**-**	**3,536,100**	**11.1%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Sheriff Office Capital								
Operating Project Fund (3032)	60,000	207,283	207,300	60,000	-	-	-	-
X-fers/Reserves - Fund (3032)	3,122,600	3,122,600	1,628,500	3,476,100	-	-	-	-
Sheriff Office Capital	3,182,600	3,329,883	1,835,800	3,536,100	-	-	-	-
Program Total Project Budget	**3,182,600**	**3,329,883**	**1,835,800**	**3,536,100**	**-**	**-**	**-**	**-**

Forecast FY 2024

Since 2009, the Correctional Facilities Impact Fee fund “borrowed” money from the County-Wide Capital Fund (3001) to assist in paying its debt service payments for the Naples Jail constructed in 2003. To date, the total amount owed is $7,479,500 to the County-Wide Capital Fund (3001).

In FY24, the Advance/Repayment to the County-Wide Capital Fund (3001) for $400,000, will reduce the amount owed to the County-wide Capital Fund (3001) to $7,079,500.

Current FY 2025

in FY25, the Advance/Repayment to the County-Wide Capital Fund (3001) for $400,000, will reduce the amount owed to the County-wide Capital Fund (3001) to $6,679,500

Capital Improvement Program

Law Enforcement Impact Fee (3033)

Mission Statement

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	40,599	-	114,100	-	-	-	na
Capital Outlay	-	-	200	-	-	-	na
Net Operating Budget	**40,599**	**-**	**114,300**	**-**	**-**	**-**	**na**
Trans to 2022 SpOb Bonds	1,721,400	1,688,600	1,688,600	1,755,900	-	1,755,900	4.0%
Reserve for Debt Service	-	562,900	-	567,300	-	567,300	0.8%
Reserve for Capital	-	2,594,300	-	2,827,200	-	2,827,200	9.0%
Total Budget	**1,761,999**	**4,845,800**	**1,802,900**	**5,150,400**	**-**	**5,150,400**	**6.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	79,087	18,100	10,500	18,000	-	18,000	(0.6)%
Impact Fees	1,921,643	1,900,000	1,900,000	1,900,000	-	1,900,000	0.0%
Carry Forward	2,981,900	3,023,700	3,220,700	3,328,300	-	3,328,300	10.1%
Less 5% Required By Law	-	(96,000)	-	(95,900)	-	(95,900)	(0.1)%
Total Funding	**4,982,630**	**4,845,800**	**5,131,200**	**5,150,400**	**-**	**5,150,400**	**6.3%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Sheriff Office Capital								
Operating Project Fd 3033	-	114,117	114,100	-	-	-	-	-
SO Substation #1 N Naples	-	100	100	-	-	-	-	-
SO Substation #5 E-City/E Naples	-	100	100	-	-	-	-	-
X-fers/Reserves - Fund (3033)	4,845,800	4,845,800	1,688,600	5,150,400	-	-	-	-
Sheriff Office Capital	4,845,800	4,960,117	1,802,900	5,150,400	-	-	-	-
Program Total Project Budget	**4,845,800**	**4,960,117**	**1,802,900**	**5,150,400**	**-**	**-**	**-**	**-**

Capital Improvement Program

General Governmental Buildings Impact Fee (3034)

Mission Statement

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	44,626	-	80,900	-	-	-	na
Net Operating Budget	**44,626**	**-**	**80,900**	**-**	**-**	**-**	**na**
Trans to 2022 SpOb Bonds	4,799,400	4,631,900	4,631,900	4,978,200	-	4,978,200	7.5%
Reserve for Debt Service	-	2,896,900	-	2,919,700	-	2,919,700	0.8%
Total Budget	**4,844,026**	**7,528,800**	**4,712,800**	**7,897,900**	**-**	**7,897,900**	**4.9%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	87,084	25,000	35,800	25,000	-	25,000	0.0%
Impact Fees	3,202,378	3,040,000	3,040,000	3,040,000	-	3,040,000	0.0%
Adv/Repay fm 3001 CoWide Cap	757,700	1,383,900	1,383,900	1,700,700	-	1,700,700	22.9%
Carry Forward	4,335,400	3,233,200	3,538,600	3,285,500	-	3,285,500	1.6%
Less 5% Required By Law	-	(153,300)	-	(153,300)	-	(153,300)	0.0%
Total Funding	**8,382,562**	**7,528,800**	**7,998,300**	**7,897,900**	**-**	**7,897,900**	**4.9%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Facilities Management Capital								
Operating Project Fd 3034	-	80,904	80,900	-	-	-	-	-
X-fers/Reserves - Fund (3034)	7,528,800	7,528,800	4,631,900	7,897,900	-	-	-	-
Facilities Management Capital	7,528,800	7,609,704	4,712,800	7,897,900	-	-	-	-
Program Total Project Budget	**7,528,800**	**7,609,704**	**4,712,800**	**7,897,900**	**-**	**-**	**-**	**-**

Capital Improvement Program

Ochopee Fire Control Impact Fee (3035)

Mission Statement

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and vehicles.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	43,600	-	-	-	na
Net Operating Budget	**-**	**-**	**43,600**	**-**	**-**	**-**	**na**
Reserve for Capital	-	88,800	-	112,500	-	112,500	26.7%
Total Budget	**-**	**88,800**	**43,600**	**112,500**	**-**	**112,500**	**26.7%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	2,963	300	500	300	-	300	0.0%
Impact Fees	20,827	9,000	9,000	9,000	-	9,000	0.0%
Carry Forward	113,900	80,000	137,800	103,700	-	103,700	29.6%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.0%
Total Funding	**137,689**	**88,800**	**147,300**	**112,500**	**-**	**112,500**	**26.7%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Ochopee Fire & Isle of Capri Fire								
Operating Project Fd 3035	-	43,603	43,600	-	-	-	-	-
X-fers/Reserves - Fund (3035)	88,800	88,800	-	112,500	-	-	-	-
Ochopee Fire & Isle of Capri Fire	88,800	132,403	43,600	112,500	-	-	-	-
Program Total Project Budget	**88,800**	**132,403**	**43,600**	**112,500**	**-**	**-**	**-**	**-**

Capital Improvement Program

Clam Bay Restoration Fund (3040)

Mission Statement

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District. Pelican Bay Services Division MSTU&BU utilizes annual assessment revenue collected for restoration and improvements to the Clam Bay Ecosystem.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	128,792	189,100	387,800	189,100	-	189,100	0.0%
Net Operating Budget	**128,792**	**189,100**	**387,800**	**189,100**	**-**	**189,100**	**0.0%**
Trans to Property Appraiser	409	5,900	5,900	5,900	-	5,900	0.0%
Trans to Tax Collector	4,064	8,700	8,700	8,700	-	8,700	0.0%
Trans to 1007 PelBay Beau MSTBU	34,100	-	-	-	-	-	na
Total Budget	**167,365**	**203,700**	**402,400**	**203,700**	**-**	**203,700**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	195,837	195,300	187,400	190,600	-	190,600	(2.4)%
Interest/Misc	6,787	200	3,300	200	-	200	0.0%
Trans frm Tax Collector	2,067	-	-	-	-	-	na
Carry Forward	196,800	18,000	234,200	22,500	-	22,500	25.0%
Less 5% Required By Law	-	(9,800)	-	(9,600)	-	(9,600)	(2.0)%
Total Funding	**401,490**	**203,700**	**424,900**	**203,700**	**-**	**203,700**	**0.0%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Pelican Bay Capital								
Clam Bay Restoration	189,100	387,725	387,800	189,100	-	-	-	-
X-fers/Reserves - Fund (3040)	14,600	14,600	14,600	14,600	-	-	-	-
Pelican Bay Capital	203,700	402,325	402,400	203,700	-	-	-	-
Program Total Project Budget	**203,700**	**402,325**	**402,400**	**203,700**	**-**	**-**	**-**	**-**

Capital Improvement Program

Forecast FY 2024

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure, re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The primary active project is restoration of Clam Bay.

Current FY 2025

Budgeted funds will be added to the Clam Bay restoration project. Continued engineering reports on the water quality and health of Clam Bay will also be funded from this account as well tide gauge maintenance.

Revenues

Funding for part of the restoration and improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the district. For FY 2025, the equivalent residential unit (ERU) assessment within the capital fund (3040) has decreased from $25.50 to $24.88 which raises $190,600. Total ERUs remained at 7,659.90 in FY2025.

Capital Improvement Program

Pelican Bay Hardscape & Landscape Improvements (3041)

Mission Statement

Pelican Bay Services Division MSTU&BU utilizes annual assessment revenue for restoration and improvements to Pelican Bay hardscape such as sidewalks, beach renourishment, irrigation, signage and other capital amenity projects.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,117,504	650,000	1,962,900	2,139,900	-	2,139,900	229.2%
Capital Outlay	338,656	3,176,300	7,411,900	150,000	-	150,000	(95.3)%
Net Operating Budget	**1,456,160**	**3,826,300**	**9,374,800**	**2,289,900**	**-**	**2,289,900**	**(40.2)%**
Trans to Property Appraiser	3,065	40,000	40,000	30,000	-	30,000	(25.0)%
Trans to Tax Collector	31,830	50,000	50,000	40,000	-	40,000	(20.0)%
Trans to 2023 Commercial Loan	105,600	175,000	263,800	680,000	-	680,000	288.6%
Total Budget	**1,596,654**	**4,091,300**	**9,728,600**	**3,039,900**	**-**	**3,039,900**	**(25.7)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	1,525,977	1,751,100	1,681,100	2,057,000	-	2,057,000	17.5%
Interest/Misc	177,345	21,200	140,100	40,000	-	40,000	88.7%
Trans frm Tax Collector	18,530	-	-	-	-	-	na
Trans fm 1008 PelBay Light	397,700	473,400	473,400	524,900	-	524,900	10.9%
Trans fm 1011 Unincorp GenFd	520,000	520,000	520,000	520,000	-	520,000	0.0%
Carry Forward	6,392,600	1,414,300	6,916,900	2,900	-	2,900	(99.8)%
Less 5% Required By Law	-	(88,700)	-	(104,900)	-	(104,900)	18.3%
Total Funding	**9,032,152**	**4,091,300**	**9,731,500**	**3,039,900**	**-**	**3,039,900**	**(25.7)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Pelican Bay Capital								
Beach Renourishment Initiative	400,000	928,047	928,000	500,000	-	-	-	-
PB Drain/Pipe Maintenance	-	50,000	50,000	700,000	-	-	-	-
Pelican Bay Hardscape Upgrades	100,000	196,578	196,600	331,300	-	-	-	-
Pelican Bay Lake Bank Enhance	-	159,638	159,600	608,600	-	-	-	-
Pelican Bay Ops. Buildings	1,826,300	5,420,795	5,420,700	-	-	-	-	-
Pelican Bay Traffic Sign Renovation	150,000	471,671	471,700	-	-	-	-	-
Roadway Improvements	-	13,794	13,800	-	-	-	-	-
Sidewalk Maintenance/Enhancements	-	100,478	100,500	-	-	-	-	-
Sidewalk Replacement	1,200,000	1,734,378	1,734,400	-	-	-	-	-
Streetlight Improvements	150,000	299,451	299,500	150,000	-	-	-	-
X-fers/Reserves - Fund (3041)	265,000	425,000	353,800	750,000	-	-	-	-
Pelican Bay Capital	4,091,300	9,799,830	9,728,600	3,039,900	-	-	-	-
Program Total Project Budget	**4,091,300**	**9,799,830**	**9,728,600**	**3,039,900**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

On 7/9/2019, the Board adopted Resolution 2019-140 (agenda item 11B) which authorized a capital contribution from the County of $500,000 a year for 10 years to replace and transfer the responsibility of the maintenance of sidewalks and certain drainage outfalls in perpetuity to the Pelican Bay Services Division. In FY 2025, the sixth of ten capital contributions has been budgeted. The Board also authorized a contribution by Collier County of $20,000 per year in perpetuity to be utilized for maintenance or enhancements to make the sidewalks compliant with ADA standards and to reduce liability.

Funding Future Capital Projects:

At the 12/9/2020 PBSD Board Meeting, the board recommended participating in the Florida Local Government Finance Program for up to $8 million to be used for replacement of sidewalks, renovations to lake banks and drainage pipelines, and other infrastructure improvement projects within Pelican Bay. The Board may convert a portion of the borrowed funds to a longer-term, fixed-interest loan once the projects are completed.

At the 2/10/21 PBSD Board Meeting the board voted to endorse the Executive Summary prepared by OMB authorizing the County to borrow an amount not exceeding $10 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the construction of various capital improvements within the Pelican Bay MSTBU.

On 6/8/21, the Board approved a resolution authorizing the County's borrowing an amount not exceeding $10,000,000 under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing various capital improvements within the Pelican Bay MSTBU. This loan will be repaid from Pelican Bay MSTUBU annual assessment revenue and certain amounts provided to Pelican Bay under the asset swap agreement discussed in the notes above.

Forecast FY 2024

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation, and other capital amenity projects. Any difference between the forecasted and the actual dollars spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

Current FY 2025

Capital funds totaling $2,289,900 will be allocated among the various capital initiatives including lake bank enhancements, hardscape upgrades, streetlight improvements, beach re-nourishment, and drainage improvements. A transfer to the Commercial Loan Fund 2023 will cover the interest and the repayment of $370,000 in principal on the commercial paper loan.

Revenues

Special assessment revenue per equivalent residential unit (ERU) increased from $228.60 to $268.54 This equates to assessment revenue totaling $2,057,000. Total ERUs remain at 7,659.90 in FY25.

Capital Improvement Program

Pelican Bay Commercial Paper Fund (3042)

Mission Statement

To provide accounting for commercial paper proceeds for various improvements within Pelican Bay.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	2,257,266	-	3,000,800	-	-	-	na
Net Operating Budget	**2,257,266**	**-**	**3,000,800**	**-**	**-**	**-**	**na**
Total Budget	**2,257,266**	**-**	**3,000,800**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	30,859	-	58,400	-	-	-	na
Loan Proceeds	1,495,954	4,004,000	2,988,400	-	-	-	(100.0)%
Carry Forward	684,400	(4,004,000)	(46,000)	-	-	-	(100.0)%
Total Funding	**2,211,213**	**-**	**3,000,800**	**-**	**-**	**-**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Pelican Bay Capital								
Sidewalk Replacement	-	3,927,100	3,000,800	-	-	-	-	-
Program Total Project Budget	**-**	**3,927,100**	**3,000,800**	**-**	**-**	**-**	**-**	**-**

Notes

On June 8, 2021, agenda item 11.G, the Board approved a resolution authorizing borrowing up to $10,000,000 to finance various capital improvements within Pelican Bay MSTU&BU. The loan is secured by the County's covenant to budget and appropriate legally available non ad-valorem revenue, but will be repaid specifically from Pelican Bay MSTU&BU annual assessment revenue and certain amounts provided to the Pelican Bay MSTU&BU under an asset swap contribution resolution between the County and the Pelican Pay Services Division. As of September 2024, there were three draws on the commercial paper: $1,000,000 in June 2022, $1,500,000 in October 2022, and $3,000,000 in November 2023, totaling $5,500,000.

Forecast FY 2024

In FY 2024, a draw of $3,000,000 took place for Phase II of the Sidewalk Project.

Current FY 2025

No draws on commercial paper are anticipated in FY 2025, and the PBSD board voted to pay down the loan's principal and interest.

Capital Improvement Program

Stormwater Management Capital (3050)

Mission Statement

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,501,458	148,500	16,598,200	5,233,800	-	5,233,800	3,424.4%
Capital Outlay	170,618	13,100,000	22,281,800	5,989,400	-	5,989,400	(54.3)%
Net Operating Budget	**1,672,076**	**13,248,500**	**38,880,000**	**11,223,200**	**-**	**11,223,200**	**(15.3)%**
Trans to 1842 Transp Grant Mtch	-	-	2,809,800	-	-	-	na
Total Budget	**1,672,076**	**13,248,500**	**41,689,800**	**11,223,200**	**-**	**11,223,200**	**(15.3)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	528,431	-	-	-	-	-	na
Interest/Misc	678,545	101,600	675,000	675,000	-	675,000	564.4%
Trans fm 0001 General Fund	8,271,500	2,800,000	2,800,000	2,940,000	-	2,940,000	5.0%
Trans fm 1011 Unincorp GenFd	5,387,900	5,700,000	5,700,000	5,985,000	-	5,985,000	5.0%
Carry Forward	20,977,500	4,652,000	34,171,800	1,657,000	-	1,657,000	(64.4)%
Less 5% Required By Law	-	(5,100)	-	(33,800)	-	(33,800)	562.7%
Total Funding	**35,843,876**	**13,248,500**	**43,346,800**	**11,223,200**	**-**	**11,223,200**	**(15.3)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Hurricane Events								
Hurricane Irma	-	70,440	-	-	-	-	-	-
Parks & Recreation Capital								
Big Corkscrew Island Pk	-	201,049	201,000	-	-	-	-	-
Stormwater Capital								
Bayshore Gate CRA	-	148,326	45,200	-	-	-	-	-
Canal Easements	-	285,489	285,500	-	-	-	-	-
Chateau Vanderbilt	-	1,148,557	1,148,600	-	-	-	-	-
CoOp SFWMD Agreem't	-	5,200,000	5,200,000	5,200,000	-	-	-	-
East Trail (Spruce-Pine St)	-	528,431	528,400	-	-	-	-	-
FDEP Water Restoration Grant	-	333,000	333,000	-	-	-	-	-
Gateway Triangle Improvements	-	479,090	-	-	-	-	-	-
Golden Gate City Outfall Replace	-	1,248,791	1,248,700	5,989,400	-	-	-	-
Harbor Lane Brookside	-	2,606,137	2,606,100	-	-	-	-	-
Immokalee Stormwater Improvement	-	2,317,396	2,317,400	-	-	-	-	-
Lake Park Flowway	-	27,353	-	-	-	-	-	-
Lely Area Stormwater Improvements	-	26,702	26,800	-	-	-	-	-
Lely Golf Estates	600,000	1,084,904	1,084,900	-	-	-	-	-
Naples Manor SW Imp	-	1,795,152	1,795,100	-	-	-	-	-
Naples Park Area Improvements	7,500,000	8,405,190	8,405,200	-	-	-	-	-
NPDES MS4 Program	50,000	58,610	58,600	33,800	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Stormwater Capital								
Palm River Stormwater Improvements	2,500,000	82,676	82,700	-	-	-	-	-
Pine Ridge Improvements	-	368,126	5,500	-	-	-	-	-
Plantation Island	-	1,699,405	1,300,000	-	-	-	-	-
Poinciana Village	-	115,757	115,800	-	-	-	-	-
Restore	-	1,109,754	1,109,700	-	-	-	-	-
Stormwater Channel Dredging	-	661,392	661,400	-	-	-	-	-
Stormwater Maintenance Program	-	501,271	501,200	-	-	-	-	-
Stormwater Master Plan Update	98,500	568,425	568,400	-	-	-	-	-
SW Cross St Culverts	-	1,801,787	1,801,800	-	-	-	-	-
SW Outfall Replacement	-	653,552	653,600	-	-	-	-	-
SW Pipe Replacement	-	575,448	575,400	-	-	-	-	-
Upper Gordon River	-	1,264,171	1,264,200	-	-	-	-	-
W Goodlette Rd Area SW Improvements	-	1,236,858	1,236,900	-	-	-	-	-
Weir Automation	-	1,218,943	1,218,900	-	-	-	-	-
X-fers/Reserves - Fund (3050)	-	2,809,795	2,809,800	-	-	-	-	-
Stormwater Capital	10,748,500	40,360,488	38,988,800	11,223,200	-	-	-	-
Transportation Capital								
Vanderbilt, US41 to Goodlette Frank Rd	2,500,000	2,500,000	2,500,000	-	-	-	-	-
Program Total Project Budget	**13,248,500**	**43,131,977**	**41,689,800**	**11,223,200**	**-**	**-**	**-**	**-**

Forecast FY 2024

A $2,809,800 transfer was budgeted to the Transportation Match Fund (1842) to support grant programs.

Capital Improvement Program

Stormwater CIP 2020 Bond (3052)

Mission Statement

To provide accounting for the 2020 bond proceeds for Stormwater capital improvements.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	7,639,401	-	11,261,500	-	-	-	na
Capital Outlay	3,410,773	-	22,861,900	-	-	-	na
Net Operating Budget	**11,050,173**	**-**	**34,123,400**	**-**	**-**	**-**	**na**
Trans to 1842 Transp Grant Mtch	-	-	8,535,600	-	-	-	na
Reserve for Capital	-	20,857,500	-	300	-	300	(100.0)%
Total Budget	**11,050,173**	**20,857,500**	**42,659,000**	**300**	**-**	**300**	**(100.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	1,132,033	500,000	1,200,000	781,000	-	781,000	56.2%
Carry Forward	51,583,800	20,382,500	40,717,400	(741,600)	-	(741,600)	(103.6)%
Less 5% Required By Law	-	(25,000)	-	(39,100)	-	(39,100)	56.4%
Total Funding	**52,715,833**	**20,857,500**	**41,917,400**	**300**	**-**	**300**	**(100.0)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Stormwater Capital								
Golden Gate City Outfall Replace	-	1,529,260	1,529,300	-	-	-	-	-
Immokalee Stormwater Improvement	-	6,225,521	6,225,500	-	-	-	-	-
Imperial SWater Improve	-	245,174	245,200	-	-	-	-	-
Lely Golf Estates	-	819,364	819,400	-	-	-	-	-
Naples Park Area Improvements	-	10,894,874	10,894,800	-	-	-	-	-
Palm River Stormwater Improvements	-	4,629,495	4,629,500	-	-	-	-	-
Poinciana Village	-	182,582	182,600	-	-	-	-	-
Upper Gordon River	-	9,291,567	9,291,600	-	-	-	-	-
W Goodlette Rd Area SW Improvements	-	305,458	305,500	-	-	-	-	-
X-fers/Reserves - (Fund 3052)	20,857,500	475,000	-	300	-	-	-	-
Stormwater Capital	20,857,500	34,598,295	34,123,400	300	-	-	-	-
Transportation Capital								
Tiger IX	-	8,535,606	8,535,600	-	-	-	-	-
Program Total Project Budget	**20,857,500**	**43,133,901**	**42,659,000**	**300**	**-**	**-**	**-**	**-**

Notes

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a Special Obligation Revenue Bond, Series 2020A to finance stormwater capital improvements in the amount of $60,000,000. Proceeds were received in October 2020.

Capital Improvement Program

ATV Settlement Capital Fund (3060)

Mission Statement

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County $3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,150	13,100	222,200	10,000	-	10,000	(23.7)%
Net Operating Budget	**1,150**	**13,100**	**222,200**	**10,000**	**-**	**10,000**	**(23.7)%**
Reserve for Capital	-	3,008,000	-	3,113,900	-	3,113,900	3.5%
Total Budget	**1,150**	**3,021,100**	**222,200**	**3,123,900**	**-**	**3,123,900**	**3.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	76,875	15,000	53,900	15,000	-	15,000	0.0%
Carry Forward	3,202,200	3,006,900	3,278,000	3,109,700	-	3,109,700	3.4%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.0%
Total Funding	**3,279,075**	**3,021,100**	**3,331,900**	**3,123,900**	**-**	**3,123,900**	**3.4%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Parks & Recreation Capital								
SFWMD Settlement	13,100	222,220	222,200	10,000	-	-	-	-
X-fers/Reserves - Fund (3060)	3,008,000	3,008,000	-	3,113,900	-	-	-	-
Parks & Recreation Capital	3,021,100	3,230,220	222,200	3,123,900	-	-	-	-
Program Total Project Budget	**3,021,100**	**3,230,220**	**222,200**	**3,123,900**	**-**	**-**	**-**	**-**

Notes

On June 9, 2011, the County received $3 million from the South Florida Water Management District.

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

On April 24, 2018, agenda item 11.C., the Board approved the allocation of $20,000 annual for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.

On January 26, 2021, agenda item 16.D.8, the Board approve all unspent interest earnings to help offset the annual $100 off-road vehicle riding permit fee assessed by the Big Cypress National Preserve by 50% for Collier County residents.

Capital Improvement Program

Florida Boating Improvement Fund (3061)

Mission Statement

Accounts for boater related capital projects. There are two fees imposed on motorized boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	229,372	57,400	448,000	90,800	-	90,800	58.2%
Capital Outlay	1,002,792	-	893,800	-	-	-	na
Net Operating Budget	**1,232,164**	**57,400**	**1,341,800**	**90,800**	**-**	**90,800**	**58.2%**
Trans to Tax Collector	13,509	15,000	15,000	19,000	-	19,000	26.7%
Reserve for Boater Improve Capital	-	100,000	-	835,000	-	835,000	735.0%
Total Budget	**1,245,674**	**172,400**	**1,356,800**	**944,800**	**-**	**944,800**	**448.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	624,426	590,000	690,000	680,000	-	680,000	15.3%
Miscellaneous Revenues	60	-	-	-	-	-	na
Interest/Misc	26,039	10,000	16,700	10,000	-	10,000	0.0%
Carry Forward	1,534,200	(397,600)	939,400	289,300	-	289,300	(172.8)%
Less 5% Required By Law	-	(30,000)	-	(34,500)	-	(34,500)	15.0%
Total Funding	**2,184,726**	**172,400**	**1,646,100**	**944,800**	**-**	**944,800**	**448.0%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Coastal Zone Management Capital								
Boat Lift for Coastal Zone	-	18,000	18,000	-	-	-	-	-
Derelict Vessel	-	74,000	74,000	74,000	-	-	-	-
Waterway Marker Maintenance	57,400	133,784	133,800	16,800	-	-	-	-
Coastal Zone Management Capital	57,400	225,784	225,800	90,800	-	-	-	-
Parks & Recreation Capital								
951 Boat Pk - Seawall, Docks Repair	-	422,216	422,200	-	-	-	-	-
951 Floating Dock & Ladders	-	17,572	17,500	-	-	-	-	-
Boat Ramp Minor Repairs	-	17,341	17,300	-	-	-	-	-
Caxambas Fuel Tank Repair	-	86,126	86,100	-	-	-	-	-
Cocohatchee Floating Dock	-	8,598	8,600	-	-	-	-	-
Hamilton Ave Parking	-	488,676	488,600	-	-	-	-	-
Ladder, bumper, & piling repairs	-	75,700	75,700	-	-	-	-	-
X-fers/Reserves - Fund (3061)	115,000	115,000	15,000	854,000	-	-	-	-
Parks & Recreation Capital	115,000	1,231,229	1,131,000	854,000	-	-	-	-
Program Total Project Budget	**172,400**	**1,457,013**	**1,356,800**	**944,800**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects Fund (3062).

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:
Recreational channel marking and other uniform waterway markers,
Public boat ramps, lifts, and hoists,
Marine railways,
Boat piers, docks, mooring buoys, and other public launching facilities; and
Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the local optional vessel registration fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.

Capital Improvement Program

Parks & Recreation Capital Projects (3062)

Mission Statement

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (0001) and Unincorporated General Fund MSTD (1011).

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	2,383,075	6,331,400	13,195,600	4,670,000	-	4,670,000	(26.2)%
Capital Outlay	1,406,156	718,400	6,220,600	1,675,000	-	1,675,000	133.2%
Net Operating Budget	**3,789,231**	**7,049,800**	**19,416,200**	**6,345,000**	**-**	**6,345,000**	**(10.0)%**
Trans to 1840 Public Serv GrntM	-	-	156,400	-	-	-	na
Reserve for Capital	-	144,300	-	1,285,700	-	1,285,700	791.0%
Total Budget	**3,789,231**	**7,194,100**	**19,572,600**	**7,630,700**	**-**	**7,630,700**	**6.1%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	82,719	-	-	-	-	-	na
Interest/Misc	303,201	50,000	234,000	50,000	-	50,000	0.0%
Trans fm 0001 General Fund	3,177,500	3,000,000	3,000,000	3,150,000	-	3,150,000	5.0%
Trans fm 1011 Unincorp GenFd	2,800,000	3,900,000	3,900,000	4,095,000	-	4,095,000	5.0%
Carry Forward	10,333,300	246,600	12,776,800	338,200	-	338,200	37.1%
Less 5% Required By Law	-	(2,500)	-	(2,500)	-	(2,500)	0.0%
Total Funding	**16,696,720**	**7,194,100**	**19,910,800**	**7,630,700**	**-**	**7,630,700**	**6.1%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Parks & Recreation Capital								
19th Street Neighborhood Pk	-	31,675	31,700	-	-	-	-	-
951 Boat Pk - Seawall, Docks Repair	-	250,000	250,000	-	-	-	-	-
AOlesky Sea Wall Repair	-	18,583	18,600	-	-	-	-	-
Bayview Pk Expansion	-	3,826	3,900	-	-	-	-	-
Chess Table Area	-	6,980	7,000	-	-	-	-	-
ComPk - Artificial Turf	500,000	567,858	567,900	500,000	-	-	-	-
ComPk - Assessments	200,000	321,370	321,400	100,000	-	-	-	-
ComPk - Athletic Field/Court Maint	600,000	1,816,672	1,816,700	500,000	-	-	-	-
ComPk - Exotics Removal	100,000	100,000	100,000	120,000	-	-	-	-
ComPk - Fiber Optics	-	42,262	42,300	-	-	-	-	-
ComPk - IWF Repair	-	599,863	599,900	-	-	-	-	-
ComPk - Lighting Infrastructure Maint	300,000	456,184	456,200	475,000	-	-	-	-
ComPk - Other Repairs/Maintenance	700,000	853,790	853,800	600,000	-	-	-	-
ComPk - Pathway/Road Repairs	450,000	781,026	781,000	200,000	-	-	-	-
ComPk - Playgrnd/Shade Structure Maint	350,000	654,556	654,500	600,000	-	-	-	-
ComPk - Pool Repairs	300,000	649,320	649,200	-	-	-	-	-
Crosswalk Safety Upgrade	-	49,434	49,500	-	-	-	-	-
DCA Lely Barefoot Beach Landing	-	1,000,000	1,000,000	-	-	-	-	-
DCA Parking	-	1,000,000	1,000,000	-	-	-	-	-
E Naples ComPk Pickleball	-	56,152	56,200	-	-	-	-	-
E Naples Welcome Ctr	-	13,089	13,100	-	-	-	-	-
Eagle Lake ComPk - Gym	-	15,370	15,400	-	-	-	-	-
GG CP Activity Pool Renovation	-	19,199	19,200	-	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Parks & Recreation Capital								
GG CP BMX & Skatepark Repairs	-	183,715	183,700	-	-	-	-	-
GG CP Playground Surface Replace	-	150,000	150,000	-	-	-	-	-
HMGP NCRP H0390	-	38,372	38,400	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	-	372,123	372,200	-	-	-	-	-
NCRP - NFC Slab	-	227,018	227,000	-	-	-	-	-
NCRP Pool Pump Repairs	-	1,180	1,200	-	-	-	-	-
Off-Rd Vehicles & Equipment	718,400	2,423,187	2,423,300	1,200,000	-	-	-	-
Park Master Plan	231,400	322,600	322,600	-	-	-	-	-
PBay CP Lake Bulkhead Repairs	-	15,000	15,000	-	-	-	-	-
PBay CP Pathway Renovation	-	26,090	26,100	-	-	-	-	-
PBay Master Plan	-	2,168	2,200	-	-	-	-	-
PSprings NP Playground Replace	-	121,214	121,200	-	-	-	-	-
RegPk - Artificial Turf	400,000	2,046,554	2,046,600	400,000	-	-	-	-
RegPk - Assessment	200,000	488,710	488,700	200,000	-	-	-	-
RegPk - Athletic Field/Court Maintenance	250,000	326,152	326,200	250,000	-	-	-	-
RegPk - Exotic Removal	100,000	129,311	129,300	100,000	-	-	-	-
RegPk - Fiber Optics	-	46,717	46,700	-	-	-	-	-
RegPk - Land Maintenance	-	58,593	58,500	-	-	-	-	-
RegPk - Lighting Infrastructure Maint	200,000	286,302	286,300	100,000	-	-	-	-
RegPk - Lightning Detection	-	39,678	39,700	-	-	-	-	-
RegPk - Other Repairs/Maintenance	700,000	855,727	855,600	700,000	-	-	-	-
RegPk - Pathway/Road Repairs	250,000	541,849	541,800	250,000	-	-	-	-
RegPk - Playgrnd/Shade Structure Maint	200,000	408,508	408,500	50,000	-	-	-	-
RegPk - Pool pumps & motors	300,000	549,065	549,000	-	-	-	-	-
RegPk - Security	-	25,000	25,000	-	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	-	293,106	293,100	-	-	-	-	-
Seawall Repair and Replacement	-	70,305	70,300	-	-	-	-	-
Sun N Fun Repairs	-	34,040	34,000	-	-	-	-	-
TRosbough Pk Dugout Renovation	-	3,390	3,400	-	-	-	-	-
Vanderbilt Pkg Garage Repairs	-	14,408	14,400	-	-	-	-	-
Veterans CP Security Cameras	-	8,663	8,700	-	-	-	-	-
X-fers/Reserves - Fund (3062)	144,300	300,736	156,400	1,285,700	-	-	-	-
Parks & Recreation Capital	7,194,100	19,716,690	19,572,600	7,630,700	-	-	-	-
Program Total Project Budget	**7,194,100**	**19,716,690**	**19,572,600**	**7,630,700**	**-**	**-**	**-**	**-**

Capital Improvement Program

Community & Regional Pk Impact Fee (3071)

Mission Statement

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	726,983	1,400	1,055,400	-	-	-	(100.0)%
Capital Outlay	150,074	8,867,400	56,509,500	9,070,700	-	9,070,700	2.3%
Net Operating Budget	**877,057**	**8,868,800**	**57,564,900**	**9,070,700**	**-**	**9,070,700**	**2.3%**
Trans to 2013 Tax SpOb Rev Note	2,918,900	1,989,900	1,989,900	1,938,000	-	1,938,000	(2.6)%
Trans to 2022 SpOb Bonds	2,585,500	2,344,100	2,344,100	2,617,600	-	2,617,600	11.7%
Reserve for Debt Service	-	4,626,900	-	2,692,800	-	2,692,800	(41.8)%
Total Budget	**6,381,457**	**17,829,700**	**61,898,900**	**16,319,100**	**-**	**16,319,100**	**(8.5)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	2,748	-	-	-	-	-	na
Interest/Misc	1,212,765	200,000	200,000	200,000	-	200,000	0.0%
Impact Fees	11,332,219	10,500,000	10,500,000	10,500,000	-	10,500,000	0.0%
Trans fm 0001 General Fund	-	1,139,100	1,139,100	-	-	-	(100.0)%
Carry Forward	50,047,500	6,525,600	56,213,900	6,154,100	-	6,154,100	(5.7)%
Less 5% Required By Law	-	(535,000)	-	(535,000)	-	(535,000)	0.0%
Total Funding	**62,595,232**	**17,829,700**	**68,053,000**	**16,319,100**	**-**	**16,319,100**	**(8.5)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Parks & Recreation Capital								
Big Corkscrew Island Pk	8,868,800	57,447,000	57,447,100	9,070,700	-	-	-	-
Operating Project Fd 3071	-	117,870	117,800	-	-	-	-	-
X-fers/Reserves - Fund (3071)	8,960,900	8,960,900	4,334,000	7,248,400	-	-	-	-
Parks & Recreation Capital	17,829,700	66,525,770	61,898,900	16,319,100	-	-	-	-
Program Total Project Budget	**17,829,700**	**66,525,770**	**61,898,900**	**16,319,100**	**-**	**-**	**-**	**-**

Notes

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Big Corkscrew Park was included in the project list with an allocation of $40 million going towards the construction of the park. The $40 million budget can be viewed on the Infrastructure Sales Tax Fund (3018) page.

Capital Improvement Program
Road Assessment Receivable Fund (3080)

Mission Statement

This fund serves as a revolving loan pool to fund small-scale assessment projects.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	37,400	65,300	17,200	-	17,200	(54.0)%
Net Operating Budget	**-**	**37,400**	**65,300**	**17,200**	**-**	**17,200**	**(54.0)%**
Trans to Property Appraiser	129	300	300	300	-	300	0.0%
Trans to Tax Collector	485	800	800	600	-	600	(25.0)%
Reserve for Capital	-	404,800	-	434,100	-	434,100	7.2%
Total Budget	**613**	**443,300**	**66,400**	**452,200**	**-**	**452,200**	**2.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	16,111	17,100	17,400	18,100	-	18,100	5.8%
Delinquent Ad Valorem Taxes	41	-	-	-	-	-	na
Interest/Misc	10,715	4,500	10,600	10,600	-	10,600	135.6%
Trans frm Property Appraiser	16	-	-	-	-	-	na
Trans frm Tax Collector	285	-	-	-	-	-	na
Adv/Repay fm 1637 42nd Ave SE	1,300	1,800	1,800	1,800	-	1,800	0.0%
Carry Forward	430,500	421,000	459,700	423,100	-	423,100	0.5%
Less 5% Required By Law	-	(1,100)	-	(1,400)	-	(1,400)	27.3%
Total Funding	**458,968**	**443,300**	**489,500**	**452,200**	**-**	**452,200**	**2.0%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
Blue Sage Drive	38,500	66,415	66,400	18,100	-	-	-	-
X-fers/Reserves - Fund (3080)	404,800	404,800	-	434,100	-	-	-	-
Transportation Capital	443,300	471,215	66,400	452,200	-	-	-	-
Program Total Project Budget	**443,300**	**471,215**	**66,400**	**452,200**	**-**	**-**	**-**	**-**

Notes

The current active project involves emergency repairs to Blue Sage Drive. Original emergency repairs were done in FY 18 with follow on repairs being done in FY 20. The FY 20 repairs were approximately $25,200.

Forecast FY 2024

The forecast reflects the available Blue Sage repair budget of $65,300 as well as budgeted ad valorem tax revenue.

Revenues

The current budget is the fifth year of the Blue Sage Drive ad valorem tax. Ordinance 2019-19 established the Blue Sage Municipal Service Taxing Unit to repay the Road Assessments Fund (3080) for road repair expenditures. The first year of the assessment was FY 21. The taxable value is $6,045,740 an increase of 4.57%. This budget is within the maximum millage rate of 3.0000 per $1,000 and is expected to raise $18,137 in property taxes. The prepayment of repair costs is expected to take four to five years or more depending on taxable values and the need for additional repairs.

Capital Improvement Program

Transportation Capital Fund (3081)

Mission Statement

This fund accounts for General Fund (0001, 1011) transfers used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bike paths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	4,093,283	24,759,500	25,903,300	20,899,300	-	20,899,300	(15.6)%
Capital Outlay	233,642	14,524,100	37,247,500	4,501,200	-	4,501,200	(69.0)%
Net Operating Budget	**4,326,925**	**39,283,600**	**63,150,800**	**25,400,500**	**-**	**25,400,500**	**(35.3)%**
Trans to 1842 Transp Grant Mtch	2,575,730	-	221,100	-	-	-	na
Total Budget	**6,902,654**	**39,283,600**	**63,371,900**	**25,400,500**	**-**	**25,400,500**	**(35.3)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	3,500	-	13,000	-	-	-	na
Miscellaneous Revenues	907,141	100,000	386,700	-	-	-	(100.0)%
Interest/Misc	882,551	300,000	900,000	900,000	-	900,000	200.0%
Indirect Service Charge	73	-	-	-	-	-	na
Reimb From Other Depts	91,221	93,400	-	-	-	-	(100.0)%
Trans fm 0001 General Fund	10,625,900	9,200,000	9,200,000	9,660,000	-	9,660,000	5.0%
Trans fm 1011 Unincorp GenFd	3,800,000	13,600,000	13,600,000	14,280,000	-	14,280,000	5.0%
Trans fm 1012 Landscape Proj	-	5,139,600	-	-	-	-	(100.0)%
Carry Forward	31,038,200	10,870,600	39,877,700	605,500	-	605,500	(94.4)%
Less 5% Required By Law	-	(20,000)	-	(45,000)	-	(45,000)	125.0%
Total Funding	**47,348,585**	**39,283,600**	**63,977,400**	**25,400,500**	**-**	**25,400,500**	**(35.3)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Facilities Management Capital								
Government Ops Business Park	-	579,858	579,900	-	-	-	-	-
Landscape Capital								
Davis Blvd Landscaping	65,300	65,300	65,300	-	-	-	-	-
Immokalee Rd Landscaping	146,600	146,600	-	-	-	-	-	-
Median Maintenance	10,600,000	10,600,000	5,460,400	9,782,500	-	-	-	-
US 41 Landscaping	207,400	207,400	207,400	-	-	-	-	-
Landscape Capital	11,019,300	11,019,300	5,733,100	9,782,500	-	-	-	-
Stormwater Capital								
Palm River Stormwater Improvements	-	134,165	-	-	-	-	-	-
Transportation Capital								
16th Ave (13th St SW to 23rd St SW)	-	1,627,602	1,627,600	-	-	-	-	-
Advanced Right of Way	-	61,208	61,200	-	-	-	-	-
Asset Management	600,000	1,010,839	1,068,700	250,000	-	-	-	-
Belle Meade	-	47,650	47,600	-	-	-	-	-
Bridge Repairs and Construction	5,000,000	11,034,506	11,034,500	161,200	-	-	-	-
Congestion Mgt	-	579,586	631,700	-	-	-	-	-
Corkscrew Rd (Lee Cnty Line)	-	100,000	100,000	-	-	-	-	-
Shoulders								

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	10,500	10,500	-	-	-	-	-
County Pathways Non-Pay in Lieu	350,000	2,412,876	1,513,100	300,000	-	-	-	-
CR951, GG Blvd to Green Blvd	-	-	-	1,507,200	-	-	-	-
Dist 8 Sidewalks	-	5,357	13,800	-	-	-	-	-
District 331 Sidewalks	-	160,151	36,400	-	-	-	-	-
District 333 Sidewalks	-	429,169	303,000	-	-	-	-	-
District 336 Sidewalks	-	99,980	119,800	-	-	-	-	-
District 338 Sidewalks	-	542,305	671,700	-	-	-	-	-
District 339 Sidewalks	-	232,587	46,300	-	-	-	-	-
Enhanced Planning Consultant Services	500,000	1,571,312	1,571,300	500,000	-	-	-	-
Everglades & 43rd Ave NE	478,500	1,977,592	1,977,600	-	-	-	-	-
Everglades Blvd North Shoulders	-	626,700	626,700	-	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	97,267	97,300	-	-	-	-	-
Goodlette Rd (VBR to Immk Rd)	-	-	-	400,000	-	-	-	-
Intersection Enhancements	420,000	1,370,498	1,413,100	-	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	20,219	219,800	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	15,728	1,471,600	-	-	-	-	-
LED Replacement Program	-	26,357	26,300	-	-	-	-	-
Logan Blvd N of Imm	-	2,599,847	2,599,800	-	-	-	-	-
Mast Arm Painting	650,000	657,233	657,200	225,000	-	-	-	-
Off-Rd Vehicles & Equipment	340,000	410,384	410,400	-	-	-	-	-
Oil Well Rd Shoulder Improvements	-	754,486	842,600	-	-	-	-	-
Poinciana Professional Park	-	57,857	-	-	-	-	-	-
PUD Monitoring / Traffic counts	-	64,751	79,200	-	-	-	-	-
Randall/Immokalee Road Intersection	-	906,750	906,800	-	-	-	-	-
Road Maintenance Facility	1,239,000	2,652,195	2,652,200	500,000	-	-	-	-
Road Refurbishing	800,000	800,000	800,000	43,500	-	-	-	-
Road Resurfacing	9,713,300	11,071,329	11,071,300	9,990,500	-	-	-	-
Tiger IX	-	233,117	233,100	-	-	-	-	-
Traffic Calming	-	81,554	81,600	-	-	-	-	-
Traffic Calming/Studies	-	-	-	37,200	-	-	-	-
Traffic Signal Timing	500,000	500,000	500,000	-	-	-	-	-
Traffic Signals	1,000,000	1,040,066	1,040,000	25,600	-	-	-	-
Transportation Mgmt. Svcs Bldg R&M	173,500	193,500	193,500	100,000	-	-	-	-
Tree Farm PUD	-	450,000	450,000	-	-	-	-	-
Vanderbilt / Logan Blvd Intersection Imp	-	1,998,666	2,044,700	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	6,000,000	6,000,000	6,000,000	77,800	-	-	-	-
Wall Barrier Replacement	500,000	1,585,789	1,585,800	1,500,000	-	-	-	-
X-fers/Reserves - Fund (3081)	-	221,139	221,100	-	-	-	-	-
Transportation Capital	28,264,300	56,338,652	57,058,900	15,618,000	-	-	-	-
Program Total Project Budget	**39,283,600**	**68,071,975**	**63,371,900**	**25,400,500**	**-**	**-**	**-**	**-**

Forecast FY 2024

A $221,100 transfer was budgeted to the Transportation Match Fund (1842) to support grant programs.

Capital Improvement Program

Road Construction - Gas Tax Fund (3083)

Mission Statement

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (2005).

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	5,387,368	1,100,000	12,455,500	7,959,800	-	7,959,800	623.6%
Capital Outlay	3,262,486	9,610,000	17,910,100	9,951,100	-	9,951,100	3.5%
Net Operating Budget	**8,649,854**	**10,710,000**	**30,365,600**	**17,910,900**	**-**	**17,910,900**	**67.2%**
Trans to 1842 Transp Grant Mtch	703,612	-	1,100,000	-	-	-	na
Trans to 2005 Gas Tx Rev Bond	11,300,000	11,300,000	11,300,000	11,316,700	-	11,316,700	0.1%
Trans to 2023 Commercial Loan	-	478,500	-	478,500	-	478,500	0.0%
Reserve for Capital	-	-	-	478,500	-	478,500	na
Total Budget	**20,653,466**	**22,488,500**	**42,765,600**	**30,184,600**	**-**	**30,184,600**	**34.2%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Local Gas Taxes	18,152,466	16,291,800	18,120,000	18,120,000	-	18,120,000	11.2%
Gas Taxes	4,985,600	4,211,300	4,880,000	4,880,000	-	4,880,000	15.9%
Charges For Services	39,808	-	-	-	-	-	na
Miscellaneous Revenues	143,267	-	35,000	-	-	-	na
Interest/Misc	549,403	200,000	549,400	549,400	-	549,400	174.7%
Carry Forward	24,149,700	2,820,600	26,993,900	7,812,700	-	7,812,700	177.0%
Less 5% Required By Law	-	(1,035,200)	-	(1,177,500)	-	(1,177,500)	13.7%
Total Funding	**48,020,244**	**22,488,500**	**50,578,300**	**30,184,600**	**-**	**30,184,600**	**34.2%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
16th Ave (13th St SW to 23rd St SW)	1,406,000	1,406,000	1,406,000	-	-	-	-	-
Advanced Right of Way	-	16,349	16,300	-	-	-	-	-
Bridge Repairs and Construction	-	10,496,849	10,496,900	-	-	-	-	-
Congestion Mgt	-	652,258	652,300	-	-	-	-	-
Corkscrew Rd (Lee Cnty Line) Shoulders	479,000	-	-	-	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	470,392	470,400	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	1,815	1,800	3,959,700	-	-	-	-
Everglades & 43rd Ave NE	1,221,500	1,221,500	1,221,500	-	-	-	-	-
Everglades Blvd (VBR to Oil Well Rd)	-	-	-	1,575,500	-	-	-	-
Everglades Blvd North Shoulders	-	930,216	930,200	-	-	-	-	-
Golden Gate Parkway at Livingston	500,000	500,000	500,000	-	-	-	-	-
Goodland CR92A Roadway Improv	-	51,200	51,200	-	-	-	-	-
Immok/Livingston Flyover	-	-	-	3,640,000	-	-	-	-
Immokalee Rd Shoulder Imp	-	189,661	189,700	215,000	-	-	-	-
Intersection Enhancements	3,000,000	3,154,076	3,154,000	583,300	-	-	-	-
Livingston Rd at Entrada Ave	-	-	-	1,500,000	-	-	-	-
Logan Blvd N of Imm	-	796,720	796,700	-	-	-	-	-
New Bridges - GG Estates Mobility	-	-	-	1,807,000	-	-	-	-
Oil Well Rd Shoulder Improvements	750,000	1,157,065	1,157,100	750,000	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
Road Refurbishing	-	496,316	496,400	756,500	-	-	-	-
Road Resurfacing	286,700	1,628,605	1,628,600	9,600	-	-	-	-
Traffic Calming	-	208,313	208,300	-	-	-	-	-
Traffic Calming/Studies	300,000	1,055,008	1,055,000	62,800	-	-	-	-
Traffic Info System Review	250,000	762,499	841,000	-	-	-	-	-
Traffic Signal Timing	-	-	-	500,000	-	-	-	-
Traffic Signals	50,000	2,215,412	2,215,400	1,415,400	-	-	-	-
Vanderbilt / Logan Blvd Intersection Imp	-	89,830	89,800	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	222,202	222,200	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	-	-	1,136,100	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	2,466,800	2,466,800	2,466,800	-	-	-	-	-
Veterans Memorial Road PH II	-	98,000	98,000	-	-	-	-	-
X-fers/Reserves - Fund (3083)	11,778,500	13,717,228	12,400,000	12,273,700	-	-	-	-
Transportation Capital	22,488,500	44,004,314	42,765,600	30,184,600	-	-	-	-
Program Total Project Budget	**22,488,500**	**44,004,314**	**42,765,600**	**30,184,600**	**-**	**-**	**-**	**-**

Notes

The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (various projects).

History:
*The Ninth Cent fuel tax (1-penny) was established via Ordinance 1980-50. On July 12, 2022, the Board adopted Ordinance 2022-32 extending the expiration date to December 2055.
*The 6-cent fuel tax was established via Ordinance 1989-27. Ordinance 1999-40 provided a provision to allocate a portion of these fuel taxes with the Cities. On July 12, 2022, the Board adopted Ordinance 2022-31 extending the expiration date to December 2055.
*The 5-cent fuel tax was established via Ordinance 1993-48 and included a provision to allocate a portion of these fuel taxes with the Cities. On July 12, 2022, the Board adopted Ordinance 2022-30 extending the expiration date to December 2055.

Revenues

The FY25 revenue budget continues to stay consistent with FY24 funding levels.

Capital Improvement Program

Transportation Debt Financing Capital (3084)

Mission Statement

The following Transportation capital projects are funded by bond/loan proceeds.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	-	-	27,195,900	-	-	-	na
Net Operating Budget	**-**	**-**	**27,195,900**	**-**	**-**	**-**	**na**
Total Budget	**-**	**-**	**27,195,900**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Loan Proceeds	-	-	27,195,900	-	-	-	na
Total Funding	**-**	**-**	**27,195,900**	**-**	**-**	**-**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
Vanderbilt Bch Ext, CR951 to 16th St NE	-	27,195,900	27,195,900	-	-	-	-	-
Program Total Project Budget	**-**	**27,195,900**	**27,195,900**	**-**	**-**	**-**	**-**	**-**

Notes

On July 12, 2022, agenda item 11G, the Board approved up to a $30 million commercial paper loan to finance the construction of Vanderbilt Beach Road Extension. The debt services payments will be funded from Gas Taxes Capital Projects Fund (3083).

Capital Improvement Program

Road Impact Fee District 1 - North Naples (3090)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,218,452	2,245,000	5,899,900	50,000	-	50,000	(97.8)%
Capital Outlay	7,391,504	5,159,300	16,586,100	5,061,000	-	5,061,000	(1.9)%
Net Operating Budget	**8,609,956**	**7,404,300**	**22,486,000**	**5,111,000**	**-**	**5,111,000**	**(31.0)%**
Trans to 1842 Transp Grant Mtch	-	-	155,000	-	-	-	na
Total Budget	**8,609,956**	**7,404,300**	**22,641,000**	**5,111,000**	**-**	**5,111,000**	**(31.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	500,681	175,000	380,000	380,000	-	380,000	117.1%
Impact Fees	4,180,395	5,784,000	5,783,900	5,000,000	-	5,000,000	(13.6)%
Carry Forward	20,389,900	1,743,300	16,477,100	-	-	-	(100.0)%
Less 5% Required By Law	-	(298,000)	-	(269,000)	-	(269,000)	(9.7)%
Total Funding	**25,070,976**	**7,404,300**	**22,641,000**	**5,111,000**	**-**	**5,111,000**	**(31.0)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
Airport Road N of Vanderbilt Road	-	58,539	58,500	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	1,782,646	1,782,700	2,897,100	-	-	-	-
Goodlette Rd (VBR to Immk Rd)	2,200,000	2,699,724	2,699,700	-	-	-	-	-
Operating Project Fund (3090)	45,000	89,758	89,800	50,000	-	-	-	-
Pine Ridge Rd, Livingston to I-75	-	843,500	843,500	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	5,154,067	5,154,100	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	1,720,879	961,800	1,783,900	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	2,209,500	2,443,971	2,444,000	380,000	-	-	-	-
Veterans Memorial Road PH II	2,949,800	8,451,911	8,451,900	-	-	-	-	-
X-fers/Reserves - Fund 3090	-	155,000	155,000	-	-	-	-	-
Transportation Capital	7,404,300	23,399,995	22,641,000	5,111,000	-	-	-	-
Program Total Project Budget	**7,404,300**	**23,399,995**	**22,641,000**	**5,111,000**	**-**	**-**	**-**	**-**

Capital Improvement Program

Road Impact Fee District 2 - East Naples & GG City (3091)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	63,288	-	1,193,900	1,350,000	-	1,350,000	na
Capital Outlay	2,528,449	7,550,200	26,157,400	3,726,100	-	3,726,100	(50.6)%
Net Operating Budget	**2,591,736**	**7,550,200**	**27,351,300**	**5,076,100**	**-**	**5,076,100**	**(32.8)%**
Trans to 1842 Transp Grant Mtch	-	-	990,300	-	-	-	na
Reserve for Contingencies	-	100	-	-	-	-	(100.0)%
Total Budget	**2,591,736**	**7,550,300**	**28,341,600**	**5,076,100**	**-**	**5,076,100**	**(32.8)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	572,872	200,000	537,000	537,000	-	537,000	168.5%
Impact Fees	3,346,055	4,000,000	4,500,000	4,000,000	-	4,000,000	0.0%
Carry Forward	22,743,300	3,560,300	24,070,600	766,000	-	766,000	(78.5)%
Less 5% Required By Law	-	(210,000)	-	(226,900)	-	(226,900)	8.0%
Total Funding	**26,662,227**	**7,550,300**	**29,107,600**	**5,076,100**	**-**	**5,076,100**	**(32.8)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
Airport Road N of Vanderbilt Road	-	100,000	100,000	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	-	-	2,536,700	-	-	-	-
Operating Project Fund (3091)	-	165,769	165,700	50,000	-	-	-	-
Pine Ridge Rd, Livingston to I-75	4,000,000	5,580,276	5,580,300	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	15,378,347	15,378,400	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	459,679	459,700	500,000	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	-	-	-	689,400	-	-	-	-
Veterans Memorial Road PH II	3,550,200	4,898,540	4,898,500	1,300,000	-	-	-	-
Whippoorwill Lane	-	768,651	768,700	-	-	-	-	-
X-fers/Reserves - Fund (3091)	100	990,400	990,300	-	-	-	-	-
Transportation Capital	7,550,300	28,341,662	28,341,600	5,076,100	-	-	-	-
Program Total Project Budget	**7,550,300**	**28,341,662**	**28,341,600**	**5,076,100**	**-**	**-**	**-**	**-**

Capital Improvement Program

Road Impact Fee District 3 - City of Naples (3092)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,216	-	325,200	-	-	-	na
Capital Outlay	102,585	964,700	1,968,900	657,800	-	657,800	(31.8)%
Net Operating Budget	**103,801**	**964,700**	**2,294,100**	**657,800**	**-**	**657,800**	**(31.8)%**
Reserve for Capital	-	231,200	-	5,000	-	5,000	(97.8)%
Total Budget	**103,801**	**1,195,900**	**2,294,100**	**662,800**	**-**	**662,800**	**(44.6)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	54,555	9,000	45,000	54,500	-	54,500	505.6%
Impact Fees	366,501	-	100,000	100,000	-	100,000	na
Carry Forward	2,347,900	1,187,400	2,665,100	516,000	-	516,000	(56.5)%
Less 5% Required By Law	-	(500)	-	(7,700)	-	(7,700)	1,440.0%
Total Funding	**2,768,956**	**1,195,900**	**2,810,100**	**662,800**	**-**	**662,800**	**(44.6)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
CR951, GG Blvd to Green Blvd	900,000	900,000	900,000	-	-	-	-	-
Operating Project Fd 3092	-	85,525	85,500	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	1,004,265	1,004,300	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	239,554	239,600	22,200	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	64,700	64,700	64,700	635,600	-	-	-	-
X-fers/Reserves - Fund (3092)	231,200	231,200	-	5,000	-	-	-	-
Transportation Capital	1,195,900	2,525,244	2,294,100	662,800	-	-	-	-
Program Total Project Budget	**1,195,900**	**2,525,244**	**2,294,100**	**662,800**	**-**	**-**	**-**	**-**

Capital Improvement Program

Road Impact Fee District 4 - Marco Island & S County (3093)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	233,879	3,783,000	4,426,600	45,000	-	45,000	(98.8)%
Capital Outlay	285,700	14,348,100	18,742,400	3,794,700	-	3,794,700	(73.6)%
Net Operating Budget	**519,579**	**18,131,100**	**23,169,000**	**3,839,700**	**-**	**3,839,700**	**(78.8)%**
Trans to 1842 Transp Grant Mtch	-	-	4,214,400	-	-	-	na
Trans to 3007 Sports Complex	1,813,267	1,500,000	1,500,000	671,000	-	671,000	(55.3)%
Total Budget	**2,332,846**	**19,631,100**	**28,883,400**	**4,510,700**	**-**	**4,510,700**	**(77.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	551,702	177,500	551,700	551,700	-	551,700	210.8%
Impact Fees	5,910,609	5,200,000	3,500,000	3,500,000	-	3,500,000	(32.7)%
Carry Forward	21,363,800	14,522,500	25,493,300	661,600	-	661,600	(95.4)%
Less 5% Required By Law	-	(268,900)	-	(202,600)	-	(202,600)	(24.7)%
Total Funding	**27,826,111**	**19,631,100**	**29,545,000**	**4,510,700**	**-**	**4,510,700**	**(77.0)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
CR951, GG Blvd to Green Blvd	7,087,600	7,445,154	7,445,200	341,700	-	-	-	-
Operating Project Fund (3093)	-	199,137	199,100	45,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	8,553,916	8,553,800	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	3,783,000	3,783,000	3,783,000	500,000	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	7,260,500	3,046,062	3,046,100	2,953,000	-	-	-	-
Wilson/Benfield	-	141,776	141,800	-	-	-	-	-
X-fers/Reserves - Fund (3093)	1,500,000	5,714,438	5,714,400	671,000	-	-	-	-
Transportation Capital	19,631,100	28,883,483	28,883,400	4,510,700	-	-	-	-
Program Total Project Budget	**19,631,100**	**28,883,483**	**28,883,400**	**4,510,700**	**-**	**-**	**-**	**-**

Capital Improvement Program

Road Impact Fee District 6 - Golden Gate Estates (3094)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	71,197	44,500	9,430,300	50,000	-	50,000	12.4%
Capital Outlay	3,175,273	23,080,300	40,804,500	10,459,800	-	10,459,800	(54.7)%
Net Operating Budget	**3,246,470**	**23,124,800**	**50,234,800**	**10,509,800**	**-**	**10,509,800**	**(54.6)%**
Total Budget	**3,246,470**	**23,124,800**	**50,234,800**	**10,509,800**	**-**	**10,509,800**	**(54.6)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	949,505	300,000	949,500	949,500	-	949,500	216.5%
Impact Fees	9,163,734	7,500,000	8,500,000	8,000,000	-	8,000,000	6.7%
Carry Forward	35,926,300	15,714,800	42,793,100	2,007,800	-	2,007,800	(87.2)%
Less 5% Required By Law	-	(390,000)	-	(447,500)	-	(447,500)	14.7%
Total Funding	**46,039,540**	**23,124,800**	**52,242,600**	**10,509,800**	**-**	**10,509,800**	**(54.6)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
CR951, GG Blvd to Green Blvd	10,800,400	10,800,400	10,800,400	-	-	-	-	-
Everglades Blvd (VBR to Oil Well Rd)	-	-	-	4,002,500	-	-	-	-
Golden Gate Blvd, 20th to Everglades	-	16,395	16,400	-	-	-	-	-
Operating Project Fund (3094)	44,500	141,195	141,200	50,000	-	-	-	-
Pine Ridge Rd, Livingston to I-75	1,000,000	1,000,000	1,000,000	-	-	-	-	-
Randall/Immokalee Road Intersection	-	1,262,831	1,262,800	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	10,608,471	10,608,500	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	3,659,992	3,660,000	500,000	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	1,561,500	1,561,500	1,561,500	5,957,300	-	-	-	-
Wilson Blvd, GG Blvd to Immokalee	9,718,400	21,183,995	21,184,000	-	-	-	-	-
X-fers/Reserves - Fund 3094	-	5,000	-	-	-	-	-	-
Transportation Capital	23,124,800	50,239,779	50,234,800	10,509,800	-	-	-	-
Program Total Project Budget	**23,124,800**	**50,239,779**	**50,234,800**	**10,509,800**	**-**	**-**	**-**	**-**

Capital Improvement Program

Road Impact Fee District 5 - Immokalee (3095)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	15,047	-	1,013,500	50,000	-	50,000	na
Capital Outlay	283,366	5,000,000	17,362,700	8,354,300	-	8,354,300	67.1%
Net Operating Budget	**298,413**	**5,000,000**	**18,376,200**	**8,404,300**	**-**	**8,404,300**	**68.1%**
Trans to 1842 Transp Grant Mtch	-	-	2,500,000	-	-	-	na
Reserve for Capital	-	3,567,900	-	285,000	-	285,000	(92.0)%
Total Budget	**298,413**	**8,567,900**	**20,876,200**	**8,689,300**	**-**	**8,689,300**	**1.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	424,463	132,000	424,000	424,000	-	424,000	221.2%
Impact Fees	4,232,129	2,500,000	4,485,000	4,227,000	-	4,227,000	69.1%
Carry Forward	15,879,900	6,067,500	20,238,100	4,270,900	-	4,270,900	(29.6)%
Less 5% Required By Law	-	(131,600)	-	(232,600)	-	(232,600)	76.7%
Total Funding	**20,536,492**	**8,567,900**	**25,147,100**	**8,689,300**	**-**	**8,689,300**	**1.4%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Transportation Capital								
CR951, GG Blvd to Green Blvd	100,000	100,000	100,000	3,451,600	-	-	-	-
Oil Well Rd, Everglades to Oil Well Grade	4,900,000	12,441,712	12,441,700	4,389,000	-	-	-	-
Operating Project Fund (3095)	-	513,538	513,500	50,000	-	-	-	-
Randall/Immokalee Road Intersection	-	219,100	219,100	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	4,601,850	4,601,900	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	-	500,000	500,000	500,000	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	-	-	-	13,700	-	-	-	-
X-fers/Reserves - Fund (3095)	3,567,900	3,567,900	2,500,000	285,000	-	-	-	-
Transportation Capital	8,567,900	21,944,100	20,876,200	8,689,300	-	-	-	-
Program Total Project Budget	**8,567,900**	**21,944,100**	**20,876,200**	**8,689,300**	**-**	**-**	**-**	**-**

Capital Improvement Program

Water/Sewer District Motor Pool Capital Recovery Fund (4009)

Mission Statement

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based on the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities is located within the 400 series of fund numbers: Solid Waste Motor Pool Fund (4072), EMS Motor Pool Fund (4051); and the General Governmental Motor Pool Fund (5023).

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	719,891	2,251,100	7,355,100	3,716,100	-	3,716,100	65.1%
Net Operating Budget	**719,891**	**2,251,100**	**7,355,100**	**3,716,100**	**-**	**3,716,100**	**65.1%**
Trans to 5023 Motor Pool	30,900	32,500	32,500	31,700	-	31,700	(2.5)%
Reserve for Motor Pool Cap	-	5,072,800	-	3,442,000	-	3,442,000	(32.1)%
Total Budget	**750,791**	**7,356,400**	**7,387,600**	**7,189,800**	**-**	**7,189,800**	**(2.3)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	209,700	-	20,500	-	-	-	na
Interest/Misc	240,271	75,000	75,000	75,000	-	75,000	0.0%
Motor Pool Cap Recovery Billing	2,298,200	2,536,400	2,536,400	1,721,000	-	1,721,000	(32.1)%
Trans fm 4008 W/S Ops	55,000	-	-	-	-	-	na
Carry Forward	8,100,900	4,748,800	10,153,300	5,397,600	-	5,397,600	13.7%
Less 5% Required By Law	-	(3,800)	-	(3,800)	-	(3,800)	0.0%
Total Funding	**10,904,071**	**7,356,400**	**12,785,200**	**7,189,800**	**-**	**7,189,800**	**(2.3)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Motor Pool Capital Recovery Program								
Water Swr (4008) MP Cap	7,323,900	12,427,987	7,355,100	7,158,100	-	-	-	-
X-fers/Reserves - Fund (4009)	32,500	32,500	32,500	31,700	-	-	-	-
Motor Pool Capital Recovery Program	7,356,400	12,460,487	7,387,600	7,189,800	-	-	-	-
Program Total Project Budget	**7,356,400**	**12,460,487**	**7,387,600**	**7,189,800**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the County Water/Sewer District Operations Fund (4008) have been transferred into the Motor Pool Capital Fund (4009) to add clarity and improve accountability over these important operational assets.

Forecast FY 2024

Miscellaneous Revenue in the amount of $20,500 is for insurance proceeds retained to fund replacement vehicles.

Current FY 2025

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Public Utilities Department, decided on which vehicles should be replaced in FY 2025.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (5023) to administer the program. The total amount of administrative charge is calculated at $31,700 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments, and other program changes.

Revenues

The Motor Pool Capital Recovery billings (revenue) of $1,721,000 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

Capital Improvement Program

County Water System Development Capital Fund (4011)

Mission Statement

To account for the funds received from water impact fees / system development fees.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	164,600	-	-	-	na
Net Operating Budget	**-**	**-**	**164,600**	**-**	**-**	**-**	**na**
Trans to 4010 W/S Debt	8,483,791	9,515,400	9,515,400	9,433,400	-	9,433,400	(0.9)%
Reserve for Capital	-	4,890,200	-	4,825,600	-	4,825,600	(1.3)%
Total Budget	**8,483,791**	**14,405,600**	**9,680,000**	**14,259,000**	**-**	**14,259,000**	**(1.0)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	304,930	50,000	100,000	50,000	-	50,000	0.0%
Impact Fees	8,525,802	8,000,000	8,250,000	8,250,000	-	8,250,000	3.1%
Carry Forward	7,357,000	6,758,100	7,704,000	6,374,000	-	6,374,000	(5.7)%
Less 5% Required By Law	-	(402,500)	-	(415,000)	-	(415,000)	3.1%
Total Funding	**16,187,732**	**14,405,600**	**16,054,000**	**14,259,000**	**-**	**14,259,000**	**(1.0)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
Operating Project Fd 4011	-	164,626	164,600	-	-	-	-	-
X-fers/Reserves - Fund (4011)	14,405,600	14,405,600	9,515,400	14,259,000	-	-	-	-
Water / Sewer District Capital	14,405,600	14,570,226	9,680,000	14,259,000	-	-	-	-
Program Total Project Budget	**14,405,600**	**14,570,226**	**9,680,000**	**14,259,000**	**-**	**-**	**-**	**-**

Capital Improvement Program

County Water Capital Projects (4012)

Mission Statement

The following water capital projects are funded by user fees charged by the Water - Sewer District.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	18,923,875	7,910,000	36,739,600	20,475,000	-	20,475,000	158.8%
Capital Outlay	764,451	16,665,000	44,686,400	10,900,000	-	10,900,000	(34.6)%
Net Operating Budget	**19,688,325**	**24,575,000**	**81,426,000**	**31,375,000**	**-**	**31,375,000**	**27.7%**
Adv/Repay to 1813 FEMA Events	3,219,200	-	-	-	-	-	na
Reserve for Contingencies	-	1,500,000	-	3,137,500	-	3,137,500	109.2%
Reserve for Capital	-	500,300	-	-	-	-	(100.0)%
Total Budget	**22,907,525**	**26,575,300**	**81,426,000**	**34,512,500**	**-**	**34,512,500**	**29.9%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	40,416	-	-	-	-	-	na
Interest/Misc	1,731,356	240,000	1,500,000	1,000,000	-	1,000,000	316.7%
Trans fm 4008 W/S Ops	23,079,600	16,575,000	16,575,000	29,270,400	-	29,270,400	76.6%
Carry Forward	65,615,400	9,772,300	67,643,100	4,292,100	-	4,292,100	(56.1)%
Less 5% Required By Law	-	(12,000)	-	(50,000)	-	(50,000)	316.7%
Total Funding	**90,466,772**	**26,575,300**	**85,718,100**	**34,512,500**	**-**	**34,512,500**	**29.9%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Facilities Management Capital								
Government Ops Business Park	-	18,679	18,700	-	-	-	-	-
Stormwater Capital								
FDEP Water Restoration Grant	-	83,500	83,500	-	-	-	-	-
Lely Golf Estates	-	372,552	372,600	-	-	-	-	-
Stormwater Capital	-	456,052	456,100	-	-	-	-	-
Transportation Capital								
Veterans Memorial Road PH II	-	344,000	344,000	-	-	-	-	-
Water / Sewer District Capital								
Airport Rd Cast Iron Water Main Rep	500,000	500,000	500,000	-	-	-	-	-
Asphalt Improve at Plant/PS	-	800,000	800,000	-	-	-	-	-
Carica Cast Iron WM Replace	-	250,000	250,000	-	-	-	-	-
Collier County Utility Standards	20,000	101,115	101,100	20,000	-	-	-	-
Comprehensive Planning Technical Support	250,000	357,683	357,700	25,000	-	-	-	-
County-wide Utility Projects-Water	-	41,016	41,000	2,000,000	-	-	-	-
Cross Connections Program	50,000	446,387	446,400	100,000	-	-	-	-
Distribution Repump Station TSP	100,000	1,637,791	1,637,700	-	-	-	-	-
Distribution System TSP	-	2,480,326	2,363,600	1,000,000	-	-	-	-
Facility Infrastructure Maint Water	15,000	767,484	767,500	400,000	-	-	-	-
FDOT Utility Projects-Water	-	93,814	93,900	1,000,000	-	-	-	-
Financial Services	30,000	174,785	174,800	30,000	-	-	-	-
Fire Hydrant Replacement	25,000	44,421	44,400	50,000	-	-	-	-
General Legal Services	50,000	385,661	385,700	50,000	-	-	-	-
Generator Replacement	-	200,000	200,000	-	-	-	-	-
Golden Gate City CAP	-	409,633	409,700	-	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
Golden Gate Water Plant TSP	-	692,382	692,400	-	-	-	-	-
Goodland PS Improvements	-	644,696	644,700	3,000,000	-	-	-	-
I-75 & CR951 Utility Relocate	-	128,366	128,400	-	-	-	-	-
I-75/Pine Ridge Relocate	-	-	116,700	1,000,000	-	-	-	-
Infrastructure TSP Field Ops - Water	-	15,518	15,500	-	-	-	-	-
Infrastructure TSP Water Plants	500,000	2,799,494	2,799,500	650,000	-	-	-	-
Integrated Asset Management	100,000	378,528	378,500	200,000	-	-	-	-
J&C Blvd Neighborhood WM replacement	-	-	-	700,000	-	-	-	-
Large Meters Renewal & Replacement	200,000	350,642	350,600	300,000	-	-	-	-
Lightning, Surge, & Grounding	-	155,482	155,500	-	-	-	-	-
Lime Treatment TSP	-	58,119	58,100	-	-	-	-	-
Manatee PS Pipe Improve	-	50,000	50,000	-	-	-	-	-
Membrane Replacement & Interstage Booster	1,400,000	2,430,307	2,430,300	2,000,000	-	-	-	-
Naples Park Basin Optimization	2,300,000	6,156,366	6,156,300	-	-	-	-	-
Naples Park Water Main Replacement	-	16,362	16,400	-	-	-	-	-
NCRWTP Facility Plan/Improv	1,000,000	1,000,000	1,000,000	-	-	-	-	-
NCRWTP Nano Skids & Pump Replace	-	1,516,190	1,516,200	-	-	-	-	-
NCRWTP Operating TSP	1,000,000	1,820,740	1,820,700	2,000,000	-	-	-	-
NCRWTP SCADA Support Operating	150,000	551,871	551,800	150,000	-	-	-	-
NE Water & Wastewater Plants	-	4,124,684	4,124,700	-	-	-	-	-
Orange Tree Compliance	-	498	500	-	-	-	-	-
Palm River	4,500,000	8,934,938	8,934,900	-	-	-	-	-
PCCP Replacement (Ph1 - Carica PS to Airport & Ph2 - SCRWTP to NCRWTP)	300,000	300,000	300,000	2,000,000	-	-	-	-
Pine Ridge Rd Util Relocation	-	193,317	193,300	-	-	-	-	-
PUD Hydraulic Modeling	50,000	138,370	138,400	150,000	-	-	-	-
Real Property/Infrastructure Audit	25,000	50,181	50,300	50,000	-	-	-	-
SCADA Compliance - Water	100,000	269,548	269,500	100,000	-	-	-	-
SCRWTP Improv/Exp	-	2,200,000	2,200,000	-	-	-	-	-
SCRWTP Reactor #4	-	803,182	803,200	-	-	-	-	-
SCRWTP SCADA Support - Ops	300,000	797,815	797,900	150,000	-	-	-	-
SCRWTP TSP Operating	600,000	2,358,033	2,358,000	1,000,000	-	-	-	-
Tamiami Raw WM Repl	-	137,000	137,000	-	-	-	-	-
Tamiami Wellfield	-	47,633	47,600	2,000,000	-	-	-	-
Trail Blvd WM Replacement	-	755,656	720,600	-	-	-	-	-
US41 East WM Replace	-	118,566	118,600	-	-	-	-	-
Utilities Master Plan	100,000	244,138	244,100	100,000	-	-	-	-
Utility Billing Customer Serv Software	10,000	312,865	312,900	-	-	-	-	-
Vanberbilt Bch Rd - Utility Relocate	-	8,953,235	8,988,300	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	292,060	292,100	-	-	-	-	-
Warren St Looping	-	12,218	12,200	-	-	-	-	-
Water Meter Renewal and Replacement Program	200,000	535,934	536,000	1,400,000	-	-	-	-
Water Plant Capital Projects	1,600,000	4,169,679	4,169,600	700,000	-	-	-	-
Water Plant Compliance Assurance Proj	1,200,000	1,452,819	1,452,800	-	-	-	-	-
Water Plant Structural Rehab	-	601,868	601,900	-	-	-	-	-
Water Plant-Variable Frequency Drives	-	411,508	411,600	-	-	-	-	-
Water Security Systems	150,000	1,163,206	1,163,300	150,000	-	-	-	-
Well/Plant Power System	3,000,000	5,522,337	5,522,400	750,000	-	-	-	-
Wellfield Program Management	-	247,865	247,800	50,000	-	-	-	-
Wellfield SCADA Support - Operating	250,000	623,045	623,100	500,000	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
Wellfield/Raw Water Booster Station Op TSP	4,500,000	6,779,786	6,779,800	7,600,000	-	-	-	-
WM Repl Carlton & Catts	-	481,352	481,400	-	-	-	-	-
X-fers/Reserves - Fund (4012)	2,000,300	2,000,300	-	3,137,500	-	-	-	-
YMCA Rd AC Water Main Replace	-	118,259	118,300	-	-	-	-	-
Water / Sewer District Capital	26,575,300	82,607,074	80,607,200	34,512,500	-	-	-	-
Program Total Project Budget	**26,575,300**	**83,425,805**	**81,426,000**	**34,512,500**	**-**	**-**	**-**	**-**

Capital Improvement Program

County Sewer System Development Capital Fund (4013)

Mission Statement

To account for the funds received from wastewater impact fees / system development fees.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	4,330	-	165,500	-	-	-	na
Net Operating Budget	**4,330**	**-**	**165,500**	**-**	**-**	**-**	**na**
Trans to 4010 W/S Debt	9,429,504	8,167,300	8,167,300	7,565,400	-	7,565,400	(7.4)%
Reserve for Capital	-	11,574,900	-	15,816,700	-	15,816,700	36.6%
Total Budget	**9,433,834**	**19,742,200**	**8,332,800**	**23,382,100**	**-**	**23,382,100**	**18.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	443,525	50,000	240,000	50,000	-	50,000	0.0%
Impact Fees	9,061,015	8,000,000	9,000,000	9,000,000	-	9,000,000	12.5%
Carry Forward	13,736,800	12,094,700	13,877,400	14,784,600	-	14,784,600	22.2%
Less 5% Required By Law	-	(402,500)	-	(452,500)	-	(452,500)	12.4%
Total Funding	**23,241,340**	**19,742,200**	**23,117,400**	**23,382,100**	**-**	**23,382,100**	**18.4%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
Operating Project Fd 4013	-	165,480	165,500	-	-	-	-	-
X-fers/Reserves - Fund (4013)	19,742,200	19,742,200	8,167,300	23,382,100	-	-	-	-
Water / Sewer District Capital	19,742,200	19,907,680	8,332,800	23,382,100	-	-	-	-
Program Total Project Budget	**19,742,200**	**19,907,680**	**8,332,800**	**23,382,100**	**-**	**-**	**-**	**-**

Capital Improvement Program

County Sewer Capital Projects (4014)

Mission Statement

The following wastewater capital projects are funded by user fees charged by the Water - Sewer District.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	21,964,315	9,584,800	60,439,200	60,825,900	-	60,825,900	534.6%
Capital Outlay	1,238,674	27,479,200	74,751,400	1,655,000	-	1,655,000	(94.0)%
Net Operating Budget	**23,202,990**	**37,064,000**	**135,190,600**	**62,480,900**	**-**	**62,480,900**	**68.6%**
Trans to 4017 W/S Grant Match	-	-	1,117,200	-	-	-	na
Adv/Repay to 1813 FEMA Events	9,280,800	-	-	-	-	-	na
Reserve for Contingencies	-	1,500,000	-	500,000	-	500,000	(66.7)%
Reserve for Capital	-	565,000	-	-	-	-	(100.0)%
Total Budget	**32,483,790**	**39,129,000**	**136,307,800**	**62,980,900**	**-**	**62,980,900**	**61.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	2,578,913	-	-	-	-	-	na
Interest/Misc	2,533,691	400,000	2,000,000	1,200,000	-	1,200,000	200.0%
Trans fm 4008 W/S Ops	33,581,000	34,665,000	34,665,000	58,189,000	-	58,189,000	67.9%
Carry Forward	98,472,800	4,084,000	103,294,700	3,651,900	-	3,651,900	(10.6)%
Less 5% Required By Law	-	(20,000)	-	(60,000)	-	(60,000)	200.0%
Total Funding	**137,166,404**	**39,129,000**	**139,959,700**	**62,980,900**	**-**	**62,980,900**	**61.0%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Facilities Management Capital								
Government Ops Business Park	-	108,859	108,900	-	-	-	-	-
Stormwater Capital								
FDEP Water Restoration Grant	-	83,500	83,500	-	-	-	-	-
Lely Golf Estates	675,000	1,470,160	1,470,200	-	-	-	-	-
Stormwater Capital	675,000	1,553,660	1,553,700	-	-	-	-	-
Transportation Capital								
Veterans Memorial Road PH II	-	24,039	24,000	-	-	-	-	-
Water / Sewer District Capital								
ARV Replacement Program	1,150,000	2,862,636	2,862,600	2,000,000	-	-	-	-
Basin 305 Program Capital (Pump Stations)	500,000	3,586,348	3,586,400	3,100,000	-	-	-	-
Basin 306 Program Capital	-	596,482	596,500	1,400,000	-	-	-	-
Bayshore Stormwater Imp Phase 1-Becca Ave	-	-	-	325,000	-	-	-	-
Biosolids Reuse Facility	-	333,400	333,400	-	-	-	-	-
Chiller NCWRF Ops Bl	-	687,554	687,600	-	-	-	-	-
Collections Operating TSP	3,894,800	10,521,098	10,521,200	1,100,000	-	-	-	-
Collier County Utility Standards	-	101,201	101,200	25,000	-	-	-	-
Comprehensive Planning Technical Support	250,000	361,577	361,600	50,000	-	-	-	-
Countywide Utility Projects - Wastewater	-	227,826	227,800	200,000	-	-	-	-
Eliminate NPDES Monitoring	-	1,089,215	1,089,300	-	-	-	-	-
Facility Infrastructure Maint Wastewater	200,000	671,745	671,700	530,000	-	-	-	-
FDOT Utility Projects-WW	-	622,376	622,400	-	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
Financial Services	30,000	222,117	222,100	30,000	-	-	-	-
Force Main Transmission Systems TSP	100,000	156,576	156,600	200,000	-	-	-	-
General Legal Services	100,000	104,836	104,800	100,000	-	-	-	-
Generator Replacement	-	287,240	287,200	-	-	-	-	-
Golden Gate City CAP	1,290,000	1,397,561	1,397,600	500,000	-	-	-	-
Golden Gate City WWTP Cap	-	690,841	690,900	-	-	-	-	-
Haz Mit Prog Grant - Generators	-	20,000	20,000	-	-	-	-	-
I-75 & CR951 Utility Relocate	-	108,725	108,700	-	-	-	-	-
I-75/Pine Ridge Relocate	-	-	-	2,500,000	-	-	-	-
Integrated Asset Management	200,000	567,508	567,400	200,000	-	-	-	-
IQ Aquifer Storage and Recovery	-	554,426	554,400	150,000	-	-	-	-
IQ Pilot WQ Project	-	-	-	500,000	-	-	-	-
IQ Power Systems TSP	-	200,000	200,000	-	-	-	-	-
IQ SCADA Support Operating	300,000	939,878	939,900	400,000	-	-	-	-
IQ Water System TSP	300,000	1,791,601	1,791,500	750,000	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	-	1,763,534	1,763,500	-	-	-	-	-
MPS 103 Replacement	500,000	500,000	500,000	-	-	-	-	-
MPS 107 Reconfig, Quail Creek	-	130,006	130,000	-	-	-	-	-
MPS 301 Rehabilitation	750,000	1,822,394	1,822,400	2,900,000	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	-	2,461,043	2,461,100	-	-	-	-	-
MPS 309 (E Naples Middle School)	-	1,896,395	1,896,400	-	-	-	-	-
MPS 310 Reconfig & Rehab	-	300,000	300,000	-	-	-	-	-
Naples Park Basin Optimization	8,000,000	12,180,090	12,180,100	-	-	-	-	-
NCWRF New Headworks	4,094,200	34,306,682	34,306,700	24,910,000	-	-	-	-
NCWRF SCADA Support Operating TSP	350,000	1,162,515	1,162,600	300,000	-	-	-	-
NCWRF Switchgear #1 Replace	6,000,000	6,336,123	6,336,200	-	-	-	-	-
NE Water & Wastewater Plants	-	568,335	568,400	-	-	-	-	-
New Lab Building	-	-	-	3,000,000	-	-	-	-
Orange Tree Compliance	100,000	263,441	263,400	2,300,000	-	-	-	-
Palm River	6,000,000	16,155,482	16,155,500	-	-	-	-	-
Pine Ridge Rd Util Relocation	-	191,582	191,600	-	-	-	-	-
PUD Hydraulic Modeling	100,000	352,651	352,700	100,000	-	-	-	-
Real Property/Infrastructure Audit	80,000	122,016	122,000	50,000	-	-	-	-
SCADA Compliance Assurance Program- Wastewater	100,000	200,382	200,300	100,000	-	-	-	-
SCWRF Electrical Serv #1 Upgrades	-	-	-	7,000,000	-	-	-	-
SCWRF Equalization Tank Optimization	-	-	-	1,000,000	-	-	-	-
SCWRF IQ Storage Improvements	-	351,053	351,100	-	-	-	-	-
SCWRF SCADA Support Operating TSP	350,000	1,086,357	1,086,400	300,000	-	-	-	-
Utilities Master Plan	100,000	165,401	165,400	100,000	-	-	-	-
Utility Billing Customer Serv Software	10,000	100,040	100,000	-	-	-	-	-
Vanberbilt Bch Rd - Utility Relocate	-	126,565	126,600	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	1,015,606	1,015,600	-	-	-	-	-
Wastewater Pump Station TSP	-	47,987	48,000	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	50,000	575,348	575,400	-	-	-	-	-
Water Reclamation Facilities TSP	1,000,000	9,131,038	9,131,000	3,155,900	-	-	-	-
Western Interconnect	-	6,376,920	6,377,000	-	-	-	-	-
WM Repl Carlton & Catts	-	86,410	86,400	250,000	-	-	-	-
WW Collection SCADA Telemetry	160,000	410,978	410,900	300,000	-	-	-	-
WW Deep Inj Well Mgt TSP	-	97,948	97,900	-	-	-	-	-
WW Electrical Upgrades	-	500,000	500,000	1,000,000	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
WW Pump Station Emerg Generators	-	117,187	117,200	-	-	-	-	-
WW Remote Sites MSP	80,000	1,239,334	1,239,300	440,000	-	-	-	-
WW Security Systems	250,000	1,443,889	1,443,900	455,000	-	-	-	-
WW Treatment Plants MSP	-	1,066,121	1,066,200	560,000	-	-	-	-
WW Valve Replacement Prgm	-	150,000	150,000	200,000	-	-	-	-
X-fers/Reserves - Fund (4014)	2,065,000	3,182,236	1,117,200	500,000	-	-	-	-
Water / Sewer District Capital	38,454,000	136,685,856	134,621,200	62,980,900	-	-	-	-
Program Total Project Budget	**39,129,000**	**138,372,414**	**136,307,800**	**62,980,900**	**-**	**-**	**-**	**-**

Capital Improvement Program

County Water/Sewer Capital Funded by Revenue Bonds (4015)

Mission Statement

The following water and wastewater capital projects are funded by bond proceeds.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	39,508	-	170,000	-	-	-	na
Capital Outlay	15,385,058	-	3,045,300	-	-	-	na
Net Operating Budget	**15,424,566**	**-**	**3,215,300**	**-**	**-**	**-**	**na**
Reserve for Capital	-	446,900	-	398,000	-	398,000	(10.9)%
Total Budget	**15,424,566**	**446,900**	**3,215,300**	**398,000**	**-**	**398,000**	**(10.9)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	396,300	200,000	90,000	100,000	-	100,000	(50.0)%
Carry Forward	18,456,500	256,900	3,428,300	303,000	-	303,000	17.9%
Less 5% Required By Law	-	(10,000)	-	(5,000)	-	(5,000)	(50.0)%
Total Funding	**18,852,800**	**446,900**	**3,518,300**	**398,000**	**-**	**398,000**	**(10.9)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	3,215,150	3,215,300	-	-	-	-	-
X-fers/Reserves - Fund (4015)	446,900	446,900	-	398,000	-	-	-	-
Water / Sewer District Capital	446,900	3,662,050	3,215,300	398,000	-	-	-	-
Program Total Project Budget	**446,900**	**3,662,050**	**3,215,300**	**398,000**	**-**	**-**	**-**	**-**

Notes

On March 12, 2019, the Board approved agenda item 9.A. to issue the Water and Sewer Revenue Bonds, Series 2019 to finance utility infrastructure expansion in the northeast service area to serve future residents and business.

Capital Improvement Program

County Water/Sewer Grants (4016-4017)

Mission Statement

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	3,735,000	-	-	-	na
Capital Outlay	-	-	3,808,400	-	-	-	na
Net Operating Budget	**-**	**-**	**7,543,400**	**-**	**-**	**-**	**na**
Total Budget	**-**	**-**	**7,543,400**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	-	-	6,426,200	-	-	-	na
Trans fm 4014 S User Fee Cap	-	-	1,117,200	-	-	-	na
Total Funding	**-**	**-**	**7,543,400**	**-**	**-**	**-**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
Haz Mit Prog Grant - Generators	-	4,543,426	4,543,400	-	-	-	-	-
Palm River	-	3,000,000	3,000,000	-	-	-	-	-
Water / Sewer District Capital	-	7,543,426	7,543,400	-	-	-	-	-
Program Total Project Budget	**-**	**7,543,426**	**7,543,400**	**-**	**-**	**-**	**-**	**-**

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

The Hazard Mitigation Program Grant for Collier County Water-Sewer District for the purchase of 53 generators at various pump stations. 75% grant / 25% match.

Capital Improvement Program

County Water/Sewer Grants (4016-4017)

Mission Statement

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	3,735,000	-	-	-	na
Capital Outlay	-	-	3,808,400	-	-	-	na
Net Operating Budget	**-**	**-**	**7,543,400**	**-**	**-**	**-**	**na**
Total Budget	**-**	**-**	**7,543,400**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	-	-	6,426,200	-	-	-	na
Trans fm 4014 S User Fee Cap	-	-	1,117,200	-	-	-	na
Total Funding	**-**	**-**	**7,543,400**	**-**	**-**	**-**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
Haz Mit Prog Grant - Generators	-	4,543,426	4,543,400	-	-	-	-	-
Palm River	-	3,000,000	3,000,000	-	-	-	-	-
Water / Sewer District Capital	-	7,543,426	7,543,400	-	-	-	-	-
Program Total Project Budget	**-**	**7,543,426**	**7,543,400**	**-**	**-**	**-**	**-**	**-**

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

The Hazard Mitigation Program Grant for Collier County Water-Sewer District for the purchase of 53 generators at various pump stations. 75% grant / 25% match.

Capital Improvement Program

County Water/Sewer Special Assessments (4018)

Mission Statement

To account for special assessments received from property owners to pay for sewer and or water mains.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	36,500	39,900	-	39,900	na
Net Operating Budget	**-**	**-**	**36,500**	**39,900**	**-**	**39,900**	**na**
Trans to Property Appraiser	-	-	300	-	-	-	na
Trans to Tax Collector	1,111	-	-	-	-	-	na
Total Budget	**1,111**	**-**	**36,800**	**39,900**	**-**	**39,900**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	55,545	-	-	-	-	-	na
Interest/Misc	1,399	-	-	-	-	-	na
Trans frm Tax Collector	653	-	-	-	-	-	na
Carry Forward	20,200	-	76,700	39,900	-	39,900	na
Total Funding	**77,797**	**-**	**76,700**	**39,900**	**-**	**39,900**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
Cassena Rd MSBU	-	36,836	36,800	39,900	-	-	-	-
Program Total Project Budget	**-**	**36,836**	**36,800**	**39,900**	**-**	**-**	**-**	**-**

Notes

On December 12, 2017, the Board of County Commissioners (Board) adopted Resolution No. 2017-243 creating the Cassena Road Potable Water MSBU to assess and collect assessments for constructing potable water facilities. Included in this Resolution was a provision for an internal loan from Fund (1011) to facilitate timely completion and minimize costs. The initial year of the five (5) year assessment was FY 2019. FY 2023 is the final year of the assessment.

Capital Improvement Program

County Water/Sewer Capital Funded by Revenue Bonds (4019)

Mission Statement

The following water and wastewater capital projects are funded by bond proceeds.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	2,199,751	-	8,130,800	-	-	-	na
Capital Outlay	5,329,317	-	127,548,200	-	-	-	na
Net Operating Budget	**7,529,068**	**-**	**135,679,000**	**-**	**-**	**-**	**na**
Reserve for Capital	-	4,969,700	-	7,348,400	-	7,348,400	47.9%
Total Budget	**7,529,068**	**4,969,700**	**135,679,000**	**7,348,400**	**-**	**7,348,400**	**47.9%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	3,409,827	1,300,000	2,200,000	1,500,000	-	1,500,000	15.4%
Carry Forward	144,142,600	3,734,700	139,402,400	5,923,400	-	5,923,400	58.6%
Less 5% Required By Law	-	(65,000)	-	(75,000)	-	(75,000)	15.4%
Total Funding	**147,552,427**	**4,969,700**	**141,602,400**	**7,348,400**	**-**	**7,348,400**	**47.9%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
GGC Transmission WM	-	24,703,816	24,703,800	-	-	-	-	-
Golden Gate City WWTP Cap	-	70,806,604	70,806,600	-	-	-	-	-
NE Water & Wastewater Plants	-	40,168,463	40,168,600	-	-	-	-	-
X-fers/Reserves - Fund (4019)	4,969,700	4,969,700	-	7,348,400	-	-	-	-
Water / Sewer District Capital	4,969,700	140,648,583	135,679,000	7,348,400	-	-	-	-
Program Total Project Budget	**4,969,700**	**140,648,583**	**135,679,000**	**7,348,400**	**-**	**-**	**-**	**-**

Notes

On June 22, 2021, the Board approved agenda item 11.D. to issue the Water and Sewer Revenue Bonds, Series 2021 to finance utility infrastructure expansion in the Golden Gate and the Northeast service areas to serve future residents and business and the District's operation facility.

Capital Improvement Program

County Water/Sewer Capital Funded by Commercial Paper Loan (4020)

Mission Statement

To provide accounting for commercial paper proceeds for constructing the North Collier Water Reclamation Facility (NCWRF) Pretreatment Facility and continuation of Public Utility Renewal (PUR) projects.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	-	-	36,978,500	-	-	-	na
Net Operating Budget	**-**	**-**	**36,978,500**	**-**	**-**	**-**	**na**
Reserve for Capital	-	-	-	13,021,500	-	13,021,500	na
Total Budget	**-**	**-**	**36,978,500**	**13,021,500**	**-**	**13,021,500**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Loan Proceeds	-	-	36,978,500	13,021,500	-	13,021,500	na
Total Funding	**-**	**-**	**36,978,500**	**13,021,500**	**-**	**13,021,500**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Water / Sewer District Capital								
Naples Park Basin Optimization	-	8,318,497	8,318,500	-	-	-	-	-
NCWRF New Headworks	-	28,660,000	28,660,000	-	-	-	-	-
X-fers/Reserves Fund (4020)	-	-	-	13,021,500	-	-	-	-
Water / Sewer District Capital	-	36,978,497	36,978,500	13,021,500	-	-	-	-
Program Total Project Budget	**-**	**36,978,497**	**36,978,500**	**13,021,500**	**-**	**-**	**-**	**-**

Notes

On July 11, 2023, agenda item 11.B., the Board authorized up to a $50 million commercial paper loan to finance construction to finance the construction of the North Collier Water Reclamation Facility's Pretreatment Facility and Public Utility Renewal projects. This loan is secured by a pledge of and lien upon the Designated Revenues and debt service payments will be funded from utility user fees. Debt appropriations are budgeted in Fund 4010.

Capital Improvement Program

EMS Motor Pool Capital Recovery Fund (4051)

Mission Statement

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based on the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (4009), Solid Waste Motor Pool Fund (4072); and General Governmental Motor Pool Fund (5023).

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	1,379,806	1,557,600	5,039,000	1,977,800	-	1,977,800	27.0%
Net Operating Budget	**1,379,806**	**1,557,600**	**5,039,000**	**1,977,800**	**-**	**1,977,800**	**27.0%**
Trans to 4055 EMS Capital Fund	-	1,627,200	1,627,200	-	-	-	(100.0)%
Trans to 5023 Motor Pool	7,700	8,300	8,300	8,800	-	8,800	6.0%
Reserve for Motor Pool Cap	-	3,234,600	-	2,298,200	-	2,298,200	(28.9)%
Total Budget	**1,387,506**	**6,427,700**	**6,674,500**	**4,284,800**	**-**	**4,284,800**	**(33.3)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	15,021	-	-	-	-	-	na
Interest/Misc	208,869	8,100	112,100	8,100	-	8,100	0.0%
Reimb From Other Depts	-	342,000	-	-	-	-	(100.0)%
Motor Pool Cap Recovery Billing	1,555,900	1,617,300	1,617,300	1,149,100	-	1,149,100	(28.9)%
Trans fm 4050 EMS	500,000	-	-	-	-	-	na
Carry Forward	7,178,900	4,460,700	8,073,100	3,128,000	-	3,128,000	(29.9)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	**9,458,691**	**6,427,700**	**9,802,500**	**4,284,800**	**-**	**4,284,800**	**(33.3)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Motor Pool Capital Recovery Program								
EMS (4050) MP Cap	4,800,500	8,281,932	5,039,000	4,276,000	-	-	-	-
X-fers/Reserves - Fund (4051)	1,627,200	1,787,200	1,635,500	8,800	-	-	-	-
Motor Pool Capital Recovery Program	6,427,700	10,069,132	6,674,500	4,284,800	-	-	-	-
Program Total Project Budget	**6,427,700**	**10,069,132**	**6,674,500**	**4,284,800**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

All vehicle purchases for the Emergency Medical Services Fund (4050) have been transferred into this Motor Pool Capital Fund (4051) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS it was not implemented until FY 2017.

Current FY 2025

The capital outlay budget is for the replacement of vehicles and ambulances. Fleet Management, in cooperation with the Emergency Medical Services Division, decided on which vehicles should be replaced in FY 2025.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (5023) to administer the program. The total amount of administrative charge is calculated at $8,800 and will be transferred accordingly; interest earnings offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments, and other program changes.

Revenues

The Motor Pool Capital Recovery billings (revenue) of $1,149,100 represent motor pool capital recovery charges assessed to Emergency Medical Services for the purchase of (future) replacement vehicles and ambulances.

Capital Improvement Program
EMS Capital (4055)

Mission Statement

This fund accounts for EMS capital purchases approved by the Board of County Commissioners.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	152,000	1,652,000	-	-	-	(100.0)%
Capital Outlay	-	8,000	8,000	1,185,300	-	1,185,300	14,716.3%
Net Operating Budget	**-**	**160,000**	**1,660,000**	**1,185,300**	**-**	**1,185,300**	**640.8%**
Reserve for Capital	-	1,986,200	-	2,000,000	-	2,000,000	0.7%
Total Budget	**-**	**2,146,200**	**1,660,000**	**3,185,300**	**-**	**3,185,300**	**48.4%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	-	10,000	8,600	10,000	-	10,000	0.0%
Reimb From Other Depts	-	10,000	-	-	-	-	(100.0)%
Trans fm 4050 EMS	-	500,000	2,000,000	1,200,000	-	1,200,000	140.0%
Trans fm 4051 EMS MP	-	1,627,200	1,627,200	-	-	-	(100.0)%
Carry Forward	-	-	-	1,975,800	-	1,975,800	na
Less 5% Required By Law	-	(1,000)	-	(500)	-	(500)	(50.0)%
Total Funding	**-**	**2,146,200**	**3,635,800**	**3,185,300**	**-**	**3,185,300**	**48.4%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Emergency Medical Services (EMS) Capital								
EMS Equipment	-	-	1,500,000	1,185,300	-	-	-	-
Operating Project Fd 4055	160,000	160,000	160,000	-	-	-	-	-
X-fers/Reserves - Fund (4055)	1,986,200	1,986,200	-	2,000,000	-	-	-	-
Emergency Medical Services (EMS) Capital	2,146,200	2,146,200	1,660,000	3,185,300	-	-	-	-
Program Total Project Budget	**2,146,200**	**2,146,200**	**1,660,000**	**3,185,300**	**-**	**-**	**-**	**-**

Notes

On January 10, 2023, the Board approved an agreement with the GAC Land Trust to purchase an ambulance ($342,000) plus equipment ($10,000) for the new EMS station 74 to be built on DeSoto Blvd. The ambulance purchase is being accounted for in the EMS Motor Pool Capital Recovery Fund (4051).

Current FY 2025

Capital outlay includes the following projects:

$1,185,300 EMS Equipment
$2,000,000 Reserve for Future Capital Replacements - Helicopter

A helicopter replacement reserve has been established and will be funded $500,000 annually.

Capital Improvement Program

Solid Waste Motor Pool Capital Recovery Fund (4072)

Mission Statement

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based on the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund (4009); EMS Motor Pool fund (4050); and the General Governmental Motor Pool replacement program is in fund (5023).

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	306,486	305,400	1,350,000	363,000	-	363,000	18.9%
Net Operating Budget	**306,486**	**305,400**	**1,350,000**	**363,000**	**-**	**363,000**	**18.9%**
Trans to 5023 Motor Pool	5,100	5,200	5,200	5,800	-	5,800	11.5%
Reserve for Contingencies	-	22,500	-	-	-	-	(100.0)%
Reserve for Motor Pool Cap	-	562,400	-	458,300	-	458,300	(18.5)%
Total Budget	**311,586**	**895,500**	**1,355,200**	**827,100**	**-**	**827,100**	**(7.6)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	19,000	-	-	-	-	-	na
Interest/Misc	42,684	10,000	10,000	10,000	-	10,000	0.0%
Motor Pool Cap Recovery Billing	283,800	281,200	281,200	199,400	-	199,400	(29.1)%
Carry Forward	1,648,200	604,800	1,682,200	618,200	-	618,200	2.2%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.0%
Total Funding	**1,993,684**	**895,500**	**1,973,400**	**827,100**	**-**	**827,100**	**(7.6)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Motor Pool Capital Recovery Program								
Mand Wst (4073) MP Cap	316,600	725,129	526,700	261,500	-	-	-	-
Solid Wst (4070) MP Cap	551,200	1,187,328	823,300	500,300	-	-	-	-
X-fers/Reserves - Fund (4072)	27,700	27,700	5,200	65,300	-	-	-	-
Motor Pool Capital Recovery Program	895,500	1,940,157	1,355,200	827,100	-	-	-	-
Program Total Project Budget	**895,500**	**1,940,157**	**1,355,200**	**827,100**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (4070 & 4073) have been transferred into the Motor Pool Capital Fund (4072) to add clarity and improve accountability over these important operational assets.

Current FY 2025

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Solid Waste Division, decided on which vehicles should be replaced in FY 2024.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (5023) to administer the program. The total amount of administrative charge is calculated at $5,800 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments, and other program changes.

Revenues

The Motor Pool Capital Recovery billings (revenue) of $199,400 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

Capital Improvement Program

Solid Waste Capital Improvements (4074)

Mission Statement

Solid waste capital projects are funded by user fees and the annual residential assessment and support the infrastructure required to maintain the County's integrated solid waste management system, including maximizing landfill airspace. The projects are designed to meet the current and future needs for Collier County waste collection, disposal, and recycling.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	31,226,914	900,000	15,295,500	5,850,000	-	5,850,000	550.0%
Capital Outlay	725,720	4,715,500	10,397,700	2,850,000	-	2,850,000	(39.6)%
Net Operating Budget	**31,952,634**	**5,615,500**	**25,693,200**	**8,700,000**	**-**	**8,700,000**	**54.9%**
Reserve for Capital	-	-	-	426,000	-	426,000	na
Reserve for Disaster Relief	-	1,500,000	-	-	-	-	(100.0)%
Total Budget	**31,952,634**	**7,115,500**	**25,693,200**	**9,126,000**	**-**	**9,126,000**	**28.3%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
FEMA - Fed Emerg Mgt Agency	23,233,054	-	-	-	-	-	na
Miscellaneous Revenues	105,099	-	-	-	-	-	na
Interest/Misc	522,743	60,000	270,100	60,000	-	60,000	0.0%
Trans fm 4070 SWaste Ops	7,179,200	4,000,000	4,000,000	7,300,000	-	7,300,000	82.5%
Trans fm 4071 Lndfill Closure	1,763,800	1,500,000	-	-	-	-	(100.0)%
Trans fm 4073 SWaste Mand	3,299,900	300,000	300,000	1,400,000	-	1,400,000	366.7%
Carry Forward	17,626,100	1,258,500	21,492,100	369,000	-	369,000	(70.7)%
Less 5% Required By Law	-	(3,000)	-	(3,000)	-	(3,000)	0.0%
Total Funding	**53,729,897**	**7,115,500**	**26,062,200**	**9,126,000**	**-**	**9,126,000**	**28.3%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Facilities Management Capital								
Government Ops Business Park	-	4,481	4,500	-	-	-	-	-
Hurricane Events								
Hurricane Idalia	-	50,000	50,000	-	-	-	-	-
Hurricane Ian								
Hurricane Ian	-	12,291,395	12,291,500	-	-	-	-	-
Solid Waste Capital								
Compliance Assurance Program	-	511,880	511,900	-	-	-	-	-
County 305 Masterplan	-	152,512	152,500	-	-	-	-	-
Driveway Turn-Around Program	250,000	821,658	821,700	350,000	-	-	-	-
E Naples Recycling Drop Off Center	-	1,697,937	1,697,900	500,000	-	-	-	-
Immokalee Facility Upgrade HHW	3,315,500	4,286,102	4,286,100	750,000	-	-	-	-
Immokalee Transfer Station Projects	-	33,345	33,400	-	-	-	-	-
Infrastructure Maintenance	500,000	541,639	541,600	600,000	-	-	-	-
Landfill Faclities Projects	50,000	345,579	345,500	-	-	-	-	-
Landfill Leachate Deep Injection Well	650,000	968,487	968,500	600,000	-	-	-	-
Landfill Optimization	400,000	823,556	823,500	1,400,000	-	-	-	-
Landfill Technical Support	-	74,623	74,800	-	-	-	-	-
Northeast Recycling Drop-off Center	-	330,895	330,900	-	-	-	-	-
Paradigm Software	-	115,291	115,200	-	-	-	-	-
Physical/Cyber Security	100,000	159,554	159,500	50,000	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Solid Waste Capital								
Recycling Center Technical Support	-	158,274	158,400	-	-	-	-	-
Recycling Facilities Projects	-	26,152	26,200	-	-	-	-	-
Resource Recovery Business Park	300,000	1,591,498	1,591,500	3,400,000	-	-	-	-
SW Turnaround Program	-	614,179	614,200	1,000,000	-	-	-	-
X-fers/Reserves - Fund (4074)	1,500,000	1,500,000	-	426,000	-	-	-	-
Solid Waste Capital	7,065,500	14,753,161	13,253,300	9,076,000	-	-	-	-
Water / Sewer District Capital								
General Legal Services	50,000	93,910	93,900	50,000	-	-	-	-
Program Total Project Budget	**7,115,500**	**27,192,947**	**25,693,200**	**9,126,000**	**-**	**-**	**-**	**-**

Forecast FY 2024

Hurricane Ian debris removal efforts are being funded through a $42 million project in the Solid Waste Capital Fund (4074). The Federal Emergency Management Agency (FEMA) has already provided an expedited reimbursement of $23.2 million. The $18.8 million balance of the project is funded with Solid Waste reserves from Funds 4070, 4071, 4073, and 4074, and from $5,000,000 borrowed from another Solid Waste project in Fund (4074). Additional reimbursements from FEMA, insurance, and interlocal agreements are expected to be recognized and used to restore deferred projects and reserves when received over the next one (1) - four (4) years. The final value of reimbursements is unknown and will be less than 100%. The total costs of $42 million are required to be submitted to FEMA with required detailed documentation and evidence, and upon FEMA / Florida Division of Emergency Management audits, actual claimed expenses must be found to be eligible for reimbursement.

Current FY 2025

A transfer of $7,300,000 from Fund (4070) has been budgeted to fund the development of the Resource Recovery Business Park, Landfill Optimization, Immokalee Transfer location redevelopment, Landfill Deep Injection Well maintenance, and several smaller capital improvement and maintenance projects.
A transfer of $1,450,000 from Fund (4073) has been budgeted for the Solid Waste Turnaround Project and several smaller projects. The budgeted transfer for disaster relief expenditures is $7.0 million. This budget is established as a mechanism to transfer cash to the Solid Waste Capital Fund (4074) in the event a storm impacts Collier County.

Capital Improvement Program
Airport Capital Fund (4091)

Mission Statement

This fund accounts for the Airport's capital projects which are not grant funded.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	494,626	200,000	357,200	150,000	-	150,000	(25.0)%
Capital Outlay	102,212	600,000	1,281,800	200,000	-	200,000	(66.7)%
Net Operating Budget	**596,839**	**800,000**	**1,639,000**	**350,000**	**-**	**350,000**	**(56.3)%**
Trans to 4094 Airport GrntMtch	35,813	-	748,400	-	-	-	na
Reserve for Capital	-	3,123,800	-	2,074,600	-	2,074,600	(33.6)%
Total Budget	**632,652**	**3,923,800**	**2,387,400**	**2,424,600**	**-**	**2,424,600**	**(38.2)%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 4090 Airport Ops	750,000	861,200	861,200	111,200	-	111,200	(87.1)%
Carry Forward	3,664,100	3,062,600	3,839,600	2,313,400	-	2,313,400	(24.5)%
Total Funding	**4,414,100**	**3,923,800**	**4,700,800**	**2,424,600**	**-**	**2,424,600**	**(38.2)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Airport Capital								
Airport DBE Program Plan/3 yr goals	-	23,000	23,000	-	-	-	-	-
Airport Pre-Award Grant Projects	-	19,854	19,800	25,000	-	-	-	-
Business Consulting	50,000	74,473	74,500	-	-	-	-	-
Ev Deck Replacement	300,000	328,000	328,000	-	-	-	-	-
Ev Mitigation Maint	30,000	30,000	30,000	-	-	-	-	-
Im Airport Soil	-	616	600	-	-	-	-	-
Im Runway 18/36 Rehab	-	317,090	267,100	-	-	-	-	-
Im RV Park Rehab	-	100,000	100,000	-	-	-	-	-
Im Terminal Enhancements	300,000	309,415	309,400	200,000	-	-	-	-
MI Mitigation Maint and Monitoring	120,000	138,997	139,000	50,000	-	-	-	-
MI Storage	-	35,527	35,500	-	-	-	-	-
MI Terminal Equipment	-	11,767	11,700	-	-	-	-	-
MKY Bulk Hangers	-	193,090	193,100	-	-	-	-	-
Scrub Jay Maintenance	-	258	300	75,000	-	-	-	-
X01 RW 15/33-DES	-	57,050	107,000	-	-	-	-	-
X-fers/Reserves - Fund (4091)	3,123,800	3,365,567	748,400	2,074,600	-	-	-	-
Airport Capital	3,923,800	5,004,704	2,387,400	2,424,600	-	-	-	-
Program Total Project Budget	**3,923,800**	**5,004,704**	**2,387,400**	**2,424,600**	**-**	**-**	**-**	**-**

Capital Improvement Program

Notes

Non-grant-funded capital projects will be tracked within Fund (4091). Grant-related projects and their required local match components are programmed within Funds (4093) and (4094), respectively.

Forecast FY 2024

The $861,200 transfer from the Airport Operations Fund (4090) is budgeted to fund FY24 capital projects and added to reserve for future capital and grant match requirements.

Current FY 2025

The $111,200 transfer from the Airport Operations Fund (4090) is budgeted in FY25.

Capital Improvement Program

Airport Grants (4093-4094)

Mission Statement

To account for the funds received from federal and state grants supporting capital projects at each airport location.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	260,671	-	200	-	-	-	na
Capital Outlay	152,129	-	5,185,200	-	-	-	na
Net Operating Budget	**412,800**	**-**	**5,185,400**	**-**	**-**	**-**	**na**
Total Budget	**412,800**	**-**	**5,185,400**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	1,194,644	-	4,437,000	-	-	-	na
Trans fm 4091 Airport Cap	35,813	-	748,400	-	-	-	na
Total Funding	**1,230,457**	**-**	**5,185,400**	**-**	**-**	**-**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Airport Capital								
Im Security Enhancements	-	238,711	238,700	-	-	-	-	-
IMM Fuel Farm	-	1,385,214	1,385,200	-	-	-	-	-
MKY Bulk Hangers	-	3,251,529	3,251,600	-	-	-	-	-
MKY Fuel Farm	-	309,918	309,900	-	-	-	-	-
Airport Capital	-	5,185,372	5,185,400	-	-	-	-	-
Program Total Project Budget	**-**	**5,185,372**	**5,185,400**	**-**	**-**	**-**	**-**	**-**

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Capital Improvement Program

Airport Grants (4093-4094)

Mission Statement

To account for the funds received from federal and state grants supporting capital projects at each airport location.

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	260,671	-	200	-	-	-	na
Capital Outlay	152,129	-	5,185,200	-	-	-	na
Net Operating Budget	**412,800**	**-**	**5,185,400**	**-**	**-**	**-**	**na**
Total Budget	**412,800**	**-**	**5,185,400**	**-**	**-**	**-**	**na**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	1,194,644	-	4,437,000	-	-	-	na
Trans fm 4091 Airport Cap	35,813	-	748,400	-	-	-	na
Total Funding	**1,230,457**	**-**	**5,185,400**	**-**	**-**	**-**	na

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Airport Capital								
Im Security Enhancements	-	238,711	238,700	-	-	-	-	-
IMM Fuel Farm	-	1,385,214	1,385,200	-	-	-	-	-
MKY Bulk Hangers	-	3,251,529	3,251,600	-	-	-	-	-
MKY Fuel Farm	-	309,918	309,900	-	-	-	-	-
Airport Capital	-	5,185,372	5,185,400	-	-	-	-	-
Program Total Project Budget	**-**	**5,185,372**	**5,185,400**	**-**	**-**	**-**	**-**	**-**

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Capital Improvement Program

Motor Pool Capital Recovery Fund (5023)

Mission Statement

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (4009), Solid Waste Motor Pool Fund (4072), and EMS Motor Pool Fund (4051).

Program Budgetary Cost Summary	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	75,161	108,700	152,500	86,700	-	86,700	(20.2)%
Operating Expense	7,700	106,100	160,400	168,800	-	168,800	59.1%
Capital Outlay	2,225,641	5,892,600	18,531,600	6,768,000	430,000	7,198,000	22.2%
Net Operating Budget	**2,308,502**	**6,107,400**	**18,844,500**	**7,023,500**	**430,000**	**7,453,500**	**22.0%**
Reserve for Gen Fd Motor Pool Cap	-	1,971,800	-	1,513,400	-	1,513,400	(23.2)%
Reserve for Transp Motor Pool Cap	-	3,667,200	-	2,314,800	-	2,314,800	(36.9)%
Reserve for Stormwater MP Cap	-	1,198,400	-	761,000	-	761,000	(36.5)%
Reserve for MSTU Gen Fd MP Cap	-	1,060,800	-	674,600	-	674,600	(36.4)%
Reserve for Com Dev/Planning MP Cap	-	1,183,000	-	780,100	-	780,100	(34.1)%
Reserve for Pollut Ctr Motor Pool Cap	-	69,600	-	57,000	-	57,000	(18.1)%
Reserve for Int Serv Fd Motor Pool Cap	-	94,200	-	77,200	-	77,200	(18.0)%
Total Budget	**2,308,502**	**15,352,400**	**18,844,500**	**13,201,600**	**430,000**	**13,631,600**	**(11.2)%**
Total FTE	**1.00**	**1.00**	**1.00**	**1.00**	**-**	**1.00**	**0.0%**

Program Funding Sources	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	452,427	-	14,300	-	-	-	na
Interest/Misc	548,581	100,000	266,300	40,000	-	40,000	(60.0)%
Motor Pool Cap Recovery Billing	4,536,800	4,622,500	4,622,500	3,090,000	-	3,090,000	(33.2)%
Trans fm 0001 General Fund	721,800	1,235,800	1,235,800	-	430,000	430,000	(65.2)%
Trans fm 1001 Rd & Bridge	38,000	-	-	-	-	-	na
Trans fm 1005 Stormwtr Ops	50,000	101,600	101,600	-	-	-	(100.0)%
Trans fm 1011 Unincorp GenFd	-	85,000	85,000	-	-	-	(100.0)%
Trans fm 4009 W/S MP	30,900	32,500	32,500	31,700	-	31,700	(2.5)%
Trans fm 4051 EMS MP	7,700	8,300	8,300	8,800	-	8,800	6.0%
Trans fm 4072 SWaste MP	5,100	5,200	5,200	5,800	-	5,800	11.5%
Carry Forward	18,417,400	9,166,500	22,500,300	10,027,300	-	10,027,300	9.4%
Less 5% Required By Law	-	(5,000)	-	(2,000)	-	(2,000)	(60.0)%
Total Funding	**24,808,708**	**15,352,400**	**28,871,800**	**13,201,600**	**430,000**	**13,631,600**	**(11.2)%**

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Motor Pool Capital Recovery Program								
Com Dev (1013) MP Cap	1,590,900	3,174,697	2,185,300	1,375,600	-	-	-	-
Gen Fd (0001) MP Cap	2,933,100	5,668,171	3,696,200	3,299,000	-	-	-	-
Info Tech (5005) MP Cap	77,700	135,913	97,300	60,600	-	-	-	-
Operating Project Fund (5023)	214,800	312,743	312,900	255,500	-	-	-	-
Plan Serv (1014/1015) MP Cap	337,700	575,422	381,900	265,500	-	-	-	-
Poll Ctrl (1017) MP Cap	98,400	271,297	201,700	119,800	-	-	-	-
Rd & Bridge (1001) MP Cap	6,851,300	11,919,123	8,251,900	5,054,300	-	-	-	-
Risk Mgt (5018) MP Cap	58,600	161,851	106,300	77,800	-	-	-	-
Stormwater (1005) MP Cap	1,455,600	2,030,215	835,300	1,632,500	-	-	-	-

Capital Improvement Program

CIP Category / Project Title	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecasted	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Motor Pool Capital Recovery Program								
Unincorp (1011) MP Cap	1,734,300	3,836,501	2,775,700	1,491,000	-	-	-	-
Motor Pool Capital Recovery Program	15,352,400	28,085,933	18,844,500	13,631,600	-	-	-	-
Program Total Project Budget	**15,352,400**	**28,085,933**	**18,844,500**	**13,631,600**	**-**	**-**	**-**	**-**

Notes

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge (Fund 1001) which joined the program in FY 2017. The program excludes vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airports, Fire Districts, and Constitutional Officers. User Divisions are assessed an annual replacement charge based on the cost and estimated life of the equipment.

Current FY 2025

One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and tracking approximately 970 vehicles in the program. To support the program's operating costs, an administrative charge is assessed based on the number of vehicles in each of the four funds, which will be paid from interest earnings and transfers into the fund.

The capital outlay budget is for replacement vehicles. The Fleet Management division, in cooperation with the various departments, decide on which vehicles should be replaced in FY 2025.

The Reserve levels is set at 200% of the annual motor pool billings. The Reserves provide a level of program flexibility and to allow for unexpected price fluctuations, repayment schedule adjustments and other program changes.

Revenues

The Motor Pool Capital Recovery Billings (revenue) of $3,090,000 represent motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

To help fund the Operating cost to administer the Motor Pool Capital Recovery program, the other Motor Pool Funds (4009, 4072, 4051) are transferring in the following amounts:
$31,700 from the Water/Sewer Motor Pool Fund (4009)
$ 5,800 from the Solid Water Motor Pool Fund (4072)
$ 8,800 from the EMS Motor Pool Fund (4051)

Project #	Project Title / Description	FY 2025 Adopted
	Airport Capital	
50088	**MI Mitigation Maint and Monitoring**	**50,000**
	Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and Florida Department of Environmental Protection (FDEP) Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with Federal Aviation Administration (FAA) grant 3-12 -0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport.	
50132	**Scrub Jay Maintenance**	**75,000**
	Maintenance task as part of a general airport permit compliance requirement.	
50138	**Airport Pre-Award Grant Projects**	**25,000**
	Independent fee estimates and other administrative costs incurred prior to grant award..	
50202	**Im Terminal Enhancements**	**200,000**
	Project includes various interior improvements/renovations consisting of replacement tile flooring, customer service counter, and related improvements to enhance the customer experience.	
94091	**X-fers/Reserves - Fund (4091)**	**2,074,600**
	Airport Authority Capital Fund (4091) Reserve for Contingencies may be used for future capital projects and future grant matches.	
	Total Airport Capital	**2,424,600**

Project #	Project Title / Description	FY 2025 Adopted

Coastal Zone Management Capital

33771	**Derelict Vessel**	**74,000**
	Removal and disposal of boats within Collier County waters deemed derelict.	
80130	**Waterway Marker Maintenance**	**16,800**
	Collier County Coastal Zone Management owns and maintains approximately 400 water-way markers from the north end of the county to the south end. These signs consist of the red and green day-board signs, informational signs, and manatee signs. Per FWC and Coast Guard permit requirements Collier County is required to maintain waterway signs for safe and navigable channels. Funding is provided from Vessel Registration Fees paid by boaters.	
80185	**Water Quality Testing**	**50,000**
	Coastal Zone Division will provide water quality testing, analysis and sampling for the Cocohatchee Estuaries.	
	Total Coastal Zone Management Capital	**140,800**

Project #	Project Title / Description	FY 2025 Adopted
	Community Redevelopment Agency (CRA) Capital	
50197	**Bayshr Residential Property Grants**	**50,000**
50203	**Bayshr Stormwater Program**	**1,472,200**
	Improve stormwater facilities to increase flood protection, water quality and resiliency.	
50208	**Bayshr 17 Acre Site**	**1,050,000**
	Design, permitting and construction of a boardwalk connection to Sugden Park located within the Bayshore Gateway Triangle Community Redevelopment Area (BGTCRA).	
50250	**Imm First Street Corridor**	**644,100**
	To improve the First Street Corridor including street lighting, sidewalks, landscaping, roadway improvements, and ROW acquisitions.	
50256	**Bayshr Com Safety & Cleanup**	**576,900**
	Neighborhood Initiatives to address capital improvements and community outreach as identified by neighborhood interests and needs.	
50258	**Bayshr General Rd Improve**	**400,000**
	Coordinate with Collier County and utility providers to identify and improve infrastructure including roadways that fail to meet minimum standards.	
50270	**Bayshr Mini Triangle TIF Rebate**	**450,000**
	Requirements of the September 20, 2020 Tax Increment Rebate Agreement.	
	Total Community Redevelopment Agency (CRA) Capital	**4,643,200**

Project #	Project Title / Description	FY 2025 Adopted
	County Extension, Education, & Training	
50282	**Univ Ext - Access Control Doors**	**482,000**
	Installation of access controlled glass doors, design completed in FY22	
	Total County Extension, Education, & Training	**482,000**

Project #	Project Title / Description	FY 2025 Adopted
	County Manager's Capital	
50001	**GovMax Software**	**500,000**
	The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax. Our annual contract with Sarasota County is about $65,141 per year for hosting fees and for hardware maintenance. Additional funding has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customization to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.	
50017	**Financial Mgmt System (SAP)**	**100,000**
	Systems Applications and Products (SAP), the County's financial accounting system was purchased in 2002. The last major upgrade to SAP was in FY08. In FY 2023, a technical upgrade is underway and continues into FY24. This funding request is intended to set aside some additional money for the next phase of upgrades.	
50139	**Customer Experience Mgt Software**	**120,000**
	Purchase software to track and better understand our customer's experience with the use of surveys. This data will allow us to make adjustments as well as major strategic changes to improve the customer experience.	
50156	**Sports & Special Events Complex**	**3,745,700**
	The sports & events complex is a new facility which started in FY 18 with the purchase of approximately 60 acres. In FY 19, bond financing was secured in the amount of $65.4 million for the construction of the Sports & Special Events Complex.	
51036	**Corporate Improvement Software**	**80,000**
	A task management software product configurable, preferably web-based command center utilizing a hierarchical task list, role-based workflow, and real-time dashboards to control numerous manual processes, and includes task dependencies, certifications, and email notifications to ensure that each task is on track and deadlines are established, communicated, and achieved.	
91108	**X-fers/Reserves - Fund (1108)**	**7,696,900**
	A portion of the 5th penny Tourist Development Tax is budgeted in this fund. The adopted budget in this project represents funding allocated to Reserves and Transfers to the Tax Collector and Debt Service Fund (2017) (for the Sports & Special Events Complex).	
93018	**X-fers/Reserves - Fund (3018)**	**166,795,300**
	The annual sales surtax is budgeted in Reserves as well as any unappropriated funding from the previous year. Project budgets will be established after they are validated by the Sales Tax Committee and approved by the Board.	
	Total County Manager's Capital	**179,037,900**

Project #	Project Title / Description	FY 2025 Adopted

Court Related Capital

91056	**X-fers/Reserves - Fund (1056)**	**4,280,400**
	Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from $15 to $30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	
	Total Court Related Capital	**4,280,400**

Project #	Project Title / Description	FY 2025 Adopted
	Emergency Medical Services (EMS) Capital	
50236	**EMS Equipment**	**1,185,300**
	This project will fund the purchase and replacement of equipment and radios necessary for EMS operations.	
93030	**X-fers/Reserves - Fund (3030)**	**736,100**
	The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund (3030) are for the following items: - Series 2011/2022A Bond debt service payments for the Emergency Service Center (ESC) -Transfer to Fund (2022). - Series 2013/2022B Bond debt service payments for the Emergency Service Center (ESC) -Transfer to Fund (2022). - Series 2017 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building -Transfer to Fund (2022). - Reserve for Debt Service for the 2011/2022A Bond. - Reserve for Debt Service for the 2013/2022B Bond. - Transfer to General Fund (0001) to payoff loan. The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	
94055	**X-fers/Reserves - Fund (4055)**	**2,000,000**
	The interfund Transfers and Reserves for the Emergency Medical Services (EMS) Capital Fund (4055) are for the following items: Reserves for the replacement of an EMS Helicopter	
	Total Emergency Medical Services (EMS) Capital	**3,921,400**

Project #	Project Title / Description	FY 2025 Adopted

Facilities Management Capital

50225 **Parking Lot Repairs** **1,000,000**

Replacement, repair, engineering, and design of parking lot repairs for various County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.

Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.

50226 **Elevator Repairs, Replacement** **336,500**

Purpose: Replacement, repair, engineering, and design of elevators located in County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.

Planned projects will be conducted in government centers, Jail, Courthouse Annex, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.

50227 **Interior Bldg Improve** **170,000**

Purpose: Interior building improvements of various County facilities to maintain the integrity of the facility's buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.

Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.

50228 **Exterior Bldg Improve** **2,953,500**

Exterior building improvements of various County facilities to maintain the integrity of the facility's buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.

Planned projects will be conducted in government centers, EMS stations, public services facilities, main CAT facility and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.

50230 **Video Monitor Sys & Security** **500,000**

Replacement, engineering, and design of the Collier County Facility video monitoring system in all county buildings.

50231 **Electrical** **650,000**

Replacement, repair, engineering, and design of various County Facility electrical systems and generators. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.

Planned projects will be conducted in government centers, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.

50266 **Plumbing** **485,000**

Replacement, repair, engineering, and design of various County Facility plumbing systems and lift stations. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.

Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.

50276 **Parking Garage #1 Improve** **1,500,000**

Need to service and modify the electrical service equip.

Project #	Project Title / Description	FY 2025 Adopted

Facilities Management Capital

50277 **Library Improvements** **777,500**

The Headquarters library's roof has reached the end of its lifespan and requires replacement. The requested funding is intended to initiate the roof replacement process by securing professional services to design a new one.

50294 **Strategic Land Purchase** **3,000,000**

Purpose: Provide modest funding to allow for acquisition of property identified as strategic land acquisitions.

50297 **Master Planning** **1,425,000**

Purpose: Support Government Facilities master plan and space plan update and related tasks.

50301 **Campus Transformer** **1,500,000**

Purpose: Replace transformers located on Collier County Government Center used to regulate and distribute electricity. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.

50309 **Wiggins Bay Parking Lot** **1,500,000**

Purpose: Construct overflow parking lot for Cocohatchee River Park
Method: Construction Bid Process
End State: New overflow parking lot

50313 **Field Lighting Project** **1,300,000**

Repair, Maintain, or remove and replace lighting poles and fixtures Collier County Parks Locations New lighting will be to vertical standards.

50315 **ESC OAU, Humidity Controls VAV** **2,000,000**

Purpose: Upgrade Outdoor Air Units (OAU), Variable Air Volume (VAV) and Humidity Controls at Collier County Emergency Services Center.
Method: Competitive Repair & Construction Bid Process
End State: Upgraded Outdoor Air Units (OAU), Variable Air Volume (VAV) Humidity Controls at Collier County Emergency Services Center.

50316 **L1 Generator and L1 Switchgear** **2,000,000**

Purpose: To provide full backup Generator power to building L1.
Method: Competitive Repair & Construction Bid Process
End State: Improve, Replace or Restore Collier County's L1 Generator and Switchgear

50317 **Code Blue Up** **600,000**

Purpose: Upgrade Collier County Code Blue Software and Infrastructure
Method: Competitive Bid Process
End State: Upgrade Collier County Code Blue Software and Infrastructure

50318 **Card Access** **120,000**

Purpose: Upgrade Collier Couty Card Access Software and Infrastructure
Method: Competitive Bid Process
End State: Upgraded Collier County Card Access Software and Infrastructure

50319 **IT Data Center HVAC Upgrade** **500,000**

Purpose: Provide secondary HVAC systems for IT Data Centers at Building F and the EOC
Method: Competitive Repair & Construction Bid Process
End State: Redundant HVAC systems for IT Data Centers

Project #	Project Title / Description	FY 2025 Adopted

Facilities Management Capital

50323 **Generators** **1,300,000**

Purpose: Replace, repair, engineer, and design Generators
Method: Competitive Repair & Construction Bid Process
End State: Improve, Replace or Restore Collier County's Generators

52161 **Reroofing Projects** **1,928,500**

Major maintenance, replacement, recoating, engineering, and design of roofs to all Governmental buildings. Enterprise facilities (Water/Sewer District, Solid Waste, Community Development, etc) or facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.

Planned projects will include but not limited to the following County Buildings: Drivers License Building, Immokalee Airport Sheriff's Office, East Naples Community Park, and Marco Island Library. These replaced/ repaired County facility roofs will protect all County assets from any rainfall and destructive hurricanes. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.

52162 **A/C, Heating, & Ventilation Repairs** **4,600,000**

Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc.) shall provide funding for all repairs, replacements, or maintenance of the equipment.

Planned projects will include but not limited to the following County Buildings: Library, EMS stations sand other governmental buildings. Method: Competitive repair and construction bid process. End State: Improve the quality of life for all County-wide employees and citizens in all County buildings and to protect all County visitors from heat and high humidity.

52163 **Fire Alarms/Life Safety** **2,301,200**

General maintenance, repair, or replacement of various County Facility life safety systems. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding.

Planned projects that will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.

52169 **ADA Compliance** **250,000**

Replacement, repair, engineering, and design of general building Americans with Disabilities Act (ADA) repairs for various County Facilities, which includes but is not limited to the following: parking lot improvements, ADA ramps, ADA door operators, and building improvements.

Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.

52525 **General Building Repairs** **2,095,000**

General maintenance, repair, refurbishment, or renovations to all Governmental buildings which includes but is not limited to the following: structural repairs to buildings, building automation standardization, project support, and landscaping improvements. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.

Planned projects will be conducted in government centers, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.

Project #	Project Title / Description	FY 2025 Adopted

Facilities Management Capital

70167 **Government Ops Business Park** **2,000,000**

Purpose: To design, permit and construct a centrally located, industrial or commercial zoned, replacement facility for the Water & Wastewater Division Operations group and well as Facilities Management Division, Transportation, and Sheriff's Forensic/Evidence facility. Method: The new facility will contain administrative offices, repair workshops, generator storage/testing facilities, centralized warehouse, SCADA (supervisory control and data acquisition) operations center, SCADA (supervisory control and data acquisition) operations center, SCADA Tower facility, employee common areas (locker rooms, break rooms, work spaces), equipment storage, employee and county vehicle parking. End State: To meet current compliance and vertical standards.

93001 **X-fers/Reserves - Fund (3001)** **24,317,800**

The Interfund Transfers and Reserves for the County-Wide Capital Projects Fund 3001 are for the following items:
-Reserves for Capital Cost Recovery
- Transfer to Fund (3034) - General Governmental Facilities Impact Fees.
The General Government Facilities Impact Fee Fund (3034) requires a loan from the General Fund capital allocation money that is sitting in the County-Wide Capital Improvement Fund (3001). Annual impact fee revenue collections are not sufficient to pay next year's debt service payments.

93034 **X-fers/Reserves - Fund (3034)** **7,897,900**

The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 3034 are for the following items:
- 2010/2017 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex & Fleet Facility (growth
portion)-Transfer to Fund (2022).
-Series 2011/2022A Bond debt service payment for Fleet, Annex, Parking Garage, and ESC Transfer to Fund (2022).
-Series 2013/2022B Bond debt service payment for Fleet, Annex, Parking Garage, and ESC-Transfer to Fund (2022).
-Reserve for Debt Service on the Series 2011/2022A Bond
-Reserve for Debt Service on the Series 2013/2022B Bond

The Series 2022A and the 2022B Bonds debt service payments transfer to Fund (2022) have principal and interest payments due on October 1. The Reserve for Debt Service ensures that there is sufficient cash on October 1 to make the required debt service payment.

Total Facilities Management Capital **69,007,900**

Project #	Project Title / Description	FY 2025 Adopted
	Growth Management Community Development Capital	
50161	**CDS Bldg Repairs and Maintenance**	**291,000**
	General maintenance, repair, refurbishment, and renovations to the Community Development and Planning Services building (may involve generators, plumbing, reroofing, A/C, fire alarms, life safety, and painting).	
50162	**Comm & Devel Building**	**3,078,700**
	This project is for future office space needs for staff housed in the Development Services building on N. Horseshoe Drive. Expenditures would be directed towards the purchase of an existing building or the construction of a new building.	
93025	**X-fers/Reserves - Fund (3025)**	**2,242,200**
	Funding for the Growth Management Capital Projects are from transfers made from the Community Development Fund (1013) and Planning Services Fund (1014). Reserves for contingencies and future capital projects are recorded in this project.	
	Total Growth Management Community Development Capital	**5,611,900**

Project #	Project Title / Description	FY 2025 Adopted

Landscape Capital

31112	**Operating Project Fund (1012)**	**278,200**
	Operating category funding for the Landscape Beautification Fund (1012) is required for expenses not specifically part of a capital project. Typical expenditures of this type are Landscape maintenance expenses.	
60265	**Median Maintenance**	**9,782,500**
	Maintenance of aesthetics and vegetation on improved medians, right of way, and retention areas around Collier County roadways and pathways with contracted and in house crews.	
	Total Landscape Capital	**10,060,700**

Project #	Project Title / Description	FY 2025 Adopted

Libraries Capital

31355	**Operating Project Fund (3031)**	**39,400**
	Operating category funding for the Library Impact Fee Fund (3031) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee study.	
54001	**Books, Pubs. & Library Mat (3001)**	**650,000**
	Replacement of library books, publications, and materials for the three regional libraries and seven branch libraries. The General Fund funds these replacement items.	
80450	**E-Books & E-Audio (3001)**	**350,000**
	E-Books and E-Audio constitute a growing share of library circulation—approximately 30% of all checkouts. Since 2016, demand for digital books has grown on average 10% annually. Funds in this project would continue to support the fulfillment of patron demand for E-Books and E-Audio.	
93031	**X-fers/Reserves - Fund (3031)**	**1,088,700**
	The Interfund Transfers and Reserves for the Library Impact Fee Fund (3031) are for the following items: -Series 2017 Bond debt service payment for the South Regional Library and Golden Gate Library Expansion-Transfer to Fund (2022). -Transfer to County-Wide Capital Projects Fund (3001) for a partial loan repayment.	
	Total Libraries Capital	**2,128,100**

Motor Pool Capital Recovery Program

Project #	Project Title / Description	FY 2025 Adopted
31523	Operating Project Fund (5023)	255,500
57001	Gen Fd (0001) MP Cap	3,299,000
57101	Rd & Bridge (1001) MP Cap	5,054,300
57103	Stormwater (1005) MP Cap	1,632,500
57111	Unincorp (1011) MP Cap	1,491,000
57113	Com Dev (1013) MP Cap	1,375,600
57114	Poll Ctrl (1017) MP Cap	119,800
57131	Plan Serv (1014/1015) MP Cap	265,500
57408	Water Swr (4008) MP Cap	7,158,100
57470	Solid Wst (4070) MP Cap	500,300
57473	Mand Wst (4073) MP Cap	261,500
57490	EMS (4050) MP Cap	4,276,000
57505	Info Tech (5005) MP Cap	60,600
57518	Risk Mgt (5018) MP Cap	77,800
94009	X-fers/Reserves - Fund (4009)	31,700
94051	X-fers/Reserves - Fund (4051)	8,800
94072	X-fers/Reserves - Fund (4072)	65,300
	Total Motor Pool Capital Recovery Program	**25,933,300**

Project #	Project Title / Description	FY 2025 Adopted
	Museum Capital	
50516	**Im General Repairs**	**210,000**
	Immokalee Pioneer Museum. (Im). General repairs, replacements and/or maintenance to the facility.	
93026	**X-fers/Reserves - Fund (3026)**	**20,000**
	Reserve for future capital projects for the Museum Capital Fund (3026) is recorded in this project.	
	Total Museum Capital	**230,000**

Project #	Project Title / Description	FY 2025 Adopted
	Ochopee Fire & Isle of Capri Fire	
93035	**X-fers/Reserves - Fund (3035)**	**112,500**
	Reserves for future capital projects for the Ochopee Fire Impact Fee fund (3035).	
	Total Ochopee Fire & Isle of Capri Fire	**112,500**

Project #	Project Title / Description	FY 2025 Adopted

Parks & Recreation Capital

80039 Big Corkscrew Island Pk — **9,070,700**

Big Corkscrew Island Regional Park (BCIRP) is being designed and constructed on over 220 acres of property east of the Fairgrounds on Immokalee Road and north of Oil Well road. BCIRP is being executed in 2 Phases, Phase 1 and Phase 2.

Phase 1 is 87% complete and the County has opened the 2 softball and 4-soccer fields, pavilions, north and south concession stands, basketball, pickleball, and tennis sports courts and event field to the public. The community center and maintenance buildings will be turned over to the County in May 2022 and the Aquatic Center and pools will be completed in June 2022.

The BCIRP Phase 2 includes four baseball fields, fitness center, lake feature/kayak launch, concessions stand, dog park, picnic pavilions, frisbee golf, landscape features, access road, Public Utilities Department (PUD) utilities/wells and Stormwater canal improvements. Phase 2 will be executed into several phases/components due to permit and design constraints. The construction of the first components of Phase 2 including the Oil Well access roads, the PUD utility corridor and associated wells will begin July/August 2023; and the remaining phases completed by 2025.

80201 SFWMD Settlement — **10,000**

The South Florida Water Management District (SFWMD) settlement of $3 million are to be used for ATV recreational riding. Interest earnings are used on the following two programs:
On April 24, 2018, agenda item 11.C., the Board approved the allocation of $20,000 annually for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.
On January 26, 2021 (agenda item 16.D.8.) the Board will provide a 50% reimbursement to any Collier County resident who purchases a Big Cypress National Preserve annual ATV riding permit.

80262 RegPk - Pathway/Road Repairs — **250,000**

Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system.

80292 RegPk - Exotic Removal — **100,000**

Removal of exotic vegetation at regional parks.

80305 ComPk - Playgrnd/Shade Structure Maint — **600,000**

Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks.

80307 ComPk - Athletic Field/Court Maint — **500,000**

Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system.

80315 RegPk - Playgrnd/Shade Structure Maint — **50,000**

Major maintenance, repair, or replacement of playground equipment and shade structures at the various regional parks.

80317 RegPk - Athletic Field/Court Maintenance — **250,000**

Major maintenance, repair, or replacement of athletic fields and courts at the various regional parks.

80357 ComPk - Pathway/Road Repairs — **200,000**

Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the community and neighborhood park system.

80360 ComPk - Assessments — **100,000**

Prepare a study to identify major maintenance type of projects and deficiencies within the community and neighborhood park system.
FY 23: Assessment of Community Park amenities in Immokalee, Stormwater assessment at Veterans Community Park and sitewide assessment at Pelican Bay Community Park.

Project #	Project Title / Description	FY 2025 Adopted

Parks & Recreation Capital

80364	**ComPk - Other Repairs/Maintenance**	**600,000**
	Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various community and neighborhood parks.	
80370	**RegPk - Assessment**	**200,000**
	Prepare a study to identify major maintenance type of projects and deficiencies within the regional park system. FY23: Sitewide assessments at North Collier and Sugden Parks and a Beach Park Facility Assessment.	
80371	**RegPk - Other Repairs/Maintenance**	**700,000**
	Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various regional parks.	
80381	**ComPk - Artificial Turf**	**500,000**
	Repair and replacement of artificial turf at various Community Parks.	
80384	**RegPk - Pool pumps & motors**	**1,000,000**
	Purpose: Major maintenance, repair, or replacement of aquatics systems like pool pumps and motors at the Sun-N-Fun water park located at the North Collier Regional Park (NCRP). Method: Competitive Bid Process End State: Updated, improved aquatics systems at the Sun-N-Fun water park located at the North Collier Regional Park (NCRP).	
80385	**RegPk - Artificial Turf**	**400,000**
	Repair and replace artificial turf at the various Regional Parks	
80401	**ComPk - Lighting Infrastructure Maint**	**475,000**
	Major maintenance, repair, or replacement of the lighting infrastructure at the various community and neighborhood parks.	
80411	**RegPk - Lighting Infrastructure Maint**	**100,000**
	Major maintenance, repair, or replacement of the lighting infrastructure at the various regional parks.	
80418	**Off-Rd Vehicles & Equipment**	**1,200,000**
	A capital replacement program for off-road type of vehicles. This project will fund the replacement of approx $2m worth of off-road vehicles use by the Parks Division. Off-road vehicles include mowers, golf carts, ATV's, utility vehicles, Gators, tractors, trailers, boats, lawn vacuums, aerators, ballfield machines, boats, etc. None of these vehicles are included in the Motor Pool Capital Recovery program however, Fleet does maintain and repair these items for the Parks.	
80600	**ComPk - Exotics Removal**	**120,000**
	Remove exotics within various community and neighborhood parks.	
93007	**X-fers/Reserves - Fund (3007)**	**500,000**
93060	**X-fers/Reserves - Fund (3060)**	**3,113,900**
	The $3 million settlement from South Florida Water Management District (SFWMD) is budgeted in Reserves for a future ATV Park.	

Project #	Project Title / Description	FY 2025 Adopted

Parks & Recreation Capital

93061 **X-fers/Reserves - Fund (3061)** **854,000**

The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund (3061) is for the Transfer to Tax Collector (for collecting boater vessel registration fees).

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating:
*Recreational channel marking and other uniform waterway markers,
*Public boat ramps, lifts, and hoists,
*Marine railways,
*Boat piers, docks, mooring buoys, and other public launching facilities; and
*Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53.

Per Florida Statutes section 328.66(1), the vessel registration-optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and other boating-related activities.

93062 **X-fers/Reserves - Fund (3062)** **1,285,700**

Parks and Recreation Capital Improvement Fund (3062) Reserves may be used for future capital projects to repair, replace, maintain or construct Park infrastructure and capital assets.

93063 **X-fers/Reserves - Fund (3063)** **8,593,100**

Parks was allocated $20 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the aquatic and other park related improvements.

93070 **X-fers/Reserves - Fund (3070)** **1,596,500**

Regional park impact fees collected from the incorporated cities are recorded in fund (3070). The adopted budget represents reserves for contingencies and future capital projects as well as a transfer to fund (2022) of $300,000 to assist in the debt service payment for the Series 2022A and 2022B Bonds for the North Collier Regional Park and Sun N Fun.

93071 **X-fers/Reserves - Fund (3071)** **7,248,400**

The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund (3071) are for the following items:
-Series 2019 Note debt service payment for the Golden Gate Golf Course - Transfer to Fund (2013).
-Series 2011/2022A and 2013/2022B Bond debt service payment for the North Collier Regional Park - Transfer to Fund (2022).
-Reserve for Debt Service for the Series 2011/2022A Bond
-Reserve for Debt Service for the Series 2013/2022B Bond
-Reserve for Debt Service for the Series 2019 Note

The debt service payment for the North Collier Regional Park and the Golden Gate Golf Course have principal and interest payments due on October 1. These Reserves for Debt Service ensure that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.

Total Parks & Recreation Capital **39,617,300**

Project #	Project Title / Description	FY 2025 Adopted

Pelican Bay Capital

50066	**Pelican Bay Hardscape Upgrades**	**331,300**
	Improvements to hardscape elements including landscaping and irrigation in medians and sides of roadways.	
50126	**Beach Renourishment Initiative**	**500,000**
	Funding for future beach renourishment projects in partnership with Coastal Zone Management.	
50272	**Streetlight Improvements**	**150,000**
	Funding for future streetlights replacement poles and fixtures	
50307	**PB Drain/Pipe Maintenance**	**700,000**
51026	**Pelican Bay Lake Bank Enhance**	**608,600**
	The lake bank restoration project will include different water management lakes. The work involves stripping the existing banks and regrading to the proper slopes. Fill will be dredged from the lakes or imported to restore grade conditions. The banks will be restored and stabilized with a combination of sod turf, reinforced geo-webbing, turf mat, rock rip rap or similar engineered materials. Wood or vinyl bulkhead wall may be used if applicable. Littoral plantings may be used to stabilize banks below the water level and to encourage nutrient uptake and wildlife foraging. The lake restoration project will improve and enhance the lake aesthetics, safety, and the long-term function of the community's water management system.	
51100	**Clam Bay Restoration**	**189,100**
	Biological, tidal and hydrological, and water quality monitoring of the Clam Bay system. Includes mangrove monitoring, recreational facilities monitoring, hand-dug channel monitoring, water level monitoring, exotic and nuisance vegetation monitoring and maintenance, coastal scrub and cabbage palm monitoring, protected species monitoring, tide gauges station maintenance, and an annual management report.	
93040	**X-fers/Reserves - Fund (3040)**	**14,600**
	Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	
93041	**X-fers/Reserves - Fund (3041)**	**750,000**
	Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	
	Total Pelican Bay Capital	**3,243,600**

Project #	Project Title / Description	FY 2025 Adopted

Public Services Capital

50145 **Domestic Animal Srv Facility** **2,500,000**

University of Florida studied the Naples Domestic Animal Control (DAS) facility and the report included many recommendations. BSSW was hired to conduct an assessment of the Naples facilities. BSSW provided the cost to update/upgrade or build a new Naples facility to be compliant with American Society of Veterinarians guidelines.

50314 **DAS Campus- Camp Keais** **1,000,000**

Purpose: Design, Engineer and Construct DAS Facility on Rock Spring Site
Method: Competitive Design, Engineer & Construction Bid Process
End State: Newly constructed DAS Facility on Rock Spring Site

Total Public Services Capital **3,500,000**

Project #	Project Title / Description	FY 2025 Adopted

Sheriff Office Capital

31381 **Operating Project Fund (3032)** **60,000**

Operating category funding for the Correctional Facilities Impact Fee Fund (3032) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.

50229 **J1-J2 Roof Replacement & J3 Roof Overlay** **750,000**

Replacement, recoating, engineering, and design of J1-J2-J3 roofs (Sheriff's buildings). The replaced roofs will protect the County asset from any rainfall and destructive hurricanes.

50303 **Jail & Related Exterior/Building Envelope Repairs** **400,000**

Exterior/Building envelop and related capital maintenance to maintain the integrity of the Jail and related CCSO facility's. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.

50304 **SO Jail Windows** **500,000**

Replacement, repair, engineering, and design of windows improvements for Collier County Jail Main Campus. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.

51031 **J-1 HVAC System Redesign and Replacement** **1,000,000**

During FY12-FY15, major repairs and/or replacement to the of the (old) Jail's Heating/Ventilation/Air Conditioning system were made. This excluded some areas of the 2nd floor of the old Jail building which are now administrative offices.

53010 **Sheriff Law Enforcement Capital Improvements** **2,255,000**

Replacement, repair, engineering, and design of general building repairs for various Collier County Sheriff's Office facilities, which includes but is not limited to the following: Structural repairs, Heating, Ventilation, Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, plumbing upgrades, Etc.

53172 **Building J Renovation/Repair** **1,417,000**

Replacement, repair, engineering, and design of general building repairs for Collier County Sheriff Office (CCSO) correctional facilities, which includes but is not limited to the following: structural repairs to plumbing chases, generator engineering study/design, etc.

93032 **X-fers/Reserves - Fund (3032)** **3,476,100**

The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund (3032) are for the following items:
-Series 2011/2022A Bond debt service payment for the Naples Jail Expansion - Transfer to Fund (2022).
-Series 2013/2022B Bond debt service payment for the Naples Jail Expansion -Transfer to Fund (2022).
-Transfer to County-Wide Capital Projects Fund (3001) for a partial loan repayment.
-Reserve for Debt Service on the Series 2011/2022A bond.
-Reserve for Debt Service on the Series 2013/2022B bond.
-Reserve for Capital

The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.

Project #	Project Title / Description	FY 2025 Adopted

Sheriff Office Capital

93033 **X-fers/Reserves - Fund (3033)** **5,150,400**

The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund (3033) are for the following items:
-Series 2010/2017 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to
Fund (2022).
-Series 2011/2022A Bond debt service payment for the Emergency Service Center (ESC) -Transfer to Fund (2022).
-Series 2013/2022B Bond debt service payment for the Emergency Service Center (ESC) - Transfer to Fund (2022).
-Reserve for Debt Service on the Series 2011/2022A bond
-Reserve for Debt Service on the Series 2013/2022B bond.
-Reserve for Capital

The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.

Total Sheriff Office Capital **15,008,500**

Project #	Project Title / Description	FY 2025 Adopted

Solid Waste Capital

59001 **Driveway Turn-Around Program** **350,000**

Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.

59007 **Resource Recovery Business Park** **3,400,000**

Purpose: Provide for critical functions such as staging sites for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, leachate management, special materials recycling, and a materials recovery facility in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at best value. The facility is located on a 344-acre parcel immediately north of the existing Collier County Landfill. Fifty percent of the parcel will be set aside as preserve, consistent with the county's good neighbor policy. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities, and extend the life of the landfill by reducing the solid waste stream being land filled. Current work includes construction of perimeter fencing; relocation of electric powerlines; design, construction and relocation of landfill operating activities to allow CCLF vertical expansion; and storm water lake design, permitting, and construction.

59008 **Infrastructure Maintenance** **600,000**

Purpose: To enhance and maintain the safety, efficiency, and compliance of solid waste disposal facilities and recycling drop-off centers in Collier County. This includes regular preventative maintenance, upgrading and modernizing existing facilities, upgrading compliance-related systems to ensure environmental integrity and compliance with laws and regulations, rehabilitation, replacement, and optimization of HVAC systems, roofs, security systems, and other vertical assets, and implementing a program to enhance the utilization and life cycle expectancy of the recycling drop-off centers by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures. Method: The project uses fixed-term services contracts and/or competitive construction bids for the different components of the project. End State: Fully compliant, safe, and efficient solid waste facilities and recycling centers that meet the needs of residential and commercial customers, protect the environment, and extend the life of the landfill by diverting recyclable and hazardous materials.

59012 **Landfill Optimization** **1,400,000**

Purpose: To maximize existing facilities and assets through the expansion of the Collier County Landfill in compliance with the Integrated Solid Waste Management Strategy and the Solid Waste Sub-Element (Policy 2.4). This includes engaging the services of qualified engineering consultants to develop options, assessments, and feasibility studies to replace valuable landfill airspace as it is consumed by disposal activities by increasing landfill disposal capacity through vertical, southern or eastern, expansion at the existing Collier County Landfill property and/or surrounding properties, purchase property, purchase mitigation credits, and fund innovative programs to increase waste diversion. Method: The project uses fixed-term contracts for studies and design, mitigation purchases, and facility design and permitting. Construction is through the competitive bid process. End State: Extend the life of the Collier County Landfill by maximizing the use of the existing landfill site, securing long-term disposal capacity for the citizens of Collier County, diverting hazardous and recyclable materials from the landfill, and protecting environmental resources.

59013 **Physical/Cyber Security** **50,000**

Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements. Planned FY23 projects include but no limited to upgraded and coordinated cameras, communication and monitoring ability at the recycling drop-off centers and the landfill. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.

Project #	Project Title / Description	FY 2025 Adopted

Solid Waste Capital

59024 **SW Turnaround Program** **1,000,000**

Purpose: Improve public safety by providing designated turn-around capabilities on public roads for solid waste collection vehicles, ambulances, fire trucks, and school buses. This includes both hammerhead-shaped turnarounds on dead-end streets and reinforced and widened driveways where hammerhead construction is not feasible or is less cost effective. Method: The project uses both fixed-term contracts and competitive construction bids. End State: Solid waste collection vehicles, ambulances, fire trucks, and school buses can turn around safely on public roads, reducing property damage and hazards caused by backing out of dead-end streets, by utilizing both designated hammerheads and reinforced driveways.

70169 **E Naples Recycling Drop Off Center** **500,000**

Purpose: Provide a safe, convenient, neighborhood recycling center in eastern Collier County to serve the needs of the residents in that area as defined in the Solid Waste Sub-Element (Policy 1.3) of the land Development Code. This recycling center follows the Integrated Solid Waste Management Strategy of providing additional recycling drop-off centers in the intermediate timeframe. Development of this new center will augment overall recycling efforts, save valuable landfill space and most importantly, remove hazardous waste from the environment. In doing so, it will help protect ground water and other environmental resources. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: Extend the life of the Collier County Landfill by diverting hazardous and recyclable materials from the landfill.

70219 **Landfill Leachate Deep Injection Well** **600,000**

Purpose: To construct pretreatment infrastructure and maintain a fully reliable deep injection well for the disposal of landfill leachate. Due to the large volume of leachate generated by the landfill, and potential impacts from tropical storms, an reliable disposal system is needed. The construction of a DIW will provided long term disposal capacity for the landfill leachate system and provides disposal capacity for various projects development in the Resource Recovery Business Park. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program well into the future, meeting all rules, regulations, and future disposal demands as well as community expectations. Current work provides environmental protection for the equipment and functional resiliancy for power and pumps during tropical storm events.

70232 **Immokalee Facility Upgrade HHW** **750,000**

Purpose: Upgrade the facilities located on the Immokalee property that are the responsibility of the county to better serve and create a safer environment for the customers. Projects may include: (1) Design and permit of household hazardous waste (HHW) collection facilities to provide safe, convenient and environmentally responsible options for area residents and qualified small businesses desiring to properly dispose of flammable liquids, aerosols, pool chemicals, cleaning chemicals, used oil, mercury-containing devices, propane tanks, medical sharps, pharmaceuticals, fluorescent bulbs, batteries, electronics, used paints, pesticides and fungicides to comply with 29 CFR.1910 Hazardous Materials and FAC 69A-69 Florida Fire Prevention Code. (2) A new scalehouse with new scales to accommodate the growth in the northeast area of Collier County (3) Establishing a hurricane debris recovery area (4) General site upgrades to include fencing, lighting, and security cameras. FY25 planned projects include design, permitting and bid preparation to acheive the conceptual site plan currently under development. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the transfer station while diverting recyclables and hazardous waste material from the landfill.

94074 **X-fers/Reserves - Fund (4074)** **426,000**

Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project as well as a Transfer from the Solid Waste Landfill Closure & Debris Mission Reserve Fund (4071). This Transfer will only be made if a catastrophic event happens.

Total Solid Waste Capital **9,076,000**

Project #	Project Title / Description	FY 2025 Adopted

Stormwater Capital

51029 **Golden Gate City Outfall Replace** **5,989,400**

Project is to improve collection, treatment and conveyance of urban stormwater runoff by restoring and upgrading an antiquated system installed in early 1960s within the four (4) square-mile area known as Golden Gate City (GGC). The GGC canal system flows into Naples Bay via the Main Golden Gate Canal. The project includes replacement and improvements to the existing aging infrastructure such as the removal of old catch basins replaced with ditch bottom inlets with grates to catch debris, the addition of sumps at catch basin locations to act as sediment traps, re-grading and sodding of swales to prevent erosion, and provide water quality improvement. Over a $40 million stormwater program. The project will be done in coordination with the Transportation Department and Public Utilities Department to incorporate sidewalk, water, and wastewater main installation and in some areas replacements.

60121 **NPDES MS4 Program** **33,800**

Funding within this project covers continued development of and compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permitting program for the County operated Municipal Separate Storm Sewer System (MS4).

60267 **CoOp SFWMD Agreem't** **5,200,000**

The fifth amendment to the cooperative agreement no. C-11759 with the South Florida Water Management District (SFWMD) includes provisions for SFWMD to design, construct, and maintain the current County owned and maintained Palm River weir and Gordon River AMIL Gate. This amendment was presented to the BCC on 9/12/23, item 26368. The agreed-upon total was $26,000,000. This will be paid in 5 installments of $5.2M each.

93052 **X-fers/Reserves - (Fund 3052)** **300**

Stormwater Capital was allocated $60 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the stormwater capital improvements.

Total Stormwater Capital **11,223,500**

Project #	Project Title / Description	FY 2025 Adopted
	Supervisor of Elections Capital	
50019	**Voting Machines**	**1,500,000**
	Replacement of electronic poll books, additional voting units, and replacement sorter.	
	Total Supervisor of Elections Capital	**1,500,000**

Project #	Project Title / Description	FY 2025 Adopted
	Tourist Development Council - Beaches	
80165	**Co Beach Analysis & Design**	25,000
80171	**Beach Tilling**	30,000
	Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	
80288	**Wiggins Pass Dredge**	100,000
	Monitoring of recent 2022 dredge performance as required by FDEP permit.	
80366	**Coastal Resiliency**	500,000
	Technical support as needed for USACE's Coastal Storm Risk Management plan (CSRM).	
80377	**Sea Turtle Monitoring**	546,500
	Monitoring and collection of data related to sea turtle nesting and hatching activities, to fulfill permit requirements for beach raking and beach renourishment.	
88032	**Clam Pass Dredge Pelican Bay**	20,000
	Monitoring of 2022 dredging of Clam Pass.	
90007	**Tigartail Lagoon**	380,000
	Tigertail Lagoon is at the southern side of Tigertail Park between the park and the Gulf beach at the northern end of Marco Island. It is a tidal lagoon fed by a narrow channel originating from the northern end of Sand Dollar Island.	
90020	**TDC Administration**	75,000
	This item provides a funding allowance for unanticipated projects or initiatives.	
90033	**Near Shore Hard Bottom Monitoring**	230,000
	Monitoring of biological systems on nearshore hard bottom which is subject to potential impacts from beach renourishment projects. Required as part of permitting.	
90065	**Local Gov't Funding Request**	25,000
	Preparation of Local Government Funding Request grant participation for beach renourishment and inlet maintenance projects.	
90066	**Vanderbilt Beach Renourishment**	1,750,000
	Truck haul (~75,000 CY's) beach renourishment of Vanderbilt Beach from R-22 (Blue Bill Ave) to R-30.5 (just south of Vanderbilt Beach Road). Anticipated to be segment fill at problem areas, not the entire length.	
90068	**Naples Beach Renourishment**	1,750,000
	Naples Beach Engineering, Notice To Proceed and Renourishment (~75,000 CY's) – Truck haul beach renourishment of the Naples Beach from R-60 (Lowdermilk Park) to R-79 (just south of 21st Ave S. Anticipated to be segmented fill at problem areas, not the entire length.	
90071	**Marco S NTP & Renourishment**	200,000
	Five (5) year periodic renourishment re-nourishment of South Marco Island Beaches from R144 to G-2. (100,000 CYs)	
90076	**Tiger Tail Beach Access Road Expansion**	25,000
	Tigertail Beach Renourishment & pass widening/vegetation removal.	
90297	**Shore Bird Monitoring**	25,000
	Monitoring of migratory and nesting activities of protected and endangered shorebird species subject to potential impacts from beach renourishment projects. Required as part of permitting.	
90527	**Naples Beach Cleaning**	200,000
	Beach Cleaning Contract with City of Naples.	

Project #	Project Title / Description	FY 2025 Adopted
	Tourist Development Council - Beaches	
90533	**County Beach Cleaning**	**500,300**
	This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	
90536	**City/County Beach Monitoring**	**170,000**
	Physical survey of beach required by permit to determine erosion/accretion per beach segment.	
90549	**Doctors Pass Dredging**	**50,000**
	Monitoring of recent 2022 dredge performance as required by FDEP permit.	
91105	**X-fers/Reserves - Fund (1105)**	**62,162,700**
	The Interfund Transfers and Reserves for Tourist Development Council (TDC) Beach Renourishment/Inlet Maintenance Fund (1105) includes the following: -Transfer to Tax Collector, tax collection fee -Transfer to Fund (1804) for Sea Turtle Monitoring -Transfer to TDC Engineering Fund (1102) -Reserve for Catastrophe @ $500,000/year with a cap of $10 million -Reserve for Capital	
91804	**X-fers/Reserves - Fund (1804)**	**307,600**
	Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	
	Total Tourist Development Council - Beaches	**69,072,100**

Project #	Project Title / Description	FY 2025 Adopted
	Tourist Development Council - Park Beaches	
91100	**X-fers/Reserves - Fund (1100)**	**6,597,400**
	The inter-fund transfers and reserves for TDC-Beach Parks Fund (1100) are for the following items: -Transfer to Tax Collector, TDC collection fee - Reserve for Capital Outlay	
	Total Tourist Development Council - Park Beaches	**6,597,400**

Project #	Project Title / Description	FY 2025 Adopted

Transportation Capital

31331	**Operating Project Fund (3090)**	**50,000**
	Operating category funding for the Road District 1 Impact Fee Fund (3090) is required for expenses not specifically part of a capital project. A typical expenditure of this type is impact fee studies.	
31333	**Operating Project Fund (3091)**	**50,000**
	Operating category funding for the Road District 2 Impact Fee Fund (3091) is required for expenses not specifically part of a capital project. A typical expenditures of this type is impact fee studies.	
31336	**Operating Project Fund (3093)**	**45,000**
	Operating category funding for the Road District 4 Impact Fee Fund (3093) is required for expenses not specifically part of a capital project. A typical expenditures of this type is impact fee studies.	
31338	**Operating Project Fund (3094)**	**50,000**
	Operating category funding for the Road District 6 Impact Fee Fund (3094) is required for expenses not specifically part of a capital project. A typical expenditure of this type is impact fee study.	
31339	**Operating Project Fund (3095)**	**50,000**
	Operating category funding for the Road District 6 Impact Fee Fund (3095) is required for expenses not specifically part of a capital project. A typical expenditure of this type is impact fee studies.	
50285	**Transportation Mgmt. Svcs Bldg R&M**	**100,000**
	Building renovations to optimize space utilization and safety.	
60016	**Intersection Enhancements**	**583,300**
	Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.	
60037	**Asset Management**	**250,000**
	Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of Growth Management Department's (GMD) infrastructure assets.	
60077	**Road Refurbishing**	**800,000**
	Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.	
60090	**Traffic Signal Timing**	**500,000**
	To augment the Traffic Operations Signal Timing staff, conduct counts, capacity analysis, controller timing adjustment, field reviews, and investigate and respond to citizen's requests.	
60109	**Enhanced Planning Consultant Services**	**500,000**
	Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	
60118	**County Pathways Non-Pay in Lieu**	**300,000**
	Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	
60130	**Wall Barrier Replacement**	**1,500,000**
	Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd.	
60131	**Road Resurfacing**	**10,000,100**
	Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.	

Project #	Project Title / Description	FY 2025 Adopted

Transportation Capital

60144	**Oil Well Rd, Everglades to Oil Well Grade**	**4,389,000**
	The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.	
60163	**Traffic Calming/Studies**	**100,000**
	Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	
60172	**Traffic Signals**	**1,441,000**
	Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	
60197	**Road Maintenance Facility**	**500,000**
	Funds reserved for construction of road maintenance facility in the north end of town.	
60198	**Veterans Memorial Road PH II**	**1,300,000**
	Building 4-lanes divided urban arterial roadway from the new high school to Old US41, includes railroad crossing, sidewalks, on-street bike lanes and a signal at Old US41.	
60199	**Vanderbilt, US41 to Goodlette Frank Rd**	**10,629,000**
	Widening Vanderbilt Beach Road from four lanes to six lanes (mostly within the median), includes stormwater drainage improvements.	
60212	**New Bridges - GG Estates Mobility**	**1,807,000**
	47th Ave NE Bridge: Construction of a new two-lane bridge over the Golden Gate Main Canal, new traffic signal at Immokalee Road and other intersection improvements, adding paved shoulders, a sidewalk along the north side of the roadway from Immokalee Rd to Everglade Blvd, adding stormwater ponds for drainage and resurfacing 47th Ave NE from Immokalee Road to Everglades Blvd (about 3.06 miles). Wilson Blvd S Bridge: A new bridge over the Golden Gate Canal, realigning Wilson Blvd S to intersect with Tobias Street and Frangipani Ave, adding paved shoulders, a new sidewalk on one side of the road and drainage improvements. 62 Ave NE Bridge: A new bridge over the Golden Gate Canal, resurfacing 62nd Ave NE from Everglades Blvd to 40th Street NE (1.1 miles, extending 40th Street NW southbound 660 feet, adding paved shoulders, a new sidewalk on one side of the road and drainage improvements.	
60220	**Blue Sage Drive**	**18,100**
	Funding for Blue Sage Drive Emergency Repairs	
60231	**Oil Well Rd Shoulder Improvements**	**750,000**
	The project consists of widening the converting the existing 10' traffic lanes to 12' lanes and adding 5' paved shoulders on both sides of Oil Well Road – Segment II, east of the Oil Well Rd./Camp Keais Rd. intersection., with incidental drainage improvements. This project will enhance safety on this road.	
60249	**Vanderbilt Bch Rd, 16th to Everglades**	**5,020,000**
	To construct only two lanes (one in each direction) from 16th Street NE to Everglades.	
60253	**Immokalee Rd Shoulder Imp**	**215,000**
	Safety and capacity improvements consisting of adding 2' pavement widening and 5' paved shoulders, including milling & resurfacing of the existing pavement, on both sides of Immokalee Road east of Main Street (S.R. 29) intersection.	
60259	**Goodlette Rd (VBR to Immk Rd)**	**400,000**
	From Vanderbilt Beach Road to Immokalee Road expanding from 2-lane undivided to 4-lane divided arterial.	
60260	**Mast Arm Painting**	**225,000**
	For use of contractors to provide mast arm painting services.	

Project #	Project Title / Description	FY 2025 Adopted
	Transportation Capital	
60263	**Everglades Blvd (VBR to Oil Well Rd)**	**5,578,000**
	The 3-mile section of Everglades Blvd N from Oil Well Road to Vanderbilt Beach Road (planned) will be widened from 2 lanes to 4 lanes. Intersection improvements will be made at Randall Blvd. and Vanderbilt Beach Road. Minor improvements will be made to side street intersections.	
60268	**Immok/Livingston Flyover**	**3,640,000**
	The Scope of work is to construct a four-lane, grade-separated overpass with Livingston Road bridging over Immokalee Road to reduce congestion and delays along this segment of Immokalee Road (County Road 846) in unincorporated Collier County.	
60272	**Livingston Rd at Entrada Ave**	**1,500,000**
	Modify the intersection to restrict left turns from the side streets on Entrada Ave. Add a south bound U-Turn.	
66066	**Bridge Repairs and Construction**	**161,200**
	A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	
68056	**CR951, GG Blvd to Green Blvd**	**14,694,000**
	Add one lane in each direction; include a roadway alignment shift, access management, a revised signal, bridges, on-street bike lanes, and pedestrian upgrades.	
93080	**X-fers/Reserves - Fund (3080)**	**434,100**
	Reserve for Future Capital Projects is recorded in this project.	
93083	**X-fers/Reserves - Fund (3083)**	**12,273,700**
	The Interfund Transfers and Reserves for the Gas Tax Capital Fund (3083) are for the following items: -Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to Fund (2005). -Interest for paper loan-Transfer to Fund (2023). -Reserve for Capital Outlay.	
93092	**X-fers/Reserves - Fund (3092)**	**5,000**
	Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund (3092).	
93093	**X-fers/Reserves - Fund (3093)**	**671,000**
	Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund (3093).	
93095	**X-fers/Reserves - Fund (3095)**	**285,000**
	Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund (3095).	
	Total Transportation Capital	**80,814,500**

Project #	Project Title / Description	FY 2025 Adopted

Water / Sewer District Capital

50105 Integrated Asset Management **400,000**

Purpose: Sustain the Public Utilities Enterprise-wide Integrated Asset Management Program in accordance with the County Strategic Plan to maximize the life of utility infrastructure in compliance with local, state, and federal requirements and to meet operational needs. The system integrates the Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects (FSIP). Technical Support will continue into next fiscal year. Method: Utilize fixed-term contracts. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.

70010 Water Meter Renewal and Replacement Program **1,400,000**

Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life to maintain compliance with local, state, and federal requirements and to meet operational needs. There are approximately over 84,000 meters in the system that record water usage, and are thus the source of revenue for the utility. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and meter replacement installation completed by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 2013-44, and sustain an accurate measurement of customer water usage for accurate billing.

70014 Real Property/Infrastructure Audit **100,000**

Purpose: Ensure that all Collier County Water-Sewer District assets are located within County Utility Easements. Where this is not the case, the County does not have the legal right to construct projects or perform maintenance required to remain in compliance with local, state, and federal requirements and to meet operational needs to serve the District’s customers. Method: Coordinate with appropriate divisions to verify asset locations in existing geographical information system (GIS) layers. Coordinate with Real Property Management to locate easement interest documents, upload into the document management system (DMS), and plot locations in GIS. Compare easement interests with asset locations on GIS to determine if additional easements are required. End State: Confirm all assets reside within appropriate easements, and obtain additional easements where needed.

70019 Cross Connections Program **100,000**

Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance 2008-32. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the water system. This project replaces devices that have reached the end of their useful lives or have failed. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.

70023 Fire Hydrant Replacement **50,000**

Purpose: This on-going program replaces fire hydrants that have reached the end of their useful life to maintain compliance with local, state, and federal requirements and to meet operational needs to protect public safety. There are over 10,500 fire hydrants in the distribution system; existing hydrants are planned to be replaced each year beyond those replaced by a water main rehabilitation project. The areas targeted for replacement will be primarily based on input from the Fire Districts and areas of concern identified during annual flushing exercises. Method: Utilize existing underground services contracts. End State: Replace hydrants to ensure compliance with fire protection codes and ordinances, and provide a point to flush the water distribution system when necessary to comply with state and federal water quality standards.

Project #	Project Title / Description	FY 2025 Adopted

Water / Sewer District Capital

70031 **Utilities Master Plan** **200,000**

Purpose: Utilize consultants to assist with updates to the Utilities Master Plan Library and subordinate facility plans, including coordination with the Annual Update and Inventory Report (AUIR), rate study program, and the annual CIP update aimed at responsible system growth, maintenance, and preservation. Method: Utilization of RFP and existing fixed term contracts; retain qualified consultants to prepare and update master plans, facility plans, rate study collaboration and CIP validation. End State: The Master Plan Library, AUIR, CIP and rate study will remain concurrent with the latest population trends concurrent with Growth Management Department (GMD) Comprehensive Planning guidance and the needs of all Public Utilities Operating Divisions.

70045 **FDOT Utility Projects-Water** **1,000,000**

Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by Florida Department of Transportation (FDOT) construction projects in compliance with local, state, and federal requirements and to meet operational needs. Long-range upcoming FDOT projects that require utility relocations. Project activities generally include engineering review, FDOT utility relocation mark-up plans, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.

70060 **NCWRF SCADA Support Operating TSP** **300,000**

Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) in compliance with local, state, and federal requirements and to meet operational needs by eliminating obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations, provides network hardening through use of fiber installation for remote SCADA locations, and increases reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA systems.

70061 **SCWRF SCADA Support Operating TSP** **300,000**

Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) in compliance with local, state, and federal requirements and to meet operational needs by eliminating obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations, provides network hardening through use of fiber installation for remote SCADA locations, and increases reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA systems.

70062 **IQ SCADA Support Operating** **400,000**

Purpose: This is a multiple year program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process to maintain compliance with local, state, and federal requirements and to meet operational needs. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.

Project #	Project Title / Description	FY 2025 Adopted

Water / Sewer District Capital

70069 **Well/Plant Power System** **750,000**

Purpose: This multi-year phased project consists of improvement/replacement of aging power system equipment and power lines within the wellfields (Tamiami, North Reserve Osmosis & South Reverse Osmosis) and two Regional Water Treatment Plants (WTPs) in compliance with local, state, and federal requirements and to meet operational needs. Planned projects in fiscal year focus on the electrical reliability improvements at the North and South County Regional Water Treatment Plants. Method: Utilize existing fixed-term contracts for design and construction. End State: Continue to provide reliability and maintain compliance to meet demand throughout the water system.

70071 **County-wide Utility Projects-Water** **2,000,000**

Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by intra-county divisions in compliance with local, state, and federal requirements and to meet operational needs. Project activities generally include engineering review, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Transportation Management Services Department. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.

70084 **Wellfield SCADA Support - Operating** **500,000**

Purpose: Rehabilitate the Supervisory Control And Data Acquisition systems (SCADA) for the remote water sites including water distribution sites, water quality monitoring locations, and wellfields that supply raw water to the north and south treatment plants through a multi-year Technical Support Program (TSP) to increase reliability and operational efficiency in compliance with local, state, and federal requirements. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote water SCADA locations. There are over a hundred well sites controled via PLCs and communication networks throughout the wellfield as well as water distribution and quality monitoring sites throughout the water distribution system. This program will upgrade communication methods to more consistent and reliable standards. Method: Utilize fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the remote water sites SCADA systems.

70085 **Wellfield/Raw Water Booster Station Op TSP** **7,600,000**

Purpose: Provide annual Technical Support Program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance with local, state, and federal requirements and to meet operational needs. Projects include ongoing restoration and rehab to maintain water production capabilities at over 100 individual production wells (reconditioning of wells, well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the approximate 41 miles of raw water piping system (valve and main rehab, air release valve installation); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY25 include reconditioning of existing wells, improvements to existing wells/infrastructure in the North Reverse Osmosis (RO) wellfield, improvements to existing wells/infrastructure in the Tamiami wellfield and various process improvements. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.

Project #	Project Title / Description	FY 2025 Adopted

Water / Sewer District Capital

70102 **SCRWTP SCADA Support - Ops** **150,000**

Purpose: Restore and rehabilitate the Supervisory Control And Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant through a multi-year Technical Support Program in compliance with local, state, and federal requirements and to meet operational needs. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.

70113 **Facility Infrastructure Maint Water** **400,000**

Purpose: Operational and preventative maintenance program which performs regular preventative maintenance and minor repairs on water facilities including inspections and assessments of roofs, gates, overhead doors, cranes, fences, HVAC (heating ventilation, air conditioning) site, and landscaping in compliance with local, state, and federal requirements and to meet operational needs. This enhanced the utilization and life expectancy of the water facilities by maintaining structures in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life expectancy of the facility and its vertical assets.

70117 **WW Remote Sites MSP** **440,000**

Purpose: To optimize the operating efficiency and ensure the safety of Public Utilities Department (PUD) Wastewater Field Operations vertical assets in compliance with local, state, and federal requirements and to meet operational needs by completing projects related to the rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS). Maintain a program to enhance the utilization and life expectancy of the Field Operations vertical assets by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. End State: Enhanced and fully compliant WW Field Operations vertical assets that will ensure safety for employees and extend the assets' life expectancy.

70118 **Infrastructure TSP Water Plants** **650,000**

Purpose: To optimize the operating efficiency and ensure the safety of the Water Plants by completing maintenance projects related to the rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, lighting systems electrical and fire systems and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP) in compliance with local, state, and federal requirements. This will enhance the utilization and life expectancy of the SCRWTP and NCRWTP. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP will ensure safety for employees and extend the life expectancy of the Plants and its vertical assets.

70119 **WW Treatment Plants MSP** **560,000**

Purpose: Operational and preventative maintenance program which performs regular preventative maintenance on wastewater treatment facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers in compliance with local, state, and federal requirements and to meet operational needs. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant infrastructure wastewater treatment facilities that will extend the life cycle of the facilities and their vertical assets.

Project #	Project Title / Description	FY 2025 Adopted

Water / Sewer District Capital

70131 **Large Meters Renewal & Replacement** **300,000**

Purpose: Replace large meters as part of a multi-year program to replace water meters that have reached the end of their useful life to maintain compliance with local, state, and federal requirements and to meet operational needs. There are approximately over 1,300 large meters in the system that record water usage and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 2013-44, and sustain an accurate measurement of customer water usage for accurate billing.

70136 **Water Plant Capital Projects** **700,000**

Purpose: Provide funding for capital improvements involving safety related projects, repairs, replacements, and modifications needed to meet demand and to remain in compliance with local, state, and federal requirements at the Regional Water Treatment Plant (WTP's) . These facilities have been producing over 10 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are cartridge filters, transfer/blend pumps, high service pumps, treatment skids (Reverse Osmosis & Nanofiltration), degasification towers, odor control trains, ground storage tanks (GST), generator sets, lime reactors, lime slakers, flow meters, media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.

70141 **Basin 305 Program Capital (Pump Stations)** **3,100,000**

Purpose: This multi-year program restores, rehabilitates and replaces the aging wastewater collections system within the Glades, Lakewood, Gateway Triangle, Flamingo Estates and the Naples Industrial Park to maintain compliance with local, state, and federal requirements and to meet operational needs. Funding provides for the rehabilitation of approximately 4 pump stations per year. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet demand throughout Basin 305.

70142 **Basin 306 Program Capital** **1,400,000**

Purpose: This is a multi-year program that restores, rehabilitates and replaces aging wastewater collection system within the Bayshore Drive/Thomason Boulevard area of the Collier County Water-Sewer District to maintain compliance with local, state, and federal requirements and to meet operational needs. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements. Funds include rehabilitation of neighborhood pump stations in the Bayshore Drive corridor. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.

70144 **Force Main Transmission Systems TSP** **200,000**

Purpose: This is a multi-year program that restores, rehabilitates or replaces aging wastewater force mains within the Collier County Water-Sewer District network through a Technical Support Program (TSP) to maintain compliance with local, state, and federal requirements and to meet operational needs. The renewal of piping are on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the force main system.

Project #	Project Title / Description	FY 2025 Adopted

Water / Sewer District Capital

70148 **Water Reclamation Facilities TSP** **3,155,900**

Purpose: This is a multi-year Technical Support Program (TSP) to provide repairs and modifications needed to remain in compliance with local, state, and federal requirements and to meet operatioinal needs at the North and South County Water Reclamation Facilities (NCWRF and SCWRF). These facilities treat approximately 8 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and influent channels, MLE aeration basins, orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project provides for repair, rehabilitation and/or replacement of assets near the end of their useful lives. Method: Budget amendments to discrete projects, fixed-term contracts, and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.

70149 **NCWRF New Headworks** **24,910,000**

Purpose: Replace existing headworks and pump stations that are approximately 30 years old and have reached the end of their useful lives to remain in compliance with local, state, and federal requirements and to meet operatioinal needs. The project will include installation of structures, screens, grit removal equipment, flow splitting chambers, pump station, and electrical controls. Method: Design/bid/build contract for engineering and construction services. End State: Sustain compliance and meet demand with reliability through the upgrading of critical wastewater treatment components.

70166 **IQ Water System TSP** **750,000**

Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation to maintain compliance with local, state, and federal requirements and to meet operational needs. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.

70173 **Orange Tree Compliance** **2,300,000**

Purpose: This ongoing Technical Support Program (TSP) provides repair of aging plant assets at the Orangetree wastewater treatment plant in compliance with local, state, and federal requirements and to meet operational needs and odor conrol issues. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the potable water and wastewater system assets.

70196 **Tamiami Wellfield** **2,000,000**

Purpose: To construct new Tamiami wells and associated raw water piping per year. Projects include constructing new Tamiami raw water wells, piping, electrical and all appurtenances. Several of the existing Tamiami wells have decreased in yield due to age and additional raw water wells will provide additional raw water capacity. Constructing these new wells will continue to meet raw water demand at both regional water treatment plants and remain in compliance with local, state, and federal requirements and to meet operational needs. Method: Utilize request for proposal (RFP) for design services and competitive bidding for construction. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.

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70202 **Collier County Utility Standards** **45,000**

Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and specific advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards in compliance with local, state, and federal requirements and to meet operational needs.

70207 **MPS 301 Rehabilitation** **2,900,000**

Purpose: Rehabilitate highly-corroded 30+ year old Master Pump Station (MPS) 301 including mechanical, electrical, and structural components such as pumps, motors, generator, controls, pipes, wet wells, odor control, containment, structures, lighting, and fencing to maintain compliance with local, state, and federal requirements and to meet operational needss. Method: Fixed-term contracts and competitive bids. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance.

70222 **Golden Gate City CAP** **500,000**

Purpose: This is a Capital Support Program to provide improvements and modifications needed in the wastewater collection and irrigation quality system within Golden Gate City to maintain compliance with local, state, and federal requirements and to meet operational needs. Project provides for improvements and/or replacement of assets near the end of their useful lives. Projects includes, but are not limited to, pump stations, gravity main or force main, irrigation main, and valve replacements. Method: Fixed-term contracts, and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.

70225 **Cassena Rd MSBU** **39,900**

Purpose: Design and construct a potable water line in the right-of-way to be accessible to each of thirteen unserved properties on Cassena Rd. via an Municipal Service Benefit Unit (MSBU) agreement. Method: Fixed-term contract. End State: Meet customer demand by providing a fully functional potable water line, complete with water meter and backflow preventer, to each of the thirteen properties on Cassena Rd.

70240 **Collections Operating TSP** **1,100,000**

Purpose: This is a multi-year Technical Support Program (TSP) to provide repairs and modifications needed to maintain compliance with local, state, and federal requirements and to meet operational needs. Project provides for repair, rehabilitation and/or replacement of assets near the end of their useful lives. Projects includes, but are not limited to, pump station repairs or rehabs, gravity main or force main repairs and/or replacements, and valve replacements. Method: Fixed-term contracts, and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.

70272 **ARV Replacement Program** **2,000,000**

Purpose: Replace and bring above ground approximately 50 air release valves (ARVs) per year in compliance with local, state, and federal requirements and to meet operational needs. Existing below-ground ARVs are more prone to failure creating sanitary sewer overflows, and well as being a safely issue working in confined spaces. Method: Fixed term contracts for design and construction. End State: Maintain compliance and provide reliable services.

70275 **WM Repl Carlton & Catts** **250,000**

Purpose: Replace gravity sewer cleanouts in Naples Manor that has reached the end of its useful life. The project installs cleanouts and other appurtenances that improve the operation of the sanitary sewer collection system to maintain compliance with local, state, and federal requirements and to meet operational needs. Method: Utilize fixed term contracts for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the wastewater collection system assets.

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70276 **Goodland PS Improvements** **3,000,000**

Purpose: The project involves the Goodland Pump Station located at Goodland Drive and San Marco Road which feeds the potable water distribution system serving Goodland customers. This project will replace all yard piping and valves. The underground assets need to be replaced due to saltwater deterioration to maintain compliance with local, state, and federal requirements and to meet operational needs. Pumps, piping, mechanical, electrical, Supervisory Control And Data Acquisition (SCADA) assets to be replaced and/or upgraded to current pump station standards. Evaluate the structurally integrity of the existing building and ground storage tank (GST). Renovations to the pump building & GST along with other miscellaneous items within the pump station site that need to be replaced. Method: Fixed term contracts for design services and competitive bids for construction or utilizing the Design-Build procurement method. End State: Provides improvement to the water quality, continues to meet demand, continues to provide fire protection, and increases water reliability.

70280 **WW Valve Replacement Prgm** **200,000**

Purpose: This is a multi-year program that restores, rehabilitates or replaces aging wastewater force main valves within the Collier County Water-Sewer District network in compliance with local, state, and federal requirements and to meet operational needs. Wastewater valves are being rehabilitated/replaced to reduce the potential for sanitary sewer overflows (SSOs), to decrease maintenance costs and to provide a safe working environment for wastewater collections maintenance staff. The renewal of valves are on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the force main system.

70281 **WW Electrical Upgrades** **1,000,000**

Purpose: This multi-year phased project consists of improvement/replacement aging power system equipment and power lines within the collection system in compliance with local, state, and federal requirements and to meet operational needs. Planned projects in fiscal year focus on the electrical reliability improvements in the collection system, and at the North and South County Reclamation Facilities. Method: Utilize existing fixed-term contracts for design and construction. End State: Continue to provide reliability and maintain compliance to meet demand throughout the water system.

70286 **PCCP Replacement (Ph1 - Carica PS to Airport & Ph2 - SCRWTP to NCRWTP)** **2,000,000**

Purpose: This project consists of the replacement of the existing Pre-stressed Concrete Cylinder Pipe (PCCP) transmission water main that travels from the South County Regional Water Treatment Plant to the Carica Pump Station to maintain compliance with local, state, and federal requirements and to meet operational needs. Method: Utilize request for professional services (RPS) for design and competitive bidding for construction. End State: Meet demand, maintain reliability, and remain in compliance.

70288 **SCWRF Electrical Serv #1 Upgrades** **7,000,000**

Purpose: Design and construction to replace electrical service #1 switchgear and standby generators at South County Water Reclamation Facility (SCWRF) to maintain compliance with local, state, and federal requirements and to meet operational needs. This switchgear and generators are at the end of their useful life and need to be replaced. Method: Request for Professional Services for design and competitive bids for construction. End State: Maintain compliance and reliability through proactive replacement of aging electrical infrastructure.

70289 **I-75/Pine Ridge Relocate** **3,500,000**

Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure at Pine Ridge and I75 driven by Florida Department of Transportation (FDOT) construction projects in compliance with local, state, and federal requirements and to meet operational needs. Long-range upcoming FDOT projects that require utility relocations. Project activities generally include engineering review, FDOT utility relocation mark-up plans, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility construction to maintain compliance and provide reliable services.

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70291 **J&C Blvd Neighborhood WM replacement** **700,000**

Purpose: A multi-year utility renewal program that provides the replacement of water infrastructure in this commercial area that has reached the end of its useful life in compliance with local, state, and federal requirements and to meet operational needs. Method: Utilize Request for Proposal (RPS) for design services and competitive bids for construction. End State: Renewed, compliant utility infrastructure.

70292 **IQ Pilot WQ Project** **500,000**

Purpose: Pilot study reviewing efficiency, recovery rate, and processsing of IQ water at the NCWRF by installing a pilot Reverse Osmosis (RO) and/or Nanofiltration (Nano) treatment skids. The project includes a coordinated design of membrane filters that are optimized with piping and pump redesign as needed to remain in regulatory compliance with local, state, and federal requirements and improve the recovery rate of the treatment process. Method: Utilize existing fixed-term contracts for design, and contract out construction through competitive procurements. End State: Complete pilot study to determine feasibility of additional wastewater treatment process to increase water quality opportunities of the IQ water delivery system.

70293 **SCWRF Equalization Tank Optimization** **1,000,000**

Purpose: Modify existing headworks equalization tanks and mixing pumps that are approximately 30 years old and have reached the end of their useful lives to remain in compliance with local, state, and federal requirements and to meet operatioinal needs. The project will include modifying existing pumps, piping, and electrical controls. Method: Design/bid/build contract for engineering and construction services. End State: Sustain compliance and meet demand with reliability through the upgrading of critical wastewater treatment components.

70294 **New Lab Building** **3,000,000**

Purpose: To construct new regional lab building at the NCWRF to serve all CCWSD wastewater treatment facilities sampling programs in compliance with local, state, and federal requirements and to meet operatioinal needs. The project will include installation of a new lab and associated State mandated sampling programs outlined in respective FDEP facility permits. Method: Design/bid/build contract for engineering and construction services. End State: Sustain compliance and meet demand with reliability through the development of critical wastewater treatment components.

70295 **Bayshore Stormwater Imp Phase 1- Becca Ave** **325,000**

Purpose: Program that provides replacement of wastewater collection/transmission pipe in Bayshore to maintain compliance with local, state, and federal requirements and to meet operational needs. The program installs gravity pipe, pressure pipe, pumps, manholes, lateral sewers and other appurtenances that improve wastewater collection/transmission. Method: Utilize annual contiuing contract for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the wastewater collection/transmission system assets.

71009 **Water Security Systems** **150,000**

Purpose: Multi-year program to provide both physical and virtual protection of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security, local, state, and other federal requirements for public water supply systems and sustainability of existing levels of service. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.

Project #	Project Title / Description	FY 2025 Adopted

Water / Sewer District Capital

71010 Distribution System TSP **1,000,000**

Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging water distribution system assets that have failed throughout the over approximately 960 miles of underground water piping to maintain compliance with local, state, and federal requirements and to meet operational needs. Projects in fiscal year include small water main projects, large water valves projects and un-planned/emergency water projects. Method: Budget amendments to discrete projects, utilize existing fixed-term contracts for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.

71055 NCRWTP SCADA Support Operating **150,000**

Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year Technical Support Program (TSP) to maintain compliance with local, state, and federal requirements and to meet operational needs. This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.

71056 SCADA Compliance - Water **100,000**

Purpose: Multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division in compliance with local, state, and federal requirements and to meet operational needs. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.

71057 Membrane Replacement & Interstage Booster **2,000,000**

Purpose: Increase the efficiency and the recovery rate of the Water Treatment Plant's Reverse Osmosis (RO) and Nanofiltration (Nano) treatment units, replace membranes that are beyond their useful life, and maintain existing piping components. The project includes a coordinated design of membrane filters that are optimized with piping and pump redesign as needed to remain in regulatory compliance with local, state, and federal requirements and improve the recovery rate of the treatment process. Method: Utilize existing fixed-term contracts for design, plant staff for membrane replacement, and contract out construction through competitive procurements. End State: Optimized RO and Nano treatment processes that achieve energy efficiencies and stay within water quality compliance parameters.

71058 General Legal Services **200,000**

Purpose: Obtain expert legal counsel for water, wastewater, and reuse issues. Provide appropriate legal representation for various complex or specialized water and wastewater related matters to maintain compliance with local, state, and federal requirements and to meet operational needs.. Method: Issue work orders under a competitive agreement for legal services for complex or specialized legal tasks. End State: Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance.

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71065 **SCRWTP TSP Operating** **1,000,000**

Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance with local, state, and federal requirements and to meet operational needs at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 4 lime reactors, 6 media filters, sludge thickener and new belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.

71066 **NCRWTP Operating TSP** **2,000,000**

Purpose: Provide annual Technical Support Program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance with local, state, and federal requirements and to meet operational needs at the North County Regional Water Treatment Plant. This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.

72013 **Facility Infrastructure Maint Wastewater** **530,000**

Purpose: To optimize the operating efficiency and ensure the safety of the Wastewater Plants by completing annual inspections and preventative maintenance of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems and other vertical assets existing at the South and North County Water Reclamation Facilities (SCWRF and NCWRF), Orangetree and Golden Gate Wastewater Facilities to maintain compliance with local, state, and federal requirements. This will enhance the utilization and life expectancy of these facilities by maintaining the Plants in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: A safety for employees and extend the life cycle of the Plants and its vertical assets.

72505 **WW Security Systems** **455,000**

Purpose: This is a multi-year program to provide both physical and virtual assessments of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with local, state, federal and Department of Homeland Security requirements and sustainability of existing levels of service. Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.

72541 **SCADA Compliance Assurance Program- Wastewater** **100,000**

Purpose: This is a multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater Department in compliance with local, state, and federal requirements and to meet operational needs. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.

73065 **Countywide Utility Projects - Wastewater** **200,000**

Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by intra-county divisions in compliance with local, state, and federal requirements and to meet operational needs. Upcoming projects include utility relocations driven by the Transportation Management Services Department. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.

Project #	Project Title / Description	FY 2025 Adopted

Water / Sewer District Capital

73922 **WW Collection SCADA Telemetry** **300,000**

Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance with local, state, and federal requirements and to meet operational needs. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater collection system. The program includes repair and replacement of SCADA equipment including programmable logic controllers (PLCs), network switches, and transmitter control units (TCUs) and antennas at approximately 900 pump stations, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.

74030 **IQ Aquifer Storage and Recovery** **150,000**

Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) storage and recovery system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ ASR pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation to maintain compliance with local, state, and federal requirements and to meet operational needs. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the storage system in working condition. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.

75005 **Wellfield Program Management** **50,000**

Purpose: This is a multi-year program in compliance with local, state, and federal requirements and to meet operational needs that will be required throughout the life of the wells which provides consultant engineering support to assist in the monitoring of the aquifer conditions in the existing wellfields (Tamiami, North Reverse Osmosis, and South Reverse Osmosis, with over 100 production wells and over 24 monitoring wells in the system), and planning for future wellfields. This program aids with the review of regulatory changes to water withdrawal permits, regulatory reporting, permit modification and renewal, and hydrogeological expertise and support. The Wellfield Management Program also provides engineering design for necessary repairs and rehab projects to maintain a reliable and sustainable raw water supply. Method: Through the existing wellfield contract. End State: Ensure sustainable aquifer yield while planning for future system demand.

75017 **PUD Hydraulic Modeling** **250,000**

Purpose: Provide hydraulic evaluation and analysis of all water, wastewater, and irrigation quality water infrastructure in compliance with local, state, and federal requirements and to meet operational needs. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Hydraulic analysis will identify opportunities for cost-savings resulting from pump station operations, diurnal curve management, pressure management, and pipe sizing. For fiscal year, continue to model future scenarios for new water projects. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.

75018 **Financial Services** **60,000**

Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.

Project #	Project Title / Description	FY 2025 Adopted
	Water / Sewer District Capital	
75019	**Comprehensive Planning Technical Support**	**75,000**
	Purpose: Utilize consultants to assist in addressing changes to key documents and data used to prepare the following: Utilities portion of the Annual Update and Inventory Report (AUIR), updates to the Growth Management Plan (GMP), Evaluation and Appraisal Report (EAR) of the Growth Management Plan, and updates to the Land Development Code (LDC) to ensure sustained compliance with local, state, and federal requirements and to meet operational needs. Method: Engage consultants to provide professional services. End State: The Annual Update and Inventory Report, Evaluation and Appraisal Report of the Growth Management Plan, and updates to the Land Development Code and Growth Management Plan will be forwarded to Growth Management Division's Comprehensive Planning Section for coordination of the approval process through the Board of County Commissioners.	
94011	**X-fers/Reserves - Fund (4011)**	**14,259,000**
	The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from loans and bonds. The balance of funds is in Reserves.	
94012	**X-fers/Reserves - Fund (4012)**	**3,137,500**
	Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	
94013	**X-fers/Reserves - Fund (4013)**	**23,382,100**
	The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from loans and bonds. The balance of funds is in Reserves.	
94014	**X-fers/Reserves - Fund (4014)**	**500,000**
	Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	
94015	**X-fers/Reserves - Fund (4015)**	**398,000**
	County Water/Sewer Capital funded by Revenue Bonds Fund (2015) Reserves may be used for contingencies and future capital projects.	
94019	**X-fers/Reserves - Fund (4019)**	**7,348,400**
	County Water/Sewer Capital funded by Revenue Bonds Fund (4019) Reserves may be used for contingencies and future capital projects.	
94020	**X-fers/Reserves Fund (4020)**	**13,021,500**
	Total Water / Sewer District Capital	**155,992,300**
	Total Project Cost	**703,659,900**

General Fund (0001)

Fund Type: **General Fund**

Description: **The General Fund (0001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (0011), Sheriff (0040), Property Appraiser (0060), Tax Collector (0070), and Supervisor of Elections (0080). Prior to the accounting system upgrade in FY 2023, this was Fund number 001.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	45,907,111	54,536,100	49,117,100	56,406,900	1,368,800	57,775,700	5.94%
Operating Expense	39,904,508	48,330,800	48,588,100	52,578,800	1,196,400	53,775,200	11.26%
Capital Outlay	124,853	107,400	149,000	100,000	-	100,000	(6.89)%
Grants and Aid	3,986,964	4,001,100	3,921,100	3,230,600	-	3,230,600	(19.26)%
Remittances	8,356,703	10,876,300	9,557,600	10,200,500	-	10,200,500	(6.21)%
Trans to Clerk Of Courts	12,080,000	14,681,000	14,681,000	15,194,800	-	15,194,800	3.50%
Trans to Sheriff	236,274,800	250,246,100	250,246,100	266,452,100	-	266,452,100	6.48%
Trans to Property Appraiser	8,365,983	8,954,300	8,954,300	9,648,200	-	9,648,200	7.75%
Trans to Tax Collector	20,428,001	25,217,100	25,217,100	25,753,600	-	25,753,600	2.13%
Trans to Superv of Elections	4,916,800	5,967,100	5,967,100	6,175,900	-	6,175,900	3.50%
Contribution C-ARP	-	9,000,000	-	9,000,000	-	9,000,000	0.00%
Trans to 1001 Rd & Bridge	23,871,400	27,629,700	27,629,700	27,675,800	-	27,675,800	0.17%
Trans to 1005 Stormwtr Ops	2,745,600	2,846,000	2,846,000	3,567,200	-	3,567,200	25.34%
Trans to 1011 Unincorp Gen Fd	726,000	-	-	-	-	-	N/A
Trans to 1020 Bayshore CRA	2,730,700	2,920,500	2,920,500	3,793,500	-	3,793,500	29.89%
Trans to 1025 Immok CRA	984,800	993,000	993,000	1,108,500	-	1,108,500	11.63%
Trans to 1030 Ave Maria Zone	119,400	136,300	136,300	130,100	-	130,100	(4.55)%
Trans to 1031 i75 & 951 Innv Zone	419,300	470,200	470,200	591,700	-	591,700	25.84%
Trans to 1032 GG Econ Dev Zone	1,867,600	2,063,200	2,063,200	2,279,000	-	2,279,000	10.46%
Trans to 1040 Ochopee Fire	609,407	955,200	955,200	905,400	-	905,400	(5.21)%
Trans to 1051 Court Admin	2,208,000	1,907,600	1,907,600	2,401,700	-	2,401,700	25.90%
Trans to 1060 800 MHz Radio Sys	1,433,360	1,278,900	1,278,900	1,323,700	-	1,323,700	3.50%
Trans to 1075 Afford Housing	500,000	500,000	500,000	500,000	-	500,000	0.00%
Trans to 1077 Misc Grants	281,700	126,700	126,700	222,600	-	222,600	75.69%
Trans to 1107 County Museums	495,400	644,500	644,500	711,100	-	711,100	10.33%
Trans to 1109 Sports Complx	3,029,100	3,029,100	3,029,100	2,979,500	-	2,979,500	(1.64)%
Trans to 1146 Legal Aid Society	145,600	143,800	143,800	138,900	-	138,900	(3.41)%
Trans to 1804 P&R Sea Turtle	133,000	138,700	138,700	143,500	-	143,500	3.46%
Trans to 1806 Grnt Prog Support	1,712,100	827,500	832,100	1,356,400	-	1,356,400	63.92%
Trans to 1813 FEMA Events	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.00%
Trans to 1834 AdminSrv GrntMtch	-	-	14,400	-	-	-	N/A
Trans to 1836 Housing GrntMtch	88,952	125,000	227,300	142,700	-	142,700	14.16%
Trans to 1838 Human Serv GrntM	3,004	-	6,800	-	-	-	N/A
Trans to 2013 Tax SpOb Rev Note	-	528,300	528,300	541,700	-	541,700	2.54%
Trans to 2022 SpOb Bonds	7,774,700	7,428,800	7,428,800	7,227,700	-	7,227,700	(2.71)%
Trans to 3001 Co-Wide Cap Proj	49,526,300	52,934,500	52,934,500	34,863,400	-	34,863,400	(34.14)%
Trans to 3007 Sports Complex	4,000,000	-	-	-	-	-	N/A
Trans to 3026 Museum Capital	200,000	200,000	200,000	162,700	-	162,700	(18.65)%
Trans to 3050 Stormwtr Cap	8,271,500	2,800,000	2,800,000	2,940,000	-	2,940,000	5.00%
Trans to 3062 Pk Ad Val Cap	3,177,500	3,000,000	3,000,000	3,150,000	-	3,150,000	5.00%
Trans to 3071 Unin Pk ImpFee	-	1,139,100	1,139,100	-	-	-	(100.00)%
Trans to 3081 GM Transp Cap	10,625,900	9,200,000	9,200,000	9,660,000	-	9,660,000	5.00%
Trans to 4030 CATT Transit Enhnc	3,080,900	2,862,300	2,862,300	2,761,600	-	2,761,600	(3.52)%

General Fund (0001)

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 4032 Transit CAT GrntM	364,535	654,700	953,900	623,200	-	623,200	(4.81)%
Trans to 4033 Transp Disadv	2,127,700	2,282,700	2,282,700	2,380,400	-	2,380,400	4.28%
Trans to 4035 Transp Disadv GrntM	85,745	82,700	158,500	580,200	-	580,200	601.57%
Trans to 4050 EMS	25,429,400	29,392,300	29,392,300	30,421,000	-	30,421,000	3.50%
Trans to 5006 Info Tech Cap	3,981,600	3,301,100	3,301,100	4,279,200	-	4,279,200	29.63%
Trans to 5016 Prop & Casualty	2,000,000	2,000,000	2,000,000	-	-	-	(100.00)%
Trans to 5017 Health & Life	2,000,000	-	-	-	-	-	N/A
Trans to 5021 Fleet Mgt	45,000	-	-	-	-	-	N/A
Trans to 5023 Motor Pool	721,800	1,235,800	1,235,800	430,000	-	430,000	(65.20)%
Adv/Repay to 1031 i75 & 951 Zone	2,000,000	5,500,000	5,500,000	1,356,800	-	1,356,800	(75.33)%
Adv/Repay to 1813 FEMA Events	-	10,000,000	-	10,000,000	-	10,000,000	0.00%
Reserve for Contingencies	-	13,467,700	-	16,020,100	-	16,020,100	18.95%
Reserve for Capital	-	-	-	978,000	-	978,000	N/A
Reserve for Cash Flow	-	59,639,400	-	61,512,000	-	61,512,000	3.14%
Reserve for Attrition	-	(917,000)	-	(947,300)	-	(947,300)	3.30%
Total Appropriations	**551,862,726**	**687,385,600**	**590,179,800**	**695,653,400**	**2,565,200**	**698,218,600**	**1.58%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost General Fund	(161,665,079	-	(146,698,800	-	-	-	N/A
Ad Valorem Taxes	412,370,764	444,334,400	424,470,000	458,379,200	-	458,379,200	3.16%
Delinquent Ad Valorem Taxes	4,144,844	50,000	50,000	50,000	-	50,000	0.00%
Licenses & Permits	236,847	331,500	241,500	241,500	-	241,500	(27.15)%
Intergovernmental Revenues	442,047	492,500	501,000	491,000	-	491,000	(0.30)%
State Revenue Sharing	18,830,744	12,000,000	18,612,200	16,438,800	-	16,438,800	36.99%
State Sales Tax	68,746,452	52,000,000	60,275,000	63,275,000	-	63,275,000	21.68%
Fed Payment In Lieu of Taxes	1,611,585	1,250,000	1,250,000	1,250,000	-	1,250,000	0.00%
Charges For Services	15,490,313	18,282,300	15,765,900	19,103,200	-	19,103,200	4.49%
Fines & Forfeitures	381,425	399,800	477,800	447,800	-	447,800	12.01%
Miscellaneous Revenues	951,976	232,700	356,500	340,800	-	340,800	46.45%
Interest/Misc	6,604,210	873,200	6,456,500	1,613,200	-	1,613,200	84.75%
Indirect Service Charge	8,562,000	8,763,100	8,763,700	9,096,600	-	9,096,600	3.81%
Reimb From Other Depts	1,064,596	1,434,100	1,620,100	1,459,100	-	1,459,100	1.74%
Trans frm Clerk of Courts	208,146	100,000	100,000	100,000	-	100,000	0.00%
Trans frm Property Appraiser	1,036,163	500,000	500,000	500,000	-	500,000	0.00%
Trans frm Sheriff	264,619	-	-	-	-	-	N/A
Trans frm Tax Collector	12,005,092	6,000,000	6,000,000	7,000,000	-	7,000,000	16.67%
Trans frm Supervior of Elections	196,265	-	-	-	-	-	N/A
Trans fm 0002 Afford Housing	33,017	-	-	20,000	-	20,000	N/A
Trans fm 0004 Eco Dev	126,200	-	-	-	-	-	N/A
Trans fm 1011 Unincorp GenFd	482,600	-	-	-	-	-	N/A
Trans fm 1013 Com Dev	189,900	-	-	-	-	-	N/A
Trans fm 1014 Plan Serv	13,600	-	-	-	-	-	N/A
Trans fm 1020 Bayshore CRA	53,800	-	-	-	-	-	N/A
Trans fm 1025 Immok CRA	53,800	-	-	-	-	-	N/A
Trans fm 1061 ConsrvCollr-Land	-	8,560,600	28,895,900	-	-	-	(100.00)%
Trans fm 1062 ConsrvCollr Maint	-	38,150,200	723,500	-	-	-	(100.00)%
Trans fm 1104 TDC Mgt & Ops	170,300	-	-	-	-	-	N/A
Trans fm 4008 W/S Ops	183,900	-	-	-	-	-	N/A
Trans fm 4070 SWaste Ops	2,500	-	-	-	-	-	N/A
Trans fm 5016 Prop & Casualty	76,600	-	-	-	-	-	N/A
Adv/Repay fm 4090 Airport Ops	250,000	250,000	250,000	250,000	-	250,000	0.00%

General Fund (0001)

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Carry Forward	158,743,500	120,712,600	161,569,000	144,133,600	2,565,200	146,698,800	21.53%
Less 5% Required By Law	-	(27,331,400)	-	(28,536,400)	-	(28,536,400)	4.41%
Total Funding	**551,862,726**	**687,385,600**	**590,179,800**	**695,653,400**	**2,565,200**	**698,218,600**	**1.58%**

Affordable Housing Water/Sewer Impact Fee Deferral Program (0002)

Fund Type: **General Fund**

Description: **The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives. Prior to the accounting system upgrade in FY 2023, this was Fund number 002.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 0001 General Fund	33,017	-	-	20,000	-	20,000	N/A
Total Appropriations	**33,017**	**-**	**-**	**20,000**	**-**	**20,000**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	2,296	-	1,800	-	-	-	N/A
Impact Fees	8,940	-	7,000	-	-	-	N/A
Carry Forward	1,525,800	-	11,200	20,000	-	20,000	N/A
Total Funding	**1,537,036**	**-**	**20,000**	**20,000**	**-**	**20,000**	**0.00%**

Emergency Relief Fund (0003)

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement. Prior to the accounting system upgrade in FY 2023, this was Fund number 003.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	44,287	109,900	-	-	-	-	(100.00)%
Trans to 1813 FEMA Events	-	-	-	542,300	-	542,300	N/A
Reserve for Catastrophic Event	-	395,100	-	-	-	-	(100.00)%
Total Appropriations	**44,287**	**505,000**	**-**	**542,300**	**-**	**542,300**	**7.39%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
FEMA - Fed Emerg Mgt Agency	1,988	-	-	-	-	-	N/A
Miscellaneous Revenues	758	-	-	-	-	-	N/A
Interest/Misc	12,865	8,800	12,000	-	-	-	(100.00)%
Carry Forward	598,100	496,700	530,300	542,300	-	542,300	9.18%
Less 5% Required By Law	-	(500)	-	-	-	-	(100.00)%
Total Funding	**613,710**	**505,000**	**542,300**	**542,300**	**-**	**542,300**	**7.39%**

Economic Development (0004)

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility. Prior to the accounting system upgrade in FY 2023, this was Fund number 007.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	132,359	144,000	149,400	149,400	-	149,400	3.75%
Operating Expense	157,805	291,900	335,400	56,000	-	56,000	(80.82)%
Indirect Cost Reimburs	21,900	17,700	17,700	10,600	-	10,600	(40.11)%
Grants and Aid	111,112	-	305,600	-	-	-	N/A
Remittances	12,000	10,000	-	-	-	-	(100.00)%
Trans to 0001 General Fund	126,200	-	-	-	-	-	N/A
Total Appropriations	**561,376**	**463,600**	**808,100**	**216,000**	**-**	**216,000**	**(53.41)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	306,074	-	-	-	-	-	N/A
Charges For Services	40,551	46,400	46,400	46,400	-	46,400	0.00%
Interest/Misc	20,598	-	20,000	-	-	-	N/A
Carry Forward	1,113,800	419,600	913,700	172,000	-	172,000	(59.01)%
Less 5% Required By Law	-	(2,400)	-	(2,400)	-	(2,400)	0.00%
Total Funding	**1,481,024**	**463,600**	**980,100**	**216,000**	**-**	**216,000**	**(53.41)%**

Clerk of Courts (0011)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 011.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	12,663,273	13,552,900	13,212,700	13,917,100	-	13,917,100	2.69%
Operating Expense	2,906,080	3,233,500	3,173,600	3,232,600	208,800	3,441,400	6.43%
Capital Outlay	124,350	96,800	270,500	262,400	-	262,400	171.07%
Trans to 0001 General Fund	420,213	-	379,500	-	-	-	N/A
Trans to 1091 Clerk Court Fund	-	1,275,000	1,275,000	1,120,000	-	1,120,000	(12.16)%
Total Appropriations	**16,113,916**	**18,158,200**	**18,311,300**	**18,532,100**	**208,800**	**18,740,900**	**3.21%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	3,738,459	3,529,800	3,150,800	3,167,200	-	3,167,200	(10.27)%
Fines & Forfeitures	61,348	46,500	64,700	70,700	-	70,700	52.04%
Miscellaneous Revenues	8,261	-	300	500	-	500	N/A
Interest/Misc	433,994	79,700	414,500	469,600	-	469,600	489.21%
Trans frm Board	12,080,000	14,681,000	14,681,000	14,986,000	208,800	15,194,800	3.50%
Less 5% Required By Law	-	(178,800)	-	(161,900)	-	(161,900)	(9.45)%
Total Funding	**16,322,061**	**18,158,200**	**18,311,300**	**18,532,100**	**208,800**	**18,740,900**	**3.21%**

Sheriff (0040)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 040.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	203,258,800	200,681,500	213,395,800	-	213,395,800	4.99%
Operating Expense	-	40,950,000	43,483,500	47,017,100	-	47,017,100	14.82%
Capital Outlay	-	6,037,300	6,043,900	6,039,200	-	6,039,200	0.03%
Trans to 0001 General Fund	-	-	37,200	-	-	-	N/A
Total Appropriations	**-**	**250,246,100**	**250,246,100**	**266,452,100**	**-**	**266,452,100**	**6.48%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans frm Board	-	250,246,100	250,246,100	266,452,100	-	266,452,100	6.48%
Total Funding	**-**	**250,246,100**	**250,246,100**	**266,452,100**	**-**	**266,452,100**	**6.48%**

Property Appraiser (0060)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 060.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	8,535,800	9,150,100	9,178,600	-	9,178,600	7.53%
Operating Expense	-	2,392,600	2,616,400	2,616,400	-	2,616,400	9.35%
Capital Outlay	-	40,000	30,000	40,000	-	40,000	0.00%
Total Appropriations	**-**	**10,968,400**	**11,796,500**	**11,835,000**	**-**	**11,835,000**	**7.90%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans frm Board	-	9,802,300	10,630,400	10,521,700	-	10,521,700	7.34%
Trans frm Independ Special District	-	1,166,100	1,166,100	1,313,300	-	1,313,300	12.62%
Total Funding	**-**	**10,968,400**	**11,796,500**	**11,835,000**	**-**	**11,835,000**	**7.90%**

Tax Collector (0070)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 070.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	17,057,600	16,553,300	17,404,100	-	17,404,100	2.03%
Operating Expense	-	3,385,900	3,218,400	3,339,500	-	3,339,500	(1.37)%
Capital Outlay	-	676,900	128,700	2,480,600	-	2,480,600	266.46%
Distribution of excess fees to Gov't Agencies	-	12,924,900	15,239,300	12,572,300	-	12,572,300	(2.73)%
Total Appropriations	**-**	**34,045,300**	**35,139,700**	**35,796,500**	**-**	**35,796,500**	**5.14%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	-	33,647,700	34,069,900	35,146,800	-	35,146,800	4.46%
Interest/Misc	-	397,600	1,069,800	649,700	-	649,700	63.41%
Total Funding	**-**	**34,045,300**	**35,139,700**	**35,796,500**	**-**	**35,796,500**	**5.14%**

Supervisor of Elections (0080)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 080.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,914,460	3,515,300	3,074,300	3,298,900	-	3,298,900	(6.16)%
Operating Expense	1,778,821	2,421,800	2,196,500	2,002,600	-	2,002,600	(17.31)%
Capital Outlay	27,253	30,000	30,000	30,000	-	30,000	0.00%
Total Appropriations	**4,720,535**	**5,967,100**	**5,300,800**	**5,331,500**	**-**	**5,331,500**	**(10.65)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans frm Board	4,916,800	5,967,100	5,300,800	5,331,500	-	5,331,500	(10.65)%
Total Funding	**4,916,800**	**5,967,100**	**5,300,800**	**5,331,500**	**-**	**5,331,500**	**(10.65)%**

Pepper Ranch Conservation Bank (0673)

Fund Type: **Permanent Fund**

Description: **To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation. Prior to the accounting system upgrade in FY 2023, this was Fund number 673.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	35,499	41,200	41,200	41,200	-	41,200	0.00%
Reserve for Contingencies	-	3,000	-	3,000	-	3,000	0.00%
Reserve for Escrow	-	4,157,700	-	4,354,600	-	4,354,600	4.74%
Total Appropriations	**35,499**	**4,201,900**	**41,200**	**4,398,800**	**-**	**4,398,800**	**4.69%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	41,200	41,200	41,200	41,200	-	41,200	0.00%
Interest/Misc	96,639	76,900	123,500	127,200	-	127,200	65.41%
Carry Forward	4,012,900	4,089,800	4,115,300	4,238,800	-	4,238,800	3.64%
Less 5% Required By Law	-	(6,000)	-	(8,400)	-	(8,400)	40.00%
Total Funding	**4,150,739**	**4,201,900**	**4,280,000**	**4,398,800**	**-**	**4,398,800**	**4.69%**

Caracara Prairie Preserve (0674)

Fund Type: **Permanent Fund**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 674.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	2,067	43,000	43,000	43,000	-	43,000	0.00%
Reserve for Escrow	-	1,783,300	-	1,859,900	-	1,859,900	4.30%
Total Appropriations	**2,067**	**1,826,300**	**43,000**	**1,902,900**	**-**	**1,902,900**	**4.19%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	-	8,200	13,800	-	-	-	(100.00)%
Interest/Misc	42,833	34,200	54,700	55,500	-	55,500	62.28%
Carry Forward	1,783,900	1,786,100	1,824,700	1,850,200	-	1,850,200	3.59%
Less 5% Required By Law	-	(2,200)	-	(2,800)	-	(2,800)	27.27%
Total Funding	**1,826,733**	**1,826,300**	**1,893,200**	**1,902,900**	**-**	**1,902,900**	**4.19%**

Transportation Services (1001)

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding source is a subsidy from the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 101.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	18,077,607	21,233,000	19,231,200	20,236,100	-	20,236,100	(4.70)%
Operating Expense	7,256,691	7,717,900	7,568,400	9,918,700	-	9,918,700	28.52%
Indirect Cost Reimburs	96,500	109,800	109,800	104,100	-	104,100	(5.19)%
Capital Outlay	64,740	528,700	568,600	478,300	-	478,300	(9.53)%
Trans to 1013 Comm Dev	28,700	-	-	-	-	-	N/A
Trans to 2022 SpOb Bonds	1,019,300	963,400	963,400	1,079,400	-	1,079,400	12.04%
Trans to 3001 Co-Wide Cap Proj	38,300	-	-	-	-	-	N/A
Trans to 5023 Motor Pool	38,000	-	-	-	-	-	N/A
Reserve for Contingencies	-	378,700	-	567,900	-	567,900	49.96%
Reserve for Attrition	-	(334,300)	-	(343,500)	-	(343,500)	2.75%
Total Appropriations	**26,619,838**	**30,597,200**	**28,441,400**	**32,041,000**	**-**	**32,041,000**	**4.72%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Road and Bridge	(2,130,216)	-	(2,814,600)	-	-	-	N/A
Intergovernmental Revenues	1,098,332	1,130,200	1,040,200	1,211,700	-	1,211,700	7.21%
SFWMD/Big Cypress Revenue	1,000,000	-	-	-	-	-	N/A
Miscellaneous Revenues	345,077	192,600	174,700	195,500	-	195,500	1.51%
Interest/Misc	79,803	25,000	90,900	25,000	-	25,000	0.00%
Reimb From Other Depts	305,944	278,500	190,000	190,000	-	190,000	(31.78)%
Trans fm 0001 General Fund	23,871,400	27,629,700	27,629,700	27,675,800	-	27,675,800	0.17%
Trans fm 4090 Airport Ops	78,500	-	-	-	-	-	N/A
Carry Forward	1,971,000	1,416,800	2,130,500	2,814,600	-	2,814,600	98.66%
Less 5% Required By Law	-	(75,600)	-	(71,600)	-	(71,600)	(5.29)%
Total Funding	**26,619,838**	**30,597,200**	**28,441,400**	**32,041,000**	**-**	**32,041,000**	**4.72%**

Stormwater Operations (1005)

Fund Type: **Special Revenue**

Description: **In FY19, Stormwater operations were centralized into Fund (1005) and capital in Fund (3050). In FY 19, the Board desired to fund-up the Stormwater operations and capital to the maximum allowed under Resolution 2010-137, an amount not to exceed the equivalent of 0.15 mills. The Stormwater Division is responsible for the management of facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas, and protect the functions of natural groundwater aquifer recharge areas. The principal funding source is a subsidy from the General Fund (0001) and the Unincorporated General Fund (1011). Prior to the accounting system upgrade in FY 2023, this was Fund number 103.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,862,840	3,532,600	3,183,500	4,737,700	-	4,737,700	34.11%
Operating Expense	3,981,898	5,948,000	5,134,400	6,812,300	-	6,812,300	14.53%
Indirect Cost Reimburs	149,500	145,000	145,000	81,900	-	81,900	(43.52)%
Capital Outlay	275,666	-	42,800	-	-	-	N/A
Trans to 1013 Comm Dev	28,800	-	-	-	-	-	N/A
Trans to 5023 Motor Pool	50,000	101,600	101,600	-	-	-	(100.00)%
Reserve for Contingencies	-	236,500	-	335,200	-	335,200	41.73%
Reserve for Attrition	-	(59,900)	-	(82,800)	-	(82,800)	38.23%
Total Appropriations	**7,348,705**	**9,903,800**	**8,607,300**	**11,884,300**	**-**	**11,884,300**	**20.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Stormwater Operations	(3,505,409)	-	(3,121,700)	-	-	-	N/A
SFWMD/Big Cypress Revenue	62,500	62,500	62,500	62,500	-	62,500	0.00%
Miscellaneous Revenues	35,178	-	200	-	-	-	N/A
Interest/Misc	105,636	10,000	88,300	10,000	-	10,000	0.00%
Reimb From Other Depts	-	-	4,100	-	-	-	N/A
Trans fm 0001 General Fund	2,745,600	2,846,000	2,846,000	3,567,200	-	3,567,200	25.34%
Trans fm 1011 Unincorp GenFd	5,005,000	5,217,800	5,217,800	5,126,500	-	5,126,500	(1.75)%
Trans fm 1608 Victoria Pk Drain	13,000	4,600	4,600	-	-	-	(100.00)%
Carry Forward	2,887,200	1,766,600	3,505,500	3,121,700	-	3,121,700	76.71%
Less 5% Required By Law	-	(3,700)	-	(3,600)	-	(3,600)	(2.70)%
Total Funding	**7,348,705**	**9,903,800**	**8,607,300**	**11,884,300**	**-**	**11,884,300**	**20.00%**

Pelican Bay Beautification MSTBU (1007)

Fund Type: **Special Revenue**

Description: **Provides water management, ambient noise management, and beautification services to Pelican Bay residents, with principal revenue from assessments. Prior to the accounting system upgrade in FY 2023, this was Fund number 109.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,301,070	2,585,800	2,494,200	2,674,300	-	2,674,300	3.42%
Operating Expense	2,218,569	2,367,700	2,389,500	2,450,700	-	2,450,700	3.51%
Indirect Cost Reimburs	150,000	141,000	141,000	133,300	-	133,300	(5.46)%
Capital Outlay	201,392	184,500	165,000	156,500	-	156,500	(15.18)%
Trans to Property Appraiser	14,990	80,000	20,000	20,000	-	20,000	(75.00)%
Trans to Tax Collector	93,075	110,000	100,000	100,000	-	100,000	(9.09)%
Trans to 3001 Co-Wide Cap Proj	8,700	-	-	-	-	-	N/A
Trans to 4008 W/S Ops	17,600	-	-	-	-	-	N/A
Trans to 5006 Info Tech Cap	37,100	28,000	28,000	28,500	-	28,500	1.79%
Reserve for Contingencies	-	184,400	-	184,400	-	184,400	0.00%
Reserve for Capital	-	129,100	-	129,100	-	129,100	0.00%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.00%
Reserve for Cash Flow	-	475,000	-	475,000	-	475,000	0.00%
Reserve for Attrition	-	(39,300)	-	(39,300)	-	(39,300)	0.00%
Total Appropriations	**5,042,496**	**6,946,200**	**5,337,700**	**7,012,500**	**-**	**7,012,500**	**0.95%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	4,726,626	5,215,600	4,749,100	5,380,000	-	5,380,000	3.15%
Miscellaneous Revenues	75,728	40,800	43,800	44,500	-	44,500	9.07%
Interest/Misc	96,168	26,000	57,700	53,000	-	53,000	103.85%
Reimb From Other Depts	-	34,100	34,100	34,100	-	34,100	0.00%
Trans frm Property Appraiser	713	-	-	-	-	-	N/A
Trans frm Tax Collector	63,552	-	-	-	-	-	N/A
Trans fm 3040 Clam Bay Restor	34,100	-	-	-	-	-	N/A
Carry Forward	2,273,300	1,895,500	2,227,800	1,774,800	-	1,774,800	(6.37)%
Less 5% Required By Law	-	(265,800)	-	(273,900)	-	(273,900)	3.05%
Total Funding	**7,270,187**	**6,946,200**	**7,112,500**	**7,012,500**	**-**	**7,012,500**	**0.95%**

Pelican Bay Street Lighting District (1008)

Fund Type: **Special Revenue**

Description: **Provides street lighting to the Pelican Bay district. The principal revenue source within these funds is ad valorem taxes. Prior to the accounting system upgrade in FY 2023, this was Fund number 778.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	119,357	132,700	128,900	137,600	-	137,600	3.69%
Operating Expense	195,818	220,900	205,200	228,400	-	228,400	3.40%
Indirect Cost Reimburs	9,400	10,500	10,500	6,600	-	6,600	(37.14)%
Capital Outlay	-	500	151,000	500	-	500	0.00%
Trans to Property Appraiser	-	8,000	8,000	5,000	-	5,000	(37.50)%
Trans to Tax Collector	14,220	17,900	17,900	17,300	-	17,300	(3.35)%
Trans to 3041 PB Irr & Lndscp	397,700	473,400	473,400	524,900	-	524,900	10.88%
Reserve for Contingencies	-	11,400	-	11,000	-	11,000	(3.51)%
Reserve for Capital	-	49,600	-	28,900	-	28,900	(41.73)%
Reserve for Cash Flow	-	40,000	-	40,000	-	40,000	0.00%
Total Appropriations	**736,495**	**964,900**	**994,900**	**1,000,200**	**-**	**1,000,200**	**3.66%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	705,289	800,000	760,000	879,400	-	879,400	9.93%
Delinquent Ad Valorem Taxes	3,561	-	-	-	-	-	N/A
Miscellaneous Revenues	21,868	20,400	21,100	21,100	-	21,100	3.43%
Interest/Misc	11,975	5,400	8,200	8,200	-	8,200	51.85%
Carry Forward	336,400	180,400	342,600	137,000	-	137,000	(24.06)%
Less 5% Required By Law	-	(41,300)	-	(45,500)	-	(45,500)	10.17%
Total Funding	**1,079,093**	**964,900**	**1,131,900**	**1,000,200**	**-**	**1,000,200**	**3.66%**

Unincorporated Areas General Fund (1011)

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation. Prior to the accounting system upgrade in FY 2023, this was Fund number 111.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	19,869,705	21,450,400	20,576,400	22,574,100	-	22,574,100	5.24%
Operating Expense	10,934,554	16,799,400	15,039,900	16,232,100	-	16,232,100	(3.38)%
Indirect Cost Reimburs	1,367,700	1,430,100	1,430,100	1,597,900	-	1,597,900	11.73%
Capital Outlay	18,189	30,000	106,700	40,000	-	40,000	33.33%
Remittances	500,000	1,000,000	500,000	500,000	-	500,000	(50.00)%
Trans to Property Appraiser	461,127	573,600	573,600	593,700	-	593,700	3.50%
Trans to Tax Collector	1,294,061	1,628,800	1,628,800	1,685,800	-	1,685,800	3.50%
Trans to 0001 General Fund	482,600	-	-	-	-	-	N/A
Trans to 1005 Stormwtr Ops	5,005,000	5,217,800	5,217,800	5,126,500	-	5,126,500	(1.75)%
Trans to 1012 Landscaping Proj	10,600,000	-	-	-	-	-	N/A
Trans to 1013 Comm Dev	353,500	-	-	-	-	-	N/A
Trans to 1014 Plan Serv	219,500	-	-	-	-	-	N/A
Trans to 1015 Impact Fee Admin	50,000	-	-	-	-	-	N/A
Trans to 1020 Bayshore CRA	618,200	663,600	663,600	862,400	-	862,400	29.96%
Trans to 1025 Immok CRA	223,000	225,400	225,400	252,000	-	252,000	11.80%
Trans to 1030 Ave Maria Zone	27,100	31,000	31,000	29,600	-	29,600	(4.52)%

Unincorporated Areas General Fund (1011)

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 1031 i75 & 951 Innv Zone	95,000	106,900	106,900	134,500	-	134,500	25.82%
Trans to 1032 GG Econ Dev Zone	422,800	468,800	468,800	518,100	-	518,100	10.52%
Trans to 1040 Ochopee Fire	1,511,364	2,338,500	2,338,500	2,216,800	-	2,216,800	(5.20)%
Trans to 1605 GG Comm Cntr	587,600	612,600	612,600	634,000	-	634,000	3.49%
Trans to 1809 MPO Grants	5,000	5,000	5,000	5,000	-	5,000	0.00%
Trans to 1842 Transp Grant Mtch	311	-	900	-	-	-	N/A
Trans to 3001 Co-Wide Cap Proj	133,500	-	-	-	-	-	N/A
Trans to 3041 PB Irr & Lndscp	520,000	520,000	520,000	520,000	-	520,000	0.00%
Trans to 3050 Stormwtr Cap	5,387,900	5,700,000	5,700,000	5,985,000	-	5,985,000	5.00%
Trans to 3062 Pk Ad Val Cap	2,800,000	3,900,000	3,900,000	4,095,000	-	4,095,000	5.00%
Trans to 3081 GM Transp Cap	3,800,000	13,600,000	13,600,000	14,280,000	-	14,280,000	5.00%
Trans to 5006 Info Tech Cap	658,800	594,200	594,200	748,500	-	748,500	25.97%
Trans to 5023 Motor Pool	-	85,000	85,000	-	-	-	(100.00)%
Reserve for Contingencies	-	1,421,700	-	1,463,100	-	1,463,100	2.91%
Reserve for Capital	-	1,468,500	-	623,300	-	623,300	(57.56)%
Reserve for Cash Flow	-	4,223,000	-	4,466,600	-	4,466,600	5.77%
Reserve for Attrition	-	(353,500)	-	(365,300)	-	(365,300)	3.34%
Total Appropriations	**67,946,511**	**83,740,800**	**73,925,200**	**84,818,700**	**-**	**84,818,700**	**1.29%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Unincorp General Fund	(15,529,279)	-	(12,982,800)	-	-	-	N/A
Ad Valorem Taxes	58,901,714	63,890,800	61,335,200	66,045,800	-	66,045,800	3.37%
Delinquent Ad Valorem Taxes	646,821	-	-	-	-	-	N/A
Communications Services Tax	4,079,743	3,800,000	3,800,000	3,800,000	-	3,800,000	0.00%
Licenses & Permits	685,324	417,300	463,700	412,800	-	412,800	(1.08)%
Special Assessments	38,980	16,000	40,000	16,000	-	16,000	0.00%
State Revenue Sharing	-	-	261,400	-	-	-	N/A
Charges For Services	3,078,648	3,084,700	2,976,700	3,087,300	-	3,087,300	0.08%
Fines & Forfeitures	506,915	172,000	484,100	220,000	-	220,000	27.91%
Miscellaneous Revenues	365,940	282,900	298,800	295,800	-	295,800	4.56%
Interest/Misc	744,063	100,000	800,000	390,000	-	390,000	290.00%
Reimb From Other Depts	24,027	366,000	318,000	740,100	-	740,100	102.21%
Trans frm Property Appraiser	57,373	100,000	100,000	100,000	-	100,000	0.00%
Trans frm Tax Collector	700,142	100,000	100,000	100,000	-	100,000	0.00%
Trans fm 0001 General Fund	726,000	-	-	-	-	-	N/A
Trans fm 1014 Plan Serv	145,700	-	-	-	-	-	N/A
Trans fm 1061 ConsrvCollr-Land	48,000	6,416,300	-	-	-	-	(100.00)%
Trans fm 1617 Vandblt Bch MSTU	91,000	96,000	96,000	102,300	-	102,300	6.56%
Trans fm 1619 Sabal Palm Rd Ext	3,200	3,200	3,200	3,500	-	3,500	9.38%
Trans fm 1620 Lely GolfEst Beau	58,800	64,100	64,100	66,700	-	66,700	4.06%
Trans fm 1621 GG Beaut MSTU	60,100	65,000	65,000	67,400	-	67,400	3.69%
Trans fm 1625 Radio Rd Beaut	43,900	46,300	46,300	46,600	-	46,600	0.65%
Trans fm 1626 Forest Lakes	63,300	70,300	70,300	72,600	-	72,600	3.27%
Trans fm 1632 Rock Rd MSTU	4,900	6,500	6,500	6,600	-	6,600	1.54%
Trans fm 1635 Vandrblt Wtrways	17,700	20,400	20,400	22,200	-	22,200	8.82%
Trans fm 1637 42nd Ave SE MSTU	500	500	500	600	-	600	20.00%
Trans fm 1804 P &R Sea Turtle	18,000	-	-	-	-	-	N/A
Carry Forward	12,365,000	8,239,100	15,557,800	12,982,800	-	12,982,800	57.58%
Less 5% Required By Law	-	(3,616,600)	-	(3,760,400)	-	(3,760,400)	3.98%
Total Funding	**67,946,511**	**83,740,800**	**73,925,200**	**84,818,700**	**-**	**84,818,700**	**1.29%**

Landscaping Projects (1012)

Fund Type: **Special Revenue**

Description: **Accounts for maintenance for landscaping roadsides and capital improvement projects on selected County roadways and insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs. Prior to the accounting system upgrade in FY 2023, this was Fund number 112.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	9,250,975	-	7,534,900	199,300	-	199,300	N/A
Indirect Cost Reimburs	81,800	-	-	78,900	-	78,900	N/A
Capital Outlay	55,853	-	989,700	-	-	-	N/A
Trans to 3081 GM Transp Cap	-	5,139,600	-	-	-	-	(100.00)%
Total Appropriations	**9,388,628**	**5,139,600**	**8,524,600**	**278,200**	**-**	**278,200**	**(94.59)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	205,772	-	-	-	-	-	N/A
Interest/Misc	230,485	-	-	-	-	-	N/A
Trans fm 1011 Unincorp GenFd	10,600,000	-	-	-	-	-	N/A
Carry Forward	7,155,200	5,139,600	8,802,800	278,200	-	278,200	(94.59)%
Total Funding	**18,191,457**	**5,139,600**	**8,802,800**	**278,200**	**-**	**278,200**	**(94.59)%**

Community Development (1013)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue. Prior to the accounting system upgrade in FY 2023, this was Fund number 113.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	17,964,360	20,353,100	18,144,500	19,962,100	-	19,962,100	(1.92)%
Operating Expense	7,127,802	8,343,300	8,831,700	7,768,800	-	7,768,800	(6.89)%
Indirect Cost Reimburs	623,400	637,300	637,300	705,500	-	705,500	10.70%
Trans to 0001 General Fund	189,900	-	-	-	-	-	N/A
Trans to 3001 Co-Wide Cap Proj	121,400	-	-	-	-	-	N/A
Trans to 5006 Info Tech Cap	891,700	863,300	863,300	970,900	-	970,900	12.46%
Reserve for Contingencies	-	352,000	-	613,300	-	613,300	74.23%
Reserve for Prepaid Services	-	2,257,500	-	1,800,000	-	1,800,000	(20.27)%
Reserve for Cash Flow	-	2,691,000	-	2,510,100	-	2,510,100	(6.72)%
Reserve for Attrition	-	(348,000)	-	(349,600)	-	(349,600)	0.46%
Total Appropriations	**26,918,562**	**35,149,500**	**28,476,800**	**33,981,100**	**-**	**33,981,100**	**(3.32)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Community Development	(15,610,949)	-	(7,700,200)	-	-	-	N/A
Licenses & Permits	1,575,716	1,504,000	1,718,300	1,780,300	-	1,780,300	18.37%
Building Permits	15,712,584	16,000,000	15,000,000	18,500,000	-	18,500,000	15.63%
Reinspection Fees	2,354,566	2,500,000	2,500,000	3,500,000	-	3,500,000	40.00%
Charges For Services	49,032	52,200	45,800	44,600	-	44,600	(14.56)%
Miscellaneous Revenues	58,379	52,000	51,300	51,000	-	51,000	(1.92)%
Interest/Misc	511,817	468,400	547,300	278,400	-	278,400	(40.56)%
Reimb From Other Depts	1,616	753,500	822,600	1,149,600	-	1,149,600	52.57%
Trans fm 1001 Rd & Bridge	28,700	-	-	-	-	-	N/A
Trans fm 1005 Stormwtr Ops	28,800	-	-	-	-	-	N/A
Trans fm 1011 Unincorp GenFd	353,500	-	-	-	-	-	N/A
Trans fm 1014 Plan Serv	100,000	-	-	-	-	-	N/A
Trans fm 1017 Wtr Poll Ctrl	44,400	-	-	-	-	-	N/A
Trans fm 1102 TDC Bch&Inlet Adm	28,700	-	-	-	-	-	N/A
Trans fm 3025 GMgt Cap	-	-	-	2,242,200	-	2,242,200	N/A
Carry Forward	21,681,700	14,886,000	15,491,700	7,700,200	-	7,700,200	(48.27)%
Less 5% Required By Law	-	(1,066,600)	-	(1,265,200)	-	(1,265,200)	18.62%
Total Funding	**26,918,562**	**35,149,500**	**28,476,800**	**33,981,100**	**-**	**33,981,100**	**(3.32)%**

Planning Services (1014)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 131.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	6,100,430	6,938,700	6,874,300	8,084,500	-	8,084,500	16.51%
Operating Expense	2,006,986	5,879,900	5,745,800	4,979,500	-	4,979,500	(15.31)%
Indirect Cost Reimburs	243,900	242,500	242,500	276,300	-	276,300	13.94%
Capital Outlay	35,010	-	-	-	-	-	N/A
Trans to 0001 General Fund	13,600	-	-	-	-	-	N/A
Trans to 1011 Unincorp Gen Fd	145,700	-	-	-	-	-	N/A
Trans to 1013 Comm Dev	100,000	-	-	-	-	-	N/A
Trans to 3025 Growth Mgt Cap	-	-	-	3,122,600	-	3,122,600	N/A
Trans to 5006 Info Tech Cap	177,200	183,300	183,300	221,800	-	221,800	21.00%
Reserve for Contingencies	-	326,500	-	333,200	-	333,200	2.05%
Reserve for Prepaid Services	-	4,819,500	-	4,819,500	-	4,819,500	0.00%
Reserve for Capital	-	6,254,100	-	7,702,700	-	7,702,700	23.16%
Reserve for Cash Flow	-	2,220,400	-	2,265,800	-	2,265,800	2.04%
Reserve for Attrition	-	(114,300)	-	(127,500)	-	(127,500)	11.55%
Total Appropriations	**8,822,826**	**26,750,600**	**13,045,900**	**31,678,400**	**-**	**31,678,400**	**18.42%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Net Cost Planning Services	(20,780,265)	-	(23,132,100)	-	-	-	N/A
Licenses & Permits	5,592,051	5,432,400	5,870,600	5,170,400	-	5,170,400	(4.82)%
Reinspection Fees	1,005,745	1,000,000	1,000,000	1,000,000	-	1,000,000	0.00%
Charges For Services	2,914,430	2,536,500	3,247,500	1,944,000	-	1,944,000	(23.36)%
Miscellaneous Revenues	832	-	1,800	400	-	400	N/A
Interest/Misc	569,744	500,000	752,600	650,300	-	650,300	30.06%
Reimb From Other Depts	-	219,500	219,500	219,500	-	219,500	0.00%
Trans fm 1011 Unincorp GenFd	219,500	-	-	-	-	-	N/A
Adv/Repay fm 4090 Airport Ops	1,616,090	-	-	-	-	-	N/A
Carry Forward	17,684,700	17,535,700	25,086,000	23,132,100	-	23,132,100	31.91%
Less 5% Required By Law	-	(473,500)	-	(438,300)	-	(438,300)	(7.43)%
Total Funding	**8,822,826**	**26,750,600**	**13,045,900**	**31,678,400**	**-**	**31,678,400**	**18.42%**

Impact Fee Administration (1015)

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations. Prior to the accounting system upgrade in FY 2023, this was Fund number 107.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	575,842	611,600	572,000	620,100	-	620,100	1.39%
Operating Expense	128,085	509,600	276,100	505,700	-	505,700	(0.77)%
Indirect Cost Reimburs	82,500	56,900	56,900	53,500	-	53,500	(5.98)%
Reserve for Contingencies	-	75,100	-	74,800	-	74,800	(0.40)%
Reserve for Capital	-	880,400	-	989,300	-	989,300	12.37%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.00%
Total Appropriations	**786,426**	**2,333,600**	**905,000**	**2,443,400**	**-**	**2,443,400**	**4.71%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	412,226	235,000	265,000	235,000	-	235,000	0.00%
Charges For Services	188,228	100,000	141,800	100,000	-	100,000	0.00%
Interest/Misc	47,768	33,200	43,600	36,700	-	36,700	10.54%
Reimb From Other Depts	50,000	268,500	268,500	268,500	-	268,500	0.00%
Trans frm Tax Collector	3	-	-	-	-	-	N/A
Trans fm 1011 Unincorp GenFd	50,000	-	-	-	-	-	N/A
Trans fm 4008 W/S Ops	218,500	-	-	-	-	-	N/A
Carry Forward	1,841,000	1,732,100	2,021,400	1,835,300	-	1,835,300	5.96%
Less 5% Required By Law	-	(35,200)	-	(32,100)	-	(32,100)	(8.81)%
Total Funding	**2,807,724**	**2,333,600**	**2,740,300**	**2,443,400**	**-**	**2,443,400**	**4.71%**

Water Pollution Control (1017)

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management. Prior to the accounting system upgrade in FY 2023, this was Fund number 114.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,230,714	2,415,000	2,274,000	2,446,000	-	2,446,000	1.28%
Operating Expense	826,343	1,361,000	1,196,700	1,521,100	-	1,521,100	11.76%
Indirect Cost Reimburs	85,100	73,600	73,600	75,500	-	75,500	2.58%
Capital Outlay	84,126	-	-	115,000	-	115,000	N/A
Trans to Property Appraiser	26,619	29,600	29,600	30,000	-	30,000	1.35%
Trans to Tax Collector	79,474	95,400	95,400	96,800	-	96,800	1.47%
Trans to 1013 Comm Dev	44,400	-	-	-	-	-	N/A
Trans to 5006 Info Tech Cap	121,700	106,700	106,700	122,300	-	122,300	14.62%
Reserve for Contingencies	-	257,500	-	392,400	-	392,400	52.39%
Reserve for Capital	-	1,533,100	-	1,125,900	-	1,125,900	(26.56)%
Reserve for Cash Flow	-	667,600	-	740,300	-	740,300	10.89%
Reserve for Attrition	-	(40,800)	-	47,600	-	47,600	(216.67)%
Total Appropriations	**3,498,476**	**6,498,700**	**3,776,000**	**6,712,900**	**-**	**6,712,900**	**3.30%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	3,389,652	3,647,000	3,501,100	3,745,400	-	3,745,400	2.70%
Delinquent Ad Valorem Taxes	34,070	-	400	-	-	-	N/A
State Revenue Sharing	-	-	21,800	-	-	-	N/A
Charges For Services	170,296	30,000	124,200	30,000	-	30,000	0.00%
Miscellaneous Revenues	68	-	-	-	-	-	N/A
Interest/Misc	70,389	7,000	9,000	9,000	-	9,000	28.57%
Reimb From Other Depts	124,121	100,000	100,000	130,000	-	130,000	30.00%
Trans frm Property Appraiser	3,311	-	-	-	-	-	N/A
Trans frm Tax Collector	46,705	-	-	-	-	-	N/A
Trans fm 1062 ConsrvCollr Maint	-	395,200	-	-	-	-	(100.00)%
Trans fm 1102 TDC Bch&Inlet Adm	45,000	45,000	45,000	45,000	-	45,000	0.00%
Trans fm 3001 Co-Wide Cap Proj	-	915,500	915,500	-	-	-	(100.00)%
Carry Forward	1,617,100	1,548,300	2,001,700	2,942,700	-	2,942,700	90.06%
Less 5% Required By Law	-	(189,300)	-	(189,200)	-	(189,200)	(0.05)%
Total Funding	**5,500,712**	**6,498,700**	**6,718,700**	**6,712,900**	**-**	**6,712,900**	**3.30%**

Bayshore/Gateway Triangle Redevelopment (1020)

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA). Prior to the accounting system upgrade in FY 2023, this was Fund number 187.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	494,236	581,900	311,200	500,500	-	500,500	(13.99)%
Operating Expense	170,272	474,800	303,100	324,400	-	324,400	(31.68)%
Indirect Cost Reimburs	53,700	68,400	68,400	39,800	-	39,800	(41.81)%
Capital Outlay	-	33,500	643,600	-	-	-	(100.00)%
Trans to 0001 General Fund	53,800	-	-	-	-	-	N/A
Trans to 1021 Bayshore Projects	3,741,327	2,647,500	2,647,500	3,975,700	-	3,975,700	50.17%
Reserve for Contingencies	-	29,600	-	14,300	-	14,300	(51.69)%
Reserve for Capital	-	-	-	37,000	-	37,000	N/A
Total Appropriations	**4,513,335**	**3,835,700**	**3,973,800**	**4,891,700**	**-**	**4,891,700**	**27.53%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	91	-	-	-	-	-	N/A
Interest/Misc	38,581	20,000	38,500	20,000	-	20,000	0.00%
Reimb From Other Depts	-	232,600	232,600	216,800	-	216,800	(6.79)%
Trans fm 0001 General Fund	2,730,700	2,920,500	2,920,500	3,793,500	-	3,793,500	29.89%
Trans fm 1011 Unincorp GenFd	618,200	663,600	663,600	862,400	-	862,400	29.96%
Trans fm 1025 Immok CRA	84,900	-	-	-	-	-	N/A
Trans fm 1630 Bayshore Beaut	125,500	-	-	-	-	-	N/A
Trans fm 1631 Haldeman Creek	11,300	-	-	-	-	-	N/A
Carry Forward	1,023,000	-	118,600	-	-	-	N/A
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.00%
Total Funding	**4,632,272**	**3,835,700**	**3,973,800**	**4,891,700**	**-**	**4,891,700**	**27.53%**

Bayshore CRA Project Fund (1021)

Fund Type: **Special Revenue**

Description: **To account for the Bayshore Community Redevelopment Agency (CRA) capital program. Prior to the accounting system upgrade in FY 2023, this was Fund number 787.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	364,290	720,900	4,098,900	150,000	-	150,000	(79.19)%
Capital Outlay	-	1,750,000	8,614,700	3,349,100	-	3,349,100	91.38%
Grants and Aid	-	-	515,400	50,000	-	50,000	N/A
Remittances	-	200,000	450,000	450,000	-	450,000	125.00%
Total Appropriations	**364,290**	**2,670,900**	**13,679,000**	**3,999,100**	**-**	**3,999,100**	**49.73%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	39,500	-	6,000	-	-	-	N/A
Interest/Misc	211,822	24,600	216,600	24,600	-	24,600	0.00%
Trans fm 1020 Bayshore CRA	3,741,327	2,647,500	2,647,500	3,975,700	-	3,975,700	50.17%
Carry Forward	7,180,500	-	10,808,900	-	-	-	N/A
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.00%
Total Funding	**11,173,150**	**2,670,900**	**13,679,000**	**3,999,100**	**-**	**3,999,100**	**49.73%**

Immokalee Redevelopment (1025)

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA). Prior to the accounting system upgrade in FY 2023, this was Fund number 186.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	239,337	258,900	233,800	267,900	69,800	337,700	30.44%
Operating Expense	159,086	372,300	375,200	414,400	-	414,400	11.31%
Indirect Cost Reimburs	29,800	27,700	27,700	29,300	-	29,300	5.78%
Capital Outlay	-	63,400	194,700	22,500	-	22,500	(64.51)%
Trans to 0001 General Fund	53,800	-	-	-	-	-	N/A
Trans to 1020 Bayshore CRA	84,900	-	-	-	-	-	N/A
Trans to 1026 Immok CRA Capital	1,667,699	542,700	542,700	637,900	-	637,900	17.54%
Reserve for Contingencies	-	53,000	-	18,300	-	18,300	(65.47)%
Total Appropriations	**2,234,621**	**1,318,000**	**1,374,100**	**1,390,300**	**69,800**	**1,460,100**	**10.78%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	600,576	-	200	-	-	-	N/A
Interest/Misc	19,277	7,200	31,600	7,200	-	7,200	0.00%
Impact Fees	3,761	-	-	-	-	-	N/A
Reimb From Other Depts	-	92,800	92,800	92,800	-	92,800	0.00%
Trans fm 0001 General Fund	984,800	993,000	993,000	1,108,500	-	1,108,500	11.63%
Trans fm 1011 Unincorp GenFd	223,000	225,400	225,400	252,000	-	252,000	11.80%
Trans fm 1629 Immok Beaut	92,800	-	-	-	-	-	N/A
Carry Forward	340,800	-	31,100	-	-	-	N/A
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.00%
Total Funding	**2,265,014**	**1,318,000**	**1,374,100**	**1,460,100**	**-**	**1,460,100**	**10.78%**

Immokalee CRA Capital (1026)

Fund Type: **Special Revenue**

Description: **To account for the Immokalee Community Redevelopment Agency (CRA) capital program. Prior to the accounting system upgrade in FY 2023, this was Fund number 786.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	33,625	-	309,200	-	-	-	N/A
Capital Outlay	-	548,900	3,217,700	644,100	-	644,100	17.34%
Grants and Aid	-	-	185,000	-	-	-	N/A
Total Appropriations	**33,625**	**548,900**	**3,711,900**	**644,100**	**-**	**644,100**	**17.34%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	43,447	6,500	44,800	6,500	-	6,500	0.00%
Trans fm 1025 Immok CRA	1,667,699	542,700	542,700	637,900	-	637,900	17.54%
Carry Forward	1,446,900	-	3,124,400	-	-	-	N/A
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.00%
Total Funding	**3,158,046**	**548,900**	**3,711,900**	**644,100**	**-**	**644,100**	**17.34%**

Immokalee CRA Grant (1027)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Immokalee Community Redevelopment Agency (CRA) Area. Prior to the accounting system upgrade in FY 2023, this was Fund number 715.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	250,000	-	-	-	N/A
Capital Outlay	-	-	987,000	-	-	-	N/A
Total Appropriations	**-**	**-**	**1,237,000**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	-	-	987,000	-	-	-	N/A
Reimb From Other Depts	-	-	250,000	-	-	-	N/A
Total Funding	**-**	**-**	**1,237,000**	**-**	**-**	**-**	**0.00%**

Ave Maria Innovation Zone (1030)

Fund Type: **Special Revenue**

Description: **Established in FY 2015 to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 182.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	6,000	-	5,800	-	5,800	(3.33)%
Remittances	-	-	-	500,000	-	500,000	N/A
Restricted for Unfunded Requests	-	900,900	-	584,100	-	584,100	(35.16)%
Total Appropriations	**-**	**906,900**	**-**	**1,089,900**	**-**	**1,089,900**	**20.18%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	16,298	14,500	21,900	13,000	-	13,000	(10.34)%
Trans fm 0001 General Fund	119,400	136,300	136,300	130,100	-	130,100	(4.55)%
Trans fm 1011 Unincorp GenFd	27,100	31,000	31,000	29,600	-	29,600	(4.52)%
Carry Forward	565,900	725,800	728,700	917,900	-	917,900	26.47%
Less 5% Required By Law	-	(700)	-	(700)	-	(700)	0.00%
Total Funding	**728,698**	**906,900**	**917,900**	**1,089,900**	**-**	**1,089,900**	**20.18%**

I-75 & Collier Blvd Innovation Zone (1031)

Fund Type: **Special Revenue**

Description: **Established in FY 2018 (with a base year of 2016 - FY 2017) to promote economic growth which results in high wage jobs and helps diversify the economy. Prior to the accounting system upgrade in FY 2023, this was Fund number 783.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.00%
Remittances	2,040,273	7,000,000	3,000,000	6,000,000	-	6,000,000	(14.29)%
Restricted for Unfunded Requests	-	536,300	-	629,900	-	629,900	17.45%
Total Appropriations	**2,040,273**	**7,537,300**	**3,000,000**	**6,630,900**	**-**	**6,630,900**	**(12.03)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	27,068	4,000	42,700	4,000	-	4,000	0.00%
Trans fm 0001 General Fund	419,300	470,200	470,200	591,700	-	591,700	25.84%
Trans fm 1011 Unincorp GenFd	95,000	106,900	106,900	134,500	-	134,500	25.82%
Adv/Repay fm 0001 Gen Fd	2,000,000	5,500,000	5,500,000	1,356,800	-	1,356,800	(75.33)%
Carry Forward	923,100	1,456,400	1,424,300	4,544,100	-	4,544,100	212.01%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	**3,464,468**	**7,537,300**	**7,544,100**	**6,630,900**	**-**	**6,630,900**	**(12.03)%**

Golden Gate City Economic Development Zone (1032)

Fund Type: **Special Revenue**

Description: **Established in FY 2019 (with an October 1, 2015 base year) to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 782.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	1,000	-	1,000	-	1,000	0.00%
Remittances	-	788,900	-	789,000	-	789,000	0.01%
Restricted for Unfunded Requests	-	8,353,600	-	11,487,800	-	11,487,800	37.52%
Total Appropriations	**-**	**9,143,500**	**-**	**12,277,800**	**-**	**12,277,800**	**34.28%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	139,955	154,000	194,900	272,300	-	272,300	76.82%
Trans fm 0001 General Fund	1,867,600	2,063,200	2,063,200	2,279,000	-	2,279,000	10.46%
Trans fm 1011 Unincorp GenFd	422,800	468,800	468,800	518,100	-	518,100	10.52%
Carry Forward	4,064,800	6,465,400	6,495,200	9,222,100	-	9,222,100	42.64%
Less 5% Required By Law	-	(7,900)	-	(13,700)	-	(13,700)	73.42%
Total Funding	**6,495,155**	**9,143,500**	**9,222,100**	**12,277,800**	**-**	**12,277,800**	**34.28%**

Ochopee Fire Control District (1040)

Fund Type: **Special Revenue**

Description: **The fire district is a Municipal Service Taxing Unit (MSTU) that provides services to the residents of Ochopee and is supported by ad valorem taxes. Ad valorem revenues collected are paid to Greater Naples Fire and Rescue District until all legislative action is complete and Ochopee Fire Control District is incorporated into the Greater Naples Fire and Rescue District. Prior to the accounting system upgrade in FY 2023, this was Fund number 146.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	6,700	7,800	7,800	20,200	-	20,200	158.97%
Capital Outlay	-	800,000	900,000	832,300	-	832,300	4.04%
Remittances	3,503,784	3,696,600	4,047,000	3,873,400	-	3,873,400	4.78%
Trans to Property Appraiser	11,940	13,500	13,500	14,100	-	14,100	4.44%
Trans to Tax Collector	32,377	45,000	45,000	39,500	-	39,500	(12.22)%
Reserve for Contingencies	-	350,400	-	442,500	-	442,500	26.28%
Reserve for Cash Flow	-	157,000	-	409,100	-	409,100	160.57%
Total Appropriations	**3,554,800**	**5,070,300**	**5,013,300**	**5,631,100**	**-**	**5,631,100**	**11.06%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	1,468,222	1,819,700	1,746,900	1,941,800	-	1,941,800	6.71%
Delinquent Ad Valorem Taxes	50,610	-	-	-	-	-	N/A
Interest/Misc	18,294	2,000	14,000	4,000	-	4,000	100.00%
Trans frm Property Appraiser	1,484	-	-	-	-	-	N/A
Trans frm Tax Collector	19,027	-	-	-	-	-	N/A
Trans fm 0001 General Fund	609,407	955,200	955,200	905,400	-	905,400	(5.21)%
Trans fm 1011 Unincorp GenFd	1,511,364	2,338,500	2,338,500	2,216,800	-	2,216,800	(5.20)%
Carry Forward	495,400	46,000	619,100	660,400	-	660,400	1,335.65%
Less 5% Required By Law	-	(91,100)	-	(97,300)	-	(97,300)	6.81%
Total Funding	**4,173,808**	**5,070,300**	**5,673,700**	**5,631,100**	**-**	**5,631,100**	**11.06%**

Goodland/Horr's Island Fire District (1041)

Fund Type: **Special Revenue**

Description: **This fire district is a Municipal Service Taxing Unit (MSTU) supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department. Prior to the accounting system upgrade in FY 2023, this was Fund number 149.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.00%
Remittances	130,719	170,500	170,500	193,900	-	193,900	13.72%
Trans to Property Appraiser	1,136	1,700	1,700	1,700	-	1,700	0.00%
Trans to Tax Collector	3,473	4,000	4,000	4,300	-	4,300	7.50%
Total Appropriations	**136,328**	**177,200**	**177,200**	**200,900**	**-**	**200,900**	**13.37%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	138,449	169,500	162,700	185,300	-	185,300	9.32%
Delinquent Ad Valorem Taxes	3,301	-	-	-	-	-	N/A
State Revenue Sharing	-	-	700	-	-	-	N/A
Interest/Misc	1,807	-	-	-	-	-	N/A
Trans frm Property Appraiser	142	-	-	4,100	-	4,100	N/A
Trans frm Tax Collector	2,041	-	-	1,700	-	1,700	N/A
Carry Forward	23,500	16,200	32,900	19,100	-	19,100	17.90%
Less 5% Required By Law	-	(8,500)	-	(9,300)	-	(9,300)	9.41%
Total Funding	**169,240**	**177,200**	**196,300**	**200,900**	**-**	**200,900**	**13.37%**

Court Innovations (1050)

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42. Prior to the accounting system upgrade in FY 2023, this was Fund number 192.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	192,000	62,000	-	-	-	(100.00)%
Trans to 1051 Court Admin	-	-	-	253,400	-	253,400	N/A
Total Appropriations	**-**	**192,000**	**62,000**	**253,400**	**-**	**253,400**	**31.98%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	51,302	40,000	42,000	42,500	-	42,500	6.25%
Interest/Misc	2,965	-	5,100	-	-	-	N/A
Trans fm 1051 Court Admin	142,900	145,800	15,800	-	-	-	(100.00)%
Carry Forward	15,000	8,200	212,200	213,100	-	213,100	2,498.78%
Less 5% Required By Law	-	(2,000)	-	(2,200)	-	(2,200)	10.00%
Total Funding	**212,167**	**192,000**	**275,100**	**253,400**	**-**	**253,400**	**31.98%**

Court Administration (1051)

Fund Type: **Special Revenue**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 681.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	2,414,128	2,748,500	2,700,700	2,952,800	-	2,952,800	7.43%
Operating Expense	316,606	333,300	413,400	344,300	-	344,300	3.30%
Capital Outlay	-	6,000	6,000	6,000	-	6,000	0.00%
Trans to 1050 Court Innovations	142,900	145,800	15,800	-	-	-	(100.00)%
Trans to 1054 Court IT Fee	-	-	-	130,000	-	130,000	N/A
Trans to 1132 Teen Court	6,000	11,300	11,300	36,900	-	36,900	226.55%
Trans to 1145 Law Library	42,100	64,400	64,400	68,500	-	68,500	6.37%
Reserve for Contingencies	-	50,000	-	-	-	-	(100.00)%
Reserve for Attrition	-	(44,200)	-	-	-	-	(100.00)%
Total Appropriations	**2,921,734**	**3,315,100**	**3,211,600**	**3,538,500**	**-**	**3,538,500**	**6.74%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	156,545	150,000	145,200	152,800	-	152,800	1.87%
Fines & Forfeitures	632,629	567,200	542,500	570,800	-	570,800	0.63%
Interest/Misc	22,039	2,000	16,700	5,000	-	5,000	150.00%
Trans fm 0001 General Fund	2,208,000	1,907,600	1,907,600	2,401,700	-	2,401,700	25.90%
Trans fm 1050 Court Innov	-	-	-	253,400	-	253,400	N/A
Carry Forward	693,300	724,200	790,800	191,200	-	191,200	(73.60)%
Less 5% Required By Law	-	(35,900)	-	(36,400)	-	(36,400)	1.39%
Total Funding	**3,712,514**	**3,315,100**	**3,402,800**	**3,538,500**	**-**	**3,538,500**	**6.74%**

State Housing Incentive Partnership (1053)

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance. Prior to the accounting system upgrade in FY 2023, this was Fund number 791.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	240,682	-	810,000	-	-	-	N/A
Operating Expense	77,945	-	138,600	-	-	-	N/A
Grants and Aid	250,975	-	-	-	-	-	N/A
Remittances	720,000	-	12,611,400	-	-	-	N/A
Total Appropriations	**1,289,602**	**-**	**13,560,000**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	4,884,742	-	12,892,800	-	-	-	N/A
Miscellaneous Revenues	459,225	-	626,400	-	-	-	N/A
Interest/Misc	176,426	-	40,800	-	-	-	N/A
Total Funding	**5,520,394**	**-**	**13,560,000**	**-**	**-**	**-**	**0.00%**

Court Information Technology Fee (1054)

Fund Type: **Special Revenue**

Description: **Funding is provided by a $2 service charge for recording documents or instruments as listed in S.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. Prior to the accounting system upgrade in FY 2023, this was Fund number 178.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	153,935	191,900	180,200	199,400	-	199,400	3.91%
Operating Expense	1,014,398	1,251,900	1,258,000	1,350,900	-	1,350,900	7.91%
Indirect Cost Reimburs	20,500	19,900	19,900	16,500	-	16,500	(17.09)%
Capital Outlay	-	75,000	75,000	64,000	-	64,000	(14.67)%
Reserve for Contingencies	-	38,500	-	40,700	-	40,700	5.71%
Reserve for Capital	-	502,500	-	73,100	-	73,100	(85.45)%
Total Appropriations	**1,188,833**	**2,079,700**	**1,533,100**	**1,744,600**	**-**	**1,744,600**	**(16.11)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	830,108	800,000	800,000	815,600	-	815,600	1.95%
Interest/Misc	39,932	4,300	29,600	5,000	-	5,000	16.28%
Trans fm 1051 Court Admin	-	-	-	130,000	-	130,000	N/A
Carry Forward	1,857,100	1,315,700	1,538,600	835,100	-	835,100	(36.53)%
Less 5% Required By Law	-	(40,300)	-	(41,100)	-	(41,100)	1.99%
Total Funding	**2,727,140**	**2,079,700**	**2,368,200**	**1,744,600**	**-**	**1,744,600**	**(16.11)%**

University Extension Trust Fund (1055)

Fund Type: **Special Revenue**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations. Prior to the accounting system upgrade in FY 2023, this was Fund number 604.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	9,241	10,200	10,200	43,200	-	43,200	323.53%
Reserve for Contingencies	-	300	-	1,000	-	1,000	233.33%
Restricted for Unfunded Requests	-	12,300	-	12,300	-	12,300	0.00%
Total Appropriations	**9,241**	**22,800**	**10,200**	**56,500**	**-**	**56,500**	**147.81%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	19,749	11,500	20,000	20,000	-	20,000	73.91%
Interest/Misc	463	400	400	400	-	400	0.00%
Carry Forward	15,900	11,500	26,900	37,100	-	37,100	222.61%
Less 5% Required By Law	-	(600)	-	(1,000)	-	(1,000)	66.67%
Total Funding	**36,113**	**22,800**	**47,300**	**56,500**	**-**	**56,500**	**147.81%**

Court Maintenance Fund (1056)

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from $15 to $30 per Section 318.18(13), Florida Statutes. Prior to the accounting system upgrade in FY 2023, this was Fund number 181.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	62,760	-	6,255,800	-	-	-	N/A
Capital Outlay	-	-	1,530,200	-	-	-	N/A
Reserve for Capital	-	4,040,800	-	4,280,400	-	4,280,400	5.93%
Total Appropriations	**62,760**	**4,040,800**	**7,786,000**	**4,280,400**	**-**	**4,280,400**	**5.93%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	958,050	900,000	900,000	900,000	-	900,000	0.00%
Interest/Misc	225,841	35,000	111,900	35,000	-	35,000	0.00%
Carry Forward	9,045,300	3,152,600	10,166,300	3,392,200	-	3,392,200	7.60%
Less 5% Required By Law	-	(46,800)	-	(46,800)	-	(46,800)	0.00%
Total Funding	**10,229,191**	**4,040,800**	**11,178,200**	**4,280,400**	**-**	**4,280,400**	**5.93%**

GAC Trust Land Sales (1057)

Fund Type: **Special Revenue**

Description: **Gulf American Corporation (GAC) Land Trust (1057) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area. Prior to the accounting system upgrade in FY 2023, this was Fund number 605.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	5,000	5,000	5,000	-	5,000	0.00%
Remittances	-	-	250,000	-	-	-	N/A
Reserve for Capital	-	1,705,500	-	2,445,100	-	2,445,100	43.37%
Total Appropriations	**-**	**1,710,500**	**255,000**	**2,450,100**	**-**	**2,450,100**	**43.24%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	507,061	-	-	-	-	-	N/A
Interest/Misc	51,881	33,900	76,800	71,500	-	71,500	110.91%
Carry Forward	2,001,400	1,678,300	2,560,400	2,382,200	-	2,382,200	41.94%
Less 5% Required By Law	-	(1,700)	-	(3,600)	-	(3,600)	111.76%
Total Funding	**2,560,342**	**1,710,500**	**2,637,200**	**2,450,100**	**-**	**2,450,100**	**43.24%**

Office of Utility Regulation Fee Trust (1059)

Fund Type: **Special Revenue**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source. Prior to the accounting system upgrade in FY 2023, this was Fund number 669.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	272,778	305,600	305,100	303,100	-	303,100	(0.82)%
Operating Expense	15,630	86,800	87,100	91,800	-	91,800	5.76%
Indirect Cost Reimburs	19,600	13,500	13,500	14,900	-	14,900	10.37%
Trans to 5006 Info Tech Cap	8,600	10,200	10,200	12,700	-	12,700	24.51%
Reserve for Contingencies	-	20,000	-	20,000	-	20,000	0.00%
Reserve for Capital	-	915,200	-	648,000	-	648,000	(29.20)%
Reserve for Cash Flow	-	34,700	-	35,200	-	35,200	1.44%
Reserve for Attrition	-	(5,300)	-	(5,400)	-	(5,400)	1.89%
Total Appropriations	**316,608**	**1,380,700**	**415,900**	**1,120,300**	**-**	**1,120,300**	**(18.86)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Franchise Fees	163,506	150,000	134,200	124,000	-	124,000	(17.33)%
Interest/Misc	25,684	18,800	25,700	25,900	-	25,900	37.77%
Reimb From Other Depts	-	100,000	100,000	100,000	-	100,000	0.00%
Carry Forward	1,166,500	1,125,400	1,038,900	882,900	-	882,900	(21.55)%
Less 5% Required By Law	-	(13,500)	-	(12,500)	-	(12,500)	(7.41)%
Total Funding	**1,355,689**	**1,380,700**	**1,298,800**	**1,120,300**	**-**	**1,120,300**	**(18.86)%**

800 MHz Intergovernmental Radio Communication Program (1060)

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a $12.50 surcharge on moving traffic violations. A transfer from the General Fund is required to fully fund the operational costs for the 800 MHz radio system. Prior to the accounting system upgrade in FY 2023, this was Fund number 188.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	261,233	265,500	255,200	276,500	-	276,500	4.14%
Operating Expense	1,729,705	1,861,600	1,787,800	2,490,900	-	2,490,900	33.80%
Indirect Cost Reimburs	22,900	12,200	12,200	9,700	-	9,700	(20.49)%
Capital Outlay	152,959	190,000	50,000	-	-	-	(100.00)%
Reserve for Contingencies	-	49,200	-	70,800	-	70,800	43.90%
Total Appropriations	**2,166,796**	**2,378,500**	**2,105,200**	**2,847,900**	**-**	**2,847,900**	**19.74%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	306,967	308,600	308,600	335,300	-	335,300	8.65%
Miscellaneous Revenues	168,829	155,200	160,300	161,400	-	161,400	3.99%
Interest/Misc	11,154	2,000	2,400	14,900	-	14,900	645.00%
Reimb From Other Depts	136,995	631,400	631,400	543,300	-	543,300	(13.95)%
Trans fm 0001 General Fund	1,433,360	1,278,900	1,278,900	1,323,700	-	1,323,700	3.50%
Carry Forward	357,400	25,700	218,600	495,000	-	495,000	1,826.07%
Less 5% Required By Law	-	(23,300)	-	(25,700)	-	(25,700)	10.30%
Total Funding	**2,414,705**	**2,378,500**	**2,600,200**	**2,847,900**	**-**	**2,847,900**	**19.74%**

Conservation Collier - Land Acquisition (1061)

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources. Prior to the accounting system upgrade in FY 2023, this was Fund number 172.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	335,818	350,300	355,000	484,500	-	484,500	38.31%
Operating Expense	200,716	411,400	231,700	298,700	-	298,700	(27.39)%
Indirect Cost Reimburs	19,000	38,300	38,300	66,800	-	66,800	74.41%
Capital Outlay	4,593,435	26,908,600	11,336,700	40,179,200	-	40,179,200	49.32%
Trans to Property Appraiser	170,007	243,000	243,000	298,400	-	298,400	22.80%
Trans to Tax Collector	595,183	970,000	970,000	946,700	-	946,700	(2.40)%
Trans to 0001 General Fund	-	8,560,600	28,895,900	-	-	-	(100.00)%
Trans to 1011 Unincorp Gen Fd	48,000	6,416,300	-	-	-	-	(100.00)%
Trans to 1062 ConservCollr Maint	7,262,200	7,383,700	-	6,900,000	-	6,900,000	(6.55)%
Trans to 1063 ConservCollr Proj	-	675,000	675,000	1,077,000	-	1,077,000	59.56%
Reserve for Contingencies	-	32,500	-	-	-	-	(100.00)%
Total Appropriations	**13,224,360**	**51,989,700**	**42,745,600**	**50,251,300**	**-**	**50,251,300**	**(3.34)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	28,924,071	31,089,400	29,845,800	31,911,600	-	31,911,600	2.64%
Delinquent Ad Valorem Taxes	285,091	-	2,500	2,600	-	2,600	N/A
State Revenue Sharing	-	-	186,000	-	-	-	N/A
Miscellaneous Revenues	15,277	30,000	30,000	31,000	-	31,000	3.33%
Interest/Misc	679,055	654,200	935,100	504,100	-	504,100	(22.94)%
Trans frm Property Appraiser	28,250	-	-	-	-	-	N/A
Trans frm Tax Collector	349,776	-	-	-	-	-	N/A
Carry Forward	14,113,800	21,804,900	31,170,700	19,424,500	-	19,424,500	(10.92)%
Less 5% Required By Law	-	(1,588,800)	-	(1,622,500)	-	(1,622,500)	2.12%
Total Funding	**44,395,320**	**51,989,700**	**62,170,100**	**50,251,300**	**-**	**50,251,300**	**(3.34)%**

Conservation Collier Maintenance (1062)

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources. Prior to the accounting system upgrade in FY 2023, this was Fund number 174.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	468,951	512,900	513,200	510,600	-	510,600	(0.45)%
Operating Expense	498,883	835,300	897,900	1,512,200	-	1,512,200	81.04%
Indirect Cost Reimburs	42,700	51,700	51,700	48,500	-	48,500	(6.19)%
Capital Outlay	59,108	55,000	55,000	85,000	-	85,000	54.55%
Trans to 0001 General Fund	-	38,150,200	723,500	-	-	-	(100.00)%
Trans to 1017 Water Polltn Ctrl	-	395,200	-	-	-	-	(100.00)%
Trans to 1063 ConservCollr Proj	244,100	-	-	-	-	-	N/A
Trans to 1840 Public Serv GrntM	-	-	10,000	-	-	-	N/A
Trans to 5006 Info Tech Cap	31,100	25,500	25,500	28,500	-	28,500	11.76%
Reserve for Contingencies	-	36,400	-	53,900	-	53,900	48.08%
Restricted for Unfunded Requests	-	10,091,900	-	45,618,300	-	45,618,300	352.03%
Total Appropriations	**1,344,842**	**50,154,100**	**2,276,800**	**47,857,000**	**-**	**47,857,000**	**(4.58)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Delinquent Ad Valorem Taxes	-	-	100	-	-	-	N/A
Charges For Services	18	-	-	-	-	-	N/A
Miscellaneous Revenues	6,441	9,000	14,500	16,400	-	16,400	82.22%
Interest/Misc	1,001,220	1,061,300	24,700	830,800	-	830,800	(21.72)%
Reimb From Other Depts	-	-	105,700	-	-	-	N/A
Trans fm 1061 ConsrvCollr-Land	7,262,200	7,383,700	-	6,900,000	-	6,900,000	(6.55)%
Carry Forward	35,358,800	41,753,700	42,284,000	40,152,200	-	40,152,200	(3.84)%
Less 5% Required By Law	-	(53,600)	-	(42,400)	-	(42,400)	(20.90)%
Total Funding	**43,628,678**	**50,154,100**	**42,429,000**	**47,857,000**	**-**	**47,857,000**	**(4.58)%**

Conservation Collier Projects (1063)

Fund Type: **Special Revenue**

Description: **This fund accounts for Conservation Collier Capital Improvement Projects Prior to the accounting system upgrade in FY 2023, this was Fund number 179.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	70,142	150,000	302,900	430,500	-	430,500	187.00%
Capital Outlay	-	525,000	738,000	642,000	-	642,000	22.29%
Reserve for Capital	-	16,100	-	26,100	-	26,100	62.11%
Total Appropriations	**70,142**	**691,100**	**1,040,900**	**1,098,600**	**-**	**1,098,600**	**58.96%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	8,520	8,000	11,300	600	-	600	(92.50)%
Trans fm 1061 ConsrvCollr-Land	-	675,000	675,000	1,077,000	-	1,077,000	59.56%
Trans fm 1062 ConsrvCollr Maint	244,100	-	-	-	-	-	N/A
Carry Forward	193,200	8,500	375,700	21,100	-	21,100	148.24%
Less 5% Required By Law	-	(400)	-	(100)	-	(100)	(75.00)%
Total Funding	**445,820**	**691,100**	**1,062,000**	**1,098,600**	**-**	**1,098,600**	**58.96%**

Combined 911 System (1067)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County. Prior to the accounting system upgrade in FY 2023, this was Fund number 611.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	2,218,256	2,237,000	2,099,400	2,330,300	-	2,330,300	4.17%
Reserve for Contingencies	-	200,000	-	200,000	-	200,000	0.00%
Reserve for Capital	-	1,008,700	-	1,117,800	-	1,117,800	10.82%
Total Appropriations	**2,218,256**	**3,445,700**	**2,099,400**	**3,648,100**	**-**	**3,648,100**	**5.87%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	2,271,451	2,070,100	2,000,000	2,100,000	-	2,100,000	1.44%
Interest/Misc	45,791	12,000	10,000	12,000	-	12,000	0.00%
Carry Forward	1,451,100	1,467,800	1,731,100	1,641,700	-	1,641,700	11.85%
Less 5% Required By Law	-	(104,200)	-	(105,600)	-	(105,600)	1.34%
Total Funding	**3,768,342**	**3,445,700**	**3,741,100**	**3,648,100**	**-**	**3,648,100**	**5.87%**

Sheriff Confiscated Property Trust Fund (1068)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants. Prior to the accounting system upgrade in FY 2023, this was Fund number 602.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	22,500	11,500	16,500	12,500	-	12,500	8.70%
Reserve for Contingencies	-	1,100	-	1,100	-	1,100	0.00%
Reserve for Capital	-	514,200	-	515,200	-	515,200	0.19%
Total Appropriations	**22,500**	**526,800**	**16,500**	**528,800**	**-**	**528,800**	**0.38%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	5,000	-	-	-	-	-	N/A
Interest/Misc	12,575	5,000	17,200	6,000	-	6,000	20.00%
Carry Forward	526,500	522,100	522,400	523,100	-	523,100	0.19%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.00%
Total Funding	**544,075**	**526,800**	**539,600**	**528,800**	**-**	**528,800**	**0.38%**

Juvenile Cyber Safety (1069)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 847.0141(6), a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the clerk of the court to the county commission to provide training on cyber-safety for minors. Prior to the accounting system upgrade in FY 2023, this was Fund number 618.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	-	2,700	-	2,900	-	2,900	7.41%
Total Appropriations	**-**	**2,700**	**-**	**2,900**	**-**	**2,900**	**7.41%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	96	-	-	-	-	-	N/A
Interest/Misc	68	-	-	-	-	-	N/A
Carry Forward	2,700	2,700	2,900	2,900	-	2,900	7.41%
Total Funding	**2,864**	**2,700**	**2,900**	**2,900**	**-**	**2,900**	**7.41%**

Crime Prevention Trust Fund (1070)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is $50 for a felony and $20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S. Prior to the accounting system upgrade in FY 2023, this was Fund number 603.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	85,740	450,000	122,000	475,000	-	475,000	5.56%
Reserve for Contingencies	-	45,000	-	45,000	-	45,000	0.00%
Reserve for Capital	-	244,600	-	203,700	-	203,700	(16.72)%
Total Appropriations	**85,740**	**739,600**	**122,000**	**723,700**	**-**	**723,700**	**(2.15)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	76,582	75,000	78,200	76,000	-	76,000	1.33%
Interest/Misc	15,929	5,000	22,000	6,000	-	6,000	20.00%
Carry Forward	668,200	663,600	667,600	645,800	-	645,800	(2.68)%
Less 5% Required By Law	-	(4,000)	-	(4,100)	-	(4,100)	2.50%
Total Funding	**760,710**	**739,600**	**767,800**	**723,700**	**-**	**723,700**	**(2.15)%**

Law Enforcement Trust Fund (1071)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15. Prior to the accounting system upgrade in FY 2023, this was Fund number 608.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	-	200,000	100,000	200,000	-	200,000	0.00%
Reserve for Contingencies	-	10,000	-	10,000	-	10,000	0.00%
Reserve for Capital	-	178,700	-	156,600	-	156,600	(12.37)%
Total Appropriations	**-**	**388,700**	**100,000**	**366,600**	**-**	**366,600**	**(5.69)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	64,334	63,300	60,500	62,000	-	62,000	(2.05)%
Interest/Misc	8,464	2,500	13,300	5,000	-	5,000	100.00%
Carry Forward	326,200	326,200	329,200	303,000	-	303,000	(7.11)%
Less 5% Required By Law	-	(3,300)	-	(3,400)	-	(3,400)	3.03%
Total Funding	**398,998**	**388,700**	**403,000**	**366,600**	**-**	**366,600**	**(5.69)%**

Domestic Violence Trust Fund (1072)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence. Prior to the accounting system upgrade in FY 2023, this was Fund number 609.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	5,627	50,000	23,600	50,000	-	50,000	0.00%
Reserve for Contingencies	-	5,000	-	5,000	-	5,000	0.00%
Reserve for Capital	-	444,100	-	452,300	-	452,300	1.85%
Total Appropriations	**5,627**	**499,100**	**23,600**	**507,300**	**-**	**507,300**	**1.64%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	21,638	20,000	14,000	20,000	-	20,000	0.00%
Interest/Misc	11,243	5,000	5,000	5,000	-	5,000	0.00%
Carry Forward	460,900	475,400	488,200	483,600	-	483,600	1.72%
Less 5% Required By Law	-	(1,300)	-	(1,300)	-	(1,300)	0.00%
Total Funding	**493,780**	**499,100**	**507,200**	**507,300**	**-**	**507,300**	**1.64%**

Affordable Housing (1075)

Fund Type: **Special Revenue**

Description: **This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives. Prior to the accounting system upgrade in FY 2023, this was Fund number 105.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Grants and Aid	-	100	-	100	-	100	0.00%
Remittances	-	1,007,300	-	1,671,700	-	1,671,700	65.96%
Total Appropriations	**-**	**1,007,400**	**-**	**1,671,800**	**-**	**1,671,800**	**65.95%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	13,012	7,100	19,100	19,100	-	19,100	169.01%
Trans fm 0001 General Fund	500,000	500,000	500,000	500,000	-	500,000	0.00%
Carry Forward	121,600	500,700	634,600	1,153,700	-	1,153,700	130.42%
Less 5% Required By Law	-	(400)	-	(1,000)	-	(1,000)	150.00%
Total Funding	**634,612**	**1,007,400**	**1,153,700**	**1,671,800**	**-**	**1,671,800**	**65.95%**

Housing Density Bonus (1076)

Fund Type: **Special Revenue**

Description: **To account for proceeds from affordable housing units sold in excess of 5% annual increase in value over the original purchase price per Collier County Land Development Code 2.06.04(A). Expenditures are to be used to promote additional affordable housing programs within the County. Prior to the accounting system upgrade in FY 2023, this was Fund number 106.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	-	-	-	44,200	-	44,200	N/A
Total Appropriations	**-**	**-**	**-**	**44,200**	**-**	**44,200**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	1,036	-	-	-	-	-	N/A
Carry Forward	43,100	-	44,200	44,200	-	44,200	N/A
Total Funding	**44,136**	**-**	**44,200**	**44,200**	**-**	**44,200**	**0.00%**

Affordable Housing (1077)

Fund Type: **Special Revenue**

Description: **The monies in this fund are primarily sourced from affordable housing initiatives. Prior to the accounting system upgrade in FY 2023, this was Fund number 116.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	109,289	84,200	198,900	258,200	-	258,200	206.65%
Operating Expense	46,500	557,500	10,600	82,500	-	82,500	(85.20)%
Grants and Aid	-	312,500	-	775,700	-	775,700	148.22%
Total Appropriations	**155,789**	**954,200**	**209,500**	**1,116,400**	**-**	**1,116,400**	**17.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	31,150	17,400	26,600	17,400	-	17,400	0.00%
Interest/Misc	20,934	18,000	18,000	18,000	-	18,000	0.00%
Trans fm 0001 General Fund	281,700	126,700	126,700	222,600	-	222,600	75.69%
Carry Forward	720,300	793,900	898,400	860,200	-	860,200	8.35%
Less 5% Required By Law	-	(1,800)	-	(1,800)	-	(1,800)	0.00%
Total Funding	**1,054,084**	**954,200**	**1,069,700**	**1,116,400**	**-**	**1,116,400**	**17.00%**

TDC Beach Park Facilities (1100)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that funds beach park facility, infrastructure and parking projects. Prior to the accounting system upgrade in FY 2023, this was Fund number 183.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	202,100	-	388,400	-	-	-	N/A
Capital Outlay	89,294	-	2,884,800	-	-	-	N/A
Trans to Tax Collector	28,481	32,100	32,100	35,300	-	35,300	9.97%
Reserve for Capital	-	4,437,100	-	6,562,100	-	6,562,100	47.89%
Total Appropriations	**319,875**	**4,469,200**	**3,305,300**	**6,597,400**	**-**	**6,597,400**	**47.62%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	1,579,418	1,234,300	1,528,300	1,357,700	-	1,357,700	10.00%
Interest/Misc	134,110	32,600	-	55,000	-	55,000	68.71%
Adv/Repay fm 3007 Sports Cmplx	-	250,000	250,000	250,000	-	250,000	0.00%
Carry Forward	5,141,800	3,015,800	6,532,400	5,005,400	-	5,005,400	65.97%
Less 5% Required By Law	-	(63,500)	-	(70,700)	-	(70,700)	11.34%
Total Funding	**6,855,327**	**4,469,200**	**8,310,700**	**6,597,400**	**-**	**6,597,400**	**47.62%**

Tourism Promotion (1101)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion activities. The tourist tax is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings. Prior to the accounting system upgrade in FY 2023, this was Fund number 184.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	8,586,893	22,447,900	10,052,100	22,679,200	-	22,679,200	1.03%
Indirect Cost Reimburs	80,700	104,800	104,800	99,600	-	99,600	(4.96)%
Trans to Tax Collector	303,823	366,700	366,700	409,300	-	409,300	11.62%
Trans to 1104 TDC Mgt & Ops	1,784,400	2,022,300	2,022,300	1,622,900	-	1,622,900	(19.75)%
Trans to 1109 Sports Complx	478,100	498,400	498,400	515,800	-	515,800	3.49%
Reserve for Contingencies	-	250,000	-	250,000	-	250,000	0.00%
Restricted for Unfunded Requests	-	-	-	8,557,300	-	8,557,300	N/A
Total Appropriations	**11,233,917**	**25,690,100**	**13,044,300**	**34,134,100**	**-**	**34,134,100**	**32.87%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	16,195,060	12,221,500	14,500,000	13,643,700	-	13,643,700	11.64%
Interest/Misc	370,666	175,000	390,000	180,300	-	180,300	3.03%
Carry Forward	13,840,800	13,913,500	19,155,600	21,001,300	-	21,001,300	50.94%
Less 5% Required By Law	-	(619,900)	-	(691,200)	-	(691,200)	11.50%
Total Funding	**30,406,526**	**25,690,100**	**34,045,600**	**34,134,100**	**-**	**34,134,100**	**32.87%**

TDC Beach Renourishment and Inlet Project Management (1102)

Fund Type: **Special Revenue**

Description: **This fund provides for management and administration of beach renourishment projects, pass and inlet projects, beach and pass monitoring, and beach maintenance. Prior to the accounting system upgrade in FY 2023, this was Fund number 185.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	711,354	711,400	696,400	746,100	-	746,100	4.88%
Operating Expense	171,078	254,700	213,200	268,200	-	268,200	5.30%
Indirect Cost Reimburs	49,500	47,900	47,900	50,300	-	50,300	5.01%
Trans to 1013 Comm Dev	28,700	-	-	-	-	-	N/A
Trans to 1017 Water Polltn Ctrl	45,000	45,000	45,000	45,000	-	45,000	0.00%
Trans to 5006 Info Tech Cap	17,800	15,300	15,300	15,800	-	15,800	3.27%
Reserve for Contingencies	-	33,300	-	101,000	-	101,000	203.30%
Total Appropriations	**1,023,433**	**1,107,600**	**1,017,800**	**1,226,400**	**-**	**1,226,400**	**10.73%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	68	-	100	-	-	-	N/A
Interest/Misc	10,197	1,000	4,600	1,000	-	1,000	0.00%
Trans fm 1105 TDC Bch&Inlet Mgt	817,600	992,300	992,300	957,500	-	957,500	(3.51)%
Carry Forward	484,900	114,400	288,800	268,000	-	268,000	134.27%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	**1,312,765**	**1,107,600**	**1,285,800**	**1,226,400**	**-**	**1,226,400**	**10.73%**

TDC Museum (Non-County) Grants (1103)

Fund Type: **Special Revenue**

Description: **This fund provides Tourist Development monies on a grant request basis to promote museum special events and traveling exhibits. Prior to the accounting system upgrade in FY 2023, this was Fund number 193.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	1,500	2,800	2,800	4,800	-	4,800	71.43%
Remittances	838,430	850,000	716,500	850,000	-	850,000	0.00%
Trans to Tax Collector	16,810	19,800	19,800	21,700	-	21,700	9.60%
Restricted for Unfunded Requests	-	1,081,400	-	1,499,500	-	1,499,500	38.66%
Total Appropriations	**856,740**	**1,954,000**	**739,100**	**2,376,000**	**-**	**2,376,000**	**21.60%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	840,521	658,500	675,000	724,300	-	724,300	9.99%
Interest/Misc	44,636	5,700	46,200	5,900	-	5,900	3.51%
Carry Forward	1,671,700	1,323,000	1,700,200	1,682,300	-	1,682,300	27.16%
Less 5% Required By Law	-	(33,200)	-	(36,500)	-	(36,500)	9.94%
Total Funding	**2,556,857**	**1,954,000**	**2,421,400**	**2,376,000**	**-**	**2,376,000**	**21.60%**

TDC Office Management and Operations (1104)

Fund Type: **Special Revenue**

Description: **This fund accounts for Tourist Development Council (TDC) staff support, overall tourism promotion program management, and marketing and promotion activities provided through County staff. Prior to the accounting system upgrade in FY 2023, this was Fund number 194.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,212,987	1,562,000	1,202,200	1,337,000	-	1,337,000	(14.40)%
Operating Expense	340,702	376,900	376,900	506,000	-	506,000	34.25%
Indirect Cost Reimburs	47,000	47,300	47,300	53,300	-	53,300	12.68%
Trans to 0001 General Fund	170,300	-	-	-	-	-	N/A
Trans to 3001 Co-Wide Cap Proj	5,100	-	-	-	-	-	N/A
Trans to 5006 Info Tech Cap	59,300	61,100	61,100	69,700	-	69,700	14.08%
Reserve for Contingencies	-	50,000	-	50,600	-	50,600	1.20%
Reserve for Capital	-	55,000	-	55,000	-	55,000	0.00%
Restricted for Unfunded Requests	-	-	-	139,900	-	139,900	N/A
Reserve for Attrition	-	(27,400)	-	(23,000)	-	(23,000)	(16.06)%
Total Appropriations	**1,835,389**	**2,124,900**	**1,687,500**	**2,188,500**	**-**	**2,188,500**	**2.99%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	140	-	-	-	-	-	N/A
Interest/Misc	9,360	1,500	8,700	1,600	-	1,600	6.67%
Trans fm 1101 Tourism Promo	1,784,400	2,022,300	2,022,300	1,622,900	-	1,622,900	(19.75)%
Carry Forward	262,200	101,100	220,500	564,000	-	564,000	457.86%
Total Funding	**2,056,100**	**2,124,900**	**2,251,500**	**2,188,500**	**-**	**2,188,500**	**2.99%**

TDC Beach Renourishment & Inlet Management (1105)

Fund Type: **Special Revenue**

Description: **This fund provides funding for beach renourishment projects, pass and inlet projects, beach and pass monitoring requirements, and beach maintenance efforts. Prior to the accounting system upgrade in FY 2023, this was Fund number 195.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	67,552	600	600	900	-	900	50.00%
Operating Expense	1,975,555	3,622,500	16,687,200	2,449,400	-	2,449,400	(32.38)%
Capital Outlay	14,556,105	8,730,000	21,699,500	3,605,000	-	3,605,000	(58.71)%
Remittances	921,400	-	-	-	-	-	N/A
Trans to Tax Collector	310,016	336,000	336,000	369,600	-	369,600	10.00%
Trans to 1102 TDC Bch&Inlet Mgt	817,600	992,300	992,300	957,500	-	957,500	(3.51)%
Trans to 1804 P&R Sea Turtle	171,700	171,700	171,700	171,700	-	171,700	0.00%
Reserve for Capital	-	42,470,500	-	59,663,900	-	59,663,900	40.48%
Reserve for Catastrophic Event	-	500,000	-	1,000,000	-	1,000,000	100.00%
Total Appropriations	**18,819,928**	**56,823,600**	**39,887,300**	**68,218,000**	**-**	**68,218,000**	**20.05%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	17,191,781	13,438,900	16,640,400	14,782,800	-	14,782,800	10.00%
Miscellaneous Revenues	3,300	-	-	-	-	-	N/A
Interest/Misc	1,788,270	350,000	1,185,600	1,250,000	-	1,250,000	257.14%
Adv/Repay fm 3007 Sports Cmplx	-	250,000	250,000	250,000	-	250,000	0.00%
Carry Forward	70,948,300	43,474,200	74,548,100	52,736,800	-	52,736,800	21.31%
Less 5% Required By Law	-	(689,500)	-	(801,600)	-	(801,600)	16.26%
Total Funding	**89,931,651**	**56,823,600**	**92,624,100**	**68,218,000**	**-**	**68,218,000**	**20.05%**

TDC Promotion Reserve (1106)

Fund Type: **Special Revenue**

Description: **This fund provides reserve funding to promote Collier County after a natural or economic disaster to expedite tourism recovery. Prior to the accounting system upgrade in FY 2023, this was Fund number 196.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	100	558,700	100	558,700	-	558,700	0.00%
Indirect Cost Reimburs	400	600	600	400	-	400	(33.33)%
Reserve for Contingencies	-	10,000	-	10,000	-	10,000	0.00%
Restricted for Unfunded Requests	-	-	-	558,600	-	558,600	N/A
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,509,300	-	1,509,300	0.62%
Total Appropriations	**500**	**2,069,300**	**700**	**2,637,000**	**-**	**2,637,000**	**27.43%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	60,119	15,000	56,000	15,500	-	15,500	3.33%
Carry Forward	2,507,300	2,055,100	2,567,000	2,622,300	-	2,622,300	27.60%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.00%
Total Funding	**2,567,419**	**2,069,300**	**2,623,000**	**2,637,000**	**-**	**2,637,000**	**27.43%**

County Museums (1107)

Fund Type: **Special Revenue**

Description: **This fund provides dedicated funding for operations of the Collier County Museum as well as exhibit and facility capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 198.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,531,251	1,654,500	1,510,800	1,697,600	-	1,697,600	2.61%
Operating Expense	709,392	892,400	877,400	927,200	-	927,200	3.90%
Indirect Cost Reimburs	280,400	231,600	231,600	236,200	-	236,200	1.99%
Trans to Property Appraiser	-	100	100	-	-	-	(100.00)%
Trans to Tax Collector	42,708	42,000	42,000	42,100	-	42,100	0.24%
Trans to 3026 Museum Capital	110,000	-	-	-	-	-	N/A
Reserve for Contingencies	-	28,400	-	28,400	-	28,400	0.00%
Reserve for Attrition	-	(28,300)	-	(28,300)	-	(28,300)	0.00%
Total Appropriations	**2,673,751**	**2,820,700**	**2,661,900**	**2,903,200**	**-**	**2,903,200**	**2.92%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.00%
Charges For Services	6,455	1,000	2,300	2,200	-	2,200	120.00%
Miscellaneous Revenues	4,738	600	18,400	18,000	-	18,000	2,900.00%
Interest/Misc	16,778	12,000	10,500	12,000	-	12,000	0.00%
Trans fm 0001 General Fund	495,400	644,500	644,500	711,100	-	711,100	10.33%
Carry Forward	397,600	263,300	247,700	261,500	-	261,500	(0.68)%
Less 5% Required By Law	-	(100,700)	-	(101,600)	-	(101,600)	0.89%
Total Funding	**2,920,971**	**2,820,700**	**2,923,400**	**2,903,200**	**-**	**2,903,200**	**2.92%**

Tourism Capital Projects Fund (1108)

Fund Type: **Special Revenue**

Description: **This fund provides funding for capital projects that promote tourism. Prior to the accounting system upgrade in FY 2023, this was Fund number 758.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	85,224	-	584,800	-	-	-	N/A
Trans to Tax Collector	126,023	158,000	158,000	173,800	-	173,800	10.00%
Trans to 2017 TDT Rev Bond	3,730,300	3,754,500	3,754,500	3,694,100	-	3,694,100	(1.61)%
Trans to 3007 Sports Complex	3,382,500	2,698,200	2,698,200	3,431,500	-	3,431,500	27.18%
Reserve for Capital	-	179,200	-	397,500	-	397,500	121.82%
Total Appropriations	**7,324,048**	**6,789,900**	**7,195,500**	**7,696,900**	**-**	**7,696,900**	**13.36%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Tourist Devel Tax	6,301,174	4,923,200	6,096,000	5,415,500	-	5,415,500	10.00%
Interest/Misc	69,596	50,000	75,800	50,000	-	50,000	0.00%
Carry Forward	4,481,600	2,065,700	3,528,400	2,504,700	-	2,504,700	21.25%
Less 5% Required By Law	-	(249,000)	-	(273,300)	-	(273,300)	9.76%
Total Funding	**10,852,370**	**6,789,900**	**9,700,200**	**7,696,900**	**-**	**7,696,900**	**13.36%**

Sports & Special Events Complex (1109)

Fund Type: **Special Revenue**

Description: **This fund accounts for the day-to-day operations of the Sports & Special Events Complex. The General Fund provides funding for day to day operations and maintenance of the complex and the tourist development transfer provides funding for management, marketing, and promotion. Prior to the accounting system upgrade in FY2023, this was Fund 759.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	557,982	666,300	612,700	692,900	-	692,900	3.99%
Operating Expense	3,439,633	4,964,500	5,512,100	6,770,700	-	6,770,700	36.38%
Indirect Cost Reimburs	36,300	55,000	55,000	66,000	-	66,000	20.00%
Capital Outlay	95,341	683,500	683,500	683,500	-	683,500	0.00%
Reserve for Contingencies	-	127,500	-	87,800	-	87,800	(31.14)%
Reserve for Capital	-	-	-	669,500	-	669,500	N/A
Reserve for Future Capital Replacements	-	883,400	-	1,250,500	-	1,250,500	41.56%
Reserve for Motor Pool Cap	-	197,000	-	237,100	-	237,100	20.36%
Total Appropriations	**4,129,256**	**7,577,200**	**6,863,300**	**10,458,000**	**-**	**10,458,000**	**38.02%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	2,161,145	2,484,800	2,484,800	3,987,600	-	3,987,600	60.48%
Miscellaneous Revenues	500	-	500	500	-	500	N/A
Interest/Misc	86,990	17,300	92,300	17,700	-	17,700	2.31%
Trans fm 0001 General Fund	3,029,100	3,029,100	3,029,100	2,979,500	-	2,979,500	(1.64)%
Trans fm 1101 Tourism Promo	478,100	498,400	498,400	515,800	-	515,800	3.49%
Carry Forward	2,292,300	1,672,700	3,915,400	3,157,200	-	3,157,200	88.75%
Less 5% Required By Law	-	(125,100)	-	(200,300)	-	(200,300)	60.11%
Total Funding	**8,048,135**	**7,577,200**	**10,020,500**	**10,458,000**	**-**	**10,458,000**	**38.02%**

Local Provider Participation (1130)

Fund Type: **Special Revenue**

Description: **This fund was established for the levy of a uniform non-ad valorem special assessment which will generate sufficient revenue to fund the non-federal share of Medicaid payments associated with Local Services per Ordinance 2021-23. Prior to the accounting system upgrade in FY 2023, this was Fund number 169.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	-	-	5,100	-	5,100	N/A
Operating Expense	602	121,800	800	82,800	-	82,800	(32.02)%
Indirect Cost Reimburs	-	28,200	28,200	25,900	-	25,900	(8.16)%
Remittances	5,754,284	2,065,400	13,205,900	-	-	-	(100.00)%
Total Appropriations	**5,754,886**	**2,215,400**	**13,234,900**	**113,800**	**-**	**113,800**	**(94.86)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	5,578,033	-	10,657,400	-	-	-	N/A
Interest/Misc	89,069	68,200	62,000	62,000	-	62,000	(9.09)%
Carry Forward	2,658,200	2,150,600	2,570,400	54,900	-	54,900	(97.45)%
Less 5% Required By Law	-	(3,400)	-	(3,100)	-	(3,100)	(8.82)%
Total Funding	**8,325,302**	**2,215,400**	**13,289,800**	**113,800**	**-**	**113,800**	**(94.86)%**

Teen Court (1132)

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42. Prior to the accounting system upgrade in FY 2023, this was Fund number 171.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	59,101	72,900	82,000	77,200	-	77,200	5.90%
Operating Expense	645	3,600	2,800	3,700	-	3,700	2.78%
Remittances	-	3,000	3,000	3,000	-	3,000	0.00%
Total Appropriations	**59,746**	**79,500**	**87,800**	**83,900**	**-**	**83,900**	**5.53%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Fines & Forfeitures	51,302	44,700	42,000	42,500	-	42,500	(4.92)%
Interest/Misc	954	-	800	-	-	-	N/A
Trans fm 1051 Court Admin	6,000	11,300	11,300	36,900	-	36,900	226.55%
Carry Forward	41,900	25,700	40,400	6,700	-	6,700	(73.93)%
Less 5% Required By Law	-	(2,200)	-	(2,200)	-	(2,200)	0.00%
Total Funding	**100,156**	**79,500**	**94,500**	**83,900**	**-**	**83,900**	**5.53%**

Driver Education (1133)

Fund Type: **Special Revenue**

Description: **Established in FY 2004, this fund accounts for the $5.00 surcharge on all moving and non-moving civil traffic infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools. Prior to the accounting system upgrade in FY 2023, this was Fund number 173.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	800	1,000	1,000	1,000	-	1,000	0.00%
Remittances	175,000	192,000	192,000	192,000	-	192,000	0.00%
Restricted for Unfunded Requests	-	129,300	-	82,600	-	82,600	(36.12)%
Total Appropriations	**175,800**	**322,300**	**193,000**	**275,600**	**-**	**275,600**	**(14.49)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	154,191	165,000	156,000	160,000	-	160,000	(3.03)%
Interest/Misc	4,925	4,200	4,500	4,700	-	4,700	11.90%
Carry Forward	168,400	161,800	151,700	119,200	-	119,200	(26.33)%
Less 5% Required By Law	-	(8,700)	-	(8,300)	-	(8,300)	(4.60)%
Total Funding	**327,516**	**322,300**	**312,200**	**275,600**	**-**	**275,600**	**(14.49)%**

Domestic Animal Services Donations (1135)

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs. Prior to the accounting system upgrade in FY 2023, this was Fund number 180.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	325,368	256,500	85,300	120,500	-	120,500	(53.02)%
Capital Outlay	-	-	-	50,000	-	50,000	N/A
Reserve for Contingencies	-	6,300	-	3,300	-	3,300	(47.62)%
Total Appropriations	**325,368**	**262,800**	**85,300**	**173,800**	**-**	**173,800**	**(33.87)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	130	-	-	-	-	-	N/A
Miscellaneous Revenues	114,700	120,000	40,000	80,000	-	80,000	(33.33)%
Interest/Misc	6,992	10,400	-	-	-	-	(100.00)%
Carry Forward	346,400	139,000	143,100	97,800	-	97,800	(29.64)%
Less 5% Required By Law	-	(6,600)	-	(4,000)	-	(4,000)	(39.39)%
Total Funding	**468,221**	**262,800**	**183,100**	**173,800**	**-**	**173,800**	**(33.87)%**

Miscellaneous Florida Statutes Fund (1136)

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be used to improve handicapped and general accessibility to government facilities. Prior to the accounting system upgrade in FY 2023, this was Fund number 190.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	25,200	42,900	200	43,900	-	43,900	2.33%
Total Appropriations	**25,200**	**42,900**	**200**	**43,900**	**-**	**43,900**	**2.33%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	1,157	-	-	-	-	-	N/A
Carry Forward	68,100	42,900	44,100	43,900	-	43,900	2.33%
Total Funding	**69,257**	**42,900**	**44,100**	**43,900**	**-**	**43,900**	**2.33%**

Euclid and Lakeland Assessment (1137)

Fund Type: **Special Revenue**

Description: **A special assessment bond was used to finance capital improvements within the respective residential area. Prior to the accounting system upgrade in FY 2023, this was Fund number 253.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	-	102,100	-	102,100	N/A
Reserve for Debt Service	-	98,300	-	-	-	-	(100.00)%
Total Appropriations	**-**	**98,300**	**-**	**102,100**	**-**	**102,100**	**3.87%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	2,343	400	1,700	400	-	400	0.00%
Carry Forward	97,500	97,900	100,000	101,700	-	101,700	3.88%
Total Funding	**99,843**	**98,300**	**101,700**	**102,100**	**-**	**102,100**	**3.87%**

Parks & Recreation Donations (1138)

Fund Type: **Special Revenue**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations. Prior to the accounting system upgrade in FY 2023, this was Fund number 607.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	355	30,600	-	31,000	-	31,000	1.31%
Reserve for Contingencies	-	2,300	-	800	-	800	(65.22)%
Restricted for Unfunded Requests	-	78,100	-	87,100	-	87,100	11.52%
Total Appropriations	**355**	**111,000**	**-**	**118,900**	**-**	**118,900**	**7.12%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	11,262	11,000	900	9,400	-	9,400	(14.55)%
Interest/Misc	2,286	2,700	2,600	3,100	-	3,100	14.81%
Carry Forward	89,400	98,100	103,500	107,000	-	107,000	9.07%
Less 5% Required By Law	-	(800)	-	(600)	-	(600)	(25.00)%
Total Funding	**102,949**	**111,000**	**107,000**	**118,900**	**-**	**118,900**	**7.12%**

Animal Control Neuter / Spay Trust Fund (1139)

Fund Type: **Special Revenue**

Description: **Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian. Prior to the accounting system upgrade in FY 2023, this was Fund number 610.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	156,648	134,400	134,300	145,600	-	145,600	8.33%
Reserve for Contingencies	-	3,200	-	4,500	-	4,500	40.63%
Restricted for Unfunded Requests	-	25,000	-	-	-	-	(100.00)%
Total Appropriations	**156,648**	**162,600**	**134,300**	**150,100**	**-**	**150,100**	**(7.69)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	86,250	61,500	61,500	61,500	-	61,500	0.00%
Charges For Services	18,585	20,000	20,000	20,000	-	20,000	0.00%
Miscellaneous Revenues	16,697	-	-	-	-	-	N/A
Interest/Misc	3,231	4,700	-	-	-	-	(100.00)%
Carry Forward	157,300	80,800	125,400	72,600	-	72,600	(10.15)%
Less 5% Required By Law	-	(4,400)	-	(4,000)	-	(4,000)	(9.09)%
Total Funding	**282,063**	**162,600**	**206,900**	**150,100**	**-**	**150,100**	**(7.69)%**

Library Trust Fund (1140)

Fund Type: **Special Revenue**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment. Prior to the accounting system upgrade in FY 2023, this was Fund number 612.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	100	-	-	-	-	-	N/A
Operating Expense	107,833	219,000	-	206,000	-	206,000	(5.94)%
Trans to 1810 Lib Donations	-	-	-	79,400	-	79,400	N/A
Total Appropriations	**107,933**	**219,000**	**-**	**285,400**	**-**	**285,400**	**30.32%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	30,194	30,000	26,700	33,000	-	33,000	10.00%
Interest/Misc	5,997	8,900	-	3,000	-	3,000	(66.29)%
Carry Forward	296,400	182,100	224,700	251,400	-	251,400	38.06%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	**332,591**	**219,000**	**251,400**	**285,400**	**-**	**285,400**	**30.32%**

County Drug Abuse Trust (1141)

Fund Type: **Special Revenue**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County. Prior to the accounting system upgrade in FY 2023, this was Fund number 616.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	-	4,800	-	4,800	N/A
Reserve for Contingencies	-	4,600	-	-	-	-	(100.00)%
Total Appropriations	**-**	**4,600**	**-**	**4,800**	**-**	**4,800**	**4.35%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	111	-	100	-	-	-	N/A
Carry Forward	4,600	4,600	4,700	4,800	-	4,800	4.35%
Total Funding	**4,711**	**4,600**	**4,800**	**4,800**	**-**	**4,800**	**4.35%**

Freedom Memorial Trust Fund (1143)

Fund Type: **Special Revenue**

Description: **This fund is used to account for all donations received for the construction of the Freedom Memorial. Prior to the accounting system upgrade in FY 2023, this was Fund number 620.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,522	26,000	500	41,500	-	41,500	59.62%
Total Appropriations	**1,522**	**26,000**	**500**	**41,500**	**-**	**41,500**	**59.62%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	3,700	-	11,900	-	-	-	N/A
Interest/Misc	691	-	-	-	-	-	N/A
Carry Forward	27,200	26,000	30,100	41,500	-	41,500	59.62%
Total Funding	**31,591**	**26,000**	**42,000**	**41,500**	**-**	**41,500**	**59.62%**

Law Library (1145)

Fund Type: **Special Revenue**

Description: **This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42. Prior to the accounting system upgrade in FY 2023, this was Fund number 640.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	93,500	111,600	111,600	123,000	-	123,000	10.22%
Total Appropriations	**93,500**	**111,600**	**111,600**	**123,000**	**-**	**123,000**	**10.22%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	51,302	40,000	42,000	42,500	-	42,500	6.25%
Interest/Misc	1,025	-	800	-	-	-	N/A
Trans fm 1051 Court Admin	42,100	64,400	64,400	68,500	-	68,500	6.37%
Carry Forward	17,600	9,200	18,600	14,200	-	14,200	54.35%
Less 5% Required By Law	-	(2,000)	-	(2,200)	-	(2,200)	10.00%
Total Funding	**112,027**	**111,600**	**125,800**	**123,000**	**-**	**123,000**	**10.22%**

Legal Aid Society (1146)

Fund Type: **Special Revenue**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 652.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	192,847	193,000	193,000	193,000	-	193,000	0.00%
Total Appropriations	**192,847**	**193,000**	**193,000**	**193,000**	**-**	**193,000**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	51,302	40,000	40,000	40,000	-	40,000	0.00%
Interest/Misc	3,054	-	4,600	-	-	-	N/A
Trans fm 0001 General Fund	145,600	143,800	143,800	138,900	-	138,900	(3.41)%
Carry Forward	13,600	11,200	20,700	16,100	-	16,100	43.75%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	**213,557**	**193,000**	**209,100**	**193,000**	**-**	**193,000**	**0.00%**

Domestic Animal Services Medical Treatment Donations (1149)

Fund Type: **Special Revenue**

Description:

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	-	13,400	-	13,400	N/A
Reserve for Contingencies	-	-	-	400	-	400	N/A
Total Appropriations	**-**	**-**	**-**	**13,800**	**-**	**13,800**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	-	-	13,800	-	-	-	N/A
Carry Forward	-	-	-	13,800	-	13,800	N/A
Total Funding	**-**	**-**	**13,800**	**13,800**	**-**	**13,800**	**0.00%**

Collier County Street Lighting District (1601)

Fund Type: **Special Revenue**

Description: **Provides street lighting to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. The principal revenue source within this fund is through a Board approved taxing district. Prior to the accounting system upgrade in FY 2023, this was Fund number 760.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	802,248	953,500	841,600	1,065,400	-	1,065,400	11.74%
Indirect Cost Reimburs	4,100	5,100	5,100	4,900	-	4,900	(3.92)%
Trans to Property Appraiser	7,833	7,700	7,700	8,300	-	8,300	7.79%
Trans to Tax Collector	17,412	18,300	18,300	19,200	-	19,200	4.92%
Reserve for Contingencies	-	95,600	-	99,600	-	99,600	4.18%
Reserve for Capital	-	659,900	-	733,700	-	733,700	11.18%
Total Appropriations	**831,593**	**1,740,100**	**872,700**	**1,931,100**	**-**	**1,931,100**	**10.98%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	848,524	908,300	872,000	987,500	-	987,500	8.72%
Delinquent Ad Valorem Taxes	19,211	-	22,000	-	-	-	N/A
State Revenue Sharing	-	-	100	-	-	-	N/A
Miscellaneous Revenues	39,650	-	-	-	-	-	N/A
Interest/Misc	28,224	2,500	24,700	3,000	-	3,000	20.00%
Trans frm Property Appraiser	963	-	-	-	-	-	N/A
Trans frm Tax Collector	10,233	-	-	-	-	-	N/A
Carry Forward	828,800	874,900	944,000	990,100	-	990,100	13.17%
Less 5% Required By Law	-	(45,600)	-	(49,500)	-	(49,500)	8.55%
Total Funding	**1,775,606**	**1,740,100**	**1,862,800**	**1,931,100**	**-**	**1,931,100**	**10.98%**

Golden Gate Community Center (1605)

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the Unincorporated General Fund (1011). (Ord. 75-04) Prior to the accounting system upgrade in FY 2023, this was Fund number 130.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	668,542	699,300	711,200	747,100	-	747,100	6.84%
Operating Expense	309,717	512,300	375,600	536,200	-	536,200	4.67%
Indirect Cost Reimburs	174,800	191,000	191,000	212,800	-	212,800	11.41%
Capital Outlay	-	12,000	10,000	12,000	-	12,000	0.00%
Trans to Property Appraiser	4,386	5,100	5,100	5,300	-	5,300	3.92%
Trans to Tax Collector	11,559	18,900	18,900	14,100	-	14,100	(25.40)%
Trans to 5006 Info Tech Cap	42,900	40,800	40,800	47,500	-	47,500	16.42%
Reserve for Contingencies	-	70,800	-	70,800	-	70,800	0.00%
Reserve for Capital	-	1,078,200	-	1,291,200	-	1,291,200	19.76%
Total Appropriations	**1,211,905**	**2,628,400**	**1,352,600**	**2,937,000**	**-**	**2,937,000**	**11.74%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	564,892	665,300	638,700	721,200	-	721,200	8.40%
Delinquent Ad Valorem Taxes	8,396	-	300	-	-	-	N/A
Charges For Services	259,888	226,900	233,200	233,200	-	233,200	2.78%
Miscellaneous Revenues	2,197	-	200	-	-	-	N/A
Interest/Misc	32,145	28,700	32,000	29,000	-	29,000	1.05%
Trans frm Property Appraiser	548	-	-	-	-	-	N/A
Trans frm Tax Collector	6,793	-	-	-	-	-	N/A
Trans fm 1011 Unincorp GenFd	587,600	612,600	612,600	634,000	-	634,000	3.49%
Carry Forward	955,600	1,141,000	1,204,400	1,368,800	-	1,368,800	19.96%
Less 5% Required By Law	-	(46,100)	-	(49,200)	-	(49,200)	6.72%
Total Funding	**2,418,057**	**2,628,400**	**2,721,400**	**2,937,000**	**-**	**2,937,000**	**11.74%**

Victoria Park Drainage MSTU (1608)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include monitoring drainage and water control facilities and equipment. Prior to the accounting system upgrade in FY 2023, this was Fund number 134.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	437	25,300	1,800	46,100	-	46,100	82.21%
Indirect Cost Reimburs	800	1,000	1,000	600	-	600	(40.00)%
Trans to Property Appraiser	114	300	300	300	-	300	0.00%
Trans to Tax Collector	571	900	900	900	-	900	0.00%
Trans to 1005 Stormwtr Ops	13,000	4,600	4,600	-	-	-	(100.00)%
Total Appropriations	**14,922**	**32,100**	**8,600**	**47,900**	**-**	**47,900**	**49.22%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	18,426	22,100	21,200	23,800	-	23,800	7.69%
Delinquent Ad Valorem Taxes	617	-	-	-	-	-	N/A
Interest/Misc	274	-	-	-	-	-	N/A
Trans frm Property Appraiser	18	-	-	-	-	-	N/A
Trans frm Tax Collector	336	-	-	-	-	-	N/A
Carry Forward	7,900	11,100	12,700	25,300	-	25,300	127.93%
Less 5% Required By Law	-	(1,100)	-	(1,200)	-	(1,200)	9.09%
Total Funding	**27,571**	**32,100**	**33,900**	**47,900**	**-**	**47,900**	**49.22%**

Naples Production Park MSTBU Fund (1612)

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTBU). Prior to the accounting system upgrade in FY 2023, this was Fund number 138.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Indirect Cost Reimburs	-	-	-	600	-	600	N/A
Capital Outlay	-	-	160,800	3,600	-	3,600	N/A
Total Appropriations	**-**	**-**	**160,800**	**4,200**	**-**	**4,200**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	3,803	-	2,800	-	-	-	N/A
Carry Forward	158,400	-	162,200	4,200	-	4,200	N/A
Total Funding	**162,203**	**-**	**165,000**	**4,200**	**-**	**4,200**	**0.00%**

Naples Park Drainage MSTBU (1613)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include maintenance of drainage systems. Prior to the accounting system upgrade in FY 2023, this was Fund number 139.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	100	160,600	100	174,200	-	174,200	8.47%
Indirect Cost Reimburs	600	700	700	400	-	400	(42.86)%
Trans to Property Appraiser	75	200	200	200	-	200	0.00%
Trans to Tax Collector	167	200	200	300	-	300	50.00%
Total Appropriations	**941**	**161,700**	**1,200**	**175,100**	**-**	**175,100**	**8.29%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	8,080	10,100	9,700	11,100	-	11,100	9.90%
Delinquent Ad Valorem Taxes	143	-	-	-	-	-	N/A
Interest/Misc	3,631	-	-	-	-	-	N/A
Trans frm Property Appraiser	9	-	-	-	-	-	N/A
Trans frm Tax Collector	98	-	-	-	-	-	N/A
Carry Forward	145,000	152,200	156,100	164,600	-	164,600	8.15%
Less 5% Required By Law	-	(600)	-	(600)	-	(600)	0.00%
Total Funding	**156,961**	**161,700**	**165,800**	**175,100**	**-**	**175,100**	**8.29%**

Naples Production Park Maintenance MSTBU (1615)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 141.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	100	100,100	100	100,100	-	100,100	0.00%
Indirect Cost Reimburs	200	400	400	1,800	-	1,800	350.00%
Capital Outlay	315,688	-	39,800	-	-	-	N/A
Reserve for Capital	-	941,700	-	608,700	-	608,700	(35.36)%
Total Appropriations	**315,988**	**1,042,200**	**40,300**	**710,600**	**-**	**710,600**	**(31.82)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	24,564	5,000	8,100	5,000	-	5,000	0.00%
Carry Forward	1,029,500	1,037,500	738,100	705,900	-	705,900	(31.96)%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.00%
Total Funding	**1,054,064**	**1,042,200**	**746,200**	**710,600**	**-**	**710,600**	**(31.82)%**

Pine Ridge Industrial Park MSTBU (1616)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 142.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	500	100	100	100	-	100	0.00%
Indirect Cost Reimburs	600	900	900	800	-	800	(11.11)%
Capital Outlay	-	2,094,500	-	2,117,100	-	2,117,100	1.08%
Total Appropriations	**1,100**	**2,095,500**	**1,000**	**2,118,000**	**-**	**2,118,000**	**1.07%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	49,703	9,600	-	-	-	-	(100.00)%
Carry Forward	2,070,400	2,086,400	2,119,000	2,118,000	-	2,118,000	1.51%
Less 5% Required By Law	-	(500)	-	-	-	-	(100.00)%
Total Funding	**2,120,103**	**2,095,500**	**2,119,000**	**2,118,000**	**-**	**2,118,000**	**1.07%**

Vanderbilt Beach MSTU (1617)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground. Prior to the accounting system upgrade in FY 2023, this was Fund number 143.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	305,116	5,636,600	2,051,100	5,566,000	-	5,566,000	(1.25)%
Indirect Cost Reimburs	15,500	8,700	8,700	6,000	-	6,000	(31.03)%
Capital Outlay	-	650,000	500,000	1,000,000	-	1,000,000	53.85%
Trans to Property Appraiser	12,998	14,300	14,300	14,500	-	14,500	1.40%
Trans to Tax Collector	31,768	36,200	36,200	36,700	-	36,700	1.38%
Trans to 1011 Unincorp Gen Fd	91,000	96,000	96,000	102,300	-	102,300	6.56%
Reserve for Capital	-	33,400	-	50,000	-	50,000	49.70%
Total Appropriations	**456,382**	**6,475,200**	**2,706,300**	**6,775,500**	**-**	**6,775,500**	**4.64%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	1,555,315	1,756,300	1,600,000	1,786,300	-	1,786,300	1.71%
Delinquent Ad Valorem Taxes	20,596	-	-	-	-	-	N/A
State Revenue Sharing	-	-	64,000	-	-	-	N/A
Interest/Misc	141,998	28,000	84,000	28,000	-	28,000	0.00%
Trans frm Property Appraiser	1,607	-	-	-	-	-	N/A
Trans frm Tax Collector	18,670	-	-	-	-	-	N/A
Carry Forward	4,728,400	4,780,100	6,010,300	5,052,000	-	5,052,000	5.69%
Less 5% Required By Law	-	(89,200)	-	(90,800)	-	(90,800)	1.79%
Total Funding	**6,466,586**	**6,475,200**	**7,758,300**	**6,775,500**	**-**	**6,775,500**	**4.64%**

Sabal Palm Road Extension MSTBU (1619)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway. Prior to the accounting system upgrade in FY 2023, this was Fund number 151.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	20,375	33,800	10,100	12,200	-	12,200	(63.91)%
Indirect Cost Reimburs	200	400	400	300	-	300	(25.00)%
Trans to 1011 Unincorp Gen Fd	3,200	3,200	3,200	3,500	-	3,500	9.38%
Reserve for Capital	-	9,500	-	-	-	-	(100.00)%
Total Appropriations	**23,775**	**46,900**	**13,700**	**16,000**	**-**	**16,000**	**(65.88)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	1,142	-	400	-	-	-	N/A
Carry Forward	51,800	46,900	29,300	16,000	-	16,000	(65.88)%
Total Funding	**52,942**	**46,900**	**29,700**	**16,000**	**-**	**16,000**	**(65.88)%**

Lely Golf Estates Beautification MSTU (1620)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees. Prior to the accounting system upgrade in FY 2023, this was Fund number 152.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	211,276	303,600	282,600	325,100	-	325,100	7.08%
Indirect Cost Reimburs	7,200	8,300	8,300	6,900	-	6,900	(16.87)%
Capital Outlay	149,750	278,000	150,000	230,600	-	230,600	(17.05)%
Trans to Property Appraiser	2,733	3,300	3,300	3,400	-	3,400	3.03%
Trans to Tax Collector	7,955	9,400	9,400	9,900	-	9,900	5.32%
Trans to 1011 Unincorp Gen Fd	58,800	64,100	64,100	66,700	-	66,700	4.06%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.00%
Total Appropriations	**437,714**	**816,700**	**517,700**	**792,600**	**-**	**792,600**	**(2.95)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	342,772	407,600	363,500	429,700	-	429,700	5.42%
Delinquent Ad Valorem Taxes	4,993	-	-	-	-	-	N/A
Interest/Misc	17,172	3,000	6,200	3,000	-	3,000	0.00%
Trans frm Property Appraiser	337	-	-	-	-	-	N/A
Trans frm Tax Collector	4,675	-	-	-	-	-	N/A
Carry Forward	597,200	426,700	529,500	381,500	-	381,500	(10.59)%
Less 5% Required By Law	-	(20,600)	-	(21,600)	-	(21,600)	4.85%
Total Funding	**967,150**	**816,700**	**899,200**	**792,600**	**-**	**792,600**	**(2.95)%**

Golden Gate Beautification MSTU (1621)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees. Prior to the accounting system upgrade in FY 2023, this was Fund number 153.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	189,773	309,000	294,500	368,900	-	368,900	19.39%
Indirect Cost Reimburs	5,200	5,900	5,900	4,700	-	4,700	(20.34)%
Capital Outlay	22,116	1,956,300	-	2,277,200	-	2,277,200	16.40%
Trans to Property Appraiser	4,605	5,300	5,300	5,400	-	5,400	1.89%
Trans to Tax Collector	11,928	13,700	13,700	14,500	-	14,500	5.84%
Trans to 1011 Unincorp Gen Fd	60,100	65,000	65,000	67,400	-	67,400	3.69%
Total Appropriations	**293,722**	**2,355,200**	**384,400**	**2,738,100**	**-**	**2,738,100**	**16.26%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	574,212	675,600	619,200	736,700	-	736,700	9.04%
Delinquent Ad Valorem Taxes	9,697	-	500	-	-	-	N/A
Interest/Misc	42,861	6,500	21,100	6,500	-	6,500	0.00%
Trans frm Property Appraiser	576	-	-	-	-	-	N/A
Trans frm Tax Collector	7,010	-	-	-	-	-	N/A
Carry Forward	1,435,000	1,707,300	1,775,700	2,032,100	-	2,032,100	19.02%
Less 5% Required By Law	-	(34,200)	-	(37,200)	-	(37,200)	8.77%
Total Funding	**2,069,356**	**2,355,200**	**2,416,500**	**2,738,100**	**-**	**2,738,100**	**16.26%**

Hawksridge Stormwater Pumping System MSTU (1622)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include operation and maintenance of stormwater pumping improvements within the Hawksridge Planned Urban Development (PUD). Prior to the accounting system upgrade in FY 2023, this was Fund number 154.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,059	57,400	1,200	65,300	-	65,300	13.76%
Indirect Cost Reimburs	800	1,000	1,000	600	-	600	(40.00)%
Trans to Property Appraiser	25	100	100	100	-	100	0.00%
Trans to Tax Collector	340	300	300	300	-	300	0.00%
Reserve for Capital	-	21,400	-	31,100	-	31,100	45.33%
Total Appropriations	**2,223**	**80,200**	**2,600**	**97,400**	**-**	**97,400**	**21.45%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	2,729	3,300	3,200	3,500	-	3,500	6.06%
Delinquent Ad Valorem Taxes	13,454	-	-	-	-	-	N/A
Interest/Misc	1,909	-	1,000	-	-	-	N/A
Trans frm Property Appraiser	3	-	-	-	-	-	N/A
Trans frm Tax Collector	42	-	-	-	-	-	N/A
Carry Forward	76,500	77,100	92,500	94,100	-	94,100	22.05%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	**94,636**	**80,200**	**96,700**	**97,400**	**-**	**97,400**	**21.45%**

Radio Road Beautification (1625)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees. Prior to the accounting system upgrade in FY 2023, this was Fund number 158.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	84,125	126,000	112,400	161,000	-	161,000	27.78%
Indirect Cost Reimburs	3,400	3,900	3,900	2,600	-	2,600	(33.33)%
Capital Outlay	17,615	-	10,000	20,000	-	20,000	N/A
Trans to Tax Collector	2	-	-	3,900	-	3,900	N/A
Trans to 1011 Unincorp Gen Fd	43,900	46,300	46,300	46,600	-	46,600	0.65%
Total Appropriations	**149,042**	**176,200**	**172,600**	**234,100**	**-**	**234,100**	**32.86%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	-	-	-	197,600	-	197,600	N/A
Delinquent Ad Valorem Taxes	102	-	-	-	-	-	N/A
Interest/Misc	6,946	1,500	2,400	1,500	-	1,500	0.00%
Trans frm Tax Collector	4	-	-	-	-	-	N/A
Carry Forward	357,100	174,800	215,200	45,000	-	45,000	(74.26)%
Less 5% Required By Law	-	(100)	-	(10,000)	-	(10,000)	9,900.00%
Total Funding	**364,152**	**176,200**	**217,600**	**234,100**	**-**	**234,100**	**32.86%**

Forest Lakes Roadway & Drainage MSTU (1626)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway, drainage, and beautification improvements and maintenance. Prior to the accounting system upgrade in FY 2023, this was Fund number 159.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	127,055	230,400	233,000	307,300	-	307,300	33.38%
Indirect Cost Reimburs	4,200	5,700	6,000	3,900	-	3,900	(31.58)%
Trans to Property Appraiser	7,944	9,000	9,000	9,400	-	9,400	4.44%
Trans to Tax Collector	21,665	24,900	24,900	26,500	-	26,500	6.43%
Trans to 1011 Unincorp Gen Fd	63,300	70,300	70,300	72,600	-	72,600	3.27%
Reserve for Capital	-	2,514,600	-	3,353,200	-	3,353,200	33.35%
Total Appropriations	**224,163**	**2,854,900**	**343,200**	**3,772,900**	**-**	**3,772,900**	**32.16%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	983,255	1,177,800	1,060,900	1,265,800	-	1,265,800	7.47%
Interest/Misc	41,149	3,000	22,700	3,000	-	3,000	0.00%
Trans frm Property Appraiser	983	-	-	-	-	-	N/A
Trans frm Tax Collector	12,890	-	-	-	-	-	N/A
Trans fm 2014 Forest Lakes Bond	38,083	-	-	-	-	-	N/A
Carry Forward	974,800	1,733,200	1,827,100	2,567,500	-	2,567,500	48.14%
Less 5% Required By Law	-	(59,100)	-	(63,400)	-	(63,400)	7.28%
Total Funding	**2,051,161**	**2,854,900**	**2,910,700**	**3,772,900**	**-**	**3,772,900**	**32.16%**

Bayshore/Avalon Beautification MSTU (1627)

Fund Type: **Special Revenue**

Description: **Provides for capital improvements within Municipal Service Taxing Unit (MSTU). The principal revenue source is a transfer from the Bayshore/Avalon Beautification MSTU Fund (1630). Prior to the accounting system upgrade in FY 2023, this was Fund number 160.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	47,182	500,000	1,611,700	-	-	-	(100.00)%
Indirect Cost Reimburs	-	9,400	9,400	2,200	-	2,200	(76.60)%
Capital Outlay	894,143	1,734,200	800,000	2,682,400	-	2,682,400	54.68%
Reserve for Capital	-	50,700	-	-	-	-	(100.00)%
Total Appropriations	**941,325**	**2,294,300**	**2,421,100**	**2,684,600**	**-**	**2,684,600**	**17.01%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	37,933	14,200	35,600	14,200	-	14,200	0.00%
Trans fm 1630 Bayshore Beaut	557,300	977,000	977,000	2,597,800	-	2,597,800	165.90%
Carry Forward	1,827,800	1,303,800	1,481,800	73,300	-	73,300	(94.38)%
Less 5% Required By Law	-	(700)	-	(700)	-	(700)	0.00%
Total Funding	**2,423,033**	**2,294,300**	**2,494,400**	**2,684,600**	**-**	**2,684,600**	**17.01%**

Immokalee Beautification (1629)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees. Prior to the accounting system upgrade in FY 2023, this was Fund number 162.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	316,970	567,500	454,300	464,300	-	464,300	(18.19)%
Indirect Cost Reimburs	3,400	4,000	4,000	5,400	-	5,400	35.00%
Capital Outlay	169,200	100,000	30,000	350,000	-	350,000	250.00%
Trans to Property Appraiser	3,982	4,200	4,200	4,500	-	4,500	7.14%
Trans to Tax Collector	10,483	16,500	16,500	12,700	-	12,700	(23.03)%
Trans to 1025 Immok CRA	92,800	-	-	-	-	-	N/A
Reserve for Contingencies	-	16,100	-	20,500	-	20,500	27.33%
Reserve for Capital	-	874,200	-	1,286,500	-	1,286,500	47.16%
Total Appropriations	**596,835**	**1,582,500**	**509,000**	**2,143,900**	**-**	**2,143,900**	**35.48%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	467,392	565,100	542,500	629,400	-	629,400	11.38%
Delinquent Ad Valorem Taxes	31,753	-	400	-	-	-	N/A
Miscellaneous Revenues	20,110	-	35,300	-	-	-	N/A
Interest/Misc	39,194	7,000	34,400	7,000	-	7,000	0.00%
Trans frm Property Appraiser	498	-	-	-	-	-	N/A
Trans frm Tax Collector	6,161	-	-	-	-	-	N/A
Carry Forward	1,467,400	1,039,100	1,435,800	1,539,400	-	1,539,400	48.15%
Less 5% Required By Law	-	(28,700)	-	(31,900)	-	(31,900)	11.15%
Total Funding	**2,032,508**	**1,582,500**	**2,048,400**	**2,143,900**	**-**	**2,143,900**	**35.48%**

Bayshore Beautification MSTU (1630)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and other public areas within the district. Prior to the accounting system upgrade in FY 2023, this was Fund number 163.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	278,487	938,000	677,300	814,300	-	814,300	(13.19)%
Indirect Cost Reimburs	8,200	7,900	7,900	6,400	-	6,400	(18.99)%
Capital Outlay	-	74,000	65,000	-	-	-	(100.00)%
Trans to Property Appraiser	12,230	13,500	13,500	14,000	-	14,000	3.70%
Trans to Tax Collector	34,048	54,100	54,100	48,900	-	48,900	(9.61)%
Trans to 1020 Bayshore CRA	125,500	-	-	-	-	-	N/A
Trans to 1627 Bayshore Beaut	557,300	977,000	977,000	2,597,800	-	2,597,800	165.90%
Reserve for Contingencies	-	35,000	-	20,800	-	20,800	(40.57)%
Reserve for Capital	-	288,500	-	37,500	-	37,500	(87.00)%
Total Appropriations	**1,015,765**	**2,388,000**	**1,794,800**	**3,539,700**	**-**	**3,539,700**	**48.23%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	1,618,551	1,763,700	1,693,200	2,473,600	-	2,473,600	40.25%
Delinquent Ad Valorem Taxes	24,828	-	-	-	-	-	N/A
State Revenue Sharing	-	-	2,300	-	-	-	N/A
Charges For Services	-	-	140,100	-	-	-	N/A
Miscellaneous Revenues	9,150	-	29,800	-	-	-	N/A
Interest/Misc	28,715	3,200	27,600	3,200	-	3,200	0.00%
Trans frm Property Appraiser	1,540	-	-	-	-	-	N/A
Trans frm Tax Collector	20,009	-	-	-	-	-	N/A
Carry Forward	401,800	709,500	1,088,600	1,186,800	-	1,186,800	67.27%
Less 5% Required By Law	-	(88,400)	-	(123,900)	-	(123,900)	40.16%
Total Funding	**2,104,594**	**2,388,000**	**2,981,600**	**3,539,700**	**-**	**3,539,700**	**48.23%**

Haldeman Creek MSTU (1631)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include dredging of the Haldeman Creek waterway and maintenance within the defined area. Prior to the accounting system upgrade in FY 2023, this was Fund number 164.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	300	47,100	27,800	30,400	-	30,400	(35.46)%
Indirect Cost Reimburs	500	700	700	400	-	400	(42.86)%
Trans to Property Appraiser	1,300	1,700	1,700	1,700	-	1,700	0.00%
Trans to Tax Collector	4,129	6,000	6,000	6,900	-	6,900	15.00%
Trans to 1020 Bayshore CRA	11,300	-	-	-	-	-	N/A
Reserve for Contingencies	-	800	-	800	-	800	0.00%
Reserve for Capital	-	1,188,800	-	1,513,700	-	1,513,700	27.33%
Total Appropriations	**17,529**	**1,245,100**	**36,200**	**1,553,900**	**-**	**1,553,900**	**24.80%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	178,395	207,500	199,200	312,200	-	312,200	50.46%
Delinquent Ad Valorem Taxes	3,056	-	-	-	-	-	N/A
Tax Deed Sales	-	-	500	-	-	-	N/A
State Revenue Sharing	-	-	500	-	-	-	N/A
Interest/Misc	24,262	3,400	24,200	3,400	-	3,400	0.00%
Trans frm Property Appraiser	164	-	-	-	-	-	N/A
Trans frm Tax Collector	2,427	-	-	-	-	-	N/A
Carry Forward	875,100	1,044,800	1,065,900	1,254,100	-	1,254,100	20.03%
Less 5% Required By Law	-	(10,600)	-	(15,800)	-	(15,800)	49.06%
Total Funding	**1,083,403**	**1,245,100**	**1,290,300**	**1,553,900**	**-**	**1,553,900**	**24.80%**

Rock Road MSTU (1632)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway and drainage improvements and maintenance. Prior to the accounting system upgrade in FY 2023, this was Fund number 165.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	20,661	69,900	20,900	90,200	-	90,200	29.04%
Indirect Cost Reimburs	1,200	1,200	1,200	900	-	900	(25.00)%
Trans to Property Appraiser	623	600	600	600	-	600	0.00%
Trans to Tax Collector	1,341	1,800	1,800	1,800	-	1,800	0.00%
Trans to 1011 Unincorp Gen Fd	4,900	6,500	6,500	6,600	-	6,600	1.54%
Reserve for Capital	-	47,200	-	26,500	-	26,500	(43.86)%
Total Appropriations	**28,725**	**127,200**	**31,000**	**126,600**	**-**	**126,600**	**(0.47)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	43,796	24,300	22,700	25,100	-	25,100	3.29%
Delinquent Ad Valorem Taxes	899	-	-	-	-	-	N/A
Interest/Misc	2,590	-	1,300	-	-	-	N/A
Trans frm Property Appraiser	54	-	-	-	-	-	N/A
Trans frm Tax Collector	788	-	-	-	-	-	N/A
Carry Forward	90,300	104,200	109,800	102,800	-	102,800	(1.34)%
Less 5% Required By Law	-	(1,300)	-	(1,300)	-	(1,300)	0.00%
Total Funding	**138,427**	**127,200**	**133,800**	**126,600**	**-**	**126,600**	**(0.47)%**

Vanderbilt Waterways MSTU (1635)

Fund Type: **Special Revenue**

Description: **The Vanderbilt Waterways Municipal Service Taxing Unit (MSTU) was created and established for the purpose of providing short-term dredging of Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon. Prior to the accounting system upgrade in FY 2023, this was Fund number 168.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	254	104,300	11,000	520,700	-	520,700	399.23%
Indirect Cost Reimburs	1,200	1,100	1,100	700	-	700	(36.36)%
Trans to Property Appraiser	3,508	4,200	2,900	4,300	-	4,300	2.38%
Trans to Tax Collector	9,097	10,900	9,400	11,100	-	11,100	1.83%
Trans to 1011 Unincorp Gen Fd	17,700	20,400	20,400	22,200	-	22,200	8.82%
Reserve for Capital	-	1,193,600	-	1,299,700	-	1,299,700	8.89%
Total Appropriations	**31,759**	**1,334,500**	**44,800**	**1,858,700**	**-**	**1,858,700**	**39.28%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	439,025	497,900	478,000	552,300	-	552,300	10.93%
Delinquent Ad Valorem Taxes	8,570	-	-	-	-	-	N/A
State Revenue Sharing	-	-	8,700	-	-	-	N/A
Interest/Misc	18,620	3,000	10,800	-	-	-	(100.00)%
Trans frm Property Appraiser	436	-	-	-	-	-	N/A
Trans frm Tax Collector	5,346	-	-	-	-	-	N/A
Carry Forward	441,000	858,600	881,300	1,334,000	-	1,334,000	55.37%
Less 5% Required By Law	-	(25,000)	-	(27,600)	-	(27,600)	10.40%
Total Funding	**912,997**	**1,334,500**	**1,378,800**	**1,858,700**	**-**	**1,858,700**	**39.28%**

Pine Ridge/Naples Production Park Assessment Bond, Series 1993 (1636)

Fund Type: **Special Revenue**

Description: **This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks. Prior to the accounting system upgrade in FY 2023, this was Fund number 232.**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	8	-	-	-	-	-	N/A
Total Funding	**8**	**-**	**-**	**-**	**-**	**-**	**0.00%**

42nd Ave SE MSTU (1637)

Fund Type: **Special Revenue**

Description: **Ordinance 2021-47 created the 42nd Avenue SE Municipal Service Taxing Unit for the purpose of collecting reimbursements of expenditures made in repairing 42nd Avenue SE to place it in a condition that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. Millage rates are not to exceed 1.0 mils of ad valorem taxes for the first two years (FY23 and FY24) and no more than 5.0 mils of ad valorem taxes per year thereafter. Emergency repairs in the amount of $72,231 were completed in 2021. Prior to the accounting system upgrade in FY 2023, this was Fund number 761.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	-	76,200	-	76,200	N/A
Indirect Cost Reimburs	-	100	100	200	-	200	100.00%
Trans to Property Appraiser	-	100	100	100	-	100	0.00%
Trans to Tax Collector	67	300	300	300	-	300	0.00%
Trans to 1011 Unincorp Gen Fd	500	500	500	600	-	600	20.00%
Adv/Repay to 3080 Rd Assessment	1,300	1,800	1,800	1,800	-	1,800	0.00%
Total Appropriations	**1,867**	**2,800**	**2,800**	**79,200**	**-**	**79,200**	**2,728.57 %**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	2,182	3,000	2,900	3,100	-	3,100	3.33%
Delinquent Ad Valorem Taxes	64	-	-	-	-	-	N/A
Interest/Misc	1,737	-	900	-	-	-	N/A
Trans frm Tax Collector	40	-	-	-	-	-	N/A
Carry Forward	73,100	100	75,300	76,300	-	76,300	76,200.00
Less 5% Required By Law	-	(300)	-	(200)	-	(200)	(33.33)%
Total Funding	**77,123**	**2,800**	**79,100**	**79,200**	**-**	**79,200**	**2,728.57 %**

Palm River MSTU (1638)

Fund Type: **Special Revenue**

Description: **Ordinance 2021-07 created The Palm River MSTU with the purpose of installing sidewalks in the Palm River Estate Community.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	240,000	132,000	355,700	-	355,700	48.21%
Trans to Property Appraiser	-	7,500	7,500	7,600	-	7,600	1.33%
Trans to Tax Collector	-	11,300	11,300	11,500	-	11,500	1.77%
Total Appropriations	**-**	**258,800**	**150,800**	**374,800**	**-**	**374,800**	**44.82%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	-	272,500	245,500	293,200	-	293,200	7.60%
Interest/Misc	-	-	1,600	-	-	-	N/A
Carry Forward	-	-	-	96,300	-	96,300	N/A
Less 5% Required By Law	-	(13,700)	-	(14,700)	-	(14,700)	7.30%
Total Funding	**-**	**258,800**	**247,100**	**374,800**	**-**	**374,800**	**44.82%**

Supervisor of Elections Grant Fund (1800)

Fund Type: **Special Revenue**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 081.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	118,610	-	-	-	-	-	N/A
Total Appropriations	**118,610**	**-**	**-**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	118,610	-	-	-	-	-	N/A
Total Funding	**118,610**	**-**	**-**	**-**	**-**	**-**	**0.00%**

Sheriff Grants (1801)

Fund Type: **Special Revenue**

Description: **This fund includes Sheriff's grants such as local law enforcement and victim's assistance. Prior to the accounting system upgrade in FY 2023, this was Fund number 115.**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	-	-	-	-	-	-	N/A
Carry Forward	100	-	-	-	-	-	N/A
Total Funding	**100**	**-**	**-**	**-**	**-**	**-**	**0.00%**

Natural Resources (1802)

Fund Type: **Special Revenue**

Description: **Accounts for the construction and maintenance of artificial reefs utilizing private donations. Prior to the accounting system upgrade in FY 2023, this was Fund number 117.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	-	7,100	-	7,100	N/A
Total Appropriations	**-**	**-**	**-**	**7,100**	**-**	**7,100**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	162	-	200	-	-	-	N/A
Carry Forward	6,700	-	6,900	7,100	-	7,100	N/A
Total Funding	**6,862**	**-**	**7,100**	**7,100**	**-**	**7,100**	**0.00%**

Sea Turtle Monitoring (1804)

Fund Type: **Capital Projects**

Description: **This fund is to account for Sea Turtle monitoring activities funded by tourist development taxes and the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 119.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	267,300	382,100	251,800	394,100	-	394,100	3.14%
Operating Expense	12,113	94,000	174,200	152,400	-	152,400	62.13%
Capital Outlay	-	12,000	24,000	-	-	-	(100.00)%
Trans to 1011 Unincorp Gen Fd	18,000	-	-	-	-	-	N/A
Reserve for Contingencies	-	21,000	-	21,000	-	21,000	0.00%
Reserve for Capital	-	121,600	-	286,600	-	286,600	135.69%
Total Appropriations	**297,413**	**630,700**	**450,000**	**854,100**	**-**	**854,100**	**35.42%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	8,548	8,000	9,000	9,000	-	9,000	12.50%
Trans fm 0001 General Fund	133,000	138,700	138,700	143,500	-	143,500	3.46%
Trans fm 1105 TDC Bch&Inlet Mgt	171,700	171,700	171,700	171,700	-	171,700	0.00%
Carry Forward	265,800	312,700	661,100	530,500	-	530,500	69.65%
Less 5% Required By Law	-	(400)	-	(600)	-	(600)	50.00%
Total Funding	**579,048**	**630,700**	**980,500**	**854,100**	**-**	**854,100**	**35.42%**

Community Development Block Grants (1805)

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County. All future grants will be accounted for in Grant Funds (1835 & 1836). Prior to the accounting system upgrade in FY 2023, this was Fund number 121.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	1,800	-	-	-	N/A
Remittances	-	-	26,700	-	-	-	N/A
Total Appropriations	**-**	**-**	**28,500**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	40	-	-	-	-	-	N/A
Carry Forward	28,500	-	28,500	-	-	-	N/A
Total Funding	**28,540**	**-**	**28,500**	**-**	**-**	**-**	**0.00%**

Grant Program Support (1806)

Fund Type: **Special Revenue**

Description: **This fund is used to provide assistance to elderly Collier County residents through excess revenues from the Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates. On November 10, 2020, agenda item 11.A, the Board approved to reimburse EMS ($13,464,802.10) and the Sheriff ($31 million) for public health and safety payrolls thru December 30, 2020, from the CARES Act CRF (Coronavirus Relief Funds). These reimbursements recovered using this methodology were transferred from the General Fund (0001) and the Board approved 'Collier CARES' program beyond the December 31, 2020, funding deadline. Prior to the accounting system upgrade in FY 2023, this was Fund number 123.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	608,510	1,018,200	1,666,700	1,462,100	-	1,462,100	43.60%
Operating Expense	514,130	60,800	1,973,000	600	-	600	(99.01)%
Capital Outlay	-	-	877,300	-	-	-	N/A
Grants and Aid	41	-	-	-	-	-	N/A
Remittances	123,238	-	2,711,700	-	-	-	N/A
Trans to 1835 Housing Grants	22,885	-	-	-	-	-	N/A
Reserve for Contingencies	-	-	-	145,200	-	145,200	N/A
Total Appropriations	**1,268,804**	**1,079,000**	**7,228,700**	**1,607,900**	**-**	**1,607,900**	**49.02%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	2,917,993	-	-	-	-	-	N/A
Interest/Misc	121,909	70,000	70,000	70,000	-	70,000	0.00%
Trans fm 0001 General Fund	1,712,100	827,500	832,100	1,356,400	-	1,356,400	63.92%
Trans fm 1837 Human Serv Grant	105,000	185,000	185,000	185,000	-	185,000	0.00%
Carry Forward	2,681,400	-	6,141,600	-	-	-	N/A
Less 5% Required By Law	-	(3,500)	-	(3,500)	-	(3,500)	0.00%
Total Funding	**7,538,402**	**1,079,000**	**7,228,700**	**1,607,900**	**-**	**1,607,900**	**49.02%**

MPO Grants (1809)

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws. Prior to the accounting system upgrade in FY 2023, this was Fund number 128.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	16,428	-	700	-	-	-	N/A
Operating Expense	3,881	15,400	58,200	11,700	-	11,700	(24.03)%
Trans to 1842 Transp Grant Mtch	-	-	10,000	-	-	-	N/A
Total Appropriations	**20,309**	**15,400**	**68,900**	**11,700**	**-**	**11,700**	**(24.03)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	6,000	3,000	3,000	3,000	-	3,000	0.00%
Interest/Misc	1,424	-	2,500	-	-	-	N/A
Trans fm 1011 Unincorp GenFd	5,000	5,000	5,000	5,000	-	5,000	0.00%
Trans fm 1841 Transp Grants	6,552	-	-	-	-	-	N/A
Carry Forward	63,600	7,600	62,300	3,900	-	3,900	(48.68)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	**82,576**	**15,400**	**72,800**	**11,700**	**-**	**11,700**	**(24.03)%**

Library Donation - Project Fund (1810)

Fund Type: **Special Revenue**

Description: **Accounts for the restricted donations to the Library Division. Remaining funds in Fund (1810) are refunds of telephone and internet charges provided through the E-Rate Program (http://sl.universalservice.org). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services. This fund use to account for State Aid to Library Grant funds which are now budgeted in Fund (1839). Prior to the accounting system upgrade in FY 2023, this was Fund number 129.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	-	400	-	-	-	N/A
Operating Expense	143,039	-	412,500	79,400	-	79,400	N/A
Capital Outlay	2,393	-	563,000	-	-	-	N/A
Trans to 1840 Public Serv GrntM	-	-	44,000	-	-	-	N/A
Reserve for Capital	-	163,800	-	443,200	-	443,200	170.57%
Total Appropriations	**145,431**	**163,800**	**1,019,900**	**522,600**	**-**	**522,600**	**219.05%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	407,557	-	-	-	-	-	N/A
Interest/Misc	29,773	27,000	32,000	-	-	-	(100.00)%
Trans fm 1140 Lib Trust Fd	-	-	-	79,400	-	79,400	N/A
Carry Forward	1,139,100	138,200	1,431,100	443,200	-	443,200	220.69%
Less 5% Required By Law	-	(1,400)	-	-	-	-	(100.00)%
Total Funding	**1,576,430**	**163,800**	**1,463,100**	**522,600**	**-**	**522,600**	**219.05%**

Justice Federal Equitable Sharing (1811)

Fund Type: **Special Revenue**

Description: **To account for proceeds received through the federal asset forfeiture and equitable sharing program. Prior to the accounting system upgrade in FY 2023, this was Fund number 721.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	-	199,600	-	204,400	-	204,400	2.40%
Total Appropriations	**-**	**199,600**	**-**	**204,400**	**-**	**204,400**	**2.40%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	4,739	1,200	1,200	1,200	-	1,200	0.00%
Carry Forward	197,300	198,500	202,100	203,300	-	203,300	2.42%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	**202,039**	**199,600**	**203,300**	**204,400**	**-**	**204,400**	**2.40%**

Treasury Federal Equitable Sharing (1812)

Fund Type: **Special Revenue**

Description: **To account for proceeds received through the federal asset forfeiture and equitable sharing program. Prior to the accounting system upgrade in FY 2023, this was Fund number 722.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Remittances	-	709,700	-	714,000	-	714,000	0.61%
Total Appropriations	**-**	**709,700**	**-**	**714,000**	**-**	**714,000**	**0.61%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	48,537	-	-	-	-	-	N/A
Interest/Misc	16,017	3,000	8,000	3,500	-	3,500	16.67%
Carry Forward	651,200	706,900	702,700	710,700	-	710,700	0.54%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	**715,754**	**709,700**	**710,700**	**714,000**	**-**	**714,000**	**0.61%**

Disaster Recovery Fund (1813)

Fund Type: **Special Revenue**

Description: **To provide a centralized approach to capture FEMA related expenses. Prior to the accounting system upgrade in FY 2023, this was Fund number 727.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	493	-	-	-	-	-	N/A
Operating Expense	22,051,706	-	28,475,300	7,542,300	-	7,542,300	N/A
Capital Outlay	2,217,459	-	7,505,300	-	-	-	N/A
Remittances	250,000	-	-	-	-	-	N/A
Reserve for Catastrophic Event	-	2,000,000	-	9,364,700	-	9,364,700	368.24%
Total Appropriations	**24,519,658**	**2,000,000**	**35,980,600**	**16,907,000**	**-**	**16,907,000**	**745.35%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	5,055,548	-	-	-	-	-	N/A
Interest/Misc	115,801	-	193,600	-	-	-	N/A
Trans fm 0001 General Fund	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.00%
Trans fm 0003 Emerg Relief	-	-	-	542,300	-	542,300	N/A
Adv/Repay fm 0001 Gen Fd	-	10,000,000	-	10,000,000	-	10,000,000	0.00%
Adv/Repay fm 3001 CoWide Cap	20,000,000	15,000,000	-	15,000,000	-	15,000,000	0.00%
Adv/Repay fm 4012 W UserFee Cap	3,219,200	-	-	-	-	-	N/A
Adv/Repay fm 4014 S UserFee Cap	9,280,800	-	-	-	-	-	N/A
Adv/Repay fm 4071 Lndfill Close	-	-	-	7,000,000	-	7,000,000	N/A
Carry Forward	-	(25,000,000)	16,151,700	(17,635,300)	-	(17,635,300)	(29.46)%
Total Funding	**39,671,349**	**2,000,000**	**18,345,300**	**16,907,000**	**-**	**16,907,000**	**745.35%**

GMD Community Development Grants (1829)

Fund Type: **Special Revenue**

Description:

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	46,700	-	-	-	N/A
Total Appropriations	**-**	**-**	**46,700**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	-	-	46,700	-	-	-	N/A
Total Funding	**-**	**-**	**46,700**	**-**	**-**	**-**	**0.00%**

Public Safety Grants (1833)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Public Safety Department, including the Bureau of Emergency Services. To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency. Prior to the accounting system upgrade in FY 2023, this was Fund number 703.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	43,939	-	14,200	-	-	-	N/A
Capital Outlay	151,348	-	219,100	-	-	-	N/A
Total Appropriations	**195,287**	**-**	**233,300**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	141,287	-	233,300	-	-	-	N/A
Total Funding	**141,287**	**-**	**233,300**	**-**	**-**	**-**	**0.00%**

Public Safety Grants Match (1834)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions for various division grants, including the Bureau of Emergency Services Grants for various programs within the community. Prior to the accounting system upgrade in FY 2023, this was Fund number 704.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	14,400	-	-	-	N/A
Total Appropriations	**-**	**-**	**14,400**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 0001 General Fund	-	-	14,400	-	-	-	N/A
Total Funding	**-**	**-**	**14,400**	**-**	**-**	**-**	**0.00%**

Housing Grants (1835)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county. Prior to the accounting system upgrade in FY 2023, this was Fund number 705.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,984,929	-	3,553,300	-	-	-	N/A
Operating Expense	1,560,792	-	5,176,300	-	-	-	N/A
Capital Outlay	-	-	211,200	-	-	-	N/A
Grants and Aid	14,044,230	-	-	-	-	-	N/A
Remittances	7,542,275	-	52,648,600	-	-	-	N/A
Total Appropriations	**25,132,226**	**-**	**61,589,400**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	10,837,178	-	61,482,200	-	-	-	N/A
Miscellaneous Revenues	63,228	-	107,200	-	-	-	N/A
Interest/Misc	1,254,589	-	-	-	-	-	N/A
Trans fm 1806 Grant Prog Supprt	22,885	-	-	-	-	-	N/A
Total Funding	**12,177,880**	**-**	**61,589,400**	**-**	**-**	**-**	**0.00%**

Housing Grant Match (1836)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Housing grants. Prior to the accounting system upgrade in FY 2023, this was Fund number 706.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	69,115	-	200,100	-	-	-	N/A
Operating Expense	19,837	-	27,200	-	-	-	N/A
Restricted for Unfunded Requests	-	125,000	-	142,700	-	142,700	14.16%
Total Appropriations	**88,952**	**125,000**	**227,300**	**142,700**	**-**	**142,700**	**14.16%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	-	-	-	-	-	-	N/A
Trans fm 0001 General Fund	88,952	125,000	227,300	142,700	-	142,700	14.16%
Total Funding	**88,952**	**125,000**	**227,300**	**142,700**	**-**	**142,700**	**14.16%**

Human Services Grant (1837)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received. Prior to the accounting system upgrade in FY 2023, this was Fund number 707.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	738,629	-	1,390,200	-	-	-	N/A
Operating Expense	2,406,173	-	4,537,600	-	-	-	N/A
Capital Outlay	-	-	300	-	-	-	N/A
Grants and Aid	75,669	-	-	-	-	-	N/A
Remittances	110,150	-	427,500	-	-	-	N/A
Trans to 1806 Grnt Prog Support	105,000	185,000	185,000	185,000	-	185,000	0.00%
Restricted for Unfunded Requests	-	145,000	-	145,000	-	145,000	0.00%
Total Appropriations	**3,435,622**	**330,000**	**6,540,600**	**330,000**	**-**	**330,000**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	3,094,012	-	6,846,300	-	-	-	N/A
Miscellaneous Revenues	21,651	-	22,000	-	-	-	N/A
Interest/Misc	9,939	-	2,300	-	-	-	N/A
Carry Forward	-	330,000	-	330,000	-	330,000	0.00%
Total Funding	**3,125,603**	**330,000**	**6,870,600**	**330,000**	**-**	**330,000**	**0.00%**

Human Services Grant Match (1838)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community. Prior to the accounting system upgrade in FY 2023, this was Fund number 708.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	368	-	5,800	-	-	-	N/A
Operating Expense	2,636	-	1,000	-	-	-	N/A
Total Appropriations	**3,004**	**-**	**6,800**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 0001 General Fund	3,004	-	6,800	-	-	-	N/A
Total Funding	**3,004**	**-**	**6,800**	**-**	**-**	**-**	**0.00%**

Public Services Grant (1839)

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received. Prior to the accounting system upgrade in FY 2023, this was Fund number 709.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	88,405	-	953,100	-	-	-	N/A
Operating Expense	548,279	-	2,589,200	-	-	-	N/A
Capital Outlay	-	-	5,239,000	-	-	-	N/A
Trans to 1840 Public Serv GrntM	-	-	2,400	-	-	-	N/A
Total Appropriations	**636,684**	**-**	**8,783,700**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	506,651	-	6,330,700	-	-	-	N/A
Interest/Misc	1,336	-	-	-	-	-	N/A
Reimb From Other Depts	295,572	-	2,453,000	-	-	-	N/A
Total Funding	**803,559**	**-**	**8,783,700**	**-**	**-**	**-**	**0.00%**

Public Services Grant Match (1840)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community. Prior to the accounting system upgrade in FY 2023, this was Fund number 710.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	-	6,400	-	-	-	N/A
Operating Expense	-	-	66,200	-	-	-	N/A
Capital Outlay	-	-	261,700	-	-	-	N/A
Total Appropriations	**-**	**-**	**334,300**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	6,055	-	21,500	-	-	-	N/A
Trans fm 1062 ConsrvCollr Maint	-	-	10,000	-	-	-	N/A
Trans fm 1810 Lib Donations	-	-	44,000	-	-	-	N/A
Trans fm 1839 Public Serv Grant	-	-	2,400	-	-	-	N/A
Trans fm 3026 Museum Capital	-	-	100,000	-	-	-	N/A
Trans fm 3062 Pks Ad Val Cap	-	-	156,400	-	-	-	N/A
Total Funding	**6,055**	**-**	**334,300**	**-**	**-**	**-**	**0.00%**

Transportation Grants (1841)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Transportation Management Services Department supporting Roads, Transportation, Stormwater, and Coastal Zone Management projects as well as MPO Planning. Prior to the accounting system upgrade in FY 2023, this was Fund number 711.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	374,899	-	776,500	-	-	-	N/A
Operating Expense	1,124,039	-	19,787,400	-	-	-	N/A
Capital Outlay	4,023,948	-	31,054,700	-	-	-	N/A
Trans to 1809 MPO Grants	6,552	-	-	-	-	-	N/A
Total Appropriations	**5,529,438**	**-**	**51,618,600**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	3,696,617	-	51,617,100	-	-	-	N/A
Miscellaneous Revenues	-	-	1,500	-	-	-	N/A
Reimb From Other Depts	56,386	-	-	-	-	-	N/A
Total Funding	**3,753,003**	**-**	**51,618,600**	**-**	**-**	**-**	**0.00%**

Transportation Grant Match (1842)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions for Transportation Management Services Department related grants. Prior to the accounting system upgrade in FY 2023, this was Fund number 712.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	437	-	700	-	-	-	N/A
Operating Expense	120,913	-	4,239,600	-	-	-	N/A
Capital Outlay	3,158,490	-	20,297,300	-	-	-	N/A
Total Appropriations	**3,279,840**	**-**	**24,537,600**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	-	-	500	-	-	-	N/A
Trans fm 1011 Unincorp GenFd	311	-	900	-	-	-	N/A
Trans fm 1809 MPO Grant	-	-	10,000	-	-	-	N/A
Trans fm 3018 Sales Tx Cap	-	-	4,000,000	-	-	-	N/A
Trans fm 3050 Stormwtr Cap	-	-	2,809,800	-	-	-	N/A
Trans fm 3052 Stormwtr CIP Bond	-	-	8,535,600	-	-	-	N/A
Trans fm 3081 GM Transp Cap	2,575,730	-	221,100	-	-	-	N/A
Trans fm 3083 Rd Const-Gas Tax	703,612	-	1,100,000	-	-	-	N/A
Trans fm 3090 Rd ImpFee #1	-	-	155,000	-	-	-	N/A
Trans fm 3091 Rd ImpFee# 2	-	-	990,300	-	-	-	N/A
Trans fm 3093 Rd ImpFee #4	-	-	4,214,400	-	-	-	N/A
Trans fm 3095 Rd ImpFee #5	-	-	2,500,000	-	-	-	N/A
Total Funding	**3,279,653**	**-**	**24,537,600**	**-**	**-**	**-**	**0.00%**

County Manager Grants (1843)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Economic Development Grants for various programs within the community. Prior to the accounting system upgrade in FY 2023, this was Fund number 713.**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	3,514	-	-	-	-	-	N/A
Interest/Misc	929	-	-	-	-	-	N/A
Total Funding	**4,443**	**-**	**-**	**-**	**-**	**-**	**0.00%**

County Manager Grant Match (1844)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Economic Development Grants. Prior to the accounting system upgrade in FY 2023, this was Fund number 714.**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	36	-	-	-	-	-	N/A
Total Funding	**36**	**-**	**-**	**-**	**-**	**-**	**0.00%**

Deepwater Horizon Oil Spill Settlement (1847)

Fund Type: **Special Revenue**

Description: **In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement money shall be deposited into a separate fund and may be spent on scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the states shoreline; restoration of coastal areas damaged by the oil spill; economic incentives; and initiative to expand and diversify the economy of the Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 757.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Restricted for Unfunded Requests	-	2,206,400	-	2,310,800	-	2,310,800	4.73%
Total Appropriations	**-**	**2,206,400**	**-**	**2,310,800**	**-**	**2,310,800**	**4.73%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	51,167	43,100	65,000	67,000	-	67,000	55.45%
Carry Forward	2,131,000	2,165,500	2,182,200	2,247,200	-	2,247,200	3.77%
Less 5% Required By Law	-	(2,200)	-	(3,400)	-	(3,400)	54.55%
Total Funding	**2,182,167**	**2,206,400**	**2,247,200**	**2,310,800**	**-**	**2,310,800**	**4.73%**

Gas Tax Revenue Bonds Refund, Series 2003/2012 & 2005/2014 (2005)

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2012 refunded the 2003 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2014 partially refunded the 2005 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes with final maturity in June 2025. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (2005) and the remaining funding is a transfer from the Gas Tax Construction Fund (3083). Prior to the accounting system upgrade in FY 2023, this was Fund number 212.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Arbitrage Services	3,750	7,000	7,000	7,000	-	7,000	0.00%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	12,215,000	12,965,000	12,965,000	13,265,000	-	13,265,000	2.31%
Debt Service - Interest Expense	1,045,827	705,600	705,600	356,900	-	356,900	(49.42)%
Reserve for Debt Service	-	1,191,200	-	1,191,200	-	1,191,200	0.00%
Total Appropriations	**13,264,577**	**14,878,800**	**13,687,600**	**14,830,100**	**-**	**14,830,100**	**(0.33)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	166,330	-	-	-	-	-	N/A
Gas Taxes	2,050,570	2,100,000	2,100,000	2,100,000	-	2,100,000	0.00%
Interest/Misc	96,513	1,000	3,400	1,000	-	1,000	0.00%
Trans fm 3083 Rd Const-Gas Tax	11,300,000	11,300,000	11,300,000	11,316,700	-	11,316,700	0.15%
Carry Forward	1,452,800	1,582,900	1,801,700	1,517,500	-	1,517,500	(4.13)%
Less 5% Required By Law	-	(105,100)	-	(105,100)	-	(105,100)	0.00%
Total Funding	**15,066,213**	**14,878,800**	**15,205,100**	**14,830,100**	**-**	**14,830,100**	**(0.33)%**

Taxable Special Obligation Revenue Note, Series 2019 (2013)

Fund Type: **Debt Service**

Description: **This special obligation note, with final maturity in September 2030 was used to finance the purchase of the Golden Gate Golf course. Prior to the accounting system upgrade in FY 2023, this was Fund number 246.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.00%
Debt Service	-	500	500	500	-	500	0.00%
Debt Service - Principal	2,180,000	2,255,000	2,255,000	2,240,000	-	2,240,000	(0.67)%
Debt Service - Interest Expense	738,978	678,200	678,200	616,700	-	616,700	(9.07)%
Reserve for Debt Service	-	1,200	-	1,900	-	1,900	58.33%
Total Appropriations	**2,918,978**	**2,938,400**	**2,937,200**	**2,862,600**	**-**	**2,862,600**	**(2.58)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	364	100	300	100	-	100	0.00%
Trans fm 0001 General Fund	-	528,300	528,300	541,700	-	541,700	2.54%
Trans fm 3018 Sales Tx Cap	-	415,100	415,100	377,100	-	377,100	(9.15)%
Trans fm 3071 Unin Pk Imp Fee	2,918,900	1,989,900	1,989,900	1,938,000	-	1,938,000	(2.61)%
Carry Forward	9,000	5,000	9,300	5,700	-	5,700	14.00%
Total Funding	**2,928,264**	**2,938,400**	**2,942,900**	**2,862,600**	**-**	**2,862,600**	**(2.58)%**

Forest Lakes Roadway Limited General Obligation Bonds, 2007 (2014)

Fund Type: **Debt Service**

Description: **This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area. Prior to the accounting system upgrade in FY 2023, this was Fund number 259.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 1626 Forest Lakes MSTU	38,083	-	-	-	-	-	N/A
Total Appropriations	**38,083**	**-**	**-**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Carry Forward	38,000	-	-	-	-	-	N/A
Total Funding	**38,000**	**-**	**-**	**-**	**-**	**-**	**0.00%**

Tourist Development Tax Revenue Bond, Series 2018 (2017)

Fund Type: **Debt Service**

Description: **Bond proceeds were used to fund the construction of the Amateur Sports Complex. The revenue pledged was the Tourist Development Tax. Prior to the accounting system upgrade in FY 2023, this was Fund number 270.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Arbitrage Services	1,250	3,500	3,500	3,500	-	3,500	0.00%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	1,135,000	1,195,000	1,195,000	1,255,000	-	1,255,000	5.02%
Debt Service - Interest Expense	2,582,625	2,524,400	2,524,400	2,463,200	-	2,463,200	(2.42)%
Reserve for Debt Service	-	2,502,200	-	2,530,900	-	2,530,900	1.15%
Total Appropriations	**3,718,875**	**6,235,100**	**3,732,900**	**6,262,600**	**-**	**6,262,600**	**0.44%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	36,308	5,000	22,600	5,000	-	5,000	0.00%
Trans fm 1108 TDC Cap	3,730,300	3,754,500	3,754,500	3,694,100	-	3,694,100	(1.61)%
Carry Forward	2,471,800	2,475,900	2,519,600	2,563,800	-	2,563,800	3.55%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.00%
Total Funding	**6,238,408**	**6,235,100**	**6,296,700**	**6,262,600**	**-**	**6,262,600**	**0.44%**

Special Obligation Bonds/Notes, Series 2017, 2020A&B & 2022A&B (2022)

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service. Prior to the accounting system upgrade in FY 2023, this was Fund number 298.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Arbitrage Services	5,000	20,000	20,000	20,000	-	20,000	0.00%
Debt Service	-	20,000	20,000	20,000	-	20,000	0.00%
Debt Service - Principal	14,705,000	14,326,000	14,326,000	14,596,000	-	14,596,000	1.88%
Debt Service - Interest Expense	6,148,443	6,221,100	6,221,100	5,944,900	-	5,944,900	(4.44)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.00%
Total Appropriations	**20,858,443**	**21,892,000**	**20,587,100**	**21,885,800**	**-**	**21,885,800**	**(0.03)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	313,173	5,800	5,800	5,800	-	5,800	0.00%
Trans fm 0001 General Fund	7,774,700	7,428,800	7,428,800	7,227,700	-	7,227,700	(2.71)%
Trans fm 1001 Rd & Bridge	1,019,300	963,400	963,400	1,079,400	-	1,079,400	12.04%
Trans fm 3030 EMS Imp Fee	397,300	383,900	383,900	411,700	-	411,700	7.24%
Trans fm 3031 Lib Imp Fee	616,400	616,200	616,200	616,200	-	616,200	0.00%
Trans fm 3032 Correct Imp Fee	1,617,100	1,228,500	1,228,500	1,512,900	-	1,512,900	23.15%
Trans fm 3033 Law Enf Imp Fee	1,721,400	1,688,600	1,688,600	1,755,900	-	1,755,900	3.99%
Trans fm 3034 Govt Imp Fe	4,799,400	4,631,900	4,631,900	4,978,200	-	4,978,200	7.48%
Trans fm 3070 Reg Pk Imp Fee	300,000	300,000	300,000	300,000	-	300,000	0.00%
Trans fm 3071 Unin Pk Imp Fee	2,585,500	2,344,100	2,344,100	2,617,600	-	2,617,600	11.67%
Carry Forward	2,090,700	2,301,100	2,376,600	1,380,700	-	1,380,700	(40.00)%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.00%
Total Funding	**23,234,973**	**21,892,000**	**21,967,800**	**21,885,800**	**-**	**21,885,800**	**(0.03)%**

Commercial Paper Loan (2023)

Fund Type: **Debt Service**

Description: **Represents variable rate debt service for Pelican Bay and Transportation Management services. Loan proceeds were provided for capital improvements in Pelican Bay Commercial Paper fund (3042) and Transportation Debt Financing Capital Fund (3084). The primary revenue sources are transfers from Gas Tax Fund (3083) and Pelican Bay Capital Fund (3041). Prior to the accounting system upgrade in FY 2023, this was Fund number 299.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Arbitrage Services	-	7,000	7,000	7,000	-	7,000	0.00%
Debt Service	-	1,500	-	1,500	-	1,500	0.00%
Debt Service - Principal	-	100,000	-	370,000	-	370,000	270.00%
Debt Service - Interest Expense	107,489	546,500	260,300	780,200	-	780,200	42.76%
Total Appropriations	**107,489**	**655,000**	**267,300**	**1,158,700**	**-**	**1,158,700**	**76.90%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	4	-	-	-	-	-	N/A
Loan Proceeds	4,046	-	-	-	-	-	N/A
Trans fm 3041 PelBay Irr&Lndscp	105,600	175,000	263,800	680,000	-	680,000	288.57%
Trans fm 3083 Rd Const-Gas Tax	-	478,500	-	478,500	-	478,500	0.00%
Carry Forward	1,500	1,500	3,700	200	-	200	(86.67)%
Total Funding	**111,150**	**655,000**	**267,500**	**1,158,700**	**-**	**1,158,700**	**76.90%**

County-Wide Capital Projects (3001)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (0001). Prior to the accounting system upgrade in FY 2023, this was Fund number 301.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	9,287,243	13,825,000	42,760,400	38,296,200	-	38,296,200	177.01%
Capital Outlay	2,381,447	17,110,500	44,239,500	10,150,000	-	10,150,000	(40.68)%
Grants and Aid	-	500,000	500,000	3,000,000	-	3,000,000	500.00%
Remittances	450,000	-	-	-	-	-	N/A
Trans to 1017 Water Polltn Ctrl	-	915,500	915,500	-	-	-	(100.00)%
Adv/Repay to 1813 FEMA Events	20,000,000	15,000,000	-	15,000,000	-	15,000,000	0.00%
Adv/Repay to 3034 Govt Imp Fe	757,700	1,383,900	1,383,900	1,700,700	-	1,700,700	22.89%
Reserve for Future Capital Replacements	-	22,467,300	-	7,617,100	-	7,617,100	(66.10)%
Total Appropriations	**32,876,390**	**71,202,200**	**89,799,300**	**75,764,000**	**-**	**75,764,000**	**6.41%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	57,177	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	1,029,191	-	-	-	-	-	N/A
Miscellaneous Revenues	191,378	-	-	-	-	-	N/A
Interest/Misc	1,564,953	130,000	932,900	130,000	-	130,000	0.00%
Trans fm 0001 General Fund	49,526,300	52,934,500	52,934,500	34,863,400	-	34,863,400	(34.14)%
Trans fm 1001 Rd & Bridge	38,300	-	-	-	-	-	N/A
Trans fm 1007 PB Beaut MSTBU	8,700	-	-	-	-	-	N/A
Trans fm 1011 Unincorp GenFd	133,500	-	-	-	-	-	N/A
Trans fm 1013 Com Dev	121,400	-	-	-	-	-	N/A
Trans fm 1104 TDC Mgt & Ops	5,100	-	-	-	-	-	N/A
Trans fm 4090 Airport Ops	33,700	-	-	-	-	-	N/A
Trans fm 5021 Fleet Mgt	113,400	-	-	-	-	-	N/A
Adv/Repay fm 3030 EMS Imp Fees	240,700	128,100	128,100	133,900	-	133,900	4.53%
Adv/Repay fm 3031 Lib Imp Fee	500,000	450,000	450,000	472,500	-	472,500	5.00%
Adv/Repay fm 3032 Correct ImpFe	700,000	400,000	400,000	400,000	-	400,000	0.00%
Carry Forward	64,517,054	17,166,100	74,724,500	39,770,700	-	39,770,700	131.68%
Less 5% Required By Law	-	(6,500)	-	(6,500)	-	(6,500)	0.00%
Total Funding	**118,780,853**	**71,202,200**	**129,570,000**	**75,764,000**	**-**	**75,764,000**	**6.41%**

Sports & Special Events Complex (3007)

Fund Type: **Capital Projects**

Description: **Established for the purpose of constructing the Sports & Special Events Complex and for future capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 370.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	142,587	-	66,900	-	-	-	N/A
Capital Outlay	21,232,583	4,620,300	12,130,300	3,745,700	-	3,745,700	(18.93)%
Adv/Repay to 1100 TDC Bch Fac	-	250,000	250,000	250,000	-	250,000	0.00%
Adv/Repay to 1105 TDC Bch&Inlet	-	250,000	250,000	250,000	-	250,000	0.00%
Total Appropriations	**21,375,170**	**5,120,300**	**12,697,200**	**4,245,700**	**-**	**4,245,700**	**(17.08)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	388,717	150,000	225,300	150,000	-	150,000	0.00%
Trans fm 0001 General Fund	4,000,000	-	-	-	-	-	N/A
Trans fm 1108 TDC Cap	3,382,500	2,698,200	2,698,200	3,431,500	-	3,431,500	27.18%
Trans fm 3093 Rd ImpFee #4	1,813,267	1,500,000	1,500,000	671,000	-	671,000	(55.27)%
Carry Forward	20,065,000	779,600	8,274,400	700	-	700	(99.91)%
Less 5% Required By Law	-	(7,500)	-	(7,500)	-	(7,500)	0.00%
Total Funding	**29,649,484**	**5,120,300**	**12,697,900**	**4,245,700**	**-**	**4,245,700**	**(17.08)%**

Infrastructure Sales Tax (1 Penny) Capital (3018)

Fund Type: **Capital Projects**

Description: **This fund accounts for the Local Option Infrastructure Sales Surtax. This surtax was approved by the the voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed $490,000,000 or on December 31, 2025. Prior to the accounting system upgrade in FY 2023, this was Fund number 318.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	6,657,180	-	52,934,500	-	-	-	N/A
Capital Outlay	88,848,284	-	171,677,900	-	-	-	N/A
Trans to 1842 Transp Grant Mtch	-	-	4,000,000	-	-	-	N/A
Trans to 2013 Tax SpOb Rev Note	-	415,100	415,100	377,100	-	377,100	(9.15)%
Reserve for Future Debt Service	-	-	-	3,043,300	-	3,043,300	N/A
Reserve for Capital	-	210,320,600	-	163,374,900	-	163,374,900	(22.32)%
Total Appropriations	**95,505,464**	**210,735,700**	**229,027,500**	**166,795,300**	**-**	**166,795,300**	**(20.85)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Local Infrastructure Sales Tax	124,563,003	30,313,400	32,355,500	-	-	-	(100.00)%
Miscellaneous Revenues	45	-	-	-	-	-	N/A
Interest/Misc	7,293,985	600,000	5,650,000	600,000	-	600,000	0.00%
Carry Forward	291,000,600	181,368,000	357,247,300	166,225,300	-	166,225,300	(8.35)%
Less 5% Required By Law	-	(1,545,700)	-	(30,000)	-	(30,000)	(98.06)%
Total Funding	**422,857,633**	**210,735,700**	**395,252,800**	**166,795,300**	**-**	**166,795,300**	**(20.85)%**

Growth Management Capital (3025)

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Department. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping. Prior to the accounting system upgrade in FY 2023, this was Fund number 309.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	89,500	1,143,400	291,000	-	291,000	225.14%
Capital Outlay	-	-	7,733,200	3,078,700	-	3,078,700	N/A
Trans to 1013 Comm Dev	-	-	-	2,242,200	-	2,242,200	N/A
Total Appropriations	**-**	**89,500**	**8,876,600**	**5,611,900**	**-**	**5,611,900**	**6,170.28 %**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	266,655	-	-	-	-	-	N/A
Trans fm 1014 Plan Serv	-	-	-	3,122,600	-	3,122,600	N/A
Carry Forward	11,118,700	89,500	11,365,900	2,489,300	-	2,489,300	2,681.34%
Total Funding	**11,385,355**	**89,500**	**11,365,900**	**5,611,900**	**-**	**5,611,900**	**6,170.28 %**

Museum Capital Fund (3026)

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund (1107) funded by Tourist Development (TDC), transfer from the General Fund and donations. Prior to the accounting system upgrade in FY 2023, this was Fund number 314.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	174,153	200,000	739,100	210,000	-	210,000	5.00%
Capital Outlay	12,713	-	426,100	-	-	-	N/A
Trans to 1840 Public Serv GrntM	-	-	100,000	-	-	-	N/A
Reserve for Capital	-	25,200	-	20,000	-	20,000	(20.63)%
Total Appropriations	**186,865**	**225,200**	**1,265,200**	**230,000**	**-**	**230,000**	**2.13%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	27,386	4,000	19,500	4,000	-	4,000	0.00%
Trans fm 0001 General Fund	200,000	200,000	200,000	162,700	-	162,700	(18.65)%
Trans fm 1107 Co Museum	110,000	-	-	-	-	-	N/A
Carry Forward	959,500	21,400	1,109,200	63,500	-	63,500	196.73%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	**1,296,886**	**225,200**	**1,328,700**	**230,000**	**-**	**230,000**	**2.13%**

Emergency Medical Services Impact Fees (3030)

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and vehicles. Impact fees are assessed and collected on new building construction permits. Prior to the accounting system upgrade in FY 2023, this was Fund number 350.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	28,236	-	115,400	-	-	-	N/A
Capital Outlay	3,261	-	101,900	-	-	-	N/A
Trans to 2022 SpOb Bonds	397,300	383,900	383,900	411,700	-	411,700	7.24%
Adv/Repay to 3001 CoWide Cap	240,700	128,100	128,100	133,900	-	133,900	4.53%
Reserve for Debt Service	-	232,500	-	190,500	-	190,500	(18.06)%
Total Appropriations	**669,497**	**744,500**	**729,300**	**736,100**	**-**	**736,100**	**(1.13)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	16,096	7,000	7,900	7,000	-	7,000	0.00%
Impact Fees	486,573	475,000	475,000	475,000	-	475,000	0.00%
Carry Forward	691,400	286,600	524,600	278,200	-	278,200	(2.93)%
Less 5% Required By Law	-	(24,100)	-	(24,100)	-	(24,100)	0.00%
Total Funding	**1,194,069**	**744,500**	**1,007,500**	**736,100**	**-**	**736,100**	**(1.13)%**

Library System Impact Fee (3031)

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction. Impact Fees are assessed and collected on residential new building construction permits. Prior to the accounting system upgrade in FY 2023, this was Fund number 355.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	25,314	40,000	123,500	39,400	-	39,400	(1.50)%
Trans to 2022 SpOb Bonds	616,400	616,200	616,200	616,200	-	616,200	0.00%
Adv/Repay to 3001 CoWide Cap	500,000	450,000	450,000	472,500	-	472,500	5.00%
Reserve for Capital	-	48,800	-	-	-	-	(100.00)%
Total Appropriations	**1,141,714**	**1,155,000**	**1,189,700**	**1,128,100**	**-**	**1,128,100**	**(2.33)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	21,806	5,800	5,800	5,800	-	5,800	0.00%
Impact Fees	1,057,418	950,000	950,000	950,000	-	950,000	0.00%
Carry Forward	516,400	247,000	454,000	220,100	-	220,100	(10.89)%
Less 5% Required By Law	-	(47,800)	-	(47,800)	-	(47,800)	0.00%
Total Funding	**1,595,624**	**1,155,000**	**1,409,800**	**1,128,100**	**-**	**1,128,100**	**(2.33)%**

Correctional Facilities Impact Fee (3032)

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities. Prior to the accounting system upgrade in FY 2023, this was Fund number 381.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	39,699	60,000	207,300	60,000	-	60,000	0.00%
Trans to 2022 SpOb Bonds	1,617,100	1,228,500	1,228,500	1,512,900	-	1,512,900	23.15%
Adv/Repay to 3001 CoWide Cap	700,000	400,000	400,000	400,000	-	400,000	0.00%
Reserve for Debt Service	-	1,395,200	-	1,530,800	-	1,530,800	9.72%
Reserve for Capital	-	98,900	-	32,400	-	32,400	(67.24)%
Total Appropriations	**2,356,799**	**3,182,600**	**1,835,800**	**3,536,100**	**-**	**3,536,100**	**11.11%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	39,527	10,700	17,500	10,700	-	10,700	0.00%
Impact Fees	1,720,080	1,710,000	1,900,000	1,800,000	-	1,800,000	5.26%
Carry Forward	2,331,400	1,548,000	1,734,300	1,816,000	-	1,816,000	17.31%
Less 5% Required By Law	-	(86,100)	-	(90,600)	-	(90,600)	5.23%
Total Funding	**4,091,007**	**3,182,600**	**3,651,800**	**3,536,100**	**-**	**3,536,100**	**11.11%**

Law Enforcement Impact Fee (3033)

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and vehicles. Prior to the accounting system upgrade in FY 2023, this was Fund number 385.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	40,599	-	114,100	-	-	-	N/A
Capital Outlay	-	-	200	-	-	-	N/A
Trans to 2022 SpOb Bonds	1,721,400	1,688,600	1,688,600	1,755,900	-	1,755,900	3.99%
Reserve for Debt Service	-	562,900	-	567,300	-	567,300	0.78%
Reserve for Capital	-	2,594,300	-	2,827,200	-	2,827,200	8.98%
Total Appropriations	**1,761,999**	**4,845,800**	**1,802,900**	**5,150,400**	**-**	**5,150,400**	**6.29%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	79,087	18,100	10,500	18,000	-	18,000	(0.55)%
Impact Fees	1,921,643	1,900,000	1,900,000	1,900,000	-	1,900,000	0.00%
Carry Forward	2,981,900	3,023,700	3,220,700	3,328,300	-	3,328,300	10.07%
Less 5% Required By Law	-	(96,000)	-	(95,900)	-	(95,900)	(0.10)%
Total Funding	**4,982,630**	**4,845,800**	**5,131,200**	**5,150,400**	**-**	**5,150,400**	**6.29%**

General Government Building Impact Fee (3034)

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities. Prior to the accounting system upgrade in FY 2023, this was Fund number 390.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	44,626	-	80,900	-	-	-	N/A
Trans to 2022 SpOb Bonds	4,799,400	4,631,900	4,631,900	4,978,200	-	4,978,200	7.48%
Reserve for Debt Service	-	2,896,900	-	2,919,700	-	2,919,700	0.79%
Total Appropriations	**4,844,026**	**7,528,800**	**4,712,800**	**7,897,900**	**-**	**7,897,900**	**4.90%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	87,084	25,000	35,800	25,000	-	25,000	0.00%
Impact Fees	3,202,378	3,040,000	3,040,000	3,040,000	-	3,040,000	0.00%
Adv/Repay fm 3001 CoWide Cap	757,700	1,383,900	1,383,900	1,700,700	-	1,700,700	22.89%
Carry Forward	4,335,400	3,233,200	3,538,600	3,285,500	-	3,285,500	1.62%
Less 5% Required By Law	-	(153,300)	-	(153,300)	-	(153,300)	0.00%
Total Funding	**8,382,562**	**7,528,800**	**7,998,300**	**7,897,900**	**-**	**7,897,900**	**4.90%**

Ochopee Fire Control District Impact Fee (3035)

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and vehicles. Prior to the accounting system upgrade in FY 2023, this was Fund number 372.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	43,600	-	-	-	N/A
Reserve for Capital	-	88,800	-	112,500	-	112,500	26.69%
Total Appropriations	**-**	**88,800**	**43,600**	**112,500**	**-**	**112,500**	**26.69%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	2,963	300	500	300	-	300	0.00%
Impact Fees	20,827	9,000	9,000	9,000	-	9,000	0.00%
Carry Forward	113,900	80,000	137,800	103,700	-	103,700	29.63%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.00%
Total Funding	**137,689**	**88,800**	**147,300**	**112,500**	**-**	**112,500**	**26.69%**

Clam Bay Restoration (3040)

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary. Prior to the accounting system upgrade in FY 2023, this was Fund number 320.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	128,792	189,100	387,800	189,100	-	189,100	0.00%
Trans to Property Appraiser	409	5,900	5,900	5,900	-	5,900	0.00%
Trans to Tax Collector	4,064	8,700	8,700	8,700	-	8,700	0.00%
Trans to 1007 PelBay Beau MSTBU	34,100	-	-	-	-	-	N/A
Total Appropriations	**167,365**	**203,700**	**402,400**	**203,700**	**-**	**203,700**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	195,837	195,300	187,400	190,600	-	190,600	(2.41)%
Interest/Misc	6,787	200	3,300	200	-	200	0.00%
Trans frm Tax Collector	2,067	-	-	-	-	-	N/A
Carry Forward	196,800	18,000	234,200	22,500	-	22,500	25.00%
Less 5% Required By Law	-	(9,800)	-	(9,600)	-	(9,600)	(2.04)%
Total Funding	**401,490**	**203,700**	**424,900**	**203,700**	**-**	**203,700**	**0.00%**

Pelican Bay Irrigation & Landscape (3041)

Fund Type: **Capital Projects**

Description: **Established for restoration and improvements to Pelican Bay hardscape such as sidewalks, beach renourishment, irrigation, signage and other capital amenity projects. Funding is through assessments to homeowners within Pelican Bay. Prior to the accounting system upgrade in FY 2023, this was Fund number 322.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,117,504	650,000	1,962,900	2,139,900	-	2,139,900	229.22%
Capital Outlay	338,656	3,176,300	7,411,900	150,000	-	150,000	(95.28)%
Trans to Property Appraiser	3,065	40,000	40,000	30,000	-	30,000	(25.00)%
Trans to Tax Collector	31,830	50,000	50,000	40,000	-	40,000	(20.00)%
Trans to 2023 Commercial Loan	105,600	175,000	263,800	680,000	-	680,000	288.57%
Total Appropriations	**1,596,654**	**4,091,300**	**9,728,600**	**3,039,900**	**-**	**3,039,900**	**(25.70)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	1,525,977	1,751,100	1,681,100	2,057,000	-	2,057,000	17.47%
Interest/Misc	177,345	21,200	140,100	40,000	-	40,000	88.68%
Trans frm Tax Collector	18,530	-	-	-	-	-	N/A
Trans fm 1008 PelBay Light	397,700	473,400	473,400	524,900	-	524,900	10.88%
Trans fm 1011 Unincorp GenFd	520,000	520,000	520,000	520,000	-	520,000	0.00%
Carry Forward	6,392,600	1,414,300	6,916,900	2,900	-	2,900	(99.79)%
Less 5% Required By Law	-	(88,700)	-	(104,900)	-	(104,900)	18.26%
Total Funding	**9,032,152**	**4,091,300**	**9,731,500**	**3,039,900**	**-**	**3,039,900**	**(25.70)%**

Pelican Bay Commercial Paper Capital (3042)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for commercial paper draw proceeds and related interest earnings. On June 8, 2021 Item 11G, the Board approved borrowing up to $10 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing various capital improvements within Pelican Bay. Prior to the accounting system upgrade in FY 2023, this was Fund number 323.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	2,257,266	-	3,000,800	-	-	-	N/A
Total Appropriations	**2,257,266**	**-**	**3,000,800**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	30,859	-	58,400	-	-	-	N/A
Loan Proceeds	1,495,954	4,004,000	2,988,400	-	-	-	(100.00)%
Carry Forward	684,400	(4,004,000)	(46,000)	-	-	-	(100.00)%
Total Funding	**2,211,213**	**-**	**3,000,800**	**-**	**-**	**-**	**0.00%**

Stormwater Operations (3043)

Fund Type: **Capital Projects**

Description: **This fund accounted for personnel involved in Stormwater capital projects, including but not limited to, right-of-way, permitting, engineering and project management. In FY18, Stormwater Operations was relocated to the Unincorporated General Fund (1011). In FY19, Stormwater operations were centralized into the Stormwater Fund (1005). The Board desired to fund-up the Stormwater operations to the maximum allowed under Ordinance 2010-137, an amount not to exceed the equivalent of 0.15 mills. Prior to the accounting system upgrade in FY 2023, this was Fund number 324.**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Carry Forward	500	-	-	-	-	-	N/A
Total Funding	**500**	**-**	**-**	**-**	**-**	**-**	**0.00%**

Stormwater Capital Projects (3050)

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is the a transfer from the General Fund (0001) and Unincorporated General Fund (1011); the total transfer to fund (3050) and operations fund (1005) is not to exceed the equivalent of 0.15 mills per Resolution 2010-137. Prior to the accounting system upgrade in FY 2023, this was Fund number 325.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,501,458	148,500	16,598,200	5,233,800	-	5,233,800	3,424.44%
Capital Outlay	170,618	13,100,000	22,281,800	5,989,400	-	5,989,400	(54.28)%
Trans to 1842 Transp Grant Mtch	-	-	2,809,800	-	-	-	N/A
Total Appropriations	**1,672,076**	**13,248,500**	**41,689,800**	**11,223,200**	**-**	**11,223,200**	**(15.29)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	528,431	-	-	-	-	-	N/A
Interest/Misc	678,545	101,600	675,000	675,000	-	675,000	564.37%
Trans fm 0001 General Fund	8,271,500	2,800,000	2,800,000	2,940,000	-	2,940,000	5.00%
Trans fm 1011 Unincorp GenFd	5,387,900	5,700,000	5,700,000	5,985,000	-	5,985,000	5.00%
Carry Forward	20,977,500	4,652,000	34,171,800	1,657,000	-	1,657,000	(64.38)%
Less 5% Required By Law	-	(5,100)	-	(33,800)	-	(33,800)	562.75%
Total Funding	**35,843,876**	**13,248,500**	**43,346,800**	**11,223,200**	**-**	**11,223,200**	**(15.29)%**

Stormwater CIP Bond (3052)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In September 2020, the Board of County Commissioners issued Special Obligation Revenue Bonds, Series 2020A, to finance stormwater capital improvements ($60 million) and aquatic and other park related improvements ($20 million) and to refinance commercial paper ($10 million). This fund was created to track the $60 million related to Stormwater capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 327.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	7,639,401	-	11,261,500	-	-	-	N/A
Capital Outlay	3,410,773	-	22,861,900	-	-	-	N/A
Trans to 1842 Transp Grant Mtch	-	-	8,535,600	-	-	-	N/A
Reserve for Capital	-	20,857,500	-	300	-	300	(100.00)%
Total Appropriations	**11,050,173**	**20,857,500**	**42,659,000**	**300**	**-**	**300**	**(100.00) %**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	1,132,033	500,000	1,200,000	781,000	-	781,000	56.20%
Carry Forward	51,583,800	20,382,500	40,717,400	(741,600)	-	(741,600)	(103.64)%
Less 5% Required By Law	-	(25,000)	-	(39,100)	-	(39,100)	56.40%
Total Funding	**52,715,833**	**20,857,500**	**41,917,400**	**300**	**-**	**300**	**(100.00) %**

ATV Settlement (3060)

Fund Type: **Capital Projects**

Description: **Accounts for settlement moneys received June 20, 2011. Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the SFWMD paid Collier County $3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use. On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (3060) so interest earnings may accumulate and be held for ATV riding purposes. Prior to the accounting system upgrade in FY 2023, this was Fund number 305.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,150	13,100	222,200	10,000	-	10,000	(23.66)%
Reserve for Capital	-	3,008,000	-	3,113,900	-	3,113,900	3.52%
Total Appropriations	**1,150**	**3,021,100**	**222,200**	**3,123,900**	**-**	**3,123,900**	**3.40%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	76,875	15,000	53,900	15,000	-	15,000	0.00%
Carry Forward	3,202,200	3,006,900	3,278,000	3,109,700	-	3,109,700	3.42%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.00%
Total Funding	**3,279,075**	**3,021,100**	**3,331,900**	**3,123,900**	**-**	**3,123,900**	**3.40%**

Boater Improvement (3061)

Fund Type: **Capital Projects**

Description: **This fund accounts for fees collected through annual boaters' registrations (Section 328.72(15) and 328.66(1), Florida Statutes). There are two fees imposed; one is a state imposed fee and the other is a county imposed registration fee. Monies are used for maintaining waterways, as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers. Prior to the accounting system upgrade in FY 2023, this was Fund number 303.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	229,372	57,400	448,000	90,800	-	90,800	58.19%
Capital Outlay	1,002,792	-	893,800	-	-	-	N/A
Trans to Tax Collector	13,509	15,000	15,000	19,000	-	19,000	26.67%
Reserve for Boater Improve Capital	-	100,000	-	835,000	-	835,000	735.00%
Total Appropriations	**1,245,674**	**172,400**	**1,356,800**	**944,800**	**-**	**944,800**	**448.03%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Licenses & Permits	624,426	590,000	690,000	680,000	-	680,000	15.25%
Miscellaneous Revenues	60	-	-	-	-	-	N/A
Interest/Misc	26,039	10,000	16,700	10,000	-	10,000	0.00%
Carry Forward	1,534,200	(397,600)	939,400	289,300	-	289,300	(172.76)%
Less 5% Required By Law	-	(30,000)	-	(34,500)	-	(34,500)	15.00%
Total Funding	**2,184,726**	**172,400**	**1,646,100**	**944,800**	**-**	**944,800**	**448.03%**

Parks Ad Valorem Capital Projects (3062)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (0001) and Unincorporated General Fund (1011). Prior to the accounting system upgrade in FY 2023, this was Fund number 306.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	2,383,075	6,331,400	13,195,600	4,670,000	-	4,670,000	(26.24)%
Capital Outlay	1,406,156	718,400	6,220,600	1,675,000	-	1,675,000	133.16%
Trans to 1840 Public Serv GrntM	-	-	156,400	-	-	-	N/A
Reserve for Capital	-	144,300	-	1,285,700	-	1,285,700	790.99%
Total Appropriations	**3,789,231**	**7,194,100**	**19,572,600**	**7,630,700**	**-**	**7,630,700**	**6.07%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	82,719	-	-	-	-	-	N/A
Interest/Misc	303,201	50,000	234,000	50,000	-	50,000	0.00%
Trans fm 0001 General Fund	3,177,500	3,000,000	3,000,000	3,150,000	-	3,150,000	5.00%
Trans fm 1011 Unincorp GenFd	2,800,000	3,900,000	3,900,000	4,095,000	-	4,095,000	5.00%
Carry Forward	10,333,300	246,600	12,776,800	338,200	-	338,200	37.15%
Less 5% Required By Law	-	(2,500)	-	(2,500)	-	(2,500)	0.00%
Total Funding	**16,696,720**	**7,194,100**	**19,910,800**	**7,630,700**	**-**	**7,630,700**	**6.07%**

Park CIP Bond (3063)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In September 2020, the Board of County Commissioners issued Special Obligation Revenue Bonds, Series 2020A, to finance stormwater capital improvements ($60 million) and aquatic and other park related improvements ($20 million) and to refinance commercial paper ($10 million). This fund was created to track the $20 million related to Parks capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 308.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,183,123	-	552,100	-	-	-	N/A
Capital Outlay	773,583	-	3,346,300	-	-	-	N/A
Reserve for Capital	-	8,195,500	-	8,593,100	-	8,593,100	4.85%
Total Appropriations	**1,956,707**	**8,195,500**	**3,898,400**	**8,593,100**	**-**	**8,593,100**	**4.85%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	318,005	119,000	198,700	119,000	-	119,000	0.00%
Carry Forward	13,818,500	8,082,500	12,179,800	8,480,100	-	8,480,100	4.92%
Less 5% Required By Law	-	(6,000)	-	(6,000)	-	(6,000)	0.00%
Total Funding	**14,136,505**	**8,195,500**	**12,378,500**	**8,593,100**	**-**	**8,593,100**	**4.85%**

Regional Park Impact Fee - Incorporated Areas (3070)

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land and facilities. Impact fees are assessed and collected on residential new building construction permits. Today, this fund only holds the cities impact fee deposits. The unincorporated area's regional impact fees are deposited into fund 346. Prior to the accounting system upgrade in FY 2023, this was Fund number 345.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	273	-	101,200	-	-	-	N/A
Capital Outlay	117,185	-	84,000	-	-	-	N/A
Trans to 2022 SpOb Bonds	300,000	300,000	300,000	300,000	-	300,000	0.00%
Reserve for Capital	-	1,314,400	-	1,296,500	-	1,296,500	(1.36)%
Total Appropriations	**417,458**	**1,614,400**	**485,200**	**1,596,500**	**-**	**1,596,500**	**(1.11)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	34,895	11,500	24,000	11,500	-	11,500	0.00%
Impact Fees	312,717	300,000	260,000	260,000	-	260,000	(13.33)%
Carry Forward	1,609,600	1,318,500	1,539,800	1,338,600	-	1,338,600	1.52%
Less 5% Required By Law	-	(15,600)	-	(13,600)	-	(13,600)	(12.82)%
Total Funding	**1,957,211**	**1,614,400**	**1,823,800**	**1,596,500**	**-**	**1,596,500**	**(1.11)%**

Community & Regional Parks Impact Fee - Unincorporated Area (3071)

Fund Type: **Capital Projects**

Description: **Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities. Impact fees are assessed and collected on residential new building construction permits. Prior to the accounting system upgrade in FY 2023, this was Fund number 346.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	726,983	1,400	1,055,400	-	-	-	(100.00)%
Capital Outlay	150,074	8,867,400	56,509,500	9,070,700	-	9,070,700	2.29%
Trans to 2013 Tax SpOb Rev Note	2,918,900	1,989,900	1,989,900	1,938,000	-	1,938,000	(2.61)%
Trans to 2022 SpOb Bonds	2,585,500	2,344,100	2,344,100	2,617,600	-	2,617,600	11.67%
Reserve for Debt Service	-	4,626,900	-	2,692,800	-	2,692,800	(41.80)%
Total Appropriations	**6,381,457**	**17,829,700**	**61,898,900**	**16,319,100**	**-**	**16,319,100**	**(8.47)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	2,748	-	-	-	-	-	N/A
Interest/Misc	1,212,765	200,000	200,000	200,000	-	200,000	0.00%
Impact Fees	11,332,219	10,500,000	10,500,000	10,500,000	-	10,500,000	0.00%
Trans fm 0001 General Fund	-	1,139,100	1,139,100	-	-	-	(100.00)%
Carry Forward	50,047,500	6,525,600	56,213,900	6,154,100	-	6,154,100	(5.69)%
Less 5% Required By Law	-	(535,000)	-	(535,000)	-	(535,000)	0.00%
Total Funding	**62,595,232**	**17,829,700**	**68,053,000**	**16,319,100**	**-**	**16,319,100**	**(8.47)%**

Road Assessments - Receivable (3080)

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects. Prior to the accounting system upgrade in FY 2023, this was Fund number 341.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	37,400	65,300	17,200	-	17,200	(54.01)%
Trans to Property Appraiser	129	300	300	300	-	300	0.00%
Trans to Tax Collector	485	800	800	600	-	600	(25.00)%
Reserve for Capital	-	404,800	-	434,100	-	434,100	7.24%
Total Appropriations	**613**	**443,300**	**66,400**	**452,200**	**-**	**452,200**	**2.01%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Ad Valorem Taxes	16,111	17,100	17,400	18,100	-	18,100	5.85%
Delinquent Ad Valorem Taxes	41	-	-	-	-	-	N/A
Interest/Misc	10,715	4,500	10,600	10,600	-	10,600	135.56%
Trans frm Property Appraiser	16	-	-	-	-	-	N/A
Trans frm Tax Collector	285	-	-	-	-	-	N/A
Adv/Repay fm 1637 42nd Ave SE	1,300	1,800	1,800	1,800	-	1,800	0.00%
Carry Forward	430,500	421,000	459,700	423,100	-	423,100	0.50%
Less 5% Required By Law	-	(1,100)	-	(1,400)	-	(1,400)	27.27%
Total Funding	**458,968**	**443,300**	**489,500**	**452,200**	**-**	**452,200**	**2.01%**

Transportation Capital (3081)

Fund Type: **Capital Projects**

Description: **This fund accounts for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches. The principal funding source is a subsidy from the General Fund (0001) and the Unincorporated General Fund (1011). Prior to the accounting system upgrade in FY 2023, this was Fund number 310.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	4,093,283	24,759,500	25,903,300	20,899,300	-	20,899,300	(15.59)%
Capital Outlay	233,642	14,524,100	37,247,500	4,501,200	-	4,501,200	(69.01)%
Trans to 1842 Transp Grant Mtch	2,575,730	-	221,100	-	-	-	N/A
Total Appropriations	**6,902,654**	**39,283,600**	**63,371,900**	**25,400,500**	**-**	**25,400,500**	**(35.34)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	3,500	-	13,000	-	-	-	N/A
Miscellaneous Revenues	907,141	100,000	386,700	-	-	-	(100.00)%
Interest/Misc	882,551	300,000	900,000	900,000	-	900,000	200.00%
Indirect Service Charge	73	-	-	-	-	-	N/A
Reimb From Other Depts	91,221	93,400	-	-	-	-	(100.00)%
Trans fm 0001 General Fund	10,625,900	9,200,000	9,200,000	9,660,000	-	9,660,000	5.00%
Trans fm 1011 Unincorp GenFd	3,800,000	13,600,000	13,600,000	14,280,000	-	14,280,000	5.00%
Trans fm 1012 Landscape Proj	-	5,139,600	-	-	-	-	(100.00)%
Carry Forward	31,038,200	10,870,600	39,877,700	605,500	-	605,500	(94.43)%
Less 5% Required By Law	-	(20,000)	-	(45,000)	-	(45,000)	125.00%
Total Funding	**47,348,585**	**39,283,600**	**63,977,400**	**25,400,500**	**-**	**25,400,500**	**(35.34)%**

Road Gas Tax - Road Construction (3083)

Fund Type: **Capital Projects**

Description: **This fund accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (2005). Prior to the accounting system upgrade in FY 2023, this was Fund number 313.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	5,387,368	1,100,000	12,455,500	7,959,800	-	7,959,800	623.62%
Capital Outlay	3,262,486	9,610,000	17,910,100	9,951,100	-	9,951,100	3.55%
Trans to 1842 Transp Grant Mtch	703,612	-	1,100,000	-	-	-	N/A
Trans to 2005 Gas Tx Rev Bond	11,300,000	11,300,000	11,300,000	11,316,700	-	11,316,700	0.15%
Trans to 2023 Commercial Loan	-	478,500	-	478,500	-	478,500	0.00%
Reserve for Capital	-	-	-	478,500	-	478,500	N/A
Total Appropriations	**20,653,466**	**22,488,500**	**42,765,600**	**30,184,600**	**-**	**30,184,600**	**34.22%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Local Gas Taxes	18,152,466	16,291,800	18,120,000	18,120,000	-	18,120,000	11.22%
Gas Taxes	4,985,600	4,211,300	4,880,000	4,880,000	-	4,880,000	15.88%
Charges For Services	39,808	-	-	-	-	-	N/A
Miscellaneous Revenues	143,267	-	35,000	-	-	-	N/A
Interest/Misc	549,403	200,000	549,400	549,400	-	549,400	174.70%
Carry Forward	24,149,700	2,820,600	26,993,900	7,812,700	-	7,812,700	176.99%
Less 5% Required By Law	-	(1,035,200)	-	(1,177,500)	-	(1,177,500)	13.75%
Total Funding	**48,020,244**	**22,488,500**	**50,578,300**	**30,184,600**	**-**	**30,184,600**	**34.22%**

Transportation Debt Capital (3084)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for commercial paper draw proceeds and related interest earnings. On July 12, 2022, Item 11G, the Board approved borrowing up to $30 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing the Vanderbilt Beach Road Extension. Prior to the accounting system upgrade in FY 2023, this was Fund number 330.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	-	-	27,195,900	-	-	-	N/A
Total Appropriations	**-**	**-**	**27,195,900**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Loan Proceeds	-	-	27,195,900	-	-	-	N/A
Total Funding	**-**	**-**	**27,195,900**	**-**	**-**	**-**	**0.00%**

Road Impact Fee - District 1, North Naples (3090)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 331.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,218,452	2,245,000	5,899,900	50,000	-	50,000	(97.77)%
Capital Outlay	7,391,504	5,159,300	16,586,100	5,061,000	-	5,061,000	(1.91)%
Trans to 1842 Transp Grant Mtch	-	-	155,000	-	-	-	N/A
Total Appropriations	**8,609,956**	**7,404,300**	**22,641,000**	**5,111,000**	**-**	**5,111,000**	**(30.97)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	500,681	175,000	380,000	380,000	-	380,000	117.14%
Impact Fees	4,180,395	5,784,000	5,783,900	5,000,000	-	5,000,000	(13.55)%
Carry Forward	20,389,900	1,743,300	16,477,100	-	-	-	(100.00)%
Less 5% Required By Law	-	(298,000)	-	(269,000)	-	(269,000)	(9.73)%
Total Funding	**25,070,976**	**7,404,300**	**22,641,000**	**5,111,000**	**-**	**5,111,000**	**(30.97)%**

Road Impact Fee - District 2, East Naples & Golden Gate City (3091)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 333.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	63,288	-	1,193,900	1,350,000	-	1,350,000	N/A
Capital Outlay	2,528,449	7,550,200	26,157,400	3,726,100	-	3,726,100	(50.65)%
Trans to 1842 Transp Grant Mtch	-	-	990,300	-	-	-	N/A
Reserve for Contingencies	-	100	-	-	-	-	(100.00)%
Total Appropriations	**2,591,736**	**7,550,300**	**28,341,600**	**5,076,100**	**-**	**5,076,100**	**(32.77)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	572,872	200,000	537,000	537,000	-	537,000	168.50%
Impact Fees	3,346,055	4,000,000	4,500,000	4,000,000	-	4,000,000	0.00%
Carry Forward	22,743,300	3,560,300	24,070,600	766,000	-	766,000	(78.48)%
Less 5% Required By Law	-	(210,000)	-	(226,900)	-	(226,900)	8.05%
Total Funding	**26,662,227**	**7,550,300**	**29,107,600**	**5,076,100**	**-**	**5,076,100**	**(32.77)%**

Road Impact Fee - District 3, City of Naples (3092)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 334.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	1,216	-	325,200	-	-	-	N/A
Capital Outlay	102,585	964,700	1,968,900	657,800	-	657,800	(31.81)%
Reserve for Capital	-	231,200	-	5,000	-	5,000	(97.84)%
Total Appropriations	**103,801**	**1,195,900**	**2,294,100**	**662,800**	**-**	**662,800**	**(44.58)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	54,555	9,000	45,000	54,500	-	54,500	505.56%
Impact Fees	366,501	-	100,000	100,000	-	100,000	N/A
Carry Forward	2,347,900	1,187,400	2,665,100	516,000	-	516,000	(56.54)%
Less 5% Required By Law	-	(500)	-	(7,700)	-	(7,700)	1,440.00%
Total Funding	**2,768,956**	**1,195,900**	**2,810,100**	**662,800**	**-**	**662,800**	**(44.58)%**

Road Impact Fee - District 4, South County & Marco Island (3093)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 336.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	233,879	3,783,000	4,426,600	45,000	-	45,000	(98.81)%
Capital Outlay	285,700	14,348,100	18,742,400	3,794,700	-	3,794,700	(73.55)%
Trans to 1842 Transp Grant Mtch	-	-	4,214,400	-	-	-	N/A
Trans to 3007 Sports Complex	1,813,267	1,500,000	1,500,000	671,000	-	671,000	(55.27)%
Total Appropriations	**2,332,846**	**19,631,100**	**28,883,400**	**4,510,700**	**-**	**4,510,700**	**(77.02)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	551,702	177,500	551,700	551,700	-	551,700	210.82%
Impact Fees	5,910,609	5,200,000	3,500,000	3,500,000	-	3,500,000	(32.69)%
Carry Forward	21,363,800	14,522,500	25,493,300	661,600	-	661,600	(95.44)%
Less 5% Required By Law	-	(268,900)	-	(202,600)	-	(202,600)	(24.66)%
Total Funding	**27,826,111**	**19,631,100**	**29,545,000**	**4,510,700**	**-**	**4,510,700**	**(77.02)%**

Road Impact Fee - District 6, Golden Gate Estates (3094)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 338.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	71,197	44,500	9,430,300	50,000	-	50,000	12.36%
Capital Outlay	3,175,273	23,080,300	40,804,500	10,459,800	-	10,459,800	(54.68)%
Total Appropriations	**3,246,470**	**23,124,800**	**50,234,800**	**10,509,800**	**-**	**10,509,800**	**(54.55)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	949,505	300,000	949,500	949,500	-	949,500	216.50%
Impact Fees	9,163,734	7,500,000	8,500,000	8,000,000	-	8,000,000	6.67%
Carry Forward	35,926,300	15,714,800	42,793,100	2,007,800	-	2,007,800	(87.22)%
Less 5% Required By Law	-	(390,000)	-	(447,500)	-	(447,500)	14.74%
Total Funding	**46,039,540**	**23,124,800**	**52,242,600**	**10,509,800**	**-**	**10,509,800**	**(54.55)%**

Road Impact Fee - District 5, Immokalee Area (3095)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 339.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	15,047	-	1,013,500	50,000	-	50,000	N/A
Capital Outlay	283,366	5,000,000	17,362,700	8,354,300	-	8,354,300	67.09%
Trans to 1842 Transp Grant Mtch	-	-	2,500,000	-	-	-	N/A
Reserve for Capital	-	3,567,900	-	285,000	-	285,000	(92.01)%
Total Appropriations	**298,413**	**8,567,900**	**20,876,200**	**8,689,300**	**-**	**8,689,300**	**1.42%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	424,463	132,000	424,000	424,000	-	424,000	221.21%
Impact Fees	4,232,129	2,500,000	4,485,000	4,227,000	-	4,227,000	69.08%
Carry Forward	15,879,900	6,067,500	20,238,100	4,270,900	-	4,270,900	(29.61)%
Less 5% Required By Law	-	(131,600)	-	(232,600)	-	(232,600)	76.75%
Total Funding	**20,536,492**	**8,567,900**	**25,147,100**	**8,689,300**	**-**	**8,689,300**	**1.42%**

County Water/Sewer District Operations (4008)

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 408.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	45,894,667	52,685,700	50,267,600	54,211,000	-	54,211,000	2.90%
Operating Expense	57,822,414	86,089,800	85,475,100	91,609,400	-	91,609,400	6.41%
Indirect Cost Reimburs	3,915,500	4,024,300	4,024,300	4,055,400	-	4,055,400	0.77%
Payment In Lieu of Taxes	10,048,100	10,613,800	10,613,800	11,540,400	-	11,540,400	8.73%
Capital Outlay	1,380,256	1,739,000	2,326,700	1,826,900	-	1,826,900	5.05%
Trans to 0001 General Fund	183,900	-	-	-	-	-	N/A
Trans to 1015 Impact Fee Admin	218,500	-	-	-	-	-	N/A
Trans to 4009 W/S MP	55,000	-	-	-	-	-	N/A
Trans to 4010 W/S Debt	7,447,717	7,044,400	7,044,400	7,270,200	-	7,270,200	3.21%
Trans to 4012 W User Fees Cap	23,079,600	16,575,000	16,575,000	29,270,400	-	29,270,400	76.59%
Trans to 4014 S User Fee Cap	33,581,000	34,665,000	34,665,000	58,189,000	-	58,189,000	67.86%
Trans to 4070 SWaste Ops	58,400	-	-	-	-	-	N/A
Trans to 4073 SWaste Manad	401,500	-	-	-	-	-	N/A
Trans to 5006 Info Tech Cap	1,844,000	1,649,800	1,649,800	1,862,800	-	1,862,800	12.91%
Reserve for Contingencies	-	10,118,600	-	15,826,800	-	15,826,800	56.41%
Reserve for Cash Flow	-	19,100,000	-	19,300,000	-	19,300,000	1.05%
Reserve for Attrition	-	(886,300)	-	(893,400)	-	(893,400)	0.80%
Total Appropriations	**185,930,554**	**243,419,100**	**212,641,700**	**294,068,900**	**-**	**294,068,900**	**20.81%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	1,655,006	2,024,900	2,234,300	2,172,700	-	2,172,700	7.30%
Water Revenue	87,408,604	91,700,000	97,010,600	101,907,400	-	101,907,400	11.13%
Sewer Revenue	96,077,983	102,700,000	110,000,000	118,800,000	-	118,800,000	15.68%
Effluent Revenue	5,943,812	6,000,000	6,900,000	7,600,000	-	7,600,000	26.67%
Miscellaneous Revenues	1,134,898	233,900	377,900	353,800	-	353,800	51.26%
Interest/Misc	1,264,411	261,500	1,150,000	900,000	-	900,000	244.17%
Reimb From Other Depts	-	3,596,600	3,596,600	2,330,100	-	2,330,100	(35.21)%
Net Cost Co Water/Sewer Op	(63,154,160)	-	(71,708,000)	-	-	-	N/A
Trans fm 1007 PB Beaut MSTBU	17,600	-	-	-	-	-	N/A
Trans fm 4070 SWaste Ops	1,551,600	-	-	-	-	-	N/A
Trans fm 4073 SWaste Mand	1,154,900	-	-	-	-	-	N/A
Carry Forward	52,875,900	47,228,100	63,080,300	71,708,000	-	71,708,000	51.83%
Less 5% Required By Law	-	(10,325,900)	-	(11,703,100)	-	(11,703,100)	13.34%
Total Funding	**185,930,554**	**243,419,100**	**212,641,700**	**294,068,900**	**-**	**294,068,900**	**20.81%**

Water/Sewer Motor Pool Capital & Spec Assessment (4009)

Fund Type: **Enterprise**

Description: **Starting in FY 16, this fund accounts for cost-effective life cycle replacement of Water/Sewer Motor Pool vehicles and heavy equipment through a centralized capital recovery system. Prior to the accounting system upgrade in FY 2023, this was Fund number 409.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	719,891	2,251,100	7,355,100	3,716,100	-	3,716,100	65.08%
Trans to 5023 Motor Pool	30,900	32,500	32,500	31,700	-	31,700	(2.46)%
Reserve for Motor Pool Cap	-	5,072,800	-	3,442,000	-	3,442,000	(32.15)%
Total Appropriations	**750,791**	**7,356,400**	**7,387,600**	**7,189,800**	**-**	**7,189,800**	**(2.26)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	209,700	-	20,500	-	-	-	N/A
Interest/Misc	240,271	75,000	75,000	75,000	-	75,000	0.00%
Motor Pool Cap Recovery Billing	2,298,200	2,536,400	2,536,400	1,721,000	-	1,721,000	(32.15)%
Trans fm 4008 W/S Ops	55,000	-	-	-	-	-	N/A
Carry Forward	8,100,900	4,748,800	10,153,300	5,397,600	-	5,397,600	13.66%
Less 5% Required By Law	-	(3,800)	-	(3,800)	-	(3,800)	0.00%
Total Funding	**10,904,071**	**7,356,400**	**12,785,200**	**7,189,800**	**-**	**7,189,800**	**(2.26)%**

County Water/Sewer District Debt Service (4010)

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are transfers from the district's operating fund (4008) and system development fee/impact fee capital funds (4011) and (4013). Prior to the accounting system upgrade in FY 2023, this was Fund number 410.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.00%
Arbitrage Services	7,500	20,000	20,000	20,000	-	20,000	0.00%
Payment to Escrow Agent	49,880,889	-	-	-	-	-	N/A
Debt Service	107,878	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	13,644,000	13,973,000	13,973,000	13,749,000	-	13,749,000	(1.60)%
Debt Service - Interest Expense	11,614,577	11,206,800	11,206,800	10,862,700	-	10,862,700	(3.07)%
Reserve for Debt Service	-	28,493,200	-	28,642,800	-	28,642,800	0.53%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.00%
Total Appropriations	**75,254,845**	**54,033,000**	**25,239,800**	**53,614,500**	**-**	**53,614,500**	**(0.77)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	490,673	125,000	125,000	125,000	-	125,000	0.00%
Loan Proceeds	49,945,000	-	-	-	-	-	N/A
Trans fm 4008 W/S Ops	7,447,717	7,044,400	7,044,400	7,270,200	-	7,270,200	3.21%
Trans fm 4011 W ImpFee Cap	8,483,791	9,515,400	9,515,400	9,433,400	-	9,433,400	(0.86)%
Trans fm 4013 S ImpFee Cap	9,429,504	8,167,300	8,167,300	7,565,400	-	7,565,400	(7.37)%
Carry Forward	29,072,600	29,187,200	29,614,500	29,226,800	-	29,226,800	0.14%
Less 5% Required By Law	-	(6,300)	-	(6,300)	-	(6,300)	0.00%
Total Funding	**104,869,285**	**54,033,000**	**54,466,600**	**53,614,500**	**-**	**53,614,500**	**(0.77)%**

County Water Impact Fees (4011)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development/impact fee charges. Prior to the accounting system upgrade in FY 2023, this was Fund number 411.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	164,600	-	-	-	N/A
Trans to 4010 W/S Debt	8,483,791	9,515,400	9,515,400	9,433,400	-	9,433,400	(0.86)%
Reserve for Capital	-	4,890,200	-	4,825,600	-	4,825,600	(1.32)%
Total Appropriations	**8,483,791**	**14,405,600**	**9,680,000**	**14,259,000**	**-**	**14,259,000**	**(1.02)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	304,930	50,000	100,000	50,000	-	50,000	0.00%
Impact Fees	8,525,802	8,000,000	8,250,000	8,250,000	-	8,250,000	3.13%
Carry Forward	7,357,000	6,758,100	7,704,000	6,374,000	-	6,374,000	(5.68)%
Less 5% Required By Law	-	(402,500)	-	(415,000)	-	(415,000)	3.11%
Total Funding	**16,187,732**	**14,405,600**	**16,054,000**	**14,259,000**	**-**	**14,259,000**	**(1.02)%**

County Water User Fees Capital (4012)

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds. Prior to the accounting system upgrade in FY 2023, this was Fund number 412.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	18,923,875	7,910,000	36,739,600	20,475,000	-	20,475,000	158.85%
Capital Outlay	764,451	16,665,000	44,686,400	10,900,000	-	10,900,000	(34.59)%
Adv/Repay to 1813 FEMA Events	3,219,200	-	-	-	-	-	N/A
Reserve for Contingencies	-	1,500,000	-	3,137,500	-	3,137,500	109.17%
Reserve for Capital	-	500,300	-	-	-	-	(100.00)%
Total Appropriations	**22,907,525**	**26,575,300**	**81,426,000**	**34,512,500**	**-**	**34,512,500**	**29.87%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	40,416	-	-	-	-	-	N/A
Interest/Misc	1,731,356	240,000	1,500,000	1,000,000	-	1,000,000	316.67%
Trans fm 4008 W/S Ops	23,079,600	16,575,000	16,575,000	29,270,400	-	29,270,400	76.59%
Carry Forward	65,615,400	9,772,300	67,643,100	4,292,100	-	4,292,100	(56.08)%
Less 5% Required By Law	-	(12,000)	-	(50,000)	-	(50,000)	316.67%
Total Funding	**90,466,772**	**26,575,300**	**85,718,100**	**34,512,500**	**-**	**34,512,500**	**29.87%**

County Sewer Impact Fees (4013)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development/impact fee charges. Prior to the accounting system upgrade in FY 2023, this was Fund number 413.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	4,330	-	165,500	-	-	-	N/A
Trans to 4010 W/S Debt	9,429,504	8,167,300	8,167,300	7,565,400	-	7,565,400	(7.37)%
Reserve for Capital	-	11,574,900	-	15,816,700	-	15,816,700	36.65%
Total Appropriations	**9,433,834**	**19,742,200**	**8,332,800**	**23,382,100**	**-**	**23,382,100**	**18.44%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	443,525	50,000	240,000	50,000	-	50,000	0.00%
Impact Fees	9,061,015	8,000,000	9,000,000	9,000,000	-	9,000,000	12.50%
Carry Forward	13,736,800	12,094,700	13,877,400	14,784,600	-	14,784,600	22.24%
Less 5% Required By Law	-	(402,500)	-	(452,500)	-	(452,500)	12.42%
Total Funding	**23,241,340**	**19,742,200**	**23,117,400**	**23,382,100**	**-**	**23,382,100**	**18.44%**

County Sewer User Fees Capital (4014)

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds. Prior to the accounting system upgrade in FY 2023, this was Fund number 414.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	21,964,315	9,584,800	60,439,200	60,825,900	-	60,825,900	534.61%
Capital Outlay	1,238,674	27,479,200	74,751,400	1,655,000	-	1,655,000	(93.98)%
Trans to 4017 W/S Grant Match	-	-	1,117,200	-	-	-	N/A
Adv/Repay to 1813 FEMA Events	9,280,800	-	-	-	-	-	N/A
Reserve for Contingencies	-	1,500,000	-	500,000	-	500,000	(66.67)%
Reserve for Capital	-	565,000	-	-	-	-	(100.00)%
Total Appropriations	**32,483,790**	**39,129,000**	**136,307,800**	**62,980,900**	**-**	**62,980,900**	**60.96%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	2,578,913	-	-	-	-	-	N/A
Interest/Misc	2,533,691	400,000	2,000,000	1,200,000	-	1,200,000	200.00%
Trans fm 4008 W/S Ops	33,581,000	34,665,000	34,665,000	58,189,000	-	58,189,000	67.86%
Carry Forward	98,472,800	4,084,000	103,294,700	3,651,900	-	3,651,900	(10.58)%
Less 5% Required By Law	-	(20,000)	-	(60,000)	-	(60,000)	200.00%
Total Funding	**137,166,404**	**39,129,000**	**139,959,700**	**62,980,900**	**-**	**62,980,900**	**60.96%**

County Water Sewer Bond Proceeds (4015)

Fund Type: **Enterprise**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In April 2019, the County Water-Sewer District issued Revenue Bonds, Series 2019, to finance the acquisition, construction and equipping of various utility capital improvements within the northeast area of Collier County in the amount of $76.2 million. Prior to the accounting system upgrade in FY 2023, this was Fund number 415.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	39,508	-	170,000	-	-	-	N/A
Capital Outlay	15,385,058	-	3,045,300	-	-	-	N/A
Reserve for Capital	-	446,900	-	398,000	-	398,000	(10.94)%
Total Appropriations	**15,424,566**	**446,900**	**3,215,300**	**398,000**	**-**	**398,000**	**(10.94)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	396,300	200,000	90,000	100,000	-	100,000	(50.00)%
Carry Forward	18,456,500	256,900	3,428,300	303,000	-	303,000	17.94%
Less 5% Required By Law	-	(10,000)	-	(5,000)	-	(5,000)	(50.00)%
Total Funding	**18,852,800**	**446,900**	**3,518,300**	**398,000**	**-**	**398,000**	**(10.94)%**

County Water Sewer Grants (4016)

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards. Prior to the accounting system upgrade in FY 2023, this was Fund number 416.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	3,569,900	-	-	-	N/A
Capital Outlay	-	-	2,856,300	-	-	-	N/A
Total Appropriations	**-**	**-**	**6,426,200**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	-	-	6,426,200	-	-	-	N/A
Total Funding	**-**	**-**	**6,426,200**	**-**	**-**	**-**	**0.00%**

County Water Sewer Grant Match (4017)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions to the County Water Sewer Grants for various capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 417.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	165,100	-	-	-	N/A
Capital Outlay	-	-	952,100	-	-	-	N/A
Total Appropriations	**-**	**-**	**1,117,200**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 4014 S User Fee Cap	-	-	1,117,200	-	-	-	N/A
Total Funding	**-**	**-**	**1,117,200**	**-**	**-**	**-**	**0.00%**

Public Utilities Department Special Assessment Districts (4018)

Fund Type: **Enterprise**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects constructed by this method have been funded through loans with payback from assessments. Prior to the accounting system upgrade in FY 2023, this was Fund number 418.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	-	36,500	39,900	-	39,900	N/A
Trans to Property Appraiser	-	-	300	-	-	-	N/A
Trans to Tax Collector	1,111	-	-	-	-	-	N/A
Total Appropriations	**1,111**	**-**	**36,800**	**39,900**	**-**	**39,900**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Special Assessments	55,545	-	-	-	-	-	N/A
Interest/Misc	1,399	-	-	-	-	-	N/A
Trans frm Tax Collector	653	-	-	-	-	-	N/A
Carry Forward	20,200	-	76,700	39,900	-	39,900	N/A
Total Funding	**77,797**	**-**	**76,700**	**39,900**	**-**	**39,900**	**0.00%**

County Water Sewer Bonds, Series 2021 (4019)

Fund Type: **Enterprise**

Description: **To finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the northeast service area and provide funding for Government Operations Park facility. Prior to the accounting system upgrade in FY 2023, this was Fund number 419.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	2,199,751	-	8,130,800	-	-	-	N/A
Capital Outlay	5,329,317	-	127,548,200	-	-	-	N/A
Reserve for Capital	-	4,969,700	-	7,348,400	-	7,348,400	47.86%
Total Appropriations	**7,529,068**	**4,969,700**	**135,679,000**	**7,348,400**	**-**	**7,348,400**	**47.86%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	3,409,827	1,300,000	2,200,000	1,500,000	-	1,500,000	15.38%
Carry Forward	144,142,600	3,734,700	139,402,400	5,923,400	-	5,923,400	58.60%
Less 5% Required By Law	-	(65,000)	-	(75,000)	-	(75,000)	15.38%
Total Funding	**147,552,427**	**4,969,700**	**141,602,400**	**7,348,400**	**-**	**7,348,400**	**47.86%**

County Water Sewer Bond Proceeds Fund (4020)

Fund Type: **Enterprise**

Description: **To segregate and accurately account for loan proceeds and related interest earnings. In July 11, 2023, the County Water-Sewer District issued Commercial Paper Loan A-1, to finance the North Collier Wastewater Treatment Plan Headworks project in the amount of $50 million. Prior to the accounting system upgrade in FY 2023, this was Fund number 420.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	-	-	36,978,500	-	-	-	N/A
Reserve for Capital	-	-	-	13,021,500	-	13,021,500	N/A
Total Appropriations	**-**	**-**	**36,978,500**	**13,021,500**	**-**	**13,021,500**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Loan Proceeds	-	-	36,978,500	13,021,500	-	13,021,500	N/A
Total Funding	**-**	**-**	**36,978,500**	**13,021,500**	**-**	**13,021,500**	**0.00%**

Collier Area Transit -CAT Enhancements (4030)

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 426.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	467,085	501,100	501,000	520,700	-	520,700	3.91%
Operating Expense	2,327,532	4,186,500	3,162,700	3,595,400	-	3,595,400	(14.12)%
Capital Outlay	45,790	-	250,000	-	-	-	N/A
Trans to 4032 Transit CAT GrntM	1,562,961	-	1,605,600	-	-	-	N/A
Trans to 4035 Transp Disadv GrntM	-	-	64,100	-	-	-	N/A
Reserve for Contingencies	-	172,500	-	-	-	-	(100.00)%
Total Appropriations	**4,403,368**	**4,860,100**	**5,583,400**	**4,116,100**	**-**	**4,116,100**	**(15.31)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	840,903	961,000	961,000	961,000	-	961,000	0.00%
Miscellaneous Revenues	16,920	45,000	45,000	45,000	-	45,000	0.00%
Interest/Misc	43,120	-	-	-	-	-	N/A
Trans fm 0001 General Fund	3,080,900	2,862,300	2,862,300	2,761,600	-	2,761,600	(3.52)%
Carry Forward	2,549,600	1,042,100	2,113,900	398,800	-	398,800	(61.73)%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.00%
Total Funding	**6,531,443**	**4,860,100**	**5,982,200**	**4,116,100**	**-**	**4,116,100**	**(15.31)%**

Collier Area Transit - CAT Grant (4031)

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 424.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	-	132,700	-	-	-	N/A
Operating Expense	4,936,710	-	8,935,200	-	-	-	N/A
Capital Outlay	3,393,929	-	24,071,500	-	-	-	N/A
Total Appropriations	**8,330,639**	**-**	**33,139,400**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	9,598,723	-	33,011,700	-	-	-	N/A
Miscellaneous Revenues	-	-	127,700	-	-	-	N/A
Total Funding	**9,598,723**	**-**	**33,139,400**	**-**	**-**	**-**	**0.00%**

Collier Area Transit - CAT Grant Match (4032)

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system. Prior to the accounting system upgrade in FY 2023, this was Fund number 425.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	-	-	132,700	-	-	-	N/A
Operating Expense	1,927,496	-	2,414,800	-	-	-	N/A
Capital Outlay	-	-	35,700	-	-	-	N/A
Reserve for Future Grant Match	-	654,700	-	623,200	-	623,200	(4.81)%
Total Appropriations	**1,927,496**	**654,700**	**2,583,200**	**623,200**	**-**	**623,200**	**(4.81)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	-	-	23,700	-	-	-	N/A
Trans fm 0001 General Fund	364,535	654,700	953,900	623,200	-	623,200	(4.81)%
Trans fm 4030 CATT Transit Enh	1,562,961	-	1,605,600	-	-	-	N/A
Total Funding	**1,927,496**	**654,700**	**2,583,200**	**623,200**	**-**	**623,200**	**(4.81)%**

Transportation Disadvantaged (4033)

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 427.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	92,802	107,200	107,200	111,400	-	111,400	3.92%
Operating Expense	3,444,536	4,149,700	4,558,700	2,775,100	-	2,775,100	(33.13)%
Trans to 4035 Transp Disadv GrntM	885	-	-	-	-	-	N/A
Reserve for Contingencies	-	219,900	-	-	-	-	(100.00)%
Total Appropriations	**3,538,223**	**4,476,800**	**4,665,900**	**2,886,500**	**-**	**2,886,500**	**(35.52)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	206,763	254,000	254,000	254,000	-	254,000	0.00%
Miscellaneous Revenues	13,396	40,000	40,000	40,000	-	40,000	0.00%
Interest/Misc	64,690	-	-	-	-	-	N/A
Trans fm 0001 General Fund	2,127,700	2,282,700	2,282,700	2,380,400	-	2,380,400	4.28%
Carry Forward	3,441,700	1,914,800	2,316,000	226,800	-	226,800	(88.16)%
Less 5% Required By Law	-	(14,700)	-	(14,700)	-	(14,700)	0.00%
Total Funding	**5,854,249**	**4,476,800**	**4,892,700**	**2,886,500**	**-**	**2,886,500**	**(35.52)%**

Transportation Disadvantaged Grant (4034)

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 428.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	779,678	-	682,200	-	-	-	N/A
Total Appropriations	**779,678**	**-**	**682,200**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	768,742	-	682,200	-	-	-	N/A
Total Funding	**768,742**	**-**	**682,200**	**-**	**-**	**-**	**0.00%**

Transportation Disadvantaged Grant Match (4035)

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system. Prior to the accounting system upgrade in FY 2023, this was Fund number 429.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	86,630	-	158,500	-	-	-	N/A
Capital Outlay	-	-	64,100	-	-	-	N/A
Reserve for Future Grant Match	-	82,700	-	580,200	-	580,200	601.57%
Total Appropriations	**86,630**	**82,700**	**222,600**	**580,200**	**-**	**580,200**	**601.57%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 0001 General Fund	85,745	82,700	158,500	580,200	-	580,200	601.57%
Trans fm 4030 CATT Transit Enh	-	-	64,100	-	-	-	N/A
Trans fm 4033 Transp Disadv	885	-	-	-	-	-	N/A
Total Funding	**86,630**	**82,700**	**222,600**	**580,200**	**-**	**580,200**	**601.57%**

Emergency Medical Services (4050)

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 490.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	30,228,444	36,500,900	34,057,500	39,061,500	947,900	40,009,400	9.61%
Operating Expense	8,753,855	11,133,500	10,912,300	11,631,700	-	11,631,700	4.47%
Capital Outlay	-	30,300	34,100	18,000	-	18,000	(40.59)%
Trans to 4051 EMS MP	500,000	-	-	-	-	-	N/A
Trans to 4054 EMS Grant Match	50,345	55,000	81,200	195,000	-	195,000	254.55%
Trans to 4055 EMS Capital Fund	-	500,000	2,000,000	1,200,000	-	1,200,000	140.00%
Reserve for Contingencies	-	1,165,000	-	1,817,600	-	1,817,600	56.02%
Reserve for Capital	-	4,530,900	-	7,768,400	-	7,768,400	71.45%
Reserve for Cash Flow	-	870,500	-	1,040,000	-	1,040,000	19.47%
Reserve for Attrition	-	(499,400)	-	(606,600)	-	(606,600)	21.47%
Total Appropriations	**39,532,643**	**54,286,700**	**47,085,100**	**62,125,600**	**947,900**	**63,073,500**	**16.19%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	1,252,925	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	11,689	-	-	-	-	-	N/A
Ambulance Fees	25,856,363	12,700,000	12,700,000	13,000,000	-	13,000,000	2.36%
Miscellaneous Revenues	64,067	-	-	-	-	-	N/A
Interest/Misc	468,995	262,100	630,000	270,000	-	270,000	3.01%
Reimb From Other Depts	3,603,874	-	-	-	-	-	N/A
Trans fm 0001 General Fund	25,429,400	29,392,300	29,392,300	30,421,000	-	30,421,000	3.50%
Carry Forward	13,862,600	12,580,500	24,408,800	19,098,100	947,900	20,046,000	59.34%
Less 5% Required By Law	-	(648,200)	-	(663,500)	-	(663,500)	2.36%
Total Funding	**70,549,913**	**54,286,700**	**67,131,100**	**62,125,600**	**947,900**	**63,073,500**	**16.19%**

Emergency Medical Services Motor Pool & Other Capital Fund (4051)

Fund Type: **Enterprise**

Description: **This fund was originally created to monitor grants received by EMS and special projects funded by the General Fund (0001). Starting in FY16, this fund will transition into providing cost-effective life cycle replacement of EMS Motor Pool vehicles and ambulances through a centralized capital recovery system. Prior to the accounting system upgrade in FY 2023, this was Fund number 491.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	1,379,806	1,557,600	5,039,000	1,977,800	-	1,977,800	26.98%
Trans to 4055 EMS Capital Fund	-	1,627,200	1,627,200	-	-	-	(100.00)%
Trans to 5023 Motor Pool	7,700	8,300	8,300	8,800	-	8,800	6.02%
Reserve for Motor Pool Cap	-	3,234,600	-	2,298,200	-	2,298,200	(28.95)%
Total Appropriations	**1,387,506**	**6,427,700**	**6,674,500**	**4,284,800**	**-**	**4,284,800**	**(33.34)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	15,021	-	-	-	-	-	N/A
Interest/Misc	208,869	8,100	112,100	8,100	-	8,100	0.00%
Reimb From Other Depts	-	342,000	-	-	-	-	(100.00)%
Motor Pool Cap Recovery Billing	1,555,900	1,617,300	1,617,300	1,149,100	-	1,149,100	(28.95)%
Trans fm 4050 EMS	500,000	-	-	-	-	-	N/A
Carry Forward	7,178,900	4,460,700	8,073,100	3,128,000	-	3,128,000	(29.88)%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.00%
Total Funding	**9,458,691**	**6,427,700**	**9,802,500**	**4,284,800**	**-**	**4,284,800**	**(33.34)%**

EMS Grant (4053)

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by Emergency Medical Services. Prior to the accounting system upgrade in FY 2023, this was Fund number 493.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	239	-	292,900	-	-	-	N/A
Capital Outlay	-	-	2,700,000	-	-	-	N/A
Total Appropriations	**239**	**-**	**2,992,900**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	72,756	-	281,600	-	-	-	N/A
Interest/Misc	6,717	-	11,300	-	-	-	N/A
Reimb From Other Depts	-	-	2,700,000	-	-	-	N/A
Total Funding	**79,473**	**-**	**2,992,900**	**-**	**-**	**-**	**0.00%**

EMS Grant Match (4054)

Fund Type: **Enterprise**

Description: **To account for the County matching contributions to Emergency Medical Service grants. Prior to the accounting system upgrade in FY 2023, this was Fund number 494.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	503,452	484,700	765,100	624,700	-	624,700	28.88%
Total Appropriations	**503,452**	**484,700**	**765,100**	**624,700**	**-**	**624,700**	**28.88%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	471,989	429,700	683,900	429,700	-	429,700	0.00%
Trans fm 4050 EMS	50,345	55,000	81,200	195,000	-	195,000	254.55%
Total Funding	**522,335**	**484,700**	**765,100**	**624,700**	**-**	**624,700**	**28.88%**

EMS Capital Fund (4055)

Fund Type: **Enterprise**

Description: **Accounts for non-growth capital projects managed by the Emergency Medical Services Division. The principal funding sources are operating transfers from the Emergency Medical Services Fund (4050). Prior to the accounting system upgrade in FY 2023, this was Fund number 455.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	-	152,000	1,652,000	-	-	-	(100.00)%
Capital Outlay	-	8,000	8,000	1,185,300	-	1,185,300	14,716.25
Reserve for Capital	-	1,986,200	-	2,000,000	-	2,000,000	0.69%
Total Appropriations	**-**	**2,146,200**	**1,660,000**	**3,185,300**	**-**	**3,185,300**	**48.42%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	-	10,000	8,600	10,000	-	10,000	0.00%
Reimb From Other Depts	-	10,000	-	-	-	-	(100.00)%
Trans fm 4050 EMS	-	500,000	2,000,000	1,200,000	-	1,200,000	140.00%
Trans fm 4051 EMS MP	-	1,627,200	1,627,200	-	-	-	(100.00)%
Carry Forward	-	-	-	1,975,800	-	1,975,800	N/A
Less 5% Required By Law	-	(1,000)	-	(500)	-	(500)	(50.00)%
Total Funding	**-**	**2,146,200**	**3,635,800**	**3,185,300**	**-**	**3,185,300**	**48.42%**

Solid Waste Disposal (4070)

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 470.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	3,629,052	4,036,900	3,752,100	4,961,500	-	4,961,500	22.90%
Operating Expense	17,674,707	24,098,900	23,148,000	24,417,000	-	24,417,000	1.32%
Indirect Cost Reimburs	441,600	485,900	485,900	493,400	-	493,400	1.54%
Payment In Lieu of Taxes	489,000	485,300	485,300	543,900	-	543,900	12.08%
Capital Outlay	47,936	49,000	67,000	119,000	-	119,000	142.86%
Trans to 0001 General Fund	2,500	-	-	-	-	-	N/A
Trans to 4008 W/S Ops	1,551,600	-	-	-	-	-	N/A
Trans to 4071 Landfill Closure	1,000,000	1,500,000	1,500,000	5,500,000	-	5,500,000	266.67%
Trans to 4074 SWaste Cap	7,179,200	4,000,000	4,000,000	7,300,000	-	7,300,000	82.50%
Trans to 5006 Info Tech Cap	197,000	249,400	249,400	269,000	-	269,000	7.86%
Reserve for Contingencies	-	2,915,600	-	2,154,900	-	2,154,900	(26.09)%
Reserve for Capital	-	220,300	-	-	-	-	(100.00)%
Reserve for Cash Flow	-	4,610,000	-	4,834,000	-	4,834,000	4.86%
Reserve for Attrition	-	(68,300)	-	(83,600)	-	(83,600)	22.40%
Total Appropriations	**32,212,595**	**42,583,000**	**33,687,700**	**50,509,100**	**-**	**50,509,100**	**18.61%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	134,132	94,100	94,100	94,100	-	94,100	0.00%
Charges For Services	19,523,952	20,152,200	20,055,400	21,242,800	-	21,242,800	5.41%
Miscellaneous Revenues	98,522	89,000	121,700	89,000	-	89,000	0.00%
Interest/Misc	226,282	294,600	356,000	352,200	-	352,200	19.55%
Reimb From Other Depts	11,575,946	13,165,300	12,934,700	14,078,800	-	14,078,800	6.94%
Trans fm 4008 W/S Ops	58,400	-	-	-	-	-	N/A
Trans fm 4073 SWaste Mand	147,500	-	-	-	-	-	N/A
Adv/Repay fm 4073 Mand Trash Collec	-	-	-	4,000,000	-	4,000,000	N/A
Carry Forward	12,259,000	9,819,300	11,866,900	11,741,100	-	11,741,100	19.57%
Less 5% Required By Law	-	(1,031,500)	-	(1,088,900)	-	(1,088,900)	5.56%
Total Funding	**44,023,734**	**42,583,000**	**45,428,800**	**50,509,100**	**-**	**50,509,100**	**18.61%**

Solid Waste - Landfill Closure and Debris Mission Reserves (4071)

Fund Type: **Enterprise**

Description: **Provides reserves for eventual closure of currently active landfill cells and disaster debris mission expenditures Prior to the accounting system upgrade in FY 2023, this was Fund number 471.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans to 4074 SWaste Cap	1,763,800	1,500,000	-	-	-	-	(100.00)%
Adv/Repay to 1813 FEMA Events	-	-	-	7,000,000	-	7,000,000	N/A
Reserve For Landfill Cell Closure	-	328,200	-	380,500	-	380,500	15.94%
Total Appropriations	**1,763,800**	**1,828,200**	**-**	**7,380,500**	**-**	**7,380,500**	**303.70%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Interest/Misc	18,756	9,600	9,500	54,900	-	54,900	471.88%
Trans fm 4070 SWaste Ops	1,000,000	1,500,000	1,500,000	5,500,000	-	5,500,000	266.67%
Carry Forward	1,063,900	319,100	318,900	1,828,400	-	1,828,400	472.99%
Less 5% Required By Law	-	(500)	-	(2,800)	-	(2,800)	460.00%
Total Funding	**2,082,656**	**1,828,200**	**1,828,400**	**7,380,500**	**-**	**7,380,500**	**303.70%**

Solid Waste Motor Pool Capital Fund (4072)

Fund Type: **Enterprise**

Description: **Starting in FY16, this fund will provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. Prior to the accounting system upgrade in FY 2023, this was Fund number 472.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Capital Outlay	306,486	305,400	1,350,000	363,000	-	363,000	18.86%
Trans to 5023 Motor Pool	5,100	5,200	5,200	5,800	-	5,800	11.54%
Reserve for Contingencies	-	22,500	-	-	-	-	(100.00)%
Reserve for Motor Pool Cap	-	562,400	-	458,300	-	458,300	(18.51)%
Total Appropriations	**311,586**	**895,500**	**1,355,200**	**827,100**	**-**	**827,100**	**(7.64)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	19,000	-	-	-	-	-	N/A
Interest/Misc	42,684	10,000	10,000	10,000	-	10,000	0.00%
Motor Pool Cap Recovery Billing	283,800	281,200	281,200	199,400	-	199,400	(29.09)%
Carry Forward	1,648,200	604,800	1,682,200	618,200	-	618,200	2.22%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.00%
Total Funding	**1,993,684**	**895,500**	**1,973,400**	**827,100**	**-**	**827,100**	**(7.64)%**

Mandatory Trash Collection (4073)

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills. Prior to the accounting system upgrade in FY 2023, this was Fund number 473.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	859,775	930,500	906,800	967,400	-	967,400	3.97%
Operating Expense	28,609,640	34,096,300	33,441,500	35,013,500	-	35,013,500	2.69%
Indirect Cost Reimburs	102,900	128,600	128,600	126,100	-	126,100	(1.94)%
Trans to Property Appraiser	62,818	534,600	534,600	561,700	-	561,700	5.07%
Trans to Tax Collector	130,468	141,000	141,000	146,500	-	146,500	3.90%
Trans to 4008 W/S Ops	1,154,900	-	-	-	-	-	N/A
Trans to 4070 SWaste Ops	147,500	-	-	-	-	-	N/A
Trans to 4074 SWaste Cap	3,299,900	300,000	300,000	1,400,000	-	1,400,000	366.67%
Trans to 5006 Info Tech Cap	33,500	51,500	51,500	55,600	-	55,600	7.96%
Adv/Repay to 4070 SWaste Ops	-	-	-	4,000,000	-	4,000,000	N/A
Reserve for Contingencies	-	2,159,500	-	1,464,600	-	1,464,600	(32.18)%
Reserve for Cash Flow	-	5,700,000	-	5,898,500	-	5,898,500	3.48%
Reserve for Attrition	-	(15,700)	-	-	-	-	(100.00)%
Total Appropriations	**34,401,401**	**44,026,300**	**35,504,000**	**49,633,900**	**-**	**49,633,900**	**12.74%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Franchise Fees	2,118,790	2,260,600	2,277,200	2,404,300	-	2,404,300	6.36%
Charges For Services	103,856	114,600	113,500	120,000	-	120,000	4.71%
Mandatory Collection Fees	31,336,927	34,228,000	34,359,200	36,088,800	-	36,088,800	5.44%
Fines & Forfeitures	57,800	32,000	24,700	38,500	-	38,500	20.31%
Miscellaneous Revenues	55,241	55,000	55,000	55,000	-	55,000	0.00%
Interest/Misc	497,118	258,700	314,300	373,200	-	373,200	44.26%
Reimb From Other Depts	-	301,800	301,800	69,000	-	69,000	(77.14)%
Trans fm 4008 W/S Ops	401,500	-	-	-	-	-	N/A
Carry Forward	10,447,300	8,623,000	10,497,400	12,439,100	-	12,439,100	44.25%
Less 5% Required By Law	-	(1,847,400)	-	(1,954,000)	-	(1,954,000)	5.77%
Total Funding	**45,018,534**	**44,026,300**	**47,943,100**	**49,633,900**	**-**	**49,633,900**	**12.74%**

Solid Waste Capital Projects (4074)

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (4070), which accounts for landfill fees, transfer station fees, and carry forward revenue. Prior to the accounting system upgrade in FY 2023, this was Fund number 474.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	31,226,914	900,000	15,295,500	5,850,000	-	5,850,000	550.00%
Capital Outlay	725,720	4,715,500	10,397,700	2,850,000	-	2,850,000	(39.56)%
Reserve for Capital	-	-	-	426,000	-	426,000	N/A
Reserve for Disaster Relief	-	1,500,000	-	-	-	-	(100.00)%
Total Appropriations	**31,952,634**	**7,115,500**	**25,693,200**	**9,126,000**	**-**	**9,126,000**	**28.26%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
FEMA - Fed Emerg Mgt Agency	23,233,054	-	-	-	-	-	N/A
Miscellaneous Revenues	105,099	-	-	-	-	-	N/A
Interest/Misc	522,743	60,000	270,100	60,000	-	60,000	0.00%
Trans fm 4070 SWaste Ops	7,179,200	4,000,000	4,000,000	7,300,000	-	7,300,000	82.50%
Trans fm 4071 Lndfill Closure	1,763,800	1,500,000	-	-	-	-	(100.00)%
Trans fm 4073 SWaste Mand	3,299,900	300,000	300,000	1,400,000	-	1,400,000	366.67%
Carry Forward	17,626,100	1,258,500	21,492,100	369,000	-	369,000	(70.68)%
Less 5% Required By Law	-	(3,000)	-	(3,000)	-	(3,000)	0.00%
Total Funding	**53,729,897**	**7,115,500**	**26,062,200**	**9,126,000**	**-**	**9,126,000**	**28.26%**

Collier County Airport Authority (4090)

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue source is airport user fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 495.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	1,712,475	1,958,500	1,973,900	1,958,500	-	1,958,500	0.00%
Operating Expense	1,134,962	1,448,600	1,398,300	1,364,500	-	1,364,500	(5.81)%
Indirect Cost Reimburs	245,700	260,500	260,500	250,300	-	250,300	(3.92)%
Aviation Fuel	5,140,486	5,356,100	5,270,500	5,545,000	-	5,545,000	3.53%
Capital Outlay	115,452	115,500	115,000	10,000	-	10,000	(91.34)%
Trans to 1001 Rd & Bridge	78,500	-	-	-	-	-	N/A
Trans to 3001 Co-Wide Cap Proj	33,700	-	-	-	-	-	N/A
Trans to 4091 Airport Capital	750,000	861,200	861,200	111,200	-	111,200	(87.09)%
Trans to 5006 Info Tech Cap	48,400	40,700	40,700	56,900	-	56,900	39.80%
Adv/Repay to 0001 Gen Fd	250,000	250,000	250,000	250,000	-	250,000	0.00%
Adv/Repay to 1014 Plan Serv	1,616,090	-	-	-	-	-	N/A
Reserve for Contingencies	-	36,200	-	38,000	-	38,000	4.97%
Reserve for Capital	-	1,952,700	-	1,774,600	-	1,774,600	(9.12)%
Reserve for Attrition	-	(31,200)	-	(35,500)	-	(35,500)	13.78%
Total Appropriations	**11,125,764**	**12,248,800**	**10,170,100**	**11,323,500**	**-**	**11,323,500**	**(7.55)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	1,699,147	1,484,800	1,496,800	1,533,800	-	1,533,800	3.30%
Aviation Fuel Sales	7,895,050	8,303,400	7,403,000	8,174,600	-	8,174,600	(1.55)%
Miscellaneous Revenues	59,288	-	1,200	-	-	-	N/A
Interest/Misc	186,537	24,000	90,000	24,000	-	24,000	0.00%
Carry Forward	4,513,400	2,927,300	3,256,800	2,077,700	-	2,077,700	(29.02)%
Less 5% Required By Law	-	(490,700)	-	(486,600)	-	(486,600)	(0.84)%
Total Funding	**14,353,422**	**12,248,800**	**12,247,800**	**11,323,500**	**-**	**11,323,500**	**(7.55)%**

Airport Capital (4091)

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites. Prior to the accounting system upgrade in FY 2023, this was Fund number 496.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	494,626	200,000	357,200	150,000	-	150,000	(25.00)%
Capital Outlay	102,212	600,000	1,281,800	200,000	-	200,000	(66.67)%
Trans to 4094 Airport GrntMtch	35,813	-	748,400	-	-	-	N/A
Reserve for Capital	-	3,123,800	-	2,074,600	-	2,074,600	(33.59)%
Total Appropriations	**632,652**	**3,923,800**	**2,387,400**	**2,424,600**	**-**	**2,424,600**	**(38.21)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 4090 Airport Ops	750,000	861,200	861,200	111,200	-	111,200	(87.09)%
Carry Forward	3,664,100	3,062,600	3,839,600	2,313,400	-	2,313,400	(24.46)%
Total Funding	**4,414,100**	**3,923,800**	**4,700,800**	**2,424,600**	**-**	**2,424,600**	**(38.21)%**

Airport Grant (4093)

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport. Prior to the accounting system upgrade in FY 2023, this was Fund number 498.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	246,350	-	100	-	-	-	N/A
Capital Outlay	130,637	-	4,436,900	-	-	-	N/A
Total Appropriations	**376,987**	**-**	**4,437,000**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Intergovernmental Revenues	1,194,644	-	4,437,000	-	-	-	N/A
Total Funding	**1,194,644**	**-**	**4,437,000**	**-**	**-**	**-**	**0.00%**

Airport Grant Match (4094)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport. Sources of matching funds include Airport user fees and advances from the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 499.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	14,321	-	100	-	-	-	N/A
Capital Outlay	21,492	-	748,300	-	-	-	N/A
Total Appropriations	**35,813**	**-**	**748,400**	**-**	**-**	**-**	**0.00%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Trans fm 4091 Airport Cap	35,813	-	748,400	-	-	-	N/A
Total Funding	**35,813**	**-**	**748,400**	**-**	**-**	**-**	**0.00%**

Information Technology (5005)

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. Prior to the accounting system upgrade in FY 2023, this was Fund number 505.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	5,166,896	5,732,300	5,258,600	5,971,300	-	5,971,300	4.17%
Operating Expense	4,450,905	4,624,200	4,256,800	4,781,700	-	4,781,700	3.41%
Capital Outlay	-	12,000	-	10,000	-	10,000	(16.67)%
Reserve for Contingencies	-	117,100	-	269,100	-	269,100	129.80%
Reserve for Cash Flow	-	1,213,500	-	1,870,400	-	1,870,400	54.13%
Reserve for Attrition	-	(100,900)	-	(119,400)	-	(119,400)	18.33%
Total Appropriations	**9,617,801**	**11,598,200**	**9,515,400**	**12,783,100**	**-**	**12,783,100**	**10.22%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	1,422	2,000	2,000	2,000	-	2,000	0.00%
Interest/Misc	62,148	53,900	68,500	55,000	-	55,000	2.04%
Reimb From Other Depts	10,230,754	9,343,800	9,627,600	10,353,500	-	10,353,500	10.81%
Carry Forward	1,516,400	2,201,300	2,192,800	2,375,500	-	2,375,500	7.91%
Less 5% Required By Law	-	(2,800)	-	(2,900)	-	(2,900)	3.57%
Total Funding	**11,810,723**	**11,598,200**	**11,890,900**	**12,783,100**	**-**	**12,783,100**	**10.22%**

Information Technology Capital (5006)

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets. Prior to the accounting system upgrade in FY 2023, this was Fund number 506.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Operating Expense	4,832,485	2,442,000	3,484,300	2,705,000	-	2,705,000	10.77%
Capital Outlay	2,639,060	4,525,000	8,708,100	5,875,000	-	5,875,000	29.83%
Reserve for Contingencies	-	-	-	214,500	-	214,500	N/A
Reserve for Capital	-	1,032,800	-	1,203,900	-	1,203,900	16.57%
Total Appropriations	**7,471,545**	**7,999,800**	**12,192,400**	**9,998,400**	**-**	**9,998,400**	**24.98%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	676	1,200	-	-	-	-	(100.00)%
Interest/Misc	202,265	118,100	267,000	121,000	-	121,000	2.46%
Trans fm 0001 General Fund	3,981,600	3,301,100	3,301,100	4,279,200	-	4,279,200	29.63%
Trans fm 1007 PB Beaut MSTBU	37,100	28,000	28,000	28,500	-	28,500	1.79%
Trans fm 1011 Unincorp GenFd	658,800	594,200	594,200	748,500	-	748,500	25.97%
Trans fm 1013 Com Dev	891,700	863,300	863,300	970,900	-	970,900	12.46%
Trans fm 1014 Plan Serv	177,200	183,300	183,300	221,800	-	221,800	21.00%
Trans fm 1017 Wtr Poll Ctrl	121,700	106,700	106,700	122,300	-	122,300	14.62%
Trans fm 1059 Utility Fee Trust	8,600	10,200	10,200	12,700	-	12,700	24.51%
Trans fm 1062 ConsrvCollr Maint	31,100	25,500	25,500	28,500	-	28,500	11.76%
Trans fm 1102 TDC Bch&Inlet Adm	17,800	15,300	15,300	15,800	-	15,800	3.27%
Trans fm 1104 TDC Mgt & Ops	59,300	61,100	61,100	69,700	-	69,700	14.08%
Trans fm 1605 GGate Comm Ctr	42,900	40,800	40,800	47,500	-	47,500	16.42%
Trans fm 4008 W/S Ops	1,844,000	1,649,800	1,649,800	1,862,800	-	1,862,800	12.91%
Trans fm 4070 SWaste Ops	197,000	249,400	249,400	269,000	-	269,000	7.86%
Trans fm 4073 SWaste Mand	33,500	51,500	51,500	55,600	-	55,600	7.96%
Trans fm 4090 Airport Ops	48,400	40,700	40,700	56,900	-	56,900	39.80%
Carry Forward	4,916,100	665,600	5,798,200	1,093,700	-	1,093,700	64.32%
Less 5% Required By Law	-	(6,000)	-	(6,000)	-	(6,000)	0.00%
Total Funding	**13,269,741**	**7,999,800**	**13,286,100**	**9,998,400**	**-**	**9,998,400**	**24.98%**

Property & Casualty Insurance Fund (5016)

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance. Prior to the accounting system upgrade in FY 2023, this was Fund number 516.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	531,258	578,200	551,600	600,900	-	600,900	3.93%
Operating Expense	11,976,996	17,696,900	13,824,900	18,034,000	-	18,034,000	1.90%
Capital Outlay	-	15,000	-	-	-	-	(100.00)%
Trans to 0001 General Fund	76,600	-	-	-	-	-	N/A
Reserve for Capital	-	-	-	5,205,100	-	5,205,100	N/A
Reserve for Insurance	-	2,000,000	-	2,000,000	-	2,000,000	0.00%
Total Appropriations	**12,584,854**	**20,290,100**	**14,376,500**	**25,840,000**	**-**	**25,840,000**	**27.35%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	86,633	40,000	27,500	30,000	-	30,000	(25.00)%
Interest/Misc	147,039	110,000	142,000	147,000	-	147,000	33.64%
Property & Casualty Billings	9,956,400	14,469,600	14,469,600	18,431,500	-	18,431,500	27.38%
Trans fm 0001 General Fund	2,000,000	2,000,000	2,000,000	-	-	-	(100.00)%
Carry Forward	5,376,600	3,678,000	4,977,800	7,240,400	-	7,240,400	96.86%
Less 5% Required By Law	-	(7,500)	-	(8,900)	-	(8,900)	18.67%
Total Funding	**17,566,672**	**20,290,100**	**21,616,900**	**25,840,000**	**-**	**25,840,000**	**27.35%**

Group Health & Life Insurance Fund (5017)

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees. Prior to the accounting system upgrade in FY 2023, this was Fund number 517.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	863,107	870,500	790,800	906,100	-	906,100	4.09%
Operating Expense	51,539,386	56,270,800	61,032,300	61,450,500	-	61,450,500	9.20%
Reserve for Insurance	-	29,502,300	-	26,132,200	-	26,132,200	(11.42)%
Total Appropriations	**52,402,493**	**86,643,600**	**61,823,100**	**88,488,800**	**-**	**88,488,800**	**2.13%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	3,197,614	1,300,000	5,200,100	5,200,000	-	5,200,000	300.00%
Interest/Misc	1,004,048	1,079,500	1,130,000	1,130,000	-	1,130,000	4.68%
Group Health Billings	43,709,753	44,272,800	44,272,000	46,487,000	-	46,487,000	5.00%
Dental & Vision Billings	2,385,720	2,220,000	2,209,000	2,220,000	-	2,220,000	0.00%
Life Insurance Billings	503,363	646,000	636,000	680,000	-	680,000	5.26%
Short Term Disability Billings	780,334	825,000	808,000	825,000	-	825,000	0.00%
Long Term Disability Billings	868,942	775,000	800,000	800,000	-	800,000	3.23%
Trans fm 0001 General Fund	2,000,000	-	-	-	-	-	N/A
Carry Forward	35,794,200	35,644,300	38,231,300	31,463,300	-	31,463,300	(11.73)%
Less 5% Required By Law	-	(119,000)	-	(316,500)	-	(316,500)	165.97%
Total Funding	**90,243,975**	**86,643,600**	**93,286,400**	**88,488,800**	**-**	**88,488,800**	**2.13%**

Worker's Compensation Insurance Fund (5018)

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs. Prior to the accounting system upgrade in FY 2023, this was Fund number 518.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	515,748	633,100	606,500	661,000	-	661,000	4.41%
Operating Expense	1,282,090	1,610,100	1,506,000	1,633,900	-	1,633,900	1.48%
Reserve for Insurance	-	3,792,300	-	3,847,100	-	3,847,100	1.45%
Total Appropriations	**1,797,838**	**6,035,500**	**2,112,500**	**6,142,000**	**-**	**6,142,000**	**1.76%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	809	-	400	-	-	-	N/A
Interest/Misc	96,938	114,800	120,300	120,600	-	120,600	5.05%
Workers Comp Billings	1,916,000	2,032,400	2,026,900	2,016,300	-	2,016,300	(0.79)%
Carry Forward	3,796,500	3,894,100	3,976,000	4,011,100	-	4,011,100	3.00%
Less 5% Required By Law	-	(5,800)	-	(6,000)	-	(6,000)	3.45%
Total Funding	**5,810,247**	**6,035,500**	**6,123,600**	**6,142,000**	**-**	**6,142,000**	**1.76%**

Fleet Management (5021)

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house. Prior to the accounting system upgrade in FY 2023, this was Fund number 521.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	3,268,407	3,539,900	3,444,400	3,784,000	-	3,784,000	6.90%
Operating Expense	9,301,915	11,819,800	11,678,700	11,596,400	-	11,596,400	(1.89)%
Capital Outlay	108,655	355,000	632,000	385,000	-	385,000	8.45%
Trans to 3001 Co-Wide Cap Proj	113,400	-	-	-	-	-	N/A
Reserve for Contingencies	-	227,000	-	394,100	-	394,100	73.61%
Reserve for Cash Flow	-	391,700	-	584,200	-	584,200	49.14%
Reserve for Attrition	-	(61,000)	-	(75,700)	-	(75,700)	24.10%
Total Appropriations	**12,792,378**	**16,272,400**	**15,755,100**	**16,668,000**	**-**	**16,668,000**	**2.43%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Charges For Services	455,749	672,500	543,300	586,500	-	586,500	(12.79)%
Miscellaneous Revenues	66,277	3,000	3,200	3,000	-	3,000	0.00%
Interest/Misc	44,016	20,000	82,000	68,000	-	68,000	240.00%
Fleet Revenue Billings	7,440,701	7,392,000	8,067,200	7,570,400	-	7,570,400	2.41%
Fuel Sale Rev Billings	4,992,045	6,780,000	6,780,000	6,800,000	-	6,800,000	0.29%
Trans fm 0001 General Fund	45,000	-	-	-	-	-	N/A
Carry Forward	1,749,700	1,439,700	1,952,400	1,673,000	-	1,673,000	16.20%
Less 5% Required By Law	-	(34,800)	-	(32,900)	-	(32,900)	(5.46)%
Total Funding	**14,793,487**	**16,272,400**	**17,428,100**	**16,668,000**	**-**	**16,668,000**	**2.43%**

Motor Pool Capital Fund (5023)

Fund Type: **Internal Service**

Description: **Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. Prior to the accounting system upgrade in FY 2023, this was Fund number 523.**

Appropriation Unit	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Personal Services	75,161	108,700	152,500	86,700	-	86,700	(20.24)%
Operating Expense	7,700	106,100	160,400	168,800	-	168,800	59.10%
Capital Outlay	2,225,641	5,892,600	18,531,600	6,768,000	430,000	7,198,000	22.15%
Reserve for Gen Fd Motor Pool Cap	-	1,971,800	-	1,513,400	-	1,513,400	(23.25)%
Reserve for Transp Motor Pool Cap	-	3,667,200	-	2,314,800	-	2,314,800	(36.88)%
Reserve for Stormwater MP Cap	-	1,198,400	-	761,000	-	761,000	(36.50)%
Reserve for MSTU Gen Fd MP Cap	-	1,060,800	-	674,600	-	674,600	(36.41)%
Reserve for Com Dev/Planning MP Cap	-	1,183,000	-	780,100	-	780,100	(34.06)%
Reserve for Pollut Ctr Motor Pool Cap	-	69,600	-	57,000	-	57,000	(18.10)%
Reserve for Int Serv Fd Motor Pool Cap	-	94,200	-	77,200	-	77,200	(18.05)%
Total Appropriations	**2,308,502**	**15,352,400**	**18,844,500**	**13,201,600**	**430,000**	**13,631,600**	**(11.21)%**

Revenue	2023 Actual	FY 2024 Adopted	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Adopted	FY 2025 Change
Miscellaneous Revenues	452,427	-	14,300	-	-	-	N/A
Interest/Misc	548,581	100,000	266,300	40,000	-	40,000	(60.00)%
Motor Pool Cap Recovery Billing	4,536,800	4,622,500	4,622,500	3,090,000	-	3,090,000	(33.15)%
Trans fm 0001 General Fund	721,800	1,235,800	1,235,800	-	430,000	430,000	(65.20)%
Trans fm 1001 Rd & Bridge	38,000	-	-	-	-	-	N/A
Trans fm 1005 Stormwtr Ops	50,000	101,600	101,600	-	-	-	(100.00)%
Trans fm 1011 Unincorp GenFd	-	85,000	85,000	-	-	-	(100.00)%
Trans fm 4009 W/S MP	30,900	32,500	32,500	31,700	-	31,700	(2.46)%
Trans fm 4051 EMS MP	7,700	8,300	8,300	8,800	-	8,800	6.02%
Trans fm 4072 SWaste MP	5,100	5,200	5,200	5,800	-	5,800	11.54%
Carry Forward	18,417,400	9,166,500	22,500,300	10,027,300	-	10,027,300	9.39%
Less 5% Required By Law	-	(5,000)	-	(2,000)	-	(2,000)	(60.00)%
Total Funding	**24,808,708**	**15,352,400**	**28,871,800**	**13,201,600**	**430,000**	**13,631,600**	**(11.21)%**

Appendix to the Collier County Adopted Budget
Fiscal Year 2024-2025

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2024-2025. The appendix consists of the following components:

Glossary of Commonly Used Terms Page 2

Glossary of Commonly Used Acronyms Page 7

Statistical Data* Page 10

*The Collier County Annual Comprehensive Financial Report (ACFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The ACFR for Fiscal Year 2023-2024 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected until March 2025. The statistical data from the ACFR for the Fiscal Year 2022-2023 has been included.

Glossary of Commonly Used Terms

2007 State of Florida Property Tax Limiting Legislation: This refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

2008 State of Florida Property Tax Limiting Legislation: This one-time legislation required the Roll-Back Millage Rate to include Amendment 1's impact.

-A-

Accrual Basis: The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Adopted Budget: The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

Ad Valorem Tax: A tax based on the value of real or tangible personal property.

Agency: A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

Aggregate Millage Rate: A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

Amendment 1 (State-wide voter referendum on January 29, 2008): Provided an extra $25,000 Homestead Exemption; a $25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

Amortization: It is the process of paying off a debt over time in equal installments.

Appropriation: An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

Appropriation Unit: A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions, and reserves.

Article V: The portion of the Florida Constitution that covers funding for the judicial system.

Arbitrage: In government finance, the most common form of arbitrage involves investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend-down requirements the excess interest earnings (arbitrage) must be refunded to the Internal Revenue Service.

Arbitrage Services: Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

Assessed Valuation: The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the property's market value.

Audit: The examination or inspection of various books of accounts by an auditor followed by physical inventory checking.

-B-

Balanced Budget: A budget in which revenues equal expenditures.

Board of County Commissioners (BCC): The legislative body of county government, in Collier County consists of five Commissioners elected by district.

Bond: A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Bond Discount: It is the amount by which the market price of a bond is lower than its principal amount due at maturity. A bond issued at a discount has its market price below the face value, creating a capital appreciation upon maturity since the higher value is paid when the bond matures.

Bond Premium: It is a bond trading above its face value; it costs more than the face amount on the

bond. A bond might trade at a premium because its interest rate is higher than current rates in the market.

Budget: A summary of planned revenues and expenditures for a given period. The County is required to prepare and adopt a budget each fiscal year.

Budget Highlights: Explanations of changes or major issues affecting the budget.

Budget Amendment: A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

-C-

Capital Improvement: The new construction of, or improvements to existing buildings, roads, or other long-lived facilities.

Capital Improvement Element (CIE): This is the section of the state mandated Growth Management Plan that includes a plan for the construction of various public facilities needed to maintain a given service level for the County's expected population over the next five years.

Capital Lease: Contractual agreements termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

Capital Outlay: Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that cost $5,000 or greater.

Capitalization: The process of converting capital fixed assets from expenses to assets.

Carry Forward: (Fund Balance) Unspent money at the end of a fiscal year available in the next fiscal year to fund expenditures or reserves.

Commercial Paper: A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low-cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

Community Redevelopment Agency (CRA) Bank Loan: Specialized competitive bank financing benefiting the County's Bayshore/ Gateway CRA with loan proceeds for private land acquisition purposes within the district.

Constitutional Officers: Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff, and Clerk of the Court.

Contingency Reserve: Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

Contract Agencies: Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

Contributions: A grant the County provides to another government or non-profit agency that provides services to Collier County residents.

Current Service: An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

-D-

Debt Service: Payment of interest, principal, and other associated costs to County creditors.

Deficit: The excess of expenditures over revenues during a fiscal year.

Department: An organizational unit composed of divisions responsible for a major governmental function.

Depreciation: Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy, and obsolescence.

Division: The basic organizational unit of the County which provides a specific service.

-E-

Enterprise Fund: A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

Expanded Service: A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

Expenditure: Money spent to receive a good or service.

- F-

Fiduciary Funds: Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations, and other governmental units.

Fiscal Year: A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

Fixed Asset: Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment, and furniture whose cost is in excess of a specific amount and whose life expectancy over one year.

Full-Time Equivalent (FTE): The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

Fund: A financial unit used to account for activities of a similar purpose or with a common revenue source.

Fund Balance: (Carry Forward). A fund's current assets less current liabilities at fiscal year-end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

-G-

General Fund: The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

General Long-Term Debt: The long-term associated with a governmental type of fund. Long term debt is legally payable from general revenues and backed by the full faith and credit of a governmental unit.

General Obligation Bonds: Bonded indebtedness relies on the general creditworthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

Goals: Written statements that reflect the broad, general purpose of a program.

Governmental Fund: A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital Funds and Debt Service Funds are all types of Governmental Funds.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

-H-

Homestead Exemption: A deduction of up to $25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

-I-

Impact Fees: Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

Indirect Service Charge: Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

Infrastructure: The basic facilities required for the functioning of a community such as roads, bridges, water, and sewer service, etc.

Internal Service Fund: A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

-J-

Job Bank Employee: Pool of temporary pre-qualified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

-L-

Levy: To impose a tax, special assessment, or charge.

Line-Item Budget: A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

-M-

Major Fund: A major fund is defined as those funds whose revenues, expenditures/expenses, assets, or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5

percent of the aggregate of all governmental and enterprise funds in total.

Mandate: Any action or responsibility required by law or so ordered by a court.

Mill: One thousandth of one dollar. One tenth of one cent.

Millage Neutral: A budget prepared with a General Fund millage rate equal to the rate in the prior year's adopted budget.

Millage Rate: The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

Modified Accrual: A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e., when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

Municipal Service Taxing District (MSTD): A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

MSTD General Fund: The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County,
which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-N-

Non-Major Funds: These are those in which special purpose activities are accounted for. Those include special revenue funds, capital projects funds, enterprise funds, and internal service funds.

-O-

Object Code: A numerical code identifying a basic revenue or expense account (line item).

Objectives: Specific items to be accomplished in the short term (year).

Ombudsman: A government official charged with investigating citizens' complaints against the government.

Operating Budget: The total budget for ongoing operations.

Operating Expenses: Appropriation unit accounting for most non-salary costs to provide ongoing services.

-P-

Personal Services: Appropriation unit accounting for employee salary and fringe benefit costs.

Permanent FTEs: The total number of regular straight-time hours (i.e., not including overtime or holiday hours) worked by employees divided by the number of compensable hours applicable to the fiscal year as defined by the Office Management and Budget, Circular No. A-11.

Permanent Fund: It is a fund where the principal fund may not be used and only earnings on the fund are used for the benefit of the government or its citizens.

Program Budget: A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

Property Tax (Ad Valorem Tax): A tax levied on the value of real or tangible personal property.

Proprietary Funds: Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

Referendum: The submission of a proposed public measure to direct popular vote.

Reserve: Money set aside or saved for future use or a specific purpose.
Revenue: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

Revenue Bonds: Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

Rolled Back Rate: The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

-S-

Special Revenue Funds: Used to account for

specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

Special Master: A Special Master is a person who meets the minimum qualifications outlined in the local jurisdiction enabling ordinance and who is authorized to hear and decide cases involving violations of local codes and ordinances.

Strategic Planning: A method of priority setting bases on establishing short and long-term goals, objectives, and implementation plans.

-T-

Tax Increment Financing (TIF): Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

Tax Neutral: A budget prepared with a General Fund millage Rate that will raise the same amount of ad valorem revenue as the prior year's adopted budget.

Tax Roll: The list of properties, and their values, subject to tax for the coming year.

Tentative Budget: The proposed budget is subject to revision and final adoption by the Board of County Commissioners.
Transfer: Money moved from one fund to another

Trust Fund: A fund used to account for assets held in a trustee capacity.

-U-

Unfunded Requirement (UFR): Description for a program, initiative, or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

User Fees: Money paid for a service by the recipient of that service. Examples include utility charges, ambulances fees, and parking fees.

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
ACE	Agency Wide Calendar and E-mail
ACFR	Annual Comprehensive Financial Report
ADA	Americans with Disabilities Act
AED	Automatic External Defibrillator
AHCA	Agency for Health Care Administration
AIMS	Agency Wide Issue Management System
ALS	Advanced Life Support
APU	Auxiliary Power Unit
ASR	Aquifer Storage and Recovery
ASUG	SAP User's Group
ATMS	Advanced Traffic Management System
AUIR	Annual Update and Inventory Report
AV	Aviation
BA	Budget Amendment
BCB	Big Cypress Basin
BCC	Board of County Commissioners
CAD	Computer Aided Design
CARES	Coronavirus Aid, Relief, and Economic Security (CARES) Act (2020)
CAT	Collier Area Transit
CBOD	Carbonaceous Biochemical Oxygen Demand
CCFCD	Collier County Fire Control District
CCR	Communication and Customer Relations
CCSO	Collier County Sheriff's Office
CCTV	Collier County Television
CDBG	Community Development Block Grant
CDES	Community Development and Environmental Services
CDPlus	Community Development Plus (Permitting software application)
CEB	Code Enforcement Board
CERT	Community Emergency Response Teams
CIE	Capital Improvement Element
CIP	Capital Improvement Program

TERM	STANDS FOR
CJIS	Criminal Justice Informational System
COA	Certificate of Adequate Public Facilities
COLA	Cost of Living Adjustment
COPS	Community Oriented Policing Services
CR	County Road
CRS	Community Rating System
CRA	Community Redevelopment Agency
CRM	Customer Relationship Management
DCA	Department of Community Affairs
DP	Data Processing
DPBR	The Florida Department of Business and Professional Regulation
DRI	Development of Regional Impact
DUI-DOT	Driving Under the Influence – Department of Transportation
EAC	Environmental Advisory Council
EMS	Emergency Medical Services
ERTS	Electronic Radio Transmission System
ERU	Equivalent Residential Unit
FAA	Federal Aviation Administration
FAC	Florida Association of Counties
FDEP	Florida Department of Environmental Protection
FDOT	Florida Department of Transportation
FDNR	Florida Department of Natural Resources
FEMA	Federal Emergency Management Agency
FOG	Fat, Oil, and Grease
FPL	Florida Power & Light
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	General Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GGCC	Golden Gate Community Center
GIS	Geographical Information System
GMP	Growth Management Plan
GPS	Global Positioning System

TERM	STANDS FOR
HAVA	Help America Vote Act
HCE	Health Care for the Elderly
HCRA	Health Care Responsibility Act
HUI	Housing and Urban Improvement
IAQ	Indoor Air Quality
ICMA	International City/County Management Association
IT	Information Technology
IQ	Irrigation Quality
LDC	Land Development Code
LIP	Low Income Program
MCSE	Microsoft Certified Systems Engineer
MGD	Million Gallons per Day
MIS	Management Information System
MOT	Maintenance of Traffic
MOU	Memorandum of Understanding
MPO	Metropolitan Planning Organization
MRP	Maintenance Rating Program
MSBU	Municipal Services Benefit Unit
MSTBU	Municipal Services Taxing and Benefit Unit
MSTD	Municipal Services Taxing District
MSTU	Municipal Services Taxing Unit
NCH	Naples Community Hospital
NCRP	North Collier Regional Park
NCRWRF	North County Regional Water Reclamation Facility
NCWRF	North County Water Reclamation Facility
NELAC	National Environmental Laboratory Accreditation Conference
NIM	Neighborhood Information Meeting
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Elimination System
NVRA	National Voter Registration Act of 1993 (aka Motor Voter Act)

TERM	STANDS FOR
OMB	Office of Management and Budget
OSHA	Occupational Safety and Health Administration
PA	Property Appraiser
PC	Personal Computer
PILT	Payment in Lieu of Taxes
PLAN	Physician Led Access Network
PSA	Public Service Announcement
PTI	Public Technologies Incorporated
PUD	Planned Unit Development
QA/QC	Quality Assurance/Quality Control
QTI	Qualified Target Industries
RCP	Radio Communications Program
RFP	Request for Proposal
RLSA	Rural Land Stewardship Area
ROW	Right-of-Way
RSVP	Retired and Senior Volunteer Program
SAN	Storage Area Network
SAP	Systems Application Project (The County's financial management system)
SAVE	Support, Alimony, Visitation and Enforcement
SCADA	Supervisory Control and Data Acquisition System
SCOOT	Split, Cycle and Offset Optimization Technique (traffic system)
SCRWRF	South County Regional Water Reclamation Facility
SCRWTP	South County Regional Water Treatment Plant
SCWRF	South County Water Reclamation Facility
SFWMD	South Florida Water Management District
SHIP	State Housing Initiative Program
SONET	Synchronous Optimal Network
SQG	Small Quantity Generator

TERM	STANDS FOR
SR	State Road
SRF	State Revolving Fund
SWFWMD	Southwest Florida Water Management District
TC	Tax Collector
TCMA	Transportation Concurrency Management Area
TD	Transportation Disadvantaged
TDC	Tourist Development Council
TDR	Transfer of Development Rights
TDS	Total Dissolved Solids
TECM	Transportation Engineering and Construction Management
TRIM	Truth in Millage
UBCS	Utility Billing and Customer Service
UF/IFAS	University of Florida Institute of Food and Agricultural Sciences
UFR	Unfunded Requirement
UPS	Uninterruptible Power Source
USEPA	United States Environmental Protection Agency
VA	Veterans Administration
VHF	Very High Frequency
VOCA	Victim of Crime Act
VSIP	Voluntary Separation Incentive Program
WIC	Women, Infants, Children
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant

Statistical Section

(Will be updated with 2024 data once available)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

COLLIER COUNTY, FLORIDA
NET POSITION BY COMPONENT
Last Ten Fiscal Years
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year						Fiscal Year			
	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
Governmental Activities:										
Net investment in capital assets	$ 1,604,950	$ 1,509,272	$ 1,396,962	$ 1,331,163	$ 1,302,980	$ 1,287,184	$ 1,257,685	$ 1,225,520	$ 1,217,176	$ 1,207,751
Restricted	932,472	782,820	660,442	559,050	478,719	362,045	336,922	327,968	298,360	223,526
Unrestricted	99,589	87,851	42,882	(23,652)	(32,158)	(29,328)	(24,011)	2,478	13,109	169,633
Total governmental activities net position	$ 2,637,011	$ 2,379,943	$ 2,100,286	$ 1,866,561	$ 1,749,541	$ 1,619,901	$ 1,570,596	$ 1,555,966	$ 1,528,645	$ 1,600,910
Business-type Activities:										
Net investment in capital assets	$ 882,904	$ 870,966	$ 846,257	$ 818,092	$ 777,814	$ 763,259	$ 741,912	$ 723,000	$ 714,239	$ 705,065
Restricted	46,639	48,511	50,827	42,036	39,371	31,982	32,619	35,760	31,511	29,749
Unrestricted	296,239	240,180	241,239	215,623	205,756	143,198	168,602	169,287	165,128	185,420
Total business-type activities net position	$ 1,225,782	$ 1,159,657	$ 1,138,323	$ 1,075,751	$ 1,022,941	$ 938,439	$ 943,133	$ 928,047	$ 910,878	$ 920,234
Primary Government:										
Net investment in capital assets	$ 2,487,854	$ 2,380,238	$ 2,243,219	$ 2,149,255	$ 2,080,794	$ 2,050,443	$ 1,999,597	$ 1,948,520	$ 1,931,415	$ 1,912,816
Restricted	979,111	831,331	711,269	601,086	518,090	394,027	369,541	363,728	329,871	253,275
Unrestricted	395,828	328,031	284,121	191,971	173,598	113,870	144,591	171,765	178,237	355,053
Total primary government net position	$ 3,862,793	$ 3,539,600	$ 3,238,609	$ 2,942,312	$ 2,772,482	$ 2,558,340	$ 2,513,729	$ 2,484,013	$ 2,439,523	$ 2,521,144

COLLIER COUNTY, FLORIDA
CHANGE IN NET POSITION
Last Ten Fiscal Years
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year						Fiscal Year			
	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
Expenses										
Governmental activities:										
General government	$ 179,599	$ 138,961	$ 129,810	$ 135,978	$ 134,018	$ 126,920	$ 108,388	$ 104,188	$ 93,644	$ 92,176
Public safety	300,024	274,244	237,435	266,796	254,341	223,177	225,360	205,347	174,874	177,267
Transportation	97,579	94,079	88,679	89,954	88,200	83,386	75,589	70,560	70,296	71,623
Culture and recreation	86,605	70,800	59,348	56,900	59,401	58,042	51,889	49,526	45,117	41,630
Other activities	117,725	97,039	114,798	54,967	52,500	64,822	41,899	48,256	45,621	39,171
Interest on long-term debt	10,320	10,818	14,601	12,321	13,223	9,796	11,294	12,077	12,912	12,674
Total governmental activities expenses	$ 821,852	$ 685,941	$ 644,671	$ 616,856	$ 601,683	$ 566,083	$ 514,419	$ 489,954	$ 442,464	$ 434,541
Business-type activities:										
Water and Sewer	$ 190,639	$ 175,794	$ 166,035	$ 155,368	$ 153,602	$ 144,113	$ 144,850	$ 130,792	$ 122,858	$ 112,643
Solid Waste	85,475	51,071	51,896	49,158	47,529	106,823	43,664	39,271	36,411	33,787
Emergency Medical Services	43,838	41,626	27,782	33,761	34,871	32,275	28,644	26,529	24,094	23,208
Airport Authority	11,762	11,612	7,865	6,168	6,361	5,533	4,905	4,402	4,771	3,764
Mass Transit	17,200	14,766	13,638	13,716	13,090	12,680	11,354	11,333	10,416	10,306
Total business-type activities expenses	348,914	294,869	267,156	258,171	255,453	301,424	233,417	212,327	198,550	183,708
Total primary government expenses	$ 1,170,766	$ 980,810	$ 911,827	$ 875,027	$ 857,136	$ 867,507	$ 747,836	$ 702,281	$ 641,014	$ 618,249
Program Revenues										
Governmental activities:										
Charges for services:										
General government	$ 44,893	$ 46,133	$ 40,237	$ 39,204	$ 39,981	$ 37,703	$ 33,377	$ 35,184	$ 34,240	$ 34,662
Public safety	25,318	28,900	29,790	25,037	26,137	28,040	24,240	25,276	25,227	21,765
Transportation	1,522	1,700	1,897	1,425	1,206	2,111	2,024	4,880	1,094	959
Culture and recreation	10,483	10,015	7,617	5,055	7,808	7,886	8,192	8,393	8,685	7,943
Other activities	1,513	1,257	3,566	1,959	1,862	2,235	1,467	1,230	4,237	2,661
Operating Grants and Contributions	73,672	79,246	98,708	34,025	30,313	29,549	26,599	26,387	35,521	31,444
Capital Grants and Contributions	52,102	132,702	50,311	47,343	56,268	47,645	38,124	36,818	29,986	28,945
Total governmental activities program revenues	209,513	299,953	232,126	154,048	163,575	155,169	133,963	138,168	138,990	128,379
Business-type activities:										
Charges for services:										
Water and Sewer	$ 192,611	$ 177,260	$ 168,017	$ 162,702	$ 155,839	$ 145,757	$ 135,045	$ 123,856	$ 116,645	$ 107,924
Solid Waste	64,854	60,340	59,078	53,885	51,928	50,449	45,209	41,918	39,121	35,368
Emergency Medical Services	15,570	18,491	14,206	13,069	13,854	12,836	11,812	13,161	12,327	9,922
Airport Authority	9,498	9,633	7,242	4,959	4,639	3,951	3,734	3,073	3,350	2,589
Mass Transit	1,081	1,140	1,086	978	1,203	1,129	1,267	1,225	1,719	1,641
Operating Grants and Contributions	42,508	8,172	26,394	11,548	46,592	16,426	5,025	4,435	5,142	3,077
Capital Grants and Contributions	47,787	48,197	42,974	42,099	37,888	38,670	26,993	25,367	21,165	30,662
Total business-type activities program revenues	373,909	323,233	318,997	289,240	311,943	269,218	229,085	213,035	199,469	191,183
Total primary government program revenues	583,422	623,186	551,123	443,288	475,518	424,387	363,048	351,203	338,459	319,562
Net (expense)/revenue:										
Governmental activities	(612,339)	(385,988)	(412,545)	(462,808)	(438,108)	(410,914)	(380,456)	(351,786)	(303,474)	(306,162)
Business-type activities	24,995	28,364	51,841	31,069	56,490	(32,206)	(4,332)	708	919	7,475
Total primary government net expense	$ (587,344)	$ (357,624)	$ (360,704)	$ (431,739)	$ (381,618)	$ (443,120)	$ (384,788)	$ (351,078)	$ (302,555)	$ (298,687)
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Taxes:										
Property taxes	$ 518,877	$ 447,901	$ 400,607	$ 376,140	$ 356,099	$ 337,447	$ 312,633	$ 281,136	$ 259,779	$ 244,404
Gas taxes	24,846	24,196	22,920	21,005	24,485	22,749	21,799	20,478	19,547	18,556
Sales taxes	68,746	65,043	55,732	45,228	49,550	44,093	41,799	40,659	38,573	35,786
Infrastructure sales tax	124,563	120,376	99,588	81,735	60,787	-	-	-	-	-
Tourist taxes	44,108	47,470	36,192	26,062	31,653	27,962	21,961	21,838	21,188	19,137
Other taxes	6,690	6,658	6,289	6,438	7,140	6,914	7,478	7,280	7,322	7,840
State revenue sharing	18,831	17,758	13,776	12,343	13,194	12,564	11,602	11,100	10,589	9,657
Interest earnings	62,110	(55,942)	1,639	14,336	24,113	6,857	3,574	4,891	5,069	2,599
Miscellaneous	18,892	7,899	18,407	11,523	17,594	18,121	9,714	5,976	17,510	13,333
Transfers, net	(18,257)	(15,714)	(8,880)	(15,020)	(16,837)	(16,487)	(14,793)	(14,250)	(14,192)	(13,185)
Total governmental activities	$ 869,406	$ 665,645	$ 646,270	$ 579,790	$ 567,778	$ 460,220	$ 415,767	$ 379,108	$ 365,385	$ 338,127
Business-type Activities:										
Interest earnings	$ 21,606	$ (22,905)	$ 384	$ 5,870	$ 9,699	$ 2,602	$ 1,379	$ 2,011	$ 2,209	$ 1,301
Miscellaneous	1,266	161	1,457	851	1,476	8,423	126	200	94	68
Transfers, net	18,257	15,714	8,880	15,020	16,837	16,487	14,793	14,250	14,192	13,184
Total business-type activities	41,129	(7,030)	10,731	21,741	28,012	27,512	16,298	16,461	16,495	14,553
Total primary government	$ 910,535	$ 658,615	$ 657,001	$ 601,531	$ 595,790	$ 487,732	$ 432,065	$ 395,569	$ 381,880	$ 352,680
Change in Net Position										
Governmental activities	$ 257,067	$ 279,657	$ 233,725	$ 116,982	$ 129,670	$ 49,306	$ 35,311	$ 27,322	$ 61,911	$ 31,965
Business-type activities	66,124	21,334	62,572	52,810	84,502	(4,694)	11,966	17,169	17,414	22,028
Total primary government	$ 323,191	$ 300,991	$ 296,297	$ 169,792	$ 214,172	$ 44,612	$ 47,277	$ 44,491	$ 79,325	$ 53,993

COLLIER COUNTY, FLORIDA
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE
Last Ten Fiscal Years

(amounts expressed in thousands)
(unaudited)

Fiscal Year	Property Tax	Gas Tax	Sales Tax	Infrastructure Sales Tax	Tourist Tax	Other Taxes	Total
2014	$244,404	$18,556	$35,786	$-	$19,137	$7,840	$325,723
2015	259,779	19,547	38,573	-	21,188	7,322	346,409
2016	281,136	20,478	40,659	-	21,838	7,280	371,391
2017	312,633	21,799	41,799	-	21,961	7,478	405,670
2018	337,447	22,749	44,093	-	27,962	6,914	439,165
2019	356,099	24,485	49,550	60,787	31,653	7,140	529,714
2020	376,140	21,005	45,228	81,735	26,062	6,438	556,608
2021	400,607	22,920	55,732	99,588	36,192	6,289	621,328
2022	447,901	24,196	65,043	120,376	47,470	6,658	711,644
2023	518,877	24,846	68,746	124,563	44,108	6,690	787,830

COLLIER COUNTY, FLORIDA
FUND BALANCES OF GOVERNMENTAL FUNDS
Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year									
	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
General fund										
Nonspendable	$ 5,189	$ 3,811	$ 2,785	$ 2,779	$ 2,383	$ 2,645	$ 3,386	$ 3,675	$ 3,546	$ 19,843
Restricted	76	197	580	1,087	461	306	2,440	264	345	125
Assigned	29,293	35,243	12,281	11,664	1,115	1,736	1,598	1,674	1,299	850
Unassigned	129,010	114,549	117,116	104,299	103,707	77,342	54,805	53,961	55,002	57,781
Total general fund	$ 163,568	$ 153,800	$ 132,762	$ 119,829	$ 107,666	$ 82,029	$ 62,229	$ 59,574	$ 60,192	$ 78,599
All other governmental funds										
Nonspendable	$ 7,198	$ 6,993	$ 6,623	$ 3,490	$ 2,887	$ 8,135	$ 2,385	$ 3,055	$ 3,112	$ 53,544
Restricted	964,567	822,398	722,297	560,480	522,311	354,514	328,447	324,334	293,281	242,981
Committed	58,730	48,432	44,582	41,517	40,355	34,788	32,759	26,069	25,663	27,349
Assigned	161,986	110,481	84,392	52,613	31,977	21,129	33,822	28,644	30,800	28,391
Unassigned	(21,285)	(1,636)	-	-	-	(246)	-	(89)	(514)	(62,085)
Total all other governmental funds	$ 1,171,196	$ 986,668	$ 857,894	$ 658,100	$ 597,530	$ 418,320	$ 397,413	$ 382,013	$ 352,342	$ 290,180

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COLLIER COUNTY, FLORIDA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year						Fiscal Year			
	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
Revenues:										
Taxes	$710,628	$637,798	$556,387	$503,593	$471,127	$386,814	$355,885	$322,315	$300,341	$282,315
Licenses, permits and impact fees	74,882	87,077	79,468	68,389	78,182	75,102	59,217	61,033	51,319	40,631
Intergovernmental	155,490	159,873	174,230	96,684	100,191	92,206	86,656	83,349	92,818	89,392
Charges for services	43,598	44,586	38,570	34,959	37,255	36,981	34,008	38,362	37,172	35,149
Fines and forfeitures	2,705	2,498	2,567	2,334	2,491	2,375	2,263	2,708	2,866	3,252
Interest earnings	58,191	(51,856)	1,575	13,178	22,046	6,133	3,233	4,440	4,606	2,393
Special assessments	12,026	15,228	5,610	5,619	7,452	4,789	4,350	3,746	3,132	2,922
Miscellaneous	5,719	6,454	11,851	6,799	5,566	4,527	8,705	6,600	16,063	11,553
Total revenues	1,063,239	901,658	870,258	732,155	724,310	608,327	554,317	523,753	508,317	467,607
Expenditures:										
Current:										
General government	140,034	118,232	109,729	108,008	103,445	101,198	89,193	84,599	78,147	73,739
Public safety	269,511	247,700	226,655	219,808	213,829	198,097	197,762	177,375	167,788	163,169
Physical environment	40,098	25,747	21,050	20,386	23,728	31,394	12,465	15,283	16,157	11,276
Transportation	58,366	59,272	53,788	53,316	45,245	45,904	41,003	36,011	36,392	38,789
Economic environment	42,700	40,858	13,824	9,395	8,378	9,942	8,199	11,061	9,159	9,265
Human services	25,028	25,208	17,191	20,242	17,005	15,849	15,058	14,038	13,151	12,367
Culture and recreation	64,120	56,473	49,493	46,246	48,793	47,671	42,889	40,886	37,523	34,114
Debt service:										
Principal	32,456	28,761	31,084	26,507	23,127	21,864	21,439	20,743	20,039	18,510
Interest	10,314	13,519	13,151	12,731	11,521	10,165	11,908	12,713	13,555	14,177
Redemption of debt	-	-	10,000	-	-	-	5,588	-	-	-
Other fiscal charges	10	171	1,084	21	801	128	48	19	21	173
Capital outlay	177,660	127,836	164,344	123,056	107,881	82,871	80,495	67,198	62,186	63,613
Total expenditures	860,897	743,777	771,393	646,316	603,753	565,683	526,047	479,926	454,718	441,278
Excess of revenues over expenditures	202,342	157,881	98,865	85,839	120,557	43,244	28,270	43,827	53,599	26,329
Other financing sources (uses):										
Bonds issued	-	-	99,175	-	62,365	-	-	-	-	-
Loans issued	1,500	1,000	-	-	28,060	12,000	-	-	-	-
Refunding loans issued	-	108,425	-	-	-	43,713	5,293	-	-	89,780
Premiums on bonds issued	-	-	16,325	-	3,238	-	-	-	-	-
Discount on loans issued	-	(189)	-	-	-	-	-	-	-	-
Payment to refunding escrow	-	(108,044)	-	-	-	(44,525)	-	-	-	(89,622)
Leases	237	865	2,658	358	-	-	-	-	1,315	-
Subscription based information technology arrangements	7,414	-	-	-	-	-	-	-	-	-
Sale of capital assets	1,219	4,662	337	712	376	1,065	155	306	595	314
Insurance proceeds	12,834	842	4,157	2,104	6,416	3,762	339	796	379	316
Transfers in	205,310	185,203	236,502	144,931	140,633	114,358	117,833	121,654	196,026	97,854
Transfers out	(236,560)	(200,834)	(246,785)	(161,271)	(157,393)	(132,910)	(133,834)	(137,530)	(208,760)	(110,052)
Total other financing sources (uses)	(8,046)	(8,070)	112,369	(13,106)	84,289	(2,537)	(10,214)	(14,774)	(9,845)	(11,410)
Net change in fund balances	$194,296	$149,811	$211,834	$72,733	$204,846	$40,707	$18,056	$29,053	$43,754	$14,919
Debt service as a percentage of noncapital expenditures	6.35%	6.86%	7.41%	7.59%	6.99%	6.63%	7.58%	8.11%	8.56%	8.66%

COLLIER COUNTY, FLORIDA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
Last Ten Fiscal Years
(amounts expressed in thousands)
(unaudited)

Fiscal Year Ended September 30	Residential Property	Commercial Property	Government Institutional and Other Property	Industrial Property	Agricultural Property	Personal Property
2014	$ 57,656,527	$ 3,912,768	$ 4,523,093	$ 629,143	$ 266,888	$ 2,200,895
2015	61,457,718	4,082,445	4,692,490	651,646	268,161	2,186,145
2016	66,559,709	4,377,974	5,067,190	682,762	282,725	2,353,841
2017	73,334,846	4,681,110	5,252,880	763,216	282,376	2,342,953
2018	79,459,537	5,047,802	5,438,701	841,128	280,507	2,448,008
2019	83,819,751	5,360,190	5,681,034	923,980	283,625	2,534,892
2020	87,951,024	6,001,743	5,936,391	1,073,086	282,370	2,619,748
2021	93,113,447	6,691,606	6,257,252	1,195,303	276,441	2,755,010
2022	98,746,606	6,636,506	6,516,129	1,274,347	292,672	2,835,230
2023	114,910,903	7,662,665	7,158,582	1,469,083	297,269	3,052,293

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1.
Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.
(1) The basis of assessed value required by the state is 100% of actual value including tax exemptions.

Source:
Property Appraiser Recapitulation Report

COLLIER COUNTY, FLORIDA
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS
Last Ten Fiscal Years
(unaudited)

	Collier County					Other		
Fiscal Year	General Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Total	Collier County School District	Independent Districts	Total
2014	3.5645	0.5873	0.0074	0.0000	4.1592	5.6900	1.2228	11.0720
2015	3.5645	0.5860	0.0077	0.0000	4.1582	5.5800	1.1853	10.9235
2016	3.5645	0.5856	0.0071	0.0000	4.1572	5.4800	1.1331	10.7703
2017	3.5645	0.6323	0.0061	0.0000	4.2029	5.2450	1.1138	10.5617
2018	3.5645	0.6145	0.0061	0.0000	4.1851	5.1220	1.2375	10.5446
2019	3.5645	0.6122	0.0060	0.0000	4.1827	5.0490	1.2331	10.4648
2020	3.5645	0.6172	0.0059	0.0000	4.1876	5.0830	1.2272	10.4978
2021	3.5645	0.6202	0.0058	0.0001	4.1906	5.0160	1.2262	10.4328
2022	3.5645	0.8761	0.0000	0.0001	4.4407	4.8890	1.2155	10.1152
2023	3.5645	0.8745	0.0000	0.0001	4.4391	4.4590	1.1988	10.0969

Basis for property tax rates is 1 mill per $1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources:

Property Appraiser Recapitulation Report

Collier County Adopted Budget

COLLIER COUNTY, FLORIDA
PRINCIPAL TAXPAYERS COUNTY-WIDE
2023 TAX ROLL
(unaudited)

	2023			2014		
Owner/Taxpayer	Property Taxes Levied	Rank	Percent of Total Taxes Levied	Property Taxes Levied	Rank	Percent of Total Taxes Levied
Siena Lakes, LLC	$ 1,808,904	1	0.13%	$ -		
The Moorings, Inc.	1,526,495	2	0.11%	1,083,753	3	0.15%
WSR-NB, LLC	1,481,360	3	0.10%	-		0.00%
Naples Beach Club Land Trust I	1,469,319	4	0.10%	-		0.00%
Marco Hotel, LLC	1,373,795	5	0.10%	972,845	4	0.14%
PR Mercato, LLP	1,370,978	6	0.10%	729,373	8	0.10%
Pearl at Founders Sq, LLC	1,280,693	7	0.09%	-		0.00%
HHR Naples, LLC	1,137,629	8	0.08%	1,476,622	2	0.21%
Naples Beach Club Land Trust 1	1,127,813	9	0.08%	-		0.00%
SD Livingston, LLC	1,044,785	10	0.07%	-		0.00%
Florida Power & Light Company	-		0.00%	3,200,226	1	0.44%
Century Link	-		0.00%	912,077	5	0.13%
Lee County Electric	-		0.00%	908,657	6	0.13%
Naples HMA, Inc.	-		0.00%	760,708	7	0.11%
Wal-Mart Stores East, LP	-		0.00%	720,495	9	0.10%
Coastland Center Joint Venture	-		0.00%	685,444	10	0.10%
Total	$ 13,621,771		0.96%	$ 11,450,200		1.61%
Total Property Taxes Levied - County-Wide	$ 1,423,612,295			$ 719,514,055		

Amounts for taxpayers with similar names have not been combined.

Sources:
Property Appraiser's taxpayer listing in order of taxes levied.
Property Appraiser Recapitulation Report.

COLLIER COUNTY, FLORIDA
PROPERTY TAX LEVIES AND COLLECTIONS
Last Ten Fiscal Years
(amounts expressed in thousands)
(unaudited)

Fiscal Year Ended		Total County Tax Levy for	Collected within the Fiscal Year of the Levy		Total County Tax Levy Cost
September 30	Population (1)	Fiscal Year (2)	Amount	Percentage of Levy	Per Person
2014	336,783	$252,323	$243,084	96.5%	$749
2015	343,802	268,604	259,121	96.5%	781
2016	350,202	291,369	281,114	96.4%	832
2017	357,470	324,123	312,507	96.4%	907
2018	367,347	349,928	337,361	96.4%	953
2019	376,706	369,257	356,075	96.4%	980
2020	375,752	390,115	376,086	96.4%	1,038
2021	382,680	415,635	400,531	96.4%	1,086
2022	390,912	464,860	447,901	96.4%	1,189
2023	399,480	542,294	518,859	95.7%	1,357

Property taxes levied apply only to General, Special Revenue, Debt Service Funds and Capital Projects Funds.

Property tax levies are based on assessed values as of January 1st and become due and payable on November 1st of

Property taxes receivable and a corresponding reserve for uncollectible property taxes are not included in the financial

Sources:
(1) https://www.bebr.ufl.edu/population/population-data-archive/
(2) Property Appraiser Recapitulation Report

COLLIER COUNTY, FLORIDA
RATIOS OF OUTSTANDING DEBT BY TYPE
Last Ten Fiscal Years
(amounts expressed in thousands)
(unaudited)

	Governmental Activities				Business-type Activities					
FiscalYear	Limited General Obligation Bonds (1)	Revenue Bonds (1)	Direct Placement Loans and Notes Payable	Other Loans, Leases and SBITA (3)	Revenue Bonds (1)	Direct Placement Loans and Notes Payable (4)	Other Loans, Leases and SBITA (3)	Total Primary Government	Percentage of Personal Income (2)	Per Capita (2)
2014	$4,223	$277,885	$96,861	$230	$78,470	$17,100	$114,235	$589,004	2.47%	$1,749
2015	3,369	259,563	95,116	1519	60,976	28,714	105,549	554,806	2.05%	1,614
2016	2,941	246,135	87,360	937	59,954	24,727	96,954	519,008	1.74%	1,482
2017	2,499	232,147	79,227	316	59,351	108,278	931	482,749	1.53%	1,350
2018	2,037	175,975	102,930	236	58,748	129,141	587	469,654	1.38%	1,278
2019	1,560	226,896	145,952	153	139,382	113,576	239	627,758	1.65%	1,666
2020	1,063	209,822	136,549	7,311	138,524	98,165	957	592,391	1.44%	1,577
2021	-	309,856	111,582	7,425	297,456	82,476	703	809,498	1.91%	2,115
2022	-	178,680	208,979	8,309	293,299	67,624	677	757,568	1.66%	1,938
2023	-	169,849	186,388	16,832	233,355	106,030	1,233	713,687	1.37%	1,787

(1) Amounts include the unamortized premium or discount.

(2) See the Schedule of Demographic and Economic Statistics for personal income and population data.

(3) Collier County adopted GASB Statement No. 87, Leases in the 2020 fiscal year and GASB Statement 96, Subscription-Based Information Technology Arrangements in the 2023 fiscal year.

(4) Does not include private development note payable.

COLLIER COUNTY, FLORIDA
LEGAL DEBT MARGIN INFORMATION
As Of September 30, 2023
(unaudited)

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt li

DIRECT, OVERLAPPING AND UNDERLYING DEBT
As of September 30, 2023
(unaudited)

	Debt Outstanding	Estimated Percentage Applicable Base n Population (2	Estimated Share of Overlapping Debt
Direct Debt:			
Governmental Activities			
Special Obligation Revenue Bonds (1)(3)	$108,580,664	100.00%	$108,580,664
Tourist Development Tax Revenue Bonds (1)	61,268,636	100.00%	61,268,636
Direct Placement Loans and Notes Payable (1)(3)	186,388,264	100.00%	186,388,264
Leases, SBITA and Other Loans (3)	16,593,116	100.00%	16,593,116
Total Governmental Activities Direct Debt	372,830,680		372,830,680
Overlapping Debt:			
N/A	-	0.00%	-
Underlying Debt:			
City of Naples (4)	1,787,391	4.83%	86,331
City of Marco Island (5)	16,731,482	4.05%	677,625
City of Everglades (6)	-	0.09%	-
Subtotal, Underlying Debt	18,518,873	8.97%	763,956
Total Direct, Overlapping and Underlying Debt	$391,349,553		$373,594,636

(1) Amounts include the unamortized premium or discount.
(2) Population numbers obtained from University of Florida Bureau of Economic and Business Research.
(3) Totals consist of more than one issuance.
(4) Governmental activities debt outstanding amount obtained from the City of Naples.
(5) Governmental activities debt outstanding amount obtained from the City of Marco Island.
(6) Governmental activities debt outstanding amount obtained from the City of Everglades.

COLLIER COUNTY, FLORIDA
PLEDGED-REVENUE COVERAGE
Last Ten Fiscal Years
(amounts expressed in thousands)
(unaudited)

Governmental Activities:

	Gas Tax Bonds and Direct Placement Loans				Special Obligation Bonds and Direct Placement Loans(4)			
Fiscal Year	Gas Tax Collections	Debt Service Principal	Debt Service Interest	Coverage(1)	Legally Available Non-Ad Valorem Collections(2)	Debt Service Principal	Debt Service Interest	Coverage(3)
2014	$18,556	$8,040	$4,018	1.54	$91,043	$9,145	$9,674	4.84
2015	19,547	9,440	3,697	1.49	102,375	8,885	9,426	5.59
2016	20,478	9,900	3,242	1.56	107,268	9,280	9,020	5.86
2017	21,799	10,195	2,939	1.66	108,577	9,705	8,591	5.93
2018	22,749	10,510	2,737	1.72	118,725	10,258	7,012	6.87
2019	22,709	10,830	2,542	1.70	125,162	10,865	7,191	6.93
2020	21,005	11,170	2,178	1.57	124,638	11,362	7,244	6.70
2021	22,920	11,515	1,802	1.72	129,594	11,841	8,458	6.38
2022	24,196	11,875	1,413	1.82	152,914	14,798	9,354	6.33
2023	24,776	12,215	1,046	1.87	165,483	16,885	6,887	6.96

Business-type Activities

	Water and Sewer Revenue Bonds and Direct Placement Loans					
Fiscal Year	Water/ Sewer Charges and Other (4)	Less: Operating Expenses (5)	Net Available Revenue	Debt Service Principal	Debt Service Interest	Coverage (6)
2014	$109,514	$69,710	$39,804	$5,967	$3,986	4.00
2015	118,066	74,344	43,722	6,073	3,639	4.50
2016	125,456	84,474	40,982	3,986	2,841	6.00
2017	136,064	97,904	38,160	3,902	2,818	5.68
2018	155,847	90,507	65,340	5,528	3,050	7.62
2019	163,653	98,281	65,372	6,261	4,091	6.31
2020	169,444	100,866	68,578	6,384	6,189	5.45
2021	170,927	106,913	64,014	6,500	6,066	5.09
2022	160,302	113,392	46,910	9,016	10,959	2.35
2023	209,447	125,794	83,653	5,610	10,851	5.08

(1) Gas Tax Collections divided by annual total debt service requirements for the respective fiscal year.
(2) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax and certain impact fees and are averaged over two fiscal years.

(3) Legally Available Non-Ad Valorem Collections divided by annual total debt service requirements for the respective fiscal year. Current year collections are $168,095,843.

(4) Operating revenues plus other income; certain interest earnings, gain on disposal of assets, capital grants and contributions and transfers in are not included.
(5) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets, interest expense and transfers out are not included.
(6) Net available revenue divided by annual total senior lien debt service requirements for the County Water and Sewer District. Coverage must be at least 1.00.

COLLIER COUNTY, FLORIDA
DEMOGRAPHIC AND ECONOMIC STATISTICS
Last Ten Fiscal Years

(unaudited)

Fiscal Year	Population(1)	Personal Income(2)	Per Capita Personal Income	Median Age(3)	School Enrollment(4)	Unemployment Rate(5)
2014	336,783	$ 23,834,645,000	$70,772	47.6	44,415	6.3%
2015	343,802	27,082,008,000	78,772	48	45,228	5.2%
2016	350,202	29,889,525,000	85,349	48.5	47,289	4.9%
2017	357,470	31,512,180,000	88,153	49.2	49,394	3.6%
2018	367,347	33,958,713,000	92,443	49.7	47,934	3.3%
2019	376,706	38,058,323,000	101,029	50.3	48,441	3.2%
2020	375,752	41,014,314,000	109,153	50.8	47,048	5.7%
2021	382,680	42,413,331,000	110,832	51.3	48,838	3.6%
2022	390,912	45,539,558,000	116,496	51.5	49,692	2.8%
2023	399,480	52,200,912,000	130,672	52.2	49,662	3.3%

Sources:

UF BEBR Florida Estimates of Population 2023
fred.stlouisfed.org/series/PI12021
fred.stlouisfed.org/series/B01002001E012021
collierschools.com/Page/349
floridajobs.org

COLLIER COUNTY, FLORIDA
PRINCIPAL EMPLOYERS
(unaudited)

	2023			2014		
Employer	Employees	Rank	Percent of Total County Employment	Employees	Rank	Percent of Total County Employment
Collier County Public Schools	6,927	1	4.22%	5,281	1	4.20%
NCH Healthcare System	4,247	2	2.58%	4,000	2	3.18%
Arthex, Inc.	3,973	3	2.42%	1,056	8	0.84%
Publix Supermarkets	3,457	4	2.10%	2,805	3	2.23%
Collier County Government (excl. Sheriff)	2,649	5	1.61%	2,211	4	1.76%
Collier County Sheriff's Office	1,446	6	0.88%	1,389	5	1.10%
JW Marriott - Marco Island	1,130	7	0.69%			
Ritz Carlton Hotel	1,100	8	0.67%	1,110	6	0.88%
Seminole Casino - Immokalee	900	9	0.55%			
City of Naples	514	10	0.31%			
Gargiulo, Inc.				1,110	7	0.88%
Hometown Inspection Svs.				900	9	0.72%
Waldorf Astoria (Registry Resort)				760	10	0.61%
Other employers	138,015		83.97%	105,140		83.60%
Totals	164,358		100.00%	125,762		100.00%

Sources:
Southwest Florida Economic Development Alliance
Collier County Public Schools
NCH Healthcare System
Publix Corporate Office
Arthrex, Inc.

COLLIER COUNTY, FLORIDA
BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION (1)
Last Ten Fiscal Years
(unaudited)

	Fiscal Year									
	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
Function:										
General government	1,456	1,434	1,374	1,366	1,342	1,299	1,351	1,262	1,217	1,216
Public safety	1,133	1,104	1,111	1,100	1,080	1,089	1,112	1,124	1,096	1,072
Physical environment	105	97	94	90	80	73	73	70	69	67
Transportation	236	232	233	235	228	224	219	211	192	187
Economic environment	40	31	26	27	31	30	29	26	27	28
Human services	70	70	70	61	58	58	58	56	56	53
Culture and recreation	361	354	370	340	347	337	324	304	298	294
Water and Sewer	476	467	434	438	436	414	410	384	342	340
Solid Waste	44	44	45	44	45	43	31	28	27	28
Emergency Medical Services	228	202	202	202	202	199	194	193	193	172
Airport Authority	18	17	15	15	15	15	15	15	14	14
Collier Area Transit	5	5	5	5	5	5	4	4	3	3
Total	4,172	4,057	3,979	3,923	3,869	3,786	3,820	3,677	3,534	3,474

(1) Includes the Board of County Commissioners and the Constitutional Officers

Sources:
Collier County Office of Management and Budget
Collier County Clerk of the Circuit Court and Comptroller
Collier County Sheriff's Office

COLLIER COUNTY, FLORIDA
OPERATING INDICATORS BY FUNCTION
Last Ten Fiscal Years
(unaudited)

	Fiscal Year									
	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
Function:										
Police:										
Physical arrests	8,224	7,285	6,519	6,227	9,072	9,266	8,269	9,359	9,347	9,418
Parking violations	410	429	362	333	817	894	1,068	867	931	964
Traffic violations	30,041	32,146	24,674	22,370	26,773	17,157	15,473	14,462	16,355	19,868
Fire:										
Fires reported	**	**	**	**	**	**	**	31	82	37
Emergency responses (exclude fire	**	**	**	**	**	**	**	839	1,093	1,080
Number of calls answered	962	737	886	680	870	804	795	870	1,175	1,117
Transportation:										
Collier Area Transit ridership	722,918	662,396	649,391	723,423	913,569	944,931	996,687	1,082,519	1,177,029	1,181,530
Street resurfacing (lane miles)	57	93	42	34	43	40	38	34	34	80
Culture and recreation:										
Beach parking stickers issued	142,338	150,078	144,254	131,645	146,500	143,500	149,490	139,828	134,051	181,878
Library circulation	2,083,700	2,063,261	2,554,082	2,080,277	2,471,878	2,253,555	2,193,351	2,349,418	2,302,017	2,578,588
Water:										
New connections	1,695	2,368	2,864	2,031	2,297	2,776	1,951	2,023	2,204	1,878
Wastewater:										
Average daily sewage treatment (millions of gallons)	23,586	22,220	21,603	21,015	20,426	18,030	18,555	17,866	17,231	16,200

** Due to the consolidation of Fire Districts, this information is no longer being tracked.

Sources:
Police-Collier County Sheriff's Department
Fire-Collier County Bureau of Emergency Services, Greater Naples Fire District
Transportation-Collier County Alternative Transportation and Road and Bridge Departments
Culture and Recreation-Collier County Parks and Recreation and Public Library Departments
Water-Collier County Utility Billing Department
Wastewater-Collier County Wastewater Department

COLLIER COUNTY, FLORIDA
CAPITAL ASSET STATISTICS BY FUNCTION
Last Ten Fiscal Years
(unaudited)

	Fiscal Year									
	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
Function:										
Public Safety:										
Police stations	7	7	7	7	7	7	7	7	7	7
Patrol units	267	268	273	273	272	272	270	274	276	276
Fire:										
Fire stations	4	4	4	4	4	4	4	4	4	4
Highways and streets:										
Streets* (miles)	1,170	1,170	1,167	1,172	1,169	1,166	1,161	1,159	1,149	1,151
Streetlights	5,511	5,412	5,378	5,364	4,635	5,083	5,074	5,182	4,958	4,958
Traffic signals	407	382	381	377	377	377	374	365	360	370
Culture and recreation:										
Parks acreage	1,524	1,524	1,561	1,560	1,521	1,521	1,521	1,521	1,521	1,521
Parks	67	67	66	66	61	61	61	61	61	61
Swimming pools	17	11	9	9	9	9	8	8	8	8
Tennis courts	32	42	40	40	45	45	45	45	45	45
Community centers	10	10	9	9	9	9	9	9	9	8
Libraries	10	10	10	10	10	10	10	10	10	10
Number of volumes in libraries	722,042	699,760	653,726	659,112	663,811	593,378	557,188	567,248	605,408	683,237
Water:										
Number of customers	84,452	82,790	81,339	75,837	73,854	71,614	66,010	61,830	59,443	57,548
Water mains (miles)	1,207	1,205	1,191	1,166	1,149	1,132	1,067	1,015	986	925
Maximum daily capacity (per million gallons)	36,373	34,811	32,726	33,658	32,113	30,956	32,243	33,877	31,376	30,460
Wastewater:										
Sanitary sewers (miles)	1,246	1,212	1,201	1,186	1,181	1,156	1,085	1,021	1,028	1,030
Primary and secondary drainage facilities	330	330	325	325	322	312	289	294	306	306

Sources:
Police-Collier County Sheriff's Department
Fire-Collier County Bureau of Emergency Services Department
Highway and Streets-Collier County Traffic Operations, Transportation Engineering and Road and Bridge Departments
Culture and Recreation-Collier County Parks and Recreation and Public Library Departments
Water-Collier County Water and Utility Billing Departments
Wastewater-Collier County Stormwater and Wastewater Departments