Collier County

STRATEGIC PRIORITIES

Quarterly Updates

FY26 Q4 July 1, 2026 - September 30, 2026

STRATEGIC PLAN 2026

Collier County

VISION

To be the best community in America to live, work, and play

MISSION

To deliver high-quality and best-value public services, programs, and facilities to meet the needs of our residents, visitors, and businesses today and tomorrow

VALUES

- **L**eadership
- **E**thics
- **A**ccountability
- **D**edication
- **S**ervice

STRATEGIC FOCUS AREAS

Quality of Place

Objectives

- Support and enhance our commitment to robust public safety services
- Support access to health, wellness, and human services
- Preserve and enhance the character of our community
- Protect our natural resources
- Provide quality public amenities and recreational opportunities
- Promote Collier County as an exceptional tourism destination
- Maintain a fully responsive, best-in-class emergency management capability

Infrastructure and Asset Management

Objectives

- Plan and build public infrastructure and facilities to effectively, efficiently, and sustainably meet the needs of our community
- Optimize the useful life of all public infrastructure and resources through proper planning and preventative maintenance
- Prepare for the impacts of natural disasters on our critical infrastructure and natural resources
- Use the Annual Update and Inventory Report (AUIR) and other planning tools to establish and implement plans that concurrently provide public infrastructure
- Develop and utilize partnerships to ensure that government facilities meet public expectations

Community Development

Objectives

- Implement prudent and inclusive policy development through effective planning for transportation, land use, and growth management
- Design and maintain an effective transportation system to reduce traffic congestion and improve the mobility of our residents and visitors
- Encourage diverse economic opportunities by fostering a business-friendly environment
- Support comprehensive affordable housing opportunities
- Operate an efficient and customer-focused permitting process
- Develop integrated and sustainable plans to protect and manage water resources
- Provide services and programs that sustainably manage the County's waste

Responsible Governance

Objectives

- Lead by example with positive and purpose-driven actions
- Promote data-driven decision-making through performance management, continuous improvement, and measurable results
- Safeguard taxpayer money by promoting fiscal stewardship and sound budget oversight
- Encourage active community engagement and participation
- Foster a high-performing work culture with transparency and accountability
- Recruit, develop, assess, and retain a high-quality workforce
- Support the Collier County Constitutional Officers in the execution of their responsibilities

STRATEGIC PRIORITIES 2026

Collier County

CATEGORY A

Affordable and Workforce Housing
- Workforce Housing Land Trust Fund

Parks, Recreation, Marinas & Beaches
- Aquatics Capital Program
- Boat Ramp Additions
- Golden Gate 9-12 Hole Golf Course
- Immokalee Sports Complex
- Parks Master Plan & Fee Schedule Update
- Tigertail Beach Facilities Repairs, Renovations & Enhancements

Planning and County Operations
- Facilities Master & Space Allocation Plan

Public Health and Safety
- CCSO Forensics Building
- Collier County Mental Health Facility
- Collier Senior Center Hardening & Expansion
- EMS Station 74
- State Veterans' Nursing Home
- Veterans' Community Center
- 800 MHz Radio Hardening – Analysis For Upgrade
- 800 MHz Radio Hardening – Carnestown Radio Site

Stormwater/Utility Partnership Projects
- TMS and PUD Stormwater Utility Partnership

Transportation
- Collier Boulevard Widening
- Pine Ridge Road Improvements
- Roadside Swale Program
- Roadway Resurfacing Program
- Underground Stormwater Clean, View, and Repair Program
- Vanderbilt Beach Road Extension

Water Resources
- Golden Gate City Infrastructure and Economic Development Master Plan
- Golden Gate City Transmission Water Main Improvements
- Northeast Regional Utility Program
- North Collier Water Reclamation Facility
- Septic To Sewer Conversion
- South County Reclamation Facility

CATEGORY B

Affordable and Workforce Housing
- Affordable Housing

Asset Management Plans
- Facilities Management
- Public Utilities
- Transportation Management

Hurricane and Multi-Hazard Preparedness
- Hurricane and Multi-Hazard Preparedness
- Hurricane Ian Permanent Repairs

Parks, Recreation, Marinas & Beaches
- Beach Parking Additions
- Beach Renourishment
- Big Corkscrew Island Regional Park

Planning and County Operations
- Camp Keais/Rock Springs Master Planning/Environmental Testing
- Community Redevelopment Area Planning
- Cybersecurity Initiatives
- DAS Animal Services Renovation
- HR Recruitment and Retention
- Hussey Property Site Prep – Master Planning
- Integrated Solid Waste Management Strategy
- Strategic Real Estate Acquisitions
- Strategic Plan Budget Integration

Transportation
- Everglades Boulevard
- Goodlette-Frank Road Widening
- Golden Gate City Water Resource Protection/Restoration Master Plan
- Stormwater Projects

Water Resources
- Utility Master Planning – Master Plan Library

Collier County Quarterly Report (Category A)

Dept	Alignment with Strategic Plan	Priority	Description	Update
GMCD	CD	Workforce Housing Land Trust Fund	▪ Purchase land that can be reserved for housing that is affordable through extended County ownership ▪ Long term affordability of Collier's housing stock ▪ Promote economic development by increasing affordable housing options for the area's workforce	▪ No update
GMCD	QP	Aquatics Capital Program	▪ Restore the operational status of Sun-N-Fun, Golden Gate, Immokalee and Vineyards aquatics facilities	**Sun-N-Fun** ▪ Slide Tower and Stairs – Phase 2: Construction Q1 2027 ▪ Pump House #2 Renovation: Complete ▪ Chemical Storage Area Renovation: Procurement Q2 2027 ▪ Emergency Access Bridge: Cancelled ▪ Pump House #2 & #3 Ventilation: Permitting Q4 2026 ▪ Slide Pool Basin: Complete ▪ Wading Pool Renovation: Complete ▪ IWF Storage Tank Demo: Complete **Vineyards** ▪ Splashpad: Permitting Q4 2026 **Golden Gate** ▪ Slide Tower Renovation: Complete ▪ Pump House and Renovation: Design/Solicitation Q4 2027 **Immokalee Sports Complex** ▪ Aquatics Renovation: Permitting/ Procurement Q2 2028
GMCD	QP	Immokalee Sports Complex	▪ Construction of a new pool, renovation of the pump house, replacement of the concrete deck, construction of two synthetic turf fields, improvements of the stormwater system, and installation of a prefabricated restroom	**Turf Fields Phase 1:** ▪ Combine 1A & 1B as single solicitation – 10/2/2026 ▪ Grass fields will be resodded and prepared for fall play, while the re-bid process occurs ▪ Received 100% phase 1B design documents from Stantec ▪ Applied and paid fees for building permit for phase 1B **Aquatics Phase 2:** ▪ Permit submittal – 10/5/26
GMCD	QP and IAM	Boat Ramp Additions	▪ Research, plan, and determine approach to acquiring additional boat launch ramps and required parking	▪ No update
GMCD	QP and RG	Parks Master Plan & Fee Schedule Update	▪ **Master Plan:** Develop a comprehensive master plan for Collier County Parks & Recreation that evaluates existing facilities, identifies community needs, and provides strategic recommendations for future park development, improvements, and long-term maintenance plans. ▪ **Fee Schedule:** Obtain recommendations from a third-party consultant to provide recommendations concerning the associated fees charged for services and programs at Parks and Recreation.	**Master Plan:** • Parks and Recreation submitted solicitation request to Procurement Services. • Procurement Services assigned solicitation #26-8690 and has begun reviewing the drafted scope of work. **Fee Schedule:** • Raftelis to begin fee analysis once data request is complete.

Note: QP = Quality of Place IAM = Infrastructure and Asset Management CD = Community Development RG = Responsible Governance

Collier County Quarterly Report (Category A)

Dept	Alignment with Strategic Plan	Priority	Description	Update
CMO	QP	Tigertail Beach Facilities Repairs, Renovations & Enhancements	▪ Restroom building structural repair and renovation. Lift station wet well repairs and mechanical systems replacement.	▪ Substantial Improvement threshold- FEMA 50% rule has been exceeded. ▪ Restrooms demolition pending contractor quotes ▪ Lift Station renovation pending Parks and Rec Division funding request to the TDC
CMO	QP and IAM	Golden Gate 9-12 Hole Golf Course	▪ Revise and enhance the golf course facilities, while also considering modifications to zoning regulations and infrastructure to accommodate diverse purposes, including but not limited to affordable housing and the establishment of a State Veterans' Nursing Home	▪ Phase 1 Maintenance Site – Complete ▪ Phase 2 Golf Course – Grass maturing ▪ Phase 3 Clubhouse and Driving Range (Village) – Construction underway
CMO	IAM and RG	Facilities Master & Space Allocation Plan	▪ The project will be delivered in three phased components that build on one another. Phase 1 includes a facility condition assessment to identify deferred maintenance and prioritize capital needs with cost estimates. Phase 2 evaluates space utilization to identify opportunities for improved efficiency, reconfiguration, and consolidation. Phase 3 develops a long-range master plan, establishing capital strategies, phasing, cost projections, and recommendations for space use and potential property actions.	**Phase 1:** ▪ Gordian FCA+ Preliminary Presentation completed – 8/17/2026 ▪ Gordian FCA+ Data Confirmation meeting completed – 7/16/2026 **Phase 2:** ▪ FM Leadership RFQ review meeting – 9/18/2026
CMO	QP and CD	Veterans' Community Center	▪ Convert the existing vacant structure at 4110 Golden Gate Parkway into a veterans' community center. The facility will include offices, a conference room, a community room, and a kitchen to support use by various veterans' organizations.	▪ Radon testing of facility – 7/2026 ▪ Coordination Meeting with CHS Director – 7/2026 ▪ Building damages secured/repaired – 6/23/2026 ▪ Grants coordination for funding and PAF began – 5/7/2026 ▪ Engaged past engineer to develop programing via a direct select – 4/30/2026
CMO	QP and CD	Collier Senior Center Hardening & Expansion	▪ Existing building hardening and expansion – The expansion will be a new free-standing building connected to the existing one.	▪ Construction solicitation published – 7/17/2026 ▪ Providing answers to technical questions from bidders – 9/25/2026
CMO	IAM and CD	CCSO Forensics Building	▪ Provide a facility that will house crime scene, evidence and technical services bureau and include storage for evidence, vehicles as well as large equipment	• Continue main building finishes, MEP, fire and low voltage • Complete lake excavation and material export • Complete pre-fabricated vehicle storage panel erection • Risk being mitigated: Timeliness of utilities easements and conveyances recordings

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Collier County Quarterly Report (Category A)

Dept	Alignment with Strategic Plan	Priority	Description	Update
CMO	IAM and CD	Collier County Mental Health Facility	▪ Provide a facility to increase crisis support and function as the Central Receiving Center (CRC) for those receiving services under both the Baker and the Marchman Acts.	▪ Exterior courtyard concrete and astro turf installation ▪ Final site grading ▪ Generator installation ▪ Door installation
CMO	IAM and CD	State Veterans' Nursing Home	▪ Offer assistance and financial backing to the Florida Department of Veterans' Affairs in the design, permitting and construction of a State Veterans' nursing home, adult day health care, and outpatient services.	▪ Transfer the golf course property to the State of Florida (Chair given authority to execute - awaiting approval from State). ▪ County construction of deceleration/turn lane off Golden Gate Parkway (anticipated completion by end of 2026)
CMO	QP, IAM, and CD	EMS Station 74	▪ Design and construct a new facility to support EMS and Fire District operations in the Golden Gate Estates area to lower response times.	▪ Failed installation of permanent fire pump – 8/21/2026 ▪ Amend TCO for Occupancy – 9/15/2026
CMO	QP, IAM, and CD	800 MHz Radio Hardening – Project Analysis For Full Upgrade	▪ Research a complete upgrade to the existing 800Mhz L3Harris P25 radio system with the latest technologies and features that support our critical life safety communications and the needs of our First Responders. The system in place was purchased in 2015.	▪ No Update
CMO	QP, IAM, and CD	800 MHz Radio Hardening – Carnestown Radio Site	▪ Build a new tower on County-owned property since we are required by Big Cypress National Parks and the tower owner to vacate an existing tower site at US 41 and SR 29 in 2025. ▪ Collaborate with the State of Florida who wishes to use the same location	▪ Crowne Castle has asked for another extension to stay on the site for another year with National Parks Service. We are awaiting the answer from NPS on the extension.
TMSD	IAM and CD	Vanderbilt Beach Road Extension	**Phase 1** ▪ A 7-mile extension of Vanderbilt Beach Road, 6-lane urban roadway from east of Collier Blvd to Wilson Blvd., 2 lanes up to 16th St. NE. New intersections and traffic signals on Wilson Blvd., 8th St. NE and 16th St. NE. Canal relocation to south of the roadway from 29th Street N.W. to 15th Street N.W. Improvements to existing intersecting streets **Phase 2** ▪ A 2-mile project of two travel lanes from 16th St. NE to Everglades Blvd. The footprint of this project will allow for a future 6-lane expansion as traffic demand increases. A new signalized intersection is planned at the corner of Everglades Blvd, while one new bridge will be constructed within the limits of this project	**Phase 1** ▪ Substantial completion for the project was achieved on 6/5/2026, a certificate of substantial completion along with a substantial completion punch list was issued to the contractor. ▪ Road opened to traffic on 06/12/2026. ▪ Certificate of final completion was issued on 7/2/2026. **Phase 2** ▪ SFWMD ERP: Received 6/17/25 ▪ BCB R/W Occupancy permit: Received 2/4/26 ▪ ACOE 404 Permit: Received 6/16/26 ▪ Right-of-way acquisition is 100% complete ▪ 100% Plans Submittal under review ▪ Coordinating design & construction efforts with Everglades Blvd Widening

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Collier County Quarterly Report (Category A)

Dept	Alignment with Strategic Plan	Priority	Description	Update
TMSD	IAM and CD	Pine Ridge Road Improvements	▪ Design, permit, and construct improvements at the intersection of Livingston Road and Pine Ridge Road (jughandle intersection) and at the intersection of Whippoorwill Lane and Pine Ridge Road (standard). The I-75 interchange on Pine Ridge Road (diverging diamond intersection) is now to be completed by FDOT	▪ FPL to provide Detailed Cost Estimate for relocation following 5/5/26 ▪ Pre-permit meeting with SFWMD and 60% submittal (6/30/26). ▪ ROW Negotiation with Lacosta Apartment complex ongoing. ▪ 60% Design plan Public Information Meeting held 6/18/26 , ▪ Approval of FPL relocation agreement and Final Estimate to BCC meeting December 2026.
TMSD	IAM and CD	Roadway Resurfacing Program	▪ The 2026 Roadway Resurfacing Program is for the maintenance of roadways throughout Collier County due to degradation, surface level damage, or structural imperfections. Additional roads will be added in cases of emergency maintenance and Program will be adjusted accordingly	Work has started on the program, and the following roadways have been resurfaced: • Vanderbilt Dr. • 3rd Ave SW • Desoto Blvd S • Muirfield Cir. • Pine Woods Neighborhood • Wilson Blvd Turn Lane • Roberts Ave. Collier Blvd Spot Repair • Immokalee Rd and Randall Blvd Spot Repair. • Goodlette Frank Rd and Golden Gate Pkwy Intersection.
TMSD	IAM, and CD	Underground Stormwater Clean, View, and Repair Program	▪ The Clean, View, and Repair Program is for the maintenance and repair of aging underground stormwater infrastructure throughout Collier County. It ensures the proper functionality of our underground stormwater system by cleaning blockages and repairing deficiencies	▪ Currently looking through video inspections of 2025/2026 and determining most efficient and effective repair methods ▪ 2027 cost in proposals thus far $1,122,500.00 ▪ 56 pipes were identified as in need of repair, 19 are still in assessment phase (cost verses urgency). ▪ The FY26 plan for Clean & View identified Immokalee Road from US 41 to Oil Well Road and Golden Gate Blvd for a total of 127,476 feet /21.78 . ▪ We are on a 7-year plan targeting 20% of arterial roads cleaned and viewed per year—if we can achieve 20 miles a year. Funding shortfalls may push out the timeline.
TMSD	IAM, and CD	Roadside Swale Program	▪ Repair and maintain swales throughout the Estates portion of Collier County to bring swale conditions to a grade level which will facilitate better flow to the outfall areas during significant rain events. Degradation and new construction have created imperfections that hinder the function of the swales.	▪ Swale Maintenance Program is currently operating in Area 1 (approximately 125 miles of roadside swales) ▪ The program is in Year 2 of the 5-year implementation plan ▪ Area 1 remains on schedule for completion ▪ Crews are projected to complete 37.5 miles of swale reshaping this season, ending at 52nd Avenue NE ▪ Due to a mild wet season, the Swale Program has continued reshaping operations rather than transitioning to the countywide stormwater strike-force model. Crews are currently beginning work on 50th Avenue NE. Weather conditions will determine whether operations continue to 48th Avenue NE.
TMSD	IAM and CD	Collier Boulevard Widening	▪ Widening of Collier Boulevard from 4 to 6 lanes between Green Boulevard and City Gate Drive N along with a road alignment shift, traffic signal revision, new traffic signals, new bridges, bridge removal, on-street bike lanes, and pedestrian upgrades	▪ October 2026: Anticipated Bid Documents submittal ▪ BCB permits & City of Naples pipe replacement Intergovernmental Agreement were obtained ▪ BCC approval of Construction Contract is anticipated in 12/2026
PUD	IAM and CD	Golden Gate City Infrastructure and Economic Development Master Plan	▪ Construct 4 MGD capacity at the Golden Gate City WWTP with retaining 1 MGD of existing plant capacity. Construct second Deep Injection Well (DIW)	▪ 8" Watermain tie-in complete; jumper removed ▪ Rapid infiltration basin demolition 100% Complete ▪ Pay App #2 submitted. ▪ Work Directive #2R issued (rescinds WD#2 and deletes FM Relocation) ▪ Isolation and Demolition of existing piping feeding RIBs 100% complete; FDEP Notified ▪ Builders Risk application submitted to Risk ▪ Presentation to Golden Gate Civic Association – September 14, 2026 ▪ Public Relations – Notifications, Hotline and Email Activation complete ▪ Design change notice's 1-5 issued ▪ Proposal/Claim for WD#1 and Tropicana ROW work for $98,493 submitted August 31, 2026, and rejected on September 1, 2026

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Collier County Quarterly Report (Category A)

Dept	Alignment with Strategic Plan	Priority	Description	Update
PUD	IAM, and CD	Golden Gate City Transmission Water Main Improvements	▪ Construct new transmission water mains around Golden Gate City and connect these mains to the regional water system	▪ Phase 1A – Project is closed out ▪ Phase 1B – Project was completed on January 26, 2026, and ROW permit closed out. CO#5: Change order package was submitted to Vendor on August 31, 2026 for signature. Vendor scheduled a meeting with PM for September 23, 2026 to go over comments/questions before signing. CO#6: Vendor and PM review all backup documentation August 20, 2026 for claims #1, #2, #3 and #4 on July 14, 2026 ▪ Phase 2 – Project to be closed out
PUD	IAM, and CD	Northeast Regional Utility Program	▪ **South Wellfield – Phase 1** – Design and construction of the Phase 1 raw water wellfield (LTA wells 1 - 5) consisting of piping, power, fiber communication, water supply well electrical control buildings and related site improvements. ▪ **Perimeter Wellfield – Phase 2** – Design and construction of the Phase 2 raw water wellfield consisting of 19 total well sites which includes both 6 LTA wells and 13 LHA raw water wells. The design will include piping, power, fiber communication, ductbanks, water supply wells, electrical controls and related site improvement. This project will support the initial 10 MGD phase of the NECRWTP. ▪ **Design-Build Utility Mains Expansion Project** – Expansion of utility mains in the northeast service area towards State Road 29. ▪ **Northeast Facilities - NECWRF 6 MGD + NECWTP 10 MGD** - Phase 1 Design and Construction of the NECWRF 6 MGD + NECWTP 10 MGD plants and common facilities including update of the 2010 designs for technology. ▪ **Deep Injection & Monitoring Wells** - Construct two Deep Injection Well for the Northeast County Water Reclamation Facility and Northeast County Water Treatment Plant. The DIW's will be utilized to dispose of excess reuse water from a water reclamation facility and reverse osmosis (RO) concentrate from a water treatment plant (WTP). ▪ **Interim WWTP, Tanks, Pump Stations & Pipelines** - Design and construct potable water storage tank and pump station, interim wastewater treatment plant (ITP), Irrigation Quality (IQ) storage tank and IQ pump station, and potable water, IQ water and wastewater transmission mains.	**Wellfield Phase 1 and Phase 2** ▪ Continued design of wellfield including hydraulic modeling and construction plan preparation ▪ Continued design coordination between CDM, Carollo and Apex including electrical scopes and site development **Design-Build Utility Mains Expansion Project** ▪ HEX meeting held on July 23, 2026. Conditional Use permit for the Camp Keais Utility Site approved on July 29, 2026 ▪ Design-Build team provided 90% plans for pipe installation on July 28, 2026 ▪ Pipe installation- ROW permits were approved and materials ordered ▪ FDEP Applications for Water and Wastewater submitted in August 2026 ▪ Camp Keais Utility Site SDP/SDPI - Pre-application with GMD staff scheduled for September 22, 2026 **Northeast Facilities - NECWRF 6 MGD + NECWTP 10 MGD** ▪ 30% Design Review meetings with Carollo (EOR) for WTP/Common Facilities and WRF held in July 2026 ▪ 30% WTP/Common Facilities and WRF Cost Modeling and Value Engineering meetings held in July 2026 ▪ 30% Cost Estimates for WRF submitted to County September 2026 ▪ Engineering Service During Construction Budgeting Finalized ▪ Submitted PDF and FDEP Application for Construction of Public Water System (WTP) in August 2026 ▪ Held NCWRF Headworks gap-analysis and walkthrough with plant staff and Carollo (EOR) in September 2026 **Deep Injection & Monitoring Wells** ▪ Completed FY 2026 **Interim WWTP, Tanks, Pump Stations & Pipelines** ▪ Project Complete
PUD	IAM, and CD	South County Reclamation Facility	▪ Construct enhanced facilities while maintaining current LOS and compliance.	▪ BCC approved selection committee rankings to begin negotiations with Carollo Engineers, Inc. on July 28, 2026 ▪ Rescheduled August 25, 2026, contract negotiation meeting ▪ Coordinate with Procurement site visit per Carollo's request
PUD	IAM, and CD	North Collier Water Reclamation Facility	▪ Installation of a new pretreatment facility at the North County Water Reclamation Facility (NCWRF).	▪ Final Completion achieved July 10, 2026 ▪ 3 negotiation meetings held associated with project closeout claims

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Collier County Quarterly Report (Category A)

Dept	Alignment with Strategic Plan	Priority	Description	Update
PUD	IAM and CD	Septic To Sewer Conversion	**Palm River Area 4** ▪ Replace and rehabilitate 50-year-old water system and convert existing septic tanks to low pressure sewer system for 24 connections, into one combined project	**Palm River Area 4** ▪ Closing the project with grants office
PUD / TSMD	IAM, and CD	TMS and PUD Stormwater Utility Partnership	**Palm River Areas 3, 5, and 6** ▪ Removal and Replacement of Water, WW, IQ, Stormwater and sidewalks infrastructure in Palm River Neighborhood **Naples Park 91st Avenue North** ▪ Replace and rehabilitate 50-year-old water, wastewater and stormwater infrastructure into one combined project **Naples Park 98th and 99th Avenues North** ▪ Replace and rehabilitate 50-year-old water, wastewater and stormwater infrastructure into one combined project **Naples Park 103rd and 104th Avenues North** ▪ Replace and rehabilitate 50-year-old water, wastewater and stormwater infrastructure into one combined project **Old Lely Phases 7, 8, and 9** ▪ Replace and rehabilitate 60-year-old water, wastewater and stormwater infrastructure into one combined project **West Goodlette-Frank Joint Stormwater - Sewer Phase 2** ▪ A joint project with the City of Naples to replace septic systems with sanitary sewer within the City's Unsewered Areas 1, 2, 3 and 6 and correct street and yard flooding issues between US-41 and Goodlette-Frank Road from Pine Ridge Road to Cypress Woods Drive plus Creech Rd	**Palm River Areas 3, 5, and 6** ▪ Bid was received on August 17, 2026 ▪ Contract development underway **Naples Park 91st Avenue North** ▪ The EOR requested to change the current contract rates. In the process to update the new rates **Naples Park 98th and 99th Avenues North** ▪ Project is complete **Naples Park 103rd and 104th Avenues North** ▪ Preparing executive summary BCC construction contract approval November 2026 **Old Lely Phases 7, 8, and 9** ▪ Meeting held with Apex to discuss minimum easement sizes needed **West Goodlette-Frank Joint Stormwater - Sewer Phase 2** **Current Status:** ▪ City of Naples has confirmed the location of sanitary pump stations ▪ Project areas 1, 2, & 3, reached 90%, anticipate finishing plans by the end of 2026 ▪ Need to review what potential projects for Stormwater could be completed before 2030 estimated construction start, specifically flooding areas and neighborhood outfalls, these projects would not impact overall project **Progress** ▪ Stormwater continues to remain in communication with the City of Naples and designer with monthly progress meetings to determine solicitation schedule (FY2029) and anticipated construction start date (late 2030)

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Collier County

Category A Priorities

Collier County Strategic Plan

WORKFORCE HOUSING LAND TRUST FUND

A

District #3	3
Project #	50267
Project Manager	Cormac Giblin, Director Economic Development & Housing
Project Sponsor	Real Property GMCD – Housing Policy & Economic Development Division

Scope:

- Purchase land that can be reserved for housing that is affordable through extended County ownership.
- Acquire land for housing that is affordable
- Long-term affordability of Collier's housing stock
- Promote economic development by increasing affordable housing options for the area's workforce

Total Budget	$20,000,000.00

Stage	% Complete
Procurement	72%
Design	65%
Construction	38%
Closeout	0%

Renaissance Hall at Old Course

EKOS Creekside

Progress: **Updated: 9/30/2026**

- Renaissance Hall 252 Affordable Units are currently leasing.
- Ekos Creekside vertical construction of 160 Affordable Units progressing.

Current Status:

Development	Amount	Surtax Validation Date	Acres	Est. Number of Units	Status 6/30/26	Location	Developer
Beginning Balance	$20,000,000	11/6/2018			Voters approved 1-cent Sales Surtax with $20,000,000 set-aside for Workforce Housing Land Acquisition	County-Wide	
Purchase of Ekos Creekside	$3,750,000	1/11/2024	7.5	160	Vertical Construction Well Underway	6352 Collier Blvd Naples	McDowell Housing Partners
Purchase of Golden Gate Golf Course	$4,605,900	3/14/2024	21.78	352	252 Workforce Units Completed and Open. 100 Senior Units in Permitting	10816 Renaissance Cir Naples	Rural Neighborhoods
Purchase of Williams Reserve	$5,950,000	9/12/2024	412	336	Site Planning for Future Uses- 168 Acres are Already Entitled for 336 Units + 243 Acres Still Unentitled	4301 Lake Trafford Rd Immokalee	TBD
Current Available Balance (6/30/26)	$5,694,100	Application for funding still open					

Collier County
Strategic Plan

BOAT RAMP ADDITIONS

A

District #	All
Project #	TBD
Project Manager	James Hanrahan
Project Sponsor	Parks and Recreation
Scope: Research, plan, and determine approach to acquiring additional boat launch ramps and required parking.	
Design Budget	TBD
Const Budget	TBD
Total Budget	TBD
Arch/Eng:	TBD
General Cont	TBD
Owner Rep (CEI)	TBD
NTP Design	TBD
Final Completion	TBD

Stage	% Complete
Procurement	0%
Design	0%
Construction	0%
Closeout	0%

Progress **Updated: 9/30/2026**

- No updates.

Next Steps/Current Challenges

- Continue research into available properties for acquisition.
- Identify available funding sources for acquisition and property development.
- Garner public support for identified project(s).
- Maximize public boat ramp capacity by phasing out or relocating commercial use to single location.

Collier County
Strategic Plan

PARKS MASTER PLAN & FEE SCHEDULE UPDATE

A

District #	All
Project #	80342, 80370, & 80360
Project Manager	James Hanrahan
Project Sponsor	Parks and Recreation
Master Plan Scope: Develop a comprehensive master plan for Collier County Parks & Recreation that evaluates existing facilities, identifies community needs, and provides strategic recommendations for future park development, improvements, and long-term maintenance plans. **Fee Schedule Scope:** Obtain recommendations from a third-party consultant to provide recommendations concerning the associated fees charged for services and programs at Parks and Recreation.	
Total Budget	Parks Master Plan: $300,000.00 Parks Fee Schedule: $120,000.00
NTP	TBD
Sub Completion	TBD
Final Completion	TBD

Progress Parks Master Plan: **Updated: 9/30/2026**

- Parks and Recreation submitted solicitation request to Procurement Services.
- Procurement Services assigned solicitation #26-8690 and has begun reviewing the drafted scope of work.

Next Steps/Current Challenges/Change Management

- Finalize solicitation with Procurement Services and begin the bidding process.

Progress Parks Fee Schedule: **Updated: 9/30/2026**

- Purchase Order issued to Raftelis Financial Consultants.
- Parks and Recreation team has begun data collection for Raftelis Financial Consultants to begin analysis of the Parks Fee Policy.

Next Steps/Current Challenges/Change Management

- Raftelis to begin fee analysis once data request is complete.

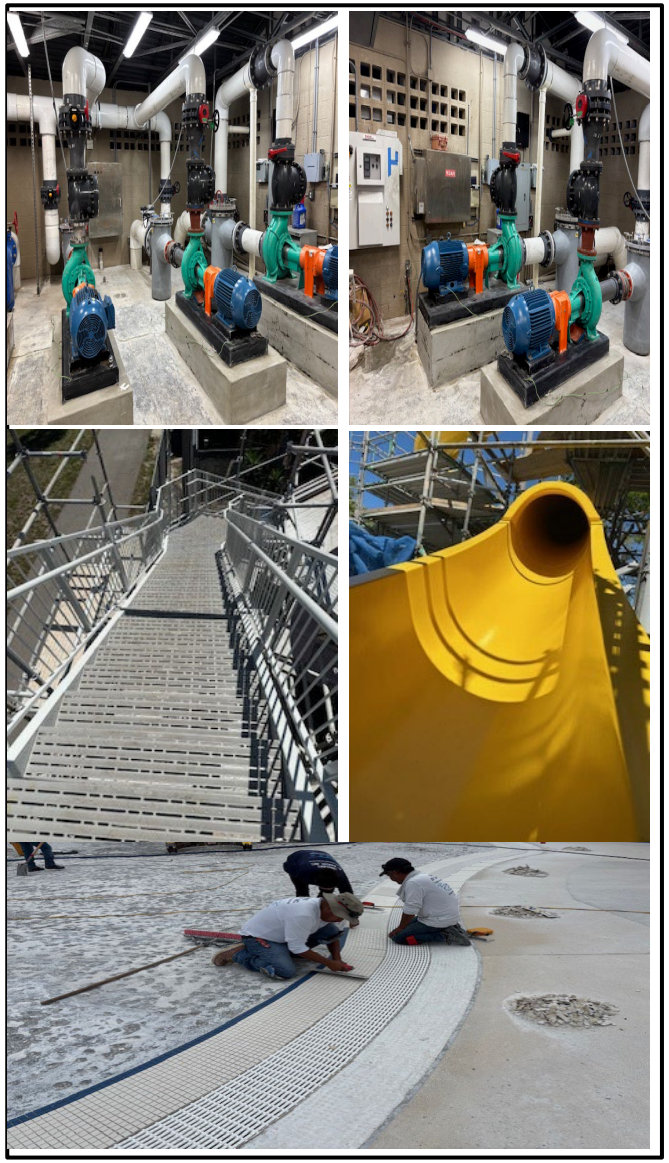
Collier County Strategic Plan

AQUATICS CAPITAL PROGRAM

A

District #	2, 3 and 5
Project #	80421, 80384, 80275, 80406 and 80429
Project Manager	Dayne Atkinson
Project Sponsor	Parks and Recreation
Scope: To restore the operational status of Sun-N-Fun, Golden Gate, Immokalee and Vineyards aquatics facilities.	
Design Budget	$700,000 Est
Const Budget	$10,800,000 Est
Total Budget	$11,500,000 Est
Arch/Eng:	Various
General Cont	Various

Facility	Grade
Big Corkscrew Regional Park	B
Eagle Lakes Community Park	B
Immokalee Sports Complex	C
Golden Gate Community Park	B
Vineyard Splash Pad	B
North Collier Regional Park: Sun-N-Fun	B



Project	Stage	Final Completion
SNF – Slide Tower And Stairs: Phase 1	Complete	Q1 2025
SNF – Slide Pool Basin (Long Term)	Complete	Q2 2025
SNF – Wading Pool Renovation	Complete	Q1 2026
SNF – Pump House #2 Renovation	Complete	Q2 2026
GG – Slide Tower and Slide Pool Renovation	Complete	Q2 2026
SNF IWF Storage Tank Demo	Complete	Q2 2026
SNF – Ventilation Of Pumphouse #2 & #3	Permitting	Q4 2026
Vineyards – Splashpad	Permitting	Q2 2027
SNF – Slide Tower Stairs: Phase 2	Construction	Q1 2027
SNF – Chemical Storage Area	Procurement	Q2 2027
GG – Pump House and Renovation	Design Solicitation	Q4 2027
ISC – New Pool	Permitting /Procurement	Q2 2028
SNF - Emergency Access Bridge	Cancelled	Q2 2027

Updated: 9/30/2026

Collier County Strategic Plan

800 MHz RADIO HARDENING PROGRAM CARNESTOWN RADIO SITE RELOCATION

A

District #	**5**
Project #	50104.14
Project Manager	Nathaniel Hinkle, Telecommunications Manager
Project Sponsor	Public Safety

Scope: We are being required by Big Cypress National Parks and the tower owner, along with several other government and commercial tenants, to vacate an existing tower site at US 41 and SR 29 sometime in 2025. We have identified a candidate site location that will be a new tower build on County-owned property. We are collaborating with the State of Florida who also wishes to use the same location.

Design Budget	TBD
Const Budget	TBD
Total Budget	TBD
General Cont	State of Florida DMS/ Hardware
Owner Rep (CEI)	TBD
NTP Design	TBD
NTP Const	TBD
Sub Completion	TBD
Final Completion	TBD

Stage	% Complete
Procurement	0%
Design	0%
Construction	0%
Closeout	0%

Next Steps/Current Challenges **Updated: 9/25/2026**

- Florida Department of Management Services (DMS) has concluded their search for other options. Staying at Carnestown is the only option in this case.

Progress

- Crowne Castle has asked for another extension to stay on the site for another year with National Parks Service. We are awaiting the answer from NPS on the extension. Nothing for us to do at this time.

Collier County Strategic Plan

800 MHz RADIO HARDENING PROGRAM PROJECT ANALYSIS FOR FULL UPGRADE

A

District #	ALL
Project #	TBD
Project Manager	Nathaniel Hinkle, Telecommunications Manager
Project Sponsor	Public Safety

Scope: The existing 800Mhz L3Harris P25 radio system was purchased in 2015 and has experienced several critical failures related to system design issues, lack of radio site hardening and resiliency measures. In examining the needs of our First Responders we are in the process of looking into a complete upgrade to the latest technologies with features that support our critical life safety communications needs.

Design Budget	TBD
Const Budget	TBD
Total Budget	TBD
General Cont	TBD
Owner Rep (CEI)	TBD
NTP Design	TBD
NTP Const	TBD
Sub Completion	TBD
Final Completion	TBD

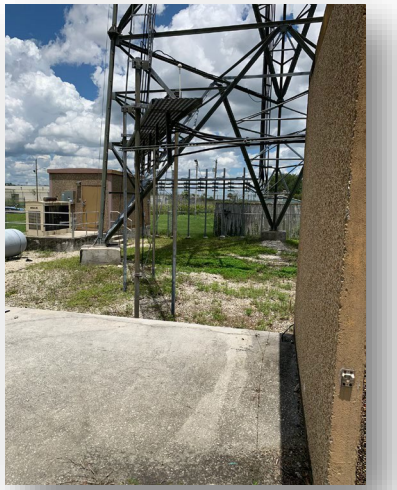
Stage	% Complete
Procurement	0%
Design	0%
Construction	0%
Closeout	0%

Public Safety Radio System Analysis

LAW

EMS

FIRE



Next Steps/Current Challenges **Updated 9/25/2026**

- The Board approved the acquisition of a consultant to perform a complete needs analysis for the 800Mhz P25 radio program.
- Task Team meetings: Continue meetings with customers to determine the full scope of needs.
- The Procurement Division has agreed that GSA will be used to contract these services.
- Mission Critical Partners was hired under the GSA contract
- Mission Critical Partners to present to the BCC the final results of the radio system study.

Progress:

•Further discussion with CCSO and commissioners are to be scheduled.

•Commissioner Saunders requested information from Sheriff Rambosk about the radio system upgrade in recent budget meeting. Sheriff Rambosk indicated he would have more information by July 18th, 2026.

•No further information at this time.

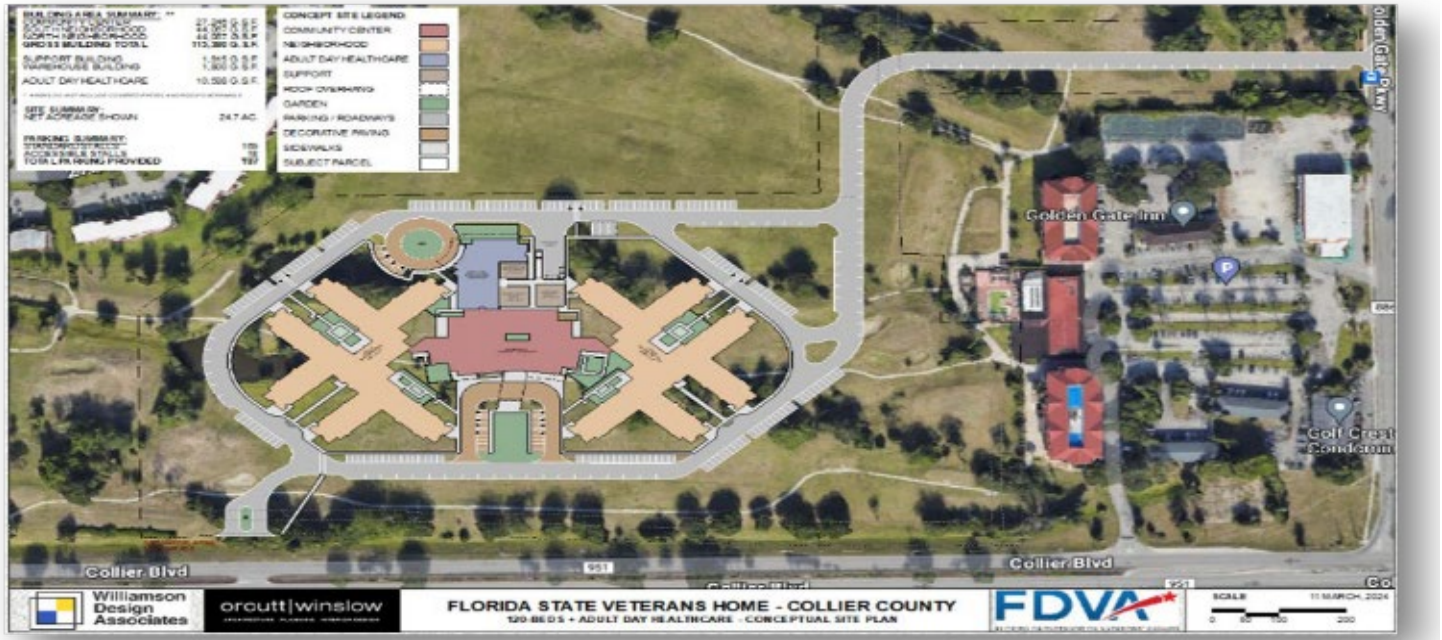
Collier County
Strategic Plan

STATE VETERANS' NURSING HOME

A

District #	3
Project Sponsor	Florida Department of Veterans' Affairs
Scope: Offer assistance and financial backing to the Florida Department of Veterans' Affairs in the design, permitting, and construction of a State veterans' nursing home, adult day health care, and outpatient services.	
Arch/Eng:	Grace Design Studios (formerly HHCP: Orcutt/Winslow)
General Cont.	Suffolk Construction
Owner Rep (CEI)	TBD
NTP Design	TBD
NTP Const	TBD
Sub Completion	TBD
Final Completion	2028 Est

Stage	% Complete
Procurement	N/A
Design	100%
Construction	0%
Closeout	0%



Next Steps/Current Challenges **Updated: 9/30/2026**

- Transfer the golf course property to the State of Florida (Chair given authority to execute - awaiting approval from State).
- County construction of deceleration/turn lane off Golden Gate Parkway (anticipated completion by end of 2026)

Progress

- Groundbreaking held on Friday, July 10, 2026
- Property Dedication Ceremony with FDVA – Held January 9, 2026
- 100% plans completed
- Transfer the $10M ADHC/Outpatient funds to the State's escrow account
- The US Dept. of Veterans Affairs approved the 35% designs on 4/22/25
- Preliminary design for entire facility submitted for VA Construction Grant consideration on 4/9/24
- $500,000 approved for design/construction of Golden Gate Parkway rear entrance/turn lane for construction ingress/egress
- $10 million in surplus surtax funding committed by BCC for Adult Day Health Care and Outpatient Therapy facilities (not matched by the federal government in the grant program)
- $10 million appropriated by the 2024 State Legislature to supplement funding for skilled nursing and outpatient services
- $30 million in Collier County surtax funding approved by voters as State match for federal construction matching grant funds
- $500,000 appropriated by the 2023 State Legislature for preliminary design for the VA grant application

Collier County
Strategic Plan

FACILITIES MASTER & SPACE ALLOCATION PLAN

A

District #	All
Project #	50297
Project Manager	Caitlin Litts
Project Sponsor	Facilities Management
Scope: The project will be delivered in three phased components that build on one another. Phase 1 includes a facility condition assessment to identify deferred maintenance and prioritize capital needs with cost estimates. Phase 2 evaluates space utilization to identify opportunities for improved efficiency, reconfiguration, and consolidation. Phase 3 develops a long-range master plan, establishing capital strategies, phasing, cost projections, and recommendations for space use and potential property actions.	
Design Budget	Phase 1: $500,000 (funded) Phase 2: $2,500,000 (funded) Phase 3: $2,000,000
Total Budget	$5,000,000 Est total cost
Arch/Eng:	Phase 1: Gordian
NTP Design	Phase 1: 11/24/2025 PO
Final Completion	Phase 1: October 2026 Phase 2: TBD Phase3: Winter 2030

Stage	% Complete
Procurement	30%
Design	10%
Construction	N/A
Closeout	0%

Next Steps/Current Challenges/Change Management **Updated: 9/21/2026**

- **Phase 1:**
  - Gordian FCA Cloud software team training – 10/2/2026
  - Gordian Final Presentation with FM leadership – 10/23/2026
- **Phase 2:**
  - Submitting RFQ package to Procurement – 10/2/2026

Progress

- **Phase 1:**
  - Gordian FCA+ Preliminary Presentation completed – 8/17/2026
  - Gordian FCA+ Data Confirmation meeting completed – 7/16/2026
  - Gordian FCA+ Data Qualification meeting completed – 6/22/2026
  - Gordian FCA+ Capital Data Prioritization meeting completed – 5/18/2026
- **Phase 2:**
  - Develop solicitation for Phase 2 – 5/13/2026
  - FM Leadership RFQ review meeting – 9/18/2026

Collier County Strategic Plan

VETERANS' COMMUNITY CENTER

A

District #	3
Project #	50112
Project Manager	Tony Barone
Project Sponsor	County Manager's Office
Scope: Convert the existing vacant structure at 4110 Golden Gate Parkway into a veterans' community center. The facility will include offices, a conference room, a community room, and a kitchen to support use by various veterans' organizations.	
Design Budget	$2,000,000
Const Budget	$7,000,000
Total Budget	$9,000,000
Arch/Eng	TBD
General Cont	TBD
Owner Rep (CEI)	N/A
NTP Design	Spring 2028
NTP Const	Summer 2029
Sub Completion	Summer 2030
Final Completion	Summer 2030

Stage	% Complete
Procurement	0%
Design	0%
Construction	0%
Closeout	0%

Next Steps/Current Challenges/Change Management **Updated: 9/22/2026**

- Radon testing of facility – Oct 2026
- Coordination Meeting with CHS Director – Oct 2026
- Develop programing for solicitation of architect and CMAR – Dec 2026

Progress

- Grants advised no expenditures or programming are authorized prior to grant approval – 8/18/2026
- Building damages secured/repaired – 6/23/2026
- Grants coordination for funding and PAF began – 5/7/2026
- Engaged past engineer to develop programing via a direct select – 4/30/2026
- Identification of organizations that will occupy the community center identified and wish list developed – 3/18/2026

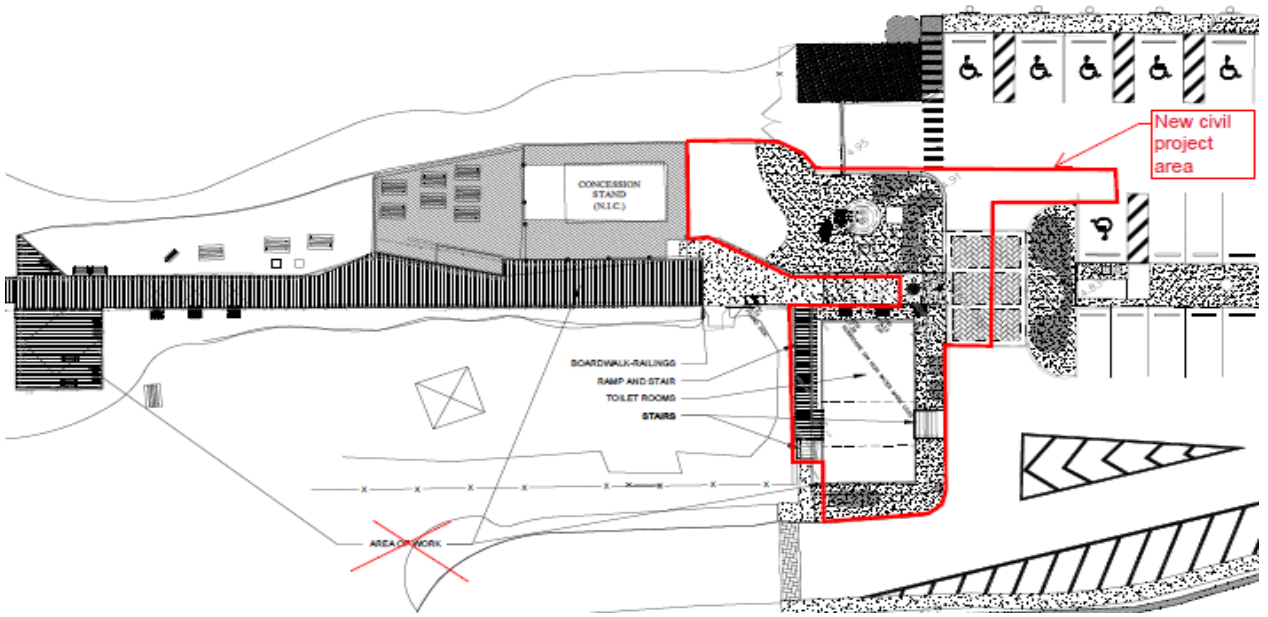
Collier County
Strategic Plan

TIGERTAIL BEACH RESTROOM DEMOLITION AND LIFT STATION RENOVATION

A

District #	1
Project #	80348
Project Manager	Greg Randall
Project Sponsor	Parks & Recreation
Scope: Restroom building structural repair and renovation. Lift station wet well repairs and mechanical systems replacement.	
Design Budget	$200,000 Est
Const Budget	$1,000,000 Est
Total Budget	$1,200,000 Est
Arch/Eng:	Johnson Engineering / Pape-Dawson
General Cont	TBD
Owner Rep (CEI)	N/A
NTP Design	3/12/2021
NTP Const	June 2026
Sub Completion	Q1 2027 Restroom Q2 2027 Lift Station
Final Completion	Q1 2027 Restroom Q2 2027 Lift Station

Stage	% Complete
Procurement	50%
Design	100%
Construction	0%
Closeout	0%



Next Steps/Current Challenges/Change Management **Updated: 9/28/2026**

- Restrooms demolition pending contractor quotes
- Lift Station renovation pending Parks and Rec Division funding request to the TDC

Progress

- Substantial Improvement threshold- FEMA 50% rule has been exceeded.
- Determination response received from City of Marco – 6/29/2026
- Request determination letter from City of Marco – 6/23/2026
- Bid opening for lift station – 4/8/2026
- CCCL Permit expired in July. New application submitted on 12/18/2025.
- 04/07/25 The City agreed to keep Building Permit and Site Permit (SITE-22-03389) in “holding status” not issued, until the G.G. is selected – need to confirm / new official

Collier County Strategic Plan

COLLIER SENIOR CENTER HARDENING & EXPANSION

A

District #	3
Project #	50219
Project Manager	Camden Smith
Project Sponsor	Collier County Community & Human Services Division
Scope: Existing building hardening and expansion – The expansion will be a new free-standing building connected to the existing one.	
Design Budget	$597,888
Const Budget	TBD
Total Budget	$6,950,866 Est Cost
Arch/Eng:	Harvard Jolly
General Cont	TBD
Owner Rep (CEI)	TBD
NTP Design	2/1/2024
NTP Const	Q4 2026 Est
Sub Completion	Q1 2028 Est
Final Completion	Q1 2028 Est

Stage	% Complete
Procurement	80%
Design	100%
Construction	0%
Closeout	0%

Next Steps/Current Challenges/Change Management **Updated: 9/22/2026**

- Providing answers to technical questions from bidders – 9/25/2026
- Contractor bids due – 10/2/2026
- Challenges
    - Operational site; directly supporting senior center functions at Community Center
    - Executing project within grant periods of performance; securing grant extensions

Progress

- Construction solicitation published – 7/17/2026
- Site Development Plan approved – 5/6/2026
- Facilities completed design QA/QC and issued comments to PBK – 3/11/2026
- Facilities reviewed and approved URA (Relocation) plan – 2/27/2026

Collier County
Strategic Plan

IMMOKALEE SPORTS COMPLEX

A

District #	5
Project #	80429
Project Manager	Dayne Atkinson and Clint Perryman
Project Sponsor	Parks and Recreation
Scope: Turf Fields Phase 1A: Construct two synthetic turf fields, improve the stormwater system. Construction of restrooms and storage building. Aquatics Phase 2: Construction of a new pools, pump house, renovation of existing restrooms and replacement of the concrete deck.	
Design Budget	$900,000
Const Budget	$9,100,000 Est
Total Budget	$10,000,000 Est
Arch/Eng:	Stantec
General Cont	TBD
Owner Rep (CEI)	TBD
NTP Design	12/17/2024
NTP Const	Phase 1: Q1 2027
Sub Completion	Phase 1: Q3 2027
Final Completion	Phase 1: Q4 2027

Stage	% Complete
Procurement	50%
Design	100%
Construction	0%
Closeout	0%

Next Steps/Current Challenges **Updated: 9/28/2026**

- Phase 1:
  - Combine 1A & 1B as single solicitation – 10/2/2026
  - Grass fields will be resodded and prepared for fall play, while the re-bid process occurs
- Phase 2
  - Permit submittal – 10/5/26

Progress

- Phase 1:
  - Solicitation 26-8624 for phase 1A cancelled
  - Received 100% phase 1B design documents from Stantec
- Phase 2:
  - Solicitation in progress – 9/25/2026
  - Received 100% design documents from Stantec

Collier County
Strategic Plan

GOLDEN GATE 9-12 HOLE GOLF COURSE

A

District #	3
Project #	80412
Project Manager	Brian DeLony
Project Sponsor	Facilities Management
Scope: Revise and enhance the golf course facilities, while also considering modifications to zoning regulations and infrastructure to accommodate diverse purposes, including but not limited to affordable housing and the establishment of a State Veterans' Nursing Home.	
Design Budget	N/A
Const Budget	N/A
Total Budget	$7,000,000
Arch/Eng:	Various
General Cont	Various
Owner Rep (CEI)	N/A
NTP Design	2/24/2020
NTP Const	Swale: 12/10/2024
Sub Completion	Swale: 10/26/2025
Final Completion	Swale: 11/26/2025 Golf Course: Q4/2026 Village: Q4/2026

Stage	% Complete
Procurement	100%
Design	100%
Construction	80%
Closeout	20%

Next Steps/Current Challenges **Updated: 9/28/2026**

- Phase 2 Golf Course – Grass maturing
- Phase 3 Clubhouse and Driving Range (Village) – Construction underway

Progress

- Phase 1 Maintenance Site – Complete
- Swale construction is complete – 11/26/2025
- SFWMD ERP for the Village approved – 8/6/2025
- SFWMD ERP for Golf Course approved – 5/23/2025
- Swale construction NTP – 12/10/2024

Collier County Strategic Plan

CCSO FORENSICS BUILDING

A

District #	5
Project #	70167
Project Manager	Olivier Sureau
Project Sponsor	Surtax
Scope: This facility will house crime scene, evidence and technical services bureau and include storage for evidence, vehicles as well as large equipment.	
Design Budget	$5,773,613
Const Budget	$55,935,473
Total Budget	$68,000,000
Arch/Eng:	Stantec
General Cont	Rycon Construction, Inc.
Owner Rep (CEI)	Jacobs
NTP Design	7/26/2019
NTP Const	LNTP 12/16/2024 NTP 2/3/2025
Sub Completion	3/10/2027 Est.
Final Completion	5/7/2027 Est.

Stage	% Complete
Procurement	100%
Design	100%
Construction	65%
Closeout	0%

Next Steps / Current Challenges **Updated: 9/28/2026**

- Continue main building finishes, MEP, fire and low voltage
- Complete lake excavation and material export
- Complete pre-fabricated vehicle storage panel erection
- Risk being mitigated: Timeliness of utilities easements and conveyances recordings

Progress

- Progressed main building finishes, MEP, fire and low voltage
- Continued lake excavation and material export
- Generator diesel tank delivered and installed
- Main building connection to power grid on 9/23
- Start pre-fabricated vehicle storage panel erection on 9/28

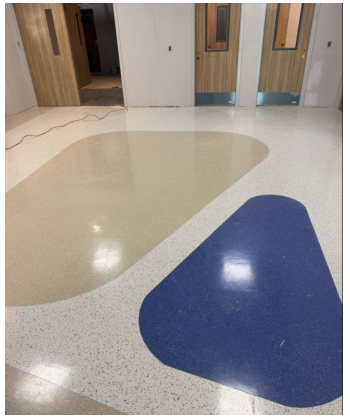
Collier County Strategic Plan

COLLIER COUNTY MENTAL HEALTH FACILITY

A

District #	3
Project #	50239
Project Manager	Kimberly Emmanuel
Project Sponsor	Surtax
Scope: The Collier County Mental Health Facility project will be located on a parcel along Golden Gate Parkway, not far from the David Lawrence Center Complex. This new structure will increase crisis support and will function as the Central Receiving Center (CRC) for those receiving services under both the Baker and the Marchman Acts.	
Design Budget	$2,589,309
Const Budget	$49,856,251
Total Budget	$56.1 Million
Arch/Eng:	R.G. Architects
General Cont	DeAngelis Diamond
Owner Rep (CEI)	Facilities Management
NTP Design	3/15/2022
NTP Const	Pre-Construction: 4/7/2023 Construction: 2/21/2025
Sub Completion	1/25/2027
Final Completion	3/25/2027

Stage	% Complete
Procurement	100%
Design	100%
Construction	90%
Closeout	0%



Next Steps / Current Challenges **Updated: 9/28/2026**

- Continue interior finishes
- Continue cabinetry installation
- Continue fixture installation
- Continue landscape installation
- Access control installation
- Fire alarm device installation

Progress

- Exterior courtyard concrete and astro turf installation
- Final site grading
- Generator installation
- Door installation

Collier County
Strategic Plan

EMS STATION 74

A

District #	5
Project #	55212
Project Manager	Clint Perryman, PMP, CGC
Project Sponsor	Surtax
Scope: Design and construct a new facility to support EMS and Fire District operations in the Golden Gate Estates area to lower response times.	
Design Budget	$454,769
Const Budget	$9,894,700
Total Budget	$10,349,469
Arch/Eng:	Schenkel Shultz Architecture
General Cont	Rycon Construction, Inc.
NTP Design	5/4/2021
NTP Const	2/28/2024
Sub Completion	11/15/2026
Final Completion	1/12/2027

Stage	% Complete
Procurement	100%
Design	100%
Construction	95%
Closeout	0%

Next Steps/Current Challenges **Updated: 9/28/2026**

- Start installation of antenna tower – 9/28/2026
- Final Punchlist inspection for SC for building – 10/15/2026
- Drill new 12” fire well for permanent fire pump – 10/30/2026

Progress

- Failed installation of permanent fire pump – 8/21/2026
- Amend TCO for Occupancy – 9/15/2026
- Temp fire pump installed for building protection – 5/29/2026
- TCO for training and storage issued – 5/29/2026

Collier County
Strategic Plan

VANDERBILT BEACH ROAD EXTENSION

A

District #	**5**
Project #	60168
Project Manager	Julio Castro, PM II
Project Sponsor	Transportation Engineering
Scope: A 7-mile extension of Vanderbilt Beach Road; 6-lane urban roadway from east of Collier Blvd to Wilson Blvd., followed by two lanes up to 16th St. NE. New intersections and traffic signals on Wilson Blvd., 8th St. NE and 16th St. NE. Canal relocation to south of the roadway from 29th Street N.W. to 15th Street N.W. Improvements to existing intersecting streets including Weber Boulevard, Massey Street and Douglas Street.	
Const Budget	$159,188,663.94 ($101,195,900 Surtax)
Arch/Eng:	Jacobs Engineering
General Contractor	Sacyr Construction USA
Owner Rep (CEI)	In-house staff with support from Johnson Engineering
NTP Const	9/12/2022
Final Completion	07/06/2026

Stage	% Complete
Procurement	100%
Design	100%
Construction Work Complete	100%
Construction Time Complete	100%

Current Status: **Updated: 09/30/2026**

- Substantial completion for the project was achieved on 6/5/2026, a certificate of substantial completion along with a substantial completion punch list was issued to the contractor.
- Road opened to traffic on 06/12/2026.
- Certificate of final completion was issued on 7/2/2026.

Collier County
Strategic Plan

VANDERBILT BEACH ROAD EXTENSION PHASE II

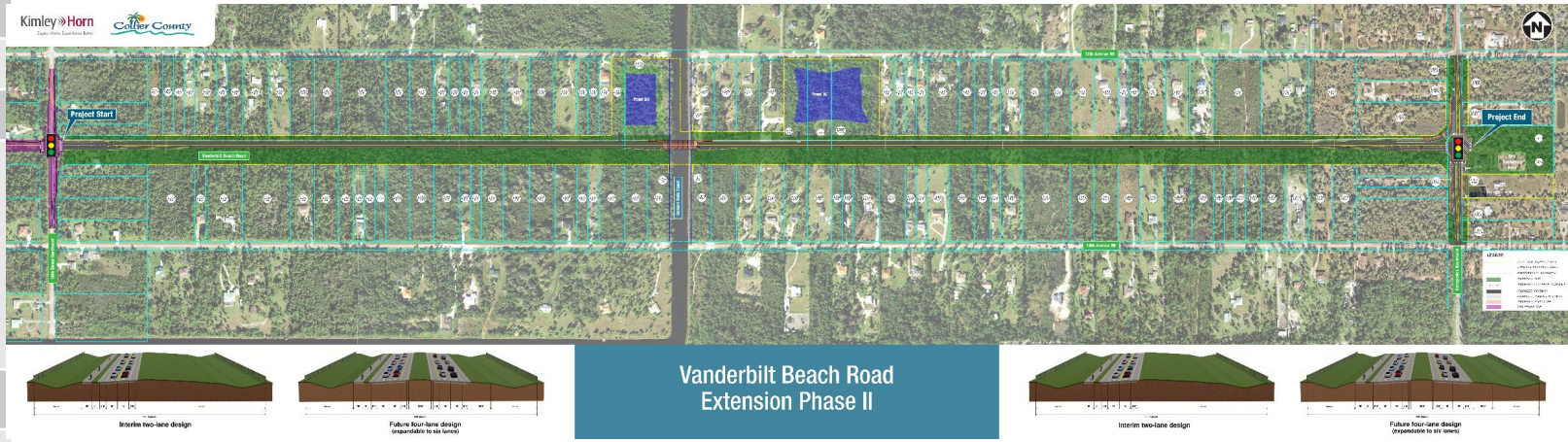
A

District #	5
Project #	60249
Project Manager	Robert White, P.E, Project Manager III
Project Sponsor	Transportation Engineering

Scope: A continuation of Vanderbilt Beach Rd. Extension, this 2-mile project consists of two travel lanes from 16th St. NE to Everglades Blvd.
The footprint of this project will allow for a future 6-lane expansion as traffic demand increases. A new signalized intersection is planned at the corner of Everglades Blvd, while one new bridge will be constructed within the limits of this project.

Design Budget	$1.79M
Const / ROW Budget	$39.0M/$19.96M ($1.40M CTC)
CEI VT Budget	$1.00M
Total Budget	$61.75M
Arch/Eng:	Kimley-Horn
Owner Rep (CEI)	In-house
NTP Design	11/2023
Design Completion	09/2026

Stage	% Complete
Design Procurement	100%
Design	100%
Construction	0%



Updated: 09/30/2026

Current Status:

SFWMD ERP: Received 6/17/25

- BCB R/W Occupancy permit: Received 2/4/26
- ACOE 404 Permit: Received 6/16/26
- Right-of-way acquisition is 100% complete
- 100% Plans Submittal under review
- Coordinating design & construction efforts with Everglades Blvd Widening

Collier County
Strategic Plan

PINE RIDGE ROAD IMPROVEMENTS

A

District #	2, 4
Project #	60201
Project Manager	Dennis McCoy, P.E., Sr. Project Manager
Project Sponsor	Transportation Engineering
Scope: Design, permit, and construct improvements at the intersection of Livingston Road and Pine Ridge Road (jughandle intersection) and at the intersection of Whippoorwill Lane and Pine Ridge Road (standard). The I-75 interchange on Pine Ridge Road (diverging diamond intersection) is being completed by FDOT.	
Design Budget	$4,850,000
Const Budget	$20.8M, FPL $7M est. ($23M Surtax)
CEI/ROW Budget	$4,010,000/$1.65M
Total Budget	$38,310,000
Arch/Eng:	Jacobs Engineering
Owner Rep (CEI)	To be outsourced
NTP Design	10/2022
Design Completion	01/2027

Stage	% Complete
Procurement for Design	100%
Design	60%
Construction	0%

Current Status: **Updated: 9/30/2026**

- FPL to provide Detailed Cost Estimate for relocation following 5/5/26
- Pre-permit meeting with SFWMD and 60% submittal (6/30/26).
- ROW Negotiation with Lacosta Apartment complex ongoing.
- 60% Design plan Public Information Meeting held 6/18/26 ,
- Approval of FPL relocation agreement and Final Estimate to BCC meeting December 2026.

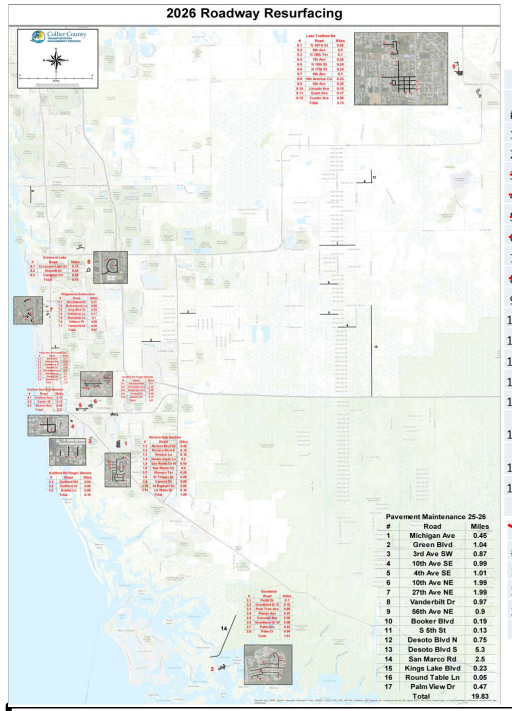
Collier County Strategic Plan

ROADWAY RESURFACING PROGRAM

A

District #	All Districts
Project #	60131
Project Manager	Erik Montalvo, Project Manager II
Project Sponsor	Road Maintenance
Scope: The 2026 Roadway Resurfacing Program is for the maintenance of roadways throughout Collier County due to degradation, surface level damage, or structural imperfections. Additional roads will be added in cases of emergency maintenance and Program will be adjusted accordingly.	
Design Budget	In house
Const Budget	$10,000,000
Total Budget	$10,000,000
Arch/Eng:	N/A
General Contractor	Preferred Materials, Inc.
Owner Rep (CEI)	In-House
NTP Design	N/A
NTP Const	October 1st, 2025
Sub Completion	June 31st, 2026
Final Completion	September 30th, 2026

Stage	% Complete
Procurement	100%
Design	100%
Construction	60%
Closeout	0%



Pavement Maintenance 25-26

#	Road	Miles	Cost In Thousands
1	Michigan Ave	0.45	200
2	Green Blvd	1.04	381
3	3rd Ave SW	0.87	178
4	10th Ave SE	0.99	193
5	4th Ave SE	1.01	195
6	10th Ave NE	1.99	398
7	27th Ave NE	1.99	408
8	Vanderbilt Dr	0.97	448
9	56th Ave NE	0.9	192
10	Booker Blvd	0.19	80
11	S 5th St	0.13	55
12	Desoto Blvd N	0.75	155
13	Desoto Blvd S	5.3	1,200
14	San Marco Rd	2.5	1,400
15	Kings Lake Blvd	0.23	122
16	Round Table Ln	0.05	27
17	Palm View Dr	0.47	206
	Total	19.83	5839

Guilford Rd Finger Streets

#	Road	Miles	Cost in Thousands
1	Guilford Rd	0.04	10
2	Guilford Ct	0.06	22
3	Goldie Ln	0.06	16
	Total	0.16	48

Riviera Sub Section

#	Road	Miles	Cost in Thousands
1	Riviera Blvd W	0.42	329
2	Riviera Blvd E	0.13	104
3	Menton Ln	0.14	89
4	Monte Carlo Ln	0.2	85
5	San Remo Dr W	0.06	24
6	San Remo Cir	0.4	83
7	Monaco Ter	0.25	57
8	St Tropez Dr	0.08	37
9	Cannes Dr	0.08	33
10	St Raphael Dr	0.08	35
11	Le Mans Dr	0.16	74
	Total	1.99	950

Goodland

#	Road	Miles	Cost in Thousands
1	Pettit Dr	0.1	32
2	Goodland Dr E	0.19	69
3	Pear Tree Ave	0.05	22
4	Mango Ave	0.23	84
5	Coconut Ave	0.39	162
6	Goodland Dr W	0.08	36
7	Palm Ave	0.43	155
8	Palm Ct	0.04	14
	Total	1.51	574

Carlton Ave Sub Section

#	Road	Miles	Cost in Thousands
1	Carlton Ave	0.12	53
2	Carter St	0.12	45
3	Beech Ave	0.06	24
	Total	0.3	122

Estey Ave and Hawthorne

#	Road	Miles	Cost in Thousands
1	Estey Ave	0.71	323
2	Steeves Ave	0.08	31
3	Hawthorne Ct	0.11	48
4	Randall Cir	0.06	27
5	Mockingbird Ln	0.07	24
6	Embassy Ln	0.1	73
7	Delmar Ln	0.1	73
8	Barbizon Ln	0.1	73
	Total	1.33	672

Central Dr Finger Streets

#	Road	Miles	Cost in Thousands
1	Hibiscus Ave	0.1	36
2	Poinsettia Ave	0.24	98
3	Seagrape Ave	0.28	112
4	Central Dr	0.05	21
5	Croton Rd	0.13	36
	Total	0.8	303

Total Centerline Miles 30.47

Ridgewood Subsection

#	Road	Miles	Cost in Thousands
1	Bentwood Dr	0.21	66
2	Buttonbush Ln	0.05	30
3	King Bird Ct	0.03	17
4	Hollybriar Ln	0.17	51
5	Bobwhite Ln	0.1	61
6	Killdeer Pl	0.05	27
7	Tamarind Ct	0.06	34
	Total	0.67	286

Crescent Lake

#	Road	Miles	Cost in Thousands
1	Crescent Lake Dr	0.13	69
2	Moonlit Ct	0.04	18
3	Campbel Cir	0.58	158
	Total	0.75	245

Lake Trafford Rd

#	Road	Miles	Cost in Thousands
1	N 18TH St	0.65	181
2	8th Ave	0.5	195
3	N 18th Ter	0.1	42
4	7th Ave	0.25	105
5	N 16th St	0.24	99
6	N 17th St	0.24	99
7	6th Ave	0.3	130
8	6th Avenue Cir	0.23	55
9	5th Ave	0.25	105
10	Lincoln Ave	0.15	64
11	Grant Ave	0.17	59
12	Custer Ave	0.05	21
	Total	3.13	1155

Next Steps/Current Challenges **Updated 09/30/2026**

FY 26 : We have completed the following work:

- Vanderbilt Dr.
- 3rd Ave SW
- Desoto Blvd S
- Muirfield Cir.
- Pine Woods Neighborhood
- Wilson Blvd Turn Lane
- Roberts Ave. Collier Blvd Spot Repair
- Immokalee Rd and Randall Blvd Spot Repair.
- Goodlette Frank Rd and Golden Gate Pkwy Intersection.

The following roadways have their work orders currently issued and will be the final roadways we complete this year before moving onto the next Fiscal Year:

- Desoto Blvd S (In Progress)
- Danford St
- S 1st St (Immokalee)

After these roadways are complete, we will move forward with Roadway Resurfacing FY 27. Any roadways that were scheduled for this year but was pushed back due to planned construction will be rescheduled for FY 27.

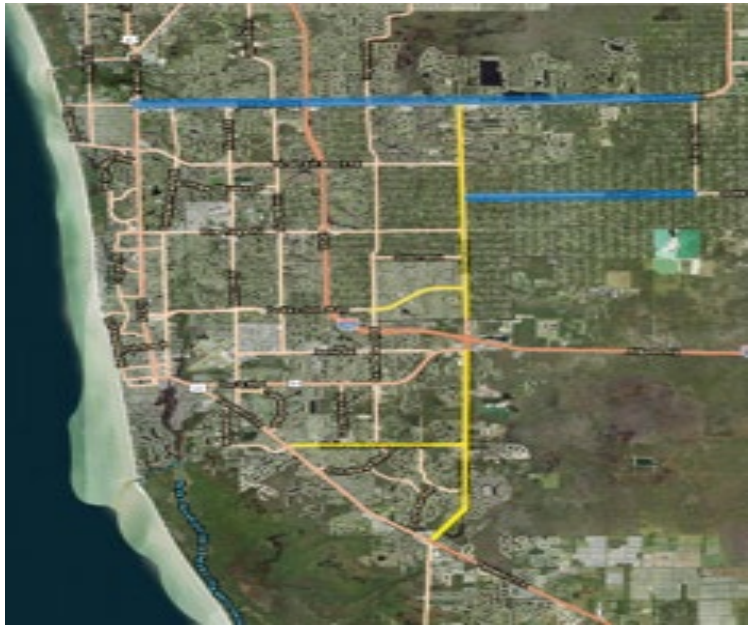
Collier County
Strategic Plan

UNDERGROUND STORMWATER CLEAN-VIEW-REPAIR PROGRAM

A

District #	All Districts
Project #	Cost Center 172929
Project Manager	Mary Morrissey , Project Manager II
Project Sponsor	Road, Bridge, and Stormwater Maintenance
Scope: The Clean, View, and Repair Program is for the maintenance and repair of aging underground stormwater infrastructure throughout Collier County. It ensures the proper functionality of our underground stormwater system by cleaning blockages and repairing deficiencies while also creating a data base for use after natural disasters	
Design Budget	In house
Const Budget	$875,000.00
Total Budget	$1,513,544.93
Arch/Eng:	N/A
General Contractor	Shenandoah General Construction, LLC
Owner Rep (CEI)	In-House
NTP Design	N/A
NTP Const	October 1st, 2025
Sub Completion	September 1st , 2026
Final Completion	September 30th, 2026

Stage	% Complete
Procurement	95%
Design	100%
Construction	100
Closeout	95%



Clean and View	Approx. Length To Be Cleaned
Immokalee rd. PH1	13734 LF Completed
Immokalee rd. PH2	13040 LF Completed
Immokalee rd. PH3	7900 LF Completed
Immokalee rd. PH4	9021 LF Completed
Immokalee PH 5	11871 LF completed
Immoklaee PH 6	9442 LF completed
Immokalee PH 7	3263 LF completed
Golden Gate Blvd	59,205 LF Completed

Next Steps/Current Challenges **Updated: 09/30/2026**

- Currently looking through video inspections of 2025/2026 and determining most efficient and effective repair methods
- 2027 cost in proposals thus far $1,122,500.00

Progress

- 56 pipes were identified as in need of repair, 19 are still in assessment phase (cost verses urgency).
- The FY26 plan for Clean & View identified Immokalee Road from US 41 to Oil Well Road and Golden Gate Blvd for a total of 127,476 feet /21.78 .
- We are on a 7-year plan targeting 20% of arterial roads cleaned and viewed per year—if we can achieve 20 miles a year. Funding shortfalls may push out the timeline.

Collier County
Strategic Plan

ROADSIDE SWALE PROGRAM

A

District #	All Districts
Project #	TBD
Project Manager	Roland Colon, Superintendent
Project Sponsor	Road Maintenance
Scope: The Roadside Swale Maintenance Program is intended to repair and maintain swales throughout the Estates portion of Collier County. The plan is bringing swale conditions to a grade level which will facilitate better flow to the outfall areas during significant rain events. Degradation and new construction have created imperfections that hinder the function of the swales, which will benefit from crews that exclusively focus on Maintenance of the 655.93 miles of swales in the Estates area.	
Design Budget	N/A
Const Budget	N/A
Total Budget	$2,823,800
Arch/Eng:	N/A
General Contractor	N/A
Owner Rep (CEI)	In-House
NTP Design	N/A
NTP Const	N/A
Sub Completion	N/A
Final Completion	Ongoing

Stage	% Complete
Procurement	100%
Design	0%
Construction	65%
Closeout	0%

Progress Updated: **09/30/2026**

- Swale Maintenance Program is currently operating in Area 1 (approximately 125 miles of roadside swales)
- The program is in Year 2 of the 5-year implementation plan
- Area 1 remains on schedule for completion
- Crews are projected to complete 37.5 miles of swale reshaping this season, ending at 52nd Avenue NE
- Due to a mild wet season, the Swale Program has continued reshaping operations rather than transitioning to the countywide stormwater strike-force model. Crews are currently beginning work on 50th Avenue NE. Weather conditions will determine whether operations continue to 48th Avenue NE.

Current Challenges

- Roadways draining to the Faka Union Canal remain saturated despite dry-season conditions, delaying reshaping activities
- Swales in the DeSoto North area remain approximately 75% full of stormwater and require dewatering before maintenance can begin
- Staff continues to investigate outfall conditions and evaluate alternative solutions to improve drainage

Next Steps

- Resume reshaping operations in 2027 near 48th Avenue NE
- Continue work south along Everglades Boulevard North
- The project schedule will remain dependent on seasonal rainfall and site conditions

Collier County Strategic Plan

COLLIER BOULEVARD WIDENING

A

District #	3
Project #	68056
Project Manager	Ray G. Girgis, P.E, Project Manager III
Project Sponsor	Transportation Engineering
Scope: Widening of Collier Boulevard from 4 to 6 lanes between Green Boulevard and City Gate Drive N. One lane will be added in each direction along with a road alignment shift and the following: traffic signal revision, new traffic signals, new bridges, bridge removal, on-street bike lanes, and pedestrian upgrades. The contract with Jacobs was re-instated to pick up at the 60% design stage.	
Design Budget	$ 1,860,000
Const Budget/ROW Budget	$55,000,000/$831,000
CEI Budget	$ 4,000,000
Total Budget	$61,691,000
Arch/Eng:	Jacobs Engineering
Owner Rep (CEI)	KSI
NTP Construction	02/2027
Construction Completion	02/2030

Stage	% Complete
Procurement Design	100%
Design	100%
Construction	0%

Current Status: **Updated: 9/30/2026**

- October 2026: Anticipated Bid Documents submittal
- BCB permits & City of Naples pipe replacement Intergovernmental Agreement were obtained
- BCC approval of Construction Contract is anticipated in 12/2026

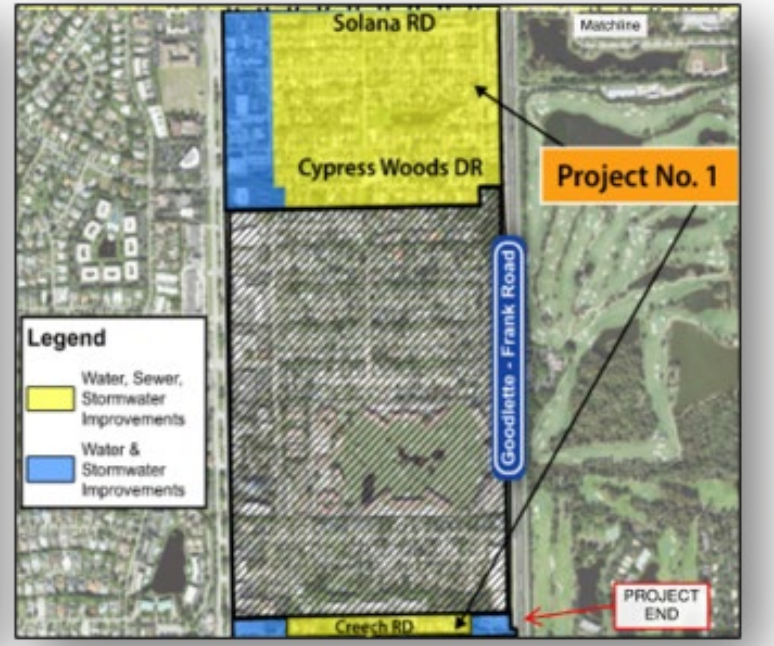
Collier County
Strategic Plan

STORMWATER/UTILITY PARTNERSHIP
WEST GOODLETTE-FRANK - SEWER PHASE 2

A

District #	4
Project #	60142.6
Project Manager	Angela Caceres
Project Sponsor	Transportation Management Services/ City of Naples
Scope: A joint project with the City of Naples to replace septic systems with sanitary sewer within the City's Unsewered Project areas 1, 2, & 3 and correct street and yard flooding issues between US-41 and Goodlette-Frank Road from Pine Ridge Road to Cypress Woods Drive plus Creech Road. Project #1: $26,199,000 (Stormwater: $9,679,167) Project #2: $29,953,000 (Stormwater: $10,969,670) Project #3: $27,304,000 (Stormwater: $10,327,500)	
Design Budget	$1,300,000
Const Budget	$31,000,000
Total Budget	$32,300,000
Arch/Eng:	Pape-Dawson/ Johnson Engineering
General Cont.	TBD
Owner Rep (CEI)	TBD
NTP Design	April 2021
NTP Const (Estimated)	FY2030 – Pending Funding approvals
Sub Completion	TBD
Final Completion	TBD

Stage	% Complete
Design	P1 90%, P2 90%, P3 90%
Construction	0%
Closeout	0%



Current Status: **Updated: 09/30/2026**

- City of Naples has confirmed the location of sanitary pump stations
- Project areas 1, 2, & 3, reached 90%, anticipate finishing plans by the end of 2026
- Need to review what potential projects for Stormwater could be completed before 2030 estimated construction start, specifically flooding areas and neighborhood outfalls, these projects would not impact overall project

Progress

- Stormwater continues to remain in communication with the City of Naples and designer with monthly progress meetings to determine solicitation schedule (FY2029) and anticipated construction start date (late 2030)

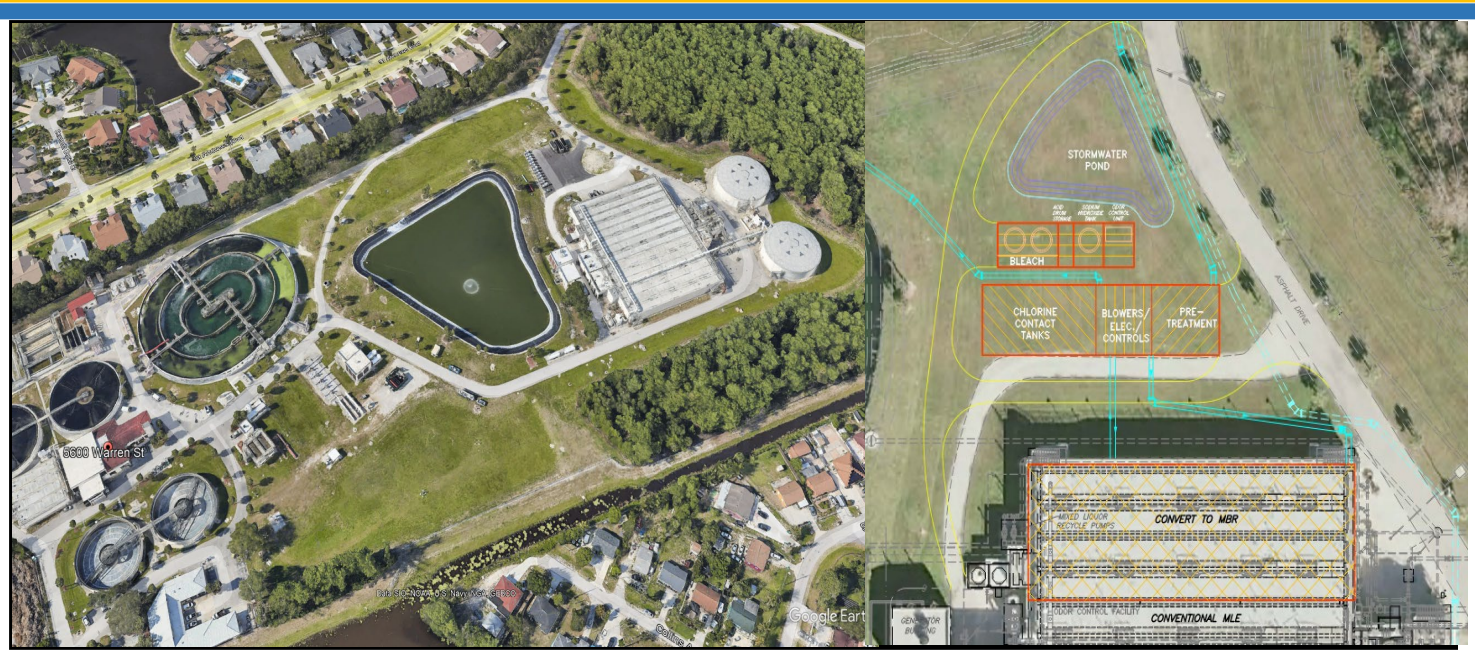
Collier County
Strategic Plan

SOUTH COUNTY WATER RECLAMATION FACILITY
TREATMENT TECHNOLOGY & FLOW MANAGEMENT IMPROVEMENTS

A

District #	1
Project #	70299
Project Manager	Dawn Barnard
Project Sponsor	Public Utilities Department - EPMD
Scope: Design to integrate existing treatment structures to optimize capacity utilizing advanced treatment technologies. Include facility improvements to manage extraneous flows while maintaining level of service (LOS) and ensuring compliance. Construct enhanced facilities while maintaining current LOS and compliance.	
Design Budget	$10,000,000 Est.
Const Budget	$185,000,000 Est.
CEI Budget	$5,000,000 Est.
Total Budget	$200,000,000 Est.
Arch/Eng:	Solicitation 26-8635
General Cont	Future ITB Q2 FY 2029
Owner Rep (CEI)	Future RPS Q1 FY 2029
NTP Design	Q2 FY 2027
NTP Construction	Q4 FY 2029
Sub Completion	Q4 FY 2032
Final Completion	Q4 FY 2032

Stage	% Complete
Procurement	(D)75% (C)0% (CEI)0%
Design	0%
Construction	0%
Closeout	0%



Progress **Updated: 9/30/2026**

- BCC approved selection committee rankings to begin negotiations with Carollo Engineers, Inc. on July 28, 2026
- Rescheduled August 25, 2026, contract negotiation meeting
- Coordinate with Procurement site visit per Carollo's request

Next Steps/Current Challenges/Change Management

- October 9, 2026, contract negotiation meeting
- Board Approval of design contract

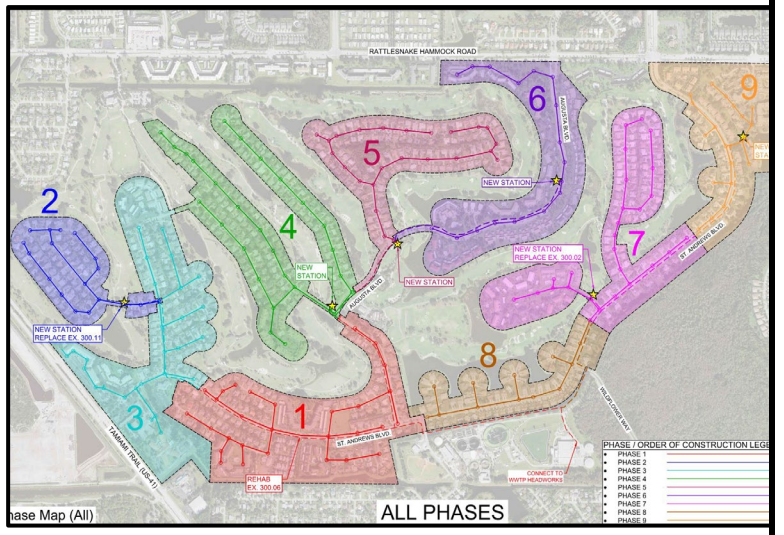
Collier County
Strategic Plan

STORMWATER UTILITY PARTNERSHIP
OLD LELY PHASES 7, 8 & 9 PUBLIC UTILITY RENEWAL

A

District #	1
Project #	60224
Project Manager	Matthew Webster
Project Sponsor	Public Utilities Department - EPMD
Scope: Replace and rehabilitate 60-year-old water, wastewater and stormwater infrastructure into one combined project.	
Design Budget	$6,424,266.06
Const Budget	$34,000,000 Est.
CEI Budget	$3,400,000 Est.
Total Budget	$43,824,266.06 Est.
Arch/Eng:	Johnson Engineering, Inc. Contract #21-7881
General Cont	ITB Q1 FY2028 Est.
Owner Rep (CEI)	RPS Q1 FY2028 Est.
NTP Design	October 16, 2023
NTP Construction	Q1 FY 2029 Est.
Sub Completion	Q4 FY 2031 Est.
Final Completion	Q4 FY 2031 Est.

Stage	% Complete
Procurement (Design)	(D)100% (C)0% (CEI)0 %
Design	60%
Construction	0%
Closeout	0%



Progress **Updated: 9/30/2026**

- Meeting held with Apex to discuss minimum easement sizes needed

Next Steps/Current Challenges/Change Management

- Waiting on property value assessments from real property
- Waiting for information from Apex one easement sizes to communicate back to the HOA
- Continuing to work with Real Property to obtain necessary easements
- Continuing pipe sizes determination and the design depth of the gravity sewer system
- Providing 60% comments to the Engineer after design issues have been resolved
- Obtaining construction funding. Funding was not included in FY26 budget. Obtaining total funding anticipated in the FY 29
- Joint project with Public Utilities and Transportation

Collier County
Strategic Plan

STORMWATER UTILITY PARTNERSHIP
NAPLES PARK 103RD & 104TH AVENUES NORTH PUBLIC UTILITIES RENEWAL

A

District #	2
Project #	70120
Project Manager	Diana Dueri
Project Sponsor	Public Utilities Department - EPMD
Scope: Replace and rehabilitate 50-year-old water, wastewater and stormwater infrastructure into one combined project.	
Design Budget	$767,638
Const Budget	$17,398,325
CEI Budget	$2,000,000 Est
Total Budget	$22,767,638 Est
Arch/Eng:	Pape-Dawson
General Cont	ITB 26-8647
Owner Rep (CEI)	Stantec Consulting Services Inc.
NTP Design	January 27, 2025
NTP Const	Q2 FY 2027 Est.
Sub Completion	Q3 FY 2028 Est.
Final Completion	Q4 FY 2028 Est.

Stage	% Complete
Procurement	(D)100% (C)80% (CEI)0%
Design	100%
Construction	0%
Closeout	0%

Progress **Updated: 9/30/2026**

- Preparing executive summary BCC construction contract approval November 2026

Next Steps/Current Challenges/Change Management

- Meeting with stormwater, grants and Public Utilities to discuss the grant split
- Second NIM Week of December 1, 2026
- Construction to start January 2027

Collier County
Strategic Plan

STORMWATER UTILITY PARTNERSHIP
NAPLES PARK 98TH & 99TH AVENUES NORTH PUBLIC UTILITIES RENEWAL

A

District #	2
Project #	70120
Project Manager	Diana Dueri, PMP
Project Sponsor	Public Utilities Department - EPMD
Scope: Replace and rehabilitate 50-year-old water, wastewater and stormwater infrastructure into one combined project.	
Design Budget	$702,830
Const Budget	$17,862,085
CEI Budget	$1,146,154
Total Budget	$19,711,069
Arch/Eng:	Q. Grady Minor
General Cont	Douglas N Higgins, Inc.
Owner Rep (CEI)	Stantec Consulting Services Inc.
NTP Design	July 27, 2021
NTP Const	December 12, 2023
Sub Completion	December 10, 2025 (CO#1)
Final Completion	February 8, 2026 (CO#1)

Stage	% Complete
Procurement	100%
Design	100%
Construction	100%
Closeout	100%

COMPLETED FY2026

Progress **Updated: 6/16/2026**

- PO # 4500228206 is closed.

Next Steps/Current Challenges/Change Management

- Warranty Period ends December 10, 2026

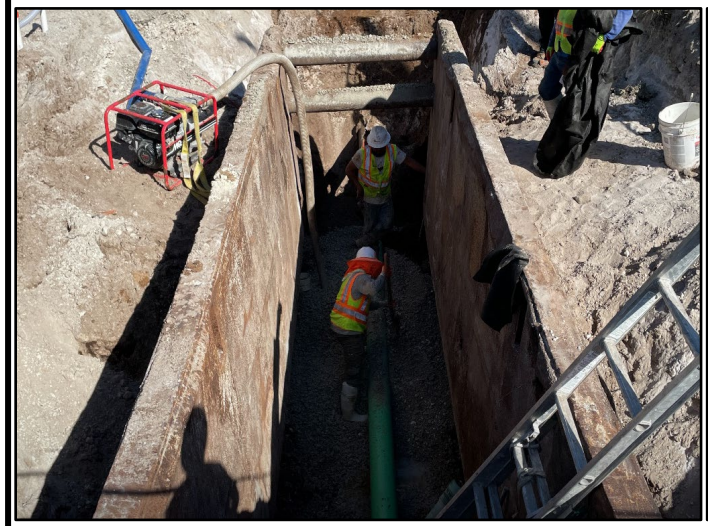
Collier County
Strategic Plan

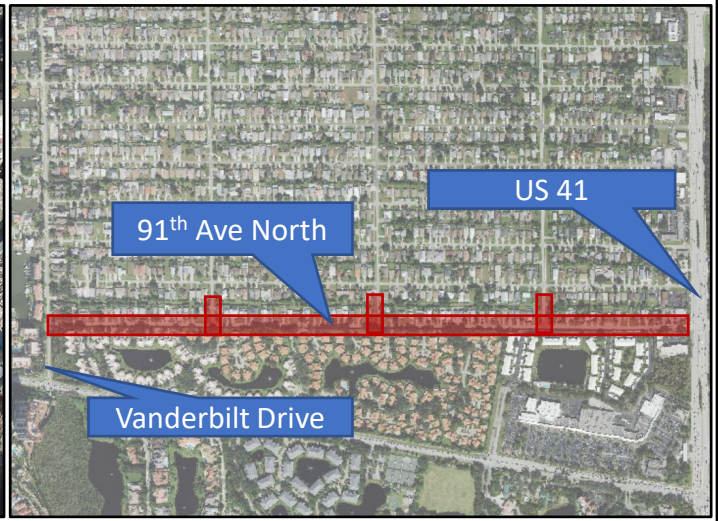
STORMWATER UTILITY PARTNERSHIP
NAPLES PARK 91ST AVENUE NORTH PUBLIC UTILITIES RENEWAL

A

District #	**2**
Project #	70120
Project Manager	Diana Dueri
Project Sponsor	Public Utilities Department - EPMD
Scope: Replace and rehabilitate 50-year-old wastewater and stormwater infrastructure into one combined project. Water infrastructure was completed November 2014	
Design Budget	$325,048.00
Const Budget	$10,000,000 Est
CEI Budget	$600,000 Est
Total Budget	$10,925,048 Est
Arch/Eng:	Q. Grady Minor
General Cont	Future ITB Q2 FY 2027 Est.
Owner Rep (CEI)	Stantec Consulting Services Inc.
NTP Design	Q3 FY 2026 Est.
NTP Const	Q2 FY 2028 Est.
Sub Completion	Q2 FY 2029 Est.
Final Completion	Q2 FY 2029 Est.

Stage	% Complete
Procurement	(D)0% (C)0% (CEI)0%
Design	0%
Construction	0%
Closeout	0%





Progress **Updated: 9/30/2026**

- The EOR requested to change the current contract rates. In the process to update the new rates

Next Steps/Current Challenges/Change Management

- Prepare work order for design
- Targeting design work order for BCC approval December 2026

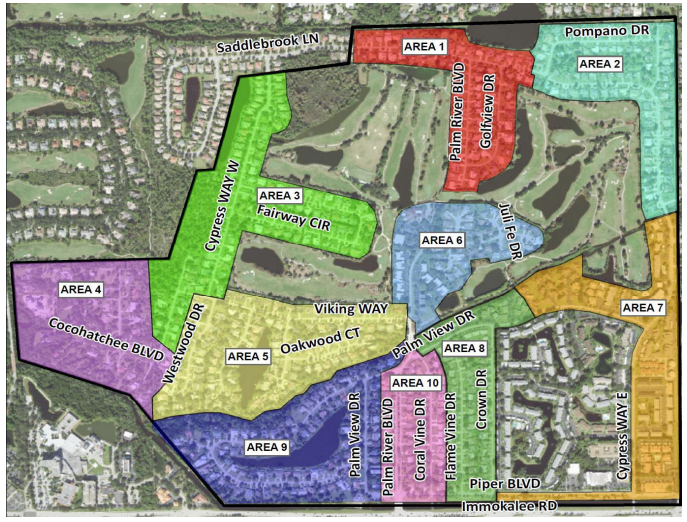
Collier County
Strategic Plan

STORMWATER UTILITY PARTNERSHIP
PALM RIVER AREAS 3, 5 & 6 PUBLIC UTILITIES RENEWAL

A

District #	2
Project #	70257
Project Manager	Diana Dueri
Project Sponsor	Public Utilities Department - EPMD
Scope: Removal and Replacement of Water, WW, IQ, Stormwater and sidewalks infrastructure in Palm River Neighborhood.	
Design Budget	$1,800,000 Est.
Const Budget	$33,000,000 Est.
CEI Budget	$3,000,000 Est
Total Budget	$37,800,000 Est.
Arch/Eng:	Pape-Dawson
General Cont	ITB 26-8671
Owner Rep (CEI)	Stantec Consulting Services Inc.
NTP Design	August 2, 2021
NTP Const	Q2 FY 2027 Est.
Sub Completion	Q1 FY 2029 Est.
Final Completion	Q2 FY 2029 Est.

Stage	% Complete
Procurement	(D)100% (C)40% (CEI)0%
Design	100%
Construction	0%
Closeout	0%



Progress **Updated: 9/30/2026**

- Bid was received on August 17, 2026
- Contract development underway

Next Steps/Current Challenges/Change Management

- BCC approval January 2027 Est.
- Second NIM week of January/ February 2027 Est.
- Construction start week of February 2027 Est.

Collier County
Strategic Plan

SEPTIC TO SEWER CONVERSION
PALM RIVER AREA 4 PUBLIC UTILITIES RENEWAL

A

District #	2
Project #	70257
Project Manager	Diana Dueri
Project Sponsor	Public Utilities Department - EPMD
Scope: Replace and rehabilitate 50-year-old water system and convert existing septic tanks to low pressure sewer system for 24 connections, into one combined project.	
Design Budget	$369,572
Const Budget	$4,218,422
CEI Budget	$645,000
Total Budget	$5,232,994
Arch/Eng:	Q. Grady Minor
General Cont	Douglas N. Higgins, Inc.
Owner Rep (CEI)	Stantec Consulting Services Inc.
NTP Design	August 2, 2021
NTP Const	January 29, 2025
Sub Completion	June 19, 2026 (per resume work letter 6/23/25)
Final Completion	July 19, 2026 (per resume work letter 6/23/25)

Stage	% Complete
Procurement	(D)100% (C)100% (CEI)100%
Design	100%
Construction	100%
Closeout	80%

Progress **Updated: 9/30/2026**

- Closing the project with grants office

Next Steps/Current Challenges/Change Management

- Grant coordination closeout

Collier County
Strategic Plan

NORTH COUNTY WATER RECLAMATION FACILITY PRETREATMENT FACILITY PROJECT

A

District #	2
Project #	70149
Project Manager	Wayne Karlovich
Project Sponsor	Public Utilities Department - EPMD
Scope: Installation of a new pretreatment facility at the North County Water Reclamation Facility (NCWRF).	
Design Build Project	$10,919,000 (Haskell)
Engineering Design & Construction Services	$4,321,000 (AECOM)
Const Budget	$56,357,000
Total Budget	$71,597,000
Arch/Eng:	AECOM
General Cont	Poole and Kent
Owner Rep (CEI)	CCWSD QA/QC team
CEI Cost	N/A- In house
NTP Design	August 17, 2022
NTP Const	August 28, 2023
Sub Completion	May 12, 2026 (Actual)
Final Completion	July 10, 2026

Stages	% Complete
Procurement	(D)100% (C)100% (CEI)N/A
Design	100%
Construction	100%
Closeout	99%

Progress **Updated: 9/30/2026**

- Final Completion achieved July 10, 2026
- 3 negotiation meetings held associated with project closeout claims

Next Steps/Current Challenges/Change Management

- Facilitate Claim Resolution
- Final Payment Processing
- 1 year Warranty walkthrough

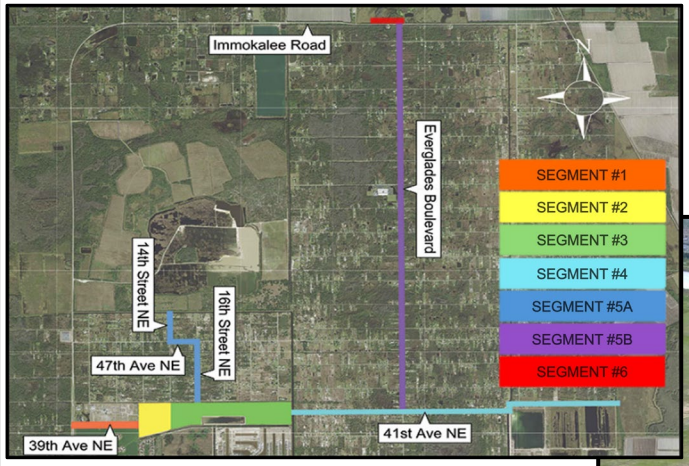
Collier County
Strategic Plan

NORTHEAST REGIONAL UTILITY PROGRAM
INTERIM WWTP, TANKS, PUMP STATIONS & PIPELINES

A

District #	5
Project #	70194.7
Project Manager	Benjamin Bullert, P.E.
Project Sponsor	Public Utilities Department - EPMD
Scope: Design and construct potable water storage tank and pump station, interim wastewater treatment plant (ITP), Irrigation Quality (IQ) storage tank and IQ pump station, and potable water, IQ water and wastewater transmission mains. Neighborhood Information is provided through CollierNESA.com.	
Design/Construction Budget	$73,081,100
Total Budget	$73,081,100
Arch/Eng:	Johnson Engineering, Inc.
General Cont	Mitchell & Stark Construction Co. Inc.
Owner Rep (CEI)	EPMD Inspection Team
NTP Design	April 1, 2019
NTP Const	April 1, 2019
Sub Completion	October 7, 2025
Final Completion	January 15, 2026

Stage	% Complete
Procurement	100%
Design	100%
Construction	100%
Closeout	100%



COMPLETED FY 2026

Progress

- Final payment issued.
- PO closed.

Updated: 4/3/2026

Next Steps/Current Challenges/Change Management

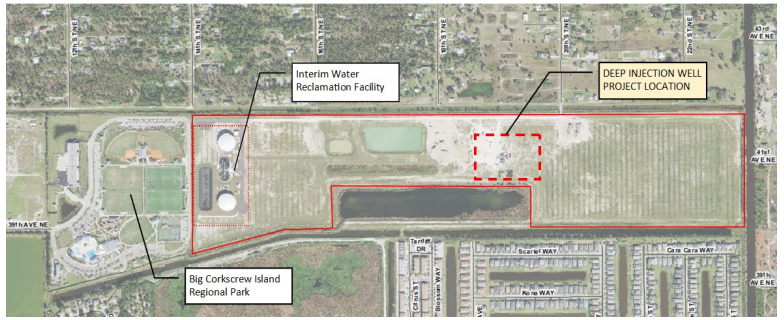
Collier County
Strategic Plan

NORTHEAST REGIONAL UTILITY PROGRAM
DEEP INJECTION AND MONITORING WELLS

A

District #	**5**
Project #	70194.4
Project Manager	Corinne Trtan
Project Sponsor	Public Utilities Department - EPMD
Scope: Construct two Deep Injection Well for the Northeast County Water Reclamation Facility and Northeast County Water Treatment Plant. The DIW's will be utilized to dispose of excess reuse water from a water reclamation facility and reverse osmosis (RO) concentrate from a water treatment plant (WTP).	
Design Budget	$2,642,000
Const Budget	$38,539,000
CEI Budget	N/A- In house
Total Budget	$41,181,000
Arch/Eng:	Carollo Engineers Inc.; 04-3673
General Cont	Youngquist Brothers Inc.; 23-8141
Owner Rep (CA)	Carollo/WSA, Inc.; 04-3673-Amend #7&9
NTP Design	July 14, 2020
NTP Construction	June 6, 2024
Sub Completion	October 2, 2025
Final Completion	November 10, 2025

Stage	% Complete
Procurement	(D)100% (C)100% (CEI)N/A
Design	100%
Construction	100%
Closeout	100%



COMPLETED
FY 2026

Progress

- Project construction is complete. Final invoice submitted
- Final Payment has been made
- Purchase Order is Closed

Updated: 9/30/2026

Next Steps/Current Challenges/Change Management

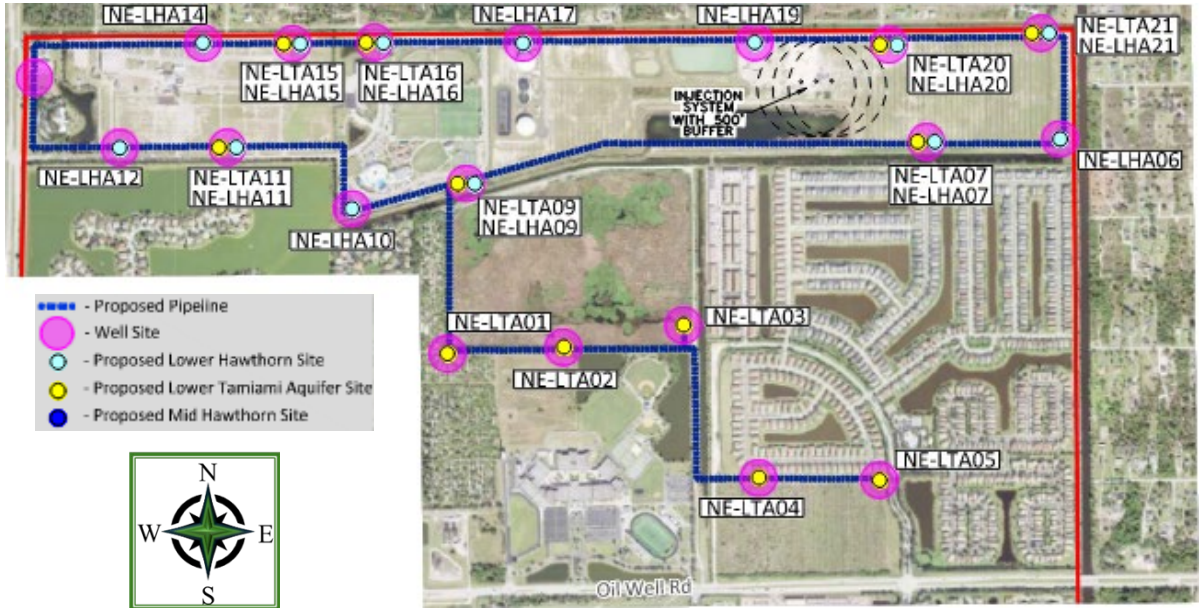
Collier County
Strategic Plan

NORTHEAST REGIONAL UTILITY PROGRAM
SOUTH WELLFIELD – PHASE 1 AND PERIMETER WELLFIELD – PHASE 2

A

District #	**5**
Project #	70194
Project Manager	Lis Carrasquel
Project Sponsor	Public Utilities Department - EPMD
Scope: Scope: Design and construction of the Phase 1 raw water wellfield (LTA wells 1 - 5) consisting of piping, power, fiber communication, water supply well electrical control buildings and related site improvements. Design and construction of the Phase 2 raw water wellfield consisting of 19 total well sites which includes both 6 LTA wells and 13 LHA raw water wells. The design will include piping, power, fiber communication, ductbanks, water supply wells, electrical controls and related site improvement. This project will support the initial 10 MGD phase of the NECRWTP.	
Design Budget	$1,758,436 Phase 1 $2,620,804 Phase 2
Const Budget	$139,000,000 Est.
Total Budget	$143,379,240 Est.
Arch/Eng:	CDM Smith, Inc. #19-7583
General Cont	Future ITB Q1 FY 2027 Est.
Owner Rep (CEI)	Solicitation 26-8660
NTP Design	October 26, 2020 (PH 1) & February 13, 2024 (PH 2)
NTP Const	Q3 FY 2027 Est.
Sub Completion	Q1 FY 2031 Est.
Final Completion	Q1 FY 2031 Est.

Stage	% Complete
Procurement	(D)100% (C)0% (CEI)80%
Design	95% (PH1) - 80% (PH2)
Construction	0%
Closeout	0%



Progress **Updated: 9/30/2026**

- Continued design of wellfield including hydraulic modeling and construction plan preparation
- Continued design coordination between CDM, Carollo and Apex including electrical scopes and site development

Next Steps/Current Challenges/Change Management

- Finalizing and Submitting Change Order #2 to address reallocation of funds for Phase 1
- Receiving 100% submittal package
- Coordinating review meetings internally and with the Engineer of Record (EOR)
- Finalizing Easements, Permitting
- Coordinating final resolution for water and wastewater connection for EMS and IFAS

Collier County
Strategic Plan

NORTHEAST REGIONAL UTILITY PROGRAM
DESIGN-BUILD UTILITY MAINS EXPANSION PROJECT

A

District #	5
Project #	70194
Project Manager	Liz Gosselin
Project Sponsor	Public Utilities Department - EPMD
Scope: Expansion of utility mains in the northeast service area towards State Road 29.	
Design Budget	Included with Construction
Const Budget	$53,023,950.00
CEI Budget	$3,966,873.00
Total Budget	$56,990,823.00
Arch/Eng:	Mitchell & Stark / Johnson Engineering
General Cont	Mitchell & Stark / Johnson Engineering
Owner Rep (CEI)	Stantec
NTP Design	April 6, 2026
NTP Construction	April 6, 2026
Sub Completion	October 31, 2028
Final Completion	December 31, 2028

Stage	% Complete
Procurement	(D)100% (C)100% (CEI)100%
Design	70%
Construction	0%
Closeout	0%

Progress **Updated: 9/30/2026**

- HEX meeting held on July 23, 2026. Conditional Use permit for the Camp Keais Utility Site approved on July 29, 2026
- Design-Build team provided 90% plans for pipe installation on July 28, 2026
- Pipe installation- ROW permits were approved and materials ordered
- FDEP Applications for Water and Wastewater submitted in August 2026
- Camp Keais Utility Site SDP/SDPI - Pre-application with GMD staff scheduled for September 22, 2026

Next Steps/Current Challenges/Change Management

- Currently working towards 90% plans for the Camp Keais and Horse Trail Utility Sites
- Application for Army Corps of Engineers (ACOE) Jurisdictional Determination is currently under review
- Provide water/wastewater services to Horse Trials by December 31, 2028, per the Agreement
- Environmental Permitting

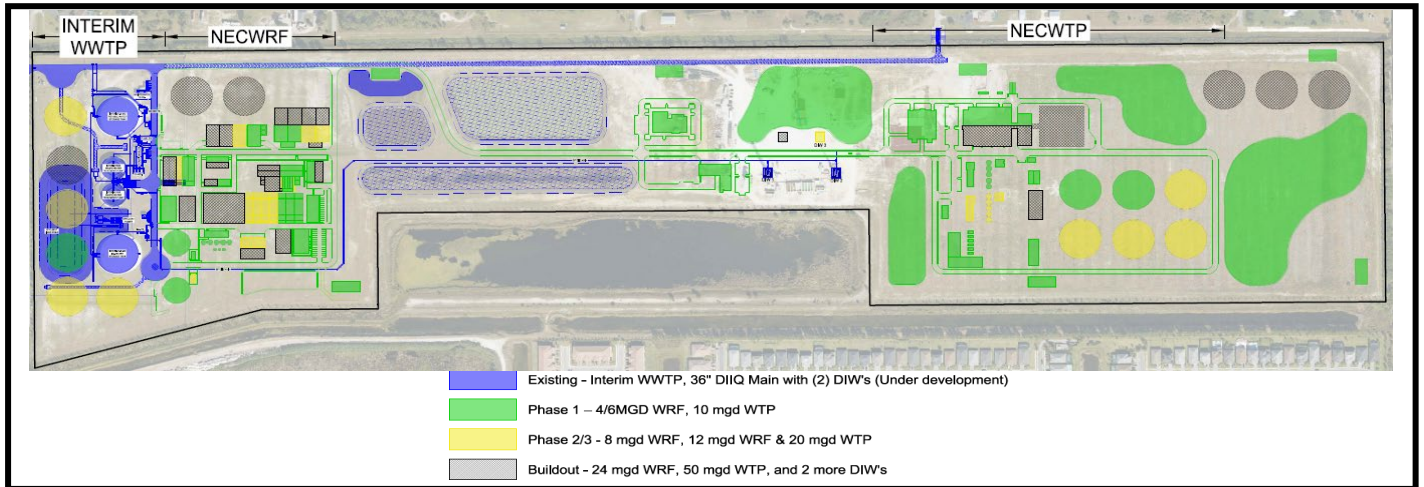
Collier County
Strategic Plan

NORTHEAST REGIONAL UTILITY PROGRAM
NORTHEAST FACILITIES NECWRF 6 MGD + NECWTP 10 MGD - PHASE 1

A

District #	**5**
Project #	70194.2
Project Manager	Shon Fandrich
Project Sponsor	Public Utilities Department - EPMD
Scope: Phase 1 Design and Construction of the NECWRF 6 MGD + NECWTP 10 MGD plants and common facilities including update of the 2010 designs for technology.	
Design Budget	$32,363,846
Const Budget	WRF+WTP=$548,092,198 Est., Common Facilities $134,000,000 Est.
Total Budget	$714,456,044 Est.
Arch/Eng:	Carollo Engineers (04-3673)
General Cont	Future ITB Q3 FY 2027 Est.
Owner Rep (CEI)	RPS Solicitation 26-8660
NTP Design	July 10, 2025 (Amendment 10)
NTP Const	Q2 FY 2028 Est.
Sub Completion	Q4 FY 2031 Est.
Final Completion	Q1 FY 2032 Est.

Stage	% Complete
Procurement	(D)100% (C)0% (CEI)0%
Design: WRF	34%
Design: WTP	48%
Construction:	0%
Closeout	0%



Progress **Updated: 9/30/2026**

- 30% Design Review meetings with Carollo (EOR) for WTP/Common Facilities and WRF held in July 2026
- 30% WTP/Common Facilities and WRF Cost Modeling and Value Engineering meetings held in July 2026
- 30% Cost Estimates for WRF submitted to County September 2026
- Engineering Service During Construction Budgeting Finalized
- Submitted PDF and FDEP Application for Construction of Public Water System (WTP) in August 2026
- Held NCWRF Headworks gap-analysis and walkthrough with plant staff and Carollo (EOR) in September 2026

Next Steps/Current Challenges/Change Management

- Continue FPL Monthly Coordination Meetings , anticipate $5M cost for necessary power upgrades.
- 60% WTP/Common Facilities and WRF Design Plans to be submitted to County October 2026, review meetings scheduled for October/November 2026
- WTP Yard Pipe review scheduled for October 2026
- Update PDR and complete FDEP application for construction package (WRF)
- High service pump station suction and discharge improvements to eliminate single points of failure and add operational flexibility.
- Site Development Plan permit submittal to Growth Management anticipated in November 2026
- Initiated Procurement outreach to engage vendor participation
- Integration of Interim Treatment Plant
- Electrical transformer purchase, maintenance decision and funding
- Deep injection well Equipping and Construction / Sprayfield phasing

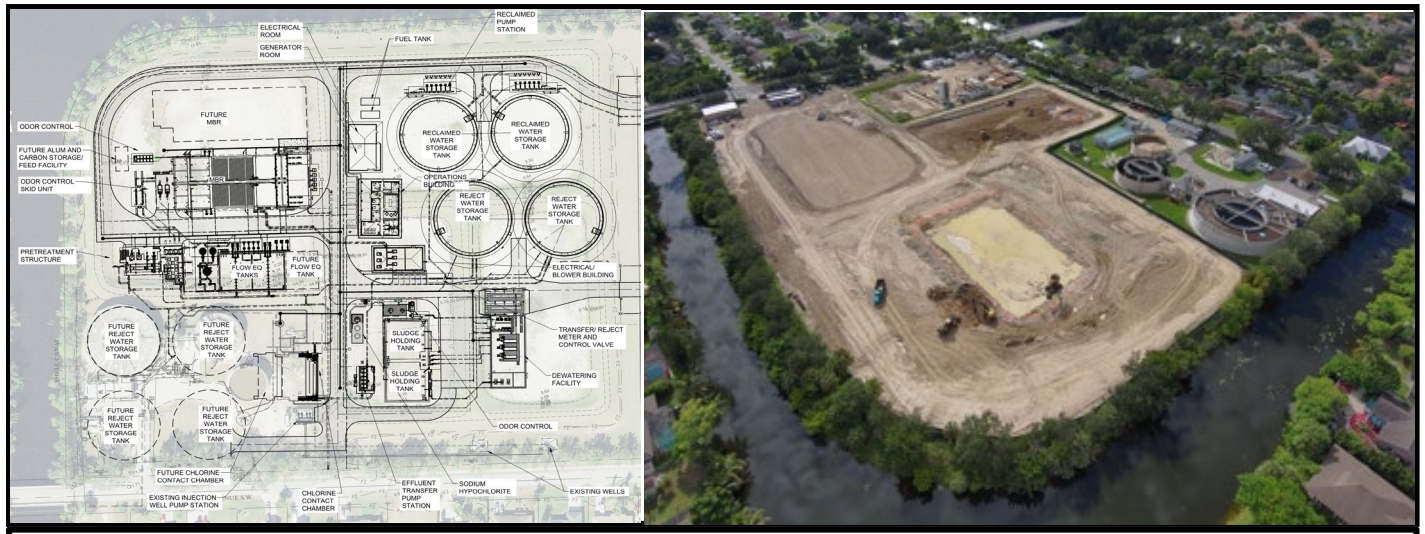
Collier County
Strategic Plan

GOLDEN GATE CITY INFRASTRUCTURE
CENTRAL COUNTY WATER RECLAMATION FACILITY 4 MGD EXPANSION

A

District #	**3**
Project #	70243
Project Manager	Wayne Karlovich
Project Sponsor	Public Utilities Department - EPMD
Scope: Construct 4 MGD capacity expansion at the Golden Gate City WWTP with retaining 1 MGD of existing plant capacity. Expanded plant to be called Central County Water Reclamation Facility (CCWRF).	
Engineering Design & Construction Services	$5,726,776
Const Budget	$179,805,464
CEI Budget	$4,967,004
Total Budget	$190,499,244 Est
Arch/Eng:	TetraTech, Inc.
General Cont	Daniel O'Connell's Sons, Inc
Owner Rep (CEI)	Bowman Consulting Group, LTD
NTP Design	May 18, 2020
NTP Const	May 18, 2026
Sub Completion	April 2, 2029
Final Completion	June 1, 2029

Stage	% Complete
Procurement	(D)100% (C)100% (CEI)100%
Design	100%
Construction	5%
Closeout	0%



Progress **Updated: 9/30/2026**

- 8" Watermain tie-in complete; jumper removed
- Rapid infiltration basin demolition 100% Complete
- Pay App #2 submitted.
- Work Directive #2R issued (rescinds WD#2 and deletes FM Relocation)
- Isolation and Demolition of existing piping feeding RIBs 100% complete; FDEP Notified
- Builders Risk application submitted to Risk
- Presentation to Golden Gate Civic Association – September 14, 2026
- Public Relations – Notifications, Hotline and Email Activation complete
- Design change notice's 1-5 issued
- Proposal/Claim for WD#1 and Tropicana ROW work for $98,493 submitted August 31, 2026, and rejected on September 1, 2026

Next Steps/Current Challenges/Change Management

- Procurement of Builders Risk Insurance Policy from Risk Management – Quotes being obtained
- Site grading and excavation for MBR and Aeration Basins
- Installation of temporary power, water and roads for construction
- Work Directive #1 proposal and CO
- Potential Claim for delay and cost for delay associated with ROW on Tropicana

Collier County
Strategic Plan

GOLDEN GATE CITY
TRANSMISSION WATER MAIN IMPROVEMENTS

A

District #	**3**
Project #	70253
Project Manager	Liz Gosselin
Project Sponsor	Public Utilities Department - EPMD
Scope: Construct new transmission water mains around Golden Gate City and connect these mains to the regional water system.	
Design Budget	$2,099,668.34
Const Budget	$24,310,991.58
Direct Material Purch	$6,119,753.95
Total Budget	$32,530,413.90
Arch/Eng:	Johnson Engineering, Inc. Contract 19-7637
General Cont	Phase 1A - Accurate Drilling Systems, Inc. Phase 1B Metro Equipment Service, Inc. Phase 2 - DBE Utility Services
Owner Rep (CEI)	AIM Engineering & Surveying
NTP Design	October 12, 2020
NTP Construction	Phase 1A - August 7, 2023, Phase 1B - October 30, 2023, Phase 2 - June 26, 2023
Sub Completion	Phase 1A - May 24, 2024, Completed, Phase 1B – November 26, 2025, Completed, Phase 2 –May 1, 2025, Completed
Final Completion	Phase 1A - July 26, 2024, Completed, Phase 1B – January 26, 2026, Phase 2 – July 3, 2025, Completed

Stage	% Complete
Procurement	(D)100% (C)100% (CEI)100%
Design	100%
Construction	100%
Closeout	99%

Progress **Updated: 09/30/2026**

- Phase 1A – Project is closed out
- Phase 1B – Project was completed on January 26, 2026, and ROW permit closed out. CO#5: Change order package was submitted to Vendor on August 31, 2026 for signature. Vendor scheduled a meeting with PM for September 23, 2026 to go over comments/questions before signing. CO#6: Vendor and PM review all backup documentation August 20, 2026 for claims #1, #2, #3 and #4 on July 14, 2026
- Phase 2 – Project to be closed out

Next Steps/Current Challenges/Change Management

- Phase 1B – Finalize project closeout change management and contractor claims. CO#5: Meeting w/ vendor to discuss their questions before Vendor's signature. CO#6: PM will continue drafting CO doc and incorporate updated backup
- Phase 2 – Fiscal to close-out project